

# **Fiscal Year 2024 Budget Oversight Hearing on the Not-for-Profit Hospital Corporation (UMC)**

Before the  
Committee on Hospital and Health Equity  
Council of the District of Columbia

The Honorable Vincent C. Gray, Chairman

**April 11, 2023, 3:00 p.m.**



**Testimony of  
Angell Jacobs  
Chair, Fiscal Management Board  
Not-for-Profit Hospital Corporation and  
Deputy Chief Financial Officer and Chief of Staff  
Office of the Chief Financial Officer**

**Glen Lee  
Chief Financial Officer  
Government of the District of Columbia**

Good afternoon, Chairman Gray and members of the Committee on Hospital and Health Equity. I am Angell Jacobs, Chair of the Fiscal Management Board (Board) for the Not-for-Profit Hospital Corporation, commonly known as United Medical Center or UMC. I am pleased to appear before you today with CEO Dr. Jacqueline Payne-Borden and Chief Financial Officer Lilian Chukwuma to discuss the Fiscal Year (FY) 2024 budget of UMC.

The FY 2024 budget supports the hospital in fulfilling its mission of providing quality medical care to our residents, while acting as responsible stewards of our revenues and resources. When I appeared before you during the performance oversight hearing, I described a few challenges that UMC has faced during FY 2023, such as the lower-than-budgeted activity and staffing challenges. Since that time, additional nursing staff has been on-boarded, and efficiency in hospital operations continues to be realized through monitoring and careful management of expenses. As a result, we expect to end FY 2023 with a balanced budget, despite a recent reduction in our Disproportionate Share (DSH) payment.

The successful completion of the savings initiatives this fiscal year should also help to stabilize the hospital in FY 2023 and allow us to end the budgetary year in balance with the proposed \$15 million operating subsidy.

Thank you for the opportunity to provide testimony at today's hearing. CEO Dr. Jacqueline Payne-Borden will provide testimony on the FY 2024 budget, after which we would be pleased to answer questions that you or the Committee may have.