

**PUBLIC HEARING**  
**ON**  
**THE FISCAL YEAR 2027 BUDGET**  
**OF THE OFFICE OF**  
**THE CHIEF FINANCIAL OFFICER**

**Before the**  
**Committee of the Whole of the District of Columbia**

**The Honorable Phil Mendelson, Chairman**

**May 4, 2026, 12:00 p.m.**



**Testimony of**  
**Glen Lee**  
**Chief Financial Officer**  
**Government of the District of Columbia**

Good morning, Chairman Mendelson and members of the Committee of the Whole. I am Glen Lee, Chief Financial Officer of the Government of the District of Columbia. I am pleased to appear before you today to discuss the proposed FY 2027 budget for the Office of the Chief Financial Officer (OCFO). I am joined by Paul Lundquist, Executive Director of the OCFO's Office of Management and Administration, Radee Skipworth, Interim Deputy CFO for the Office of Tax and Revenue, and David Tseng, General Counsel, who will assist in answering questions from the Committee.

The OCFO's FY 2027 budget request supports the mission and functions of our agency. Attached is a presentation through which I will discuss the budget in greater detail. Afterwards, my colleagues and I would be pleased to answer any questions the Committee may have.

Before we start, I want to acknowledge our colleague and friend David Tseng, the OCFO's general counsel. Today is his last day with the District. Throughout his more than twenty years in the OCFO, Mr. Tseng has served the District with exceptional distinction, providing key advice and counsel to me, my predecessors and District stakeholders. Thank you, David.



---

# Office of the Chief Financial Officer Fiscal Year 2027 Budget Presentation

Glen Lee  
Chief Financial Officer  
May 4, 2026



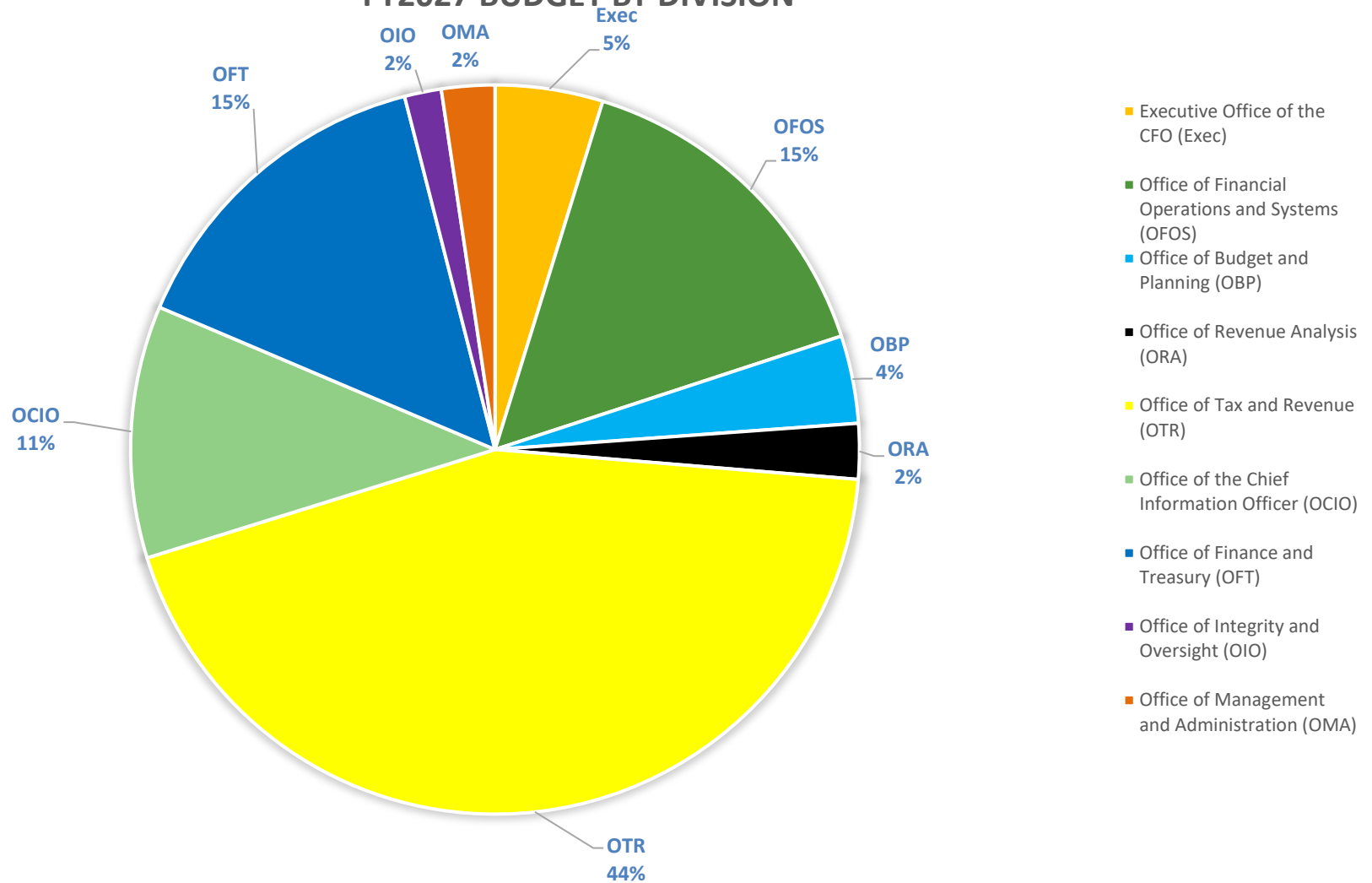
## OCFO Mission

The mission of the independent Office of the Chief Financial Officer is to enhance the fiscal and financial stability, accountability, and integrity of the Government of the District of Columbia.



# Distribution of Total Budget

FY2027 BUDGET BY DIVISION

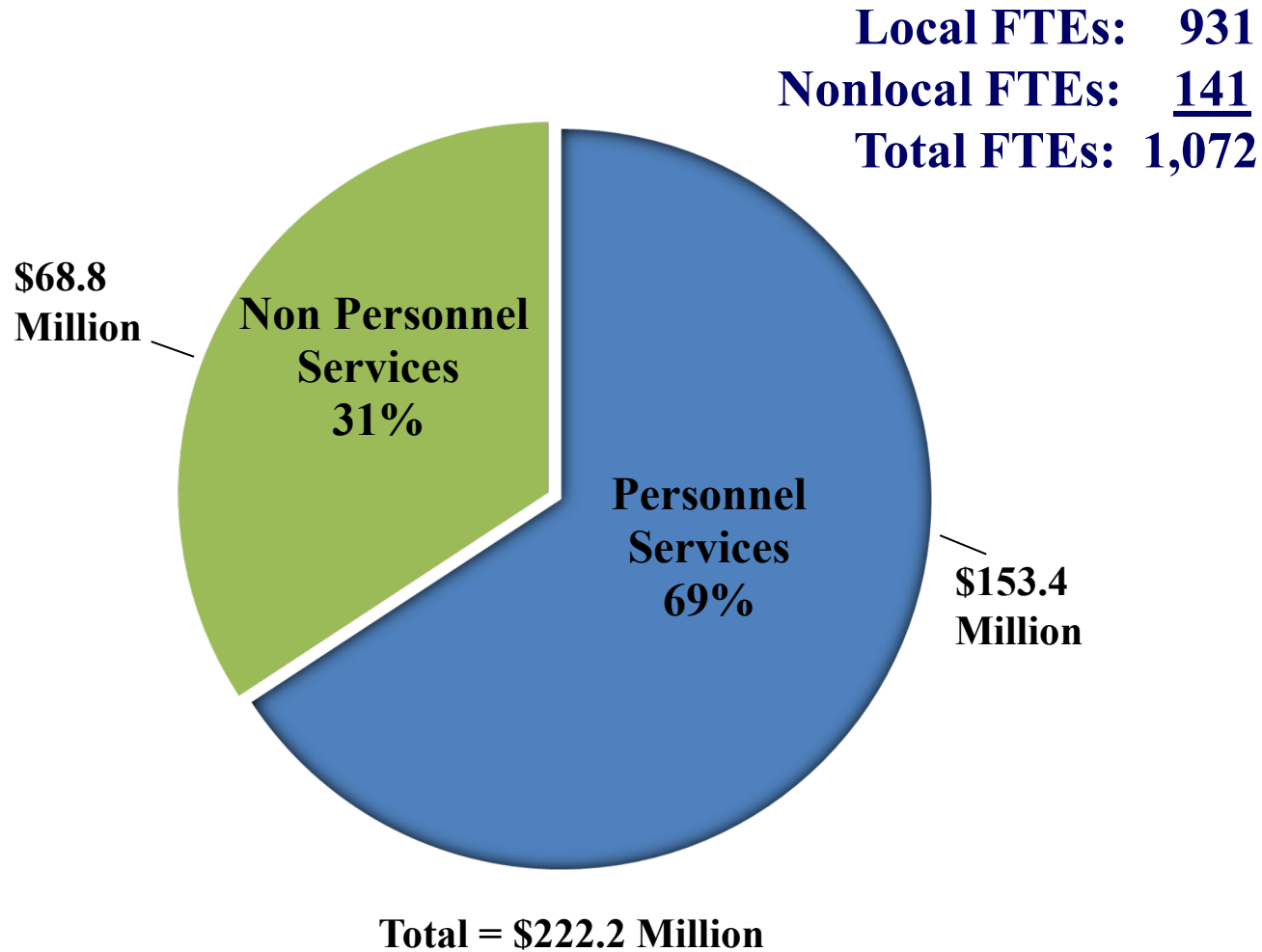


\*OFOS & OTR include IT systems support



# FY 2027 Proposed Operating Budget

## Gross Funds, PS vs NPS





## Highlights of FY 2027 Gross Fund Budget

The OCFO FY 2027 Gross Fund budget is \$222.2M, comprised of the following major categories:

- Local Funds - \$181.7M
- Federal Grant Funds - \$550K (EBT Management)
- Special Purpose Revenue (O-Type) Funds - \$39.9M
  - Interagency Service Fees - \$11.2M
  - Central Collections - \$7M
  - Bank Fees - \$5.5M
  - Unclaimed Property - \$4.2M
  - Other Post Employment Benefits - \$2.6M
  - Tax Collection Fees - \$2.5M
  - Lottery Reimbursement - \$2.2M
  - Other Special Purpose Funds - \$4.7M



## Highlights of FY 2027 Budget Changes

- **Local Fund – Decreases**
  - Merchant Fees - Credit Card Processing - (\$4.7M)
  - Tax Abatement - (\$1.1M)
  
- **Local Fund – Increases**
  - Labor Agreement & Step Increases \$2M
  - Operating Impact of Capital - \$3.3M (ERP and EPM)
  - OTR Revenue Initiative - \$3.7M, 17 FTEs



## Highlights of FY 2027 Budget Changes

- **Special Purpose Revenue Net Budget Increases – \$5.5M**

SPR budgets were adjusted to align budget authority with projected expenditures:

- Interagency Service Fees - \$2.2M
- Unclaimed Property - \$400K
- OPEB Trust - \$900K
- Central Collections Unit - \$473K, 2 FTEs
- Net increase of adjustments to other SPR funds - \$1.5M



## Highlights of FY 2027 Budget Changes

### Agency Rightsizing:

- To address PS Budget shortfalls which led to hiring freeze and high vacancy levels.

### Actions Taken in FY2027 Budget:

- Eliminated unfunded vacant positions: 32 Local FTEs, 4 SPR FTEs
- 9 positions moved to SPR
- NPS budget moved to PS to fund positions – Contractors replaced by filling FTEs.

**Result is sustainable PS funding level achieved. The 2 Year Hiring freeze lifted in January 2026.**



Questions?