



FY 2008 Proposed Budget and Financial Plan

VOLUME 2B

Agency Budget Chapters – Part II

Public Education System,
Human Support Services, Public Works,
Financing and Other, and Enterprise and
Other Funds

Moving Forward Faster

Submitted to the
Congress of the United States

by the
Government of the District of Columbia

June 7, 2007

FY
08

**Moving
Forward**



F a s t e r

Government of the District of Columbia
FY 2008 Proposed Budget
and Financial Plan

“Moving Forward
Faster”

Volume 2B

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(Public Education System, Human Support Services, Public Works, Financing
and Other and Enterprise and Other Funds)

Submitted

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Congress of the United States

by the

Government of the District of Columbia

June 7, 2007



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**District of Columbia Government
District of Columbia**

Special Performance Measures Recognition

For the Fiscal Year Beginning

October 1, 2006

Handwritten signature of Ronald J. Kline in cursive.

President

Handwritten signature of Jeffrey R. Egan in cursive.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the District of Columbia for its annual and capital budget for the fiscal year beginning October 1, 2006.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria of a policy document, a financial plan, an operational guide and a communications device.

The award is the seventh in the history of the District of Columbia. The Office of Budget and Planning will submit this FY 2008 Budget and Financial Plan for consideration by GFOA, and believes the FY 2008 Proposed Budget and Financial Plan continues to conform to the GFOA's requirements.

Government of the District of Columbia

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Deputy Mayor for Education

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Deputy Mayor for Planning and Economic Development

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Muriel BowserWard 4
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Tommy WellsWard 6
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Marion Barry.....Ward 8

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Improvements Program**

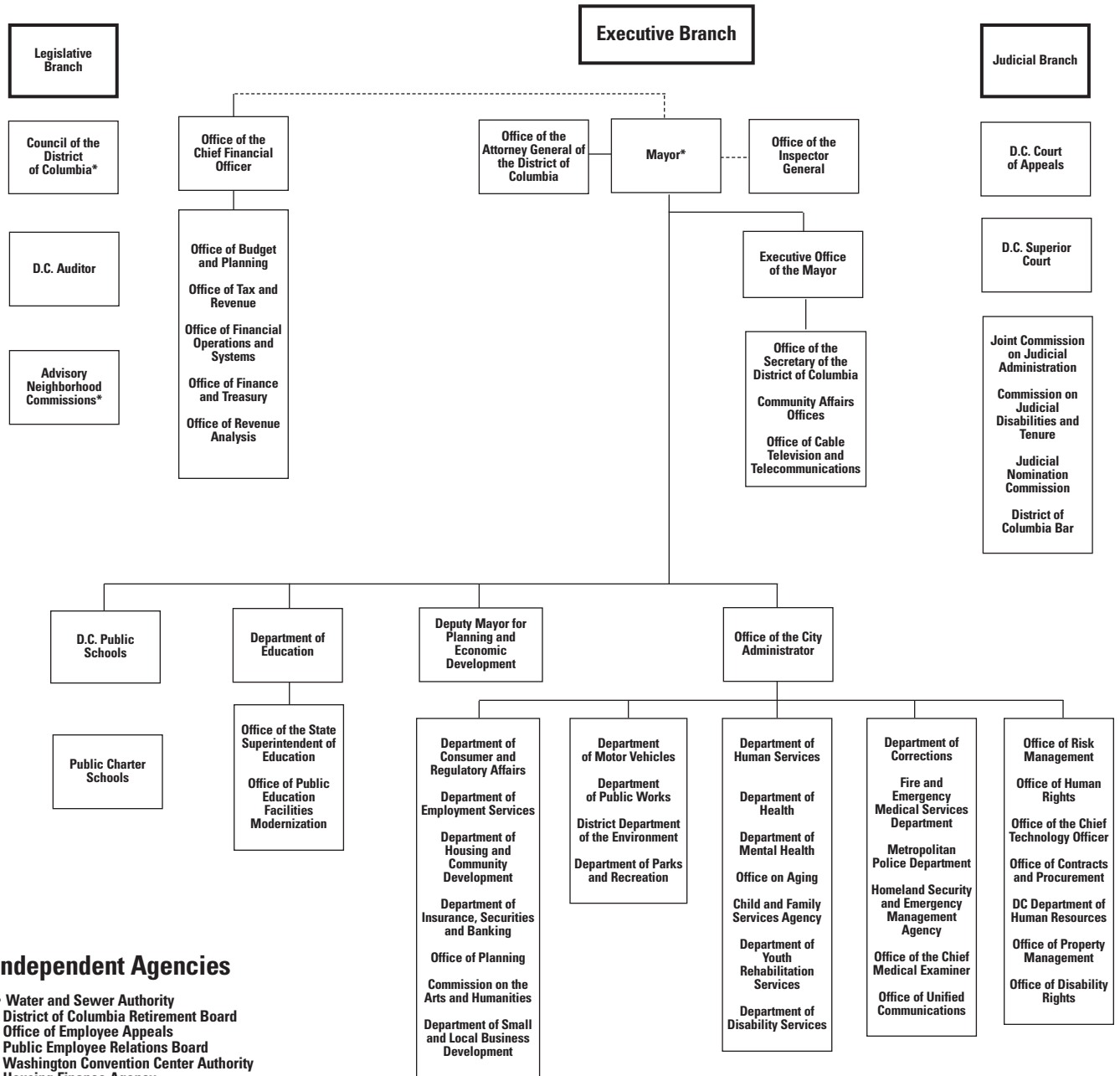
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Government of the District of Columbia - Organization Chart

Government of the District of Columbia



Independent Agencies

- Water and Sewer Authority
- District of Columbia Retirement Board
- Office of Employee Appeals
- Public Employee Relations Board
- Washington Convention Center Authority
- Housing Finance Agency
- Public Defenders Services
- Pretrial Services Agency
- D.C. Lottery and Charitable Games Control Board
- Board of Library Trustees
- University of the District of Columbia Board of Trustees
- D.C. Sports and Entertainment Commission
- Office of the People's Counsel
- D. C. Housing Authority

Charter Independent Agencies

- Zoning Commission
- Public Charter Schools
- Public Service Commission
- Board of Elections and Ethics

Regional Bodies

- Metropolitan Washington Council of Governments
- National Capital Planning Commission
- Washington Metropolitan Area Transit Authority
- Washington Metropolitan Area Transit Commission
- Washington Metropolitan Airports Authority

*Elected officials

Transmittal Letter





ADRIAN M. FENTY
MAYOR

June 7, 2007

The Honorable George W. Bush
President of the United States
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear President Bush:

On behalf of the residents of the District of Columbia, it is my pleasure to submit to you the District's Fiscal Year 2008 Budget and Financial Plan, entitled *Moving Forward Faster*.

As you know, this is the first District budget transmitted under my mayoral administration and the term of Vincent Gray as Council Chairman. This budget maintains the fiscal discipline established under the tenure of our predecessors and buttressed by the diligent efforts of the Office of the Chief Financial Officer, led by Dr. Natwar Gandhi. For the twelfth consecutive year, the District's budget is balanced. Thanks to an upgrade achieved last month, the District's credit rating on Wall Street has reached its strongest level ever. The confidence that independent analysts have placed in the District's financial management is matched by our own determination to meet the challenges that lie ahead.

The FY 2008 Budget proposes \$5.6 billion in Local Funds spending, supporting investments, reductions and enhancements across the spectrum of seven key issue areas: education; public safety; healthcare; human services; infrastructure and environment; economic development and affordable housing; and government operations and financing. The budget also includes a 6-year capital program representing long-term investments worth more than \$3.3 billion, including \$580 million in FY 2008 spending of General Obligation, Pay-As-You-Go, and Master Lease capital funds. Some of the highlights of for each area are described below.

Education

This budget will fully fund a 4 percent increase in the foundation of the Uniform Per Student Funding Formula for the DC Public Schools and DC Public Charter Schools. The District has fully funded the historical costs of special education transportation—and as my Education Reform Plan is implemented I will work with the Council to drive down that cost by improving the quality of special education offerings in local schools. In addition, this budget rationalizes the per-student funding for DCPS and charter schools, funding both on estimates of the student population in each system for the coming year. Prior practice of funding charter schools on a

forthcoming year basis and the public schools on a prior year basis—which resulted in the double-counting of thousands of students—will be discontinued. Accordingly, projected DCPS enrollment was based on the average change of the student population over the last three years, as reported by the State Education Office. A stabilization fund, similar to one used for charter schools, has been included in this budget to ensure that adequate per-pupil funding will be available if enrollment exceeds estimates unexpectedly.

I want to thank you, Mr. President, for quickly signing the Home Rule Charter Amendment incorporated into my education reform initiative. Consistent with that legislation, this budget includes a new firewall that separates funding for local schools and from funding for state education activities, which previously had been intermingled within the budget of DCPS. Finally, the budget includes funding for the new Department of Education and the Office of Public Education Facilities Modernization created by the Education Reform Act.

Other education investments include a 7 percent increase in local funding for the University of the District of Columbia and a 12 percent increase in funding for the public libraries. Library funding will continue the Sunday and extended hours added last year, as well as fund new technology upgrades and expanded youth programs. In addition, this Budget reflects the District's full commitment to the comprehensive School Modernization capital program and to a sustained, multiyear effort to bring library facilities into the digital age.

Public Safety

This budget includes a substantial increase in funding for public safety agencies to support a safer and better protected city. A significant increase in the budget of the Metropolitan Police Department will enable the civilianization of 82 positions as we ramp-up to 300 additional officers on patrol in neighborhoods. A targeted investment in technology, protective gear and training will ensure that the force becomes more efficient and better equipped as it grows.

An increase in staffing expenses for the District's Forensic Technician Training Program continues the city's investment in advanced crime fighting tools, and helps build a foundation for a new, fully staffed, and state-of-the-art consolidated lab facility, one of the District's top capital budget priorities.

The Fire and EMS Department budget also grows, with an emphasis on investments in improving medical outcomes. Recognizing the tremendous cost to the city from ambulances stuck waiting at hospitals, the budget proposes an innovative program to put FEMS staff at six local hospitals to allow for quicker turnaround of ambulances. Additional funds are also provided for upgraded technology, equipment and training. The capital budget funds major renovations and repairs to the District's fire houses over the next six years.

The Homeland Security and Emergency Management Agency will receive additional resources to carry out its expanded responsibilities under the Homeland Security, Risk Reduction and Preparedness Act. In addition, HSEMA will become the lead District agency collecting and allocating as much as \$88 million in Federal homeland security grants. Additional resources in the Office of the Chief Medical Examiner will support mass casualty planning as well as expanded death investigations and certifications.

For the Department of Corrections, I propose a funding level that allows substantial improvements in the management and administration of the District's correctional system. The FY 2008 Budget funds 35 additional correctional officer positions to allow for a smooth transition

for retiring officers. In addition, the budget provides both operating and capital funds for enhanced jail security and prisoner monitoring with an enhanced Surveillance Center and the use of RFID technology.

The Office of Unified Communications sees an increase in overall funding to support wireless technology upgrades and operational expenses of the District's new, state-of-the-art Unified Communications Center, which stands ready as a regional operations center in the event of a homeland security emergency. The OUC budget also includes the consolidation of the DMV and DHS call centers with the Mayor's Citywide Call Center, in keeping with my promise to implement best practices from other major cities.

The FY 2008 Budget also provides enhanced funding for the Attorney General's office to allow for better agency representation, a stronger defense against claims, and improved training and professional development for staff attorneys. Funds will support the continuation of the innovative Access to Justice initiative to help those of limited financial means gain access to legal representation. Finally, additional resources in the Inspector General's office will support expanded audits of the Medicaid function across all District agencies, to enhance the integrity of the program.

Healthcare

By supporting continued enrollment growth in Medicaid and the locally-funded Alliance, the FY 2008 Budget moves the District one step closer to universal health care coverage. In addition, targeted investments will expand programs in HIV/AIDS surveillance, improve outreach and intervention to reduce infant mortality, and support an analysis of medical provider rates.

While the budget reflects conservative estimates of expected participant enrollment, costs, and estimated Medicaid reimbursements, there is room for potential savings in FY 2008 in these areas. It is a priority to recapture as much as possible through Medicaid reimbursements. In addition, a new set of contracts will soon be negotiated for both Medicaid and Alliance providers that could yield program savings.

The District's investments in healthcare also extend to the area of mental health. The FY 2008 Budget includes the additional investments necessary to meet the terms of a settlement with the Justice Department and to move the Department beyond receivership and toward providing high-quality mental healthcare for our residents. Increases will fund more appropriate staffing levels at Saint Elizabeths Hospital, a mobile crisis response team for children, and a 72-hour emergency psychiatric center.

Human Services

In keeping with the vision laid out in the 100 Days and Beyond plan for a more inclusive city, the FY 2008 Budget includes funding increases across several Human Services areas, while realigning agencies in accordance with recently adopted District law. The Department of Human Services will become a leaner, more focused agency. The budget funds additional cash assistance to families receiving monthly Temporary Assistance to Needy Families benefits, expands the Adult Protective Services division, and maintains subsidized early care programs enrolling over 23,000 District children.

In FY 2008, the new Department of Disability Services will include the former Mental Retardation and Developmental Disabilities Administration and the Rehabilitation Services

Administration. The new agency's budget is realistic and sets an aggressive, achievable goal of increasing federal reimbursements through better use of available funding from sources like the Home and Community-Based Services waiver.

The budget reflects substantial continued investments in the Child and Family Services Agency and the Department of Youth Rehabilitation Services (DYRS) to support the progress of these agencies. CFSA will have resources to subsidize hundreds of additional adoption and guardianship placements, ensuring more children can be diverted from the foster system and receive the benefits of permanent family placements. The FY 2008 Budget will permit DYRS to continue development of an effective, community-based continuum of care for youth involved with the juvenile justice system.

The FY 2008 Budget also includes funding for the new Office of Disability Rights to ramp up to 10 FTE over the course of FY 2008. In addition the budget funds Local funds increases in both the Office of Human Rights as well as the Office of Aging, which plans to open a new senior wellness center in Ward 1 in FY 2008.

Infrastructure and Environment

The District continues its investment in infrastructure maintenance and improvements while also recognizing the importance of our environment, parks, and recreation facilities.

The road maintenance and transportation management capacity of the District Department of Transportation (DDOT) will be expanded through a one-time infusion of PAYGO capital funds. Increased funding flexibility is provided to the agency through a legislative proposal that will create a unified transportation fund for local roads operating, maintenance and capital investments. DDOT will also assume unified control over traffic aides and school crossing guards—giving the agency on-the-ground presence needed to improve pedestrian safety.

The Department of Public Works will expand its neighborhood cleaning activities and enhance parking enforcement. A sizable capital investment will help prepare the Department of Motor Vehicles for the forthcoming Real-ID Act requirements for enhanced license security. Investment in the new District Department of the Environment will fund enhanced programs in enforcement, expanded energy assistance for low-income households, coordinated lead abatement, and an initiative to investigate energy savings in government facilities.

Additional funding in the Department of Parks and Recreation will be used to continue critical summer programming as well as enhance facility and ballfield maintenance. The six-year capital budget contains roughly one-quarter of a billion dollars in parks and recreation facility investments, including several new recreation centers and some key neighborhood park investments. The FY 2008 Budget also creates a pool of funds to allow for targeted park investments as well as to support project acceleration.

Finally, recognizing the important and expanding role that Metro plays in serving our citizens' mobility needs, the budget provides a major increase in the District's operating subsidy to WMATA.

Economic Development and Affordable Housing

The FY 2008 Budget also expands targeted investments in economic development and affordable housing activities. The Office of the Deputy Mayor for Economic Development and the

Commission on Arts and Humanities each have enhanced budgets to support a variety of high-priority economic development and cultural investments. In addition, expanded resources in the Department of Employment Services will be focused on job training and placement for young people, re-entrants, and low-income District residents.

The budget supports the Office of Planning's effort to assist in rewriting the zoning regulations and in implementing inclusionary zoning. Additional investments will be made in enhanced transportation planning, and historic preservation outreach and education. The Department of Small, Local Business Development will ramp-up to a full staff complement, focused on eliminating the backlog of LSDBE certifications and comprehensive development of small and local businesses. The Department of Consumer and Regulatory Affairs will improve its business processes with enhanced information technology to complement operational reform efforts.

Funding for the DC Housing Authority increases substantially, to support a greater number of locally-funded housing subsidies to low income District residents. Through this budget, a number of housing-related functions will be consolidated within the Department of Housing and Community Development. At the same time an independent, expanded Office of the Tenant Advocate will provide technical assistance to renters.

Government Operations and Financing

The FY 2008 Budget includes a number of important changes in the manner in which the District Government will operate. Chief among the improvements on my to-do list are fixes for both the procurement and personnel activities. The FY 2008 Budget moves the government towards a model of funding the District's central personnel and procurement agencies with assessments from "user" agencies. I believe that this model will make the entire government more aware of the value and cost of these essential services. In addition, I propose to give agencies the opportunity, over time, to gain a measure of delegated authority and control over these functions, earning back some portion of their assessments in subsequent budgets.

The budget of the Office of the Chief Technology Officer includes a massive infusion of local operating resources to replace an equivalent amount of capital and master lease funds that had been appropriated for these activities in prior years. In making this change, we recognize that past budget practices were unwise and have had lasting effects on the cost of debt financing for the District. This change sets a realistic and conservative operating fund level for our substantial technology program.

Finally, this budget includes substantial increases in overall financing accounts such as employee retirement health benefits, which at \$106 million sees the single largest increase of any one budget item from FY 2007. Additional, large increases are associated with the cost of borrowing for both long and short term debt associated with capital improvements and schools modernization.

Conclusion

Together with the Council, I submit a fiscally conservative budget, with targeted investments, a number of programmatic innovations, no tax increases, and focused tax cuts. The fiscal position for the District of Columbia remains strong. But the work on this budget, and that of the current fiscal year, does not stop with this submission. The City Administrator and I, through our continuous assessment tool, CapStat, will continue to monitor agency spending and performance with an eye toward cost savings and service improvements. For this Administration, this budget

submission begins a long road of continuous improvement, service enhancement and program efficiency. We look forward to working with all the members of our Administration, the Council, the Federal Government, and our citizen partners in making this government world class in every respect.

Sincerely,



Adrian M. Fenty
Mayor

FY 2008 Proposed Budget and Financial Plan

Volume 2B

Agency Budget Chapters *(by Appropriation Title)*

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Volume 4 - FY 2008 Proposed Budget and Financial Plan - *Operating Appendices - Part 2*

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How to Read the Budget and Financial Plan

How to Read the Budget and Financial Plan

The FY 2008 Proposed Budget and Financial Plan serves as a communication tool for policy priorities, agency operations, program/organizational structures, and performance measures. More important, the budget book is a financial plan that shows sources of revenue and how money was spent. It forecasts economic and financial conditions, current and planned long-term debt financing, policy decisions, and other important financial information to operate the District's government. These elements are essential for accurate financial reporting and sound management of public resources.

How to Read the Budget and Financial Plan describes the sections of this budget volume that define the budget priorities for the District. These sections are consistent with the National Advisory Council on State and Local Budgeting's recommended budget practices that call for a presentation of information that provides the reader with a guide to government programs and organizational structure. Additionally, these sections are consistent with the Government Finance Officers Association's standards for the Distinguished Budget Presentation Award, which the District received in December 2006.

The FY 2008 Budget and Financial Plan has six volumes:

Executive Summary (Volume 1) - Provides general budget and financial information at a high level with sections describing the new initiatives within the District's proposed budget, strategic budgeting process, financial plan,

revenues, expenditures and appendices. In addition, this volume includes information about the District's budgetary and financial management policies, grant match and maintenance of efforts, statistical profile of the District, glossary of budget terms, budget summary tables by agency and fund type, and the Budget Request Act legislation.

Agency Budget Chapters (Volume 2) - Describes the operating budgets for all of the District's agencies by appropriation title. Appropriation titles categorize the general areas of services provided by the District on behalf of its citizens and are listed in the Table of Contents. Examples are Public Education System and Human Support Services.

Operating Appendices (Volumes 3 and 4) - Includes supporting tables detailing the dollars and positions in the operating budgets that are described in Volume 2.

Capital Appendices (Volume 5) - Describes the proposed six-year capital improvement plan for all of the District's agencies (excluding the Highway Trust Fund).

Highway Trust Fund (Volume 6) - Describes the District's Highway Trust Fund, which is the main funding source for the 6-year capital improvement plan of transportation projects. These funds are administered by the District Department of Transportation.

Note: In some cases, financial information, including Full-Time Equivalent (FTE) information, will not sum to totals due to rounding

Executive Summary

Introduction: FY 2008 Proposed Budget and Financial Plan

This chapter is a narrative and graphic summary of the proposed budget and financial plan. It describes the overall proposed budget, including the sources and uses of public funds versus the prior year's approved budget. The chapter also explains the budget development process and calendar for FY 2008.

Strategic Budgeting

This chapter describes the initiatives that the District is undertaking to improve budgeting and management of resources. It includes a description of the District's continued efforts and progress in Performance-Based Budgeting (PBB), which is the District's initiative to align resources with results, benchmarking, performance measurement, strategic business planning, and service-level budgeting. In the FY 2008 proposed budget, 70 agency budgets are presented as PBB agencies. PBB greatly improves the District's ability to make policy and funding decisions based on anticipated results and improve the District's ability to hold program managers accountable for achieving results.

Financial Plan

This Financial Plan summarizes planned revenues and expenditures for FY 2007-2011. This chapter includes financing sources and uses and assumptions applied to derive the short-term and

long-term economic outlook. It also includes an assessment of the impact of budgetary decisions on the financial health of the District.

Revenue

This chapter shows current revenue projections certified by the Office of the Chief Financial Officer (OCFO). It also addresses the District's revenue sources, its economy, and the outlook for revenue through FY 2011.

Operating Expenditures

This chapter describes the District's recent local expenditures and future projections. It includes analysis of expenditures between FY 2004 and 2006, along with FY 2007 approved budget and FY 2008 proposed budget, both by agency and by expense category such as personnel, supplies, or fixed costs.

Appendices

This last section of the Executive Summary volume contains a number of items to clarify the District's budget.

- The D.C. Comprehensive Financial Management Policy provides a framework for fiscal decision-making by the District to ensure that financial resources are available to meet the present and future needs of District citizens;
- The Grant Match and Maintenance of Effort section includes a table by agency and grant number that provides the District's grant match and maintenance of effort contributions;
- The Statistical Section provides tables that reflect the financial trends, revenue capacity, debt capacity, demographic and economic information, and operating information of the District;
- The Basis of Budgeting and Accounting section describes the basis of budgeting and accounting, which allows the reader to understand the different presentation methods of the District's finances;
- The Glossary of Budget Terms section describes unique budgeting, accounting, and District terms that may not be known by the general reader;
- The Summary Tables detail the District's

proposed operating budget by agency and fund type for both the budgeted dollars and positions; and

- The Budget Request Act is the legislation that codifies the District's budget request into law.

Agency Budget Chapters

Agency chapters illustrate available resources, what the resources are spent on, and the outcomes achieved and anticipated as a result of these expenditures. Chapters are grouped by appropriation title and contain the following sections:

Header Information

- Agency name and budget code;
- Website address ;
- Contact telephone number; and
- FY 2008 proposed operating budget table

Introduction

- Agency mission;
- Fast Facts; and
- Strategic result goals.

Financial and Program Information (FTE employment levels)

- Funding by Source
- Expenditure by Comptroller Source Group
- Expenditure by Program (PBB agencies)
 - Program Structure chart;
 - Comparison between FY 2007 and FY 2008 budget dollars and FTEs;
 - Program and activity descriptions;
 - Program budget summary;
 - Key initiatives in agency (if available); and
 - Key result measures.
- Expenditure (non-PBB agencies)
 - Budget summary of dollars and FTEs;
 - Organization chart;
 - Program descriptions;
 - Key initiatives in agency (if available); and
 - Agency goals and performance measures

Changes from the previous year include:

- Continued rolling implementation of Performance-Based Budgeting means that the year of implementation will affect the amount of performance information presented for an

agency. Both actual performance results (where available) and future year targets are provided. Please keep in mind the following:

- Non-PBB agencies - Performance data for FY 2005 through 2009;
- PBB Phase I agencies - Performance data for FY 2005 through 2009;
- PBB Phase II agencies - Performance data for FY 2006 through 2009;
- PBB Phase III agencies - Performance data for FY 2007 through 2009; and
- PBB Phase IV agencies - Performance data for FY 2008 and 2009.

- Each performance measure will have one of the following notations:
 - N/A - Measure did not exist for that year;
 - Number - Measure did exist and data is available for that year; and
 - Dash - Measure did exist for that year, but no data is available.
- The Agency Financial Operations program will include the cost of OCFO personnel and the cost of OCFO Nonpersonal Services (NPS) contracts in certain PBB agencies. There are no performance measures associated with this program within individual agencies.

To help the reader navigate the Agency Budget Chapter volume, an example of an agency narrative is presented at the end of this chapter. This example follows the PBB format. Callout boxes highlight the features discussed above.

Operating Appendices

These two volumes provide supporting tables to each agency's proposed operating budget. The tables generally included FY 2006 actual expenditures, FY 2007 approved budgets, FY 2008 proposed budget, and the change from FY 2007 to FY 2008 (unless noted).

Agencies that have been converted to a performance-based budgeting format have the following tables:

- Schedule 30-PBB - Dollars summarized by program, activity, and governmental fund (governmental fund breakout is for FY 2008 only and includes general fund detail);

- Schedule 40-PBB - Dollars summarized by program, comptroller source group and governmental fund;
- Schedule 40G-PBB - Dollars summarized by program, comptroller source group and appropriated fund within the general fund
- Schedule 41 - Dollars and FTEs summarized by comptroller source group and governmental fund;
- Schedule 41G - Dollars and FTEs summarized by comptroller source group and appropriated fund within the general fund; and
- Schedule 80 - Dollars and FTEs summarized by revenue type, appropriated fund, and revenue source (for FY 2008 proposed budget only).

Agencies that have not been converted to a PBB format have the following tables:

- Schedule 30 - Dollars summarized by control center, responsibility center, and governmental fund (governmental fund breakout is for FY 2008 only and includes general fund detail);
- Schedule 40 - Dollars summarized by control center, comptroller source group and governmental fund;
- Schedule 40G - Dollars summarized by control center, comptroller source group and appropriated fund within the general fund;
- Schedule 41 - Dollars and FTEs summarized by comptroller source group and governmental fund;
- Schedule 41G - Dollars and FTEs summarized by comptroller source group and appropriated fund within the general fund; and
- Schedule 80 - Dollars and FTEs summarized by revenue type, appropriated fund, and revenue source (for FY 2008 proposed budget only).

Capital Appendices

This volume covers the District's FY 2008-FY 2013 Capital Improvements Plan (CIP), excluding the Highway Trust Fund. The introductory chapter describes the overall CIP including the sources and uses of capital funds, the District's policies and procedures for its capital budget and debt, the FY

2008 planning process, and an overview of the District of Columbia's Water and Sewer Authority's FY 2008-FY 2013 CIP.

The next section, the project description forms, make up the bulk of the capital appendices' volume. The project description forms provide details on capital projects funded by general obligation bonds, pay-as-you-go (paygo) capital, the Master Equipment Lease program, and the Local Street Maintenance Fund. Each page shows one subproject's planned allotments for fiscal years 2008 through 2013, description, annual operating impact, milestone data, and location on a map.

The last section, the appendices, provides supporting tables about the District's capital budget.

- The FY 2008 Appropriated Budget Authority Request table summarizes the proposed new projects and changes (increase or decrease) for ongoing projects by agency, subproject, and fund (Local versus Local Street Maintenance);
- The FY 2008-FY 2013 Planned Expenditures From New Allotments table summarizes the new allotments' planned FY 2008-FY 2013 expenditures by agency, project, and subproject;
- The FY 2008-FY 2013 Planned Funding table summarizes the FY 2008 and six-year funding sources for all new allotments by agency, subproject, and funding source; and,
- The Balance of Capital Budget Authority, All Projects table summarizes the lifetime budget authority, life-to-date expenditures, total commitments, and balance of budget authority for all ongoing capital projects by agency, project, and authority (District versus federal).

Highway Trust Fund

This volume covers the District's FY 2008-FY 2013 Highway Trust Fund. The introductory chapter describes the Highway Trust Fund and Local Streets Maintenance Fund program, including the sources and uses of the funds, the District's policies and procedures for the trust fund, and the FY 2008 planning process.

The next section, the project description forms, make up the bulk of the Highway Trust Fund volume. Each page shows one subproject's

planned allotments for fiscal years 2008 through 2013, description, annual operating impact, milestone data, and location on a map.

The last section, the appendices, provides supporting tables about the District's Highway Trust Fund program.

Agency budget code

(UCO)

Office of Unified Communications

Agency name

www.ouc.dc.gov
Telephone: 202-730-0524

Agency Website address

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$30,994,204	\$36,981,775	\$53,481,483	44.6
FTEs	317.0	384.0	398.0	3.6

The mission of the Office of Unified Communications (OUC) is to provide a fast, professional, and cost-effective response to emergency and non-emergency calls in the District. The agency maintains the city's public safety technical services for residents and visitors. The agency provides emergency services...

FTE actuals are the number of Full Time Equivalent positions paid.

This describes the agency's mission and purpose.

This shows the agency's FY 2006 actual expenditures, FY 2007 approved budget, the FY 2008 proposed budget and the variance from FY 2007 to FY 2008 This includes the agency's operating budget and FTEs.

The Office of Unified Communications began operations on October 1, 2004 and consolidated the Emergency (911) and non-Emergency (311 and 727-1000) call activities for the District's Fire and Emergency Medical Services Department (FEMS), Metropolitan Police Department (MPD), and Customer Service Operations. The OUC relocated to the new Unified Communications Center building late in FY 2006. The new facility was constructed through a capital budget project. The McMillan Drive facility has been retained as a backup site.

How the agency plans to accomplish its mission within two to three years.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Develop a well-trained, professional organization.
 - Answer 911 calls within 5 seconds.
 - Answer 311 calls within 11 seconds.
 - Answer 727-1000 calls in 2.5 minutes or less.

- Reduce the number of abandoned calls to 1000 calls that are abandoned.
- Ensure emergency calls are dispatched to the correct location.
- Provide a fast and accurate response to emergency and non-emergency calls.
- Maintain a call-queue time for and priority one police calls of 60 seconds or less.
- Maintain a dispatch-queue for all Fire/EMS calls of 60 seconds or less.
- Answer 727-1000 calls before they reach the queue.
- Maintain an average handling time for all 727-1000 calls at 130 seconds or less.
- Increase the percentage of active call-takers who are trained as Universal Call Takers.

- Increase the percentage of call-takers who are bilingual.
- Achieve 100 percent compliance with the required accreditation standards set by the Commission on Accreditation for Law Enforcement Agencies (CALEA) in FY 2007 and achieve accreditation in FY 2008.
- Ensure that 97.5 percent of Citywide Call Center operators provide customer service that is rated good or excellent in courtesy, knowledge, etiquette, and overall impression.
- Maintain failsafe public safety technical infrastructure.
 - Ensure proper functioning of Automatic Vehicle Locators (AVL).
 - Ensure operability of Computer-Aided Dispatch (CAD).
 - Ensure operability of Land Mobile Radios (LMR).
 - Ensure proper replacement of 911/311 equipment.
 - Ensure customer service and accountability.
 - Provide customer service to all 727-1000 calls that is rated as good or excellent in courtesy, knowledge, etiquette, and overall impression.
 - Provide responses to constituent issues entered into the IQ system within two weeks.

Fast Facts provides key information about an agency concerning its mission, statistics, and benchmarks.

about 911

Fast Facts...

- The Office of Unified Communications ensures that the District's 575,000 residents, 500,000 daily commuters, and 26 million yearly visitors have access to emergency and non-emergency city services.
- The new Unified Communications Center (UCC) opened in September 2006. The UCC, which is located in Ward 8, has received positive reviews from a diverse group of visitors that have toured the building. The McMillan Drive facility has been retained as a fully operational backup site.
- In FY 2008, the OUC will merge 727-1000 into 311, a 24/7/365 operation.
- In FY 2008, other District Call Centers will be consolidated into the agency.
- 3 million calls are handled annually, including 1 million each for 911, 311, and the Mayor's City wide Call Center.
- 97.7 percent of 911 calls are answered between 0-5 seconds.
- 97.9 percent of 311 calls are answered between 0-11 seconds.
- The average pick-up time per call is 1 second.
- The total number of annual Radio Calls/Dispatch is 9 million.
- In FY 2008, the Office of Unified Communications will support a total of 9,600 radios using 11 radio sites/towers for 22 District government agencies.
 - 40 percent of these radios are at the end of the life cycle and require replacement.
 - Current radio infrastructure equipment is 4 years old, runs 24/7 and handles 9 million annual radio calls.
 - The FY 2008 proposed budget will invest \$7 million in radio equipment and infrastructure, and \$7.15 million to maintain IT equipment and systems.

Funding by Source

Tables UC0-1 and 2 show the sources of funds and full-time equivalents (FTEs) by fund type for the Office of Unified Communications.

Table UC0-1
FY 2008 Proposed Operating Budget, by Revenue Type
 (dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	8,325	12,228	19,958			
Special Purpose Revenue Funds	15,917	16,319	3,023			
Total for General Fund	24,242	28,547	36,982			
Intra-District Funds						
Intra-District Funds	2,403	2,447	0			
Total for Intra-District Funds	2,403	2,447	0			
Gross Funds	26,645	30,994	36,982			

*Percent Change is based on whole dollars.

Presents the agency's total operating budget from each funding source (from Local revenue, Special Purpose Revenue, Federal Payments, Federal grants, Medicaid, Private grants, and Intra-District sources). Shown is a comparison of the FY 2005 actual, FY 2006 actual, FY 2007 approved, and FY 2008 proposed budgets.

Table UC0-2
FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
General Fund					
Local Funds	671	135.0	176.0	168.0	
Special Purpose Revenue Funds	226.9	181.0	208.0	211.0	
Total for General Fund	294.0	316.0	384.0	379.0	
Intra-District Funds					
Intra-District Funds	0.0	1.0	0.0	19.0	
Total for Intra-District Funds	0.0	1.0	0.0	19.0	
Gross Funds	294.0	317.0	384.0	398.0	

*Percent Change is based on whole dollars.

Local Funds
 Describes Local dollars or non-dedicated general fund dollars associated with the agency and the FTEs supported by the fund. Local dollars consist of tax and nontax revenues that are not earmarked for particular purposes and are allocated to fund District programs.

This lists the agency's FTEs for two prior years, the current year, and upcoming fiscal year by fund type.

Gross Funds

The agency's proposed budget is \$53,481,483, representing an increase of \$16,499,708, or 44.6 percent over the FY 2007 approved budget of \$36,981,775. This funding supports 398.0 FTEs, an increase of 14.0 FTEs, or 3.6 percent over the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$18,795,605, a decrease of \$1,162,724, or 5.8 percent from the FY 2007 approved budget of \$19,958,329. This funding supports 168.0 FTEs, a decrease of 8.0 FTEs, or 4.5 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Mayoral Policy Initiatives

- **Transfer-In**
 - An increase of \$988,111 and 18.0 FTEs associated with the transfer of the Department of Motor Vehicles call-center operations into the OUC.

- An increase of \$408,234 and 1.0 FTE associated with the transfer of Customer Service Operations into the OUC.

Note: For a breakdown of each individual intra-District agreement that in total comprises this fund type, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices volume.

Lists the agency's total operating expenditures for FY 2005 , FY 2006 FY 2007 approved budget, and FY 2008 proposed budget at the Comptroller Source Group level.

Expenditure by Comptroller Source Group

Table UC0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level)

Table UC0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont. Full Time	11,873	13,259	18,794	19,420	626	3.3
12 Regular Pay - Other	565	987	0	1,887	1,887	N/A
13 Additional Gross Pay	1,139	1,431	794	794	0	0.0
14 Fringe Benefits - Curr Personnel	2,859	3,292	3,340	3,932	592	17.7
15 Overtime Pay	1,340	2,109	1,532	1,529	-3	-0.2
Subtotal Personal Services (PS)	17,775	21,077	24,460	27,561	3,101	12.7
20 Supplies and Materials	199	209	257	214	-43	-16.6
30 Energy, Comm. and Bldg Rentals	232	562	1,563	1,580	17	1.1
31 Telephone, Telegraph, Telegram, Etc	0	399	2,572	2,064	-508	-19.8
32 Rentals - Land and Structures	0	0	1,326	0	-1,326	-100.0
33 Janitorial Services	182	159	424	441	17	4.0
34 Security Services	673	1,190	1,243	803	-440	-35.4
35 Occupancy Fixed Costs	26	598	180	1,079	899	499.5
40 Other Services and Charges	4,079	3,797	2,186	12,402	10,216	467.4
41 Contractual Services - Other	1,898	2,104	2,152	2,453	301	14.0
70 Equipment & Equipment Rental	1,582	900	619	4,885	4,265	688.7
Subtotal Nonpersonal Services (NPS)	8,870	9,917	12,522	25,921	13,399	107.0
Total Proposed Operating Budget	26,645	30,994	36,982	53,481	16,500	44.6

*Percent Change is based on whole dollars.

Special Purpose Revenue Funds
This funding for associated charges for services that are retained by the agency to cover the cost of the service provided, such as refuse collection fees.

Baseline Adjustments
Describes adjustments to the agency's FY 2008 proposed budget compared to the FY 2007 approved budget.

The baseline adjustments listed below are primarily associated with the reallocation of projected costs from Local funds to Special Purpose Revenue Funds. This allocation is supported by a 911 assessment fee for all Centrex lines, from \$0.76, respectively, to \$1.55. The increase primarily supports equipment and infrastructure other programmatic costs.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A decrease of \$671,700 in personal services costs primarily associated with the reduction of 21.0 FTEs. The decrease of FTEs also includes the reallocation of 3.0 FTEs from Local funds to Special Purpose Revenue funds;
- A decrease of \$65,145 in equipment;
- A decrease of \$32,474 in contractual services costs that were reallocated to the Special Purpose fund;
- A decrease of \$26,500 in supplies costs that were reallocated to the Special Purpose fund;
- A net increase of \$18,381 in Other Services

Describes increases, decreases and transfers that are a direct result of the Mayor's policy decisions and initiatives.

increase of \$1,240,625 in includes increases of \$17,126 in Energy, \$13 in Rent, \$508,096 in Security Services, and \$439,952 in

Mayor's Policy Initiatives

- Transfer-In
 - An increase of \$405,464 and 3.0 FTEs associated with the transfer of Customer Service Operations into the OUC.
 - An increase of \$550,000 and 10.0 FTEs associated with the transfer of the 211 service into the OUC.
- A decrease of \$100,125 in Occupancy costs for the vacant 300 McMillan Drive facility.

Special Purpose Revenue Funds. The proposed budget is \$33,289,533, an increase of \$16,266,087, or 95.6 percent over the FY 2007 approved budget of \$17,023,446. This funding supports 211.0 FTEs, an increase of 3.0 FTEs, or 1.4 percent over the FY 2007 approved level.

The proposed Special Purpose Revenue budget includes an increase in the 911/311 assessment fee for wireless/exchange lines and Centrex lines, from \$0.76 and \$0.62 respectively, to \$1.55. The increase primarily supports equipment and infrastructure requirements and other programmatic costs.

Changes from the FY 2007 approved budget include:

- An increase in Other Services and Charges costs of \$10,042,589 primarily related to IT and Radio programmatic requirements;
- An increase of \$4,305,933 in equipment costs which are primarily related to IT and Radio programmatic requirements;
- An increase of \$1,970,645 in personal services for projected step increases, approved pay raises for union employees, and associated benefits. This increase includes the projected FY 2008 salaries and benefits for 3.0 FTEs reallocated from Local funds;
- A decrease of \$35,848 in supplies; and
- decrease of \$17,232 in contractual services.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices volume.

Intra-District Funds

The proposed budget is \$1,396,345, an increase of \$1,396,345 over the FY 2007 approved budget of \$0. This funding supports 19.0 FTEs, an increase of 19.0 FTEs, over the FY 2007 approved level.

Intra-District Funds
Depicts funding for services between District agencies.

Expenditure by Program

Table UC0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Office of Unit Communications.

Table UC0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
No Activity Assigned	2,425	0	0	0	0.0	0.0	0.0	0
Subtotal: No Program Assigned	2,425	0	0	0	0.0	0.0	0.0	0
Agency Management Program (1000)								
Personnel (1010)	0	195	474	278	0.0	3.0	4.0	1
Training (1015)	0	20	20	0				
Property Management (1030)	0	50	50	0				
Information Technology (1040)	0	1,302	9,505	8,202				
Financial Services (1050)	0	7,307	6,007	-1,300				
Language Access (1087)	0	936	633	-303				
Performance Management (1090)	0	626	1,030	405				
AMP (1100)	3,365	0	0	0	11.0	0.0	0.0	0
Subtotal: Agency Management Program (1000)	3,365	10,437	17,720	7,283	11.0	34.0	36.0	2
Agency Financial Operations (100F)								
Budget Operations (110F)	0	118	130	12	0.0	1.0	1.0	0
Accounting Operations (120F)	0	50	50	0	0.0	0.0	0.0	0
Subtotal: Agency Financial Operations (100F)	0	168	180	12	0.0	1.0	1.0	0
Emergency/Non-Emergency Operations (2000)								
911/311 Operations (2010)	0	20,919	20,575	-343	0.0	288.0	266.0	-22
Citywide Call Center (2020)	0	1,564	1,765	201	0.0	30.0	30.0	0
Radio Network (2030)	0	2,629	9,784	7,155	0.0	15.0	17.0	2
Quality Assurance (2040)	0	1,266	1,106	-159	0.0	16.0	16.0	0
911/311 (2100)	23,749	0	0	0	278.0	0.0	0.0	0
Subtotal: Emergency/Non-Emergency Ops. (2000)	23,749	26,377	33,230	6,853	278.0	349.0	329.0	-20
Mayor's Call Center (3000)								
Mayor's Call Center (3010)	1,455	0	0	0	28.0	0.0	0.0	0
Subtotal: Mayor's Citywide Call Center (3000)	1,455	0	0	0	28.0	0.0	0.0	0
Customer Service Operations (4000)								
Customer Service Operations (4010)	0	0	814	814	0.0	0.0	4.0	4
DMV Call Center (4020)	0	0	988	988	0.0	0.0	18.0	18
211 Operations (4030)	0	0	550	550	0.0	0.0	10.0	10
Subtotal: Customer Operations (4000)	0	0	2,352	2,352	0.0	0.0	32.0	32
Total Proposed Operating Budget	30,994	36,982	53,481	16,500	317.0	384.0	398.0	14

This provides an overall budgeted funding level and number of approved full-time equivalent employees (FTEs) for FY 2007 and FY 2008 for specific programs (PBB only).

(Change is calculated by whole numbers and numbers may not add up due to rounding)ase 5 agency.

Performance-Based Program Budgeting

The Office of Unified Communications operates through the following 4 programs:

Emergency/Non-Emergency Operations Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$26,377,044	\$33,230,318	\$6,853,274	26.0
FTEs	349.0	329.0	-20.0	-5.7

Program Description

The Emergency/Non-Emergency Operations program centralizes the customer service functions and activities of the District government's 911, 311, and 727-1000 systems, and other facilities for emergency, non-emergency, and citizen calls for service. OUC is also responsible for the operation and maintenance of the District government's radio technology and call center technology.

This program contains the following 4 activities described as follows:

- 911/311 - provides emergency and non-emergency call taking and dispatching;
- Mayor's Citywide Call Center - provides a "One Stop" service for constituents, residents, and visitors in their search for District government services, numbers, and information;
- Technical Institute - provides support for the maintenance of the District's public safety radio communications, including 11 Technical Institute sites and 4 radio towers; and

Agency Financial Operations Program Identifies the costs associated with all positions that report to the Chief Financial Officer for the District of Columbia.

Programs (PBB Agencies)

Shows the agency's program gross funding and full-time equivalent (FTE) positions, and a brief description of the program and significant activities and services.

Program 1: Emergency/Non-Emergency Operations (911/311)

Manager(s): Kenneth Mallory

Supervisor(s): Janice Quintana, Director

Measure 1.1: Percent of 911 calls answered within 5 seconds

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	95	97.5	97.5	97.5
Actual	94.1	96			

Measure 1.2: Percent of 311 calls answered within 5 seconds

	Fiscal Year	
	2005	2006
Target	90	95
Actual	95	96.6

Measure 1.3: Percent of 911 calls (wireline and wireless) abandoned

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	6	5	4	4	3
Actual	2.8	2.98	-	-	-

Measure 1.4: Percent of all calls for Fire/EMS operations and Priority One Police operations received by call-takers, processed and sent to the radio dispatcher within 60 seconds or less (call to queue)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	5.0	60	60	65
Actual	N/A	34.1	-	-	-

Note: New measure for FY 2006 (5/11/06).

Measure 1.5: Percent of Priority One calls for police operations, received by dispatchers and dispatched to a responding unit within 60 seconds or less (queue to dispatch)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	50	70	80	80
Actual	N/A	49	-	-	-

Note: New measure for FY 2006 (5/11/06).

Key Results Measures Shows programs' outcome-based performance measures with prior years' actuals, current year targets, and future year targets.

D

Public Education System

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District of Columbia Public Schools

www.k12.dc.us

Telephone: 202-442-5635

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$995,809,499	\$1,044,208,773	\$1,054,345,900	1.0
FTEs	9,219.9	10,339.1	9,841.3*	-4.8

* The decrease in FTEs is mostly attributable to improved accuracy in the FTE calculation for part-time FTEs within the Special Education Transportation division. Previously, part-time FTEs were counted as a 1.0 FTE, and for FY 2008 are pro-rated, to more closely align the FTE count to the actual number of working hours.

The mission of the District of Columbia Public Schools (DCPS) is to ensure that all students acquire the knowledge, skills, and values necessary to live rich and fulfilling lives as responsible, productive and enlightened members of a democratic society.

Note:

The District Council and Mayor have enacted the Public Education Reform Amendment Act of 2007. This legislation is currently awaiting final approval from the President.

When this legislation takes effect, its provisions make major changes to the District of Columbia public education system, including significant changes within the District of Columbia Public Schools (DCPS).

Under the legislation, DCPS will no longer be governed by the Board of Education and the agency will come under the authority of the Mayor through the newly established Department of Education, and will be managed by an appointed Chancellor. Additional changes to DCPS will include the transfer of many of the state-level education administration functions from DCPS to the Office of the State Superintendent of Education (formerly known as the State Education Office). Also, all public charter schools under DCPS oversight will be transferred to the oversight of the District of Columbia Charter School Board. These resulting changes to the DCPS FY 2008 budget will be undertaken through the reprogramming and or reallocation processes in accordance with the legislation when it takes effect.

For further information, please see the chapter on the Public Education Reform Amendment Act of 2007 in Volume I.

The District of Columbia Public Schools (DCPS) is governed by the District of Columbia Board of Education. Because there is only one public school system in the District, DCPS provides functions that are typically performed by both the local school district and the state department of education.

While the Board of Education is an independent body that is responsible for governing DCPS, the DCPS budget is subject to appropriation at the fund level by the Mayor and District Council as

part of the annual budget for the District of Columbia.

Vision of the District of Columbia Board of Education:

- The District of Columbia Public Schools (DCPS) will be known as one of the best urban school districts in the country;
- DCPS will offer an outstanding education to every student within a safe, healthy, and educationally appropriate environment;

- DCPS will be among the first major urban school districts to eliminate the achievement gap among all subgroups of the student population;
- DCPS will dynamically engage parents and the community in the lives of District students and schools;
- DCPS will be the first and best choice for schooling for families living in the District of Columbia

The **Master Education Plan** details how DCPS intends to achieve these goals by addressing the following 8 areas that are critical to attaining educational excellence:

- Establishing strong learning standards, a solid curriculum; excellent instruction, assessments and a challenging academic core for all students;
- Teachers and principals who are prepared to deliver high-quality instruction to every student;

- A culture of inclusion that offers a wide range of learning opportunities for our diverse student body;
- Increased support and assistance that meet students' individual needs;
- Partnerships that take advantage of the capital city's global stature and many community assets;
- Schools that are organized in ways that better serve students and families;
- An accountability system that more clearly defines the responsibilities of the central office and the schools, and proposes a series of interventions to turn around low-performing schools; and
- A commitment to equity that ensures that every student has access to an appropriate range of educational resources.

Funding by Source

Tables GA0-1 and 2 show the sources of funding and FTEs by fund type for the D.C. Public Schools.

Table GA0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	781,377	815,773	808,331	796,247	-12,084	-1.5
Special Purpose Revenue Funds	7,356	3,450	10,034	10,004	-30	-0.3
Total for General Fund	788,733	819,223	818,366	806,251	-12,115	-1.5
Federal Resources						
Federal Payments	21,727	11,728	12,870	13,000	130	1.0
Federal Grant Funds	116,983	111,925	156,060	174,930	18,871	12.1
Total for Federal Resources	138,710	123,653	168,930	187,930	19,001	11.2
Private Funds						
Private Grant Funds	4,240	5,704	4,675	5,962	1,288	27.5
Total for Private Funds	4,240	5,704	4,675	5,962	1,288	27.5
Intra-District Funds						
Intra-District Funds	51,642	47,229	52,239	54,202	1,963	3.8
Total for Intra-District Funds	51,642	47,229	52,239	54,202	1,963	3.8
Total Proposed Operating Budget	983,325	995,809	1,044,209	1,054,346	10,137	1.0

*Percent Change is based on whole dollars.

Table GA0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	9,070.1	7,978.6	8,811.5	8,329.4	-482.1	-5.5
Special Purpose Revenue Funds	6.0	9.5	270	29.5	2.5	9.3
Total for General Fund	9,076.1	7,988.1	8,838.5	8,358.9	-479.6	-5.4
Federal Resources						
Federal Grant Funds	763.0	633.4	898.4	893.2	-5.3	-0.6
Total for Federal Resources	763.0	633.4	898.4	893.2	-5.3	-0.6
Private Funds						
Private Grant Funds	62.6	41.0	675	72.0	4.6	6.7
Total for Private Funds	62.6	41.0	675	72.0	4.6	6.7
Intra-District Funds						
Intra-District Funds	6972	5574	534.8	5173	-175	-3.3
Total for Intra-District Funds	6972	5574	534.8	5173	-175	-3.3
Total Proposed FTEs	10,598.9	9,219.9	10,339.1	9,841.3	-497.8	-4.8

* The decrease in FTEs is mostly attributable to improved accuracy in the FTE calculation for part-time FTEs within the Special Education Transportation division. Previously, part-time FTEs were counted as a 1.0 FTE, and for FY 2008 are pro-rated, to more closely align the FTE count to the actual number of working hours.

Gross Funds

The proposed budget is \$1,054,345,900, representing an increase of \$10,137,127, or 1.0 percent over the FY 2007 approved budget of \$1,044,208,773. This funding supports 9,841.3 FTEs, a decrease of 497.8 FTEs* or 4.8 percent from the FY 2007 approved level.

*Note: The decrease in locally funded FTEs is mostly attributable to improved accuracy in the FTE calculation for part-time FTEs within the Special Education Transportation division. Previously, part-time FTEs were counted as 1.0 FTE, and for FY 2008 are pro-rated, to more closely align the FTE count to the actual number of working hours.

General Fund

Local Funds. The proposed budget is \$796,247,000, representing a decrease of \$12,084,091, or 1.5 percent from the FY 2007 approved budget of \$808,331,091. This funding supports 8,329.4 FTEs, a decrease of 482.1 FTEs*, or 5.5 percent from the FY 2007 approved budget level.

*Note: The decrease in locally funded FTEs is mostly attributable to improved accuracy in the FTE calculation for part-time FTEs within the Special Education Transportation division. Previously, part-time FTEs were counted as 1.0 FTE, and for FY 2008 are pro-rated, to more closely align the FTE count to the actual number of working hours.

Local Funding for DCPS Local & State Functions

Due to the nature of DCPS functioning as both a local and a state-level education agency, Local Funding appropriated to DCPS is comprised of two components:

- The **Local Education Agency (LEA)** is funded through a Uniform Per Student Funding Formula (UPSFF) as provided for in the District of Columbia Official Code; and
- The **State Education Agency (SEA)** is funded through a series of allocations for the various state functions performed by DCPS.

The Uniform Per Student Funding Formula (LEA)

Section 38-29 of the District of Columbia Official Code (2001 edition) provides a funding formula, called the Uniform Per Student Funding Formula

(UPSFF) for local education costs for the District's public education system. This formula is used to fund LEA costs for both DCPS and the District of Columbia Public Charter Schools.

This formula provides funding on a per student basis. It is comprised of a base foundation level of per student funding and an applied multiplication weighting factor for each grade classification that provides the level of funding for each student classification. There is also a series of multiplication weighting factors for additional "add-on" funding for several levels of special education and such factors as English-language learners and summer school. The foundation level and the weighting factors are determined through studies performed by the District's State Education Office and approved by the Mayor and District Council for incorporation into the District Official Code.

Currently, DCPS receives its UPSFF funding on the basis of enrollment while the public charter schools UPSFF funding is budgeted on projected enrollment and paid on actual enrollment.

The Mayor's FY 2008 proposed budget provides for a change to the DCPS UPSFF funding formula to align with the UPSFF funding formula used for the District's public charter schools. As with the public charter schools, if actual student enrollment exceeds the amount in the projection contained within the agency's budget, funds will be provided from a separate account in order to ensure that DCPS receives UPSFF funding for each student who is actually enrolled.

For further details on this proposed change, please refer to the FY 2008 Budget Support Act.

FY 2008 Proposed LEA Budget

For FY 2008, the total Local Education Agency proposed budget is \$554,695,000. The DCPS declining student enrollment represents a decrease of \$29,363,000, or 5.0 percent from the FY 2007 approved budget LEA funding level of \$584,058,000.

LEA Baseline Adjustments

- In accordance with Section 38-2909 of the District of Columbia Official Code (2001 edition), an increase of 4.0 percent in the UPSFF foundation level for FY 2008, from \$8,002 for FY 2007 to \$8,322 for FY 2008 and including for FY 2008 enrollment in the various categories.

Policy Initiatives

- A change to provide the UPSFF funding for DCPS on the basis of projected FY 2008 enrollment as compared to funding made on the basis of the previous year's audited enrollment. This policy initiative for DCPS funding will align the UPSFF funding for DCPS with the same methodology used to provide the UPSFF funding for the public charter schools which are also funded on projected enrollment. As with charter schools, funding from a separate account will be made available to DCPS in the event that actual enrollment exceeds the projection to ensure that all enrolled students receive UPSFF funding.

FY 2008 Proposed SEA Budget

For FY 2008, the total State Education Agency proposed budget is \$241,552,000, representing an increase of \$17,278,909, or 7.7 percent over the FY 2007 approved budget SEA funding level of \$224,273,091.

Changes from the FY 2007 approved budget include:

SEA Baseline Adjustments

- **Non-Public Tuition.** An net increase of \$32,509,560 for DCPS students and children from the Child and Family Services Agency, the Department of Mental Health and children in foster care placement who require these services that are provided by schools outside of DCPS;
- **Blackman-Jones Consent Decree.** A decrease of \$5,000,000 to comply with the Blackman-Jones court case consent decree, which will address corrective actions for DCPS special education programs. These funds will be

used to provide compensatory education for class members as well as the resources required to provide timely educational assessments of eligible students;

- A decrease of \$6,810,747 for labor contingency;
- A decrease of \$4,965,241 in one-time funding for FY 2007 to hold DCPS harmless for effects of the federal student voucher program; and
- A net decrease of \$9,454,663 across several SEA functions based on FY 2008 projected costs.

Policy Initiative

- An increase of \$11,000,000 to fully fund Special Education Transportation Services at the historical and projected spending level.

Special Purpose Revenue Funds. The proposed budget is \$10,004,023, representing a decrease of \$30,471, or 0.3 percent from the FY 2007 approved budget of \$10,034,494. This level corresponds to revenue estimates provided by the Office of Revenue Analysis. There are 29.5 FTEs, an increase of 2.5 FTEs, or 9.3 percent over the FY 2007 approved budget level.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Federal Funds

Federal Grants. The proposed budget is \$174,930,492, representing an increase of \$18,870,597, or 12.1 percent over the FY 2007 approved budget of \$156,059,895. There are 893.2 FTEs, a decrease of 5.3 FTEs, or 0.6 percent from the FY 2007 approved budget level.

DCPS also receives federal grant awards on behalf of the District's Public Charter Schools and allocates funding to them independently as part of its functions as a state education agency. Therefore, the budget for federal grant funding also includes dollars to be allocated to the D.C. Public Charter Schools during FY 2008.

Note: For a breakdown of each individual federal grant fund that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Federal Payments

Federal Payments. The proposed budget is \$13,000,000, an increase of \$130,000, or 1 percent over the FY 2007 approval budget of \$12,870,000. The funding is to improve public education in the District of Columbia. The final approved budget is subject to Congressional adjustment and approval.

Private Funds

Private Grant Fund. The proposed budget is \$5,962,140, representing an increase of \$1,287,640, or 27.5 percent over the FY 2007 approved budget of \$4,674,500. There are 72.0 FTEs, an increase of 4.6 FTEs, or 6.7 percent over the FY 2007 approved budget level.

Note: For a breakdown of each individual private grant that in total comprise this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Intra-District

The proposed budget is \$54,202,245, representing a decrease of \$1,963,452, or 3.8 percent from the FY 2007 approved budget of \$52,238,793. There are 517.2 FTEs, a decrease of 17.0 FTEs, or 3.3 percent from the FY 2007 approved budget level.

Expenditure by Comptroller Source Group

Table GA0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table GA0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	360,443	376,224	392,617	374,795	-17,822	-4.5
12 Regular Pay - Other	152,590	137,083	131,922	143,157	11,235	8.5
13 Additional Gross Pay	16,960	19,816	4,484	13,904	9,420	210.1
14 Fringe Benefits - Curr Personnel	61,333	69,216	83,561	79,889	-3,672	-4.4
15 Overtime Pay	8,036	8,318	5,800	4,464	-1,336	-23.0
99 Unknown Payroll Postings	0	0	772	0	-772	-100.0
Subtotal Personal Services (PS)	599,362	610,657	619,157	616,209	-2,948	-0.5
20 Supplies and Materials	26,205	25,972	32,891	31,263	-1,628	-5.0
30 Energy, Comm. and Bldg Rentals	29,677	32,987	34,059	33,977	-82	-0.2
31 Telephone, Telegraph, Telegram, Etc	6,563	8,465	6,905	6,788	-116	-1.7
32 Rentals - Land and Structures	6,274	7,080	6,800	6,800	0	0.0
33 Janitorial Services	16	2	35	35	0	0.0
34 Security Services	282	409	366	366	0	0.0
35 Occupancy Fixed Costs	0	324	513	513	0	0.0
40 Other Services and Charges	30,684	32,132	43,575	53,725	10,150	23.3
41 Contractual Services - Other	78,114	60,473	90,272	217,860	127,588	141.3
50 Subsidies and Transfers	174,906	186,105	185,510	57,904	-127,606	-68.8
70 Equipment & Equipment Rental	21,579	29,338	24,126	28,905	4,780	19.8
91 Expense Not Budgeted Others	9,663	1,866	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	383,963	385,153	425,052	438,137	13,085	3.1
Total Proposed Operating Budget	983,325	995,809	1,044,209	1,054,346	10,137	1.0

*Percent Change is based on whole dollars.

Expenditure by Program

Table GA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the District of Columbia Public Schools.

Table GA0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Personnel (1010)	7,992	10,846	10,517	-329	68.5	87.4	83.0	-4.4
Training and Employee Development (1030)	2,289	0	1,798	1,798	24.2	0.0	5.0	5.0
Labor Management and Partnerships (1040)	9	0	0	0	0.0	0.0	0.0	0.0
Contracting and Procurement (1045)	2,155	3,161	3,076	-85	26.8	34.0	39.0	5.0
Property Management (1055)	2,485	6,336	5,986	-349	6.7	8.0	9.0	1.0
Information Technology (1080)	4,569	14,793	16,305	1,512	50.2	121.0	107.0	-14.0
Financial Services/Business Operations (1095)	1,230	972	851	-121	4.8	10.0	7.0	-3.0
Risk Management (1110)	1,900	5,720	4,409	-1,311	0.0	22.0	25.0	3.0
Legal (1120)	4,020	988	4,049	3,062	26.4	12.0	29.0	17.0
Fleet (1140)	1,649	861	0	-861	9.0	2.0	0.0	-2.0
Communications (1160)	1,194	1,734	1,013	-721	10.6	24.0	11.0	-13.0
Customer Service (1200)	3	0	0	0	0.2	0.0	0.0	0.0
Extra Duty Pay-Athletics(1300)	8	0	0	0	0.0	0.0	0.0	0.0
Special Education-Local Funded (1400)	-143	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Agency Management Program (1000)	29,361	45,411	48,005	2,594	227.4	320.4	315.0	-5.4
Agency Financial Operations (100F)								
Budget Operations (110F)	-686	2,265	2,079	-186	0.0	69.0	21.9	-47.1
Accounting Operations (120F)	233	4,178	4,018	-160	1.0	6.0	41.5	35.5
Special Education Auditing Unit (130F)	61	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Agency Financial Operations (100F)	-393	6,443	6,097	-345	1.0	75.0	63.4	-11.6
School System Management (1500)								
School Based Administration (1510)	45,061	44,935	48,846	3,911	652.4	680.4	605.0	-75.4
School Operations Support (1520)	2,248	3,875	6,698	2,822	24.2	29.0	61.0	32.0
Governance (1530)	1,334	1,816	1,399	-417	21.0	26.0	25.0	-1.0
Management, Direction & Oversight (1540)	2,417	3,424	2,738	-686	19.9	29.0	24.0	-5.0
Subtotal: School System Management (1500)	51,060	54,051	59,680	5,630	717.5	764.4	715.0	-49.4

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Expenditure by Program (cont.)

Table GA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the District of Columbia Public Schools.

Table GA0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Instructional Programs (2000)								
State Education Agency (1700)	162	0	0	0	0.0	0.0	0.0	0.0
General Education (2100)	270,696	260,635	229,796	-30,839	3,641.1	3,488.8	3,584.0	95.2
Substitute Teachers (2140)	3,934	3,719	2,183	-1,536	87.2	65.5	28.0	-37.5
Gifted and Talented (2150)	344	1,755	327	-1,429	3.5	11.0	2.0	-9.0
International Baccalaureate Program (2160)	0	0	269	269	0.0	0.0	3.0	3.0
Early Childhood Education (2200)	15,964	30,141	28,890	-1,251	213.3	517.5	518.6	1.1
ESL/Bilingual Education (2300)	14,363	21,839	20,315	-1,524	183.9	301.7	326.0	24.3
Vocational Education (2400)	8,220	15,905	17,320	1,415	92.0	261.8	146.0	-115.8
Afterschool Programs (2500)	12,576	13,087	17,390	4,303	29.7	71.0	40.3	-30.7
Summer School Programs (2600)	4,795	4,500	4,793	293	7.7	2.0	155.0	153.0
Textbook Program (2700)	2,150	6,936	9,691	2,755	1.8	2.0	2.0	0.0
Library & Media (2750)	67	373	149	-224	0.0	2.0	2.0	0.0
Instructional Tech and System Support (2900)	11,267	2,073	1,230	-843	9.0	1.0	0.0	-1.0
Superintendent Initiatives (Supt)	20,941	12,870	0	-12,870	0.7	0.0	0.0	0.0
Subtotal: Instructional Programs (2000)	365,480	373,834	332,353	-41,481	4,269.9	4,724.3	4,806.9	82.5
Special Education Local (3000)								
Special Ed Local Program and Services (3100)	36,994	12,674	13,411	737	586.8	89.0	213.0	124.0
Special Education Local Administration (3200)	51,251	83,514	82,875	-639	647.3	1,086.8	892.0	-194.8
Blackmon-Jones Decree (BKJO)	1,000	0	0	0	13.6	0.0	0.0	0.0
Blackmon-Jones Decree (COMP)	0	0	5,000	5,000	0.0	0.0	26.0	26.0
Subtotal: Special Education Local (3000)	89,245	96,188	101,285	5,097	1,247.7	1,175.8	1,131.0	-44.8
Instructional Support Services (4000)								
Title I (4100)	-278	0	0	0	0.0	0.0	0.0	0.0
Curriculum Development & Implementation (4200)	7,649	11,020	7,996	-3,023	49.2	78.0	66.0	-12.0
Professional Development Programs (4300)	2,478	11,625	13,793	2,168	9.0	36.0	43.0	7.0
Spec Ed-State Improvement Grant (4340)	27	0	0	0	0.0	0.0	0.0	0.0
Transportation (4400)	97	193	0	-193	0.0	0.0	0.0	0.0
Local Assessment & Accountability Programs (4500)	40	0	0	0	0.0	0.0	0.0	0.0
Local Grants Administration (4600)	13,030	22,294	29,190	6,896	37.3	53.0	90.8	37.7
Parental Engagement (4700)	-5	3,800	3,000	-800	0.0	0.0	1.0	1.0
Subtotal: Instructional Support Servs. (4000)	23,038	48,932	53,979	5,048	95.5	167.0	200.8	33.7

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Expenditure by Program (cont.)

Table GA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the District of Columbia Public Schools.

Table GA0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Student Support Services (5000)								
Student Services (5050)	380	846	767	-79	3.8	4.0	6.0	2.0
Guidance Counseling (5100)	411	677	286	-392	4.6	6.0	3.0	-3.0
Health Services (5200)	1,087	1,087	1,093	6	2.8	1.0	1.5	0.5
Intervention Services (5300)	1,151	2,041	336	-1,704	9.7	6.0	2.0	-4.0
Transitory Services (5400)	481	2,042	2,900	858	9.4	12.5	33.3	20.8
Athletics (5500)	3,258	3,188	3,102	-86	12.0	16.0	15.0	-1.0
Truancy Services (5600)	95	183	0	-183	1.7	2.0	0.0	-2.0
Cocurriculum/Extra-Curricular Activities (5700)	343	724	709	-14	0.0	0.0	0.0	0.0
Student Affairs (5800)	129	195	177	-18	0.0	2.0	2.0	0.0
Student Hearings (5900)	188	0	0	0	3.8	0.0	0.0	0.0
Subtotal: Student Support Services (5000)	7,525	10,983	9,371	-1,612	47.8	49.5	62.8	13.3
Non-Instructional Support Services (6000)								
Custodial Services (6100)	33,932	31,263	30,884	-379	552.6	568.8	503.0	-65.8
Facilities and Infrastructure (6200)	76,893	33,585	33,516	-69	1,405.4	381.0	385.5	4.5
Food Services (6300)	25,327	27,085	26,340	-745	224.9	204.6	265.0	60.5
Security Services (6400)	13,732	11,464	12,916	1,452	40.8	44.0	44.0	0.0
Intra-Districts (6500)	-292	0	0	0	0.0	0.0	0.0	0.0
Public Utilities (6600)	44,504	42,844	42,628	-216	0.0	0.0	0.0	0.0
Subtotal: Non-Instructional SS (6000)	194,096	146,240	146,284	44	2,223.7	1,198.4	1,197.5	-0.8
Special Education State (7000)								
Special Education Litigation (7100)	7,516	6,522	6,022	-500	0.0	0.0	0.0	0.0
Special Ed State Program and Services (7200)	12,646	29,535	14,842	-14,693	103.7	126.5	152.0	25.5
Special Education Transportation (7300)*	23,898	61,997	74,293	12,296	124.3	1,610.0	1,146.0	-464.0
Swing School Transportation (7350)	1,884	0	0	0	0.0	0.0	0.0	0.0
Special Education Tuition Payments (7400)	137,620	102,455	137,181	34,726	0.0	0.0	0.0	0.0
Subtotal: Special Education State (7000)	183,565	200,509	232,337	31,828	228.0	1,736.5	1,298.0	-438.5

* The decrease in FTEs is mostly attributable to improved accuracy in the FTE calculation for part-time FTEs within the Special Education Transportation division. Previously, part-time FTEs were counted as a 1.0 FTE, and for FY 2008 are pro-rated, to more closely align the FTE count to the actual number of working hours.

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Expenditure by Program

Table GA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the District of Columbia Public Schools.

Table GA0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Other State Functions (8000)								
Assessment and Acct. Programs (8100)	5,091	9,131	6,430	-2,701	11.3	10.5	0.0	-10.5
Correction System Instructional Programs (8300)	1,206	6,078	240	-5,838	8.6	75.4	1.0	-74.4
General Education Tuition Payments (8400)	3,126	4,280	3,947	-332	3.0	6.0	6.0	0.0
Grants Administration (8500)	27,183	42,129	54,336	12,207	23.6	36.0	44.0	8.0
Supplemental Services (8600)	3,672	0	0	0	0.0	0.0	0.0	0.0
NCLB-Transportation (8700)	887	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Other State Functions (8000)	41,166	61,618	64,953	3,336	46.5	127.9	51.0	-76.9
NCLB No Child Left Behind (9000)								
Staff Development Highly Qualified Staff (9500)	-1	0	0	0	0.0	0.0	0.0	0.0
Subtotal: NCLB No Child Left Behind (9000)	-1	0	0	0	0.0	0.0	0.0	0.0
Non-Programmatic Departments (9090)								
Non-Programmatic Departments (9900)	11,669	0	0	0	51.0	0.0	0.0	0.0
Subtotal: Non-Programmatic Dept. (9090)	11,669	0	0	0	51.0	0.0	0.0	0.0
Payroll Default Program (9980)								
No Activity Assigned	0	0	0	0	63.9	0.0	0.0	0.0
Subtotal: Payroll Default Program (9980)	0	0	0	0	63.9	0.0	0.0	0.0
Total Proposed Operating Budget	995,809	1,044,209	1,054,346	10,137	9,219.9	10,339.1	9,841.3	-497.8

(Change is calculated by whole numbers and numbers may not add up due to rounding)

**District of Columbia Public Schools
Uniform Per Student Funding Formula Allocation
SEO Proposed Weights and Foundation**

FY 2008 Proposed Budget

Foundation Amount = \$8,322

	Weight	Proposed Enrollment	Weighted Amount (Rounded)	Total Revenue (Rounded)
General Education				
Pre-School	1.16	1,622	\$9,654	15,659,000
Pre-Kindergarten (Pre-K)	1.16	2,797	\$9,654	27,001,000
Kindergarten	1.16	3,842	\$9,654	37,089,000
Grades 1-3	1.03	11,066	\$8,572	94,856,000
Grades 4-5	1.00	6,306	\$8,322	52,479,000
Ungraded ES	1.03	227	\$8,572	1,946,000
Grades 6-8	1.00	8,275	\$8,322	68,866,000
Ungraded MS/ JHS	1.00	68	\$8,322	566,000
Grades 9-12	1.17	12,742	\$9,737	124,068,000
Ungraded SHS	1.17	1,057	\$9,737	10,292,000
Alternative	1.23	198	\$10,236	2,027,000
Special Education School	1.17	958	\$9,737	9,328,000
Adult	0.75	-	\$6,242	0
<i>Subtotal General Education</i>		49,158		444,177,000
Private Placement - Non-Public Tuition		2,173		
Total Student Enrollment		51,331		
Special Education				
Level 1	0.54	1,321	\$4,494	5,937,000
Level 2	0.82	2,697	\$6,824	18,405,000
Level 3	1.41	1,066	\$11,734	12,509,000
Level 4	2.47	1,935	\$20,556	39,775,000
<i>Subtotal for Special Education</i>		7,019		76,626,000
Other Categories				
LEP/NEP	0.40	3,956	\$3,329	13,169,000
Summer School	0.17	9,869	\$1,415	13,962,000
Special Ed Summer School		1,826		6,761,000
Local Education Agency				554,695,000
Total Local Education Agency				554,695,000

Plus State Education Agency Functions

Non-Public Tuition payments	113,336,000
Non-Public Tuition - CFSA	19,728,000
Non-Public Tuition - Mental Health	3,833,000
Foster Children Placement	3,136,000
State Special Education Administration	11,571,000
Special Education Transportation	72,248,000
Special Education Transportation - Administration	749,000
Board of Education Charter Oversight	431,000
Attorney Fees	7,817,000
Swing Space Transportation	2,277,000
State Enforcement and Investigation Division	1,426,000
Blackmon - Jones Settlement	5,000,000

Total State Education Agency 241,552,000

Total FY 2008 Local Budget, Total Resources 796,247,000

<i>Foundation level per student:</i>
\$8,322
<i>Average local budget per student:</i>
\$11,284
<i>Average add-on per DCPS special education student:</i>
\$10,917

Teachers' Retirement System

www.dcrb.dc.gov

202-343-3200

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$15,430,867	\$14,600,000	\$6,000,000	-58.9

The Teachers' Retirement System provides the District's required contribution to this retirement plan, which is administered by the District of Columbia Retirement Board.

Under provisions of the National Capital Revitalization and Self-Government Improvement Act of 1997, the federal government assumed the District's unfunded pension liability for the retirement plans for teachers, police officers, firefighters and judges. Pursuant to the act, the federal government will pay the retirement and death benefits, and a defined share of disability benefits, for employees for service accrued prior to June 30, 1997. The costs for benefits earned subsequently are the responsibility of the Government of the District of Columbia. This budget reflects the required annual District contribution to fund these earned benefits.

Pursuant to District Code Section 1-907.02(a), the District is required to budget the pension contribution at an amount equal to, or greater than, the amount certified by the District of Columbia Retirement Board (DCRB) on the basis of a prescribed actuarial study and formula

calculation that is set forth in section 1-907.03 of the code. On January 4, 2007, the DCRB transmitted the certified contribution for inclusion in the District's FY 2008 proposed budget as reflected in this chapter.

Fast Facts...

- As of September 30, 2006, the Teachers' Retirement Fund had a net asset valuation of \$1,300,348,927.

Funding by Source

Table GX0-1 shows the source of funds by fund type for the Teachers' Retirement System.

Table GX0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	9,147	15,431	14,600	6,000	-8,600	-58.9
Total for General Fund	9,147	15,431	14,600	6,000	-8,600	-58.9
Gross Funds	9,147	15,431	14,600	6,000	-8,600	-58.9

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table GX0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table GX0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	9,147	15,431	14,600	6,000	-8,600	-58.9
Subtotal Nonpersonal Services (NPS)	9,147	15,431	14,600	6,000	-8,600	-58.9
Total Proposed Operating Budget	9,147	15,431	14,600	6,000	-8,600	-58.9

*Percent Change is based on whole dollars.

Gross Funds

The proposed budget is \$6,000,000, representing a decrease of \$8,600,000, or 58.9 percent from the FY 2007 approved budget of \$14,600,000. This funding supports no FTEs, no change from the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$6,000,000, representing a decrease of \$8,600,000, or 58.9 percent from the FY 2007 approved budget of \$14,600,000. This funding supports no FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net decrease of \$8,600,000, or 58.9 percent, from the FY 2007 approved contribution amount as a result of:
 - Salary increases awarded pursuant to recently ratified teachers' collective bargaining agreement had not actually been paid as of the September 30, 2006 actuarial valuation date and the effect of these raises will not be seen in the contribution amount until FY 2009;
 - A number of plan participant terminations; and

Expenditure by Program

Table GX0-3 shows the FY 2008 proposed budget by program and activity for the Teachers' Retirement System.

Table GX0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity for the Teachers' Retirement System

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Teachers' Retirement System (1000)								
Teachers' Retirement System (1100)	15,431	14,600	6,000	-8,600	0.0	0.0	0.0	0.0
Subtotal: Teachers' Retirement System (1000)	15,431	14,600	6,000	-8,600	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	15,431	14,600	6,000	-8,600	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

- Investment portfolio performance exceeded projections.

Further information on the financing and administration of the District's retirement plans for police officers and firefighters can be obtained in the D.C. Code, Division I, Title I, Chapter 9 and by contacting the D.C. Retirement Board [see agency (DY0), Enterprise and Other Funds appropriations title in this volume].

State Education Office

www.seo.dc.gov

Telephone: 202.727.6434

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$84,371,792	\$99,761,222	\$111,094,012	11.4
FTEs	68.0	79.3	85.5	7.8

Note: The Public Education Reform Amendment Act of 2007 will result in changes to the FY 2008 budget for several District agencies, including: District of Columbia Public Schools, University of the District of Columbia, Department of Human Services, District of Columbia Public Charter School Board, Department of Education, and the State Education Office. These changes will take place through the reprogramming or reallocation process. For further information, please see the chapter on this legislation in Volume I.

The mission of the State Education Office (SEO) is to promote learning for District residents of all ages by providing access to educational information, resources, and services for a higher quality of life. The SEO provides access to this information through policy analysis, research and community outreach, and resources such as postsecondary grants and other educational support services so that residents are able to make informed decisions regarding learning opportunities.

The SEO was established under the Office of the Mayor on October 1, 2000, as required by the State Education Office Establishment Act of 2000 (DC Act 13-387). The DC State Education Office promotes learning for District residents by providing access to educational information, resources, and services for a higher quality of life. The SEO helps residents make informed decisions about learning opportunities with postsecondary grants and other educational support services, as well as policy analysis, research, and community outreach. The SEO's main functions include services, resources, policy, and oversight, which focus on pre-kindergarten through post-secondary education and throughout every phase of life learning.

In January 2007 the Mayor introduced the "District of Columbia Public Education Reform Amendment Act of 2007" to the District Council. If enacted, the legislation will result in major changes to the operations, organizational structure, and budget of the State Education Office.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Become the recognized and well-respected "go to" resource in the city for all education-related matters, providing accessible, reliable and accurate information to residents, educators and policymakers to make well-informed decisions about education in the District of Columbia;

- Design, develop and launch a longitudinal data system that will make it possible to track and improve student progress (Pre Kindergarten thru 16 and including Adult Literacy and family literacy); provide policy-makers with better information; and concretely evaluate and measure programs for effectiveness;
- Deliver programs, services, resources and provide information that supports the critical educational transitions of lifelong learning for District residents; and
- Implement a management/leadership philosophy that 1) expands the agency's capacity-building function by setting high standards of performance and the expectation of continuous learning and feedback; and 2) creates an inclusive culture of support and achievement to guarantee the SEO's ability to meet and exceed public demand.

Fast Facts...

- In the Fall of 2006, the SEO in partnership with the University of the District of Columbia coordinated the first annual Mayor's College Fair. More than 60 colleges and universities were present with over 2,000 high school students in attendance.
- For the third year in a row, the District's Free Summer Meals Program outperformed similar programs in all 50 states. In 2005, the District fed 77 percent of free and reduced eligible children participating in the National School Lunch Program as compared to the national average of 18 percent.
- The Office of Public Charter School Financing and Support administers the Credit Enhancement and Direct Loan programs that provide funding to facilitate the purchase, construction, renovation and/or maintenance of charter school facilities. During fiscal years 2005 and 2006, these programs provided over \$15 million to 14 public charter schools, enabling more than 2,000 children to enjoy physical environments that are conducive to learning.

Funding by Source

Tables GD0-1 and 2 show the sources of funding and full-time equivalents (FTEs) by fund type for the State Education Office.

Table GD0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	10,056	12,684	14,507	20,131	5,624	38.8
Special Purpose Revenue Funds	28	71	9,789	10,322	533	5.4
Total for General Fund	10,084	12,755	24,296	30,453	6,157	25.3
Federal Resources						
Federal Payments	28,749	42,250	45,738	48,100	2,362	5.2
Federal Grant Funds	26,928	29,198	29,727	32,541	2,814	9.5
Total for Federal Resources	55,677	71,449	75,465	80,641	5,176	6.9
Private Funds						
Private Grant Funds	0	4	0	0	0	N/A
Private Donations	5	0	0	0	0	N/A
Total for Private Funds	5	4	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	237	164	0	0	0	N/A
Total for Intra-District Funds	237	164	0	0	0	N/A
Gross Funds	66,003	84,372	99,761	111,094	11,333	11.4

*Percent Change is based on whole dollars.

Table GD0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	270	32.0	39.0	43.3	4.2	10.8
Special Purpose Revenue Funds	0.0	1.0	3.0	4.0	1.0	33.3
Total for General Fund	270	33.0	42.0	47.3	5.2	12.4
Federal Resources						
Federal Payments	15.0	14.0	14.0	15.0	1.0	7.1
Federal Grant Funds	17.7	21.0	23.3	23.3	0.0	0.0
Total for Federal Resources	32.7	35.0	37.3	38.3	1.0	2.7
Total Proposed FTEs	59.7	68.0	79.3	85.5	6.2	7.8

Gross Funds

The proposed budget is \$111,094,012, representing an increase of \$11,332,790, or 11.4 percent over the FY 2007 approved budget of \$99,761,222. This funding supports 85.5 FTEs, an increase of 6.2 FTEs, or 7.8 percent over the FY 2007 approved level.

General Funds

Local Funds. The proposed budget is \$20,130,557, representing an increase of \$5,623,586, or 38.8 percent over the FY 2007 approved budget of \$14,506,971. This funding supports 43.3 FTEs, an increase of 4.3 FTEs, or 10.8 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net increase of \$533,446 in personal services across various activities, comprised of funding for approved District-wide pay raises, step increases, pay parity adjustments, and to fully fund the agency's authorized FTE level;
- A decrease of \$35,711 in supplies across various activities to meet the agency's FY 2008 target funding level;
- A net decrease of \$344,007 in other services and charges across various activities due to a reduction in advertising expenses, IT software and hardware maintenance, and temporary services for office support;
- A decrease of \$99,533 in contractual services across various activities due to a reduction in IT consultant services;
- A net decrease of \$611,737 in subsidies and transfers across various activities to meet the agency's FY 2008 target funding level;
- A decrease of \$107,622 in equipment across various activities due to necessary upgrades that were completed in FY 2006 and FY 2007; and
- **Fixed Costs.** A net decrease in fixed costs of \$93,055, which includes: A decrease of \$29,007 in local funds, redirection of \$110,119 to federal grants; and a redirection of \$12,542 to special purpose revenue.

- A decrease of \$1,165,000 and 1.0 FTE to remove one-time FY 2007 funding for the following initiatives:
 - \$400,000 for the Teach for America program to support recruitment, selection, and training of 40 teachers who served in the D.C. Public and D.C. Public Charter during the 2007-2008 school year;
 - \$715,000 in the Higher Education and Financial Aid Services program to expand the District of Columbia Leveraging Educational Assistance Partnership (D.C. LEAP) program to allow 215 additional District residents to receive up to \$5,000 in D.C. LEAP funds to attend college in the District; and
 - \$50,000 and 1 FTE to hire a temporary employee in the Office of Charter Schools Finance and Support (OCSFS) program to create a central point of contact to develop and facilitate partnerships between DCPS and other government agencies, including charter schools, for the purposes of planning and improved services for children.

Policy Initiatives

- An increase of \$715,000 in the Higher Education Financial Services program for the D.C. Leap Program for Leveraging Educational Assistance Partnership (LEAP) to maintain FY 2007 award levels for 215 low-income adults at D.C. area colleges;
- An increase of \$108,252 in the Nutrition Services training program to ensure a smooth transition by all stakeholders of the Nutrition Services Application and Claims Processing System (NSACPS);
- An increase of \$288,000 in the District of Columbia Gaining Early Awareness and Readiness for Undergraduate Programs (D.C.-GEARUP) support services provided to Middle School and High School students for college readiness;
- An increase of \$2,000,000 in the Higher Education Financial Services (HEFS) program to award 400 scholarships for adults in educational programs to support workforce training and income expansion;

- An increase of \$574,511 and 3.0 FTEs in the Educational Facilities and Partnerships program to support the expansion of inter-agency recommendations that pertain to facility management and planning that are provided to the Deputy Mayor for Education;
- An increase of \$535,000 in the Early College Access service within the Education program to assist high school students for the Early College High school program, which will provide programmatic guidance and funding support to underserved high school students with an opportunity to bridge the divide between high school and college by allowing these students to take high school and college courses simultaneously, being able to earn up to 60 college credits by the time they graduate from high school.
- An increase of \$485,000 in the Higher Education Financial Services (HEFS) program. The SAT Preparation Pilot program is aimed at increasing the college awareness, preparedness and access to 2,000 District high school juniors and seniors;
- An increase of \$89,445 and 1.0 FTE in the Agency Management and Support program for a Database Analyst to support expected completion of several IT projects currently in development and expected to be fully operational in FY 2008;
- An increase of \$81,597 and 1.0 FTE to support the State Agency Nutrition Education Training Program for USDA Child Nutrition and Food Distribution Programs; and
- An increase of \$970,000 and .25 FTE in the Education program to support 226 new Teach For America (TFA) teachers in D.C. schools and provide leadership training for program graduates. The .25 FTE will assist in administering these funds;
- An increase of \$1,600,000 in one-time funds in subsidies and transfers in the Education program to support capital improvements at Southeastern University; and

- An increase of \$100,000 in subsidies and transfers in the Education Programs for a state affiliation grant for the Science Technology Engineering and Mathematics (STEM) Partnership.

Assessments. The proposed budget includes \$104,753 to be transferred via intra-District to the Office of Contracting and Procurement and \$46,448 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters (BE0) and (PO0) in this volume for additional information.

Special Purpose Revenue Funds. The proposed budget is \$10,322,432, representing an increase of \$533,471, or 5.4 percent over the FY 2007 approved budget of \$9,788,961. This funding supports 4.0 FTEs, an increase of 1.0 FTE or 33.3 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net increase of \$69,428 in personal services to fund all approved pay raises, step increases and pay parity adjustments;
- A redirection of \$68,834 from other services and charges and contractual services to personal services to fund an increase of 1.0 FTE;
- An increase of \$464,502 in subsidies and transfers, which reflects an increase in the fund balance for the Credit Enhancement fund due to interest earnings and program income offset by a decrease of \$13,000 in one-time costs for equipment purchased in FY 2007;
- A decrease of \$13,000 in one-time costs for equipment purchased in FY 2007;
- **Fixed Costs.** An increase of \$12,542 in fixed costs due to a transfer of costs from Local funds to the Educational Facilities and Partnerships program in Special Purpose funds.

Assessments. The proposed budget includes \$5,568 to be transferred via intra-District to the Office of Contracting and Procurement and \$2,469 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters (BE0) and (PO0) in this volume for additional information.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** volumes. .

Federal Fund

Federal Grants. The proposed budget is \$32,541,022, representing an increase of \$2,813,732, or 9.5 percent over the FY 2007 approved budget of \$29,727,290. This funding supports 23.25 FTEs, no change from FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$233,509 is comprised of funding for all approved pay raises, step increases and pay parity adjustments;
- A net increase of \$220,445 in other services and charges, primarily due to IT software and hardware costs for the automation of claims processing in the Nutrition Services program;
- A decrease of \$53,951 in contractual services for temporary services across various programs;
- An increase of \$2,303,609 in subsidies and transfers to reflect higher estimates for the number and cost of meals served in the Nutrition Services program; and
- **Fixed Costs.** An increase in fixed costs of \$110,120 due to a transfer of fixed costs from Local funds to the Nutrition Program in Federal grants.

Federal Payments. The proposed budget is \$48,100,000, an increase of \$2,362,000, or 5.2 percent over the FY 2007 approved budget of \$45,738,000. This funding supports 15.0 FTEs, an increase of 1.0 FTE, or 7.1 percent over the FY 2007 approved level.

The federal payment supports 2 programs, the Tuition Assistance Grant (TAG) program and funds for the expansion of quality public charter schools.

The final approved federal payments budget is subject to both Congressional approvals/adjustments and federal rescissions.

Changes from the FY 2007 approved budget are:

- An increase of \$2,232,000 for the Tuition Assistance Grant program (TAG). The TAG program provides grants for undergraduate District students who attend eligible public universities and colleges nationwide at the in-state tuition rates and provides smaller grants for students to attend private institutions in the Washington Metropolitan area and private Historically Black Colleges and Universities nationwide; and
- An increase of \$130,000 in the Office of Charter Schools Financing and Support program for the School Improvement program that provides funding for the improvement of charter schools.

Expenditure by Comptroller Source Group

Table GD0-3 shows the FY 2008 proposed budget for the State Education Office at the Comptroller Source Group level (Object Class level).

Table GD0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	1,994	1,875	3,453	3,373	-80	-2.3
12 Regular Pay - Other	1,073	2,048	1,187	2,218	1,032	86.9
13 Additional Gross Pay	70	35	94	42	-52	-55.4
14 Fringe Benefits - Curr Personnel	538	712	795	982	187	23.6
15 Overtime Pay	0	0	0	8	8	N/A
Subtotal Personal Services (PS)	3,675	4,670	5,528	6,623	1,094	19.8
20 Supplies and Materials	90	84	179	129	-50	-28.1
30 Energy, Comm. and Bldg Rentals	17	47	40	44	4	11.1
31 Telephone, Telegraph, Telegram, Etc	64	103	106	126	20	18.8
32 Rentals - Land and Structures	61	0	0	0	0	N/A
33 Janitorial Services	14	14	23	24	1	4.0
34 Security Services	24	32	33	29	-4	-10.8
35 Occupancy Fixed Costs	0	46	63	71	8	12.5
40 Other Services and Charges	1,265	1,701	1,861	2,571	710	38.2
41 Contractual Services - Other	1,323	1,139	1,840	1,741	-98	-5.3
50 Subsidies and Transfers	59,354	76,359	89,877	99,679	9,802	10.9
70 Equipment & Equipment Rental	115	176	211	56	-155	-73.3
Subtotal Nonpersonal Services (NPS)	62,328	79,702	94,233	104,471	10,238	10.9
Total Proposed Operating Budget	66,003	84,372	99,761	111,094	11,333	11.4

*Percent Change is based on whole dollars.

Expenditure by Program

Table GD0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the State Education Office.

Table GD0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Personnel (1010)	134	133	138	5	2.0	1.7	1.3	-0.4
Training and Employee Development (1015)	25	71	207	136	0.0	0.5	1.3	0.8
Labor Relations (1017)	38	23	9	-14	0.0	0.2	0.1	-0.2
Contracting and Procurement (1020)	13	128	121	-7	1.0	2.2	1.6	-0.6
Property Management (1030)	607	358	101	-257	2.0	0.4	0.8	0.4
Information Technology (1040)	146	481	459	-22	0.0	2.2	3.1	0.9
Financial Management (1050)	136	94	123	29	1.0	1.2	1.3	0.1
Risk Management (1055)	22	31	38	7	1.0	0.3	0.6	0.2
Legal (1060)	52	3	11	8	1.0	0.2	0.1	-0.2
Fleet Management (1070)	0	33	12	-20	0.0	0.3	0.1	-0.3
Communications (1080)	421	72	173	101	4.0	0.7	1.8	1.1
Customer Service (1085)	0	79	64	-15	0.0	0.8	0.6	-0.3
Performance Management (1090)	6	70	192	121	0.0	1.0	1.3	0.3
Subtotal: Agency Management Program (1000)	1,599	1,576	1,649	73	12.0	12.0	14.0	2.0
Agency Financial Operations (100F)								
Budget Operations (110F)	117	129	237	108	1.0	2.0	3.0	1.0
Subtotal: Agency Financial Operations (100F)	117	129	237	108	1.0	2.0	3.0	1.0
Nutrition Services (2000)								
Nutrition Services - Activity (0200)	28,868	28,529	31,107	2,579	15.0	15.3	15.3	0.0
Subtotal: Nutrition Services (2000)	28,868	28,529	31,107	2,579	15.0	15.3	15.3	0.0
Higher Education Financial Services (3000)								
Higher Education Financial Services (0300)	34,839	37,527	0	-37,527	17.0	18.0	0.0	-18.0
DC Tuition Assistance Grant (0302)	0	0	35,177	35,177	0.0	0.0	15.0	15.0
DC Leveraging Ed. Assistance Partnership (0303)	0	0	6,844	6,844	0.0	0.0	4.0	4.0
Subtotal: Higher Ed. Fin. Services (3000)	34,839	37,527	42,020	4,494	17.0	18.0	19.0	1.0
Policy, Research, and Analysis (4000)								
Policy, Research, and Analysis (0400)	5,713	5,883	5,705	-178	7.0	8.0	8.5	0.5
Subtotal: Policy, Research, and Analysis (4000)	5,713	5,883	5,705	-178	7.0	8.0	8.5	0.5
Customer Service (5000)								
Customer Service (0500)	-7	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Customer Service (5000)	-7	0	0	0	0.0	0.0	0.0	0.0

(Continued on the next page)

Expenditure by Program

Table GD0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the State Education Office.

Table GD0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Education Programs (6000)								
Educational Licensure (0600)	1,866	3,446	1,702	-1,744	14.0	20.0	0.0	-20.0
State Higher Education Executive Office (0601)	0	0	2,370	2,370	0.0	0.0	1.8	1.8
Education Licensure Commission (0602)	0	0	456	456	0.0	0.0	5.0	5.0
DC Gear-Up (0603)	0	0	2,069	2,069	0.0	0.0	13.0	13.0
Subtotal: Education Programs (6000)	1,866	3,446	6,596	3,150	14.0	20.0	19.8	-0.3
Educational Facilities and Partnerships (7000)								
Public Charter Schools Fin. and Support (0700)	11,377	22,672	23,148	476	2.0	4.0	2.5	-1.5
Educational Partnerships (0701)	0	0	632	632	0.0	0.0	3.5	3.5
Subtotal: Ed. Facilities and Partnerships (7000)	11,377	22,672	23,780	1,108	2.0	4.0	6.0	2.0
Total Proposed Operating Budget	84,372	99,761	111,094	11,333	68.0	79.3	85.5	6.2

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The State Education Office is committed to the following 7 programs:

Nutrition Services

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$28,528,703	\$31,107,206	\$2,578,503	9.0
FTEs	15.3	15.3	0.0	0.0

Program Description

The Nutrition Services program serves as the state agency for the United States Department of Agriculture (USDA) Child Nutrition and Food Distribution Programs. It ensures that children and families receive year-round access

to well-balanced meals by providing federal reimbursements, training and nutrition education to program participants. Nutrition Services assists stakeholders in maintaining a high level of compliance to USDA rules and regulations, thus improving the overall health and learning potential of those in the District of Columbia who are at risk for hunger.

This program contains the following activity:

- The Nutrition Services activity that provides a number of services including:
 - National School Lunch Program (NSLP) - provides federal reimbursement for nutritious lunches that provide one-third of the Recommended Dietary Allowances served to any child attending a public or private nonprofit school or residential child care institution; and for snacks served to children in certain after school programs;

- **School Breakfast Program (SBP)** - provides federal reimbursement for nutritious breakfasts that provide one quarter of the Recommended Dietary Allowances served to any child attending a public or private nonprofit school or residential childcare institution;
- **Child and Adult Care Food Program (CACFP)** - provides reimbursement for healthy meals and snacks served to children receiving day care in centers, homes or congregate meals in homeless shelters; to school children in after school programs; and adults in centers;
- **Summer Food Service Program (SFSP)** - provides reimbursement for free, nutritious meals served to low-income children during summer months when the normal school year is not in session at diverse sites including schools, community centers, churches or camps;
- **Special Milk Program (SMP)** - provides funds on a reimbursement basis to serve milk to children in schools (primarily private and religious schools) and child care institutions that do not participate in other federal child nutrition meal service programs.;
- **Food Distribution Program (FDP)** - provides commodities to schools participating in the National School Lunch Program; and
- **The Emergency Food Assistance Program (TEFAP)** - provides surplus agricultural commodities to thousands of charitable institutions, soup kitchens, school food authorities and food banks serving needy persons throughout the country.

The FY 2007 proposed budget and associated FTEs for the activities for the **Nutrition Services** program are included in Table GD0-4.

Key Result Measures

Program 1: Nutrition Services

Manager(s): Cynthia Bell, Director, Nutrition Services

Supervisor(s): Deborah Gist, State Education Officer

Measure 1.1: Percent of free and reduced eligible children participating in the District of Columbia National School Lunch Program (NSLP)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	75	80	80	82	85
Actual	85.11	77.45	-	-	-

Note: "Free and reduced" added to clarify eligible population. Actuals corrected at agency request (2/06). FY2007 target incorrectly entered as 85%, FY 2008 target as 90% in 2007 budget. (1/10/2007).

Measure 1.2: Percent of licensed child care centers and family day care homes in the District of Columbia participating in the Child Adult Care Food Program

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	60	65	50	55	60
Actual	47.74	47.24	-	-	-

Note: FY 2007 target reduced from 70% to 50% at agency request. (12/2006) FY 2008 target reduced from 75% to 55% at agency request. (1/10/2007).

Measure 1.3: Percent of children participating in the DC Free Summer Meals Program

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	100	80	85	87
Actual	66.25	68.69	-	-	-

Note: FY2007 target incorrectly entered as 95% in 2007 budget. FY 2008 target decreased from 100% to 85% at agency request. (1/10/2007)

Higher Education Financial Services

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$37,526,678	\$42,020,266	\$4,493,588	-12.0
FTEs	18.0	19.0	1.0	5.6

Program Description

The **Higher Education Financial Services** program provides financial grants for, and comprehensive information about, postsecondary education by developing and maintaining relationships with key stakeholders so that District resi-

dents can achieve their higher education goals, become engaged citizens, and actively contribute to improving the quality of life in the District of Columbia.

- This program contains the following 3 activities:
- **DC Tuition Assistance Grant (DCTAG)** - DC TAG provides financial aid counseling, student retention services, community outreach and postsecondary tuition assistance to eligible D.C. residents, without regard to financial need or academic merit, so that access to colleges and universities is increased and the graduation rates of the program's grantees are improved;
 - **D.C. Leveraging Educational Assistance Partnership (DCLEAP)** - DCLEAP provides financial aid counseling, student retention services, community outreach and postsecondary tuition assistance to eligible D.C. residents, based on need, so that access to colleges and universities is increased and the graduation rates of the program's grantees are improved; and
 - **The D.C. Adoption Scholarship** - provides financial aid counseling, student retention services, community outreach and postsecondary tuition assistance to eligible DC residents, who were adopted through DC's Child and Family Services Agency (See agency review in this volume), and/or children who lost one or both parents in the terrorist attacks of September 11, 2001, so that access to colleges and universities is increased and the graduation rates of the program's grantees are improved.

The FY 2008 budget and associated FTEs for the activities for the **Higher Education Financial Services** program are included in Table GD0-4.

Key Result Measures

Program 2: Higher Education Financial Services

Manager(s): John B. Parham II, Director HEFS
Supervisor(s) Deborah Gist, State Education Officer

Measure 2.1: Percent of grantees retained in the program

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	50	60
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 2.2: Percent of DC OneApp applicants enrolled at postsecondary institutions

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	65	70	75
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 2.3: Percent of incoming applications receiving eligibility determinations within 20 business days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	90	87	90	95
Actual	74.68	87.62	-	-	-

Note: Measure in FY 2004 was "Percent of incoming applications processed within 30 days" (3/8/05). FY2007 target incorrectly reported as 95% in 2007 budget. Measure name revised for clarity. (2/5/2007)

Measure 2.4: Percent of submitted applications deemed eligible after initial submission

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	25	30
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Policy, Research and Analysis

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$5,882,896	\$5,704,825	-\$178,071	-3.0
FTEs	8.0	8.5	0.5	6.3

Program Description

The Policy, Research and Analysis program supplies the public education knowledge base to District citizens and policy makers and operates through data collection and the issuance of reports on critical education issues in the District, the sharing of best practices and convening of educational stakeholders.

This program contains the following activity:

- The Policy Research and Analysis activity

provides a number of services including:

- **Residence Verification Rules** - formulates and promulgates rules for the documentation and verification of District residency for public and public charter school students.
- **Enrollment Count Audit and Report** - conducts an annual enrollment count audit of public and charter schools. From FY 2001 to FY 2004, a full annual audit was conducted. Beginning in FY 2005, sample audits are to be conducted on an annual basis.
- **Uniform Funding Formula Recommendation** - provides recommendations for the Uniform Per Student Funding Formula.

The FY 2008 proposed budget and associated FTEs for the activities for the **Policy, Research and Analysis** program are included in Table GD0-4.

Key Result Measures

Program 3: Policy, Research and Analysis

Manager(s): Glenda Partee, Director, Policy, Research and Analysis

Supervisor(s): Deborah Gist, State Education Officer

Measure 3.1: Percent of participants at PR&A convening events that indicate these events add value to their work and/or increased their knowledge base

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	90	93
Actual	N/A	-	-	-	-

Note: New measure for FY 2008. Replaces "Percent of PRA convening attendees/participants who rated the experience 4 or better on the value assessment survey."

Measure 3.2: Percent of PR&A reports that are published and widely disseminated

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	50	60
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Education Programs

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$3,445,686	\$6,595,972	\$3,150,286	91.4
FTEs	20.0	19.8	-0.3	-1.3

Program Description

The **Education Programs** program empowers, prepares and protects District students and their families as they make informed decisions and pursue educational endeavors. This department also serves as an incubator and evaluator for new and developing education programs and services.

This program contains the following 3 activities:

- **State Higher Education Executive Office (SHEEO):** The District of Columbia's State Higher Education Executive Office endeavors to assure that high-quality postsecondary education is available to all District residents; and to build and coordinate partnerships to achieve the most effective use of resources towards the establishment of a seamless Pre K-16 service delivery system among educational entities in the District.
- **Gaining Early Awareness and Readiness for Undergraduate Programs (GEARUP):** DC GEARUP, in collaboration with university partners and other key stakeholders, uses a comprehensive approach to providing resources and services to empower and prepare underserved students and their families to make informed decisions and pursue post-secondary endeavors.
- **Education Licensure Commission:** The Education Licensure Commission is granted legislative authority to protect District of Columbia residents by ensuring non-public educational entities operating in the District of Columbia maintain and establish:
 - An intellectual life and the resources to support it;
 - Authenticity and legitimacy; and
 - Business practices and conduct that is not deemed detrimental.

The FY 2008 proposed budget and associated FTEs for the activities for the **Education**

Programs program are included in Table GD0-4.

Key Result Measures

Program 4: Education Programs

Manager(s): Eurmon Hervey, Director,
Education Programs

Supervisor(s): Deborah Gist, State Education
Officer

Measure 4.1: Percent of applications prepared for licensing determination within 60 days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	75	80
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 4.2: Percent of GEARUP cohort participating in academic enrichment programs in conjunction with local college partnerships and partner organizations

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	85	87
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 4.3: Percent of eligible incarcerated youth participating in training

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	50	60
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 4.4: Percent of professional development sites evaluated for the Teacher Quality program compliance

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	75	80
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Educational Facilities and Partnerships

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$22,671,961	\$23,779,806	\$1,107,845	4.9
FTEs	4.0	6.0	2.0	50.0

Program Description

The **Educational Facilities and Partnerships** program provides for better use of educational facilities through models such as community schools, co-location, joint-use and public-private partnerships. The Educational Facilities and Partnerships program works to ensure that educational facilities are true community assets by encouraging neighborhood use; coordination among local education agencies, including both District of Columbia Public Schools and Public Charter Schools, and relevant District agencies; and participation from non-governmental organizations.

This program contains the following 2 activities:

- **Office of Public Charter School Financing and Support:** The Office of Public Charter School Financing and Support provides financing and technical assistance which enables Local Education Agencies (LEAs) providing quality educational opportunities to create and maintain facilities that support the learning efforts of their students.
- **Educational Partnership:** Educational Partnerships works to create partnerships between public schools and the public, private and non-profit sectors for the purposes of fostering community engagement and strengthening educational service delivery, thereby increasing student academic success.

The FY 2008 budget and associated FTEs for the activities for the **Educational Facilities and Partnerships** program are included in Table GD0-4.

Key Result Measures

Program 5: Educational Facilities and Partnerships

Manager(s): Stefan Huh, Director, Educational Facilities and Partnerships

Supervisor(s): Deborah Gist, State Education Officer

Measure 5.1: Percent of applications processed within 30 business days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	100	100
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Agency Management Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$1,576,075	\$1,648,711	\$72,636	4.6
FTEs	12.0	14.0	2.0	16.4

Program Description

The **Agency Management** program provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the **Strategic Budgeting** chapter.

The FY 2008 budget and associated FTEs for the activities for the **Agency Management** program are included in Table GD0-4.

Key Result Measures

Program 6: Agency Management

Manager(s): JoAnn Smoak, Director of Operations

Supervisor(s): Deborah Gist, State Education Officer

Measure 6.1: Percent of Mayor's Customer Service

Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	N/A
Actual	42	54.2	-	-	-

Measure 6.2: Percent of Key Result Measures Achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	N/A
Actual	66.7	76.9	-	-	-

Measure 6.3: Percent of fiscal quarters the SEO falls within the top 25% of DC government agencies by adhering to all customer support standards and deadlines

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	75	75
Actual	N/A	-	-	-	-

Agency Financial Operations

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$129,223	\$237,224	\$108,001	83.6
FTEs	2.0	3.0	1.0	50.0

Program Description

The purpose of the **Agency Financial Operations** program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the Agency Financial Operations program can be found in the **Strategic Budgeting** Chapter.

The FY 2008 budget and associated FTEs for the activities for the **Agency Financial Operations** program are included in Table GD0-4.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity** in the FY 2008 **Operating Appendices** volume.

D. C. Public Charter Schools

www.dcpubliccharter.com

Telephone: 202.328.2660

www.k12.dc.us/dcps

Telephone: 202.442.5635

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$227,189,810	\$266,065,572	\$320,365,704	20.4

The mission of District of Columbia Public Charter Schools (DCPCS) is to provide an alternative free education for students who reside in the District of Columbia.

Public charter schools in the District of Columbia are authorized under the provisions of law set forth in Division VI, Title 38, Subtitle IV, Chapter 17 of the District of Columbia Official Code (2001 edition).

Currently, both the District of Columbia Public Charter School Board and the District of Columbia Board of Education are authorized to grant charters.

Note: Provisions of Title VIII, the “Public Charter School Accountability Reform Amendment Act of 2007” within the Public Education Reform Amendment Act of 2007 moves oversight of all District charter schools to the District of Columbia Public Charter School Board (DCPCSB). When this legislation takes effect, only the DCPCSB will have the authority to grant charters. For information on the Public Charter School Board, please refer to agency GB0 in this volume.

Public charter schools are private non-profit corporations that operate under the terms and conditions set forth in their charter as approved by one of the District chartering authorities.

Public charter schools receive the same level of District funding pursuant to the District’s Uniform Per Student Funding Formula for their enrolled students as students enrolled in the District of Columbia Public Schools. Additionally, charter schools receive a facilities allowance to maintain and operate their building. More detailed information on this funding is included within this chapter.

The mission of the Public Charter Schools is fulfilled through achieving the following strategic result goals:

- Public charter schools will abide by the provisions set forth in their individual charters;
- Individual public charter schools will comply with all reporting requirements set forth by their respective chartering authorities;

- Public charter schools will provide students with exposure to career pathways and focus on particular areas of study to further enhance students' academic experiences;
- Public charter schools will meet all academic performance goals set forth in their individual charter agreements; and
- Chartering authorities will monitor and evaluate performance of public charter schools based on the provisions set forth in each school's charter.

Funding by Source

Table GC0-1 shows the sources of funding by fund type for the District of Columbia Public Charter Schools.

Table GC0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	188,324	227,190	266,066	320,366	54,300	20.4
Total for General Fund	188,324	227,190	266,066	320,366	54,300	20.4
Gross Funds	188,324	227,190	266,066	320,366	54,300	20.4

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table GC0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object class level).

Table GC0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	188,324	227,190	266,066	320,366	54,300	20.4
Subtotal Nonpersonal Services (NPS)	188,324	227,190	266,066	320,366	54,300	20.4
Total Proposed Operating Budget	188,324	227,190	266,066	320,366	54,300	20.4

*Percent Change is based on whole dollars.

Expenditure by Program

Table GC0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the District of Columbia Public Charter Schools.

Table GC0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalentents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
DC Charter Schools (1000)								
Administrative Expense (1001)	100	0	0	0	0.0	0.0	0.0	0.0
DC Charter Schools (1100)	227,090	266,066	320,366	54,300	0.0	0.0	0.0	0.0
Subtotal: DC Charter Schools (1000)	227,190	266,066	320,366	54,300	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	227,190	266,066	320,366	54,300	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Chart GC0-1. Public Charter Schools by chartering authority and showing the FY 2008 proposed budget and certified projected enrollment, along with corresponding FY 2007 levels.



Gross Funds

The proposed budget is \$320,365,704 representing an increase of \$54,300,132, or 20.4 percent over the FY 2007 approved budget of \$266,065,572.

Employees of the public charter schools are not employees of the District of Columbia; consequently, no District FTEs are supported by this funding.

General Fund

Local Funds. The proposed budget is \$320,365,704 representing an increase of \$54,300,132 or 20.4 percent over the FY 2007 approved budget of \$266,065,572 (Please note that FY 2007 approved budget includes \$975,000 to fund administrative expenses of the District of Columbia Public Charter School Board; for FY 2008, funding for administrative expenses has been separated into another chapter as further explained below). There are no District FTEs supported by local funds, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$31,476,747 as a result of the following factors:
 - An increase of 2,984 students in the projected enrollment as certified by the 2 chartering authorities;
 - Funding for 2 new authorized charter schools that are scheduled to open in school year 2007 - 2008;
 - Funding for the required FY 2008 inflationary increase of 4 percent for the foundation level of the Uniform Per Student Funding formula in accordance with the requirements of Section 38-2909 of the District of Columbia Official Code;
- An increase of \$15,259,201 in the prescribed facilities allotment for FY 2008 pursuant to the provisions of Section 38-2908 of the District of Columbia Official Code;

- An increase of \$8,539,184 for projected cost increases in special education and the summer school programs funded per the provisions of Section 38-2905 of the District of Columbia Official Code.
- A decrease of \$975,000 as a result of the removal of the local funds appropriation for the administrative operations of the District of Columbia Public Charter School Board. Previously, this funding was included as a line item within this agency budget; however, the appropriation for the board has now been moved to a separate agency in this volume, please refer to agency GB0, District of Columbia Public Charter School Board.

Further information on student enrollment, the uniform per student funding formula, the facilities allotment, and the special education and summer school programs is included in the following sections of this chapter.

Further Information on Public Charter Schools

I. Overview of Public Charter Schools

Establishment. Public charter schools are established as independent non-profit organizations. Each has its own Board of Trustees charged with management and fiduciary oversight. Each public charter school is authorized to enroll and educate students and receive District funding in accordance with the conditions set forth in its charter as approved by of the District's chartering authorities.

Enrollment. The public charter schools are autonomous, nonsectarian institutions that cannot charge tuition to District resident students. Additionally, no charter school can impose discriminatory admissions policies or tests on District resident students.

Management. Within authorized limitations, charter schools exercise control over their educational programs, instructional methods, budget and expenditures, administration, personnel, contracts for goods and services, leases, and acquisition and maintenance of their building and property.

Types of Charter Schools. There are both general education public charter schools and those that concentrate on specialized areas. Some of these specialized schools focus on specific subject areas to help establish career pathways and further educational opportunities for students. Other charter schools address specific educational needs, including students with physical, emotional, or learning disabilities, and those with limited English-language proficiency.

Current District Public Charter Schools. For FY 2008 there are 57 Public Charter Schools, an increase of 2 schools over FY 2007. The FY 2008 projected student enrollment is 22,329, an increase of 2,984 students over the projected FY 2007 enrollment of 19,345.

II. Chartering Authorities

Although public charter schools essentially function as independent nonprofit organizations governed by their Boards of Trustees, to operate and receive public funding the school must be granted a charter from a District chartering authority under the procedures set forth in Section 38-1702 of the District of Columbia Official Code.

The charter specifies the conditions for the continued operation and public funding of the charter school. The chartering authorities are required to monitor the public charter schools for compliance with their charter and may revoke the charter under established legal procedures. The chartering authorities also provide technical assistance to charter schools to support their efforts to comply with the conditions of their charter and all applicable laws and regulations.

Section 38-1702 of the District of Columbia Official Code (2001 edition) includes a majority of the legal provisions with regard to applications, revocations, and operating requirements for charters for public charter schools.

Currently, there are 2 entities in the District authorized to grant charters: the District of Columbia Public Charter School Board and the District of Columbia Board of Education.

Note: Provisions of Title VIII, the "Public Charter School Accountability Reform Amendment Act of 2007" within the Public Education Reform Amendment Act of 2007 moves oversight of all District charter schools to the District of Columbia Public Charter School Board (DCPCSB). When this legislation takes effect, only the DCPCSB will have the authority to grant charters. For information on the Public Charter School Board, please refer to agency (GB0) in this volume.

Information on FY 2008 public charter schools by chartering authority includes:

- **District of Columbia Board of Education.** This board governs the District of Columbia Public Schools (DCPS) but also has authority to issue charters. The administrative budget for the board's oversight of its charter schools is included within the DCPS budget (please refer to chapter GA0 in this volume).

Charters in Effect. For FY 2008, there are 18 public charter schools operating under charters granted by the Board of Education. This level is unchanged from FY 2007.

Enrollment. The Board's certified projected enrollment for FY 2008 is 5,726 students, an increase of 622 students or 12.2 percent above the FY 2007 projected enrollment of 5,104.

- The FY 2008 enrollment projections are comprised of:
 - 1,001 pre-school/pre-kindergarten & kindergarten;
 - 1,566 elementary;
 - 1,319 middle/junior high;
 - 1,439 senior high;
 - 301 alternative special education; and
 - 100 adult students.

Included in these amounts are 1,120 students receiving special education services; 559 students receiving limited or non English-language services, and a projected summer school enrollment of 2,725 students.

- **District of Columbia Public Charter School Board.** This body is authorized pursuant to law codified at Section 38-1802.14 of the District of Columbia Official Code. Please note that the administrative budget for this board, which was previously included in this chapter, for FY 2008 has been moved to a separate agency chapter, District of Columbia Public Charter School Board (GB0), in this volume.

Charters in Effect. For FY 2008, there are 39 charter schools operating under charters granted by the Public Charter School Board, an increase of 2 charters, or 5.4 percent above the FY 2007 level of 37 charters.

Enrollment. The board's certified projected enrollment for FY 2008 is 16,603, an increase of 2,362 students or 16.6 percent above the FY 2007 projected enrollment of 14,241.

- The projected enrollment is comprised of 16,453 students within the 37 charter schools included in the FY 2007 approved budget and 150 students representing projected enrollment for the 2 newly established charter schools.
- The FY 2008 enrollment projections are comprised of:
 - 2,630 pre-school/pre-kindergarten & kindergarten
 - 4,553 elementary;
 - 4,392 middle/junior high;
 - 3,527 senior high;
 - 157 alternative special education; and
 - 1,344 adult students.

Included in these amounts are 1,699 students receiving special education services; 971 students receiving limited or non English-language services; a projected summer school enrollment of 6,936; and 341 students receiving residential special education services.

III. Local Funding for Public Charter Schools

Overview. Public charter schools receive District Local funding that is comprised of 3 components: 1) the Uniform Per Student Funding Formula; 2) a facilities allowance; and 3) funding for summer school. More detailed information on each component follows.

Uniform Per Student Funding Formula (UPSFF). District of Columbia Official Code Section 38-29 provides a funding formula for local education costs for the District's public education system and Section 38-2902 provides that the formula funding for the District's public charter schools will be the same as for the District's public schools.

The funding formula provides for a base or “foundation” level of funding for each student. In addition to the foundation level of funding, add-on weights are applied to account for individual student characteristics including: grade level, special education, language minority education, participation in summer school, and enrollment in a residential versus day program. Although D.C. public charter schools and D.C. public schools are funded through this uniform formula, per law, the public charter schools' calculation is based on projected enrollment whereas the D.C. public schools' budget is based on prior year audited enrollment.

The FY 2008 UPSFF amount for the public charter schools is \$249,142,340, an increase \$40,015,836 or 19.1 percent above the FY 2007 approved budget of \$209,126,504. This change is attributable to 3 factors:

- Funding for the required FY 2008 inflationary increase of 4 percent for the UPSFF foundation level in accordance with the requirements of Section 38-2909 of the District of Columbia Official Code. The FY 2008 foundation level is \$8,322, an increase of \$320 over the FY 2007 level of \$8,002;
- An increase in certified projected enrollment of 2,834 students above the FY 2007 level as certified by the 2 chartering authorities;
- A certified projected enrollment from the D.C. Public Charter School Board of 150 students for 2 newly established charter schools.

Facilities Allowance. For FY 2008 the Facilities Allowance for the public charter schools is \$71,223,387, an increase of \$15,259,201 or 27.3 percent above the FY 2007 approved budget of \$55,964,186. D.C. Official Code Section 38-2908 provides for the public charter schools to receive an allowance to maintain their facilities. Under the code's provisions, there are 2 separate types of facilities allowance, dependent upon whether the school student is a non-residential student who returns home after school each day, or a residential student who resides at the school they attend.

- **Non-residential Facilities Allowance.** The non-residential facilities allowance is determined by using the average of the previous 5-year DCPS proposed capital budgets divided by DCPS' audited enrollment during the same period. The facilities allowance amount thus derived is then multiplied by each charter school's projected student enrollment to determine the total non-residential facilities allowance funding for each charter school.

- For FY 2008, this formula yields a per student non-residential facilities allowance of \$3,109, an increase of \$299 or 10.6 percent over the FY 2007 amount of \$2,810.

- **Residential Facilities Allowance.** The residential facilities allotment is determined by multiplying the derived non-residential allowance of \$3,109 by a prescribed weighting factor of 2.7.

- For FY 2008, this formula yields a per student residential facilities allowance of \$8,395, an increase of \$809 or 10.7 percent over the FY 2007 amount of \$7,586.

- **Summer School.** D.C. Official Code Section 38-2905 (a) (e) & (f) provides for funding for summer school. The FY 2008 proposed budget for the summer school allotments includes an assumption that 45 percent of the total charter school enrollment will participate in the summer program.

Please note that the 45 percent summer school program enrollment assumption includes factoring in that not all charter schools operate a summer school program and that certain charter schools operate on an extended school year.

V. District Payment Process to Public Charter Schools

Payments are made to each public charter school on a quarterly basis based on student enrollment information available at the time of the payment, and with the annual facilities allowance being included in the first payment of the fiscal year.

For further information on the payment process to the public charter schools, please refer to Section 38-2906.02 of the District's Official Code.

V. Non-Local Funding for Public Charter Schools

Federal Grant Funds. Public charter schools receive federal grant funding through the District of Columbia Public Schools in its capacity of serving as the District of Columbia's state education agency. Awarded federal grant funds dollars are distributed by DCPS to individual charter schools based on grant type and conditions of award, such as charter school need and enrollment.

Federal Payment Funds. Congress may include federal payment funds to charter schools in the District's annual federal appropriations act. These funds are provided and administered under the conditions set forth in each appropriation act.

Private Grant Funds and Private Donations. Individual public charter schools may receive private funds from a variety of sources such as grant from private foundations and donations from individuals and organizations; however, these private funds are managed exclusively by each public charter school.

VI. School Transit Subsidy

Students of charter schools are eligible for subsidized public transportation to and from school pursuant to District Code Section 38-1702.11. The funding for this subsidy that is operated by the Mass Transit Administration of the District Department of Transportation is separately budgeted. For further information please refer to chapter for the School Transit Subsidy (KD0).

District of Columbia Public Charter Schools (GC0)

Per Pupil Funding Analysis (D.C. Act 12-494)

FY 2008 Proposed Budget

Foundation level per pupil	\$ 8,322
Non-Residential Facilities Allotment:	\$ 3,109
Residential Facilities Allotment:	\$ 8,395

Grade Level	Weighting	39 Schools	18 Schools	Total Enrollment	Per Pupil Allocation	Total Dollars
		DCPCSB Total Proposed Enrollment	BOEB Total Proposed Enrollment			
Pre-School	1.16	387	205	592	\$ 9,654	\$ 5,714,937
Pre-Kindergarten (Pre-K)	1.16	1,103	376	1,479	\$ 9,654	\$ 14,277,689
Kindergarten	1.16	1,140	420	1,560	\$ 9,654	\$ 15,059,632
Grades 1-3	1.03	2,669	957	3,626	\$ 8,572	\$ 31,081,129
Grades 4-5	1.00	1,719	609	2,328	\$ 8,322	\$ 19,373,802
Ungraded ES	1.03	165	0	165	\$ 8,572	\$ 1,414,337
Grades 6 -8	1.00	4,392	1319	5,711	\$ 8,322	\$ 47,527,399
Ungraded MS/ JHS	1.00	-	0	-	\$ 8,322	\$ -
Grades 9 -12	1.17	3,527	1439	4,966	\$ 9,737	\$ 48,353,098
Ungraded SHS	1.17	-	0	-	\$ 9,737	\$ -
Alternative	1.23	157	0	157	\$ 10,236	\$ 1,607,077
Special Ed Schools	1.17	-	301	301	\$ 9,737	\$ 2,930,786
Adult	0.75	1,344	100	1,444	\$ 6,242	\$ 9,012,813
Subtotal General Education		16603	5726	22,329		\$ 196,352,705
Special Education						
Level 1	0.54	569	176	745	\$ 4,494	\$ 3,347,970
Level 2	0.82	698	226	924	\$ 6,824	\$ 6,305,478
Level 3	1.41	342	188	530	\$ 11,734	\$ 6,219,089
Level 4	2.47	90	530	620	\$ 20,556	\$ 12,744,435
Subtotal for Special Ed		1699	1120	2819		\$ 28,616,973
English as a Second Language						
LEP/NEP	0.40	971	559	1530	\$ 3,329	\$ 5,093,115
Special Education-Residential						
Level 1 Residential	0.374	9	0	9	\$ 3,112	\$ 28,012
Level 2 Residential	1.360	17	0	17	\$ 11,318	\$ 192,407
Level 3 Residential	2.941	15	0	15	\$ 24,475	\$ 367,129
Level 4 Residential	2.924	0	0	0	\$ 24,334	\$ -
Level 5 Residential	9.40	0	0	0	\$ 78,228	\$ -
Subtotal for Special Ed Residential			0			\$ 587,548
English as a Second Language Residential						
LEP/NEP Residential	0.68	0	0	0	\$ 5,659	\$ -
Residential						
Residential	1.70	341	0	341	\$ 14,148	\$ 4,824,311
Summer School						
Summer School	0.17	6936	2725	9661	\$ 1,415	\$ 13,667,688
Total FY 2007 Instructional Dollars						\$ 249,142,340
Facilities Allowance						
Non-Residential Facilities Allotment		16262	5726	21988	\$ 3,109	\$ 68,360,692
Residential Facilities Allotment		341	0	341	\$ 8,395	\$ 2,862,695
Total FY 2008 Facilities Allowance						\$ 71,223,387
Total FY 2008 Budget						\$ 320,365,704
Total FY 2007 Budget						\$ 266,065,572
Variance						\$ 54,300,132
Variance %						20.4%

University of the District of Columbia Subsidy Account

www.udc.edu

Telephone: 202-274-5000

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$61,266,493	\$59,546,000	\$63,977,000	7.4

The mission of the University of the District of Columbia Subsidy Account is to reflect the total local funds transferred to the University of the District of Columbia to fulfill its operational obligations during a budgetary year.

The University, as a component of District of Columbia government, is a legally separate entity for which the elected officials of the District of Columbia are financially accountable. Accountability exists because the Mayor, with the consent of the Council, appoints members to the University's Board of Trustees. In addition, the District provides financial support to the University.

The operating budget of this component is shown as an enterprise fund to align the University's budgetary information with its financial reporting as reflected in the District's Comprehensive Annual Financial Report in which the University's financial data is reported separately from that of the District government.

Accordingly, details of the University's operating budget are provided in the Enterprise and Other Funds chapter. In FY 2005, a subsidy account for this component was created to show the annual transfer of Local funds support from the District government to the University.

Funding by Source

Table GG0-1 shows the sources of funding by fund type for the University of the District of Columbia Subsidy Account.

Table GG0-1

FY2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	51,581	61,266	59,546	63,977	4,431	7.4
Total for General Fund	51,581	61,266	59,546	63,977	4,431	7.4
Gross Funds	51,581	61,266	59,546	63,977	4,431	7.4

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table GG0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table GG0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	51,581	61,266	59,546	63,977	4,431	7.4
Subtotal Nonpersonal Services (NPS)	51,581	61,266	59,546	63,977	4,431	7.4
Total Proposed Operating Budget	51,581	61,266	59,546	63,977	4,431	7.4

*Percent Change is based on whole dollars.

Gross Funds

The proposed budget is \$63,977,000, representing an increase of \$4,431,000, or 7.4 percent over the FY 2007 approved budget of \$59,546,000. This funding supports no FTEs, no change from the FY 2007 approved level.

General Fund

Local Funds. The proposed budget is \$63,977,000, representing an increase of \$4,431,000, or 7.4 percent over the FY 2007 approved budget of \$59,546,000. This funding supports no FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$4,431,000 for salary and step increases and cost-of-living adjustment. Of this increase, \$692,000 is for union and non-union step increases, while \$3,739,000 is for faculty pay increases approved by the District Council.

Expenditure by Program

Table GG0-3 shows the FY 2008 proposed budget by program and activity level for the University of District of Columbia Subsidy Account.

Table GG0-3

FY 2008 Proposed Operating Budget, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
UDC Subsidy (1000)								
UDC Subsidy (1100)	61,266	59,546	63,977	4,431	0.0	0.0	0.0	0.0
Subtotal: UDC Subsidy (1000)	61,266	59,546	63,977	4,431	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	61,266	59,546	63,977	4,431	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

District of Columbia Public Library

www.dclibrary.org

Telephone: 202.727.1101

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$35,922,671	\$42,297,146	\$47,634,898	12.6
FTEs	396.1	500.0	541.0	8.2

The mission of the D.C. Public Library (DCPL) is to provide access to materials, information, programs and services that when combined with expert staff enables everyone to achieve lifelong learning, which improves quality of life and helps to build a thriving city.

Special Note: The Georgetown branch of the District of Columbia Public Library was badly damaged by fire on April 30, 2007. A specialized company is restoring and conserving damaged collection materials that were recovered after the fire and plans are currently being developed to repair and restore the historic building. For further information please contact DCPL.

DCPL is governed by a 9-member Board of Trustees as set forth in Section 39-104 of the Official Code of the District of Columbia. The main public library, the Martin Luther King Jr. Memorial Library at 9th and G streets, NW, was designed by the noted architect Ludwig Mies van der Rohe and opened in 1972. DCPL also operates a number of smaller branch libraries throughout the District as well as a bookmobile.

The agency plans to fulfill its mission by achieving the following strategic result goals by 2010:

- District residents will experience the public library as a vital part of community life.
- The DCPL will be committed to a shared vision that provides administration and staff with the authority and the responsibility to do what is necessary to provide the best library services for the community.

Fast Facts...

- Over 2 million people visited D.C. Public Libraries.
- The Adult Literacy Resource Center provided services to 11.60% of adults who lack high school diplomas.
- Of 214,480 people of all ages who attended library programs in FY 2006, 94,209 were children under age 3.
- There were 285,782 public computer sessions at the libraries.
- Circulation statistics went up by 27.85% in the first quarter of 2007, despite 4 libraries being closed for reconstruction.
- Every library has been spruced up with new plumbing and electrical fixtures, painting, plastering, flooring, doors, roof repairs and more.
- 51,635 new library cards were issued to library customers in FY 2006.
- Free Wi-Fi is now available at D.C. Public Libraries across the District.

- District residents who need access to the Internet and other electronic resources will receive assistance by trained professionals and get the information they need.
- There will be a reduction in the percentage of District adults who have been classified as "low literate".
- District children will experience the Public Library as a necessary component in their quest for scholastic readiness and achievement by participating in reading programs.

Gross Funds

The agency's proposed budget is \$47,634,898 representing an increase of \$5,337,752, or 12.6 percent over the FY 2007 approved budget of \$42,297,146. This funding supports 541.0 FTEs, an increase of 41.0 FTEs, or 8.2 percent over the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$45,239,346, representing an increase of \$4,797,065, or 11.9 percent over the FY 2007 approved budget of \$40,442,281. This funding supports 523.2 FTEs, an increase of 37.2 FTEs, or 7.7 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net decrease of \$751,255 and 38.6 FTEs in personal services, including:
 - A net increase of \$189,367 that is comprised of a District-wide pay increase, scheduled step increases and pay parity adjustments, offset by a 10.3 percent vacancy rate decrease due to unfilled positions; and
 - A net decrease of \$940,622 and 16.0 FTEs to meet the agency's FY 2008 target funding level. This decrease is comprised of a decrease of \$790,000 and 13.0 FTEs for expanded Sunday hours and a decrease of \$150,622 and 3.0 FTEs to process library collections.

- A net increase of \$48,698 for supplies and materials to support administrative and programmatic needs across various programs.
- An increase of \$37,228 in other services and charges in the Contracting and Procurement activity within the Agency Management program to implement independent procurement authority.
- A net decrease of \$552,181 in contractual services and other services and charges to meet the agency's FY 2008 target funding level.
- A net decrease of \$657,044 in equipment in the Property Management activity within the Agency Management program to meet the agency's FY 2008 target funding level.
- **Fixed Costs.** A net increase in fixed costs of \$171,619, which includes an increase of \$201,847 in telephone and \$69,276 in energy, and a decrease of \$99,504 in rent.
- A decrease of \$4,000,000 in one-time FY 2007 funding for the following initiatives:
 - \$2,000,000 for library materials to jumpstart plans to strengthen library core collections and have materials available in different categories and begin a revival process that will meet public demand as recommended by the Mayor's Blue Ribbon Task Force on the Future of the D.C. Public Library;
 - \$2,000,000 for facilities, furniture, fixtures and equipment within the Property Management activity in the Agency Management program comprised of a decrease of \$130,000 in supplies; \$1,370,000 in other services, and \$500,000 in equipment to fund critically needed upgrades and maintenance of DCPL's facilities and restore them to a state of good repair.

Policy Initiatives

- An increase of \$3,798,729 for the continuation of initiatives as follows:
 - An increase of \$2,989,351 and 39.8 FTEs to continue program initiatives included in the FY 2007 budget to support extended weekday hours and Sunday operations at branch libraries across various programs;

- An increase of \$599,378 in the Books and Media program to support the development of collections for Children, Young Adults, and Adults; and
- An increase of \$210,000 comprised of \$160,000 in custodial supplies and \$50,000 for security services in various activities in the Public Support Services program.
- An increase of \$1,270,937 for the Focus on **Children, Youth and Teens** initiatives as follows:
 - \$745,937 and 17.0 FTEs to provide programming for children and teens, including assistance with homework, summer reading, and the youth librarian initiative within the Library Services program;
 - \$182,000 in one-time funding for the purchase of 130 new computers at 26 library locations in the Children and Young Adult Services activities within the Library Services program;
 - \$68,000 for the purchase of software in the Children and Young Adult Services activities within the Library Services program;
 - \$150,000 in the Books and Media program, Electronic (On-line) Resources activity for On-line Tutoring; and
 - \$125,000 for the Books and Media program within the Children and Young Adults activities.
- An increase of \$2,186,806 for the Digital Age of Libraries initiative as follows:
 - \$405,806 and 4.0 FTEs to support the revamping of technology in the Public Services Technology activity within the Library Services program;
 - \$524,000 in one-time funding for the purchase of computers and express check-out devices in the Public Service Technology activity in the Library Services program; and
 - \$1,257,000 in one-time funding in contract funding, for the DCPL Website, Intranet, library reserves and printing, desktop support, and the upgrading of the cabling infrastructure, in the Public Service Technology activity in the Library Services program.
- An increase of \$941,048 for the Workforce initiative as follows:
 - \$241,048 and 3.0 FTEs for personnel administration in the Personnel and Training and Employee Development activities within the Agency Management program;
 - \$500,000 for staff development training in the Training and Employee Development activity within the Agency Management program; and
 - \$200,000 comprised of \$100,000 for supplies and \$100,000 for contracted Human Resources support in the Personnel activity within the Agency Management program;
- An increase of \$2,302,480 for the Library as a Community Place initiative as follows:
 - \$726,993 and 12.0 FTEs to expend the Library's role as an anchor in the individual neighborhoods and communities by providing access and expending the use of technology for citizens as well as a place for community members and organizations to come together for meetings, programs, and events;
 - \$350,000 in one-time funding for the purchase of computers in the Public Service Technology activity in the Library Services program.
 - \$350,000 in the Books and Media program to support the development of collections for Children, Young Adults, Adults and Special Collections;
 - \$650,000 in building maintenance in the Property Management activity in the Agency Management program; and
 - \$225,487 in building maintenance contracts in the Maintenance activity in the Public Support Services activity.

Special Purpose Revenue Funds. The proposed budget is \$637,000, a decrease of \$18,815 or 2.9 percent from the FY 2007 approved budget of \$655,815. This funding supports 1.0 FTE, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

- An increase of \$1,185 in FY 2008 revenue from Bookstore sales.
- A decrease of \$20,000 in the Copies and Printing Fund due to decreased fund balance.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Federal Funds

Federal Grants. The proposed budget is \$842,132, an increase of \$51,898 or 6.6 percent over the FY 2007 approved budget of \$790,234. This funding supports 7.8 FTEs, a decrease of 1.2 FTEs, or 13.3 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A decrease of \$790,234 and 1.2 FTEs for the Library Services and Technology Act (LSTA) Grant including a shift in planned resource use and due to the Grant expiring in 2007.
- An increase of \$842,132 for the Library Services and Technology Grant provides federal grants to state libraries. The District of Columbia Public Library serves as the "state library" for the District of Columbia, and is therefore responsible for administering this grant.

Note: For a breakdown of each individual federal grant that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Private Funds

Private Grant Funds. The proposed budget is \$90,600, a decrease of \$19,400 or 17.6 percent from the FY 2007 approved budget of \$110,000. This funding supports no FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A decrease of \$110,000 in grant funding from the D.C. Public Library Foundation. The Foundation will be implementing the grant in FY 2008.
- An increase of \$90,600 for 2 Gates Foundation grants carry over. The Gates Foundation – Staying Connected Grant (GFSCG) is for the creation of computer labs and the Gates Foundation – Public Access Computers Hardware Upgrade Grant (GFPACH) is for the replacement of public access computers originally given to the library from the Gates Foundation in the 1990s.

Note: For a breakdown of each individual private grant that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Intra-District

Intra-District Funds. The proposed budget is \$825,820, an increase of \$527,004 or 176.4 percent over the FY 2007 approved budget of \$298,816. This funding supports 9.0 FTEs, an increase of 5.0 FTEs, or 125.0 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

- An increase of \$527,004 in personal services for 5.0 FTEs to manage the additional Capital Projects that were approved in FY 2007.

Funding by Source

Tables CE0-1 and 2 show the sources of funding and FTEs by fund type for the District of Columbia Public Library.

Table CE0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Funds						
Local Funds	29,820	34,465	40,442	45,239	4,797	11.9
Special Purpose Revenue Funds	353	373	656	637	-19	-2.9
Total for General Funds	30,173	34,838	41,098	45,876	4,778	11.6
Federal Resources						
Federal Payments	100	0	0	0	0	N/A
Federal Grant Funds	731	826	790	842	52	6.6
Total for Federal Resources	830	826	790	842	52	6.6
Private Funds						
Private Grant Funds	62	15	110	91	-19	-17.6
Total for Private Funds	62	15	110	91	-19	-17.6
Intra-District Funds						
Intra-District Funds	208	243	299	826	527	176.4
Total for Intra-District Funds	208	243	299	826	527	176.4
Gross Funds	31,273	35,923	42,297	47,635	5,338	12.6

*Percent Change is based on whole dollars.

Table CE0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	376.7	383.7	486.0	523.2	37.2	7.7
Special Purpose Revenue Funds	1.0	1.0	1.0	1.0	0.0	0.0
Total for General Fund	377.7	384.7	487.0	524.2	37.2	7.6
Federal Resources						
Federal Grant Funds	78	9.4	9.0	78	-1.2	-13.3
Total for Federal Resources	78	9.4	9.0	78	-1.2	-13.3
Intra-District Funds						
Intra-District Funds	2.0	2.0	4.0	9.0	5.0	125.0
Total for Intra-District Funds	2.0	2.0	4.0	9.0	5.0	125.0
Total Proposed FTEs	387.5	396.1	500.0	541.0	41.0	8.2

Expenditure by Comptroller Source Group

Table CE0-3 shows the FY 2008 proposed budget for the District of Columbia Public Library at the Comptroller Source Group level (Object Class level).

Table CE0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	16,898	16,777	18,356	21,628	3,271	17.8
12 Regular Pay - Other	1,171	2,236	3,110	3,272	163	5.2
13 Additional Gross Pay	172	457	181	572	391	216.3
14 Fringe Benefits - Curr Personnel	3,307	3,688	3,992	4,583	591	14.8
15 Overtime Pay	378	581	370	836	466	125.9
Subtotal Personal Services (PS)	21,925	23,740	26,009	30,891	4,882	18.8
20 Supplies and Materials	422	580	881	1,024	143	16.2
30 Energy, Comm. and Bldg Rentals	2,007	2,002	2,358	2,427	69	2.9
31 Telephone, Telegraph, Telegram, Etc	343	523	460	662	202	43.9
32 Rentals - Land and Structures	0	0	407	307	-100	-24.5
40 Other Services and Charges	1,712	2,878	3,790	3,816	26	0.7
41 Contractual Services - Other	403	1,029	983	2,013	1,030	104.8
50 Subsidies and Transfers	0	0	60	60	0	0.0
70 Equipment & Equipment Rental	4,460	5,170	7,350	6,434	-915	-12.5
Subtotal Nonpersonal Services (NPS)	9,348	12,182	16,288	16,744	456	2.8
Total Proposed Operating Budget	31,273	35,923	42,297	47,635	5,338	12.6

*Percent Change is based on whole dollars.

Expenditure by Program

Table CE0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the District of Columbia Public Library (DCPL).

Table CE0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Personnel (1010)	476	555	1,057	503	6.0	8.1	11.2	3.2
Training & Employee Development (1015)	324	255	888	633	2.0	1.1	2.2	1.2
Labor Management Partnership (1017)	15	19	21	2	0.0	0.2	0.1	-0.1
Contracting & Procurement (1020)	60	196	382	186	1.0	3.1	4.2	1.2
Property Management (1030)	6,877	9,430	6,894	-2,537	33.1	58.1	15.2	-42.9
Information Technology (1040)	1,158	860	1,208	348	5.0	6.1	8.2	2.2
Financial Services (1050)	8	11	21	10	0.0	0.1	0.1	0.0
Risk Management (1055)	8	11	44	33	0.0	0.1	0.2	0.2
Legal Services (1060)	173	222	274	52	1.6	2.1	2.2	0.2
Fleet Management (1070)	120	104	482	379	0.0	0.1	7.1	7.0
Communications (1080)	850	934	946	12	9.0	11.1	10.1	-1.0
Customer Service (1085)	371	306	795	489	5.0	3.5	9.0	5.5
Language Access (1087)	0	26	15	-11	0.0	0.1	0.0	-0.1
Performance Management (1090)	149	51	0	-51	1.0	0.6	0.0	-0.6
Subtotal: Agency Management Program (1000)	10,592	12,981	13,029	48	63.7	94.0	70.0	-24.0
Agency Financial Operations (100F)								
Budget Operations (110F)	275	245	257	12	4.0	2.8	2.8	0.0
Accounting Operations (120F)	286	332	354	22	4.0	5.3	5.3	0.0
Subtotal: Agency Financial Operations (100F)	562	577	611	33	8.0	8.0	8.0	0.0
Lifetime of Learning (2010)								
Children and Young Adult Services (2010)	2,477	1,731	0	-1,731	29.0	24.8	0.0	-24.8
Adult Literacy Resources (2020)	1,010	521	0	-521	15.4	8.1	0.0	-8.1
Creating Environ. That Inspire Reading (2030)	3,229	3,682	0	-3,682	53.0	59.3	0.0	-59.3
Subtotal: Lifetime of Learning (2000)	6,716	5,934	0	-5,934	97.4	92.2	0.0	-92.2
Library Materials and Their Use (3000)								
Reference (3010)	4,484	5,507	0	-5,507	58.9	87.4	0.0	-87.4
Library Collection Services (3020)	10,038	13,443	0	-13,443	134.7	174.6	0.0	-174.6
Library Information Services (3030)	961	777	0	-777	12.0	8.3	0.0	-8.3
Subtotal: Library Materials & Their Use (3000)	15,483	19,727	0	-19,727	205.6	270.3	0.0	-270.3

(Continued on the next page)

Expenditure by Program

Table CE0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the District of Columbia Public Library (DCPL).

Table CE0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Removing Barriers To Access (4000)								
Technology Access (4010)	2,000	2,463	0	-2,463	12.4	24.3	0.0	-24.3
Adaptive Services & Svcs To Older Adults (4020)	566	616	0	-616	9.0	11.3	0.0	-11.3
Subtotal: Removing Barriers To Access (4000)	2,566	3,078	0	-3,078	21.4	35.5	0.0	-35.5
Library Services (5000)								
Children's Services (5010)	0	0	3,605	3,605	0.0	0.0	52.9	52.9
Young Adult Services (5020)	0	0	954	954	0.0	0.0	16.8	16.8
Adult Services (5030)	0	0	8,804	8,804	0.0	0.0	137.8	137.8
Support Unit Services (5040)	0	0	4,412	4,412	0.0	0.0	122.0	122.0
Library Transformation Services (5050)	0	0	455	455	0.0	0.0	1.0	1.0
Public Service Technology (5060)	0	0	3,369	3,369	0.0	0.0	6.3	6.3
Subtotal: Library Services (5000)	0	0	21,599	21,599	0.0	0.0	336.7	336.7
Outreach Services (6000)								
Adaptive Services (6010)	0	0	1,362	1,362	0.0	0.0	15.8	15.8
Mobile Services (6020)	0	0	86	86	0.0	0.0	0.0	0.0
Special Collections (6030)	0	0	420	420	0.0	0.0	7.0	7.0
Subtotal: Outreach Services (6000)	0	0	1,867	1,867	0.0	0.0	22.8	22.8
Books and Media (7000)								
Children (7010)	0	0	1,539	1,539	0.0	0.0	7.4	7.4
Young Adult (7020)	0	0	374	374	0.0	0.0	2.6	2.6
Adult (7030)	0	0	3,458	3,458	0.0	0.0	18.5	18.5
Electronic (On-Line) Resources (7040)	0	0	588	588	0.0	0.0	0.0	0.0
Special Collections (Archvl/Unique Mat) (7050)	0	0	220	220	0.0	0.0	0.0	0.0
Subtotal: Books and Media (7000)	0	0	6,178	6,178	0.0	0.0	28.5	28.5
Public Service Support (8000)								
Custodial (8010)	0	0	1,458	1,458	0.0	0.0	32.5	32.5
Security (8020)	0	0	1,615	1,615	0.0	0.0	25.0	25.0
Maintenance (8030)	0	0	1,277	1,277	0.0	0.0	17.5	17.5
Subtotal: Public Service Support (8000)	0	0	4,350	4,350	0.0	0.0	75.0	75.0
Yr End Close (9960)								
No Activity Assigned	4	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Yr End Close (9960)	4	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	35,923	42,297	47,635	5,338	396.1	500.0	541.0	41.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The District of Columbia Public library operates through the following 6 programs:

The DCPL has modified certain components of its performance-based budgeting strategic business plan for FY 2008. Under these modifications, certain programs were eliminated, combined or newly established. Accordingly, comparison to prior years on a program budget and FTE basis is not possible and for these programs, the FY 2008 proposed budget is presented and discussed without comparison to prior years. For more information on the program structure changes, please contact the agency.

Library Services

			Change	
	FY 2007	FY 2008	Amt.	%
Budget*	0.0	\$21,599,237	\$21,599,237	N/A
FTEs*	0.0	336.7	336.7	N/A

*New Program in FY 2008.

Program Description

The purpose of the Library Services program is to promote reading and library use through programming and learning common for children, young adults, and adults. Additionally, library services includes quality support services that increase the efficiency of our mission and library transformation services when new dynamic services are developed. Finally, library services includes public service technology that bridges the digital divide.

The program's 6 activities are:

- **Children's Services** - The purpose of this activity is to promote reading and provide educational support services to infants through age 13 so that they can have a foundation in reading and a love of the library and its resources for learning.
- **Young Adult Services** - The purpose of this activity is to promote reading, provide educa-

tional support services, to encourage high school retention and graduation and to develop a love of the library and its resources for learning.

- **Adult Services** - The purpose of this activity is to promote reading in the general public and provide reference and recreational services to adults so that they may achieve life-long learning.
- **Support Unit Services** - The purpose of this activity is to more accurately provide support and assess the needs of the library to provide better customer service.
- **Library Transformational Services** - The purpose of this activity is to monitor innovation and customer satisfaction as the library upgrades services to state of the art.
- **Public Service Technology** - The purpose of this activity is to document the demand, availability and use of public service computers and other electronic resources.

The FY 2008 budget and associated FTEs for the activities for the Library Services program are included in Table CE0-4.

Key Result Measures

Program 1: Library Services

Manager(s): Nancy Davenport, Interim Director of Library Services

Supervisor(s): Anne Menzies, Associate Director for Neighborhood Libraries; Elissa Miller, Coordinator of New Branch Libraries; Pamela Stovall, Associate Director of the Martin Luther King, Jr. Memorial Library

Measure 1.1: Percent of public, private and charter elementary schools and licensed child care homes that expose children to reading opportunities through visits to and/or from the library

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	50	50	50	60	65
Actual	48.61	60.44	-	-	-

Note: Previously KRM 1.1, now under new program for FY 2008 (2/26/07).

Measure 1.2: Percent of children between ages 5 and 17 enrolled in Summer Quest Reading Program who read at least 4 books

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	15	15	25	35
Actual	N/A	44.32	-	-	-

Note: Previously KRM 1.2, now under new program for FY 2008 (2/26/07).

Measure 1.3: Percent change in number of visits per service hour

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	3	10	10	10
Actual	-8.8	14.19	-	-	-

Note: Previously KRM 1.4, now under new program for FY 2008 (2/26/07).

Measure 1.4: Percent change in utilization rate for public access computers that are used

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	5	10	10	10
Actual	-3.35	52.96	-	-	-

Note: Previously KRM 3.1, now under new program for FY 2008 (2/26/07).

Measure 1.5: Percent change in number of customers attending free computer user training as measured by a structured customer survey

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	5	10	10	10
Actual	-0.1	-10.11	-	-	-

Note: Previously KRM 3.2, now under new program for FY 2008 (2/26/07).

Measure 1.6: Percent change in the number of adults that participate in library activities and rate the adult services satisfactory or better in addressing their literacy needs and improving their reading skills

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	10	10	10	10	10
Actual	2.5	11.66	-	-	-

Note: Previously KRM 1.3, now under new program for FY 2008 (2/26/07).

Measure 1.7: Percent change in the number of Adult Literacy Providers rating the services provided by ALS as satisfactory or better

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	5	5
Actual	N/A	135	-	-	-

Note: Previously KRM 1.5, now under new program for FY 2008 (2/26/07).

Outreach Services

	FY 2007	FY 2008	Change	
			Amt.	%
Budget*	0	\$1,867,240	\$1,867,240	N/A
FTEs*	0.0	22.8	22.8	N/A

*New Program in FY 2008.

Program Description

The purpose of the Outreach Services program is to provide library collections, reference services and virtual reference services to non-traditional library users and those that do not have access to neighborhood libraries by employing assistive and adaptive services and technologies, mobile libraries and special collections.

This program contains the following 3 activities described as follows:

- **Adaptive Services** - The purpose of this activity is to provide the identification and delivery of requested information to library customers who require assistive technology and adaptive services so that the customer will have the information they need when they want it.
- **Mobile Libraries** - The purpose of this activity is to provide access to library technology and collections in a variety of locations and to areas of population that do not have neighborhood library services.
- **Special Collections** - The purpose of this activity is to provide access and development of special collections to meet the needs of all our customers.

The FY 2008 budget and associated FTEs for the activities for the Outreach Services program are included in Table CE0-4.

Key Result Measures

Program 2: Outreach Services

Manager(s): Nancy Davenport, Interim Director of Library Services

Supervisor(s): Michael Ciccone, Associate Director for Collections; Anne Menzies, Associate Director for Neighborhood Libraries; Elissa Miller, Coordinator of New Branch Libraries; Pamela Stovall, Associate Director of the Martin Luther King, Jr. Memorial Library

Measure 2.1: Percent change in number of DC residents with limited ability to physically access the library and its materials who through one of the services in the Adaptive Services Activity use library materials/services in an accessible format and/or location

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	5	10	10	10
Actual	79.3	408.21	-	-	-

Note: Previously KRM 3.3, now under new program for FY 2008 (2/26/07).

Measure 2.2: Customers will find print and audio visual materials they want and need as an indicator reflected through a percent change in annual circulation per capita

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	0.25	2	10	10	10
Actual	-0.8	13.2	-	-	-

Note: Previously KRM 2.2, now under new program for FY 2008 (2/26/07).

Measure 2.3: Percent of library reference requesters reporting at the time of their visit that they received the information they needed

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	72	5	15
Actual	N/A	-	-	-	-

Previously KRM 2.1, now under new program for FY 2008 (2/26/07).

Books and Media

			Change	
	FY 2007	FY 2008	Amt.	%
Budget*	0	\$6,178,305	\$6,178,305	N/A
FTEs*	0.0	28.5	28.5	N/A

*New Program in FY 2008.

Program Description

The purpose of the **Books and Media** Program is the selection, collection and maintenance of books and media for both circulating and reference collections for the use of District residents.

This program contains the following 5 activities described as follows:

- **Children**—The purpose of this activity is the identification, selection and collection of books and media for children.
- **Young Adult** - The purpose of this activity is the identification, selection and collection of books and media for young adults.
- **Adult**- The purpose of this activity is the identification, selection and collection of books and media for adults.
- **Electronic (on-line) resources**—The purpose of this activity is the identification, selection and collection of electronic resources (databases and online subscriptions) to be accessible from home and within in the library.
- **Special Collections (Archival/Unique Materials)**—The purpose of this activity is the selection and preservation of books and media for our special collections.

The FY 2008 budget and associated FTEs for the activities for the **Books and Media** program are included in Table CE0-4.

Key Result Measures

Program 3: Books and Media

Manager(s): Nancy Davenport, Interim Director of Library Services

Supervisor(s): Michael Ciccone, Associate Director for Collections; Pamela Stovall, Associate Director of the Martin Luther King, Jr. Memorial Library

Key Result Measures for this program will be developed as part of the ongoing strategic management cycle.

Public Service Support

	FY 2007	FY 2008	Change	
			Amt.	%
Budget*	0	\$4,350,317	\$4,350,317	N/A
FTEs*	0.0	75.0	75.0	N/A

*New Program in FY 2008.

Program Description

The purpose of the **Public Service Support** program is to provide the oversight of facility improvement in the areas of custodial, security and maintenance beyond that measured in the administrative programs shared by all agencies. This is in direct response to the demands of District residents for safe and comfortable libraries.

This program contains the following 3 activities described as follows:

- **Custodial** - The purpose of this activity is to provide public oversight of the increase of the numbers of staff in this area and the specific improvements provided in custodial services above the baseline.
- **Security** - The purpose of this activity is to provide public oversight and accountability in the increase of security staff resulting in improved safety in libraries.
- **Maintenance** – The purpose of this activity is to provide oversight of a new maintenance program in libraries as they are renovated.

The FY 2008 proposed budget and FTEs for the activities in the **Public Support Services** program are shown in Table CE0 4.

Key Result Measures

Program 4: Public Service Support

Manager(s): Vacant

Supervisor(s): Jeff Bonvechio, Director of Capital Construction; Virgil Green, Interim Director of Facilities Management

Measure 4.1: Percent increase in the number of employees trained for advanced skill development, managerial qualifications and for cross training to increase internal capacity

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	10	10
Actual	N/A	-	-	-	-

Note: Previously KRM 4.5, now under new program for FY 2008, which is the baseline year for this measure (2/26/07).

Measure 4.2: Percent change in respondents who rate facilities satisfactory or better

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	20	20
Actual	N/A	-	-	-	-

Note: New measure for FY 2007. FY 2006 will be baseline year (2/2006). The agency described this KRM as "Percent of facilities, that provide clean, safe, inviting environments that reflect such general maintenance improvements as refreshed carpeting, painting, mechanical, electrical, plumbing and new furniture, as indicated from a structured customer satisfaction survey" and noted that the Demand measure for this KRM is the "total number respondents to customer satisfaction survey. Previously KRM 4.6, now under new program for FY 2008, which is the baseline year for this measure (2/26/07).

Agency Management

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$12,980,968	\$13,028,994	\$48,026	0.4
FTEs	94.0	70.0	-24.0	-25.6

Program Description

The **Agency Management** program provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the **Strategic Budgeting** chapter.

The FY 2008 budget and associated FTEs for the activities for the **Agency Management** program are included in Table CE0-4.

Key Result Measures

Program 5: Agency Management

Manager(s): Ginnie Cooper, Chief Librarian

Supervisor(s): Bridget Bradley, Executive Officer

Measure 5.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	41	25	-	-	-

Measure 5.2: Percent of Key Result Measures Achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	44	73	-	-	-

Agency Financial Operations

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$577,309	\$610,805	\$33,496	5.8
FTEs	8.0	8.0	0.0	0.0

Program Description

The **Agency Financial Operations** program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the Agency Financial Operations program can be found in the **Strategic Budgeting** Chapter.

The FY 2008 budget and associated FTEs for the activities for the **Agency Financial Operations** program are included in Table CE0-4.

For more detailed information regarding the proposed funding for the activities within this Agency's Programs, please see **Schedule 30-PBB Program Summary By Activity** in the FY 2008 **Operating Appendices** volumes.

District of Columbia Public Charter School Board

www.dcpubliccharter.com

Telephone: 202.328.2660

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	0.0	\$0**	\$2,637,612***	N/A

* FY 2008 is the first year the Board's budget is being presented as a separate agency budget chapter and with all fund types; please see further details within this chapter for historical information.

** FY 2007 approved local funds budget was contained within agency (GCO).

*** FY 2008 proposed budget includes all fund types; see further details within this chapter.

The mission of the District of Columbia Public Charter School Board is to foster the growth of successful learning environments in charter schools through:

- a comprehensive application review process;
- effective oversight;
- meaningful support; and
- active engagement of our stakeholders.

Note: Under Title VIII, the “Public Charter Schools Accountability Reform Amendment Act of 2007” within the Public Education Reform Amendment Act 2007, the District of Columbia Public Charter School Board will assume oversight of the public charter schools that were previously under oversight of the Board of Education.

The District of Columbia Public Charter School Board was authorized by the United States Congress in the District of Columbia School Reform Act of 1995 (as amended in 1996) to grant charters for the purpose of establishing

public charter schools in the District. Section 38-18 of the District of Columbia Official Code (2001 edition) includes the majority of the code provisions relating to public charter schools in the District.

As set forth in Section 38-1802.14 of the code, the Mayor of the District of Columbia appoints the 7 members of the D.C. Public Charter School Board from a list of nominees presented by the U.S. Secretary of Education. The Board has been operating since late February 1997 and has as its goal to improve education for children, youth, and adults in the District of Columbia by chartering public schools.

Note: Previously, the budget for the Board was included as a line item within agency (GCO), District of Columbia Public Charter Schools, and included only the local funds budget. Beginning with FY 2008, the Board's budget has been moved to a separate agency chapter that provides both the local and special purpose revenue budget, as presented by this chapter.

The Board is responsible for receiving and reviewing applications to develop public charter schools; awarding or denying requests for charters; monitoring the operations of public charter

schools, as well as the progress of students in those schools; and renewing charters, or revoking the charters of schools that fall short of their goals for students.

Funding by Source

Tables GB0-1 shows the sources of funds by fund for the District of Columbia Public Charter School Board. Please note prior years' budgets were included within agency (GC0) District of Columbia Public Charter Schools.

Table GB0 - 1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Funds						
Local Funds	0	0	0	1,288	1,288	N/A
Special Purpose Revenue Funds	0	0	0	1,350	1,350	N/A
Total for General Fund	0	0	0	2,638	2,638	N/A
Total Proposed Operating Budget	0	0	0	2,638	2,638	N/A

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table GB0-2 shows the FY 2008 proposed budget for the District of Columbia Public Charter School Board at the Comptroller Source Group level (Object Class level).

Table GB0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	0	0	0	2,638	2,638	N/A
Subtotal Personal Services (PS)	0	0	0	2,638	2,638	N/A
Total Proposed Operating Budget	0	0	0	2,638	2,638	N/A

*Percent Change is based on whole dollars.

Gross Funds

The agency's proposed budget is \$2,637,612. FY 2008 represents the first year that the entire gross fund proposed budget is being presented.

General Fund

Local Funds. The proposed budget is \$1,287,612, representing an increase of \$312,612 or 32.1 percent above the FY 2007 approved budget of \$975,000. Please note that for FY 2007 and previously, these funds were included within the (GC0) District of Columbia Public Charter Schools.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$78,000, representing an 8 percent inflationary increase due to the fact that the Board’s budget had not been adjusted for inflation since FY 2006.

Policy Initiatives

- An increase of \$234,612 to support projected costs associated with the D.C. Public Charter School Board assuming oversight of the public charter schools currently under the purview of the Board of Education.

Special Purpose Revenue. The proposed budget is \$1,350,000. FY 2008 is the first year the Board’s special purpose revenue is being included in the budget book. The revenue is derived from an assessment of 1 half of one percent of each charter school’s budget.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

For further information on public charter schools in the District, please refer to chapter (GC0) District of Columbia Public Charter Schools.

Expenditure by Program

Table GB0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the District of Columbia Public Charter School Board.

Table GB0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
DC Public Charter Schools Board (0010)								
Agency Management Program (1000)	0	0	2,638	2,638	0.0	0.0	0.0	0.0
Subtotal: : DC Public Charter Schools Brd (0010)	0	0	2,638	2,638	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	0	2,638	2,638	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Department of Education

www.dc.gov
Telephone: 202.727.3636

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	N/A	N/A	\$2,442,325	N/A
FTEs	N/A	N/A	12.0	N/A

*FY 2008 is the year of establishment for this agency as a separate agency budget. Accordingly, prior years' historical data by program is not applicable.

The mission of the Department of Education is to provide coordination, review, planning, and supervision of all programs, policies, strategies, proposals and functions related to education in the District of Columbia, and to advise the Mayor on the most effective allocation of public resources devoted to education.

The Office of the Deputy Mayor of Education was established in the Executive Office of the Mayor, under the direction and control of the Mayor, effective January 3, 2007. Funding and FTEs to establish this agency were transferred from the Office of the City Administrator. Pursuant to the D.C. Public Education Reform Amendment Act, the Office of the Deputy Mayor for Education will be renamed the Department of Education on the effective date of the legislation.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- By July 2008, the District of Columbia will have a comprehensive, District-wide data system that integrates and tracks data across education, justice, and human service agencies;
- By September 2008, the District of Columbia will implement a strategy to increase the number of certified early childhood education and childcare facilities;

- By July 2008, the District of Columbia will implement a strategy to enhance adult education, ranging from adult literacy and language skills to job skills training;
- By December 2007, the District of Columbia will have an action plan to double the number of District high school students graduating from college.

Fast Facts...

The Deputy Mayor for Education will serve as the principal policy advisor on education and provide oversight of the District's agencies that impact school readiness.

The agencies include the following:

- State Education Office;
- Early Care and Education Administration;
- Department of Health's School Health program;
- Department of Mental Health's mental health programs for schools; and
- The District of Columbia Public Library.

Funding by Source

Table GW0-1 and 2 shows the sources of funding and full-time equivalents (FTEs) by fund type for the Department of Education.

Table GW0 - 1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Funds						
Local Funds	NA	NA	NA	2,442	2,442	NA
Total for General Funds	NA	NA	NA	2,442	2,442	NA
Gross Funds	NA	NA	NA	2,442	2,442	NA

*Percent Change is based on whole dollars.

Table GW0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	NA	NA	NA	12.0	12.0	NA
Total for General Fund	NA	NA	NA	12.0	12.0	NA
Total Proposed FTEs	NA	NA	NA	12.0	12.0	NA

Gross Funds

The agency's proposed budget is \$2,442,325 and 12.0 FTEs. FY 2008 is the first year the Department of Education is presented as a separate budget agency. Funding and FTEs that formerly supported the now abolished Office of the Deputy Mayor for Children, Youth, Families and Elders within the Office of the City Administrator (agency AE0) were transferred to establish the funding and FTEs for this new agency.

General Fund

Local Funds. The agency's proposed budget is \$2,442,325 and 12.0 FTEs. FY 2008 is the first year the Department of Education is presented as a separate budget agency.

Policy Initiatives

- **Transfer-In.** To establish this new agency, \$2,367,325 and 12.0 FTEs were transferred into the Department of Education from the Office of City Administrator (AE0). This funding is comprised of \$1,338,325 for personal services to support the 12 FTEs and \$1,029,000 for nonpersonal services.
- A transfer-in of \$75,000 to support a grant to the Street Law Program, coordinated through the Street Law Clinic of Georgetown Law Center of which \$25,000 is one-time funding. Street Law Inc. provides DCPS high schools students with innovative educational programs about law, democracy and human rights. Street Law Inc. began over 30 years ago as a partnership between Georgetown

University Law Center and a select group of DCPS high schools. It began as a law class taught by Georgetown law students and has flourished into a full curriculum offered in all DCPS high schools. Street Law Inc. has also expanded to offer programs nationally and internationally. Its curriculum uses critical thinking skills to promote democracy and fos-

ter civic engagement. By using lawyers, judges and other civil servants, Street Law provides students with the opportunity to explore law-related careers and brings learning to life.

Expenditure by Comptroller Source Group

Table GW0-3 shows the FY 2008 proposed budget for the Department of Education at the Comptroller Source Group level (Object Class level).

Table GW0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	NA	NA	NA	1,140	1,140	NA
14 Fringe Benefits - Curr Personnel	NA	NA	NA	199	199	NA
Subtotal Personal Services (PS)	NA	NA	NA	1,338	1,338	NA
20 Supplies and Materials	NA	NA	NA	5	5	NA
40 Other Services and Charges	NA	NA	NA	312	312	NA
41 Contractual Services - Other	NA	NA	NA	712	712	NA
50 Subsidies and Transfers	NA	NA	NA	75	75	NA
Subtotal Nonpersonal Services (NPS)	NA	NA	NA	1,104	1,104	NA
Gross Funds	NA	NA	NA	2,442	2,442	NA

*Percent Change is based on whole dollars.

Expenditure by Program

Table GW0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Education.

Table GW0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Department of Education (2000)								
Agency Oversight and Support (2010)	NA	NA	2,330	2,330	NA	NA	11.0	11.0
Office of Parent and Community Involvement (2015)	NA	NA	112	112	NA	NA	1.0	1.0
Subtotal Department of Education (2000)	NA	NA	2,442	2,442	NA	NA	12.0	12.0
Total Proposed Operating Budget	NA	NA	2,442	2,442	NA	NA	12.0	12.0

(Change is calculated by whole numbers and numbers may not add up due to rounding).

Performance-Based Program Budgeting

The Department of Education operates through the following 2 programs:

Department of Education

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	N/A	\$2,442,325	N/A	N/A
FTEs	N/A	12.0	N/A	N/A

*FY 2008 is the year of establishment for this agency as a separate agency budget. Accordingly, prior years' historical data by program is not applicable.

Program Description

The Department of Education program serves as the primary program for the agency. The program manages a number of education policy-related projects that accomplish the Mayor's public education objectives. The program also coordinates the activities across agencies as they impact the public education system of the District of Columbia. Finally, through the Office of Parental and Community Involvement, the program promotes, coordinates, and facilitates greater parental and community involvement with the District's public schools.

This program contains the following 2 activities described as follows:

- **Agency Oversight and Support** -- provides for management of education-policy initiatives that accomplish the Mayor's public education objectives.
- **Office of Parent and Community Involvement** -- Coordinates and facilitates outreach strategies to increase the level of involvement of parents and community members with the District's public schools.

Key Result Measures

Key result measures for this newly established agency will be developed through the performance-based budgeting process for Fiscal Year 2009.

Agency Management

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	NA	NA	NA	NA
FTEs	NA	NA	NA	NA

Program Description

The **Agency Management** program provides for administrative support and the required tools to achieve an agency’s operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the Strategic Budgeting chapter.

Funding for the Agency Management program for this newly established agency will be budgeted in FY 2009. For Fiscal Year 2008, the costs associated with these administrative services will be budgeted within the Office of the City Administrator.

Key Result Measures

Key result measures for this newly established agency will be developed through the performance-based budgeting process for Fiscal Year 2009.

Note: The Public Education Reform Amendment Act of 2007 will result in changes to the FY 2008 budget for several District agencies, including: District of Columbia Public Schools, University of the District of Columbia, Department of Human Services, District of Columbia Public Charter School Board, Department of Education, and the State Education Office. These changes will take place through the reprogramming or reallocation process. For further information, please see the chapter on this legislation in Volume I.

Office of Public Education Facilities Modernization

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed*	% Change from FY 2007
Operating Budget	N/A	N/A	\$6,000,000	N/A
FTEs	N/A	N/A	35.0	N/A

* FY 2008 is the first year the Office of Public Education Facilities Modernization Operating Budget is being presented as a separate agency budget chapter. Accordingly, prior years' historical data is not available.

The mission of the Office of Public Education Facilities Modernization (OFM) is to provide safe and modern facilities supporting the delivery of educational services by directing and managing the construction and modernization of public schools facilities in an efficient and high-quality manner.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Implement school construction and modernization projects as detailed in the DCPS Facilities Master Plan;
- Ensure that school construction and modernization projects are completed on-time, within budget, and according to specifications;
- Identify and recommend strategies to maximize the value of school facilities through shared use, co-location, or leasing of under-utilized property; and
- Respond to community and school system input in the design and construction of new and modernized school facilities.

In order to move forward with a coordinated and focused approach to the full modernization of D.C. Public Schools facilities, the District Council established the Office of Public Education Facilities Modernization as part of Bill 17-1, the “District of Columbia Public Education Reform Amendment Act of 2007”. This agency will have independent procurement, contracting, and personnel authority. The council created OFM to focus solely on overseeing the approximately 10-20 projects scheduled for modernization or annual new construction, rather than on all approximately 140 D.C. Public Schools.

Funding by Source

Tables GM0-1 and 2 shows the sources of funding and full-time equivalents (FTEs) by fund type for the Office of Public Education Facilities Modernization.

Table GM0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	NA	NA	NA	6,000	6,000	NA
Total for General Fund	NA	NA	NA	6,000	6,000	NA
Gross Funds	NA	NA	NA	6,000	6,000	NA

*Percent Change is based on whole dollars.

Table GM0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	NA	NA	NA	35.0	35.0	NA
Total for General Fund	NA	NA	NA	35.0	35.0	NA
Total Proposed FTEs	NA	NA	NA	35.0	35.0	NA

Expenditure by Comptroller Source Group

Table GM0-3 shows the FY 2008 proposed budget for the Office of Public Education Facilities Modernization at the Comptroller Source Group level (Object Class level).

Table GM0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	NA	NA	NA	3,735	3,735	NA
14 Fringe Benefits - Curr Personnel	NA	NA	NA	765	765	NA
Subtotal Personal Services (PS)	NA	NA	NA	4,500	4,500	NA
41 Contractual Services - Other	NA	NA	NA	1,500	1,500	NA
Subtotal Nonpersonal Services (NPS)	NA	NA	NA	1,500	1,500	NA
Gross Funds	NA	NA	NA	6,000	6,000	NA

*Percent Change is based on whole dollars.

Expenditure by Program

Table GM0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Office of Public Education Facilities Modernization.

Table GM0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Personnel (1010)	N/A	N/A	4,500	4,500	N/A	N/A	35.0	35.0
Contracting and Procurement (1020)	N/A	N/A	1,500	1,500	N/A	N/A	0.0	0.0
Subtotal Agency Management Program (1000)	N/A	N/A	6,000	6,000	N/A	N/A	35.0	35.0
Total Proposed Operating Budget	N/A	N/A	6,000	6,000	N/A	N/A	35.0	35.0

(Change is calculated by whole numbers and numbers may not add up due to rounding).

Gross Funds

The proposed operating budget is \$6,000,000, and 35.0 FTEs, all in Local funds. This funding is sufficient to establish the agency, and to allow the Mayor to develop a management plan and detailed budget.

General Fund

Local Funds. The proposed budget is \$6,000,000, and 35.0 FTEs. This includes \$4,500,000 in personal services, and \$1,500,000 in nonpersonal services.

Programs

The Office of Public Education Facilities Modernization operates through the following 3 programs:

Asset Management

Asset Management will optimize performance and maintain the value of the school inventory system in a strategic manner. Asset Management performance will also measure the amount of revenue generated from assets through leases, shared-use agreements, and public-private partnerships. Assets management will coordinate with DCPS, District of Columbia Charters School, and other District agencies to maintain data on the condition and usage of school facilities.

Construction Management

Construction Management will execute the strategies and plans developed by the asset manager by hiring, contracting with, and directing private sector entities who are tasked with specific projects. The construction manager will be charged with overseeing construction projects from design to completion.

The construction manager's main objective in implementing the capital improvement plan will be to ensure that each project is delivered on time, on budget, and at the highest level of quality. The construction manager also will work to ensure that construction, renovation, and modernization projects are cost effective to build, operate, and maintain.

Within the construction management unit, the following functions are performed:

- Program accountability, including real-time program management and oversight, quality control oversight, and program master schedule and project delivery tracking.
- Capital management, including management of design, engineering, and architectural services; and
- Construction management.

Facilities Modernization Support

The Facilities Modernization Support provides general support services to the OFM. Facilities Modernization support includes legal, budget and finance, and human resource functions, as well as partnership management and procurement support.

Note: Program budgets and key results measures will be developed for this newly established agency.

E

Human Support Services

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Department of Human Services

<http://dhs.dc.gov>

Telephone: 202.671.4200

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$453,441,904	\$452,321,580	\$383,643,513	-15.2
Operating FTEs	1,322.4	1,674.9	1,138.8	-32.0

*Note: The FY 2006 Actual Expenditures and the FY 2007 Approved Budget included the Mental Rehabilitation and Developmental Disabilities Administration and the Rehabilitation Services Administration programs and units of the Agency Management program. These organizations and supporting elements were transferred to the Department on Disability (DDS) for FY 2008. DDS was created by legislative action in December 2006 and is authorized pursuant to Bill 16-1006, Act 16-0672 of the D.C. Official Code.

The mission of the Department of Human Services (DHS) is to "Up-Lift Lives" by providing quality-of-life support services to vulnerable individuals and families of the District of Columbia, promote maximum independence and secure futures through community-based services, coordination with other government agencies, and public and private partnerships.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Provide services to assist individuals and families who are transitioning from shelter and temporary housing to permanent housing;
- Meet the federal work participation requirement for Temporary Assistance to Needy Families (TANF) participants;
- Provide child care that will include services in non-traditional settings and services to children with disabilities;
- Provide access to services, benefits, outreach programs, and employment opportunities to persons with Limited English Proficiency (LEP) through continued compliance with the Language Access Act and coordination with the Office of Human Rights, the Office of Asian and Pacific Islanders, and the Office of Latino Affairs.

Fast Facts...

- The Agency provided child-care services to 73.5 percent of the eligible District youth.
- The District's food stamp program access rate of 73.0 percent is the highest in comparison to other jurisdictions in the region and significantly higher than the national average of 51 percent according to Federal sources.
- The agency will continue an FY 2007 initiative to spend \$17.1 million to expand services to District homeless persons, through improved shelter and residential options, emergency assistance to individuals and families, and services to homeless youth.

Funding by Source

Tables JA0-1 and 2 show the sources of funding and FTEs by fund type for the Department of Human Services.

Table JA0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	268,940	253,856	244,776	179,567	-65,209	-26.6
Special Purpose Revenue Funds	7,798	8,477	6,771	3,200	-3,571	-52.7
Total for General Fund	276,738	262,333	251,547	182,767	-68,780	-27.3
Federal Resources						
Federal Grant Funds	175,797	164,343	178,400	155,534	-22,866	-12.8
Federal Medicaid Payments	11,797	11,698	13,536	8,054	-5,482	-40.5
Total for Federal Resources	187,594	176,041	191,936	163,588	-28,348	-14.8
Private Funds						
Private Grant Funds	45	0	83	83	0	0.2
Total for Private Funds	45	0	83	83	0	0.2
Intra-District Funds						
Intra-District Funds	4,293	15,068	8,755	37,205	28,450	325.0
Total for Intra-District Funds	4,293	15,068	8,755	37,205	28,450	325.0
Gross Funds	468,670	453,442	452,322	383,644	-68,678	-15.2

*Percent Change is based on whole dollars.

Table JA0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	8975	430.7	598.4	376.3	-222.2	-37.1
Total for General Fund	8975	430.7	598.4	376.3	-222.2	-37.1
Federal Resources						
Federal Grant Funds	741.6	735.9	858.5	594.2	-264.3	-30.8
Federal Medicaid Payments	1676	155.7	208.0	161.3	-46.7	-22.5
Total for Federal Resources	909.2	891.6	1,066.5	755.5	-311.0	-29.2
Private Funds						
Private Grant Funds	0.0	0.0	1.0	1.0	0.0	0.0
Total for Private Funds	0.0	0.0	1.0	1.0	0.0	0.0
Intra-District Funds						
Intra-District Funds	0.0	0.0	9.0	6.0	-3.0	-33.3
Total for Intra-District Funds	0.0	0.0	9.0	6.0	-3.0	-33.3
Total Proposed FTEs	1,806.7	1,322.4	1,674.9	1,138.8	-536.2	-32.0

Gross Funds

The proposed budget is \$383,643,513 representing a decrease of \$68,678,068 or 15.2 percent from the FY 2007 approved budget of \$452,321,580. This budget supports 1,138.8 FTEs, a decrease of 536.2 FTEs, or 32.0 percent from the FY 2007 approved level.

General Fund

Local Funds. The proposed budget is \$179,567,482 a decrease of \$ 65,208,966 or 26.6 percent from the FY 2007 approved budget of \$244,776,448. This budget supports 376.3 FTEs, a decrease of 222.2 FTEs, or 37.1 percent from the FY 2007 approved level

Changes from the FY 2007 approved budget are:

Baseline Adjustments

- **Fixed Costs.** A net decrease in Fixed Costs of \$1,017,909, which includes:
 - A net decrease of \$880,228 (-\$996,600 in security, \$129,816 in occupancy, -\$13,444 in telephone) in the Family Services program;
 - A decrease of \$108,788 in telephone expenses in the Income Maintenance Administration program;
 - A decrease of \$15,133 in telephone expenses in the Early Childhood Education Administration program; and
 - A decrease of \$13,760 in telephone expenses in the Agency Management program.

- **Transfer-Out.**
 - **Mental Retardation Developmental Disabilities Administration (MRDDA) and Rehabilitation Services Administration (RSA)** were moved to the newly established agency, Department on Disability Services (DDS);
 - ◆ **Mental Retardation and Developmental Disabilities:** A decrease of \$54,781,069 (budgeted at \$52,211,516 in FY 2008) and 226 FTEs were transferred to the DDS; and
 - ◆ **Rehabilitation Services Administration:** A decrease of \$7,191,700 and 34 FTEs were transferred to the DDS;
 - A decrease of \$4,632,000 from the Income Maintenance program for appropriate administration of the Supplemental Security Income (SSI) program to comply with Mayoral Order 2006-50 to transfer the authority to administer the program to the Department of Health;
 - A decrease of \$ 500,000 from the Income Maintenance Administration program due to the realignment of the Offender Re-Entry funding to the Department of Youth Rehabilitation Services Agency (formerly Youth Services Administration (YSA) program, within the Department of Human Services). The funding was originally allocated to YSA; however, when the program was transferred, the Offender Re-Entry funding remained in DHS; and
 - A transfer-out of \$ 287,889 and 14 FTEs from the Agency Management program to Property Management Agency to support the transfer of responsibilities related to the facility management at DC Village and other District shelters.
- **Program reductions:** A net decrease of \$8,912,096 in the remaining agency programs prior to the Mayoral Policy Initiatives. Key changes are:
 - The agency reallocated funding to ensure adherence to new regulations mandated by the Federal Deficit Reduction Act (DRA). Funds were transferred from the Income Assistance activity to the TANF

activity within the Income Maintenance Administration program. Additionally, \$10 million was transferred from the Early Childhood Education program to the Income Maintenance program to ensure the programs comply with Maintenance of Effort (MOE) requirements (as well as compliance with DRA requirements).

- In FY 2007, the Homeless Services operation was an activity within the Family Services Administration; however, in fiscal year 2008, Homeless Services is being recognized as an independent program, Homeless Services Program.
- Funds were reallocated within the Early Childhood Education Administration to ensure sufficient funding in order to capture the enrollment of 22,050 eligible children, and maintain funding at the FY 2007 level.

Policy Initiatives

- A decrease of \$150,000 in telephone expenses due to the abolishment of unnecessary lines with a reduction of \$100,000 in the Income Maintenance Administration program and \$50,000 in the Agency Management program
- A transfer-out of \$100,000 from the Agency Management Program to the Department of Health for Rodent Control Abatement activities in residential and commercial areas undergoing economic development activities
- A non-recurring increase of \$100,000 within the Homeless Services program to support a grant to the Community Council for the Homeless at Friendship Place.
- An increase of \$503,281 in Adult Protective Services, within the Family Services Administration program to support additional intervention of alleged cases of self-neglect, which has been authorized by legislation;
- An increase of \$460,529 in Risk Management, within the Agency Management program to support the rent at 2800-B New York Avenue. This office formerly occupied the Bond Bread Building, which the District sold in FY 2006;

- An increase of \$541,559 in Risk Management, within the Agency Management program to support the federally mandated Payment Error Rate Measurement (PERM). The funds will be used to conduct eligibility reviews on samples of Medicaid cases;
- An increase of \$470,376 within the Agency Management and the Agency Financial Operation programs to cover the funding gap resulting from the \$3.5 million loss of Indirect Cost Recovery as a result of the transfer of the Rehabilitation Services Administration to the Department on Disability Services;
- An increase of \$3,000,000 within the Income Assistance Administration program to support additional cash assistance benefits to low-income families receiving TANF;
- A restoration of \$2,649,210 in Strong Families, within the Family Services Administration program to continue social services support to eligible District residents, which was previously funded by Federal TANF funds. This funding will support 5 social work units with the capacity to serve 1,200 families annually;
- A restoration of \$1,948,000 in Income Assistance within the Income Maintenance Administration program to continue funding the General Public Assistance for Children;
- A restoration of \$690,741 in Income Assistance within the Income Maintenance Administration program to continue funding for Burial Assistance for eligible District residents; and
- A restoration of \$2,000,000 in Child Care within the Early Childhood Education Administration program to support the Subsidized Child Care program. Of this amount, \$1 million will support the continuation of the program as its current level of subsidized child care slots. The remaining \$1 million will support child care quality enhancement initiatives.
- **Assessments.** The proposed budget includes \$144,738 to be transferred via intra-District to the Office of Contracting and Procurement and \$265,303 to the

Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters BE0 and PO0 in this volume for additional information.

Special Purpose Revenue Funds. The proposed budget is \$3,200,000, a decrease of \$3,571,000 or 52.7 percent from the FY 2007 approved budget of \$6,771,000. There are no FTEs associated with this funding.

Changes from the FY 2007 approved budget are:

Baseline Adjustments

- **Transfer-out:** A decrease of \$5,700,000 as a result of the transfer of the Mental Retardation and Developmental Disabilities and Rehabilitation Services programs to the newly established Department on Disability Services (DDS). Of the \$5,700,000, \$5,200,000 accounts for the difference between FY 2007 and FY 2008:
 - \$3,500,000 for Randolph Shepherd initiatives;
 - \$2,000,000 was transferred to MRDDA Cost of Client's Care. Of the \$2,000,000 transferred, \$1,500,000 accounts for the difference between FY 2007 and FY 2008.
 - \$200,000 for Vocational Rehabilitation Services Reimbursement.
- An increase of \$ 1,700,000 in the **Income Maintenance** program due to a projected increase in revenue collections:
 - \$1,600,000 for SSI Payback
 - \$100,000 for Food Stamps Collection

Policy Initiatives

- A decrease of \$71,000 in the Income Maintenance Administration due to TANF/AFDC collections being reclassified from O-Type Revenue to Federal.

Federal Funds

Federal Grants. The proposed budget is \$155,534,006, a decrease of \$22,866,365, or 12.8 percent from the FY 2007 approved budget of \$178,400,371. This budget supports 594.2

FTEs; a decrease of 264.3 FTEs from FY 2007 approved level.

Changes from the FY 2007 approved budget are:

Baseline Adjustments

- A decrease of \$20,717,430 associated with the transfer of the **Rehabilitation Services Administration** program to the Department on Disability Services;
- A decrease of \$3,500,000 in indirect cost recovery associated with the transfer-out of the Rehabilitation Service Administration:
 - A decrease of \$2,896,397 in the Agency Management Program;
 - A decrease of \$603,603 in the Agency Financial Operations;
- A net increase \$1,351,065 in Federal funds as follows:
 - A net decrease of \$6,863,578 in Income Maintenance Administration due to transfer of TANF funds to Early Childhood Education Administration to comply with the new TANF regulations mandated by the Deficit Reduction Act, and adjustments based on analysis of estimated grant carry over and anticipated FY 2008 Federal Award;
 - A net decrease of \$1,898,599 in Family Services Administration due to the elimination of the Strong Families TANF initiative. Additionally, the Administration received a new Federal grant to support the Fatherhood initiative activity;
 - A net decrease of \$1,333,767 in Agency Management and Agency Financial Programs due to anticipated FY 2008 Federal Funding; and
 - A net increase of \$11,447,009 in Early Childhood Education Administration due to an increase of TANF funds to comply with the new TANF regulations mandated by the Deficit Reduction Act, and an increase in Food Stamp funds for Employment and Training.

Federal Medicaid Payments. The proposed budget is \$8,054,000, a decrease of \$5,481,874, or 40.5 percent from the FY 2007 approved budget of \$13,535,874. The budget supports 161.3

FTEs, a decrease of 46.7 FTEs from the FY 2007 approved level.

Changes from the FY 2007 approved budget are:

Baseline Adjustments

- A net decrease of \$1,981,874 in the Income Maintenance Administration (\$1,751,966) and Agency Management program (\$229,908) based on a revised analysis of the estimated revenue collection; and
- A decrease of \$3,500,000 due to the transfer-out of the Mental Retardation Developmental Disabilities Administration (MRDDA) program to the Department on Disability Services.

Private Grants Funds

The proposed budget is \$83,137, an increase of \$137 or 0.2 percent over the FY 2007 approved budget of \$83,000. This budget supports 1.0 FTE, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget are:

Baseline Adjustments

- An increase of \$137 for inflation for the grant received from the Quality Trust to provide social worker services to persons in need.

Intra-District Funds

The proposed budget is \$37,204,888, an increase of \$28,450,000 or 325.0 percent over the FY 2007 approved budget of \$8,754,888. This budget supports 6.0 FTEs, a decrease of 3.0 FTEs from the FY 2007 approved level.

Changes from the FY 2007 approved budget are:

Baseline Adjustments

- An increase of \$10,000,000 in the Income Maintenance Administration to continue funding for cash assistance to low-income families and comply with the new TANF regulations mandated by the Deficit Reduction

- Act; and
- An increase of \$19,200,000 in the Income Maintenance Administration and Family Services Administration programs to continue services to Homeless Youth (\$1.7 million), Emergency Rental Assistance (\$7.5 million), and other Homeless Services Initiatives (\$10.0 million).

Policy Initiatives

- A decrease of \$3,150,000 in the Homeless Services program representing a reduction in funding from the Deputy Mayor of Economic Development.
- A non-recurring increase of \$1,900,000,

within the Homeless Services program to support homeless housing initiatives as a result of funding received from the Deputy Mayor of Economic Development.

- A non-recurring increase of \$500,000 within the Early Childhood Education Administration (ECEA) program to support the following initiatives:
 1. \$66,000 for Child Development scholarships;
 2. \$234,640 for Home Visitor programs;
 3. \$101,000 for Infant and Toddler program expansion; and
 4. \$98,360 for accreditation technical assistance.

Performance-Based Program

Expenditure by Comptroller Source Group

Table JA0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table JA0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont FullTime	76,916	66,390	72,289	51,333	-20,955	-29.0
12 Regular Pay - Other	8,868	5,591	6,648	4,453	-2,195	-33.0
13 Additional Gross Pay	2,100	1,075	19	14	-6	-28.6
14 Fringe Benefits - Curr Personnel	16,812	13,561	14,154	10,023	-4,131	-29.2
15 Overtime Pay	6,081	2,629	1,200	735	-465	-38.7
Subtotal Personal Services (PS)	110,777	89,246	94,310	66,558	-27,752	-29.4
20 Supplies and Materials	2,879	909	1,088	796	-292	-26.8
30 Energy, Comm. and Bldg Rentals	4,227	2,713	3,188	3,332	144	4.5
31 Telephone, Telegraph, Telegram, Etc	3,136	3,080	3,335	1,961	-1,374	-41.2
32 Rentals - Land and Structures	14,155	15,616	17,735	13,539	-4,196	-23.7
33 Janitorial Services	38	25	22	23	1	4.0
34 Security Services	4,977	5,043	5,588	4,865	-723	-12.9
35 Occupancy Fixed Costs	1,099	423	572	774	201	35.2
40 Other Services and Charges	6,979	4,591	6,212	2,472	-3,740	-60.2
41 Contractual Services - Other	24,483	28,047	27,741	19,794	-7,947	-28.6
50 Subsidies and Transfers	291,266	300,329	290,501	268,182	-22,319	-7.7
70 Equipment & Equipment Rental	4,654	3,421	2,029	1,347	-682	-33.6
Subtotal Nonpersonal Services (NPS)	357,893	364,196	358,012	317,085	-40,926	-11.4
Total Proposed Operating Budget	468,670	453,442	452,322	383,644	-68,678	-15.2

*Percent Change is based on whole dollars.

Expenditure by Program

Table JA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Human Services.

Table JA0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Personnel (1010)	796	1,098	611	-488	9.4	13.2	11.5	-1.7
Training (1015)	376	708	382	-326	3.0	10.5	5.5	-5.0
Labor Management Partnership (1017)	319	494	56	-438	3.0	6.2	4.5	-1.7
Contracts & Procurement (1020)	516	377	94	-283	6.0	5.3	5.5	0.2
Property Management (1030)	16,494	3,776	4,204	428	38.0	13.2	4.9	-8.3
Information Technology (1040)	6,517	7,300	6,239	-1,061	33.0	39.9	34.5	-5.4
Agency Financial Svcs (1050)	130	1,013	56	-957	3.0	11.3	5.5	-5.7
Risk Management (1055)	4,311	4,731	5,425	694	50.7	59.2	64.9	5.6
Legal Services (1060)	1,434	1,268	1,132	-136	13.0	18.0	1.5	-16.5
Communications (1080)	782	848	622	-225	8.0	12.0	10.0	-2.1
Customer Service (1085)	176	546	190	-356	1.0	4.0	2.4	-1.7
Performance Management (1090)	205	463	462	-1	4.0	3.0	2.3	-0.6
Subtotal: AMP (1000)	32,054	22,623	19,473	-3,150	172.1	195.9	153.0	-42.9
Agency Financial Operations (100F)								
Budget Operations (110F)	438	547	561	14	0.0	8.0	7.0	-1.0
Accounting Operations (120F)	2,395	2,217	2,181	-36	40.0	33.0	27.8	-5.3
ACFO (130F)	298	467	271	-196	3.0	4.0	2.0	-2.0
Agency Fiscal Officer (140F)	497	1,158	484	-674	0.0	0.0	0.0	0.0
Subtotal: Agency Financial Operations (100F)	3,627	4,390	3,497	-893	43.0	45.0	36.8	-8.3
Income Maintenance (2000)								
Income Assistance (2010)	62,683	85,732	18,720	-67,012	1.0	0.0	0.0	0.0
Temporary Asst To Needy Families (TANF) (2020)	31,631	34,271	121,783	87,512	0.0	0.0	0.0	0.0
Case Management (2030)	3,054	5,786	5,406	-380	41.0	105.0	102.0	-3.0
Eligibility Determination Services (2040)	41,067	46,297	45,683	-614	551.0	630.0	601.0	-29.0
Quality Assurance (2050)	2,922	3,226	3,119	-106	43.0	52.0	48.0	-4.0
Subtotal: Income Maintenance (2000)	141,358	175,312	194,712	19,399	636.0	787.0	751.0	-36.0
Case Management (3100)								
Case Management/Medicaid/IMA (3120)	0	0	0	0	5.0	0.0	0.0	0.0
Subtotal: Case Management (3100)	0	0	0	0	5.0	0.0	0.0	0.0

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Expenditure by Program

Table JA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Human Services.

Table JA0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Early Childhood Development (4000)								
Eligibility Determination Services OECD (4010)	1,004	0	0	0	11.0	0.0	0.0	0.0
Child Care Services (4020)	74,235	82,951	91,802	8,851	16.0	25.4	25.3	-0.1
Child Development Provider Services (4030)	21,532	15,775	5,480	-10,295	22.0	33.4	35.1	1.7
Early Intervention Services (4040)	1,936	3,160	2,504	-656	9.0	18.5	19.0	0.5
Case Management Services (4050)	153	178	35	-143	2.0	5.5	1.0	-4.5
Quality Assurance (4060)	92	303	357	53	2.0	5.1	5.5	0.4
OECD: Eligibility Determination (4070)	0	1,047	1,169	122	0.0	20.1	22.1	2.0
Subtotal: Early Childhood Development (4000)	98,953	103,414	101,346	-2,068	62.0	108.0	108.0	0.0
Determination Services (4100)								
Determination Services (4110)	1,168	0	0	0	2.0	0.0	0.0	0.0
Subtotal: Determination Services (4100)	1,168	0	0	0	2.0	0.0	0.0	0.0
Family Services (5000)								
Adult Protective Services (5010)	2,431	3,058	3,570	512	23.0	27.9	28.0	0.1
Domestic Violence Services (5020)	689	691	692	1	0.0	0.0	0.0	0.0
Fatherhood Initiatives (5025)	0	0	1,990	1,990	0.0	0.0	7.0	7.0
Homeless Services (5030)	29,225	35,391	0	-35,391	6.0	15.1	0.0	-15.1
Refugee Resettlement (5040)	1,031	1,145	1,163	17	2.0	1.8	1.8	0.0
Teen Pregnancy Services (5050)	30	323	323	0	1.0	1.7	2.5	0.9
Strong Families (5060)	4,129	3,783	2,732	-1,051	26.0	28.0	29.0	1.0
Quality Assurance (5070)	360	371	367	-4	3.0	3.7	3.7	0.0
Community Services (5090)	10,724	10,430	10,218	-212	4.0	5.0	5.0	0.0
Subtotal: Family Services (5000)	48,620	55,192	21,055	-34,137	65.0	83.0	76.9	-6.1
Targeted Services Program (5100)								
Adult Protective Services (5110)	58	0	0	0	1.0	0	0	0
Disability Services/MRDDA (5120)	0	0	0	0	9.0	0	0	0
Homeless Services/FSA (5140)	158	0	0	0	0.0	0	0	0
Income Assistance Activity (5150)	14,537	0	0	0	0.0	0	0	0
Refugee Resettlement/FSA (5160)	13	0	0	0	0.0	0	0	0
TANF Activity (5170)	927	0	0	0	2.0	0	0	0
Targeted Services/Quality Assurance (5190)	64	0	0	0	3.0	0	0	0
Subtotal: Targeted Services Program (5100)	15,758	0	0	0	15.0	0	0	0

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Expenditure by Program

Table JA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Human Services.

Table JA0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Homeless Services Program (5500)								
Homeless Services - Crisis Intervention (5550)	0	0	1,750	1,750	0.0	0.0	0.0	0.0
Homeless Services (5551)	0	0	27,425	27,425	0.0	0.0	13.1	13.1
Homeless Services - CSBG (5552)	0	0	3,936	3,936	0.0	0.0	0.0	0.0
Homeless Services - BSA (5553)	0	0	10,450	10,450	0.0	0.0	0.0	0.0
Subtotal: Homeless Services Program (5500)	0	0	43,561	43,561	0.0	0.0	13.1	13.1
Mental Retardation & Development Disab (6000)								
Health, Medical & Rehabilitation Service (6010)	4,702	3,204	0	-3,204	5.0	7.0	0.0	-7.0
Disability Services (6020)	9,907	12,638	0	-12,638	60.0	98.5	0.0	-98.5
Case Management (6030)	11,960	8,364	0	-8,364	71.0	93.5	0.0	-93.5
Housing/Residential Services (6040)	49,810	28,915	0	-28,915	2.0	3.0	0.0	-3.0
Quality Assurance (6060)	6,765	6,659	0	-6,659	37.7	53.0	0.0	-53.0
Subtotal: MRDDA (6000)	83,144	59,781	0	-59,781	175.7	255.0	0.0	-255.0
Affordable Housing/Residential (6100)								
Affordable Housing/Residential (6110)	677	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Affordable Housing/Residential (6100)	677	0	0	0	0.0	0.0	0.0	0.0
Rehabilitation Services (7000)								
Health Medical & Rehabilitation Services (7010)	756	672	0	-672	4.5	3.0	0.0	-3.0
Disability Services (7020)	10,977	14,272	0	-14,272	18.0	81.5	0.0	-81.5
Employment Readiness & Placement Svcs (7030)	4,254	5,837	0	-5,837	21.0	21.5	0.0	-21.5
Case Management (7040)	3,877	2,760	0	-2,760	67.0	43.0	0.0	-43.0
Eligibility Determination Services (7050)	5,081	7,596	0	-7,596	28.0	46.0	0.0	-46.0
Quality Assurance (7060)	373	473	0	-473	5.0	6.0	0.0	-6.0
Subtotal: Rehabilitation Services (7000)	25,318	31,609	0	-31,609	143.5	201.0	0.0	-201.0
Child Development (7100)								
Child Development/Child Dev Svcs (7110)	1,437	0	0	0	0.0	0.0	0.0	0.0
Child Development/Child Dev Prov Svcs (7120)	834	0	0	0	1.0	0.0	0.0	0.0
Child Development/Early Intervention (7130)	0	0	0	0	2.0	0.0	0.0	0.0
Subtotal: Child Development (7100)	2,270	0	0	0	3.0	0.0	0.0	0.0
Year End Close (9960)								
No Activity Assigned	494	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Year End Close (9960)	494	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	453,442	452,322	383,644	-68,678	1,322.4	1,674.9	1,138.8	-536.2

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Budgeting

The Department of Human Services operates through the following 5 programs.

Early Childhood Development

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$103,413,791	\$101,345,668	-\$2,068,123	-2.0
FTEs	108.0	108.0	0.0	0.0

Program Description

The Early Childhood Development program provides funds and facilitates quality early child care and education services for children from birth through 12 years of age, and to age 19 for those with disabilities, so that the children, with the assistance of their families, are able to reach their highest potential.

This program contains the following 6 activities described as follows:

- **Eligibility Re-Determination** - provides eligibility review for families enrolled in the Child Care Subsidy Program so that they can access available services for which they qualify;
- **Child Care Services** - provides subsidized childcare for eligible children and families;
- **Child Development Provider Services** - provides monitoring and educational services to child development providers to ensure quality outcomes;
- **Early Intervention Services** - provides therapeutic, developmental, and family support services to infants and toddlers with developmental delays and disabilities so that they can maximize their cognitive, physical, and social abilities;
- **Case Management Services** - provides and establishes Individualized Family Service Plans (IFSP) to families so that they can access the services and assistance needed; and
- **Quality Assurance** - provides oversight and

monitoring services to ensure compliance with program requirements so that providers deliver quality services.

The FY 2008 budget and associated FTEs for the activities for the Early Care and Education program are included in Table JA0-4.

Key Result Measures

Program 1: Early Care and Education

Manager(s): Barbara Kamara, Administrator

Supervisor(s): Kate Jesberg, Interim Director

Measure 1.1: Percent of eligible children served by the ECEA placed in subsidized child care facilities

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	40	65	65	70	70
Actual	47.79	73.5	-	-	-

Note: FY 2006 target is increased from 40% to 65% per agency request. (2/2006) Program name changed OECD to ECEA. (3/2007)

Measure 1.2: Percent of licensed provider sites with national accreditation

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	23	23	45	45
Actual	N/A	30.3	-	-	-

Note: New measure in FY 2006. Revised from "Percent of teachers with Child Development Associates (CDA) credentials." FY 2006-07 targets reduced from 40% to 23%. (3/11/06)

Measure 1.3: Percent of children receiving early intervention services

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	90	93	93	93
Actual	N/A	92.6	-	-	-

Note: New measure in FY 2006.

Measure 1.4: Percent of eligibility re-determinations finalized by ECEA within the 12-month requirement

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	90	90	90
Actual	N/A	-	-	-	-

Note: Replaces "Percent of eligibility re-determinations finalized by OECD within 30 days" (3/2006) Program name changed OECD to ECEA. (3/2007)

Measure 1.5: Percent of children served by ECEA with Individualized Family Service Plans (IFSP)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	90	90	90	90
Actual	96.03	77.9	-	-	-

Note: The KRM is renamed from "Percent of individual case plans completed with service needs" per agency request. (2/2006) "OECD open cases" replaced by "children served by ECEA." (3/2007)

Measure 1.6: Percent of providers monitored annually for program compliance

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	N/A	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008. Targets TBD.

Family Services Administration

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$55,192,348	\$21,055,100	-\$34,137,248	-61.9
FTEs	83.0	76.9	-6.1	-7.3

Program Description

The **Family Services Administration** program provides social services, case management, and crisis intervention to meet the needs of vulnerable adults and families with children so that they can achieve stabilization and self-sufficiency.

This program contains the following 7 activities described as follows:

- **Adult Protective Services** - investigates reports of abuse/neglect, provides protection, counseling, and crisis intervention to vulnerable adult residents of the District of Columbia so that they can be safe from abuse, neglect, and exploitation;
- **Domestic Violence Services** - provides protection, emergency shelter, and crisis intervention to victims of domestic violence through sub-grantees so that they can seek immediate relief from harm;

- **Community Services** - works through a network of community organizations to create, coordinate, and deliver programs and services to poor and low-income residents so that they can move toward self-sufficiency;
- **Refugee Resettlement Services** - provides financial, medical, employment, acculturation, and other support services to refugees and those seeking or who have been granted asylum, who has resettled in the District of Columbia so that they can move toward self-sufficiency;
- **Teen Pregnancy Prevention Services** - certifies living arrangements and provides case management to teen parents who receive TANF so that they can prevent early parenthood and to teen parents so that they can prevent additional pregnancies;
- **Strong Families** - provides comprehensive case management services and clinical intervention to vulnerable families in order to promote stability, foster healthy family development, and minimize barriers that adversely impact self-sufficiency; and
- **Quality Assurance** - provides oversight and monitoring services to ensure compliance with program requirements so that providers can deliver quality services.

The FY 2008 budget and associated FTEs for the activities for the **Family Services program** are included in Table JA0-4.

Key Result Measures

Program 2: Family Services

Manager(s): George Shepard, Acting Administrator

Supervisor(s): Kate Jesberg, Interim Director

Measure 2.1: Percent of APS reports of suspected abuse, neglect, and exploitation of vulnerable adults received during the fiscal year and investigated within 90 working days of the date of assignment

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	100	100	60	65
Actual	N/A	100	-	-	-

Note: For FY 2008, replaces "Percent of APS cases investigated," a new measure in FY 2007.

Measure 2.2: Percent of refugees and asylees served who obtain and retain employment for 90 days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	93.6	87.8	-	-	-

Note: For FY 2008 replaces "Percent of refugees served by the Family Services Administration who obtain and retain employment for a minimum of ninety (90) days." (3/11/06)

Measure 2.3: Percent of teens in the District of Columbia, between ages 15 and 19, receiving pregnancy prevention information and education through the Family Services/Teen Parent Assessment Program

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	10	10
Actual	N/A	-	-	-	-

Note: New measure for FY 2008. Replaces similar measure "Percent of teens in the TPA program receiving pregnancy prevention services."

Measure 2.4: Percent of open cases with a completed intake assessment within 10 business days after initial case screening

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	80	82	82	82
Actual	N/A	86.9	-	-	-

Note: For FY 2008 replaces "Percent of cases with a completed or preliminary assessment made in 7 days," a new measure in FY 2006.

Measure 2.5: Percent of open cases that present an overall rating of moderate to serious risk having a comprehensive needs assessment completed within 30 business days of case opening

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	80	82	82	82
Actual	N/A	100	-	-	-

Note: New measure in FY 2006. Reworded from "Percent of cases with a comprehensive assessment and case plan completed within 45 days." For FY 2008 replaces "Percent of cases with a comprehensive assessment for families with moderate to serious risk factors completed within 45 days."

Measure 2.6: Percent of open cases for which a comprehensive needs assessment is completed that receive multi-disciplinary staffing within 35 business days of case opening

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	82	82
Actual	N/A	-	-	-	-

Note: New measure in FY 2008.

Measure 2.7: Percent of open cases receiving a Family Service Plan (FSP) within 40 days of case opening

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	82	82
Actual	N/A	-	-	-	-

Note: New measure in FY 2008.

Measure 2.8: Community Service Block Grant (CSBG) customers receiving employment services and remaining employed for at least 90 days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	60	60
Actual	N/A	-	-	-	-

Note: New measure in FY 2008.

Homeless Services Administration

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$0	\$43,561,047	\$43,561,047	N/A
FTEs	0.0	13.1	13.1	N/A

Program Description

Homeless Services provides shelter, housing stabilization, and crisis intervention through a community-based organization to individuals and families in the District of Columbia who are homeless or at risk of homelessness so that they can obtain and/or maintain improved housing.

This program contains the following activity:

- Homeless Services provides shelter, housing stabilization, and crisis intervention through a community-based organization to individuals and families in the District of Columbia who are homeless or at risk of homelessness so that they can obtain and/or maintain improved housing.

The FY 2008 budget and associated FTEs for the activities for the Homeless Services program are included in Table JA0-4.

Key Result Measures

Program 3: Homeless Services

Manager(s): George Shepard, Acting Administrator

Supervisor(s): Kate Jesberg, Interim Director

Measure 3.1: Percent of the clients enrolled in Housing Assistance Case Management service that obtain improved housing

	2005	2006	Fiscal Year		
			2007	2008	2009
Target	N/A	N/A	30	30	30
Actual	N/A	-	-	-	-

Note: New measure in FY 2007. Consolidates previous KRMs 3.1 "Percent of homeless individuals identified by DHS/Family Services Administration who obtain stable transitional housing" and 3.2 "Percent of homeless families identified by DHS/Family Services Administration who obtain transitional housing." (3/11/06)

Measure 3.2: Percent of victims of domestic violence who leave safe shelters and remain independent for at least 120 days

	2005	2006	Fiscal Year		
			2007	2008	2009
Target	N/A	N/A	N/A	80	80
Actual	N/A	-	-	-	-

Note: New measure in FY 2008.

Income Maintenance

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$175,312,424	\$194,711,739	\$19,399,315	11.1
FTEs	787.0	751.0	-36.0	-4.6

Program Description

Income Maintenance determines the eligibility of applicants for assistance programs funded by the federal and District governments. Its mission is to help low-income individuals and families obtain and maintain employment, so that they can achieve self-sufficiency.

This program contains the following 5 activities described as follows:

- **Income Assistance** - provides financial assistance services to eligible individuals so that they meet their basic needs;

- **Temporary Assistance to Needy Families (TANF)** - provides employment readiness, skill development training, educational enrichment, and social support services to eligible individuals so that they can be socially and economically self-reliant;
- **Case Management Services** - provides case planning, service coordination, and monitoring services to consumers with complex, multiple problems and/or disabilities so that they can access all of the services and assistance needed;
- **Eligibility Determination Services** - provides program eligibility determination services to disadvantaged individuals so that they can access available services; and
- **Quality Assurance** - provides monitoring and review services for stakeholders so that they can be assured of quality human service delivery and accountability.

The FY 2008 budget and associated FTEs for the activities for the **Income Maintenance** program are included in Table JA0-4.

Key Result Measures

Program 4: Income Maintenance

Manager(s): Sharon Cooper-DeLoatch

Supervisor(s): Kate Jesberg, Interim Director

Measure 4.1: Percent of TANF eligibility determinations finalized within 45 days

	2005	2006	Fiscal Year		
			2007	2008	2009
Target	N/A	98	98	98	98
Actual	97.98	98.6	-	-	-

Note: New measure for FY 2006. The KRM is re-named from "Percent of TANF eligibility determinations finalized within 30 days", per agency request (2/22/06).

Measure 4.2: Percent of food stamp eligibility determinations finalized within 30 days

	2005	2006	Fiscal Year		
			2007	2008	2009
Target	N/A	98	98	98	98
Actual	N/A	99.4	-	-	-

Note: New measure for FY 2006.

Measure 4.3: Percent of Medicaid eligibility determinations finalized within 90 days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	98	98	98	98
Actual	N/A	99.2	-	-	-

Note: New measure for FY 2006.

Measure 4.4: Percent of TANF Employment Program participants obtaining employment

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	40	40	40
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 4.5: Percent of Individual Plans for Employment (IPE) completed with service needs appropriately identified

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	99	99	99	99	99
Actual	99.25	99.9	-	-	-

Note: The KRM name is revised from "Percent of individual case plans completed where service needs appropriately identified", per agency request (2/22/06).

Measure 4.6: Percent of providers meeting the terms and conditions of their contracts

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	N/A	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008. Targets TBD.

Agency Management Program

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$22,622,728	\$19,472,565	-\$3,150,163	-13.9
FTEs	195.9	153.0	-42.9	-21.9

Program Description

The Agency Management program provides operational support and the required tools to achieve operational and programmatic results. This program is standard for all Performance-Based Budgeting agencies. More information about the Agency Management program can be found in the Strategic Budgeting chapter.

The FY 2008 budget and associated FTEs for the activities for the Agency Management program are included in Table JA0-4.

Key Result Measures

Program 5: Agency Management

Manager(s): Elizabeth Parker, Acting Deputy Director for Administration

Supervisor(s): Deloras Shepherd, Carole Lee, Barbara Kamara, George Shepard, Sharon Cooper-Deloatch, Ted Daniels, and Heather Stowe

Measure 5.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	61.3	60.7	-	-	-

Measure 5.2: Percent of Key Result Measures achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	75	87	-	-	-

Agency Financial Operations

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$4,390,092	\$3,497,394	-\$892,698	-20.3
FTEs	45.0	36.8	-8.2	-18.2

Program Description

The purpose of the Agency Financial Operations program is to provide comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. More information about the Agency Financial Operations program can be found in the Strategic Budgeting Chapter.

The FY 2008 budget and associated FTEs for the activities for the Agency Financial Operations program are included in Table JA0-4.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB in the FY 2008 Operating Appendices volume.

Child and Family Services Agency

www.cfsa.dc.gov

Telephone: 202-442-6000

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$267,828,237	\$259,138,298	\$280,944,064	8.4
FTEs	868.6	946.0	955.0	1.0

The mission of the Child and Family Services Agency (CFSA) is to ensure the safety, permanence, and well-being of abused and neglected children in the District of Columbia.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Recruit and retain an adequate number of social workers to bring caseloads within judicially mandated levels by:
 - Increasing the number of social workers recruited and trained;
 - Providing 80 hours of pre-service training to all social workers; and
 - Providing 40 hours of in-service training to all social workers annually.
- Investigate all abuse and neglect reports in a timely manner by:
 - Completing 95 percent of all investigations within 30 days.
- Meet federal Adoption and Safe Families Act standards for ensuring that children are returned home or moved expeditiously to permanent homes by:
 - Finalizing adoptions within Adoption and Safe Families Act (ASFA) standards;
 - Ensuring that 90 percent of CFSA cases have current case management plans;
- Complying with administrative review requirements in 90 percent of its cases; and
- Ensuring that 90 percent of children in foster care have monthly visits with social workers.
- Recruit and retain an adequate number of foster/kinship homes to meet the needs of children served by the foster care system by:
 - Ensuring a 5 percent increase in the number of licensed homes from FY 2005; and
 - Decreasing the number of children in group homes by 30 percent.
- Facilitate linkages between families and neighborhood-based resources through the Healthy Families/Thriving Families Collaborative and other community organizations by:
 - Providing services to 80 percent of families that are referred to the collaboratives.

Fast Facts . . .

- CFSA funds of the Addiction Prevention and Recovery Administration (APRA)-administered Family Treatment Court Program (FTCP). The FTCP is a court-supervised comprehensive substance abuse treatment program for women with children who are involved with CFSA. The program currently includes a 6-9 month residential component, followed by a 6-9 month continuing care component.
- CFSA significantly exceeded expectations for its Adoption and Guardianship Subsidy program by surpassing the target for the program's single Key Results Measure (KRM). The agency reports data separately for adoptions (183 of 593 children, 30.9%), guardianships (179 of 395 children, 45.4%), and reunifications (406 of 560 children, 72.5%) for a combined 49.6%, more than 10% above the measure's target of 45%.
- Much stronger performance on basics of the court-ordered implementation plan such as completing investigations on time, making home visits, and current case plans.
- Stabilizing the Contracts & Procurement function to establish compliance with DC government procurement regulations. Also, issuing a Request for Information (RFI) that describes the agency's vision of Performance-Based Contracting and seeks public comments.
- Reorganizing case-carrying social workers into in-home and out-of-home units to improve services to families and children that CFSA monitors at home.

Funding by Source

Tables RL0-1 and 2 show the sources of funding and FTEs by fund type for the Child and Family Services Agency.

Table RL0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	158,577	165,874	173,702	188,306	14,604	8.4
Special Purpose Revenue Funds	650	750	750	750	0	0.0
Total for General Funds	159,227	166,624	174,452	189,056	14,604	8.4
Federal Resources						
Federal Payments	5,131	2,092	1,733	0	-1,733	-100.0
Federal Grant Funds	33,462	24,602	33,470	29,884	-3,586	-10.7
Total for Federal Resources	38,593	26,694	35,202	29,884	-5,319	-15.1
Private Funds						
Private Grant Funds	192	23	0	23	23	NA
Private Donations	12	661	18	0	-18	-100.0
Total for Private Funds	204	684	18	23	5	27.8
Intra-District Funds						
Intra-District Funds	49,638	73,827	49,466	61,981	12,515	25.3
Total for Intra-District Funds	49,638	73,827	49,466	61,981	12,515	25.3
Gross Funds	247,662	267,828	259,138	280,944	21,806	8.4

*Percent Change is based on whole dollars.

Table RL0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	826.7	860.6	609.0	661.0	52.1	8.5
Total for General Funds	826.7	860.6	609.0	661.0	52.1	8.5
Federal Resources						
Federal Grant Funds	7.0	8.0	65.6	116.0	50.4	76.7
Total for Federal Resources	7.0	8.0	65.6	116.0	50.4	76.7
Intra-District Funds						
Intra-District Funds	0.0	0.0	271.4	178.0	-93.4	-34.4
Total for Intra-District Funds	0.0	0.0	271.4	178.0	-93.4	-34.4
Total Proposed FTEs	833.7	868.6	946.0	955.0	9.0	1.0

Gross Funds

The agency's proposed budget is \$280,944,064 representing an increase of \$21,805,766, or 8.4 percent over the FY 2007 approved budget of \$259,138,298. This funding supports 955.0 FTEs, an increase of 9.0 FTEs, or 1.0 percent over the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$188,306,027 representing an increase of \$14,604,409, or 8.4 percent over the FY 2007 approved budget of \$173,701,618. This funding supports 661 FTEs, an increase of 52.1 FTEs, or 8.5 percent over the FY 2007 approved level.

The changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net increase of \$3,922,577 in personal services across various programs to more closely align the budget to projected actual costs, including:
 - A net decrease of \$2,060,213 in personal services across various programs;
 - An increase of \$5,000,000 and 52 FTEs across various programs and activities to offset reductions in Foster Care and Medicaid Federal revenue due to the provisions of the Federal Deficit Reduction

Act statute; and

- An increase of \$982,789 across various programs and activities to restore a reduction taken during the FY 2007 budget formulation process.
- A net increase of \$3,463,780 in nonpersonal services, including
 - A net increase of \$1,661,101 across various activities in the Agency Management program;
 - A net increase of \$59,534 in the Agency Financial Operations program;
 - A net decrease of \$1,781,717 across various activities in the Child Welfare program;
 - A net increase of \$9,882,699 across various activities in the Out of Home Care and Support program;
 - A net decrease of \$6,505,684 in the Adoption and Guardianship Subsidy program; and
 - A net increase of \$147,847 in the Community-Based Services program.
- **Fixed Costs.** A net increase in Fixed Costs of \$694,025, which includes an increase of \$26,238 in energy, \$202,400 in telephone services, \$397,152 in rent, \$6,124 in postage, and \$62,111 in security services.

Policy Initiatives

- An increase of \$6,524,027 and 0 FTEs across various programs.
 - An increase of \$1,685,000, which includes one-time build-out costs of \$1,185,000 for the co-location of CFSA staff at collaborative sites in the Agency Management program;
 - An increase of \$300,000 for the Court Appointed Special Advocate (CASA) activity to support continuation of services in the Out-Of-Home Care and Support program;
 - A restoration of \$4,900,527 in the Adoption and Guardianship program to support an additional 200 subsidized guardianships;
 - A decrease of \$159,100 in supplies; and
 - A decrease of \$202,400 in telephone services.
 - A redirection of \$400,000 in subsidies from the Out-of-Home Care and Support program to the Child Welfare program, which includes \$200,000 for Older Youth Study, \$100,000 for Youth and Birth Families, and \$100,00 for Adoptive Web Registry.

Assessments. The proposed budget includes \$32,919 to be transferred via intra-District to the Office of Contracting and Procurement and \$202,291 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters (BE0) and (PO0) in this volume for additional information.

Special Purpose Revenue Funds. The proposed budget is \$750,000, no change from the FY 2007 approved budget of \$750,000. There are 0 FTEs.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Federal Payments. There is no budget for this

fund in FY 2008, a decrease of \$1,732,500 or 100 percent from the FY 2007 approval budget. There are no FTEs.

Federal Funds

Federal Grant Funds. The proposed budget is \$29,883,848, a decrease of \$3,586,128 or 10.7 percent from the FY 2007 approved budget of \$33,469,976. This funding supports 116.0 FTEs, an increase of 50.4 FTEs, or 76.7 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$4,423,071 and 50.4 FTEs in personal services across various program areas for known pay raises and increased hiring;
- An increase of \$200 in equipment and equipment rentals;
- A decrease of \$124,000 in supplies and materials primarily in the Information Technology activity in the Agency Management program;
- A decrease of \$678,209 in other services and charges primarily in the Agency Management program;
- A decrease of \$6,170,192 in contractual services; \$4,900,590 in the Information Technology activity in the Agency Management program, \$1,099,603 in the Licensing and Monitoring activity in the Out-of-Home Care and Support program, and \$169,999 in the Child Welfare program; and
- A decrease of \$1,034,598 in subsidies and transfers for providing direct services to children across various program areas.
- **Fixed Costs.** A net decrease in Fixed Costs of \$2,400 in telephone service.

Private Funds

Private Grant Funds. The proposed budget is \$23,000, an increase of \$23,000 over the FY 2007 approved budget. There are no FTEs.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$23,000 to provide support for the Child Welfare program.

Note: For a breakdown of each individual private grant that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Private Donations. There is no budget for this fund in FY 2008, a decrease of \$18,000 or 100 percent from the FY 2007 approved budget. There are no FTEs.

- A private grant from Fannie Mae Foundation for \$18,000 was classified as private donations in FY 2007. It should have been classified as a private grant.

Intra-District Funds

The proposed budget is \$61,981,189, an increase

of \$12,514,985 or 25.3 percent over the FY 2007 approved budget of \$49,466,204. This funding supports 178.0 FTEs, a decrease of 93.4 FTEs, or 34.4 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- \$50,707,187 for Medicaid certified revenue, which represents an increase of \$3,514,985 or 7.45 percent over the FY 2007 approved budget of \$47,192,202 and supports the requirements of a Memorandum of Understanding (MOU) with the Department of Health, which administers the federal Medicaid funding on behalf of the District. The Child and Family Services Agency, which serves as a public provider for Medicaid program services, will expend against these funds to provide services to Medicaid eligible citizens.

Expenditure by Comptroller Source Group

Table RL0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table RL0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	32,641	50,570	51,415	56,118	4,703	9.1
12 Regular Pay - Other	14,529	257	0	247	247	NA
13 Additional Gross Pay	967	1,283	655	654	0	-0.1
14 Fringe Benefits - Curr Personnel	8,720	9,717	9,497	10,242	746	7.9
15 Overtime Pay	1,538	2,116	925	925	0	0.0
Subtotal Personal Services (PS)	58,395	63,943	62,491	68,188	5,696	9.1
20 Supplies and Materials	403	269	359	372	13	3.6
30 Energy, Comm. and Bldg Rentals	0	0	237	263	26	11.1
31 Telephone, Telegraph, Telegram, Etc	1,091	1,201	1,305	1,745	440	33.7
32 Rentals - Land and Structures	8,664	6,808	7,452	7,892	440	5.9
33 Janitorial Services	27	0	0	120	120	NA
34 Security Services	539	815	828	1,190	362	43.7
40 Other Services and Charges	2,349	1,120	1,173	1,222	49	4.2
41 Contractual Services - Other	13,332	26,948	12,420	13,462	1,042	8.4
50 Subsidies and Transfers	161,006	163,846	171,265	183,809	12,544	7.3
70 Equipment & Equipment Rental	1,855	879	1,609	2,682	1,073	66.7
91 Expense Not Budgeted Others	0	2,000	0	0	0	NA
Subtotal Nonpersonal Services (NPS)	189,267	203,885	196,647	212,756	16,109	8.2
Total Proposed Operating Budget	247,662	267,828	259,138	280,944	21,806	8.4

*Percent Change is based on whole dollars.

Expenditure by Program

Table RL0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Child and Family Services Agency.

Table RL0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Personnel Services Activity (1010)	1,551	1,622	1,582	-40	15.0	17.1	16.0	-1.1
Training & Employee Development Activity (1015)	1,081	2,375	2,202	-173	130	25.1	29.0	39
Labor Relations Activity (1017)	0	10	0	-10	0.0	0.1	0.0	-0.1
Contracting and Procurement Activity (1020)	978	1,154	1,054	-100	11.0	13.1	13.0	-0.1
Property Management Activity (1030)	11,137	11,744	13,810	2,066	18.0	20.1	20.0	-0.1
Information Technology Activity (1040)	7,055	7,356	7,957	601	34.0	30.1	31.0	0.9
Financial Management Activity (1050)	2,295	486	2,336	1,850	0.0	8.1	25.0	16.9
Risk Management Activity (1055)	281	336	447	111	2.0	3.1	4.0	0.9
Legal Affairs Activity (1060)	1,290	845	316	-528	10.0	3.1	3.0	-0.1
Fleet Management Activity (1070)	0	712	833	121	0.0	0.1	0.0	-0.1
Communication Activity (1080)	780	509	516	7	10.0	6.1	6.0	-0.1
Customer Services Activity (1085)	1,186	979	989	11	9.0	11.1	10.0	-1.1
Language Access (1087)	0	8	15	7	0.0	0.0	0.0	0.0
Performance Management Activity (1090)	292	611	1,480	869	1.0	5.1	10.0	4.9
Subtotal: Agency Management Program (1000)	27,926	28,747	33,538	4,792	123.0	142.0	167.0	25.0
Agency Financial Operations (100F)								
Budget Operations (110F)	331	465	546	81	4.6	5.0	6.0	1.0
Accounting Operations (120F)	1,267	2,278	2,111	-167	16.0	25.0	25.0	0.0
ACFO (130F)	954	0	0	0	3.0	0.0	0.0	0.0
Subtotal: Agency Financial Operations (100F)	2,552	2,743	2,657	-86	23.6	30.0	31.0	1.0
Child Welfare Program (2000)								
In-home Services (2010)	19,863	16,665	9,016	-7,649	227.0	254.0	112.0	-142.0
Foster Care Services (2011)	0	0	9,024	9,024	0.0	0.0	123.0	123.0
Intake and Investigation Activity (2020)	8,864	9,498	7,872	-1,626	120.0	141.0	123.0	-18.0
Teen Services Activity (2030)	4,764	5,614	5,114	-500	58.0	67.0	65.0	-2.0
Adoption Activity (2040)	6,375	6,960	5,861	-1,099	46.0	59.0	55.0	-4.0
Policy Activity (2050)	1,509	1,380	1,584	203	19.0	14.0	18.0	4.0
Quality Improvement (2060)	1,308	2,593	2,685	92	10.0	36.0	38.0	2.0
Planning and Data Analysis (2070)	590	903	1,201	299	21.0	10.0	13.0	3.0
Organizational Dev/Practice Improvement (2080)	0	0	741	741	0.0	0.0	6.0	6.0
Subtotal: Child Welfare Program (2000)	43,274	43,613	43,098	-515	501.0	581.0	553.0	-28.0

(Continued on next page)

Expenditure by Program

Table RL0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Child and Family Services Agency.

Table RL0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Out-of-Home Care and Support (3000)								
Child Placement Activity (3010)	118,692	90,592	94,212	3,619	134.0	29.0	47.0	18.0
Family Resources Activity (3020)	5,305	4,386	2,380	-2,006	32.0	57.0	27.0	-30.0
Health Services and Clinical Support Act (3030)	20,540	23,495	29,407	5,912	55.0	48.0	44.0	-4.0
Licensing and Monitoring Activity (3040)	1,070	5,828	7,786	1,957	0.0	59.0	86.0	27.0
Subtotal: OHC and Support (3000)	145,607	124,302	133,784	9,482	221.0	193.0	204.0	11.0
Adoption and Guardian Subsidy Program (4000)								
Adoption & Guardianship Subsidy Activity (4010)	33,181	44,282	41,288	-2,993	0.0	0.0	0.0	0.0
Subtotal: Adoption and Guardian Subsidy Program (4000)	33,181	44,282	41,288	-2,993	0.0	0.0	0.0	0.0
Community Based Program (5000)								
Community Based Services (5010)	15,439	0	26,578	26,578	0.0	0.0	0.0	0.0
Community Based Services (5040)	0	15,452	0	-15,452	0.0	0.0	0.0	0.0
Subtotal: Community Based Program (5000)	15,439	15,452	26,578	11,126	0.0	0.0	0.0	0.0
Year-End Close (9960)								
No Activity Assigned	15	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Year-End Close (9960)	15	0	0	0	0.0	0.0	0.0	0.0
No Program Assigned								
No Activity Assigned	-166	0	0	0	0.0	0.0	0.0	0.0
SubTotal No Program Assigned	-166	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	267,828	259,138	280,944	21,806	868.6	946.0	955.0	9.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

- An increase of \$9,000,000 to provide various services to the District of Columbia's children and families.

Performance-Based Program Budgeting

The Child and Family Services Agency operates through the following 6 programs:

Child Welfare

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$43,612,749	\$43,098,113	-\$514,635	-1.2
FTEs	581.0	553.0	-28.0	-4.8

Program Description

The Child Welfare program provides time-limited protective services to at-risk families and abused and neglected children so that they can achieve safety, permanency, and well-being either with their own families or in alternate family/community settings.

The program's 9 activities are:

- **Intake and Investigation** - provides initial information and referral services to children and families so that they can have immediate entry to specialized protective and therapeutic resources necessary for the safety and well-being of the children; also investigates allegations of abuse and neglect by caregivers;
- **In-Home Services** - provides crisis and ongoing intervention services to at-risk children and their families to promote safety, permanence, and well-being;
- **Foster Care Services** - provides crisis and ongoing intervention services to foster children and their families to promote safety, permanence, and well-being;
- **Adoption** - provides recruitment, placement, assessment, and monitoring services to children and families so that they can experience permanent family relationships;
- **Youth Development Services** - provides preparation services to adolescents and young

adults without permanency resources so that they can be equipped for independent living when they transition out of the child welfare system;

- **Quality Improvement and Administrative Review** - provides assessment, monitoring, and recommendation services to CFSA staff and key stakeholders so that they can achieve safety, permanency-planning goals for children, and improve agency practice;
- **Policy and Fair Hearings** - develops policies and protocols for the CFSA Director and staff to assist them in making decisions consistent with best practices and statutory and regulatory requirements;
- **Planning and Data Analysis** - provides reporting, data analysis, technical assistance and research services to CFSA managers and external stakeholders in order to facilitate short and long-term agency strategic planning; and
- **Organizational Development/Practice Improvement** - provides program evaluation to ensure the delivery of quality child welfare services.

The FY 2008 proposed budget and associated FTEs for the activities for the Child Welfare program are included in Table RL0-4.

Key Result Measures

Program 1: Child Welfare

Manager(s): Audrey Sutton, Deputy Director of Program Operations

Supervisor(s): Sharlynn E. Bobo, Interim Director

Measure 1.1: The average monthly caseload of social workers

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	17	17	17	17	17
Actual	13.98	12.9	-	-	-

Measure 1.2: Percentage of investigations in compliance with 30-day investigation requirement.

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	75	80	90	95	95
Actual	60.84	61.7	-	-	-

Measure 1.3: Percent of foster care and in-home cases

with current case plans

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	85	95	95	95
Actual	82.19	86.6	-	-	-

Note: This measure is reported as a percent of all cases, including in-home cases beginning in FY 2005 and the FY 2006 target was reduced to 85% to accommodate for this change. (3/11/06)

Adoption and Guardianship Subsidy

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$44,281,607	\$41,288,450	-\$2,993,157	-6.8
FTEs	N/A	N/A	N/A	N/A

Program Description

The Adoption and Guardianship Subsidy program provides financial assistance services to eligible relatives and adoptive parents so that they can maintain children in permanent homes.

The program's 1 activity is:

- **Adoption and Guardianship Subsidy** - provides financial assistance services to eligible relatives and adoptive parents so that they can maintain children in permanent homes.

The FY 2008 proposed budget and associated FTEs for the activities for the **Adoption and Guardianship Subsidy** program are included in Table RL0-4.

Key Result Measures

Program 2: Adoption and Guardianship Subsidy

Manager(s): Audrey Sutton, Deputy Director of Program Operations
Supervisor(s): Sharlynn E. Bobo, Interim Director

Measure 2.1: Percent of children achieving permanency through finalized adoptions, guardianships and reunifications of children having the goal of finalized adoptions, guardianships and reunifications

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	40	45	50	50	50
Actual	55.86	49.6	-	-	-

Out-of-Home Care and Support

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$124,301,780	\$133,784,098	\$9,482,318	7.6
FTEs	193.0	204.0	11.0	5.7

Program Description

The **Out-of-Home Care and Support** program provides placement, health care, and related services to children living away from home and in CFSA custody so that they can be safe and nurtured until they are reunited with their families or placed in a permanent home.

The program's 4 activities are:

- **Child Placement** - provides living arrangement and related support services to children so that they can be safe;
- **Family Resources** - provides recruitment, training, licensing, monitoring, and support services to current and potential foster, kinship, and adoptive parents so that they can meet and maintain established standards for licensure;
- **Licensing and Monitoring** - provides licensing approval and ongoing monitoring services to operators of foster homes, group homes, and independent living facilities so that they can meet and maintain established standards to operate legally in the District of Columbia; and
- **Health Services and Clinical Support** - provides health and clinical services support to social workers so that they can ensure the health and well-being of children and families.

The FY 2008 proposed budget and associated FTEs for the activities for the **Out-of-Home Care and Support** program are included in Table RL0-4.

Key Result Measures

Program 3: Out-of-Home Care and Support

Manager(s): Audrey Sutton, Deputy Director of Program Operations
Supervisor(s): Sharlynn E. Bobo, Interim Director

Measure 3.1: Percent increase in the number of new

foster and kinship homes

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	10	5	5	5
Actual	112.5	-25.5	-	-	-

Note: New measure in FY 2005. Far exceeding the 5% target during FY 2005 made the 10% target for FY 2006 unattainable. Subsequent targets adjusted to 5%, a more realistic goal.

Community-Based Services

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$15,452,446	\$26,578,070	\$11,125,624	72.0
FTEs	N/A	N/A	N/A	N/A

Program Description

The **Community-Based Services** program provides community-based prevention, support, and aftercare services to families and children at-risk in the neighborhoods so that they can achieve safety, permanency, and well-being in the least restrictive setting, maximizing the use of informal and formal support systems.

The program has 1 activity:

- **Community-Based Services** - provides community-based prevention services to at-risk families and children in the neighborhoods so they can achieve safety, permanency and well-being in the least-restrictive setting, maximizing the use of informal and formal support systems.

The FY 2008 proposed budget and associated FTEs for the activities for the **Community-Based Services** program are included in Table RL0-4.

Key Result Measures

Program 4: Community-Based Services

Manager(s): Audrey Sutton, Deputy Director of Program Operations

Supervisor(s): Sharlynn E. Bobo, Interim Director

Measure 4.1: Percent of families that receive supportive

services in their neighborhood upon referral

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	85	90	90	90
Actual	97.01	85.4	-	-	-

Note: New measure in FY 2005. Incorrectly published as "Percent increase in the number of families..." with '07 and '08 targets of 10% in FY 2007 budget book. (6/7/2006)

Agency Management

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	28,746,877	\$33,538,477	\$4,791,600	16.7
FTEs	142.0	167.0	25.0	17.6

Program Description

The **Agency Management** provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using Performance-Based Budgeting. Additional information about the Agency Management program can be found in the Strategic Budgeting chapter

The FY 2008 proposed budget and associated FTEs for the activities for the **Agency Management** program are included in Table RL0-4.

Key Result Measures

Program 5: Agency Management

Manager(s): Andrea Guy, Deputy Director

Planning, Policy and Program Support

Supervisor(s): Sharlynn E. Bobo, Interim Director

Measure 5.1: Percent of the Mayor's Customer Service Standards met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	37	41.7	-	-	-

Measure 5.2: Percent of Key Result Measures achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	71.4	57.1	-	-	-

Agency Financial Operations

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$2,742,839	\$2,656,856	-\$85,983	-3.1
FTEs	30.0	31.0	1.0	3.3

Program Description

The **Agency Financial Operations** program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the Agency Financial Operations program can be found in the **Strategic Budgeting** Chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the **Agency Financial Operations** program are included in Table RL0-4.

For more detailed information regarding the proposed funding for the activities within this agency’s programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2008 Operating Appendices volumes.

Department of Mental Health

www.dmh.dc.gov

Telephone: 202.673.7440

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$216,504,458	\$220,862,873	\$248,958,483	12.7
FTEs	1,385.7	1,590.7	1,691.0	6.3

The mission of the Department of Mental Health (DMH) is to develop, support and oversee a comprehensive, community-based, consumer-driven, culturally competent, quality mental health system that is responsive and accessible to mentally ill children, youth, adults and their families, and that leverages continuous positive change through its ability to learn and to partner. The department strives to ensure that all providers supported through this system deliver services that are accountable to consumers and their recovery activities.

The Department of Mental Health (formerly the Commission on Mental Health Services) was established as a cabinet-level department in 2001 by the Mental Health Service Delivery Reform Act to carry out the mandate of serving as the District's sole authority in mental health. In June 1997, the U.S. District Court placed the agency into receivership due to failure on the part of the District to adequately comply with the Dixon case court decrees. In FY 2003, the Department of Mental Health exited receivership and was placed under a court-monitoring phase. The Court approved a court-ordered plan in 2002, which became the source document for DMH planning. In FY 2004, the Court approved 19 performance targets to exit this case. The DMH Strategic Business Plan incorporated goals and strategies to meet these targets and

other requirements of the court-ordered plan.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- By FY 2008, the Department of Mental Health will consistently recover 95.0 percent reimbursement for eligible services for Medicaid eligible consumers;
- Sustain a strong community-based system that is measured by 60 percent of consumer funding supporting community-based services;
- Reinvest in community-based services with the goal of reducing out-of-home and out-of-state placements for children and adolescents by 10 percent over the prior year;
- Forge strong partnerships with other agen-

cies, providers and community groups in order to provide cost-effective and efficient mental health services by FY 2008 as evidenced by specific projects that share resources, measure and track outcomes, and expand revenues;

- Meet District-wide standards for customer

service 100 percent of the time by FY 2008; and

- Ensure the opening of a new hospital for St. Elizabeths is on schedule for completion.

Gross Funds

Funding by Source

Tables RM0 -1 and 2 show the sources of funding and full-time equivalents (FTEs) by fund type for the Department of Mental Health.

Table RM0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	189,341	196,723	173,304	209,980	36,676	21.2
Special Purpose Revenue Funds	4,796	2,351	3,808	3,808	0	0.0
Total for General Fund	194,138	199,074	177,112	213,788	36,676	20.7
Federal Resources						
Federal Payments	940	109	0	0	0	0
Federal Grant Fund	2,874	2,674	4,706	2,425	-2,281	-48.5
Total for Federal Resources	3,815	2,783	4,706	2,425	-2,281	-48.5
Private Funds						
Private Grant Fund	-1	16	0	0	0	0
Total for Private Funds	-1	16	0	0	0	0
Intra-District Funds						
Intra-District Funds	33,670	14,632	39,045	32,745	-6,300	-16.1
Total for Intra-District Funds	33,670	14,632	39,045	32,745	-6,300	-16.1
Gross Funds	231,621	216,504	220,863	248,958	28,096	12.7

*Percent Change is based on whole dollars.

Fast Facts...

- Provides mental health services directed through Saint Elizabeths Hospital, the Comprehensive Psychiatric Emergency Program, the District of Columbia Community Services Agency and through a community-based, easily-accessed network of Mental Health Rehabilitative Service providers serving children, youth, adults and their families in their natural setting to promote recovery and resilience.
- Provides both housing rental subsidies and funding for agencies to provide residential services to individuals with a serious mental illness.
- Provides services in 42 public schools and public charter schools through the School Mental Health Program, which provides prevention, early intervention and clinical services to children, youth, their families and school personnel.
- Established accountability standards for the quality of mental health services and Mental Health Community Residence Facilities.
- Codified mental health consumers rights.
- Awarded \$140 million in contracts to construct the new St. Elizabeths Hospital.

Table RM0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	1,202.1	1,269.7	1,439.7	1,552.0	112.3	7.8
Special Purpose Revenue Funds	34.0	30.0	370	370	0.0	0.0
Total for General Fund	1,236.1	1,299.7	1,476.7	1,589.0	112.3	7.6
Federal Resources						
Federal Payments	1.0	0.0	0.0	0.0	0.0	N/A
Federal Grant Funds	14.2	16.0	23.0	11.0	-12.0	-52.2
Total for Federal Resources	15.2	16.0	23.0	11.0	-12.0	-52.2
Intra-District Funds						
Intra-District Funds	1877	70.0	91.0	91.0	0.0	0.0
Total for Intra-District Funds	1877	70.0	91.0	91.0	0.0	0.0
Total Proposed FTEs	1,439.0	1,385.7	1,590.7	1,691.0	100.3	6.3

The agency's proposed budget is \$249,958,483 representing an increase of \$28,095,611, or 12.7 percent over the FY 2007 approved budget of \$220,862,873. This funding supports 1,691.0 FTEs, an increase of 100.3 FTEs, or 6.3 percent over the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$209,980,222 representing an increase of \$36,676,074, or 21.2 percent over the FY 2007 approved budget of \$173,304,148. This funding supports 1,552.0 FTEs, an increase of 112.3 FTEs, or 7.8 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

An increase of \$13,985,338 and 20 FTEs, for the following programs and activities:

- A net increase of \$491,530, which includes OBP-approved technical adjustment of \$4,056,262 in the Community Services Agency program in the Pharmacy activity to pay for psychiatric medication for patients who are not eligible to receive assistance from other sources and a decrease of \$3,564,732 associated with target reductions;
- A net increase of \$3,270,135, which includes OBP-approved technical adjustment of \$1,829,701 and 20 FTEs, in the St. Elizabeths Hospital program to meet compliance with the U.S. Department of Justice national standards of care; and \$1,440,434 related to the transfer of fleet management activity from the Agency Management program;
- A net increase of \$11,500,891, which includes OBP-approved technical adjustment of \$24,059,886 in the Community Contracts Providers program in the Mental Health Rehabilitation Services activity to pay for ineligible Medicaid recipients and Residential Treatment Centers activity to provide services for patients who are chronically mentally ill and to ensure community

treatment options and a decrease of \$12,558,995 associated with target reductions;

- A net decrease of \$180,745 in the Mental Health Authority program primarily in personal services costs associated with the realignment of functions to the St. Elizabeths Hospital program;
- A decrease of \$1,650,872 in the Agency Management program primarily in nonpersonal services and the transfer of fleet management activities to the St. Elizabeths Hospital program; and
- A decrease in \$150,000 in the Financial Operations program primarily in nonpersonal services costs in contractual services.
- **Fixed Costs.** An increase in Fixed Costs of \$704,399, which includes \$269,241 in electricity, \$98 in janitorial, \$2,256 in occupancy, \$168,725 in rent, \$264,080 in Security primarily in the Community Services Agency.

Policy Initiatives

An increase of \$22,690,736 and 92 FTEs for the following programs and activities:

- An increase of \$3,162,161 and 2.0 FTEs in the Mental Health Authority program to cover costs associated with beds and mobile crisis response mandated by the LaShawn court order;
- An increase of \$1,500,000 in the Mental Health Authority program to cover costs associated with psychiatric and psychological assessments, bonding studies and psycho-educational assessments for court-involved youth;
- An increase of \$1,230,942 and 12.0 FTEs in the Mental Health Authority program in the Comprehensive Psychiatric Evaluation Program (CPEP) activity to increase extended observation beds to provide care for patients who may be expected to be able to return to community services within 72 hours;
- An increase of \$4,694,367 in the Mental

Health Authority, Community Services Agency, and St. Elizabeths Hospital programs to cover costs associated with the union and non-union salaries and step increases;

- A one-time funding increase of \$8,043,000 in the St. Elizabeths Hospital program for various activities to fund national standard of care compliance with the Department of Justice;
- An increase of \$4,121,793 and 75.0 FTEs in the St. Elizabeths Hospital program for various activities to meet national standard of care in compliance with the U.S. Department of Justice; and
- A decrease of \$61,527 in the Community Contract Providers program in contractual services.

Assessments. The proposed budget includes \$173,302 to be transferred via intra-District to the Office of Contracting and Procurement and \$793,895 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters BE0 and PO0 in this volume for additional information.

Special Purpose Revenue Funds. The proposed budget is \$3,808,120, no change from the FY 2007 approved budget of \$3,808,120. This funding supports 37.0 FTEs, no change from the FY 2007 approved level.

Federal Funds

Federal Grants. The proposed budget is \$2,425,253, a decrease of \$2,280,752 or 48.5 percent from the FY 2007 approved budget of \$4,706,005. This funding supports 11.0 FTEs, a decrease of 12.0 FTEs, or 52.2 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

- A decrease of \$1,094,662 in personal services reflecting a reduction in anticipated carryover and expiration of various grants in FY 2007; and
- A decrease of \$1,186,090 in nonpersonal services reflecting a reduction in anticipated car-

ryover and expiration of various grants in FY 2007.

Note: For a breakdown of each individual federal grant that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Intra-District Funds

The proposed budget is \$32,744,888, a decrease of \$6,299,712 or 16.1 percent from the FY 2007 approved budget of \$39,044,600. This funding supports 91.0 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A decrease of \$11,800,000, primarily in the Community Contracts Providers program which includes \$5,000,000 for Medicaid transfers in nonpersonal services to adjust projected expenditures and revenues from the FY 2007 certified Medicaid revenues to \$27,244,600 for Medicaid certified revenues in FY 2008.

Policy Initiatives

- An increase of \$5,500,288 in the Community Contracts Providers program to provide safe, decent and affordable housing options for persons with mental illness.

Note: For a breakdown of each individual intra-District agreement that in total comprises this fund type, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** volume.

Performance-Based Program Budgeting

Expenditure by Comptroller Source Group

Table RM0 -3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table RM0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	73,515	70,067	77,515	90,008	12,493	16.1
12 Regular Pay - Other	10,237	10,515	11,539	7,342	-4,197	-36.4
13 Additional Gross Pay	4,871	5,547	3,285	3,056	-230	-7.0
14 Fringe Benefits - Curr Personnel	16,026	16,209	16,334	18,493	2,159	13.2
15 Overtime Pay	5,667	6,071	3,501	3,523	22	0.6
Subtotal Personal Services (PS)	110,316	108,408	112,174	122,421	10,247	9.1
20 Supplies and Materials	10,763	10,046	10,576	10,158	-418	-4.0
30 Energy, Comm. and Bldg Rentals	7,426	9,715	10,168	10,438	269	2.6
31 Telephone, Telegraph, Telegram, Etc	1,911	2,090	1,745	1,745	0	0.0
32 Rentals - Land and Structures	6,174	5,111	5,136	5,304	169	3.3
33 Janitorial Services	0	0	2	3	0	4.0
34 Security Services	1,848	3,453	3,553	3,795	242	6.8
35 Occupancy Fixed Costs	0	45	18	20	2	12.5
40 Other Services and Charges	5,269	5,351	5,488	9,460	3,971	72.4
41 Contractual Services - Other	79,478	75,889	34,422	42,394	7,972	23.2
50 Subsidies and Transfers	0	0	35,935	42,436	6,501	18.1
70 Equipment & Equipment Rental	1,326	1,867	1,644	785	-860	-52.3
91 Expense Not Budgeted Others	7,111	-5,471	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	121,305	108,097	108,689	126,538	17,848	16.4
Total Proposed Operating Budget	231,621	216,504	220,863	248,958	28,096	12.7

*Percent Change is based on whole dollars.

Expenditure by Program

Table RM0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Mental Health.

Table RM0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
(0001) Default								
No Activity Assigned	0	0	0	0	0.0	0.0	0.0	0.0
Subtotal: (0001) DEFAULT	0	0	0	0	0.0	0.0	0.0	0.0
Administration and Management (0064)								
Office of Financial Services (OAFS)	-1	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Administration and Mgmt. (0064)	-1	0	0	0	0.0	0.0	0.0	0.0
Agency Management (1000)								
Personnel (1010)	1,411	1,252	1,293	42	15.5	15.1	14.6	-0.5
Training & Employee Development (1015)	1,545	1,555	1,597	42	11.5	14.6	15.6	1.0
Labor Relations (1017)	349	427	379	-48	3.0	5.0	4.0	-1.0
Contracting & Procurement(1020)	702	666	737	71	7.0	9.0	9.0	0.0
Property Management (1030)	3,348	3,774	3,397	-377	2.0	2.0	2.0	0.0
Information Technology (1040)	6,606	5,286	5,370	84	23.0	28.0	29.0	1.0
Financial Management-Agency (1050)	-15,713	3,467	4,766	1,300	48.0	53.0	67.0	14.0
Risk Management (1055)	321	227	242	15	2.0	2.0	2.0	0.0
Legal Services (1060)	771	175	5	-170	4.0	0.0	0.0	0.0
Fleet Management (1070)	1,668	2,056	266	-1,790	17.0	21.0	0.0	-21.0
Communications (1080)	327	317	218	-100	2.0	2.0	1.0	-1.0
Customer Services (1085)	51	60	65	5	0.0	0.0	0.0	0.0
Language Access (1087)	0	151	151	0	0.0	0.0	0.0	0.0
Performance Management (1090)	0	248	0	-248	0.0	2.0	0.0	-2.0
Subtotal: (1000) Agency Management	1,385	19,659	18,484	-1,175	135.0	153.7	144.2	-9.5

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Expenditure by Program

Table RM0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Mental Health.

Table RM0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
DMH Financial Operations (100F)								
DMH Budget Operations (110F)	979	886	565	-321	6.0	4.0	4.0	0.0
DMH Accounting Operations (120F)	672	818	825	7	12.0	12.0	12.0	0.0
DMH Fiscal Officer (130F)	0	221	225	4	0.0	2.0	2.0	0.0
Subtotal: (100f) DMH Financial Operations	1,651	1,925	1,614	-310	18.0	18.0	18.0	0.0
(1800)Mental Health Authority								
Office of the Director/ Chief Exec Officer (1810)	0	2,351	2,545	193	0.0	17.0	14.0	-3.0
Consumer & Family Affairs (1820)	0	1,084	1,031	-53	0.0	4.0	3.0	-1.0
Adult Services (1830)	0	3,217	3,589	371	0.0	16.0	25.0	9.0
Care Coordination (1840)	0	6,530	7,492	962	0.0	59.9	70.0	10.1
Children & Youth Services (1850)	0	7,299	10,169	2,870	0.0	69.5	80.5	11.0
Forensic Services (Jail Diversion) (1860)	0	253	574	320	0.0	3.0	7.0	4.0
Grants Management (1870)	0	107	118	10	0.0	1.0	1.0	0.0
Office of Accountability (OI) (1880)	0	1,708	1,567	-142	0.0	21.0	17.0	-4.0
Provider Relations (1890)	0	404	439	35	0.0	4.0	4.0	0.0
Subtotal: Mental Health Authority (1800)	0	22,955	27,522	4,567	0.0	195.4	221.5	26.1
Strategic Management Service (2000)								
Leadership, Planning & Policy Development (2010)	3,218	0	0	0	16.0	0.0	0.0	0.0
Subtotal: Strategic Management Service (2000)	3,218	0	0	0	16.0	0.0	0.0	0.0
Community Services Agency (2800)								
Office of the Chief Executive Officer - CSA (2810)	0	3,993	5,048	1,055	0.0	14.0	14.0	0.0
Adult & Family Services - CSA (2815)	0	17,349	17,159	-190	0.0	202.0	185.9	-16.1
Children Youth & Family Services - CSA (2820)	0	5,026	5,169	144	0.0	65.0	61.0	-4.0
Clinical Support - CSA (2825)	0	392	484	91	0.0	3.0	3.0	0.0
Consumer Advocacy - CSA (2830)	0	49	55	6	0.0	1.0	1.0	0.0
Intake & Continuity of Care - CSA (2845)	0	494	450	-44	0.0	7.0	6.0	-1.0
Pharmacy - CSA (2850)	0	4,474	4,462	-12	0.0	10.0	10.0	0.0
Quality Improvement - CSA (2855)	0	463	589	126	0.0	6.0	10.0	4.0
Security & Safety - CSA (2860)	0	935	1,166	231	0.0	0.0	0.0	0.0
Subtotal:Community Services Agency (2800)	0	33,175	34,581	1,406	0.0	308.0	290.9	-17.1

(Continued on the next page)

Expenditure by Program

Table RM0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the the Department of Mental Health.

Table RM0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands					Full-Time Equivalents		
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Service Delivery System (3000)								
Service Design & Implementation (3010)	11,990	0	0	0	131.0	0.0	0.0	0.0
Community Awareness & Consumer Access (3020)	851	0	0	0	2.0	0.0	0.0	0.0
Subtotal: Service Delivery System (3000)	12,841	0	0	0	133.0	0.0	0.0	0.0
Saint Elizabeths Hospital (3800)								
Office of the Chief Executive (3805)	0	610	403	-208	0.0	7.0	4.0	-3.0
Clinical & Medical Affairs - SEH (3810)	0	15,366	18,166	2,799	0.0	116.2	155.0	38.8
Engineering & Maintenance - SEH (3815)	0	12,644	13,815	1,172	0.0	29.0	29.0	0.0
Forensic Services - SEH (3825)	0	3,478	3,169	-309	0.0	32.8	32.8	0.0
Housekeeping - SEH (3830)	0	2,361	2,659	298	0.0	61.0	62.0	1.0
Materials Management - SEH (3835)	0	893	1,130	236	0.0	15.0	15.0	0.0
Medical Services - SEH (3840)	0	8,082	9,716	1,634	0.0	60.0	59.5	-0.5
Nursing - SEH (3845)	0	26,040	29,683	3,643	0.0	465.0	484.5	19.5(3850)
Nutritional Svcs (In/Out Patients)-SEH (3850)	0	3,046	4,921	1,875	0.0	54.0	53.0	-1.0
Psychiatric Services - SEH (3855)	0	5,547	8,487	2,941	0.0	51.7	76.6	25.0
Security & Safety - SEH (3860)	0	2,970	2,924	-46	0.0	20.0	21.0	1.0
Transportation & Grounds - SEH (3865)	0	280	1,914	1,634	0.0	4.0	24.0	20.0
Subtotal: Saint Elizabeth's Hospital(3800)	0	81,317	96,986	15,669	0.0	915.7	1,016.4	100.8
(4000)Facilities & Supp. Management								
Security & Safety (4010)	3,445	0	0	0	19.0	0.0	0.0	0.0
Housekeeping (4020)	2,312	0	0	0	59.0	0.0	0.0	0.0
Engineering & Maintenance (4030)	3,951	0	0	0	24.0	0.0	0.0	0.0
Transportation & Grounds (4040)	10,090	0	0	0	4.0	0.0	0.0	0.0
Nutritional Serv For In & Outpatients (4050)	3,570	0	0	0	40.0	0.0	0.0	0.0
Materials Management (4060)	1,053	0	0	0	14.0	0.0	0.0	0.0
Subtotal: Facilities & Supp Management(4000)	24,420	0	0	0	160.0	0.0	0.0	0.0
Direct Community Services (5000)								
Community Mental Health Services (5010)	114,051	0	0	0	247.7	0.0	0.0	0.0
Crisis & Emergency Services (5020)	3,382	0	0	0	31.0	0.0	0.0	0.0
Subtotal: Direct Community Services(5000)	117,433	0	0	0	278.8	0.0	0.0	0.0
Program & Clinical Support (6000)								
Medication & Medical Support (6010)	5,848	0	0	0	22.0	0.0	0.0	0.0
Subtotal: Program & Clinical Support (6000)	5,848	0	0	0	22.0	0.0	0.0	0.0

(Continue on the next page)

Expenditure by Program

Table RM0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Mental Health.

Table RM0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
(7000) Direct Patient Care								
(7010) Active Treatment	36,792	0	0	0	498.9	0.0	0.0	0.0
(7020) Medical Services	5,563	0	0	0	60.5	0.0	0.0	0.0
(7030) Psychiatric Services	4,308	0	0	0	44.6	0.0	0.0	0.0
Subtotal: (7000) Direct Patient Care	46,662	0	0	0	604.0	0.0	0.0	0.0
(7800) Community Contract Providers								
(7820) Mental Health Rehabilitation Services	0	4,071	17,947	13,876	0.0	0.0	0.0	0.0
(7825) Mental Health Rehab Svcs - Local Match	0	31,864	24,489	-7,375	0.0	0.0	0.0	0.0
(7840) Residential Treatment Centers	0	25,897	27,336	1,439	0.0	0.0	0.0	0.0
Subtotal: (7800) Community Contract Providers	0	61,832	69,772	7,940	0.0	0.0	0.0	0.0
(8000) Performance Improvement & Compliance								
(8010) Performance Improvement	156	0	0	0	0.0	0.0	0.0	0.0
(8020) Quality Improvement & Compliance	2,891	0	0	0	19.0	0.0	0.0	0.0
Subtotal: (8000) Perf. Improvement & Comp	3,047	0	0	0	19.0	0.0	0.0	0.0
(9960) Year End Close								
No Activity Assigned	44	0	0	0	0.0	0.0	0.0	0.0
Subtotal: (9960) Year End Close	44	0	0	0	0.0	0.0	0.0	0.0
(SE00) St. Elizabeths Hospital								
Ancillary Cost Centers (ANCL)	-44	0	0	0	0.0	0.0	0.0	0.0
Subtotal: (SE00) St. Elizabeths Hospital	-44	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	216,504	220,863	248,958	28,096	1,385.7	1,590.7	1,691.0	100.3

(Change is calculated by whole numbers and numbers may not add up due to rounding)

The Department of Mental Health operates through the following 6 programs:

Mental Health Authority

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$22,955,292	\$27,521,794	\$4,566,502	19.9
FTEs	195.4	221.5	26.1	13.4

Program Description

The Mental Health Authority plans and develops mental health services to ensure there is access to services, monitors the service system, provides support to service providers who operate the Mental Health Rehabilitation Services (MHRS) fee for service system, and provides grant funding for services covered through the MHRS system. The program regulates the District's public mental health system and identifies the appropriate mix of programs, services and support necessary to meet the mental health needs of District of Columbia residents.

This program contains the following 9 activities described as follows:

- **Office of the Director** – provides the leadership for design, development, communication and delivery of mental health services and support and identifies approaches to enhance access to services that support recovery and resilience.
- **Consumer and Family Affairs** - provides expertise on the consumer/family perspective and promotes and protects the legal, civil and human rights of consumers.
- **Adult Services** – identifies the array of services and support needed by adults to achieve their highest level of recovery from mental illness. Adult Services within the authority provides services directly to people who are homeless and/or in crisis. In addition, Adult Services is responsible for residential services, and developing affordable housing opportunities for individuals with serious mental illness, and supporting the development of evidenced-based practices such as Assertive Community

Treatment (ACT) Supported Employment and services to individuals with co-occurring disorders of mental illness and substance abuse.

- **Care Coordination** – provides information, support, crisis services, and linkages for District residents so there can be easy access to a full range of mental health services.
- **Children and Youth Services** – is responsible for developing an all inclusive system of care for children, adolescents and their families; promotes prevention/early intervention, and continuity of care; and community alternatives to out of home and residential placements and diversion from the juvenile justice system. Child and Youth Services within the authority directly provides school-based services, youth forensic services and oversight of youth placed in Residential Treatment Centers (RTC).
- **Forensic Services (DC Linkage Plus)** - provides mental health services and continuity of care to individuals involved in the criminal justice system who have serious mental illnesses, and oversees a network of providers to ensure that individuals under court supervision and/or leaving the criminal justice system have access to a full range of services.
- **Grants Management** - seeks federal, foundation and other funding for new and continuing program initiatives that address the mandates and directives of the Dixon Court order for a comprehensive community-based mental health system, by increasing the number of new program activities and continuing funding for existing program activities to minimize the use of local dollars for these purposes.
- **Office of Accountability** - provides oversight of providers for DMH to ensure that they

meet or exceed the service delivery and documentation standards for Mental Health Rehabilitation Services (MHRS) or Mental Health Community Residence Facilities (MHCRF) and comply with all applicable District and federal laws and regulations; monitors the provider network, investigates complaints and unusual incidents and makes policy recommendations.

- **Provider Relations** - provides support and resources to the DMH provider network.

The FY 2008 proposed budget and associated FTEs for the activities for the **Mental Health Authority** program are included in Table RM0-4.

Key Result Measures

Program 1: Mental Health Authority (Program and System Development)

Manager(s): Barbara Bazron, Steven Steury, Shauna Spencer, Lois Calhoun, Anne Sturtz
 Supervisor(s): Stephen Baron, Director

Measure 1.1: Percent of children receiving mental health services

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	5	5	5	N/A
Actual	2.09	1.94	-	-	-

Note: Formerly KRM 2.1 in FY 2006 budget (3/10/06). The target is percentage of D.C. Census data of the number of children. The agency has been and continues to work with the Department of Health (DOH), Medical Assistance Administration (MAA) and the four (4) Medicaid Managed Care Organizations (MCOs) to gather data about the mental health services provided through funding that is not managed by DMH (12/28/06).

Measure 1.2: Penetration rate of children with Severe Emotional Disturbance (SED) that receive mental health services

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	3	3	3	3	N/A
Actual	1.45	0.98	-	-	-

Note: The target is percentage of D.C. Census data of the number of children. Per agency request, words "that receive mental health services" are added to the KRM's title (2/15/06). Formerly KRM 2.2 in FY 2006 budget (3/10/06). The agency has been and continues to work with DOH, MAA and the four (4) (MCOs) to gather data about the mental health services provided through funding that is not managed by DMH (12/28/06).

Measure 1.3: Penetration rate of adults receiving mental health services

Fiscal Year

	2005	2006	2007	2008	2009
Target	3	3	3	3	N/A
Actual	2.12	1.63	-	-	-

Note: Formerly KRM 2.3 in FY 2006 budget (3/10/06). The target is percentage of D.C. Census data of the number of adults. The agency has been and continues to work with DOH, MAA and the four (4) (MCOs) to gather data about the mental health services provided through funding that is not managed by DMH (12/28/06).

Measure 1.4: Penetration rate for adults with Severe Mental Illness (SMI) receiving mental health services

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	2	2	2	2	N/A
Actual	1.71	1.39	-	-	-

Note: The target is percentage of D.C. Census data of the number of adults. Per agency request, words "receiving mental health services" are added to the KRM's title (2/15/06). Formerly KRM 2.4 in FY 2006 budget (3/10/06). The agency has been and continues to work with DOH, MAA and the four (4) (MCOs) to gather data about the mental health services provided through funding that is not managed by DMH (12/28/06).

Measure 1.5: Percent of adults with schizophrenia receiving new generation antipsychotic medications

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	N/A
Actual	60.59	82.78	-	-	-

Note: Formerly KRM 5.1 in FY 2006 budget (3/10/06).

Measure 1.6: Percent of children with Severe Emotional Disturbance receiving services in a natural setting

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	75	75	75	75	N/A
Actual	52.59	66.95	-	-	-

Note: Formerly KRM 2.13 in FY 2006 budget. The target for FY 2007 is increased from 70 at the request of the agency (3/10/06).

Community Services Agency

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$33,175,179	\$34,581,011	\$1,405,832	4.2
FTEs	308.0	290.9	-17.1	-5.6

Program Description

The **Community Services Agency (CSA)** program provides a range of direct services to residents with serious mental illness. CSA provides services to individuals who are uninsured and are Medicaid and/or Medicare recipients, and provides community-based system of mental health services that is responsive to the needs of the citizens of the District.

This program contains the following 10 activities described as follows:

- **Office of the Chief Executive Officer** - provides planning, policy development and the management of services to ensure that District consumers enrolled with the D.C. Community Services Agency receive quality, accessible and cost-efficient mental health care. This activity provides mental health system design for the District to create a comprehensive and responsive system of mental health care.
- **Adult and Family Services** - provides comprehensive Mental Health Rehabilitation Services that include assessment, treatment and service coordination to adults who are residents of the District of Columbia, to assist them in their recovery.
- **Child Youth and Family Services** - provides comprehensive assessment, treatment, and coordination of services to children, youth, and their families who are residents of the District of Columbia so that they can be resilient, experience recovery, build resiliency, and achieve a healthy productive life, in the "least restrictive environment".
- **Clinical Support** - links consumers with severe mental illness to primary care medical services in the community, and coordinates medical and mental health services to assist consumers' recovery from mental illness.
- **Consumer Advocacy** - provides information,

support, and grievance services to consumers enrolled with the DC Community Services Agency (DCCSA) to ensure their rights are protected and support their recovery, resiliency, and reintegration.

- **Intake and Continuity of Care** - ensures seamless service delivery to consumers whose treatment team is changing, whether internal or external to the DCCSA, to support their ability to lead recovery-based lives.
- **Pharmacy** - functions as a safety net provider for psychiatric medications and pharmacy education services for consumers enrolled in the DMH network who have no pharmacy benefits and are unable to pay for their medications to ensure they receive the medications necessary to their recovery.
- **Quality Improvement** - provides information, analysis, and recommendations regarding mental health services to stakeholders including consumers, providers, policy makers, and regulatory agencies in order to ensure that the DCCSA complies with legal mandates and assures that the agency provides high quality mental health services. The Quality Improvement activity also provides guidance and planning to St. Elizabeths Hospital staff to help the hospital remain in compliance with surveying agencies' regulations and established standards for individual performance and overall patient care.
- **Security and Safety** - provides safe and secure facilities for consumers, visitors and staff to enhance the therapeutic environment.

The FY 2008 proposed budget and associated FTEs for the activities for the **Community Services Agency** program are included in Table RM0-4.

Key Result Measures

Program 2: Community Services Agencies

Manager(s): Juanita Price, Chief Executive Officer

Supervisor(s): Stephen Baron, Director

Measure 2.1: Percent of persons referred for supported housing within 45 days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	N/A
Actual	58.91	51.16	-	-	-

Note: Formerly KRM 2.5 in FY 2006 budget (3/10/06). In FY 2006, the agency's housing subsidy budget was reduced by one million dollars, adversely impacting its ability to meet the goal of placing mental health consumers who need supported housing in a supported housing program within 45 calendar days of receipt of a completed application (12/28/06).

Measure 2.2: Percent of referrals for consumer supported employment service provided within 120 days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	N/A
Actual	85.71	77.47-			

Note: Formerly KRM 2.6 in FY 2006 budget (3/10/06). Please note that the agency's ability to meet the target for this measure is affected by annual appropriations for this particular service (12/28/06).

Measure 2.3: Percent of Severely Mentally Ill (SMI) adults receiving Assertive Community Treatment (ACT) Services within 45 days of referrals

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	85	85	85	N/A
Actual	N/A	-	-	-	-

Note: Formerly KRM 2.7 in FY 2006 budget. No data provided for FY 2005 and FY 2006. DMH is currently working on a methodology to extract, tabulate, and report data (12/28/06).

Measure 2.4: Percent of homeless and seriously mentally ill adults that are engaged (in Housing First)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	100	100	100	100	100
Actual	163.33	213.33	-	-	-

Note: Formerly KRM 2.8 in FY 2006 budget (3/10/06). DMH is currently reviewing and expects to revise its data collection methods for this measure (12/28/06).

Measure 2.5: Percent of children with SED receiving

services in their own home or a surrogate home setting

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	85	85	85	N/A
Actual	35.53	93.13	-	-	-

Note: Formerly KRM 2.14 in FY 2006 budget (3/10/06).

Measure 2.6: Percent of children and adolescents who are homeless that are engaged by a DMH approved provider

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	100	100	100	100	N/A
Actual	N/A	50	-	-	-

Note: Formerly KRM 2.9 in FY 2006 budget. No data provided for FY 2005 (3/10/06). The agency is currently developing a data collection method for this measure (12/28/06).

Measure 2.7: Percent of Children and Adults receiving services within seven days after inpatient discharge

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	80	80	80	N/A
Actual	N/A	-	-	-	-

Note: Formerly KRM 2.10 in FY 2006 budget. No data provided for FY 2005 and FY 2006. The measure wording "percent of services" is changed to "percent of Children and Adults receiving services", per agency request (3/13/06). The agency is working with DOH, MAA and the MCOs to ensure that accurate data is available regarding hospital discharge dates to ensure that data reporting for this measure is accurate (12/26/06).

St Elizabeths Hospital Program

	FY 2007		FY 2008		Change	
	FY 2007	FY 2008	Amt.	%		
Budget	\$81,316,938	\$96,985,650	\$15,668,712	19.3		
FTEs	915.7	1,016.4	100.8	11.0		

Note: Please note that this is a new program in FY 2007 with no corresponding FY 2006 budget.

Program Description

The St. Elizabeths Hospital program provides psychiatric, medical, and psycho-social inpatient psychiatric treatment to adults to support their recovery and return to the community. The goal is to maintain an active treatment program which fosters recovery and independence as much as possible. In addition, this program manages housekeeping, building maintenance and nutritional services, providing a clean, safe and healthy hospital environment for patients, families, and employees so the patients can receive quality care.

The St. Elizabeths Hospital program also ensures staff credentialing, licensing privileges and provision of medication and medical support services to eligible consumers in order to effectively treat mental illness and enhance their recovery. This program is part of the system that ensures the hospital's compliance with Centers for Medicare and Medicaid Services/Joint Commission on Accreditation of Healthcare Organizations (CMS/JCAHO) standards.

This program contains the following 12 activities described as follows:

- **Office of the Chief Executive Officer** - provides planning, policy development and mental health system design for the District to create a comprehensive and responsive system of mental health care.
- **Clinical and Medical Affairs (CMA)** - provides active treatment to the inpatient population at St. Elizabeths Hospital to improve the quality of life through a recovery-based therapeutic program. CMA monitors services to eligible consumers in order to effectively treat mental illness and enhance clients' recovery.
- **Engineering and Maintenance** - provides maintenance and repairs to the hospital to ensure a functional, safe and secure facility for customers, visitors and staff in order to maximize the benefits of therapeutic treatment.
- **Forensic Services** - provides court-ordered forensic diagnostic, treatment, and consultation services to defendants, offenders and insanity acquies committed by the criminal divisions of the local and federal court.
- **Housekeeping** - maintains a clean and sanitized environment throughout St. Elizabeths Hospital facilities to enhance the therapeutic environment and level of clinical performance in all clinical and non-clinical areas.
- **Materials Management** - receives and delivers materials, supplies, postal and laundry services to patients, DMH staff employees and customers so that they can provide or receive quality patient care, respectively. Provides inventory of goods received and stock replenishment, and performs electronic receiving

for all goods and services received in the Hospital.

- **Medical Services** - provides prescriptions, medical screening, education, medical assessment, medication (pharmacy), podiatry services, respiratory care and diet consultation to in-patient population, and employee Health Services to staff at SEH so that they can improve quality of life through a recovery based therapeutic program. Additionally, quality medical care is provided to in-patients at St. Elizabeths Hospital in concert with psychiatric care to optimize physical and mental health and facilitate discharge into the community in a recovery-based model.
- **Nursing Services** - provides active treatment and comprehensive, quality nursing care to the in-patient population at St. Elizabeths hospital 24 hours a day, 7 days a week to improve quality of life through a recovery based therapeutic program.
- **Psychiatric Services** - provides comprehensive assessment, treatment and after-care planning, utilizing the most advanced scientific and evidence-based methods in accordance with the recovery-based model for all adult residents of the District of Columbia who may from time to time require hospitalization.
- **Security and Safety** - provides a safe and secure facility for consumers, visitors and staff in order to maximize the therapeutic environment.
- **Transportation and Grounds** - manages the resources, administrative functions, contracts, funding and staff to provide a safe, secure and therapeutic physical environment for patients, staff and visitors hospital-wide, and provides management and oversight of the full realm of grounds maintenance services including snow and ice removal, solid medical waste disposal ensuring the receipt and provision of quality patient care, as well as a safe and therapeutic environment. The purpose of the Transportation and Grounds activity is to provide vehicles and drivers for transportation services to include, but not be limited to, patient food deliveries department-wide, patient/staff transport District-

wide, and other services.

- **Nutritional Services for In and Out Patients** - provides optimum nutrition and food services in a safe and sanitary environment, medical nutrition therapy and nutrition education services.

The FY 2008 proposed budget and associated FTEs for the activities for the **St. Elizabeths Hospital** program are included in Table RM0-4.

Key Result Measures

Program 3: Saint Elizabeths Hospital

Manager(s): Patrick J. Canavan, Chief Executive Officer

Supervisor(s): Stephen Baron, Director

Measure 3.1: Percent of staff who meet licensure, continuing education, certification and experience requirements

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	100	100	N/A
Actual	N/A	-	-	-	-

Note: New measure in FY 2007. DMH will report FY 2006 baseline data (3/10/06).

Measure 3.2: Percent compliance with Centers for Medicare and Medicaid Services (CMS) survey standards on active treatment

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	90	100	100	N/A
Actual	N/A	-	-	-	-

Note: Formerly KRM 6.1 in FY 2006 budget. The word "CMS" in the KRM name is replaced with "Centers for Medicare and Medicaid Services (CMS)" and the FY 2007 target is increased from 95, per agency request. No data provided for FY 2005 and 2006 (5/15/06).

Community Contract Providers

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$61,832,311	\$69,771,963	\$7,939,652	12.8
FTEs	0.0	0.0	0.0	N/A

Program Description

The **Community Contract Providers** program provides prevention, comprehensive assessments, linkage, treatment and emergency services to promote resilience and recovery for children, youth, families, and adults.

This program contains the following 3 activities described as follows:

- **Mental Health Rehabilitation** - provides medically-necessary diagnosis/assessment and treatment services to children, youth, families and adults who are residents of the District of Columbia so that they can be resilient, experience recovery and achieve a healthy productive life in the "least restrictive environment".
- **Residential Treatment Centers** - Psychiatric RTCs are 24-hour residential psychiatric centers for emotionally disturbed children and adolescents which provide less intensive psychiatric and medical services than acute psychiatric hospital care. Services are provided to persons under the age of 21 years whose treatment needs cannot be met through available community-based programs.
- **Mental Health Rehabilitation Services - Local Match** - provides medically-necessary diagnosis/assessment and treatment services to children, youth, families and adults who are residents of the District of Columbia so that they can be resilient, experience recovery and achieve a healthy productive life in the "least restrictive environment".

The FY 2008 proposed budget and associated FTEs for the activities for the **Community Contract Providers** program are included in Table RM0-4.

Agency Management Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$19,658,506	\$18,483,629	-\$1,174,878	-6.0
FTEs	153.7	144.2	-9.5	-6.2

Program Description

The **Agency Management** provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using Performance-Based Budgeting. Additional information about the Agency Management program can be found in the Strategic Budgeting chapter.

The FY 2008 budget and associated FTEs for the activities for the **Agency Management** program are included in Table RM0-4.

Key Result Measures

Program 4: Agency Management

Manager(s): Anthony Young, Deputy Director of Fiscal and Administrative

Measure 4.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	33	46	-	-	-

Note: The Agency experienced phone system conversion issues that had an impact on the performance of this measure for FY 2006 (12/28/06).

Measure 4.2: Percent of Key Result Measures Achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	20	20	-	-	-

Agency Financial Operations Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$1,924,647	\$1,614,436	-\$310,211	-16.1
FTEs	18.0	18.0	0.0	0.0

Program Description

The **Agency Financial Operations** program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the Agency Financial Operations program can be found in the **Strategic Budgeting** Chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the **Agency Financial Operations** program are included in Table RM0-4.

Department of Health

www.dchealth.dc.gov

Telephone: 202-671-5000

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$1,678,907,680	\$1,884,579,949	\$1,975,621,763	4.8
FTEs	1,123.0	1,182.1	1,158.8	-2.0

The mission of the Department of Health is to promote healthy lives, prevent illness, provide equal access to quality health care services, and protect the safety of all in the Nation's Capital.

The Department of Health (DOH) is a vital element in ensuring that District residents are healthy and maintain a high quality of life. To meet the needs of District residents, the Department of Health must be known for proactive innovation in implementing leading-edge practices and strategies; delivering benchmark clinical results for comparable populations based on nationally recognized performance metrics; and being recognized for unquestioned and absolute fiscal and ethical integrity in the oversight of clinical programs and in the management of federal grants. DOH's vision for the future is "healthy people and healthy communities" and the department is committed to making that vision a reality.

DOH will continue to provide neighborhood-based, culturally sensitive, patient-centered outreach and prevention, which will include basic health education and health literacy; violence and abuse prevention; the creation of healthy homes, work and school environments; screenings and immunizations; and the promotion of healthy lifestyles and related behavioral changes. Special attention will be directed to high-risk populations such as children, senior cit-

izens, and individuals afflicted with serious chronic diseases and in need of special services.

The provision of quality, safe and coordinated health care will require DOH private-public sector partnerships that integrate all of the critical system components: health care financing, public health services and the health care delivery system. A solid, sustainable and community-based system should include medical homes, unique waiver programs, cutting-edge case management, and innovations in information processing.

DOH views disaster preparedness as a basic component of public health. Therefore, emergency preparedness is our core responsibility and operating principle. The department will continue with its preparedness activities while building upon the strong partnerships within local, state, regional and federal government jurisdictions. Expanded community involvement and planning with local hospitals, clinics, churches and community members continues as a goal for FY 2008.

To meet all of its goals, DOH must be a leader in using national measures of health care quality and safety as the centerpiece of our strategic plans. In FY 2008, DOH will continue to

Fast Facts...

- 99 percent of school children received all the necessary immunizations at the beginning of the 2006/2007 school year, a number unprecedented in the annals of public health for an urban area.
- District's Medicaid managed care health plans' Health Plan Employer Data and Information Set (HEDIS) overall results put the District among the best in the nation on most measures of health quality.
- HEDIS is a tool created by the National Committee for Quality Assurance (NCQA) to collect data about the quality of care and services provided by Medicaid health plans throughout the nation.
- The District was the first jurisdiction to promote and provide rapid HIV oral testing for residents, and set a goal of testing every resident between ages 14 and 84. The Centers for Disease Control and Prevention later issued guidelines promoting similar rapid testing standards for all jurisdictions.
- The Department of Health recently expanded the number of newborn screening disorders from 7 to 51 disorders.
- The Centers for Disease Control and Prevention released a study showing the District of Columbia among the top 10 cities reporting the lowest prevalence rates for heart disease in the nation.

gain significant information on the provision of health care in the District through the revised managed care plans for Medicaid and Alliance members. This will allow DOH to best utilize resources and maximize public health. Fiscal and ethical integrity with respect to grants and contracts management is critical to the success and credibility of DOH.

This proposed budget lays the groundwork for implementing these strategies by reorganizing several programs to align functions, reduce duplication and clarify missions; clarifying resources available for all programs; and establishing key support functions that support service delivery.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Enhance and maintain confidential HIV/AIDS related surveillance databases on an ongoing basis and improve the quality, efficiency and productivity of HIV/AIDS surveillance activities;
- Conduct activities to increase government and community capacity to respond effectively to the HIV/AIDS epidemic;
- Publish and disseminate the HIV/AIDS epidemiologic profile for the District and ensure that HIV prevention needs are determined based on an epidemiological profile and a needs assessment;
- Implement Medicaid waiver programs, including the Medicaid Expansion/HIV 1115 waiver, as well as the case management waiver expansion;
- Develop and implement a comprehensive plan to finance and ensure the delivery of accessible, efficient, and cost-effective health care services to uninsured and underinsured residents of the District, including the extension of eligibility for children to 300 percent of the federal poverty level;
- Reduce disparities in the health status of mother, infants and children due to ethnicity, socioeconomic status and geographic location; and
- Implement a citywide strategic plan that will reduce by FY 2010, the number of addicted persons in the District by 10,000 (2010 Target =25,000) from the FY 2001 estimate of 60,000 addicted persons.

Funding by Source

Tables HC0-1 and 2 show the sources of funds and full-time equivalents (FTEs) by fund type for the Department of Health.

Table HC0-1

FY 2008 Proposed Operating Budget, by Revenue Type

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	516,778	561,762	594,624	667,613	72,990	12.3
Dedicated Taxes	0	0	0	10,000	10,000	N/A
Special Purpose Revenue Funds	13,626	20,345	31,776	16,438	-15,338	-48.3
Total for General Fund	530,404	582,107	626,400	694,051	67,651	10.8
Federal Resources						
Federal Grant Funds	133,067	135,186	146,734	134,609	-12,125	-8.3
Federal Medicaid Payments	919,071	952,970	1,106,624	1,138,124	31,500	2.8
Total for Federal Resources	1,052,137	1,088,156	1,253,358	1,272,733	19,375	1.5
Private Funds						
Private Grant Funds	128	127	0	0	0	N/A
Total for Private Funds	128	127	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	8,359	8,519	4,822	8,838	4,016	83.3
Total for Intra-District Funds	8,359	8,519	4,822	8,838	4,016	83.3
Gross Funds	1,591,028	1,678,908	1,884,580	1,975,622	91,042	4.8

*Percent Change is based on whole dollars.

Table HC0-2

FY 2008 Full-Time Equivalent Employment Levels

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	271.2	334.0	303.6	330.0	26.4	8.7
Special Purpose Revenue Funds	120.6	138.2	141.3	136.9	-4.4	-3.1
Total for General Fund	391.9	472.2	444.9	466.9	22.1	5.0
Federal Resources						
Federal Grant Funds	612.7	618.0	660.0	603.8	-56.2	-8.5
Federal Medicaid Payments	88.2	25.8	70.0	81.3	11.3	16.1
Total for Federal Resources	700.9	643.8	730.1	685.1	-44.9	-6.2
Intra-District Funds						
Intra-District Funds	78	70	72	6.8	-0.4	-5.8
Total for Intra-District Funds	78	70	72	6.8	-0.4	-5.8
Total Proposed FTEs	1,100.5	1,123.0	1,182.1	1,158.8	-23.3	-2.0

Gross Funds

The agency's proposed budget is \$1,975,621,763 representing an increase of \$91,041,814, or 4.8 percent over the FY 2007 approved budget of \$1,884,579,949. This funding supports 1,158.8 FTEs, a decrease of 23.3 FTEs, or 2.0 percent from the FY 2007 approved level.

General Fund

Local Funds

The agency's proposed budget is \$667,613,385 representing an increase of \$72,989,591, or 12.3 percent over the FY 2007 approved budget of \$594,623,794. This funding supports 330.0 FTEs, an increase of 26.4 over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net increase of \$52,931,892 in the Health Care Safety Net Administration due to projected increases in enrollment in the D.C. Healthcare Alliance program;
- An increase of \$12,341,683 in the Medical Assistance Administration program for projected increases in Medicaid Provider Payments;
- An increase of \$1,982,937 in various divisions and across various programs to account for projected increases in fixed costs per OPM's revised estimates;
- An increase of \$1,489,649 in the Emergency Health and Medical Services Administration program, which includes increases of \$1,005,439 to account for the reallocation of the Public Health Laboratory from the Primary Care and Prevention Administration, \$585,610 to offset reductions in the CDC grants, and a decrease of \$101,400 in supplies, contracts, equipment, and professional services;
- A net increase of \$1,201,585 in the Health Care Regulation and Licensing Administration, which includes increases of \$394,735 in the Bureau of Community Hygiene activity to fund the inflationary

increase in the Washington Humane Society (animal control) contract, \$498,868 for pay raises and step increases, \$537,250 for fixed costs, and a decrease of \$229,268 in supplies, contracts, and professional services;

- A decrease of \$76,795 in the Agency Financial Operations program;
- A net decrease of \$254,377 in the Administration for HIV/AIDS Prevention and Policy due to the reallocation of funds that includes increases of \$1,226,028 for professional and contractual services, \$1,200,287 for fixed costs, \$472,058 for anticipated costs associated with pay parity, \$337,250 for office support and equipment to effectively run the program, and a decrease of \$3,490,000 in subsidies and medical vendor services;
- A net decrease of \$801,227 in Maternal and Family Health Administration due to the reallocation of funds that includes reductions of \$1,779,632 in contractual services and supplies, \$9,505 in personal services, and an increase of \$987,910 for fixed costs;
- A net decrease of \$1,527,958 in the Addiction Prevention and Recovery Administration due to the reallocation of funds that includes reductions of \$2,992,454 in treatment services, \$1,067,650 in contractual and other services, \$72,829 in supplies and equipment, and increases of \$2,272,578 for redirection of fixed costs funding from the Agency Management Program, and \$332,397 for pay raises;
- A net decrease of \$2,507,207 in the Primary Care and Prevention Administration due to the reallocation of funds that includes reductions of \$435,939 for transfer of the Public Health Laboratory to the Emergency Health and Medical Services Administration, \$108,000 for elimination of the Chief of Bureau of Cancer Health position, \$2,777,591 in various contracts, and increases of \$50,770 for pay raises, \$175,196 for supplies, professional services and equipment, and \$588,357 for fixed costs; and
- A net decrease of \$2,643,486 in the Agency Management Program due to the reallocation of funds that includes a reduction of \$3,710,575 representing distribution of fixed

costs to the respective agency programs, and increases of \$448,561 for anticipated salary increases, \$571,389 for contractual services, and \$47,139 for equipment and supplies.

Transfer-In

- A transfer-in of \$4,632,200 from the Department of Human Services for appropriate administration of the Supplemental Security Income (SSI) program to comply with a directive by the Mayor in April 2006.

Policy Initiatives

- An increase of \$3,723,244 in the Addiction Prevention and Recovery Administration to support treatment and detoxification services;
- An increase of \$3,152,056 and 6 FTEs in the Administration for HIV/AIDS Prevention and Policy, which includes increases of \$2,562,056 to fund the HIV Ticket to Work program, \$390,000 and 6 FTEs to support the HIV Surveillance services, and \$200,000 for HIV Rapid Test Kits;
- An increase of \$2,404,105 and 8.75 FTEs in the Medical Assistance Administration which includes increases of \$814,466 to support a planned increase in Medicaid provider and vendor payment rates, \$350,000 for rebasing of the inpatient hospital reimbursement system, \$250,000 for Medicaid Data Analysis with the George Washington University, \$333,000 and 7 FTEs to provide Public Provider Liaison services, \$164,500 and 1.75 FTEs to provide comprehensive review of services billed and paid for by the Medicaid program, and \$492,139 which is related to a planned State Plan Amendment;
- An increase of \$808,234 and 5 FTEs in the Emergency Health and Medical Services Administration to cover the operational costs of the Public Health Laboratory new BSL-3 (temporary) Lab;
- An increase of \$524,800 in the Maternal and Family Health Administration, which includes \$374,800 for the Family Support Worker's Program and a one-time funding of \$150,000 for the Infant Mortality Public Information Campaign;
- An increase of \$200,000 in the Primary Care and Prevention Administration to expand the Professional Loan Repayment Program;
- A decrease of \$100,000 in the Agency Management Program for reductions in projected expenditures for contractual services and IT warehouse equipment and server needs, vehicle lease and maintenance, management system maintenance and IT hardware upgrades;
- A decrease of \$155,957 in the Primary Care and Prevention Administration for reductions in projected expenditures for supplies and materials;
- A decrease of \$451,984 in the Administration for HIV/AIDS Prevention and Policy for reductions in projected expenditures for supplies and materials, equipment rental, and other services;
- A decrease of \$490,000 in various Administrations and across various programs reflects a policy decision to reduce telephone services by disconnection of 1,200 landlines and 174 cell phones;
- A decrease of \$529,152 in the Health Care Safety Net Administration which includes a \$29,152 reduction for decreasing projected expenditures for supplies and materials, and a \$500,000 projected savings for implementation of a policy change in the reimbursement methodology for health care services to Alliance enrollees;
- A decrease of \$1,500,000 in the Disabilities and Aging activity in the Medical Assistance Administration which is related to savings associated with the Nursing Homes Quality of Care fund; and
- A decrease of \$2,049,651 in the Health Care Safety Net Administration, which is related to a State Plan Amendment (SPA) that moves the D.C. Healthcare Alliance 19-20 year olds onto Medicaid.
- A net increase of \$3,290,000 in the Addiction Prevention and Recovery Administration, which includes \$450,000 redirected from the Agency Management Program and \$2,840,000 redirected from the Health Care Safety Net Administration to support increase in substance abuse treat-

ment, education and support services for District residents;

- A net increase of \$1,600,000 in the Maternal and Family Health Administration, which reflects a redirection of funds from the Health Care Safety Net Administration to support the School Health Program;
- A net increase of \$265,000 in the Primary Care and Prevention Administration, which reflects a redirection of funds from the Emergency Health and Medical Services Administration to expand and enhance preventive health education, services, and screening programs in the District;
- A net increase of \$250,000 in the Health Care Regulation and Licensing Administration, which reflects a redirection of funds from the Nursing Homes Quality of Care Fund to support implementation of the assisted living program;
- A decrease of \$965,000, which reflects a redirection of funds as follows: \$250,000 from the Medical Assistance Administration to the Health Care Regulation and Licensing Administration, \$265,000 from the Emergency Health and Medical Services Administration to the Primary Care and Prevention Administration, and \$450,000 from the Agency Management Program to the Addiction Prevention and Recovery Administration; and
- A decrease of \$4,440,000 in the Health Care Safety Net Administration, which includes \$2,840,000 redirected to the Addiction Prevention and Recovery Administration, and \$1,600,000 redirected to the Maternal and Family Health Administration.
- **Assessments.** The proposed budget includes \$2,334,697 to be transferred via intra-District to the Office of Contracting and Procurement and \$363,525 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters BE0 and PO0 in this volume for additional information.

Transfers-In

- A transfer-in of \$545,000 and 2.0 FTEs from the Office of the City Administrator, which is related to the transfer of the HIPAA Compliance Unit to the Department of Health.
- A transfer-in of \$150,000 funding to the HIV/AIDS Administration to provide a one-time grant to the Ward 7 HIV/AIDS Collaborative;
- A transfer-in of \$125,000 in one-time funding from Office of the Chief Financial Officer to the Primary Care and Prevention Administration to award a grant to the Capital Breast Care Center; and
- A transfer-in of \$100,000 and 1.0 FTE, from the Department of Human Services, to the Health Care Regulation and Licensing Administration to support rat abatement services.

Transfer-Out

- A transfer-out of \$235,000, which includes \$125,000 from the Primary Care and Prevention Administration, \$60,000 from the Health Care Safety Net Administration, and \$50,000 from the Maternal and Family Health Administration, to the Office of Administrative Hearings to support DOH-related services.

Dedicated Taxes. The agency's proposed budget is \$10,000,000, representing an increase of \$10,000,000 over the FY 2007 approved budget of \$0. This funding supports 0 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$10,000,000 in the Disabilities and Aging activity due to a reclassification of the Nursing Homes Quality of Care fund from Special Purpose Revenue funds;

Special Purpose Revenue Funds

The proposed budget is \$16,437,821, a decrease of \$15,338,498 or 48.3 percent from the FY 2007 approved budget of \$31,776,319. This funding supports 136.9 FTEs, a decrease of 4.4 FTEs, or 3.1 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments:

- A net increase of \$1,168,296 in the Health Care Regulation and Licensing Administration, which includes increases of \$667,654 in various activities for personal services related costs, \$536,364 for supplies and a decrease of \$35,722 in fixed costs and equipment;
- An increase of \$853,093 in the Policy, Planning, and Research Administration, which includes increases of \$308,836 for personal services related costs, \$288,642 for fixed costs, \$273,800 for contractual services to support the development of the State Health Plan for the District, \$24,374 for consultancy services for the new Vital Statistics System, and a decrease of \$42,559 in supplies and equipment;
- An increase of \$156,055 in the Emergency Health and Medical Services Administration, which includes an increase of \$140,000 to account for laboratory fees associated with reallocation of the Public Health Laboratory from the Primary Care and Prevention Administration, and an increase of \$16,055 in projected revenue collection from EMT fees;
- A net increase of \$137,196 in the Primary Care and Prevention Administration, which includes increases of \$122,987 for pay raises, \$154,209 for other charges and equipment, and a decrease of \$140,000 to account for reallocation of the Public Health Laboratory to the Emergency Health and Medical Services Administration.
- A decrease of \$99,716 in the Agency Management Program, Health Care Regulation and Licensing Administration, and the Policy, Planning and Research Administration to keep the FY 2008 expenditure budget in alignment with certified revenue projections;
- A decrease of \$519,836 in the Addiction Prevention and Recovery Administration to

account for client fees that will no longer be collected by the Administration, and the elimination of expected Medicaid reimbursements that will not be collected by APRA in FY 2008;

- A decrease of \$571,019 in the Agency Management Program is associated with the Vital Records and Statistics in the Policy, Planning, and Research Administration, and the Board of Medicine in the Health Care Regulation and Licensing Administration;
- A decrease of \$6,127,567 in the Health Care Safety Net Administration attributable to a projection of no revenues from cost settlements; and
- A decrease of \$10,335,000 in the Medical Assistance Administration to account for reclassification of the Nursing Homes Quality of Care fund into Local funds.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the Operating Appendices volume.

Federal Funds

Federal Grants. The proposed budget is \$134,608,743, a decrease of \$12,124,916 or 8.3 percent from the FY 2007 approved budget of \$146,733,659. This funding supports 603.8 FTEs, a decrease of 56.2 FTEs, or 8.5 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments:

- A net increase of \$1,118,577 in the Emergency Health and Medical Services Administration, which consists of an increase of \$1,928,101 for reallocation of Federal Grants associated with the Public Health Laboratory, and a decrease of \$809,524 due to reduced allocation of the FY 2007 grant award, including the reduction in carry forward for the CDC and HRSA grants;
- An increase of \$308,097 in the Addiction, Prevention and Recovery Administration,

which is related to services associated with the Adult Treatment and Acute Detox Treatment activities;

- A net increase of \$108,705 in the Health Care Regulation and Licensing Administration, which includes increases of \$104,586 for contractual and professional services, \$32,754 for pay adjustments, and a decrease of \$28,635 in supplies, energy, and equipment;
- A decrease of \$340,673 based upon the FY 2007 projections which consists of reductions of \$4,497 in the Policy, Planning and Research Administration, \$167,510 in the Agency Financial Operations program, and \$168,666 in the Maternal and Family Health Administration;
- A decrease of \$895,725 in the Agency Management program due to a 43 percent decrease of the CDC Bioterrorism Grant funding;
- A decrease of \$1,279,936 in the Medical Assistance Administration to account for use of prior year carry-forward funding accounts from the Medicaid Infrastructure Grant, and the Medicaid AOA Resource Center Grant;
- A decrease of \$5,471,076 in the Primary Care and Prevention Administration, which includes reductions of \$3,638,547 to account for reallocation of the Public Health Laboratory to the Emergency Health and Medical Services Administration, \$700,000 to account for the Bioterrorism Grant cut in FY 2007, \$350,000 to reflect a cut in the Breast and Cervical Cancers Program grant, \$182,000 to account for a cut in the Block Grant in the Bureau of Primary Care, \$150,529 in the Sexually Transmitted Diseases services, \$200,000 in the Tuberculosis services, and \$250,000 in the Immunization services; and
- A decrease of \$5,672,884 in the Administration for HIV/AIDS Policy and Planning, which is based on the FY 2007 grant award estimates.

Note: For a breakdown of each individual federal grant that in total comprises this fund type, please refer to **Schedule 80, Agency Summary** by

Revenue Source, in the **Operating Appendices** volume.

Federal Medicaid Funds

The proposed budget is \$1,138,123,853, an increase of \$31,499,892 or 2.8 percent over the FY 2007 approved budget of \$1,106,623,961. This funding supports 81.3 FTEs, an increase of 11.3 FTEs, or 16.1 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net increase of \$34,206,816 in the Medical Assistance Administration, which include increases of \$10,486,019 to reflect adjustments that correctly budget the Federal Medicaid match of projected costs of eligible services in the Child and Family Services Agency, the Department of Mental Health, and the waiver program of the Department on Disability Services, and \$23,720,797 that represents the federal match of the increases in provider payments;
- A decrease of \$202,848, which includes reductions of \$6,738 in the Primary Care and Prevention Administration and \$196,110 in the Agency Management Program; and
- A decrease of \$5,600,000 in the Addiction Prevention and Recovery Administration.

Policy Initiatives

- An increase of \$1,900,424 in the Medical Assistance Administration (MAA) to provide additional resources for MAA to fund increases in rates for provider payments; and
- An increase of \$888,500 in the Medical Assistance Administration, which includes \$288,500 and 4.25 FTEs to provide comprehensive reviews of services billed and paid for by the Medicaid program, \$350,000 for rebasing of the inpatient hospital reimbursement system, and \$250,000 for Medicaid Data Analysis with the George Washington University.
- An increase of \$307,000 and 4 FTEs in the Medical Assistance Administration due to anticipated federal Medicaid match from

reallocation of locally appropriated funds to support 4 FTEs for performance of data analysis, trending and cost measurements.

A portion of the Department of Health Federal Medicaid Payments includes funds for the public provider agencies. The D.C. Public Schools, the Department of Mental Health, and the Child and Family Services Agency provide Medicaid related services as public provider agencies through Intra-District budget funds. The following Federal Medicaid funding levels have been certified for these agencies.

<u>Agency</u>	<u>FY 2008 Certified Level</u>
DC Public Schools	\$18,500,000
Department of Mental Health	27,244,600
Child & Family Services Agency	50,707,187
Total	\$96,451,787

Intra-District Funds

The proposed budget is \$8,837,961, an increase of \$4,015,745 or 83.3 percent over the FY 2007 approved budget of \$4,822,216. This funding supports 6.8 FTEs, a decrease of 0.4 FTE, or 5.8 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$2,370,873 in the Agency Management Program for fixed costs associated with 51 N Street, NE and for the space occupied by the newly established District Department of the Environment;
- An increase of \$1,000,000 in the Addiction Prevention and Recovery Administration reflects an MOU with the Department of Mental Health for detoxification and treatment services to mental health clients with co-occurring disorders;
- An increase of \$84,600 in the Maternal and Family Health Administration representing additional DCPS schools that are projected to request Child, Adolescent, and School Health Bureau nursing services to supplement current nursing hours received at a given school;

- An increase of \$61,115 in the Health Care Regulation and Licensing Administration; and
- A decrease of \$843 in the Primary Care and Prevention Administration.

Policy Initiatives

- An increase of \$500,000 in the Agency Management Program reflecting an MOU with the Department of Employment Services for the development of an allied health workforce development program at Georgetown University.

Note: For a breakdown of each individual intra-District agreement that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Performance-Based Program Budgeting

Expenditure by Comptroller Source Group

Table HC0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table HC0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	33,643	40,912	47,711	54,486	6,776	14.2
12 Regular Pay - Other	28,622	28,751	22,394	19,736	-2,658	-11.9
13 Additional Gross Pay	749	1,247	107	150	43	40.0
14 Fringe Benefits - Curr Personnel	11,571	12,560	12,406	13,150	744	6.0
15 Overtime Pay	685	846	456	280	-175	-38.4
Subtotal Personal Services (PS)	75,271	84,316	83,073	87,803	4,730	5.7
20 Supplies and Materials	2,251	11,898	18,759	17,305	-1,454	-7.8
30 Energy, Comm. and Bldg Rentals	430	508	647	442	-205	-31.7
31 Telephone, Telegraph, Telegram, Etc	2,014	2,018	1,337	1,232	-104	-7.8
32 Rentals - Land and Structures	13,112	14,934	12,055	15,468	3,413	28.3
33 Janitorial Services	16	15	27	25	-2	-8.0
34 Security Services	2,947	3,193	2,226	2,430	205	9.2
35 Occupancy Fixed Costs	0	0	69	102	33	47.9
40 Other Services and Charges	6,895	7,147	4,310	5,470	1,160	26.9
41 Contractual Services - Other	215,429	162,475	160,023	197,858	37,835	23.6
50 Subsidies and Transfers	1,269,787	1,388,610	1,600,077	1,645,875	45,798	2.9
70 Equipment & Equipment Rental	2,876	3,783	1,976	1,611	-365	-18.5
91 Expense Not Budgeted Others	0	10	0	0	0	0.0
Subtotal Nonpersonal Services (NPS)	1,515,757	1,594,592	1,801,507	1,887,819	86,312	4.8
Total Proposed Operating Budget	1,591,028	1,678,908	1,884,580	1,975,622	91,042	4.8

*Percent Change is based on whole dollars.

Expenditures by Program

Table HC0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Health.

Table HC0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
DHD Dummy Program (0001)								
No Activity Assigned	-335	0	0	0	0.0	0.0	0.0	0.0
Subtotal: DHD Dummy Program (0001)	-335	0	0	0	0.0	0.0	0.0	0.0
Agency Management Support (1000)								
Personnel (1010)	912	699	1,734	1,035	6.0	9.0	11.0	2.0
Labor Management (1017)	146	141	206	65	2.0	2.0	2.0	0.0
Contracting and Procurement (1020)	348	360	861	501	4.0	5.0	6.0	1.0
Property Management (1030)	5,642	5,672	4,461	-1,211	4.0	4.0	4.0	0.0
Information Technology (1040)	1,875	2,096	850	-1,247	11.0	18.5	8.0	-10.5
Office of the Chief Financial Officer (1050)	-162	0	0	0	0.0	0.0	0.0	0.0
Risk Management (1055)	40	98	120	21	0.0	2.0	1.0	-1.0
Legal (1060)	2,229	1,497	789	-708	17.0	14.1	3.0	-11.1
Fleet (1070)	0	7	4	-4	0.0	0.0	0.0	0.0
Communications (1080)	694	869	884	15	6.0	10.0	7.0	-3.0
Customer Service (1085)	668	750	743	-6	14.0	11.0	12.0	1.0
Language Access (1087)	0	148	102	-46	0.0	0.0	0.0	0.0
Performance Management (1090)	1,305	1,956	2,091	136	14.0	12.0	11.0	-1.0
Subtotal: Agency Management Support (1000)	13,697	14,294	12,845	-1,449	78.0	87.6	65.0	-22.6
Agency Financial Operations (100F)								
Agency Fiscal Officer Operations (110F)	571	1,028	1,019	-9	6.0	8.0	8.0	0.0
Accounting Operations (120F)	2,314	1,887	1,387	-499	21.0	22.6	19.0	-3.6
ACFO (130F)	293	331	769	438	1.0	2.0	9.0	7.0
Agency Fiscal Officer (140F)	797	633	459	-174	7.0	8.0	5.0	-3.0
Subtotal: Agency Financial Operations (100F)	3,975	3,879	3,634	-244	35.0	40.6	41.0	0.4

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Expenditures by Program

Table HC0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Health.

Table HC0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Addiction Prevention & Recovery Admin (2000)								
Implementation of Drug Treatment Choice (2070)	8,164	7,495	12,740	5,245	0.0	1.0	0.0	-1.0
Quality Improvement (2080)	1,397	1,374	1,179	-195	14.0	17.0	12.2	-4.8
Certification & Regulation Services (2090)	792	771	851	80	9.0	9.0	10.0	1.0
APRA Support Services (2100)	3,933	3,342	5,154	1,812	27.0	25.0	22.4	-2.6
Intake Assessment & Referral (2200)	1,643	2,531	2,370	-162	20.0	29.3	24.3	-5.0
Acute Detox & Residential Treatment (2300)	4,698	6,674	7,165	492	27.0	30.0	27.6	-2.4
Prevention & Youth Treatment Services (2400)	7,694	8,167	8,425	258	14.0	15.0	14.0	-1.0
Adult Treatment Service (2510)	6,815	11,510	6,140	-5,370	36.0	42.0	37.0	-5.1
Women's Services (2600)	377	616	653	37	6.0	7.0	6.5	-0.5
Special Populations (2700)	1,025	1,193	372	-821	5.0	5.0	4.0	-1.0
Subtotal: APRA (2000)	36,539	43,672	45,048	1,376	158.0	180.3	158.0	-22.3
Emergency Health and Med Services Admin (2500)								
Office of Emergency Health and Med Services (2060)	8,923	8,075	7,791	-283	25.0	38.0	39.0	1.0
Public Health Laboratory (2548)	0	0	3,623	3,623	0.0	0.0	32.0	32.0
Subtotal Emergency Health and Med.(2500)	8,923	8,075	11,414	3,340	25.0	38.0	71.0	33.0
HIV/AIDS Administration (3000)								
HIV/AIDS Support Services (3010)	11,047	13,144	8,392	-4,752	21.0	20.4	24.5	4.1
HIV/AIDS Policy and Planning (3015)	0	0	1,725	1,725	0.0	0.0	0.0	0.0
HIV Health & Support Services (3020)	50,461	55,823	37,052	-18,771	20.0	27.5	23.2	-4.3
HIV/AIDS Data and Research (3030)	904	1,464	2,471	1,007	6.0	21.0	21.3	0.3
Prevention and Intervention Services (3040)	3,548	4,746	5,639	893	27.0	24.0	23.1	-0.9
Drug Assistance Program (ADAP) (3060)	269	11,523	13,764	2,240	11.0	7.0	8.0	1.0
Grants and Contracts Management (3070)	748	1,397	924	-472	9.0	14.0	10.0	-4.0
HIV/AIDS Housing and Supportive Services (3090)	0	0	15,088	15,088	0.0	0.0	7.3	7.3
Subtotal: HIV/AIDS Administration (3000)	66,977	88,097	85,054	-3,043	94.0	113.9	117.3	3.5

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Expenditures by Program

Table HC0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Health.

Table HC0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Environmental Health Administration (4000)								
Enforcement, Compliance & Envir. Justice (4020)	124	0	0	0	1.0	0.0	0.0	0.0
EHA Support Services (4030)	3,422	0	0	0	1.0	0.0	0.0	0.0
Food, Drug, and Radiation (4040)	-6	0	0	0	9.0	0.0	0.0	0.0
Hazardous Material and Toxic Substances (4050)	3,833	0	0	0	37.0	0.0	0.0	0.0
Environmental Quality (4060)	10,151	0	0	0	94.0	0.0	0.0	0.0
Community Hygiene (4070)	5,461	0	0	0	37.2	0.0	0.0	0.0
Health Regulation Administration (4090)	-24	0	0	0	0.0	0.0	0.0	0.0
Health Professional License Admin (4200)	-1	0	0	0	0.0	0.0	0.0	0.0
Public Health Laboratory (4880)	-7	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Environmental Health Admin. (4000)	22,954	0	0	0	179.2	0.0	0.0	0.0
Health Care Regulation & Licensing Admin (4500)								
Community Hygiene (4070)	0	5,352	6,995	1,643	0.0	39.4	49.3	9.9
Health Regulation Administration (4090)	5,790	7,047	7,492	445	56.0	73.0	68.3	-4.7
Health Professional License Admin (4200)	3,384	3,334	4,215	881	32.0	33.0	34.0	1.0
HCRLA Support Services (4510)	0	614	586	-27	0.0	6.0	4.0	-2.0
Subtotal: Health Care Reg. & Licensing (4500)	9,174	16,347	19,288	2,941	88.0	151.4	155.6	4.2
Primary Care & Prevention Administration (5000)								
Public Health Laboratory (4880)	2,923	4,214	0	-4,214	20.0	33.0	0.0	-33.0
Communicable Disease (5020)	5,284	6,682	5,858	-824	54.4	72.0	65.3	-6.7
Cancer Health Care (5030)	3,034	4,698	3,894	-804	16.4	19.5	35.8	16.3
Epidemiology & Health Risk Assessment (5040)	3,366	3,552	1,659	-1,893	21.0	26.0	15.0	-11.0
PCPA Support Services (5100)	3,880	1,228	10,364	9,136	8.0	7.0	24.0	17.0
Pharmaceutical Procurement & Distribution (5200)	9,796	812	821	10	1.0	8.0	8.0	0.0
Primary Care (5300)	5,270	11,804	0	-11,804	22.2	25.5	0.0	-25.5
Subtotal: Primary Care & Prevention (5000)	33,553	32,990	22,595	-10,395	143.0	191.0	148.1	-42.9

(Continued on the next page)

Expenditures by Program

Table HC0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Health.

Table HC0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Medical Assistance Administration (6000)								
Medicaid Rev. (6150)	-5	2,035	1,500	-535	0.0	0.0	0.0	0.0
MAA Support Services (6200)	49,977	103,620	98,947	-4,672	23.0	26.0	39.5	13.5
Program Integrity (6210)	3,066	1,710	2,226	516	20.8	24.0	31.5	7.5
Quality Management (6220)	103,004	3,704	2,428	-1,275	11.0	11.0	12.0	1.0
Children & Families (6230)	32,728	98,223	101,830	3,607	9.0	9.0	10.0	1.0
Managed Care (6240)	341,670	336,113	354,807	18,694	4.0	9.0	9.0	0.0
Disabilities & Aging (6250)	683,105	874,092	919,298	45,206	14.0	21.0	19.0	-2.0
Program Operations (6260)	25,874	22,236	19,556	-2,680	17.0	19.0	21.0	2.0
DC Public Schools (6310)	18,943	18,500	18,500	0	0.0	0.0	0.0	0.0
DC Chartered Schools (6315)	201	0	0	0	0.0	0.0	0.0	0.0
Mental Health (6320)	5,758	32,545	27,245	-5,300	0.0	0.0	0.0	0.0
Child & Family Services (6340)	70,601	47,692	50,707	3,015	0.0	0.0	0.0	0.0
Fire and EMS Services (6350)	3,661	2,726	2,726	0	0.0	0.0	0.0	0.0
Medicaid Addiction and Prevention (6360)	1	520	520	0	0.0	0.0	0.0	0.0
Subtotal: MAA (6000)	1,338,584	1,543,714	1,600,289	56,575	98.8	119.0	142.0	23.0
Health Care Safety Net Administration (6500)								
Health Care Safety Net Oversight (6510)	21,651	11,888	6,265	-5,623	12.6	15.3	15.3	0.0
Health Care Safety Net Patient Care (6520)	84,066	77,389	122,956	45,567	0.0	0.0	0.0	0.0
Subtotal: HCSNA (6500)	105,717	89,278	129,221	39,943	12.6	15.3	15.3	0.0
Maternal and Family Health Administration (8000)								
Perinatal & Infant Care (8010)	3,706	5,142	5,316	174	45.0	41.5	37.2	-4.3
Child Health Service (8020)	2,162	2,530	2,806	275	18.0	25.5	29.3	3.8
Office of Nutrition Programs (8030)	14,625	17,365	16,854	-511	39.0	55.0	54.0	-1.0
MFHA Support Services (8040)	3,844	3,205	4,571	1,367	25.0	32.0	19.0	-13.0
School Health (8050)	8,755	9,438	8,745	-693	15.0	16.0	19.0	3.0
Adult and Family Health Services (8055)	1,039	1,256	1,854	598	18.0	15.0	25.0	10.0
Subtotal: Maternal and Family Health (8000)	34,131	38,935	40,145	1,210	160.0	185.0	183.5	-1.5
Center for Policy, Planning & Epidemiology (8100)								
State Center Health Statistics (8060)	4,263	4,325	4,631	306	47.4	52.0	53.0	1.0
State Health Planning and Development (8070)	346	976	1,457	481	4.0	8.0	9.0	1.0
Subtotal: CPP&E (8100)	4,608	5,301	6,088	787	51.4	60.0	62.0	2.0
Year End Close (9960)								
No Activity Assigned	412	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Year End Close (9960)	412	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	1,678,908	1,884,580	1,975,622	91,042	1,123.0	1,182.1	1,158.8	-23.3

(Change is calculated by whole numbers and numbers may not add up due to rounding)

The Department of Health operates through the following 12 programs:

Addiction Prevention and Recovery Administration

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$43,672,189	\$45,048,237	\$1,376,048	3.2
FTEs	180.3	158.0	-22.3	-12.4

Program Description

The Addiction Prevention and Recovery Administration (APRA) provides the highest quality regulatory standards for the delivery of prevention and treatment services to the citizens of the District of Columbia who are addicted or who are at risk of becoming addicted to alcohol, tobacco and other drugs.

This program contains the following 9 activities described as follows:

- **Choice in Drug Treatment** – provides increased access to substance abuse treatment to residents of the District so that they can receive appropriate services from the provider of their choice.
- **Quality Improvement** – ensures a continuous performance improvement process that increases the quality of services to District residents and ensures that evidenced-based “best practices” are replicated throughout the substance abuse treatment system.
- **Certification and Regulation** – provides certification standards and certification under those standards to providers of substance abuse and addiction services so that they can provide a level of care that meets substance abuse regulations.
- **APRA Support Services** – provides programmatic and administrative direction, including preparing and monitoring the Block Grant and developing and implementing the Mayor’s Interagency Citywide Strategic Plan.
- **Intake Assessment & Referral** – provides an assessment and referral service to District residents seeking or remanded to substance abuse

treatment in an effort to obtain appropriate least restrictive service.

- **Acute Detox & Residential Treatment** – provides acute detoxification and residential treatment services to District residents who are abusing substances or alcohol and other drugs in an effort to achieve harm reduction and abstinence.
- **Prevention and Youth** – provides substance abuse prevention information, education, alternative activities, community-based programs and early identification to children, youth, families and neighborhoods in the District of Columbia.
- **Adult Treatment Services** – provides outpatient treatment services to those District of Columbia residents who are addicted to or abusing drugs, including opiates, so that they can receive appropriate outpatient treatment services.
- **Women Services** – provides outpatient substance abuse treatment services to women, women with children and pregnant women in an effort to achieve harm reduction and abstinence.
- **Special Populations** – ensures that the Alcohol, Tobacco and Other Drug (“ATOD”) abuse prevention and treatment services provided by, and coordinated through, the District of Columbia Single State Agency (SSA) are responsive to the needs and reflect the demographics of the diverse populations in the District at-risk of, or living with, ATOD abuse or chemical dependency.

The FY 2008 proposed budget and associated FTEs for the activities for the **Addiction Prevention and Recovery Administration** are included in Table HC0-4.

Key Result Measures

Program 1: Addiction Prevention and Recovery Administration

Manager(s): Linda Fisher, Interim Senior Deputy Director

Supervisor(s): Dr. Gregg Pane, Director

Measure 1.1: Percent change in substance abuse treat-

ment admissions

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	3	5	8	10	12
Actual	3	-	-	-	-

Note: FY 2004 figure of 5,697 is baseline. Calculation requires an unduplicated count. (5/2/06).

Measure 1.2: Percent increase in number of youth receiving substance abuse treatment

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	10	10	15	16	20
Actual	18	20	-	-	-

Note: New measure for FY 2007, although agency has supplied historic data. FY 2002 baseline of 8,500. (5/2/06).

Measure 1.3: Percent of clients admitted who complete treatment

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	40	45	45
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Emergency Health and Medical Services Administration

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$8,074,543	\$11,414,452	\$3,339,909	41.4
FTEs	38.0	71.0	33.0	86.9

Program Description

The Emergency Health and Medical Services Administration (EHMSA) plans and coordinates the timely delivery of emergency and trauma services and provides an all-hazards response to public health incidents for the residents, workers and visitors of the District of Columbia. For Fiscal Year 2008, EHMSA has been realigned to include the Public Health Laboratory.

This program contains the following 2 activities described as follows:

- **Emergency Medical Services** – responds to the emergency medical needs of its visitors and residents with a wide range of activities including certification and regulation of all EMS activities within the city.

- **Bureau of the Public Health Laboratory** – functions as a state and local laboratory, providing analytical and diagnostic support services for programs within the Department and the community, including free and non-profit clinics and other entities within the District; conducts a wide range of clinical tests and limited environmental testing; supports emergency preparedness testing and training functions; and issues the Pre-marital Blue Card (DHS-366) for couples marrying in the District of Columbia. The Public Health Laboratory has 5 major laboratories within its purview: Immunology; Microbiology; Molecular Biology and Virology; Medical Diagnostics; and Chemical Terrorism.

The FY 2008 proposed budget and associated FTEs for the activities for the **Emergency Health and Medical Services Administration** program are included in Table HC0-4.

Key Result Measures

Program 2: Emergency Health and Medical Services

Manager(s): Beverly Pritchett, Senior Deputy Director, Emergency Health and Medical Services Administration

Supervisor(s): Dr. Gregg Pane, Director

Measure 2.1: Percent of basic life support ambulances that pass inspection

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	90	100	100	100
Actual	100	100	-	-	-

Measure 2.2: Percent of advanced life support ambulances that pass inspection

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	90	100	100	100
Actual	100	100	-	-	-

Measure 2.3: Percent of health care providers trained in emergency response

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	75	80	100	100	100
Actual	75	36	-	-	-

Measure 2.4: Percent of hospitals and community health centers with emergency operations plans updated in the last year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	90	95	100
Actual	N/A	-	-	-	-

Note: New measure for FY 2007. Replaces "Percent of institutions with updated bio-terrorism plans."

HIV/AIDS Administration

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$88,096,559	\$85,053,675	-\$3,042,884	-3.5
FTEs	113.9	117.3	3.5	3.0

Program Description

The HIV/AIDS Administration (HAA) provides a comprehensive, seamless system of care to persons with or at risk for HIV living in the District and the Washington, DC Eligible Metropolitan Area so that they can minimize their chance of infection and live healthier lives. The program also ensures that federal, regional, and local resources support the health, medical, and administrative services necessary to guarantee that people living with HIV in the District of Columbia have access to ongoing prevention education, health and medical care services essential for the treatment of the HIV disease and to reduce the HIV-related morbidity and mortality of residents of the District of Columbia by the application of sound public health policies, practices, initiatives, HIV disease surveillance, prevention, and health interventions. This program contains the following 6 activities described as follows:

- **HIV/AIDS Support Services** – provides administrative management of the Administration for HIV Policy and Programs; conducts administrative activities that guide the direction of the Agency; and provides

administrative, operational and financial support to all programs so that their program objectives can be achieved.

- **Health and Support Services** – provides medical and community services through the development and implementation of a community-based continuum of health and medical services necessary for the care and treatment of HIV disease funded by Ryan White Titles I and II, Housing Opportunities for Persons with AIDS (HOPWA) and DC TechNet grants; and oversees the development of the Comprehensive Plan and funding application on behalf of the entire Eligible Metropolitan Area, in conjunction with the Community Planning Body.
- **Data and Research** – compiles HIV/AIDS Surveillance data through active and passive reporting activities and other systems developed to supplement HIV/AIDS case report information; conducts epidemiologic activities related to describing the distribution and determinants of HIV disease; and establishes the statistical framework for strategic planning, evaluation and budget allocation for prevention and care services.
- **Prevention & Intervention Services** - provides prevention, education, testing and counseling services for people at risk for and living with HIV in the District of Columbia; performs ongoing program monitoring, evaluation, and quality assurance activities for sub-grants and contracts; and offers training and technical assistance to sub-grantees, contractors, other District agencies and non-AHPP-funded community based organizations.
- **AIDS Drug Assistance Program (ADAP)** – provides access to HIV/AIDS-related FDA-approved medications to eligible District residents with HIV/AIDS who have limited or no coverage from private insurance and those who are eligible for related Medicaid programs; coordinates the development of a Medicaid case management (1915(c)) waiver application; manages the current Medicaid water filter (1915(c)) waiver program; coordinates Medicaid technical assistance to AHPP grantees; develops Medicaid reim-

bursement projects; and conducts all education and outreach related to Medicaid waiver programs. In addition, this activity implements projects within ADAP to support private health insurance and provides free access to HIV-related medications including anti-retroviral therapy and related medications.

- **Grants & Contract Management** – ensures compliance with local and federal regulations; produces funding instruments; performs program audits; coordinates fiscal monitoring with evaluating program performance, reviewing and processing invoices for payment, conducting site visits and providing technical assistance to sub-grantees; and compiles budgets and expenditures for services, with specific analyses by geographic area, target population and funding source.

The FY 2008 proposed budget and associated FTEs for the activities for the **Administration for HIV/AIDS Policy and Planning** program are included in Table HC0-4.

Key Result Measures

Program 3: HIV/AIDS Administration

Manager(s): Dr. Gregg Pane, Interim Senior

Deputy Director

Supervisor(s): Dr. Gregg Pane, Director

Measure 3.1: Percent increase in the number HIV positive individuals identified through counseling and testing (by programs funded through the HIV/AIDS Administration and the CDC)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	2.5	2.5	3.5	6	5
Actual	5	37	-	-	-

Measure 3.2: Percent increase in number of newly diagnosed HIV and AIDS cases investigated and entered into the HIV/AIDS Reporting System Database

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	2.5	0.5	0.5
Actual	N/A	-	-	-	-

Note: New measure for FY 2007. Replaces "Percent increase in number of newly diagnosed AIDS cases as a result of active case finding."

Measure 3.3: Percent increase in number of HIV positive individuals who receive Housing Assistance services (e.g. rental subsidy, purchasing subsidy, multiple families dwelling, etc.) through the HOPWA grant

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	2.5	3	3.5	2.5	2.5
Actual	2.8	15	-	-	-

Note: New measure in FY 2005. The FY 2005-2007 targets were erroneously published as 25%, 30% and 35% instead of 2.5%, 3.0% and 3.5% (11/16/05).

Measure 3.4: Percent of HIV tests in non-traditional venues

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	2.5	2.5
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 3.5: Percent of HIV tests in STD clinic

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	5	2.5
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 3.6: Percent of HIV tests in TB clinic

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	20	10
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 3.7: Percent of HIV test and counseling and referral services to Latino clients

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	8	8
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 3.8: Percent of HIV counseling and testing and referral services (TRS) to inmates

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	5	2
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Health Care Regulation and Licensing Administration

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$16,346,883	\$19,288,062	\$2,941,179	18.0
FTEs	151.4	155.6	4.2	2.8

Program Description

The **Health Care Regulation and Licensing Administration (HCRLA)** administers all District and federal laws and regulations governing the licensing, certification and registration of health professionals, and health care and human services facilities to ensure the protection of the health and safety of residents and visitors of the District of Columbia who receive services from these facilities and health professionals. This program has operated one full year under its present structure of 2 administrations, Health Regulation and Health Professional Licensing. In FY 2007, HCRLA will add 2 new activities, the Bureau of Community Hygiene (BCH), formerly with the Environmental Health Administration and HCRLA Support Services. BCH inspects the food supply, health-related business establishments, such as spas, and enforces animal and rodent control regulations. HCRLA Support Services provides policy and administrative guidance to the bureaus.

This program contains the following 4 activities described as follows:

- **Bureau of Community Hygiene** – provides comprehensive food protection; animal and rodent control services; and protects the public health and safety and the environment of the residents and visitors in the District of Columbia with activities that are accomplished through a regulatory framework of District laws and rulemaking.
- **Health Regulation Administration** – serves as the agency administering District and federal laws and regulations governing the licensure, certification and regulation of all health care and social service facilities in the District of Columbia; takes enforcement actions to compel facilities, providers and suppliers to come into compliance with District and federal law,

if necessary; advises the Department in matters pertaining to the development of rules and regulations for new health care services; and assists health care facilities to meet regulatory requirements by providing educational programs and technical consultation services.

- **Health Care Regulation and Licensing Administration Support Services** – provides administrative direction, guidance and leadership in implementing the individual goals of each of the program's 3 other activities: Health Regulation Administration (HRA), Health Professional Licensing Administration (HPLA) and the Bureau of Community Hygiene.
- **Health Professional Licensing Administration** – administers the licensure of almost 50,000 health professionals in the District of Columbia; supports 18 health occupation boards and 4 registration programs that regulate the practice of their respective health profession; responds to consumers and incidents and/or complaints against health professionals, and conducts investigations if indicated; takes enforcement actions to compel health professionals to come into compliance with District and federal law, if necessary; advises the health occupation boards and the department in matters pertaining to the development of rules and regulations for health professionals; and provides additional services including licensure verification services, and licensure examinations.

The FY 2008 proposed budget and associated FTEs for the activities for the **Health Care Regulation and Licensing Administration** program are included in Table HC0-4.

Key Result Measures

Program 4: Health Care Regulation and Licensing Administration

Manager(s): Dr. Fescha Woldu, Senior Deputy Director, Health Care Regulation and Licensing Administration

Supervisor(s): Dr. Gregg Pane, Director

Measure 4.1: Number of premises abated for rodent activity

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	3,225	3,225	3,225	3,225	3,225
Actual	3,417	3,388	-	-	-

Measure 4.2: Percent of facilities licensed within 90 days of license expiration

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	50	50	50
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 4.3: Percent of complaints received by Health Regulation responded to within 48 hours

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	100	100	100	100	100
Actual	100	60	-	-	-

Primary Care and Prevention Administration

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$32,989,662	\$22,594,816	-\$10,394,846	-31.5
FTEs	191.0	148.1	-42.9	-22.5

Program Description

The Primary Care and Prevention Administration (PCPA) provides chronic and communicable disease prevention and control services; holds community-based forums; offers grants, expert medical advice, laboratory services and health assessment reports; provides pharmaceutical procurement; investigates diseases; and implements disease control services to improve the health status of District residents, workers and visitors. PCPA especially focuses on reorienting the District's health care system toward community-based prevention and primary care; keeping children and families healthy; and reducing unnecessary hospitalizations to ultimately reduce the burden of disease in the District's population. For the FY 2008 budget, the Bureau of the Public Health Laboratory has been transferred out to the Emergency Health and Medical Services

Administration. The FY 2008 budget will also transfer the Bureau of Epidemiology and Health Risk Assessment to the newly created Maternal and Primary Care Administration.

This program contains the following 6 activities described as follows:

- **Bureau of Communicable Disease** – controls and prevents the spread of communicable diseases in the District of Columbia through both active and passive surveillance; timely case and outbreak investigations and interventions such as preventive medications and vaccines; provides recommendations and consultations to other District agencies and private health care providers. The Bureau consists of 5 major areas: Immunization, Tuberculosis Control, Refugee Health, Sexually Transmitted Disease Control, and Communicable Disease Surveillance and Investigation.
- **Bureau of Cancer Health Care** – integrates and coordinates various cancer program activities such as the Breast and Cervical Cancer Early Detection Program (BCCEDP) also called Project WISH (Women Into Staying Healthy); the District of Columbia Cancer Registry; the Comprehensive Cancer Control Program; the Prostate Cancer Control Program; and the Cancer Prevention / Tobacco Control Program.
- **Bureau of Epidemiology and Health Risk Assessment** – provides health risk assessment services to program managers, health care providers, and District residents so steps can be taken to reduce or arrest mortality and morbidity.
- **PCPA Support Services** – provides medical, management and administrative direction to the Bureaus of the Primary Care and Prevention Administration, and develops the administration budgets and strategic plan as well as overall program direction.
- **Pharmaceutical Procurement and Distribution Bureau** – provides medication acquisition and drug information support services such as medication acquisition services, medication distribution services, formulary management services, drug informa-

tion support services and medication storage services, and emergency preparedness support to District residents and eligible pharmacies so they can have timely access to life saving medications.

- **Bureau of Primary Care** – provides a structural framework for integration and collaboration of the following primary care and prevention programs: Diabetes Prevention and Control, Cardiovascular Health, Primary Health Services, DC Courts Health Services, UDC Health Services, Preventive Health and Health Services Block Grant and Asthma Control; and coordinates the clinical service programs of the DC Courts and the University of the District of Columbia.

The FY 2008 proposed budget and associated FTEs for the activities for the **Primary Care and Prevention Administration** program are included in Table HC0-4.

Key Result Measures

Program 5: Primary Care and Prevention Administration

Manager(s): Dr. Carlos Cano, Senior Deputy Director, Primary Care and Prevention Administration

Supervisor(s): Dr. Gregg Pane, Director

Measure 5.1: Cervical cancer screening: the percent of publicly insured women 21-64 years of age who had at least one Pap test during the past three years (HEDIS measure)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	67	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008. Target for FY 2008 is based on the last available MAA HEDIS measure average data for its MCO plans. Target for 2009 TBD.

Measure 5.2: Breast cancer screening: the percentage of publicly insured women between 40 and 69 years of age who had at least one mammogram during the past 2 years (HEDIS measure)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	52	N/A
Actual	N/A	N/A	-	-	-

Note: New measure for FY 2008. Targets for FY 2008 is based on the last available MAA HEDIS measure average data for its MCO plans. Target for 2009 TBD.

Measure 5.3: Chlamydia screening in women: the percentage of publicly insured women 16-25 years of age who were identified as sexually active and who were screened for Chlamydia during the measurement year (HEDIS measure)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	62	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008. Target for FY2008 is based on the last available MAA HEDIS measure average data for its MCO plans. Target for 2009 TBD.

Measure 5.4: Early childhood immunization status: percent of children who became 2 years of age during the measurement year who had four DTaP/DT, three IPV, one MMR, three HiB, three hepatitis B, one VZV, and four pneumococcal conjugate vaccines

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	55	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008. Targets for FY 2008 is based on the last available MAA HEDIS measure average data for its MCO plans. Measure calculates a rate for each vaccine and two separate combination rates. DTaP/DT (diphtheria-tetanus-cellular pertussis/diphtheria-tetanus); IPV (polio); MMR (measles, mumps, rubella); HiB (hemophilus influenza type B); VZV (chicken pox vaccine). Target for 2009 TBD.

Measure 5.5: School-age child immunization status: the percentage of students in DC public schools (DCPS) who received all required immunizations as reflected in the DC Immunization Registry

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	95	95
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 5.6: Percentage increase in the number of children identified as at-risk for developmental delays or disabilities within the reporting period

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	N/A	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008. Targets TBD.

Medical Assistance Administration

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$1,543,713,935	\$1,600,289,164	\$56,575,229	3.7
FTEs	119.0	142.0	23.0	19.3

Program Description

The **Medical Assistance Administration (MAA)** provides a wide variety of benefits and services to children, parents, childless adults, and the elderly through the Medicaid Program and serves as the Medicaid State Agency for policy, planning and management of the delivery of Medicaid services in the District of Columbia. The program is an entitlement program based on the D.C. Medicaid State Plan.

This program contains the following 11 activities described as follows:

- **Medicaid Revenue** – records revenues generated by fraud and abuse collections, and captures revenues resulting from third-party liability collections. As of FY 2007, the funds also included the Nursing Homes Quality of Care Fund. The revenues are used to offset budgeted Medicaid Program expenditures associated with the provision of health care services to program recipients.
- **MAA Support Services** – establishes policy, guidelines and procedures, and provides oversight and management to all MAA Medicaid program offices including personnel, budgetary, and other administrative activities required to support the MAA organization; develops Medicaid State Plan Amendments, waivers, and provides oversight and implementation of HIPPA regulations; collaborates and communicates with providers, advocates, private and other local, public sector health care interests, and Medicaid clients; and maintains a very close and consistent working relationship with the federal government, most notably, the Center for Medicare and Medicaid Services (CMS) that serves as the principal, federal partner to the District Government in the provision of health care services through the Medicaid program.

- **Program Integrity** – identifies, detects and prevents fraud, abuse, and waste in the Medicaid Program of the District of Columbia Government; identifies third party insurance coverage to offset Medicaid payments, collects such payments, and ensures that future claims are billed to these primary insurers; identifies and assists in conducting audits and system edits to reduce improper payments; and reviews payments to validate medical need and the delivery of the service; establishes partnerships with other federal and law enforcement agencies to share information regarding fraudulent activity and conducts joint investigations; and educates providers to ensure compliance with established claims processing procedures and Medicaid guidelines.
- **Quality Management** – performs quality assurance functions for the Administration, and makes recommendations to improve the quality and value of health care services provided to Medicaid recipients in the District of Columbia, including pharmacy benefits management for the District's Medicaid fee-for-service (non-managed care) recipients; provides program evaluation and health care utilization management functions such as heart transplants and emergency services for resident aliens and required prior authorization of services and clinical medical review processes.
- **Children & Families** – ensures the delivery of health care services to all Medicaid eligible children and childless adults, and Medicaid beneficiaries who are otherwise ineligible for Medicaid services; provides outreach services to and enrollment of children and related health care providers; oversees the 50 to 64 year-old waiver program; reviews claims and MCO utilization data to identify service trends; ensures compliance by Managed Care Organizations (MCO's) and other providers with the Salazar consent decree; and serves as the liaison to the Office of the Attorney General to achieve compliance with the Salazar consent decree.

- **Managed Care** – implements and monitors the District of Columbia Government’s Medicaid managed care and children with special needs programs; ensures contractual compliance and regulatory adherence with the participating managed care organizations (MCOs) and all federal and District of Columbia rules, laws and regulations; monitors the participating MCOs’ obligation to provide appropriate, timely, and quality care to eligible, managed care beneficiaries; and ensures compliance with MCO quality standards by working closely with the MAA Office of Quality Assurance.
- **Disability and Aging** – appropriately funds and monitors long-term care and home- and community-based services (HCBS) delivery to adult Medicaid enrollees, including individuals affected by physical or developmental disabilities, mental retardation, or who are HIV/AIDS positive and aged; expands quality and service delivery; provides information regarding care options for the disabled and aged to facilitate their access to services in the least restrictive setting; responds to, manages, and supports Medicaid community-based services and seeks to develop more outcome-based performance improvement programs.
- **Program Operations** – ensures the efficiency, cost effectiveness, and accuracy of the Medicaid claims-payment process; oversees the operation of the Medicaid Management Information System (MMIS) and provides guidance to and oversight of the MMIS contractor; ensures that essential, accurate Medicaid service data is readily available to both the public and private sectors, as permitted by law; serves as the central liaison to the health care provider community to ensure the proper exchange of billing data, and thereby obtain full, allowable reimbursement to the District of Columbia government from the federal government for health care service provided through the Medicaid and Medicaid Waiver program.
- **D.C. Public Schools** – records federal Medicaid Payments to D.C. Public Schools (DCPS) for Medicaid-eligible services such as

speech therapy, occupational therapy, and physical therapy. The local fund match is provided by the DCPS System and is reflected in that Agency’s budget.

- **Mental Health** – provides federal Medicaid payments to mental health providers of Medicaid eligible services. The local fund match is provided by the Department of Mental Health (DMH) and is included in that agency’s budget. DMH is responsible for claims processing and maintaining provider documentation for these programs.
- **Child and Family Services** – provides federal Medicaid payments to Medicaid eligible service providers for foster children and clients of the Child and Family Services Agency (CFSA). The local fund match is provided by CFSA and is included in that agency’s budget.
- **Fire and EMS** – provides federal Medicaid reimbursements to the D.C. Fire Department for emergency ambulance services to Medicaid eligible recipients. The local fund match is provided by the D.C. Fire Department and is included in that agency’s budget.
- **Addiction and Prevention** – provides federal Medicaid support for payments to substance abuse providers of Medicaid eligible recipients who are or at risk of becoming addicted to alcohol, tobacco, and other drugs. The local fund match is provided by the Addiction, Prevention and Recovery Administration (APRA) and is included in that Administration’s budget.

The FY 2008 proposed budget and associated FTEs for the activities for the **Medical Assistance Administration** program are included in Table HC0-4.

Key Result Measures

Program 6: Medical Assistance Administration

Manager(s): Robert Maruca, Senior Deputy

Director, Medical Assistance Administration

Supervisor(s): Dr. Gregg Pane, Director

Measure 6.1: Percent of targeted population involved in a disease management program to improve health indicators

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	4	4	4	4	4
Actual	2	3	-	-	-

Note: Measure formerly appeared as measure 6.2 in the FY 2005 March budget. Targets revised to one percent per quarter (four percent annually) at the request of the agency (5/2004). DOH FY 2005 report indicates target was 2% compared to 4% published in FY 2006 budget.

Measure 6.2: Percent increase on fee-for-service Health Check participation rate

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	3	3	3	3	3
Actual	1.9	-	-	-	-

Note: Measure formerly appeared as measure 6.3 in the FY 2005 March budget. Target changed to three percent per year at the request of the agency (5/2004).

Measure 6.3: Percent increase in Health Check participation ratios for managed care plans

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	75	75	75	75	75
Actual	77	-	-	-	-

Note: Measure formerly appeared as measure 6.4 in FY 2005 March budget.

Measure 6.4: Percent change in the number of persons enrolled in the home and community-based elderly and physical disabilities waiver

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	40	50	50	10	10
Actual	55	54	-	-	-

Measure 6.5: Percent of individuals diverted from institutional care to home and community based settings as a result of waiver enrollments (elderly and disabled waiver)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	7	7	7	7
Actual	7.5	4	-	-	-

Health Care Safety Net Administration

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$89,277,862	\$129,221,060	\$39,943,198	44.7
FTEs	15.3	15.3	0.0	0.0

Program Description

The **Health Care Safety Net Administration (HCSNA)** ensures that eligible uninsured residents of the District of Columbia are provided open access to appropriate, quality health care with an emphasis on disease prevention and community-based primary care through an integrated, cost-efficient, and culturally appropriate system. The Health Care Safety Net Administration, which began operation on May 1, 2001, was created to provide oversight and monitoring over the public-private partnership called the DC HealthCare Alliance (DCHCA). The program is open to individuals who are residents of the District of Columbia, have incomes that are at or below 200 percent of the Federal Poverty Level, and have no other forms of health insurance.

The Alliance is a public-private partnership between Greater Southeast Community Hospital Corporation, Chartered Health Plan, Unity Health Care, Children's National Medical Center, George Washington Hospital and the District of Columbia Department of Health. The partnership now includes other health systems such as Providence Hospital, Howard University Hospital and the Non-Profit Clinic Consortium. The DC Alliance HealthCare program has transformed a predominantly hospital-based care delivery system into a community-based program that provides all patients with a medical home and seeks to promote disease prevention and wellness.

This program contains the following 2 activities described as follows:

- **Health Care Safety Net Oversight** - monitors the DC Alliance contract with respect to its mission to provide care to the "eligible uninsured" residents in the District through oversight of the enrollment and eligibility functions, as well as the clinical and fiscal monitoring of the program.

- Health Care Safety Net Patient Care** - provides comprehensive quality health care through its partnerships with the following entities: Greater Southeast Community Hospital, George Washington University Hospital, Children's National Medical Center, and Unity Health Care, Inc. Chartered Health Plan, Inc. acts as the Administrative Services Organization (ASO) and provides operational management of the DC Alliance Program. As noted above, the current DC HealthCare Alliance contract will expire on May 31, 2006. The HCSNA is currently negotiating with providers, including managed care organizations, to transform the Alliance. The District's Department of Human Services, Income Maintenance Administration will take over the ASO function of the DC Alliance Program. For FY 2008, the Health Care Safety Net will merge into the Medical Assistance Administration.

The FY 2008 budget and associated FTEs for the activities for the **Health Care Safety Net Administration** program are included in Table HC0-4.

Key Result Measures

Program 7: Health Care Safety Net Administration

Manager(s): Robert Maruca, Senior Deputy Director, Medical Assistance Administration

Supervisor(s): Dr. Gregg Pane, Director

Measure 7.1: Percent of enrollees over 50 who have been screened for colorectal cancer

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	30	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2007; baseline data to be collected. Measure name modified from "Percent of colorectal screening." (3/2007)

Measure 7.2: Percentage of enrollees with persistent asthma who were dispensed a prescription for long-term asthma control

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	40	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2007; baseline data to be collected. Measure name modified from "Percent use of appropriate medications for people with asthma." (3/2007)

Measure 7.3: Percentage of enrollees who had at least one preventative care visit during the measurement year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	30	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 7.4: Percentage of customers rating care coordination and communication as satisfactory (i.e., customer satisfaction score)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	10	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 7.5: Seven rates/sub-indicators measuring the quality of a plan's diabetes care

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	40	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 7.6: Percentage of enrollees diagnosed with hypertension who had a blood pressure reading below 140 mm Hg systolic and 90 mm Hg diastolic during the measurement year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	40	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 7.7: Percentage of Enrollees over age 35 discharged from hospital after a heart attack who received a prescription for a beta blocker

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	50	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 7.8: Percentage of enrollees with a chronic condition who have had blood pressure measurement recorded during the measurement year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	60	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 7.9: Percentage of enrollees receiving lipid lowering therapy based on ATP III guidelines

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	60	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 7.10: Percentage of enrollees hospitalized due to ambulatory care sensitive conditions (asthma, diabetes or hypertension)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	30	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 7.11: All enrollees objective: early detection of HIV infection

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	10	N/A
Actual	N/A	N/A	N/A	-	N/A

Note: New measure for FY 2008.

Measure 7.12: Percentage of enrollees (enrolled for at least six consecutive months) visiting an emergency department who had not had primary care visit during the preceding six months

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	20	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 7.13: Percentage of enrollees visiting an emergency department who did not have a primary care visit in the next month

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	30	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 7.14: Percent of enrollees with heart failure and LVSD (Left Ventricular Systolic Dysfunction)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	60	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Maternal and Family Health Administration

	FY 2007		FY 2008		Change	
					Amt.	%
Budget	\$38,935,240	\$40,145,230	\$1,209,990		3.1	
FTEs	185.0	183.5	-1.5		-0.8	

Program Description

The Maternal and Family Health Administration provides health outreach interventions, health screenings and assessments, nutrition and fitness education and information, counseling, support services and referrals to District of Columbia women, infants, children (including children with special health care needs), adolescents, and other residents and visitors so that they can minimize their chances of illness and live healthier lives.

This program contains the following 6 activities described as follows:

- **Maternal and Family Health Administration Support Services** - provides leadership to develop an integrated community-based health delivery system; ensures access to preventive and primary health care; and fosters citizen and community participation towards improving the health outcomes of women, infants, children (including children with special health care needs), and other family members in the District of Columbia.

- **Perinatal and Infant Health Bureau** - develops local infrastructure; enhances service systems; implements targeted interventions; and engages the public to improve the pre-conception and inter-conception health for high-risk women as well as the normal development of infants to improve the perinatal outcomes for high-risk pregnant and parenting women, and improve the health of their infants along a continuum of development through childhood.
- **Children with Special Health Care Needs Bureau** - provides oversight and monitors health services to children diagnosed with special health care needs; promotes access to primary and specialty care services for children and youth with special health care needs; and monitors and advocates for an integrated, comprehensive, culturally competent, family-centered, and community-based health care delivery system for the target population.
- **Nutrition and Physical Fitness Bureau** - provides health and nutrition assessments, interventions, education, food, and fitness promotion and referral services to District families, infants, children, and seniors so that they can have nutritious foods and nutrition information.
- **Child, Adolescent and School Health Bureau** - promotes the health and well-being of District school-age children and adolescents; ensures the provision of health and oral health screenings, immunizations, health education, health assessments, counseling, treatment and referral services; promotes access to primary and specialty care services for all school-age children, including special health care needs children and youth, and contributes to the development of a coordinated, culturally competent, family-centered health care delivery system for this population.
- **Adult and Family Health Bureau** - provides outreach and engages the community in the design and implementation of programs, activities and services to improve the health status of all family members in the District of Columbia and reduce disparities in health status due to ethnicity, income and geographic location.

The FY 2008 proposed budget and associated FTEs for the activities for the **Maternal & Family Health Administration** program are included in Table HC0-4.

Key Result Measures

Program 8: Maternal and Primary Care Administration (corresponds to the previous Maternal and Family Health Administration)

Manager(s): Dr. Carlos Cano, Senior Deputy Director, Maternal and Primary Care Administration

Supervisor(s): Dr. Gregg Pane, Director

Measure 8.1: Timely prenatal care: percentage of publicly insured pregnant women who began prenatal care during the first 13 weeks of pregnancy, or within 42 days of enrollment for women who were more than 13 weeks pregnant when they enrolled (HEDIS measure)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	75	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008. Targets for FY 2008 is based on the latest available MAA HEDIS measure average data for its MCO plans. Target for 2009 TBD.

Measure 8.2: Postpartum care percentage of publicly insured women who had live births and who had a postpartum visit on or between 21 and 56 days after delivery (HEDIS measure)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	60.9	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008. Target for FY 2008 is based on the last available MAA HEDIS measure average data for its MCO plans. Target for 2009 TBD.

Measure 8.3: Lead poisoning screening: percentage of Medicaid-enrolled children of two years of age who received one or more blood lead test on or before their second birthday (proposed HEDIS measure)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	N/A	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008; baseline data to be collected.

Measure 8.4: Annual dental visits: percent of children 7-10 years old enrolled in publicly funded insurance pro-

grams who had a dental check-up during the past year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	44.3	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008. Target for 2009 TBD.

Measure 8.5: Treatment for children with asthma: percentage of students in DCPS diagnosed with asthma who will have an asthma action plan on file with the school nurse

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	50	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2008. FY 2009 target TBD.

Policy, Planning and Research Administration

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$5,300,808	\$6,087,959	\$787,151	14.8
FTEs	60.0	62.0	2.0	3.3

Program Description

The Policy, Planning and Research Administration (PP&R) collects and analyzes vital statistics data; collects and analyzes targeted information on health programs and outcomes; performs state health planning functions; and develops policies and strategic plans.

This program contains the following 2 activities described as follows:

- **State Center for Health Statistics Administration (SCHSA)** - maintains and analyzes statistical data on health and vital events that occur in the District of Columbia; collects, maintains and issues vital records; establishes uniform data collection methodologies and the linkage of health-related databases; serve as a clearinghouse and coordinating agency for vital records and health data; serves as the state agent for providing health data to other state, local, and federal government agencies; and administers the Domestic Partnership Program for the District. The SCHSA consists of 2 Divisions: the Vital Records Division (VRD), and the Research

and Analysis Division.

- **State Health Planning and Development Agency (SHPDA)** - develops the State Health Plan for the District of Columbia; administers the Certificate of Need (CON) program, which reviews applications for capital expenditures, acquisitions of major medical equipment, and the introduction of new institutional health services; and monitors the provision of free services to medically needy resident.

The FY 2008 proposed budget and associated FTEs for the activities for the **Policy, Planning and Research Administration** program are included in Table HC0-4.

Key Result Measures

Program 9: Policy, Planning and Research

Manager(s): Dr. John Davies-Cole, Senior Deputy Director for Policy, Planning and Research

Supervisor(s): Dr. Gregg Pane, Director

Measure 9.1: Percent of birth and death certificates issued to walk in customers within 30 minutes

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	90	90	95	98
Actual	90	90	-	-	-

Note: New measure in FY 2005.

Measure 9.2: Percent of vital record actions completed

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	100	100	100
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 9.3: Percent of health data requests filled

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	99	99	99
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 9.4: Percent of CON's applications processed

Fiscal Year

	2005	2006	2007	2008	2009
Target	N/A	N/A	100	100	100
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Agency Management

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$14,293,617	\$12,844,762	-\$1,448,855	-10.1
FTEs	87.6	65.0	-22.6	-25.8

Program Description

The **Agency Management** program provides administrative support and the required tools to achieve operational and programmatic results. This program is standard for all Performance-Based Budgeting agencies. More information about the Agency Management program can be found in the **Strategic Budgeting** chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the **Agency Management Program** are included in Table HC0-4.

Key Result Measures

Program 10: Agency Management

Manager(s): Joellen Gray, HR Program Service Officer; Tammie Robinson, Agency Fiscal Officer

Supervisor(s): Dr. Gregg Pane, Director

Measure 10.1 Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	22.6	28.6	-	-	-

Measure 10.2 Percent of Key Result Measures Achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	N/A	71	-	-	-

Measure 10.3 Percent increase in the amount of grant funds from federal and private sources

Fiscal Year

	2005	2006	2007	2008	2009
Target	5	5	5	5	5
Actual	5.29	-	-	-	-

Note: This measure formerly appeared as KRM 8.6 in the Health Promotion program.

Agency Financial Operation

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$3,878,651	\$3,634,346	-\$244,305	-6.3
FTEs	40.6	41.0	0.4	1.0

Program Description

The purpose of the **Agency Financial Operations** program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the Agency Financial Operations program can be found in the **Strategic Budgeting** Chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the **Agency Financial Operations** program are included in Table HC0-4.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity** in the FY 2008 **Operating Appendices** volumes.

Department of Parks and Recreation

www.dpr.dc.gov

Telephone: 202-673-7665

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$57,874,490	\$52,302,329	\$59,729,480	14.2
FTEs	690.8	865.0	878.2	-1.5

The mission of the Department of Parks and Recreation is to maintain the District's park land and to provide diverse recreational opportunities to residents and visitors.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Develop a strategic programming plan with alternative staffing models to ensure all facilities are able to accommodate a balance of uses, which reflect the diversity of community needs and demands;
- Undertake a social marketing campaign educating parents about structured out-of-school programs, and ultimately engaging at least 10 percent of District youth ages 5 to 18 as regular participants in structured DPR out-of-school time programs;
- Ensure staff are prepared to work with a diverse public by recruiting and training staff and volunteers who are sensitive to the ethnic and language barriers of residents;
- Develop new outreach campaigns in partnership with community organizations serving targeted populations; and
- Develop partnerships to deliver a palette of life skills programs including a) adult literacy, b) financial literacy, and c) parenting. Provide these programs at recreation centers that serve high poverty neighborhoods.

Fast Facts...

The Department of Parks and Recreation operates:

- 359 Triangle Parks
- 50 Community Parks
- 73 Recreation Centers
- 77 Playgrounds
- 85 Ball Fields
- 9 Soccer Fields
- 119 Basketball Courts
- 138 Tennis Courts
- 19 Large Outdoor Pools
- 8 Indoor Pools
- 7 Walk-to-Learn Pools
- 17 Day Care Sites
- 16 Before/After School Care Sites
- 10 Cooperative Play Sites
- 1 Therapeutic Recreation Center
- 1 Residential Camp (240 Acres in Scotland, MD)

Funding by Source

Tables HA0-1 and 2 show the sources of funds and full-time equivalents (FTEs) by fund type for the Department of Parks and Recreation.

Table HA0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	34,437	42,674	42,085	47,358	5,273	12.5
Special Purpose Revenue Funds	915	1,019	1,600	2,492	892	55.8
Total for General Fund	35,352	43,693	43,685	49,850	6,165	14.1
Federal Resources						
Federal Grant Funds	115	119	0	0	0	N/A
Total for Federal Resources	115	119	0	0	0	N/A
Private Funds						
Private Grant Funds	426	1,069	1,033	936	-97	-9.4
Total for Private Funds	426	1,069	1,033	936	-97	-9.4
Intra-District Funds						
Intra-District Funds	11,385	12,994	7,584	8,944	1,360	17.9
Total for Intra-District Funds	11,385	12,994	7,584	8,944	1,360	17.9
Gross Funds	47,277	57,874	52,302	59,729	7,427	14.2

*Percent Change is based on whole dollars.

Table HA0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Funds						
Local Funds	538.3	669.8	621.0	689.8	68.8	11.1
Special Purpose Revenue Funds	0.0	0.0	60.0	9.0	-51.0	-85.0
Total for General Fund	538.3	669.8	681.0	698.8	17.8	2.6
Private Funds						
Private Grant Funds	16.0	16.0	24.0	22.0	-2.0	-8.3
Total for Private Funds	16.0	16.0	24.0	22.0	-2.0	-8.3
Intra-District Funds						
Intra-District Funds	125.2	5.0	160.0	157.4	-2.6	-1.6
Total for Intra-District Funds	125.2	5.0	160.0	157.4	-2.6	-1.6
Total Proposed FTEs	679.4	690.8	865.0	878.2	13.2	1.5

Gross Funds

The agency's proposed budget is \$59,729,480 representing an increase of \$7,427,152 or 14.2 percent over the FY 2007 approved budget of \$52,302,329. This funding supports 878.2 FTEs, an increase of 13.2 FTEs, or 1.5 percent over the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$47,357,561 representing an increase of \$5,272,669 or 12.5 percent over the FY 2007 approved budget of \$42,084,892. This funding supports 689.8 FTEs, an increase of 68.8 FTEs, or 11.1 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$797,778 in the Development and Community Affairs program due to changes in the Director's Office and the Marketing and Development activity;
- An increase of \$292,733 in the Agency's Management program due to an increase in the fleet management activity that is associated with operational expenses for the agency;
- A net increase of \$192,504 in the Park and Facility Development program due to additional funds for telephone services;
- A decrease of \$1,885,352 in Recreational Programs and Services due to a decrease in the Summer Operation activity; and
- A decrease of \$118,031 in the Agency Financial Operations program.

Policy Initiatives

- An increase of \$3,102,113 and 62.0 FTEs in the Recreational Programs and Services program, which includes \$3,000,000 to support summer operations, and \$102,113 to support the Riggs-LaSalle recreational center;
- An increase of \$2,115,593 and 11.0 FTEs in the Park and Facility Maintenance program, which includes \$1,365,593 for in-house maintenance staff including engineers, welders, plumbers, and electricians, and \$750,000 in one-time funding for ball-field maintenance;

- An increase of \$360,000 in one-time funding in the Agency Management Program IT related services; and
- An increase of \$100,000 in one-time funding in the Recreational Programs and Services program to support a Senior Olympics initiative.

Transfer-In

- A transfer-in of \$360,000 in one-time funding in the Parks and Facility Maintenance program, for the planning and design of the Marvin Gaye Recreation Center.

Transfer-Out

- A transfer-out of \$44,669 from the Park and Facility Maintenance program to the Department of Public Works (DPW) for garbage collection/disposal fees.

Assessments.

- The proposed budget includes \$154,280 to be transferred via intra-District to the Office of Contracting and Procurement and \$400,080 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters BE0 and PO0 in this volume for additional information.

Special Purpose Revenue Funds. The proposed budget is \$2,492,324, an increase of \$892,324 or 55.8 percent over the FY 2007 approved budget of \$1,600,000. This funding supports 9.0 FTEs, a decrease of 51 FTEs, or 85.0 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$292,324 in the Recreational Programs and Services program for the Educational Services activity;
- An increase of \$600,000 increase in the Park and Facility Management Program, which is a one-time funding from the fund balance for the maintenance activity; and
- A reduction of 51 FTEs in the Recreational Programs and Services program to account

for elimination of unfunded positions in agency programs.

For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Private Grants Funds

Private Grant Funds. The proposed budget is \$936,000, a decrease of \$97,437 or 9.4 percent from the FY 2007 approved budget of \$1,033,437. This funding supports 22.0 FTEs, a decrease of 2 FTEs or 8.3 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A decrease of \$97,437 in the Recreational Programs and Services program due to anticipated reduction in the Head-Start Grant

For a breakdown of each individual private grant that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Intra-District Fund

The proposed budget is \$8,943,595, an increase of \$1,359,595 or 17.9 percent over the FY 2007 approved budget of \$7,584,000. This funding supports 157.4 FTEs, a decrease of 2.6 FTEs or 1.6 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$919,595 in the Recreational Programs and Services program, which includes increases of \$819,595 to support an annual MOU with the Office of Educational Services that provides childcare services and \$100,000 for an MOU with the State Education Office that provides nutritional meals for youth.

Policy Initiatives

- An increase of \$240,000 in the Recreational Parks and Facility Maintenance program, which reflects a planned MOU with the District Department of the Environment (DDOE) to fund Dog Parks.
- An increase of \$100,000 in the Park and Facility Maintenance program for baseball field improvements at Guy Mason Recreation Center in Ward 3: specifically, fencing and netting along Wisconsin Avenue, NW; and
- An increase of \$100,000 in the Recreational Programs and Services program for swing away softball initiatives and youth enrichment programs.

Note: For a breakdown of each individual intra-District agreement that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Expenditure by Comptroller Source Group

Table HA0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table HA0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	11,576	15,455	14,170	20,970	6,800	48.0
12 Regular Pay - Other	15,322	15,572	16,209	12,625	-3,584	-22.1
13 Additional Gross Pay	554	685	493	476	-18	-3.6
14 Fringe Benefits - Curr Personnel	4,775	5,220	5,019	6,334	1,315	26.2
15 Overtime Pay	515	1,016	521	515	-6	-1.2
Subtotal Personal Services (PS)	32,743	37,948	36,412	40,919	4,507	12.4
20 Supplies and Materials	1,501	2,476	1,453	2,068	616	42.4
30 Energy, Comm. and Bldg Rentals	3,027	3,775	3,397	3,561	164	4.8
31 Telephone, Telegraph, Telegram, Etc	995	1,134	1,095	1,366	271	24.7
32 Rentals - Land and Structures	465	444	469	140	-328	-70.0
34 Security Services	654	417	1,024	1,101	77	7.5
40 Other Services and Charges	1,955	1,381	1,062	1,581	519	48.9
41 Contractual Services - Other	4,534	8,147	6,126	7,465	1,338	21.8
50 Subsidies and Transfers	0	1,500	644	0	-644	-100.0
70 Equipment & Equipment Rental	1,404	653	620	1,528	908	146.3
Subtot Nonpersonal Services (NPS)	14,534	19,926	15,891	18,811	2,920	18.4
Gross Funds	47,277	57,874	52,302	59,729	7,427	14.2

*Percent Change is based on whole dollars.

Expenditure by Program

Table HA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Parks and Recreation.

Table HA0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Personnel (1010)	206	291	286	-5	4.0	4.0	5.0	1.0
Training & Employee Development (1015)	247	291	303	12	2.0	2.0	3.0	1.0
Labor/Management Partnerships (1017)	91	105	0	-105	1.0	1.0	0.0	-1.0
Contracting & Procurement (1020)	110	95	64	-31	1.0	1.0	1.0	0.0
Property Management (1030)	60	39	82	44	0.0	0.0	1.0	1.0
Information Technology (1040)	770	680	929	250	2.0	5.0	4.0	-1.0
Financial Management (1050)	-54	0	0	0	0.0	0.0	0.0	0.0
Risk Management (1055)	326	268	328	60	2.0	2.0	3.0	1.0
Legal (1060)	211	39	123	85	1.0	0.0	2.5	2.5
Fleet Management (1070)	901	1,423	1,754	330	21.0	21.0	26.5	5.5
Communications (1080)	26	120	38	-83	0.8	1.0	0.8	-0.3
Customer Service (1085)	139	152	125	-26	2.0	2.0	2.0	0.0
Language Access (1087)	0	39	0	-39	0.0	0.0	0.0	0.0
Performance Management (1090)	177	101	261	160	1.0	1.0	3.0	2.0
Subtotal: Agency Management Program (1000)	3,211	3,642	4,294	653	37.8	40.0	51.8	11.8
Agency Financial Operations (100F)								
Agency Budget Operations (110F)	152	170	177	7	2.0	2.0	2.0	0.0
Agency Accounting Operations (120F)	309	330	336	6	5.0	5.0	5.5	0.5
Agency Fiscal Officer Operations (130F)	0	133	2	-131	0.0	0.5	0.0	-0.5
Agency Fiscal Officer Operations (140F)	28	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Agency Financial Operations (100F)	490	633	515	-118	7.0	7.5	7.5	0.0

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Expenditure by Program

Table HA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Parks and Recreation.

Table HA0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Support (2400)								
Director's Office (2410)	69	38	1,081	1,043	6.0	7.0	14.0	7.0
Staff Reimbursement Costs (2413)	108	0	0	0	0.0	0.0	0.0	0.0
MLK Day Administrative Costs (2415)	1	0	0	0	0.0	0.0	0.0	0.0
Inter-governmental Relations (2420)	113	171	59	-112	0.0	0.0	0.0	0.0
Community Relations (2430)	478	409	477	68	7.0	7.0	7.0	0.0
Marketing and Development (2440)	382	515	306	-209	2.0	7.0	3.0	-4.0
Permitting (2450)	114	114	191	77	2.0	2.0	3.0	1.0
Partnerships (2460)	0	72	2	-70	0.0	1.0	0.0	-1.0
Subtotal: Agency Support (2400)	1,264	1,319	2,116	798	17.0	24.0	27.0	3.0
Recreational Programs (3400)								
Recreational Services/Programs (3410)	9,510	12,039	9,884	-2,155	196.1	244.0	182.0	-62.0
Late Night Hoops (3412)	88	0	0	0	0.0	0.0	0.0	0.0
PeopleSoft Payroll Project (3414)	17	0	0	0	0.0	0.0	0.0	0.0
Aquatics (3420)	2,063	1,849	2,377	527	50.3	43.0	50.0	7.0
Sports, Health & Fitness (3430)	2,865	1,279	992	-287	7.0	20.5	13.0	-7.5
Youth Development (3440)	3,675	2,322	2,445	124	51.8	47.5	49.0	1.5
Urban Camps (Summer Operations) (3450)	3,399	1,289	4,107	2,818	17.4	66.0	94.0	28.0
Program Development (3460)	194	230	186	-44	1.0	4.0	5.0	1.0
Environmental Activities (4420)	0	344	564	221	0.0	5.0	13.0	8.0
Senior Services (4430)	0	914	1,094	180	0.0	16.0	17.5	1.5
Therapeutic Recreation (4440)	0	529	605	76	0.0	9.5	10.0	0.5
Childcare Program (DHS Funded) (4460)	0	7,134	8,301	1,167	0.0	160.0	153.6	-6.4
Comm Computer Access Centers (4470)	0	50	0	-50	0.0	0.0	0.0	0.0
Yr Round Feeding Prgm (St Education Off) (4476)	0	300	400	100	0.0	0.0	0.0	0.0
Headstart - United Planning Organization (4480)	0	1,033	936	-97	0.0	24.0	22.0	-2.0
Score Program (4490)	0	150	103	-47	0.0	0.0	3.8	3.8
Subtotal: Recreational Programs (3400)	21,811	29,463	31,994	2,531	323.6	639.5	612.9	-26.6

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Expenditure by Program

Table HA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Parks and Recreation.

Table HA0-4

FY 2008 Proposed Operating Budget and FTE's, by Program and Activity

(dollars in thousands)

Program /Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Specialty & Targeted Programs (4400)								
Coop Play (Educational Servcs) (4410)	35	0	0	0	0.0	0.0	0.0	0.0
Environmental Activities (4420)	483	0	0	0	6.0	0.0	0.0	0.0
Camp Use in Spring Break-State Edu Office (4424)	5	0	0	0	0.0	0.0	0.0	0.0
Mayor's Youth Leadership Institute-DOES (4425)	9	0	0	0	0.0	0.0	0.0	0.0
Senior Services (4430)	772	0	0	0	16.2	0.0	0.0	0.0
Therapeutic Recreation (4440)	559	0	0	0	8.4	0.0	0.0	0.0
DHS Diversity Networking (4442)	2	0	0	0	0.0	0.0	0.0	0.0
Cultural Arts (4450)	1	0	0	0	0.0	0.0	0.0	0.0
Childcare Program (DHS Funded) (4460)	7,287	0	0	0	124.8	0.0	0.0	0.0
TANF Program from D.H.S. Funds (4465)	2,768	0	0	0	0.0	0.0	0.0	0.0
St. Education (Summer Feeding Program) (4475)	1	0	0	0	1.0	0.0	0.0	0.0
Yr Round Feeding Prgm (St Education Off) (4476)	299	0	0	0	0.0	0.0	0.0	0.0
St. Educ Program (Summer Feeding Prog (4477)	2,012	0	0	0	0.0	0.0	0.0	0.0
Headstart - United Planning Organization (4480)	1,006	0	0	0	16.0	0.0	0.0	0.0
Spark - Nat'l Black Child Development (4485)	63	0	0	0	0.0	0.0	0.0	0.0
Score Program (4490)	106	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Specialty & Targeted Programs (4400)	15,407	0	0	0	172.3	0.0	0.0	0.0

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Expenditure by Program

Table HA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Parks and Recreation.

Table HA0-4

FY 2008 Proposed Operating Budget and FTE's, by Program and Activity

(dollars in thousands)

Program /Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Park & Facility Management (5400)								
Maintenance (5410)	63	0	831	831	2.0	0.0	17.5	17.5
Facility Management Administration (5411)	4,145	4,483	10,109	5,626	87.5	93.0	94.0	1.0
Natural Resources (5413)	2,897	4,667	602	-4,065	7.0	18.0	12.0	-6.0
Katrina Costs From Emergency Mgmt Agency (5417)	2	0	0	0	0.0	0.0	0.0	0.0
Planning (5420)	23	0	0	0	1.0	0.0	0.0	0.0
Greening Rooftops for Sustainable Comm. (5421)	166	0	0	0	0.0	0.0	0.0	0.0
Planning & Design (5425)	626	724	1,160	436	3.0	6.0	7.0	1.0
Park and Facility Operations (Admin) (5430)	5,339	5,586	5,016	-569	0.0	0.0	1.0	1.0
Staffing Reimbursement (5431)	122	0	0	0	0.0	0.0	0.0	0.0
Capital Improvement Program (CIP) (5440)	256	59	859	800	4.0	9.0	11.0	2.0
Park & Facility Operations (Park Rangers) (5450)	747	617	775	158	12.0	13.0	14.0	1.0
Park & Facility Operations (Stagecraft) (5460)	298	256	449	193	5.6	3.0	7.5	4.5
Park & Facility Operations (Warehouse) (5470)	849	855	927	72	11.0	12.0	14.0	2.0
Daily Shuttle Service for the Homeless (5471)	79	0	0	0	0.0	0.0	0.0	0.0
Large Parks/Green Initiatives (5481)	81	0	82	82	0.0	0.0	1.0	1.0
Subtotal: Park & Facility Management (5400)	15,693	17,246	20,810	3,563	133.1	154.0	179.0	25.0
Total Proposed Operating Budget	57,874	52,302	59,729	7,427	690.8	865.0	878.2	-13.2

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The Department of Parks and Recreation operates through the following 5 programs:

Development and Community Affairs

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$1,318,535	\$2,116,313	\$797,778	60.5
FTEs	24.0	27.0	3.0	12.5

Program Description

The Development and Community Affairs program provides community outreach, volunteer opportunities and development activities for DC residents, visitors and DPR in order to provide additional resources and staff, and to meet and exceed customer expectations.

This program contains the following 6 activities:

- **Director's Office Activity** provides vision and support to the entire department. The goal is to guide senior managers in a direction most advantageous to the government and residents of the District of Columbia;
- **Intergovernmental Relations Activity** establishes, maintains and nurtures relationships between the department and other government entities. The goal is to provide a unified, collaborative and efficient government to the residents of the District of Columbia;
- **Community Relations Activity** provides structured partnerships, volunteer opportunities and community services to citizens, visitors, organizations and DPR. The goal is to provide a means of outreach, partnerships, community activity and communication between the government and residents of the District of Columbia;
- **Marketing and Development Activity** provides grant writing, information distribution, and outreach and development services to DPR. The goal is to provide additional resources and staff for parks and recreation facilities and programs;
- **Permitting Activity** provides control, supervision and governance over the use of DPR oper-

ated and maintained ball fields, parks, picnic areas and other facilities through permits and fees. The goal is to benefit customers using these areas; and

- The **Partnership Activity** provides innovative public and private partnership that enhances the quality of life for DC residents and visitors.

The FY 2008 budget and associated FTEs for the activities for the **Development and Community Affairs** program are included in Table HAO-4.

Key Result Measures

Program 1: Park and Facility Management

Manager(s): Stan Dickson

Supervisor(s): Vacant, Associate Director for Parks and Facility Management

Measure 1.1: Percent of emergency maintenance requests addressed within 24 hours

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	100	100	100	100
Actual	N/A	-	-	-	-

Note: New measure for FY 2006. Reporting will begin during FY 2007 with implementation of electronic work order management. (12/2006)

Measure 1.2: Percent of DPR-owned facilities meeting ADA standards

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	10	15	28	30	35
Actual	24.59	26.3	-	-	-

Note: FY 2004 is a baseline year. FY 2007 target increased from 17 to 28 percent at the agency's request (3/2006).

Measure 1.3: Percent of capital projects completed on time

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	80	100	100	100
Actual	92.86	100	-	-	-

Note: The FY 2004 value reflects 19 Capital projects completed on-time. FY 2007 target increased from 80 to 100 percent at the agency's request (3/2006).

Measure 1.4: Percent of DPR parks rated "clean and safe"

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	100	100	100	100
Actual	N/A	-	-	-	-

Note: New measure for FY 2006. Measure employs an electronic tracking system that was not available for implementation until August 2006. Data will be available for FY 2007. (2/2007)

Recreational Programs and Services

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$29,462,811	\$31,994,055	\$2,531,244	8.6
FTEs	639.5	612.9	-26.6	-4.2

Program Description

The **Recreational Programs and Services** program provides sports, health and fitness programs, youth programs, aquatics and a diverse array of camps for DC residents and visitors so that they can participate in, and learn about, sports and leisure activities, as well as improve their health and well-being.

This program contains the following 9 activities:

- **Recreational Services** - provides planning, supervision and logistical support to the ward offices and multiple recreation centers throughout the District. The goal is for recreation programs and facilities to operate in an efficiently and orderly;
- **Aquatics** - provides swimming recreation, instruction, fitness and competition opportunities to District citizens and visitors. The goal is for constituents to swim safely for recreation, fitness, and competitive purposes;
- **Sports, Health and Fitness** - provides structured and self-directed recreational sports, health and fitness programs to District residents and visitors. The goal is for constituents to learn and/or master athletic skills, healthy living techniques and the principles of fitness;
- **Youth Development** - provides specialized outreach services to District children and youth ages 9 to 21 at risk of negative social behavior, by providing opportunities in education, employment, community service and scholarship. The goal is for youth to remain

connected to mainstream society and lead productive and healthy lives;

- **Program Development** - provides research, data collection, analysis, curriculum development, planning and evaluation services for Recreation and Specialty Programs within the department. The goal is to improve the quality of services that DPR provides;
- **Educational Services** - provides educational, cultural, recreational and creative arts programming and nutritional support services to both pre-school and school-aged children, including those with special needs. The goal is to offer quality and developmentally appropriate activities. This activity is funded through an Intra-District agreement with the Department of Human Services and a separate private grant for Head-Start;
- **Environmental Activities** - provides environmental education and gardening programs to District residents and visitors of all ages. The goal is for participants to learn about, explore, and experience the urban and natural environment; provides environmental education and gardening programs to District residents and visitors of all ages. The goal is for constituents to learn about, explore and experience the urban and natural environment;
- **The Senior Services** - provides recreational, social, educational, health promotion, and transportation services to District residents and visitors, age 50 and older. The goal is to enhance seniors' mental, social and physical well-being. In addition to local funds, this activity is funded by an Intra-District agreement with the Office on Aging; and
- **Therapeutic Recreation** - provides comprehensive habilitation and rehabilitation leisure services to persons of all abilities and in particular persons with disabilities. The goal is for constituents to progress from therapy to participation in leisure activities within their community.

The FY 2008 budget and associated FTEs for the activities for the **Recreational Programs and Services** are included in Table HA0-4.

Key Result Measures

Program 2: Recreational Programs

Manager(s): Robert Gundling; Tina Roper;
Mike Walker; Jeff Mays

Supervisor(s): Loretta Jones, Deputy Director

Measure 2.1: Percent of TR (therapeutic recreation) customers who report satisfaction with TR programs

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	75	77	90	90	90
Actual	84.8	90.9	-	-	-

Note: New measure FY 2005.

Measure 2.2: Percent change in number of senior "health promotion" special events over prior year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	5	5	5	5
Actual	N/A	0	-	-	-

Note: New measure for FY 2006.

Measure 2.3: Percent of DPR's 17 child development facilities maintaining national accreditation

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	90	100	100	100
Actual	94.1	100	-	-	-

Note: FY 2007 target increased from 90 to 100% at the agency's request. (3/2006)

Measure 2.4: Percent of parents reporting satisfaction with the quality of Daycare/Head Start Programs

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	90	95	95
Actual	96.5	90.2	-	-	-

Note: FY 2007 target increased from 70 to 95 percent at the agency's request. (3/2006).

Measure 2.5: Percent of DPR recreation centers conducting environmental education programming

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	40	60	70	80
Actual	N/A	81.8	-	-	-

Note: New measure for FY 2006.

Measure 2.6: Percent of parents that report satisfaction with their child(ren)'s summer urban day camp experi-

ence

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	65	67	88	90	90
Actual	85.64	88.4	-	-	-

Note: Previously reported as KRM 3.1. FY 2007 target increased from 68 to 88 percent at the agency's request (3/2006).

Measure 2.7: Percent change in number of youth participants in sports leagues

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	2	N/A	10	5	5
Actual	N/A	-45.5	-	-	-

Note: Percent change calculated based on prior year actual. Previously reported as KRM3.2. FY 2004 and 2005 data cannot be verified or are unavailable. FY 2006 will be the baseline year. FY 2007 target increased from 1% to 10% at agency's request (3/2006).

Measure 2.8: Percent of lifeguards needed for summer hired and trained by March 31st

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	60	65	65	65
Actual	N/A	29	-	-	-

Note: New measure for FY 2006.

Measure 2.9: Percent of Roving Leader clients participating in structured prevention programs

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	38	40	40
Actual	N/A	35	-	-	-

Note: FY 2006 baseline year for new measure.

Measure 2.10: Percent change in registration for programs using RecWare software

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	10	10	7	5
Actual	16.1	173.8	-	-	-

Note: FY 2004 is a baseline year. FY 2005-2006 targets are percent change over the prior fiscal year. Previously reported as KRM 3.8. FY 2006 and 2007 targets increased to 10% at the agency's request (3/2006).

Measure 2.11: Percent of recreation center visitors participating in structured programs

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	30	35	35
Actual	N/A	25.6	-	-	-

Note: FY 2006 baseline year for new measure.

Measure 2.12: Percent change in number of adult par-

Participants in sports leagues

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	10	5	5
Actual	N/A	2601	-	-	-

Note: FY 2006 baseline year for new measure. Actual is raw number.

Park and Facility Management Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$17,246,429	\$20,809,857	\$3,563,428	20.7
FTEs	154.0	179.0	25.0	16.2

Program Description

The **Park and Facility Management** program provides planning, building, operational, maintenance, custodial and security services to DPR, DC residents and, visitors so that they can have safe, well-planned and well-managed facilities.

This program contains the following 8 activities:

- **Natural Resources** provides for the management of environmentally safe and beautiful parks and recreation centers. The goal is to contribute to the environmental, social and recreational well-being of the District residents and visitors;
- **Facility Management (Admin)** – operates and maintains DPR facilities and parks. The 2 goals are: 1) for District residents and visitors to recreate at attractive, well-run and well-operated recreational properties; and 2) to contribute to the environmental, social and recreational well-being of the District residents and visitors;
- **Park and Facility Operations (Admin)** serves the purpose of monitoring and managing utility costs in DPR facilities. The goal is for DPR programs and facilities to operate efficiently and orderly;
- **Planning and Design** provides planning and park development services to the District community. The goal is to obtain community input on park development and improvement projects as well as to enable DPR to make informed decisions on land use overall. In FY

2008, this activity also will conclude the agency’s Master Plan for large parks management. The goal is to provide environmentally safe structures for the District’s residents and visitors while protecting landscape and environmental beauty;

- **Capital Improvement Program (Local)** provides technical and administrative support for construction services and capital equipment purchases. The goal is for DPR to develop and maintain a broad range of state of the art facilities and parks that meet the community’s needs;
- **Park and Facility Management (Park Rangers)** secures and promotes safe and sound settings for park visitors, prepares exhibits and informational materials about DPR parks, leads tours and nature walks. The goal is to help visitors learn about the natural significance of the area and assists with critical emergency response;
- **Park and Facility Management (Stagecraft)** Activity provides tools, equipment and installation support necessary to successfully support events. The goal is to indirectly provide enjoyment to and education for District residents and visitors; and
- **Park and Facility Management (Warehouse)** provides sufficient space to assemble, house, and manage materials, equipment and supplies. The goal is to support the department’s programs and administration.

The FY 2008 budget and associated FTEs for the activities for the **Park and Facility Management** program are included in Table HA0-4.

Key Result Measures
Program 3: Development and Community Affairs

Manager(s): Gail Benjamin; Kay Sibetta;
 Lincoln Jenkins

Supervisor(s): Wanda S. Durden, Interim
 Director

Measure 3.1: Percent change in number of volunteers participating in clean-up and/or other community projects over prior year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	10	10	5	5
Actual	20.49	165.7	-	-	-

Note: FY 2003 baseline year. Targets are percent change over the prior fiscal year actual. Previously reported as KRM 4.1. FY 2006 and FY 2007 targets increased to 10% at the agency's request (3/2006).

Measure 3.2: Percent change in "adopt-a-park" and/or "friends of groups" over prior year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	2	N/A	5	10	10
Actual	32.6	28	-	-	-

Note: FY 2004 and 2005 targets decreased at agency request (11/17/03). Targets are percent change over the prior fiscal year. FY 2004 and 2005 data cannot be verified. FY 2006 will be baseline year; data is reported as a raw number. Previously reported as KRM 4.2.

Measure 3.3: Percent change in grant funding over prior year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	5	2	2	2
Actual	-40.01	-9.3	-	-	-

Note: FY 2005-2006 targets represent a percent change over the prior fiscal year actual. FY 2006 and 2007 targets maintain 27% increase over FY 2003 level. Previously reported as KRM 4.3. FY 2006 target increased to 5%, FY 2007 target decreased to 2% at the agency's request (3/2006).

Measure 3.4: Percent change in corporate sponsorship funding over prior year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	5	2	2	2
Actual	41.37	-19	-	-	-

Note: FY 2005-2006 targets represent a percent change over the prior fiscal year actual. FY 2006 and 2007 targets maintain 27% increase over FY03 level. In FY 2004 the agency received \$822,475 in funding, falling below the FY 2003 level of \$987,000. Previously reported as KRM 4.4. FY 2006 target increased from 2 to 5% at the agency's request. (3/2006)

Measure 3.5: Percentage of reimbursable meals within the summer food program

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	98	100	98	98	98
Actual	100	99.5	-	-	-

Note: Previously reported as KRM 4.5. FY 2006 target increased from 98 to 100 percent at the agency's request (3/2006)

Measure 3.6: Percent change in collaborative/cohabitative partnerships with nonprofits over prior year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	2	10	20	15	10
Actual	-41.5	-45.8	-	-	-

Note: FY 2004 value reflects 14 collaborative/cohabitative partnerships with nonprofits over prior year. Previously reported as KRM 4.6. FY 2006 target increased from 2 to 10 percent FY 2007 target increased from 2 to 20 percent at the agency's request (3/2006).

Agency Management

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$3,641,764	\$4,294,497	\$652,733	17.9
FTEs	40.0	51.8	11.8	29.4

The Agency Management program provides administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the Strategic Budgeting chapter.

The FY 2008 budget and associated FTEs for the activities for the Agency Management program are included in Table HA0-4.

Key Result Measures
Program 4: Agency Management

Manager(s): Kena Cofield

Supervisor(s): Wanda S. Durden, Interim Director

Measure 4.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	N/A	58.3	-	-	

Note: Previously KRM 5.3.

Measure 4.2: Percent of Key Result Measures Achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	73	57.9	-	-	-

Note: Previously KRM 5.4.

Measure 4.3: Percent of local budget used for training

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	0.05	0.05	0.05	0.05	0.05
Actual	0.07	0.66	-	-	-

Note: Previously KRM 5.5

Agency Financial Operations Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$632,789	\$514,758	-\$118,031	-18.7
FTEs	7.5	7.5	0	0

The **Agency Financial Operations** program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the Agency Financial Operations program can be found in the Strategic Budgeting Chapter.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity** in the **FY 2008 Operating Appendices** volume.

D.C. Office on Aging

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Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$21,723,506	\$23,469,875	\$24,108,852	2.7
FTEs	25.0	28.5	28.5	0.0

The mission of the D.C. Office on Aging is to provide advocacy, health education, employment and social services to District residents 60 and older so that they can live longer and maintain independence, dignity and choice.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Improve the quality of programs as measured by the percent of providers meeting standardized performance outcomes;
- Improve access to consumer information and assistance for District seniors in the areas of employment, education, health and social services within the District of Columbia Office on Aging (DCOA) as measured by customer surveys, job placements, and number of people served or percent of population served;
- Enhance opportunities for seniors to improve fitness and maintain independence by increasing the number of wellness centers;
- Enhance elder caregivers and strengthen family support options as measured by the number of caregivers participating in the Caregivers Institute, homemaker services, adult day care; and
- Introduce seniors and the general public to aging issues through events and public service announcements.

Fast Facts...

- **54** District seniors have graduated from the Senior Citizens Policy Academy.
- **10** schools have participated in the partnership between the D.C. Office on Aging and the D.C. Commission on Aging and the D.C. Public, Charter and Private Schools to host an intergenerational poster contest. The contest promotes positive interaction between seniors and the youth.
- **65** percent of District elderly attending Senior Wellness Centers have improved their "health style inventory score" by adopting one or more healthy habits.
- **61** percent of District seniors 60 years of age and older (91,605) received one or more services funded by the D.C. Office on Aging.
- **1,100,000** nutritious mid-day meals have been provided to date to more than 8,500 District elderly in group setting or to the homebound.

Funding by Source

Tables BY0-1 and 2 show the sources of funding and FTEs by fund type for the Office on Aging.

Table BY0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	13,990	14,681	16,729	17,443	715	4.3
Total for General Fund	13,990	14,681	16,729	17,443	715	4.3
Federal Resources						
Federal Grant Funds	6,948	6,784	6,491	6,415	-76	-1.2
Total for Federal Resources	6,948	6,784	6,491	6,415	-76	-1.2
Intra-District Funds						
Intra-District Funds	285	259	250	250	0	0.0
Total for Intra-District Funds	285	259	250	250	0	0.0
Gross Funds	21,223	21,724	23,470	24,109	639	2.7

*Percent Change is based on whole dollars.

Table BY0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	12.0	13.0	16.5	16.5	0.0	0.0
Total for General Fund	12.0	13.0	16.5	16.5	0.0	0.0
Federal Resources						
Federal Grant Funds	6.0	9.0	9.0	9.0	0.0	0.0
Total for Federal Resources	6.0	9.0	9.0	9.0	0.0	0.0
Intra-District Funds						
Intra-District Funds	3.0	3.0	3.0	3.0	0.0	0.0
Total for Intra-District Funds	3.0	3.0	3.0	3.0	0.0	0.0
Total Proposed FTEs	21.0	25.0	28.5	28.5	0.0	0.0

Gross Funds

The agency's proposed budget is \$24,108,852 representing an increase of \$638,977, or 2.7 percent over the FY 2007 approved budget of \$23,469,875. This funding supports 28.5 FTEs, no change from the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$17,443,358 representing an increase of \$714,587, or 4.3 percent over the FY 2007 approved budget of \$16,728,771. This funding supports 16.5 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$500,000 for one-time costs associated with the start-up costs for a new senior center located in Ward 1 in the Community-Based Support program.
- A net increase of \$134,416 for salary adjustments and associated fringe benefits.
- A net decrease of \$864,187 in nonpersonal services expenditures.
- **Fixed Costs.** A net decrease in Fixed Costs of \$854, which includes telephone increased by \$3,872 and offset by a security decreased by \$4,726.

Policy Initiatives

- An increase of \$730,000 and 0.0 FTEs in community programs of which \$365,000 is in Community-Based Support Program and \$365,000 is in the In-Home and Continuing Care program to continue senior health and welfare services initiated in prior fiscal years;
- An increase of \$1,000 for one-time costs associated with the start-up costs for a new senior center located in Ward 1 in the Community-Based Support program;
- An increase of \$76,000 for the projected loss of Federal funds;
- An increase of \$21,625 for services provided in the Community -Based Support program;
- An increase of \$76,375 for the services provided in the In-Home and Continuing Care program; and

- An increase of \$40,212 to be transferred via intra-District to the Office of Contracting and Procurement Services for the cost of services provided by this agency. Please refer to the chapters for the Office Contracting and Procurement (PO0) and the Department of Human Resources (BE0) in this volume for additional information.

Assessment. The proposed budget includes \$40,212 to be transferred via intra-District to the Office of Contracting and Procurement. Please refer to chapters (BE0) and (PO0) in this volume for additional information.

Federal Funds

Federal Grants. The proposed budget is \$6,415,494, a decrease of \$75,610 or 1.2 percent from the FY 2007 approved budget of \$6,491,104. This funding supports 9.0 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A projected increase of \$176,943 for grants in the Agency Management program is offset by a decrease of \$131,580 in the Consumer Information and Assistance and Outreach program and a decrease of \$120,973 in the In-Home and Continuing Care program.

Note: For a breakdown of each individual federal grant that in total comprise this fund type, refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Intra-District Funds

The proposed budget is \$250,000, no change from the FY 2007 approved budget. The intra-District of \$250,000 is with the Department of Employment Services. This funding supports 3.0 FTEs, no change from the FY 2007 approved level.

Note: For a breakdown of each individual intra-District agreement that in total comprises this fund type, refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volumes.

Expenditure by Comptroller Source Group

Table BY0-3 shows the FY 2008 approved budget for the agency at the Comptroller Source Group level (Object Class level).

Table BY0-3

FY 2008 Approved Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	1,199	1,364	1,686	1,399	-287	-17.0
12 Regular Pay - Other	137	218	0	548	548	N/A
13 Additional Gross Pay	35	41	0	0	0	N/A
14 Fringe Benefits - Current Personnel	224	262	320	386	66	20.6
15 Overtime Pay	0	-3	0	0	0	N/A
Subtotal Personal Services (PS)	1,594	1,882	2,006	2,333	327	16.3
20 Supplies and Materials	24	52	123	113	-10	-8.2
30 Energy, Comm. and Bldg Rentals	38	34	39	44	5	11.8
31 Telephone, Telegraph, Telegram, Etc	23	23	28	38	10	36.2
33 Janitorial Services	11	10	18	19	1	4.0
34 Security Services	19	20	26	23	-3	-10.9
35 Occupancy Fixed Costs	36	49	49	56	6	12.5
40 Other Services and Charges	150	157	219	241	22	10.1
41 Contractual Services - Other	5,263	4,809	4,651	5,375	724	15.6
50 Subsidies and Transfers	13,972	14,566	16,078	15,635	-442	-2.8
70 Equipment & Equipment Rental	95	121	234	233	-1	-0.4
Subtotal Nonpersonal Services (NPS)	19,629	19,841	21,464	21,776	312	1.5
Gross Funds	21,223	21,724	23,470	24,109	639	2.7

*Percent Change is based on whole dollars.

Expenditure by Program

Table BY0-4 shows the FY 2008 proposed budget by program and activity for the D.C. Office on Aging.

Table BY0-4

FY 2008 Proposed Operating Budget, by Program and Activity

Program/Activity	Dollars in Thousands				Full-time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Services (1000)								
Amp-Personnel Costs Activity (1010)	1,971	2,025	2,398	373	0.0	28.5	25.5	-3.0
Amp-Training & Employee Devlp Activity (1015)	5	15	0	-15	0.0	0.0	0.0	0.0
Amp-Contract & Procurement Activity (1020)	7	19	40	21	0.0	0.0	0.0	0.0
Amp-Property Management (1030)	0	0	188	188	0.0	0.0	0.0	0.0
Amp-Contract & Procurement Activity (1040)	169	345	496	151	0.0	0.0	0.0	0.0
Amp-Financial Services Activity (1050)	59	113	0	-113	0.0	0.0	0.0	0.0
Amp-Risk Management Activity (1055)	4	18	0	-18	0.0	0.0	0.0	0.0
Amp-Communication Activity (1080)	9	26	0	-26	0.0	0.0	0.0	0.0
Amp- Customers Service (1085)	20	35	0	-35	0.0	0.0	0.0	0.0
Amp- Language Access (1087)	0	10	10	0	0.0	0.0	0.0	0.0
Amp-Performance Management Activity (1090)	102	171	0	-171	0.0	0.0	0.0	0.0
Amp-Management Serv. Activity (1095)	40	127	0	-127	25.0	0.0	0.0	0.0
Subtotal Agency Management Services (1000)	2,385	2,902	3,131	229	25.0	28.5	25.5	-3.0
Consumer Info., Assistance & Outreach (9200)								
Activity: Employment Services (9205)	241	203	453	250	0.0	0.0	3.0	3.0
Activity: Employment Services (9206)	0	42	0	-42	0.0	0.0	0.0	0.0
Activity: Employment Services (Contracts) (9207)	0	1	0	-1	0.0	0.0	0.0	0.0
Activity: Info. & Assistance (9210)	100	0	0	0	0.0	0.0	0.0	0.0
Activity: Special Events (9215)	263	263	263	0	0.0	0.0	0.0	0.0
Activity: Training & Education (9220)	193	533	533	0	0.0	0.0	0.0	0.0
Advocacy Activity (9225)	1	0	0	0	0.0	0.0	0.0	0.0
Subtotal Consumer Info., Assistance & Outreach (9200)	798	1,042	1,249	207	0.0	0.0	3.0	3.0
In-Home & Continuing Care Program (9300)								
Caregivers Support Activity (9310)	19	0	0	0	0.0	0.0	0.0	0.0
Activity: In-home & Day Care Services (9325)	6,875	7,043	7,043	0	0.0	0.0	0.0	0.0
Activity: Caregiver Support (9330)	906	776	776	0	0.0	0.0	0.0	0.0
Subtotal In-Home & Continuing Care Program (9300)	7,801	7,820	7,820	0	0.0	0.0	0.0	0.0

(Continued on next page)

Expenditures by Program

Table BY0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Office on Aging.

Table BY0-4

FY 2008 Proposed Operating Budget, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Community-Based Support Program (9400)								
Activity: Health Promotion & Wellness Activity (9405)	5	0	0	0	0.0	0.0	0.0	0.0
Activity: Health Prom. & Wellness (9440)	1,836	2,756	3,105	350	0.0	0.0	0.0	0.0
Activity: Community Services (9450)	7,554	7,320	7,482	163	0.0	0.0	0.0	0.0
Activity: Congregate Meals-Nsip (9463)	0	276	0	-276	0.0	0.0	0.0	0.0
Activity: Supportive Resid. Facility (9470)	766	785	729	-56	0.0	0.0	0.0	0.0
Activity: Advocacy/Elder Rights (9480)	575	570	593	23	0.0	0.0	0.0	0.0
Subtotal:								
Community-Based Support Program (9400)	10,736	11,706	11,909	203	0.0	0.0	0.0	0.0
Yr End Close (9960)								
No Activity Assigned	3	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Yr End Close (9960)	3	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	21,724	23,470	24,109	639	25.0	28.5	28.5	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The Office on Aging operates through the following 4 programs:

In-Home and Continuing Care

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$7,819,638	\$7,819,638	0.0	0.0
FTEs	0.0	0.0	0.0	N/A

Program Description

The In-Home and Continuing Care program provides in-home and day care services and caregiver support to District residents 60 and over and their caregivers, so that they can remain in their homes and caregivers can continue to provide care.

The program's 2 activities are:

- **In-Home and Day Care Services** - provides day care, homemaker assistance, nutrition, and case management to frail District residents 60 years of age and older so that they can remain in their homes.
- **Caregiver Support** - provides caregiver education, respite, stipends, and transportation services to eligible caregivers so that they can continue to provide care.

The FY 2008 proposed budget and associated FTEs for the activities for the **In-Home and Continuing Care** program are included in Table BY0-4.

Key Result Measures

Program 1: In-home and Continuing Care

Manager(s): Roxanne Ando, Acting Program and Grants Administrator

Supervisor(s): Sam A. Gawad, Interim Director

Measure 1.1: Percent of homemaker and day care participants who remain in their homes for one year or more

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	65	65	65	65	65
Actual	71.48	90.8	-	-	-

Note: FY 2006-2007 targets decreased from 90 to 65 per the agency's request. Ninety percent (90%) was not realistic and was entered in error in the FY 2006 budget (3/10/06).

Measure 1.2: Percent of participants enrolled in the Caregiver Institute providing care for one year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	25	N/A	25	25	45
Actual	N/A	167.2	-	-	-

Note: Targets for this measure will be updated in the FY 2007 budget to be transmitted to Congress in June 2006. (3/10/06)

Measure 1.3 Percent of persons requesting a nutritious mid-day meal who receive a meal

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	90	90	95	95
Actual	99.92	99.9	-	-	-

Community-Based Support

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$11,706,284	\$11,909,376	\$203,092	1.7
FTEs	0.0	0.0	0.0	N/A

Program Description

The **Community-Based Support** program provides residential facilities, elder rights assistance, health promotion, wellness and community services to District residents 60 and over so that they can live independently in the community and minimize institutionalization and administer and monitor the provision of those services.

This program's 3 activities are:

- **Health Promotion and Wellness** - provides physical fitness, health screenings, and wellness information services to District residents 60 and over so that they can increase their awareness of and adopt health behaviors;

- **Community Services** - provides nutrition, transportation, socialization, legal services and counseling support services to District residents 60 or older so that they can maintain an active and independent lifestyle; and
- **Supportive Residential Facilities** - provides housing, advocacy, and supportive service to District residents 60 and older who cannot live independently and/or have limited housing options so that they can be safe and receive care that meets their needs.

The FY 2008 proposed budget and associated FTEs for the activities for the **Community-Based Support** program are included in table BY0-4.

Key Result Measures

Program 2: Community Based Support

Manager(s): Roxanne Ando, Acting Program and Grants Administrator

Supervisor(s): Sam A. Gawad, Interim Director

Measure 2.1: Percent of Wellness Center participants who increase their awareness and adopt healthy behaviors as indicated by improvements in their overall fitness

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	35	35	40	45	45
Actual	65.57	86.5	-	-	-

Note: FY 2006-2007 target decreased from 83% to 35% and 40% per the agency's request. Eighty-three percent (83%) was not realistic and was entered in error in the FY 2006 budget (3/10/06).

Measure 2.2: Percent of elder rights assistance calls responded to within 2 days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	75	75	75	80	80
Actual	93.95	90.7	-	-	-

Note: FY 2006 target decreased from 85% to 75% and FY 2007 target decreased from 91% to 75% at agency's request. Higher targets were not realistic and were entered in the FY 2006 budget in error. (3/10/06).

Measure 2.3: Percent of resolved complaints in the elder rights assistance activity

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	75	75	75	80	80
Actual	94.12	96.6	-	-	-

Note: FY 2006-2007 targets decreased from 83 to 75% at the agency's request. 83% was not realistic and was entered in the FY 2006 budget in error. (3/10/06).

Measure 2.4: Percent of community services participants who report that they were able to maintain an active and independent life style

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	75	80	80	85	85
Actual	93.68	95.8	-	-	-

Note: FY 2006 target increased from 77 to 80 (2/18/05).

Measure 2.5: Percent of supportive residential facility clients reporting that care received meets their needs

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	80	80	85	85
Actual	100	86.7	-	-	-

Measure 2.6: Percent of persons requesting a nutritious mid-day meal who receive a meal

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	90	90	95	95
Actual	99.92	99.9	-	-	-

Note: FY 2006 target decreased from 99% to 90% and FY 2007 target decreased from 92 to 90% at the agency's request. (3/10/06)

Consumer Information, Assistance and Outreach

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$1,041,610	\$1,248,768	\$207,158	19.9
FTEs	0.0	3.0	3.0	N/A

Program Description

The Consumer Information, and Assistance and Outreach program provides aging information and assistance, special events, training and education and employment services to District residents and caregivers so that they can be informed about aging issues and maintain independence.

This program's 4 activities are:

- **Employment Services** - provides employment assistance services to District residents who are at least 55 and are seeking employment so that they can gain and maintain employment;
- **Information and Assistance** - provides aging-related information, counseling and referral services to people requiring service for persons 60 years or older so that they can be connected to services they request.
- **Special Events** - provides socialization, information, and recognition services to D.C. residents 60 and over so that they can increase their awareness of services provided, expand their social network, and project a positive image of aging; and
- **Training and Education** - provides training services to seniors, service providers and the general public so that they can enhance their knowledge and increase their skills about elderly issues.

The FY 2008 proposed budget and associated FTEs for the activities for Consumer Information, and Assistance and Outreach program are included in Table BY0-4.

Key Result Measures

Program 3: Consumer Information, Assistance and Outreach

Manager(s): Roxanne Ando, Acting Program and Grants Administrator

Supervisor(s): Sam A. Gawad, Interim Director

Measure 3.1: Percent of people who seek employment that are placed in jobs

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	40	40	40	40	40
Actual	39.85	46.5	-	-	-

Note: FY 2006-2007 targets decreased from 47 to 40% at the agency's request. Forty-seven percent (47%) was not realistic and was entered in error in the FY 2006 budget.(3/10/06).

Measure 3.2: Percent of persons responding to a survey that were connected to appropriate resources

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	85	85	90	90
Actual	100	97.1	-	-	-

Note: FY 2006 target increased from 80 to 85 (2/05).

Measure 3.3: Percent of survey respondents that respond favorably to an attended special event reporting that they increased their awareness of aging issues, that the social contact was beneficial, and that they had a positive image of aging as a result

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	83	85	90	90
Actual	95.41	93.6	-	-	-

Note: FY 2007 target increased from 83 to 85% at the agency's request. (2/24/06)

Measure 3.4: Percent of training and education survey respondents submitting favorable training evaluations, indicating enhanced knowledge and increased skills about elderly issues

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	65	80	90	90	90
Actual	90.38	93.9	-	-	-

Note: FY 2006 target increased to 80 (2/05). FY 2007 target increased from 80 to 90% at the agency's request. (2/24/06).

Agency Management

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$2,902,343	\$3,131,069	\$228,726	7.9
FTEs	28.5	25.5	-3.0	-10.5

Program Description

The **Agency Management** program provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the **Strategic Budgeting** chapter.

Key Result Measures

Program 4: Agency Management

Manager(s): Cynthia Simmons, Customer Service Administration Manager, Roxanne Ando, Acting Program and Grants Administrator
Supervisor(s): Sam A. Gawad, Interim Director

Measure 4.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	96.3	100	-	-	-

Measure 4.2: Percent of Key Result Measures Achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	100	100	-	-	-

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2008 Operating Appendices volumes.

Unemployment Compensation Fund

www.does.dc.gov

Telephone: 202-442-8684

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$5,055,984	\$5,800,000	\$5,800,000	0.0

The mission of the Unemployment Compensation Fund is to provide unemployment compensation benefits to former District government employees who have been separated from employment through no fault of their own.

The fund is a nondiscretionary program that pays benefits to eligible former District government employees whose employment was terminated under certain conditions. This includes individuals eliminated involuntarily due to reduction-in-force, expiration of temporary or term appointments, discharged for reasons that do not constitute misconduct, or persons who left voluntarily with good cause.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Provide unemployment compensation benefits to eligible individuals meeting the established criteria for payments from the fund.

Funding by Source

Tables BH0-1 shows the sources of funds by fund type for the Unemployment Compensation Fund.

Table BH0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	5,198	5,056	5,800	5,800	0	0.0
Total for General Fund	5,198	5,056	5,800	5,800	0	0.0
Gross Funds	5,198	5,056	5,800	5,800	0	0.0

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table BH0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table BH0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	5,198	5,056	5,800	5,800	0	0.0
Subtotal Nonpersonal Services (NPS)	5,198	5,056	5,800	5,800	0	0.0
Total Proposed Operating Budget	5,198	5,056	5,800	5,800	0	0.0

*Percent Change is based on whole dollars.

Gross Funds

The agency's proposed budget is \$5,800,000 representing no change from the FY 2007 approved budget of \$5,800,000. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$5,800,000 representing no change from the FY 2007 approved budget of \$5,800,000. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

Expenditure by Program

Table BH0-3 shows the FY 2008 proposed budget by program and activity level for the Unemployment Compensation Fund.

Table BH0-3

FY 2008 Proposed Operating Budget, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Unemployment Compensation Fund (1000)								
Unemployment Compensation Fund (1100)	5,056	5,800	5,800	0	0.0	0.0	0.0	0.0
Subtotal: UCF (1000)	5,056	5,800	5,800	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	5,056	5,800	5,800	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Program Description

The sole purpose of the **Unemployment Compensation Fund** is to provide unemployment compensation to qualified former District government employees, during periods of unemployment.

The FY 2008 proposed budget for the activities for the **Unemployment Compensation Fund** program are included in Table BH0-3.

Disability Compensation Fund

www.dc.gov
202-724-2311

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$28,751,283	\$30,280,000	\$30,280,000	0.0

The purpose of the Disability Compensation Fund is to provide fiscal resources to administer the Workers' Compensation program for public sector employees and pay the required claims costs of eligible claimants according to applicable District laws.

The Disability Compensation Fund is administered by the D.C Office of Risk Management (DCORM). DCORM strives to reduce the District's overall cost of risk by integrating agency programs of systematic risk identification and analysis, selecting and implementing appropriate risk control strategies, and prudently financing anticipated and incurred losses into a District government integrated risk management program. The DCORM generally manages the process of determining compensability of reported workplace injury or illness and funding of appropriate medical care and continued employment compensation for which the District government is liable, through conclusion of the disability period according to applicable District laws.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Contain overall program costs;
- Formalize the philosophy, policies and procedures for prudent and professional financing of identified risks and incurred losses; and
- Implement the DCORM core business process of Claims Management with cooperative litigation support for the Office of the Attorney General (OAG).

Funding by Source

Table BG0-1 show the sources of funds by fund type for the Disability Compensation Fund.

Table BG0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	29,013	28,751	30,280	30,280	0	0.0
Total for General Fund	29,013	28,751	30,280	30,280	0	0.0
Gross Funds	29,013	28,751	30,280	30,280	0	0.0

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table BG0-2 shows the FY 2008 proposed budget for the fund at the Comptroller Source Group level (Object Class level).

Table BG0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
20 Supplies and Materials	141	20	200	200	0	0.0
40 Other Services and Charges	8,763	12,455	10,500	10,500	0	0.0
50 Subsidies and Transfers	20,110	16,277	19,580	19,580	0	0.0
Subtotal Nonpersonal Services (NPS)	29,013	28,751	30,280	30,280	0	0.0
Total Proposed Operating Budget	29,013	28,751	30,280	30,280	0	0.0

*Percent Change is based on whole dollars.

Gross Funds

The agency's proposed budget is \$30,280,000 representing no change from the FY 2007 approved budget of \$30,280,000. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$30,280,000 representing no change from the FY 2007 approved budget of \$30,280,000. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

The Disability Compensation Fund operates through the following program:

Employees' Disability Fund

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$30,280,000	\$30,280,000	\$0.0	0.0
FTEs	0.0	0.0	0.0	N/A

Expenditure by Program

Table BG0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the Disability Compensation Fund.

Table BG0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
DISABILITY COMPENSATION FUND (0010)								
Disability Compensation Fund (1000)	28,751	30,280	30,280	0	0.0	0.0	0.0	0.0
Subtotal: DISABILITY COMPENSATION								
FUND (0010)	28,751	30,280	30,280	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	28,751	30,280	30,280	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Policy Initiatives:

Assessments. The proposed budget includes \$172,373 to be transferred via intra-District to the Office of Contracting and Procurement (OCP) for the cost of services provided by OCP. Please refer to chapter (PO0) in this volume for additional information.

The FY 2008 proposed budgets for the activities for the **Employees' Disability Fund** program is included in Table BG0-3.

Programs

The **Employees' Disability Fund** was established by the District of Columbia Merit Personnel Act (D.C. Law 2-139, as amended). For District employees with eligible verified claims, payments are made from the fund for compensation for lost wages, medical services related to workplace injuries, and services such as vocational rehabilitation. In FY 2004, the administrative functions of the Employees' Disability Fund were transferred to the D.C. Office of Risk Management (DCORM).

Office of Human Rights

www.ohr.dc.gov

Telephone: 202-727-4559

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$3,023,918	\$2,724,889	\$3,192,928	17.2
FTEs	28.0	29.8	31.0	4.0

The mission of the Office of Human Rights is to provide investigative and enforcement services as required under the D.C. Human Rights Act of 1977 and related laws, on unlawful discrimination toward persons who live, work, or do business in the District of Columbia, to eliminate discrimination, protect human rights and increase equal opportunity.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Docket 95 percent of new cases within 5 business days;
- Transfer 75 percent of cases to Investigations within 45 calendar days;
- Train 75 percent of all District agencies in Equal Employment Opportunity policies;
- Complete 80 percent of cases targeted for investigations;
- Reach at least 3,000 District residents, workers and employees through education and outreach seminars; and
- Achieve a backlog of no more than 150 cases by the end of FY 2008.

Fast Facts...

- The Office of Human Rights investigates and processes complaints of unlawful discrimination in employment, housing, educational institutions, and places of accommodation including restaurants, hospitals, banks and other financial institutions, and other places where the public would generally seek services.
- Apply all local and federal laws and policies with respect to discrimination;
- Protect the equal employment opportunity rights of all employees in the District of Columbia;
- Provide information on Human Rights laws and policies to the community at large; and
- Investigate all cases where discrimination is alleged and ensure that all District agencies comply with the Language Access Act of 2004.

Funding by Source

Tables HM0-1 and 2 show the sources of funds and full-time equivalents (FTEs) by fund type for the Office of Human Rights.

Table HM0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	2,215	2,322	2,487	2,839	352	14.1
Total for General Fund	2,215	2,322	2,487	2,839	352	14.1
Federal Resources						
Federal Grant Funds	1,900	702	238	354	116	48.9
Total for Federal Resources	1,900	702	238	354	116	48.9
Gross Funds	4,114	3,024	2,725	3,193	468	17.2

*Percent Change is based on whole dollars.

Table HM0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	23.0	28.0	25.8	29.0	3.2	12.3
Total for General Fund	23.0	28.0	25.8	29.0	3.2	12.3
Federal Resources						
Federal Payments	1.0	0.0	0.0	0.0	0.0	N/A
Federal Grant Funds	0.0	0.0	4.0	2.0	-2.0	-49.8
Total for Federal Resources	1.0	0.0	4.0	2.0	-2.0	-49.8
Total Proposed FTEs	24.0	28.0	29.8	31.0	1.2	4.0

Gross Funds

The agency's proposed budget is \$3,192,928 representing an increase of \$468,039, or 17.2 percent over the FY 2007 approved budget of \$2,724,889. This funding supports 31.0 FTEs, an increase of 1.2 FTEs, or 4.0 percent over the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$2,838,970 representing an increase of \$351,751, or 14.1 percent over the FY 2007 approved budget of \$2,487,219. This funding supports 29 FTEs, an increase of 3.2 FTEs, or 12.3 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A decrease of \$150,000 in NPS in the Equal Justice Program due to the one-time funding associated with the Language Access Act.
- An increase of \$101,362 for increases in salaries and fringe benefits in personal services;
- A net increase of \$64,153 in NPS not attributed to fixed costs;
- **Fixed Costs.** A net increase in Fixed Costs of \$24,793, which includes:
 - A net increase of \$1,692 for Electric and Water
 - An increase of \$3,002 for Telephones
 - An increase of \$16,867 for Rent
 - An increase of \$526 for Janitorial Services
 - A decrease of \$1,707 for Security
 - An increase of \$4,413 for Occupancy

Policy Initiatives

- An increase of \$168,430 and 2.2 FTEs in the Personnel activity of the Agency Management program to continue the level of service provided in FY 2007;
- An increase of \$82,494 and 1 FTE in the Adjudication activity of the Equal Justice program to continue the level of service provided in FY 2007;
- An increase of \$35,100 for the new program of the Commission on Human Rights; and
- An increase of \$25,419 to be transferred via intra-District to the Department of Human Resources for the cost of services provided by this agency. Please refer to chapter BE0 in this volume for additional information.

Assessment. The proposed budget includes \$25,419 to the Department of Human Resources for the cost of services provided by this agency. Please refer to chapters (BE0) and (PO0) in this volume for additional information.

Federal Fund

Federal Grants. The proposed budget is \$353,957, an increase of \$116,287 or 48.9 percent over the FY 2007 approved budget of \$237,670. This funding supports 2 FTEs, a decrease of 2.0 FTEs, or 49.8 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- The “U.S. Department of Housing and Urban Development (HUD)” grant previously supported the HUD Housing Academy and from this the Office of Human Rights garnished an administrative fee. The funding increased \$116,287 from FY 2007 as this is the last year to spend the carryover balance of the grant. Previously, this grant funded FTEs, but those positions are now locally funded and the budget has been reallocated in the Fair Housing activity in the Equal Justice program.
- The “Equal Justice Grant” previously supported an FTE, which it will no longer support. The funding has been reallocated to other areas of NPS in the Adjudication activity of the Equal Justice program.

Note: For a breakdown of each individual federal grant that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Expenditure by Comptroller Source Group

Table HM0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table HM0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	1,241	1,293	1,491	1,412	-79	-5.3
12 Regular Pay - Other	247	411	60	483	423	704.7
13 Additional Gross Pay	39	30	0	0	0	NA
14 Fringe Benefits - Curr Personnel	266	302	249	354	106	42.4
15 Overtime Pay	0	1	0	0	0	NA
Subtotal Personal Services (PS)	1,794	2,036	1,799	2,249	450	25.0
20 Supplies and Materials	114	30	56	43	-13	-24.0
30 Energy, Comm. and Bldg Rentals	133	26	22	24	2	7.6
31 Telephone, Telegraph, Telegram, Etc	25	33	31	34	3	9.6
32 Rentals - Land and Structures	0	5	5	22	17	334.4
33 Janitorial Services	0	8	13	14	1	4.0
34 Security Services	0	22	22	20	-2	-7.7
35 Occupancy Fixed Costs	0	21	35	40	4	12.5
40 Other Services and Charges	1,861	272	477	436	-41	-8.6
41 Contractual Services - Other	157	539	214	259	45	20.8
70 Equipment & Equipment Rental	32	33	49	53	3	6.6
Subtotal Nonpersonal Services (NPS)	2,321	988	926	944	18	2.0
Total Proposed Operating Budget	4,114	3,024	2,725	3,193	468	17.2

*Percent Change is based on whole dollars.

Expenditure by Program

Table HM0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Office of Human Rights.

Table HM0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Office of Human Rights (1000)								
Personnel (1010)	88	43	238	194	0.0	0.5	2.4	1.9
Training and Employee Development (1015)	0	38	44	5	0.0	0.3	0.4	0.1
Contracting and Procurement (1020)	0	33	39	5	0.0	0.5	0.4	-0.1
Property Management (1030)	146	202	236	34	0.0	0.5	0.4	-0.1
Information Technology (1040)	0	33	57	24	0.0	0.3	0.4	0.1
Financial Services (1050)	0	33	39	5	0.0	0.3	0.4	0.1
Risk Management (1055)	0	33	39	5	0.0	0.3	0.4	0.1
Legal Services (1060)	210	0	0	0	4.0	0.0	0.0	0.0
Communications (1080)	1	34	43	9	0.0	0.3	0.5	0.2
Customer Service (1085)	5	53	49	-5	0.0	1.3	0.4	-0.9
Language Access (1087)	0	0	383	383	0.0	0.0	2.0	2.0
Performance Management (1090)	0	33	34	1	0.0	0.5	0.3	-0.2
Subtotal: Office of Human Rights (1000)	450	539	1,200	661	4.0	4.8	8.0	3.2
Equal Justice Program (2000)								
Intake (2010)	66	166	143	-23	1.0	2.5	1.7	-0.9
Mediation (2020)	117	167	192	25	1.0	2.0	2.0	0.0
Investigations (2030)	931	679	747	68	14.0	6.0	11.3	5.3
Adjudication (2040)	804	391	89	-302	1.0	7.0	0.3	-6.7
Fair Housing Program (2050)	261	121	412	291	4.0	3.0	3.8	0.8
Research and Compliance (2060)	122	102	131	29	1.0	1.5	1.0	-0.5
Public Education (2070)	5	10	10	0	0.0	0.0	0.0	0.0
Public Information (2080)	268	550	0	-550	2.0	3.0	0.0	-3.0
Subtotal: Equal Justice Program (2000)	2,574	2,186	1,724	-462	24.0	25.0	20.0	-5.0
Commission On Human Rights (3000)								
Human Rights Commission (3010)	0	0	269	269	0.0	0.0	3.0	3.0
Subtotal Commission On Human Rights (3000)	0	0	269	269	0.0	0.0	3.0	3.0
Total Proposed Operating Budget	3,024	2,725	3,193	468	28.0	29.8	31.0	1.2

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The Office of Human Rights operates through the following 3 programs:

Equal Justice

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$2,185,745	\$1,723,593	-\$462,172	-21.1
FTEs	25.0	20.0	-5.0	-20.0

Program Description

The Equal Justice program provides intake, investigations, adjudication and compliance services to people who live, work, or do business in the District of Columbia so that they may have timely resolution of discrimination complaints.

This program contains the following 8 activities described as follows:

- **Intake** - provides intake, referral and counseling services to complainants who live, work, or do business in the District of Columbia so that they may have timely assessments of their complaints.
- **Mediation** - provides mediation services to complainants and respondents in an attempt to resolve unlawful discriminatory practices where there may be the finding of probable cause, prior to the certification of the case to the Commission of Human Rights for a full hearing.
- **Investigations** - conducts a full investigation whenever *prima facie* evidence has been established, for each complaint brought to the Office of Human Rights;
- **Adjudication** - conducts hearings, issue rulings and enforce decisions made as a result of findings of probable cause.
- **Fair Housing Program** - investigates all complaints and provides outreach and education to people who live, work, or do business in the District of Columbia, on matters relating to housing and public accommodations.

- **Research and Compliance** - conducts compliance reviews, provides training and performs research relating to human rights laws as well as mandates issued by the Equal Employment Opportunity Commission and HUD.
- **Public Education** - provides ongoing outreach and education to individuals, community and special interest groups and other public and private entities regarding the District's Human Rights Act and its applicability.
- **Public Information** - provides information through published literature on the various aspects of the D.C. Human Rights Act.

The FY 2008 proposed budget and associated FTEs for the activities for the Equal Justice program are included in Table HM0-4.

Key Result Measures

Program 1: Equal Justice

Manager(s): Alease Parson, EEO Supervisor; Dianne Betz, EEO Supervisor; Georgia Stewart, EEO Supervisor; Barbara Delaney, Manager, Fair Housing Program; Brittany Matthews, Compliance Officer

Supervisor(s): Gustavo F. Velasquez, Director

Measure 1.1: Percent of new docketed cases processed within five business days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	90	95	95	95
Actual	100	100	-	-	-

Measure 1.2: Percent of cases transferred to Investigations within 45 calendar days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	60	75	75	75	75
Actual	100	100	-	-	-

Measure 1.3: Percent of District agencies that are trained in EEO policies

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	60	75	75	75	75
Actual	125	133.3	-	-	-

Measure 1.4: Percent of targeted investigations completed each month

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	75	80	80	80	80
Actual	96.46	92.7	-	-	-

Note: FY 2004 and FY 2006 targets are increased per agency request from 75 to 80 on 6/04 and 2/22/06, respectively.

Measure 1.5: Percent of annual target of 3,000 District residents, workers, and employees reached through education and outreach seminars

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	100	100	100	100
Actual	N/A	108.7	-	-	-

Note: This KRM is added per agency request. (2/22/06)..

Measure 1.6: Annual average of backlog cases at the end of each month

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	150	150	150	150
Actual	N/A	150.75	-	-	-

Note: This KRM is added per agency request. Yearly target is an average over 12 months (2/22/06)..

Commission on Human Rights

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$0	\$269,338	\$269,338	N/A
FTEs	0.0	3.0	3.0	N/A

Program Description

The Commission on Human Rights program provides adjudication services for people who live, work, or do business in the District of Columbia that have been certified by the Office of Human Rights.

This program contains the following activity described as follows:

- **Commission on Human Rights** - adjudicates through an administrative, trial-type hearing conducted before a hearing examiner or a panel of commissioners rules and can issue injunctive relief and award damages if discrimination is found.

Note: Key result measures for this newly established activity will be developed through the Performance-Based Budgeting process for Fiscal Year 2009.

Agency Management Program

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$539,144	\$1,200,017	\$660,872	122.6
FTEs	4.8	8.0	3.2	66.0

The Agency Management program provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the Strategic Budgeting chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the Agency Management program are included in Table HM0-4.

Key Result Measures

Program 2: Agency Management

Manager(s): Barbara Delaney, Manager, Fair Housing Program ; Georgia Stewart, EEO Supervisor

Supervisor(s): Gustavo F. Velasquez, Director

Measure 2.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	66.67	46.7	-	-	-

Measure 2.2: Percent of Key Result Measures achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	85	85.7	-	-	-

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2008 Operating Appendices volumes.

Office on Latino Affairs

www.ola.dc.gov

Telephone: 202-671-2825

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$4,722,616	\$4,246,690	\$4,322,739	1.8
FTEs	11.0	13.0	13.0	0.0

The mission of the Office on Latino Affairs (OLA) is to improve the quality of life of the District's Latino population by providing community-based grants, advocacy, community relations, and outreach services to residents so that they can have access to a full range of human services, health, education, housing, economic development, and employment opportunities.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- The Office on Latino Affairs will play an active role toward improving the political and civic involvement of the Latino Community, increasing the number and percentage of Latinos participating in local elections and the number and percentage of Latinos engaged in the decision-making process of government programs and policies. To this end
 - Through 2011, the number of participants in the Citizens Summit – or the chosen method for citizens' input to the District's Strategic Plan will reflect, at a minimum, the proportion of the District's population represented by Latinos (10 percent as of 2004).
 - By 2011, the proportion of the Latino vote in local elections in the District will increase gradually to reach a 50 percent increase from the Latino vote registered during the 2007 electoral process.
- By FY 2011, participation of Latinos at Mayoral and OLA-sponsored events will increase by 200 percent (over FY 2007 levels).
- By FY 2011, the Office on Latino Affairs will collaborate with the EOM and agencies mandated to comply with the Language Access Act to increase by 100 percent the number of Latino residents informed in a linguistic and culturally competent manner about city and other vital services available to them.
- The Office on Latino Affairs will work to ensure that Language Access plans and initiatives under the Language Access Act make substantial progress between FY 2008 and FY 2011, including the hiring of bilingual personnel, Spanish translations and quality control, outreach partnerships, and multicultural training.
- By FY 2011, the Office on Latino Affairs will respond to 100 percent of all requests for

assistance with and participation in funding development projects, community meetings/events, and related issues in order to facilitate the resolution of problems and the advancement of issues of critical importance to the Latino community.

- Through FY 2011, the Office on Latino Affairs, in coordination with the Gang Intervention Partnership and other partners, will work to minimize the proliferation of gangs and other forms of youth violence in the Latino Community. To this end, existing youth programs that target gang violence and high school graduation will be maintained at current levels through FY 2009 and increase 25 percent by FY 2011.
- By FY 2011, the Office on Latino Affairs will work to increase the monetary and non-monetary resources available to community-

based organizations for English learning, cultural assimilation, and citizenship preparedness.

- From 2008 through FY 2011, 100 percent of grant funds distributed by the Office on Latino Affairs to community-based organizations will be performance/outcome-based, and by FY 2011, 70 percent of all outcomes specified in those agreements will be fully met.
- By FY 2011, the Office on Latino Affairs will participate in at least 2 major research projects or community need assessments affecting the Latino community.
- By 2011, the Office on Latino Affairs, in partnership with community service providers, will leverage private and federal funding in order to address 3 critical social and economic issues in the District's Latino community.

Fast Facts...

- Through various partnerships and events, OLA works to educate and bring services to the Latino community. The Annual Diabetes Health Fair provided more than 200 families with an opportunity to become better educated and receive on the spot health services;
- During FY 2006, OLA provided Spanish translations and/or document review assistance to 17 covered entities under phases I, II, and III of the Language Access Act. In total, OLA processed and completed 139 translation requests;
- In FY 2006, OLA Grants Management Program distributed \$3,710,910 to non-profit organizations. This covered 36 grant agreements, providing a wide range of services to over 50,000 District Latinos residents; and
- OLA significantly exceeded expectations in the area of the Community Relations and Outreach program. Measures identified in the Performance Accountability Reports includes:
 - 1) a target of 70 percent of Latino serving organizations with which OLA has a partnership, the actual percentage was 72.5;
 - 2) the percentage of attendees at Citizens Summit that were Latino, targeted 10 percent and actual 11 percent; and
 - 3) percentage of Latinos attending OLA events targeted at 27 percent, actual 32.7 percent.

Funding by Source

Tables BZ0-1 and 2 show the sources of funding and full-time equivalents (FTEs) by fund type for the Office on Latino Affairs.

Table BZ0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	3,874	3,652	4,247	4,123	-124	-2.9
Total for General Fund	3,874	3,652	4,247	4,123	-124	-2.9
Private Funds						
Private Donations	20	0	0	0	0	N/A
Total for Private Funds	20	0	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	717	1,071	0	200	200	N/A
Total for Intra-District Funds	717	1,071	0	200	200	N/A
Gross Funds	4,611	4,723	4,247	4,323	76	1.8

*Percent Change is based on whole dollars.

Table BZ0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	11.0	11.0	13.0	13.0	0.0	0.0
Total for General Fund	11.0	11.0	13.0	13.0	0.0	0.0
Total Proposed FTEs	11.0	11.0	13.0	13.0	0.0	0.0

Gross Funds

The agency's proposed budget is \$4,322,739, representing an increase of \$76,050, or 1.8 percent over the FY 2007 approved budget of \$4,246,690. This funding supports 13.0 FTEs, no change from the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$4,122,739 representing a decrease of \$123,950, or 2.9 percent from the FY 2007 approved budget of \$4,246,690. This funding supports 13.0 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A decrease of \$74,339 in the Agency Management program primarily in personal services costs associated with the realignment of budget to the Community Relations and Outreach program;

- A decrease of \$611,380 in the Community-Based programs in the Technical Assistance activity for FY 2007, which includes one-time funding of \$500,000 and \$111,380 in personal services costs associated with the realignment of budget to the Community Relation and Outreach program.
- A decrease of \$75,764 in the Advocacy Program in the Language Access activity primarily in personal services costs associated with the realignment of budget to the Community Relations and Outreach program;
- An increase of \$331,848 in the Community Relations Outreach Program primarily in personal services costs associated with the realignment of budget from the Agency Management and Advocacy programs; and
- An increase of \$5,685 in Fixed Costs mainly in Security Services and Occupancy in the Community Relations and Outreach program.

Policy Initiatives

- An increase of \$300,000 in the Community-Based program, which includes \$100,000 as one-time funding and \$200,000 as recurring funding.

Intra-District Funds

- The proposed budget is \$200,000, an increase of \$200,000 over the FY 2007 approved budget. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Policy Initiatives

- An increase of \$200,000 in the Community-based program from the Deputy Mayor for Planning and Economic Development.

Expenditure by Comptroller Source Group

Table BZ0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table BZ0-3
FY 2008 Proposed Operating Budget, by Comptroller Source Group
 (dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont FullTime	308	276	431	328	-103	-24.0
12 Regular Pay - Other	193	293	242	423	181	74.7
13 Additional Gross Pay	7	19	7	7	0	0.0
14 Fringe Benefits - Curr Personnel	83	113	109	136	28	25.4
Subtotal Personal Services (PS)	590	701	789	894	105	13.3
20 Supplies and Materials	7	3	15	15	0	0.0
30 Energy, Comm. and Bldg Rentals	18	24	20	20	0	0.1
31 Telephone, Telegraph, Telegram, Etc	13	10	12	14	2	15.1
32 Rentals - Land and Structures	20	23	0	1	1	N/A
33 Janitorial Services	6	8	9	9	0	4.0
34 Security Services	13	17	18	16	-1	-6.5
35 Occupancy Fixed Costs	0	0	23	26	3	12.5
40 Other Services and Charges	173	185	150	150	0	0.0
41 Contractual Services - Other	0	0	10	10	0	0.0
50 Subsidies and Transfers	3,769	3,744	3,184	3,151	-33	-1.0
70 Equipment & Equipment Rental	1	9	17	16	-1	-3.3
Subtotal Nonpersonal Services (NPS)	4,021	4,021	3,458	3,429	-29	-0.8
Total Proposed Operating Budget	4,611	4,723	4,247	4,323	76	1.8

*Percent Change is based on whole dollars.

Expenditure by Program

Table BZ0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Office on Latino Affairs.

Table BZ0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
AGENCY MGMT PROGRAM (1000)								
(1010) Personnel	18	19	15	-3	0.0	0.1	0.0	-0.1
(1015) Training and Development	8	9	5	-3	0.0	0.1	0.0	-0.1
(1020) Contracting and Procurement	10	10	0	-10	0.0	0.0	0.0	0.0
(1040) Info Tech	0	9	9	0	0.0	0.0	0.0	0.0
(1050) Financial Management	18	54	50	-3	0.0	0.1	0.0	-0.1
(1080) Communication	27	31	5	-25	0.0	0.5	0.0	-0.5
(1085) Customer Service	34	31	5	-25	0.0	0.5	0.0	-0.5
(1090) Performance Mgmt	7	9	5	-3	0.0	0.1	0.0	-0.1
Subtotal: (1000) Agency Mgmt Program	121	170	96	-74	0.0	1.5	0.2	-1.3
(1001) Comm. Based Programs								
(1011) Tech. Assistance Activity	229	186	158	-29	2.0	3.1	2.3	-0.8
(1012) Grants Mgmt. Activity	3,846	3,243	3,160	-83	0.0	1.0	0.0	-1.0
Subtotal: (1001) Comm. Based Programs	4,075	3,429	3,318	-111	2.0	4.1	2.3	-1.8
(2001) Advocacy Program								
(2011) Language Access Activity	32	182	102	-80	1.0	1.4	1.3	-0.2
(2012) Inter./Private Sector Rel. Activity	-8	0	4	4	0.0	1.3	0.0	-1.3
Subtotal: (2001) Advocacy Program	24	182	106	-76	1.0	2.7	1.3	-1.4
(3001) Community Relations & Outreach								
(3011) Comm. Info. Exchange Activity	398	465	772	307	8.0	1.9	9.2	7.3
(3012) Community Partner. Activity	39	0	7	7	0.0	1.9	0.0	-1.9
(3013) OLA & City Spons. Events Activity	65	0	24	24	0.0	1.0	0.0	-1.0
Subtotal: (3001) Community Relations & Outreach	503	465	803	338	8.0	4.7	9.2	4.5
Total Proposed Operating Budget	4,723	4,247	4,323	76	11.0	13.0	13.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The Office on Latino Affairs operates through the following 4 programs:

Community-Based Grants

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$3,429,334	\$3,317,954	-\$111,380	3.2
FTEs	4.1	2.3	-1.8	-43.9

Program Description

The Community-Based Grants program provides technical assistance and grants management services to non-profit organizations so that they can provide assistance to improve the Latinos knowledge, skills, and abilities; and to improve the quality of the programs offered to District Latino residents.

This program contains the following 2 activities described as follows:

- **Technical Assistance** - provides funding for development and capacity building support services to non-profit organizations so that they can better serve District Latino residents. This activity provides the following services: community needs assessments, funding opportunities research, regular information/ training sessions, and electronic/hard copy distributed funding information; and
- **Grants Management** - provides grant selection, awarded funds, and monitoring services to non-profit organizations so that they can provide high-quality and outcome-based services to District Latino residents. This activity provides the following services: RFAs, grant awards (by an independent panel), monitoring site visits and financial/programmatic reports, year-end grant report reviews (individual grantee progress and summary reports), and grant agreements/contracts/outcome plans.

The FY 2008 proposed budget and associated FTEs for the activities for the **Community-Based Grants** program are included in Table BZ0-4.

Key Results and Measures

Program 1: Community-Based Grants

Manager(s): Ezequiel Williams

Supervisor(s): Mercedes Lemp, Director

Measure 1.1: Percent of grantee organizations receiving OLA technical assistance

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	50	60	70	70	70
Actual	53.33	66.7	-	-	-

Note: FY 2006 target decreased from 70 to 60 (2/05). Measure wording changed at the agency's request. (2/2007)

Measure 1.2: Percent of grantees that have complied with the terms of their grant agreements/contracts

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	85	90	90	90
Actual	80.21	95.8	-	-	-

Note: FY 2005 target decreased from 100 to 80 percent at the request of the agency.

Advocacy and Language Access

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$181,805	\$106,041	-\$75,764	-41.7
FTEs	2.7	1.3	-1.4	-51.9

Program Description

The Advocacy and Language Access program provides consultation, collaboration, and problem-solving services to the Mayor, District government agencies, community groups, and other entities so that Latino residents are better informed, represented and served.

This program contains the following 2 activities described as follows:

- **Language Access** - provides consultation, technical assistance, and translation services to District government agencies so that they can provide culturally and linguistically competent programs and services to District Latino residents. This activity provides the following services:
 - District Government agency language access assessments;
 - Agency directives (of community needs

- and language access expectations);
- Consultations/meetings; and
- Technical assistance sessions to “covered entities” under the Language Access Act and translations/interpretations.

- **Intergovernmental/Private Sector Relations**
 - provides liaison and collaborative services to/between Latino residents/interest groups and the Mayor, District government agencies, and the private sector so that Latino residents can be better informed, represented, and served. This activity provides the following services:
 - Interest group, District agency, and private sector meetings;
 - Data/information collection/dissemination;
 - Collaborations/agreements;
 - Consultations/position papers and Mayoral surrogate representations; and
 - Community liaisons.

The FY 2008 proposed budget and associated FTEs for the activities for the **Advocacy and Language Access** program are included in Table BZ0-4.

Key Results and Measures

Program 2: Advocacy and Language Access

Manager(s): George Escobar

Supervisor(s): Mercedes Lemp, Director

Measure 2.1: Percent of DC government agencies covered under the Language Access Act (and required to have a Language Access Plan) demonstrating progress toward LAA compliance as a result of OLA assistance and consultation

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	80	90	90	90
Actual	67.86	81.8	-	-	-

Note: Measure wording changed. FY 2005 target increased from 70 to 80 percent at the request of the agency (5/2004). Measure wording changed at the agency's request. (3/06)

Measure 2.2: Number of major community issues advo-

cated for which plans were formulated and actions taken

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	80	90	90	5
Actual	70	80	-	-	-

Note: Standard changed from "percent" to "number" to indicate the scope of this measure. In FY 2005 and 2006 OLA advocated for and actions were taken on four community issues. FY 2009 target indicates five community issues. Name of measure was slightly revised at the agency's request. (2/2007)

Community Relations and Outreach Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$465,411	\$802,944	\$337,533	72.5
FTEs	4.7	9.2	4.5	95.7

Program Description

The **Community Relations and Outreach** program provides partnership and outreach services to District Latino residents so that they can increase their knowledge and access to vital programs and services available to them.

This program contains the following 3 activities described as follows:

- **Community Information Exchange** - provides information dissemination and educational services to District Latino residents so that they can better access District government and other vital services available to them. This activity provides the following services:
 - Information exchanges/training sessions (workshops, conferences, fairs, presentations, information sessions/briefings, roundtables, forums, and summits);
 - Radio/TV addresses, interviews, public service announcements, and media advisories/roundtables; and
 - Newsletters and electronic/fax/written notices, flyers, and a bilingual guide to District services.
- **Community Partnerships** - provides information gathering services to District Latino residents so that OLA and District government agencies can better design and support systems to serve the Latino community. This activity provides the following services:

- Community relations/problem-solving projects (e.g. gang violence, police-community relations, and sensitivity awareness/training);
 - Data/information collection; and
 - Community meetings and outreach partnerships.
- **OLA and District-Sponsored Events** - provides preparation, assistance, facilitation, and follow-up services to District government and Latino groups so that they can conduct effective events leading to better access to programs/services by Latino residents. This activity provides services in the following venues:
- Community Citizen Summit;
 - Latino Town Hall meetings;
 - Latino Cultural Fairs;
 - Latino Job Fairs; and
 - Latino-Mayoral Community Forums/Events.

The FY 2008 proposed budget and associated FTEs for the activities for the **Community Relations and Outreach** program are included in Table BZ0-4.

Key Results and Measures

Program 3: Community Relations and Outreach

Manager(s): Juan Francisco Roque

Supervisor(s): Mercedes Lemp, Director

Measure 3.1: Number of Latino serving organizations with which OLA has an outreach partnership in place

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	60	70	80	80	20
Actual	60	72.5	-	-	-

Note: Measure appeared as 3.2 in FY 2005 March budget. Measure wording changed at agency request. (3/06) Standard changed from "percent" to "number" to indicate the scope of this measure. During FY 2005 and 2006 OLA had an outreach partnership in place with, respectively, 24 and 29 Latino serving organizations. FY 2009 target indicates 20 organizations. (2/2007)

Measure 3.2: Number of vital information issues and Mayoral initiatives that are bilingually written and

massively communicated to Latino residents

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	10	10	10
Actual	N/A	-	-	-	-

Note: New KRM 3.2 for FY 2007. (3/06) Standard changed from "percent" to "number" to indicate the scope of this measure. Because this KRM is new for FY 2007, previous targets are revised from 50% to 10. (2/2007)

Measure 3.3: Total number of Latinos attending OLA events (Latino Family Fair, Latino Housing Fair, Latino Job Fair, other Latino Mayoral forums)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	20	27	25	20	2000
Actual	22.22	32.7	-	-	-

Note: Measure wording changed (5/2004). Measure appeared as 3.4 in FY 2005 March budget. FY 2005 target decreased from 70 to 20 percent at the request of the agency (5/2004). Measure wording slightly revised at agency request. (3/06) Standard revised from "percent change" to "total number" to indicate the scope of this measure. From FY 2004 through 2006, 450, 550 and 730 Latinos attended OLA events. FY 2009 target indicates 2000 persons. (2/2007)

Agency Management

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$170,139	\$95,800	-\$74,339	-43.7
FTEs	1.5	0.2	-1.3	-86.7

Program Description

The **Agency Management** provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the **Strategic Budgeting** chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the **Agency Management** program are included in Table BZ0-4.

Key Results and Measures

Program 4: : Agency Management

Manager(s): Mercedes Lemp, Director

Supervisor(s): Juan Francisco Roque, Deputy
Director

Measure 4.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	41	60	-	-	-

Measure 4.2: Percent of Key Result Measures Achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	71.4	87.5	-	-	-

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2008 Operating Appendices volumes.

D.C. Energy Office

www.dceo.dc.gov

202-000-0000

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$23,994,783	\$27,547,896	N/A	N/A
Operating FTEs	60.0	54.00	N/A	N/A

Pursuant to Title 1, Sec. 106(1), the District Department of Environment (DDOE) Act 2005, DDOE will represent the consolidation of DDOE and the D.C. Energy Office (DCEO). This Act requires that all functions, duties, staff, resources and authority vested in the District of Columbia Office of Energy are transferred to the District Department of the Environment (DDOE) in Fiscal Year 2007.

Funding by Source

Tables JF0-1 and 2 show the sources of funding and FTEs by fund type for the D.C. Energy Office.

Table JF0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	1,426	2,934	3,981	0	-3,981	-100.0
Special Purpose Revenue Funds	2,879	70	8,867	0	-8,867	-100.0
Total for General Fund	4,306	3,004	12,848	0	-12,848	-100.0
Federal Resources						
Federal Grant Funds	8,231	9,488	8,700	0	-8,700	-100.0
Total for Federal Resources	8,231	9,488	8,700	0	-8,700	-100.0
Private Funds						
Private Grant Funds	12	8,372	0	0	0	0.0
Total for Private Funds	12	8,372	0	0	0	0.0
Intra-District Funds						
Intra-District Funds	2,167	3,131	6,000	0	-6,000	-100.0
Total for Intra-District Funds	2,167	3,131	6,000	0	-6,000	-100.0
Gross Funds	14,716	23,995	27,548	0	-27,548	-100.0

*Percent Change is based on whole dollars.

TableJF0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	2.0	18.0	2.1	0.0	-2.1	-100.0
Special Purpose Revenue	4.0	21.0	15.9	0.0	-15.9	-100.0
Total for General Fund	6.0	39.0	18.0	0.0	-18.0	-100.0
Federal Resources						
Federal Grant Funds	24.0	21.0	32.0	0.0	-32.0	-100.0
Total for Federal Resources	24.0	21.0	32.0	0.0	-32.0	-100.0
Private Funds						
Private Grant Funds	5.0	0.0	0.0	0.0	0.0	0.0
Total for Private Funds	5.0	0.0	0.0	0.0	0.0	0.0
Intra-District Funds						
Intra-District Funds	1.0	0.0	4.0	0.0	-4.0	-100.0
Total for Intra-District Funds	1.0	0.0	4.0	0.0	-4.0	-100.0
Total Proposed FTEs	36.0	60.0	54.0	0.0	-54.0	-100.0

Expenditures by Comptroller Source Group

Table JF0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table JF0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	867	1,666	1,574	0	-1,574	-100.0
12 Regular Pay - Other	1,101	1,015	1,179	0	-1,179	-100.0
13 Additional Gross Pay	15	30	6	0	-6	-100.0
14 Fringe Benefits - Curr Personnel	357	448	580	0	-580	-100.0
15 Overtime Pay	0	27	50	0	-50	-100.0
Subtotal Personal Services (PS)	2,341	3,185	3,388	0	-3,388	-100.0
20 Supplies and Materials	95	94	186	0	-186	-100.0
30 Energy, Comm. and Bldg Rentals	57	61	52	0	-52	-100.0
31 Telephone, Telegraph, Telegram, Etc	64	121	101	0	-101	-100.0
32 Rentals - Land and Structures	0	68	165	0	-165	-100.0
33 Janitorial Services	18	23	15	0	-15	-100.0
34 Security Services	34	52	53	0	-53	-100.0
35 Occupancy Fixed Costs	37	14	57	0	-57	-100.a
40 Other Services and Charges	618	1,730	2,964	0	-2,964	-100.0
41 Contractual Services - Other	99	81	25	0	-25	-100.0
50 Subsidies and Transfers	11,101	18,348	20,153	0	-20,153	-100.0
70 Equipment & Equipment Rental	251	219	389	0	-389	-100.0
Subtotal Nonpersonal Services (NPS)	12,375	20,809	24,160	0	-24,160	-100.0
Gross Funds	14,716	23,995	27,548	0	-27,548	-100.0

*Percent Change is based on whole dollars.

Expenditure by Program

Table JF0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the D.C. Energy Office.

Table JF0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
AGENCY MANAGEMENT PROGRAM (1000)								
Property Management (1030)	269	554	0	-554	0.0	0.0	0.0	0.0
Information Technology (1040)	145	380	0	-380	3.0	3.0	0.0	-3.0
Fleet Management (1070)	9	7	0	-7	0.0	0.0	0.0	0.0
Communications (1080)	0	2,003	0	-2,003	0.0	2.0	0.0	-2.0
Performance Management (1090)	313	605	0	-605	4.0	5.0	0.0	-5.0
Subtotal: AGENCY MANAGEMENT (1000)	735	3,550	0	-3,550	7.0	10.0	0.0	-10.0
AGENCY FINANCIAL OPERATIONS (100F)								
Budget Operations (110F)	94	160	0	-160	0.0	2.0	0.0	-2.0
Accounting Operations (120F)	95	127	0	-127	1.0	2.0	0.0	-2.0
Subtotal: AFIO (100F)	189	288	0	-288	1.0	4.0	0.0	-4.0
DIRECT SERVICES (2000)								
Conservation (2010)	5,316	5,371	0	-5,371	15.0	8.0	0.0	-8.0
Energy Assistance (2020)	13,896	15,648	0	-15,648	15.0	20.0	0.0	-20.0
Education (2030)	2,195	438	0	-438	9.0	3.0	0.0	-3.0
Subtotal: DIRECT SERVICES (2000)	121,408	21,457	0	-21,457	39.0	31.0	0.0	-31.0
POLICY & PLANNING (3000)								
Energy Planning and Response (3010)	295	418	0	-418	3.0	1.0	0.0	-1.0
Regulatory and Legislative Affairs (3020)	766	971	0	-971	7.0	6.0	0.0	-6.0
Environmental Division (3030)	634	864	0	-864	3.0	2.0	0.0	-2.0
Subtotal: Policy & Planning (3000)	1,695	2,253	0	-2,253	13.0	9.0	0.0	-9.0
No Activity Assigned	-33	0	0	0	0.0	0.0	0.0	0.0
SubTotal (9960) YR END CLOSE	-33	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	123,995	27,548	0	-27,548	60.0	54.0	0.0	-54.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Children and Youth Investment Collaborative

www.cyitc.org

Telephone: 202-347-4441

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$9,249,000	\$8,506,886	\$14,030,000	64.9

The mission of the Children and Youth Investment Collaborative is to provide funds to the Children and Youth Investment Trust Corporation, a not-for-profit organization that disburses grants to community-based providers, with the purpose of creating a seamless approach to the development of policy, planning, and services for children, youth, and their families.

The fund, administered by the D.C. Children and Youth Investment Trust Corporation, was established in 1999 as part of the FY 2000 budget. The corporation was created to receive funding designated under the Children and Youth Initiative Establishment Act of 1999.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Increase children and youth programming;
- Ensure high quality programs and services for every child in the District; and
- Create mechanisms to assess the effectiveness of these efforts.

Funding by Source

Table JY0-1 shows the source of funding for the Children and Youth Investment Collaborative.

Table JY0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	5,068	9,249	8,507	14,030	5,523	64.9
Total for General Fund	5,068	9,249	8,507	14,030	5,523	64.9
Intra-District Funds						
Intra-District Funds	400	0	0	0	0	N/A
Total for Intra-District Funds	400	0	0	0	0	N/A
Gross Funds	5,468	9,249	8,507	14,030	5,523	64.9

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table JY0-2 shows the FY 2008 proposed budget for the Children and Youth Investment Collaborative at the Comptroller Source Group level (Object Class level).

Table JY0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	5,468	9,249	8,507	14,030	5,523	64.9
Subtotal Nonpersonal Services (NPS)	5,468	9,249	8,507	14,030	5,523	64.9
Total Proposed Operating Budget	5,468	9,249	8,507	14,030	5,523	64.9

*Percent Change is based on whole dollars

Gross Funds

The agency's proposed budget is \$14,030,000 representing an increase of \$5,523,114 or 64.9 percent over the FY 2007 approved budget of \$8,506,886. This funding supports no FTEs, no change from the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$14,030,000 representing an increase of \$5,523,114 or 64.9 percent over the FY 2007 approved budget of \$8,506,886. This funding supports no FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 budget include:

Policy Initiatives

- An increase of \$2,540,000 in one-time funding for summer programming, which includes \$200,000 for the National Building Museum, \$40,000 for the National Maritime Heritage Foundation, \$300,000 for CityDance, \$500,000 for Peaceoholics, \$100,000 for Positive Choices, \$100,000 for DC Scores, \$400,000 for KidSave, \$500,000 for Hoop Dreams Scholarship Fund, and \$400,000 for Youth Baseball;

- An increase of \$3,990,000 representing additional one-time funding that includes a \$250,000 grant to the Time Dollar Youth Court Diversion Program, a \$200,000 grant to Everybody Wins, two grants to the Fort Dupont Ice Arena of \$90,000 for the purchase of a Zamboni, and \$50,000 for the Kids on Ice Program, a \$200,000 grant to the D.C. Campaign to End Teen Pregnancy, a \$150,000 grant to the Ward 7 Non-Profit Capacity Building Collaborative, a \$150,000 grant to the D.C. Special Olympics, a \$150,000 grant to the Historical Society of Washington DC, a \$100,000 grant to the

Earth Conservation Corps , a \$200,000 grant to the Time Dollar Youth Court, a \$350,000 grant from the Micro Loan Fund into the Boys and Girls Club in Ward 6, and \$2,100,000 to fund the Effective Youth Development Strategy, which will continue to address youth violence in designated areas of the city; and

- A decrease of \$1,006,886 to account for the lapse of Local funding for specific grants in FY 2007.

Expenditure by Program

Table JY0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the Children and Youth Investment Collaborative.

Table JY0-3

FY 2008 Proposed Operating Budget, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Children Investment Trust (1000)								
Children Investment Trust (1100)	9,249	8,507	14,030	5,523	0.0	0.0	0.0	0.0
Subtotal: Children Investment Trust (1000)	9,249	8,507	14,030	5,523	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	9,249	8,507	14,030	5,523	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The Children and Youth Investment Collaborative operates through the following program:

D.C. Children and Youth Investment Trust Corporation

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$8,506,886	\$14,030,000	\$5,523,114	64.9
FTEs	0.0	0.0	0.0	N/A

Programs Description

The D.C. Children and Youth Investment Trust Corporation administers the Children and Youth Investment Collaborative Fund. The Board of Directors, made up of 7 members appointed by the Mayor and District Council and 4 advisory members from District government, govern the corporation. The corporation does not provide direct services to families, but it grants funds to nonprofit organizations that provide direct services to families and thereby increases the quality and availability of services in areas of greatest need.

The corporation has 2 funding cycles: Year-round and Summer.

The Year Round Programs

The Corporation provides grants for services in 3 program areas:

- **Parent Centers** - provides support services to parents of young children and ensures that they are prepared to embark on their education;
- **Out-of-School Time** - provides services to school-age children during after-school hours, on weekends, and during the summer, to promote academic achievement and to reduce negative behavior that correlates with unsupervised, unstructured time outside of school; and
- **Older Youth Program** - supports youth between the ages of 14 and 24 both enrolled in school and those no longer connected to school.

The Summer Programs

- These provide enriching opportunities to ensure that children and youth ages 5-24 are safe and have opportunities to enhance their learning over the summer months. These funds include providing alternative services during the late night hours.

The FY 2008 budget for the activities for the D.C. Children and Youth Investment Trust Corporation program are included in Table JY0-3.

Office on Asian and Pacific Islander Affairs

www.apia.dc.gov

Telephone: 202-727-3120

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$605,655	\$813,173	\$938,849	15.5
FTEs	7.0	7.0	7.0	0.0

The mission of the Office of Asian and Pacific Islander Affairs (OAPIA) is to ensure that a full range of health, education, employment and social services is available to the Asian and Pacific Islander (API) community in the District.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- By the end of 2008, OAPIA will promote civic involvement in the Asian and Pacific Islander community and advocate for their needs through neighborhood engagement, community needs assessments and support of community-based organizations. It is also expected that OAPIA will accomplish the following:
 - 161 APIs will participate in Mayoral programs; and
 - 10 API community based organizations will show significant progress in capacity building.
- By the end of 2008, OAPIA will strengthen relationships between the API community and DC government and ensure the welfare of API community through information dissemination on DC programs, case assistance, community visit, and cultural celebrations. It is also expected that OAPIA will ensure that the following occurs:
 - 200 API community events with OAPIA participation;
 - 650 participants report satisfaction with OAPIA events;
 - 900 Asian-owned small businesses will be served by OAPIA in every DC ward;
 - 1,100 cases of community issues will be addressed by OAPIA; and
 - 8,000 of APIs in DC will obtain information on relevant programs and services through OAPIA's efforts.
- By the end of 2008, OAPIA will coordinate with District agencies to ensure equal and full access to city programs and services by the API population through interagency trainings, data collection and quality control in translations. It is also expected that OAPIA will ensure that the following occurs:
 - 12 covered entities who achieve progress as a result of requesting help from OAPIA in each and all the areas of coordination stipulated in the MOU between OAPIA and OHR;

- 1 social service assessment conducted that addresses API limited English proficient population's needs;
- 2 covered entities under Language Access Act will be engaged in OAPIA organized activities;
- 60 documents reviewed for cultural and grammatical accuracy in Chinese, Korean and Vietnamese; and
- 12 covered entities under Language Access Act will receive guidance and/or support from OAPIA in the recruitment of bilingual personnel.

Fast Facts...

- This past year, OAPIA was able to visit 853 Asian-owned and operated small business in all 8 wards of the District. OAPIA also encouraged civic participation for residents through participation in Mayoral programs where APIs represented 11 percent of participants in Mayoral program (APIs compose of 3.3 percent of the entire District's population).
- OAPIA was able to engage 89 percent of District agencies covered under the Language Access Act. Through its programming, OAPIA targeted youth as well with over 85 participants in its annual Sidewalk Chalk Contest.
- There were 7 major events this past year which included: Citizen's Summit, Asian Heritage Month Celebration, Health and Information Fair, Bilingual Job Fair, Education Taskforce Forum, Business Forum, and Sidewalk Chalk Contest.
- OAPIA also sampled over 150 translated documents for quality.

Funding by Source

Tables AP0-1 and 2 show the source of funding and FTEs by fund type for the Office on Asian and Pacific Islander Affairs.

Table AP0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	351	606	813	939	126	15.5
Total for General Fund	351	606	813	939	126	15.5
Gross Funds	351	606	813	939	126	15.5

*Percent Change is based on whole dollars.

Table AP0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	5.0	7.0	7.0	7.0	0.0	0.0
Total for General Fund	5.0	7.0	7.0	7.0	0.0	0.0
Total Proposed FTEs	5.0	7.0	7.0	7.0	0.0	0.0

Gross Funds

The agency's proposed budget is \$938,849 representing an increase of \$125,676, or 15.5 percent over the FY 2007 approved budget of \$813,173. This funding supports 7.0 FTEs, no change from the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$938,849 representing an increase of \$125,676, or 15.5 percent over the FY 2007 approved budget of \$813,173. This funding supports 7.0 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net increase of \$101,546 in salaries and fringe benefits;
- A net decrease of \$8,296 in supplies;
- A net decrease of \$21,110 in other services and charges;
- A net decrease of \$24,490 in contractual services—other;

- A net decrease of \$250,000 in subsidies and transfers for one-time funding provided in FY 2007;
- A net decrease of \$8,600 in equipment & equipment rental; and
- **Fixed Costs.** A net increase in Fixed Costs of \$11,626, which includes an increase of \$588 for electricity, an increase of \$10,019 for telephone, an increase of \$182 for janitorial services, a decrease of \$694 for security, and an increase of \$1,531 for occupancy.

Policy Initiatives

- An increase of \$250,000 to award community grants from the Outreach/Education activity within the Asian and Pacific Islander Affairs program;
- A net decrease of \$18,001 in personal services in the Agency Management program; and
- A net increase of \$93,001 in nonpersonal services that includes \$45,000 in the Advocacy activity and \$48,001 in Interagency Coordination activity within the Asian and Pacific Islander Affairs program.

Expenditure by Comptroller Source Group

Table AP0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table AP0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	132	109	219	93	-126	-57.4
12 Regular Pay - Other	104	295	161	360	199	123.5
13 Additional Gross Pay	5	6	0	0	0	N/A
14 Fringe Benefits - Curr Personnel	45	73	74	84	10	14.2
Subtotal Personal Services (PS)	286	482	454	537	84	18.4
20 Supplies and Materials	6	15	13	15	2	13.3
30 Energy, Comm. and Bldg Rentals	8	9	8	8	1	7.6
31 Telephone, Telegraph, Telegram, Etc	2	3	6	16	10	170.3
33 Janitorial Services	3	3	5	5	0	4.0
34 Security Services	6	6	6	6	-1	-10.9
35 Occupancy Fixed Costs	9	5	12	14	2	12.5
40 Other Services and Charges	23	25	27	53	27	101.2
41 Contractual Services - Other	2	35	24	15	-9	-38.8
50 Subsidies and Transfers	0	0	250	250	0	0.0
70 Equipment & Equipment Rental	6	22	9	20	11	132.6
Subtotal Nonpersonal Services (NPS)	65	123	359	401	42	11.7
Total Proposed Operating Budget	351	606	813	939	126	15.5

*Percent Change is based on whole dollars.

Expenditure by Program

Table AP0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Office on Asian and Pacific Islander Affairs.

Table AP0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Personnel (1010)	285	28	100	72	3.0	0.4	1.1	0.7
Training and Employee Development (1015)	0	26	11	-15	0.0	0.4	0.1	-0.3
Contracting and Procurement (1020)	0	26	11	-15	0.0	0.4	0.1	-0.3
Property Management (1030)	26	62	62	-1	0.0	0.4	0.1	-0.3
Information Technology (1040)	11	38	11	-27	0.0	0.4	0.1	-0.3
Financial Management (1050)	0	26	11	-15	0.0	0.4	0.1	-0.3
Risk Management (1055)	25	39	11	-28	0.0	0.4	0.1	-0.3
Legal (1060)	0	26	0	-26	0.0	0.4	0.0	-0.4
Communications (1080)	0	26	61	35	0.0	0.4	1.1	0.7
Customer Service (1085)	13	30	11	-19	0.0	0.4	0.1	-0.3
Performance Management (1090)	0	25	11	-14	0.0	0.4	0.1	-0.3
Subtotal: Agency Management Program (1000)	360	352	300	-52	3.0	4.0	3.0	-1.0
APIA Programs (2000)								
Advocacy (2100)	104	122	129	7	1.0	1.5	1.0	-0.5
Outreach/Education (2200)	142	326	462	136	3.0	1.5	3.0	1.5
Interagency Coordination (2300)	0	13	48	35	0.0	0.0	0.0	0.0
Subtotal: APIA Programs (2000)	246	462	639	177	4.0	3.0	4.0	1.0
Total Proposed Operating Budget	606	813	939	126	7.0	7.0	7.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The Office of Asian and Pacific Islander Affairs operates through the following program:

APIA Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$461,639	\$638,889	\$177,250	38.4
FTEs	3.0	4.0	1.0	33.3

Program Description

The Asian and Pacific Islander Affairs program provides advocacy, outreach/education, and inter-agency coordination services to the Asian and Pacific Islander (API) community members and District agencies so that APIs may become full participants in the District community.

This program contains the following 3 activities:

- **Advocacy** promotes civic participation of the API community through needs assessments, multi-cultural activities and neighborhood engagement.
- **Outreach/Education** functions to engage API community members, in particular the Limited English Proficiency (LEP) population, in civic affairs so that they may become full participants in government programs and in their respective neighborhoods.
- **Interagency Coordination** coordinates with District agencies to ensure equal and full access to city programs and services by the API population, in particular the LEP residents.

The FY 2008 proposed budget and associated FTEs for the activities for the Asian and Pacific Islander Affairs program are included in table AP0-4.

Key Result Measures

Program 1: APIA Program

Manager(s): Soohyun Koo, Director

Supervisor(s): Tene Dolphin, Chief of Staff,
Office of the Mayor

Measure 1.1: Percent increase in API participants in OAPIA organized events

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	5	5
Actual	N/A	-	-	-	-

Note: New measure for FY 2007. Replaces "Percent of API participants in mayoral programs such as town hall meetings." (3/2007)

Measure 1.2: Percent increase in API community-based organizations that have progress as a result of OAPIA's role

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	8	10
Actual	N/A	-	-	-	-

Note: New measure for FY 2007. (3/11/06) FY 2007 is baseline year for data collection. FY 2008 target increased from 4% to 8% at agency request. (1/30/2007)

Measure 1.3: Percent increase in API community events with OAPIA participation

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	20	5	5	5
Actual	178	20.6	-	-	-

Note: FY 2005 data will be collected as a baseline year for FY 2006 and FY 2007 targets. In FY 2005 OAPIA participated in 178 community events. Community events are including, but not limited to community organized workshops, meetings, conferences, celebrations and festivals. Although the FY 2006 target was met, targets from FY 2007 on decreased from 20% to 5% at agency request. Maintaining an annual 20% increase is not realistic. (3/2007)

Measure 1.4: Percent of API participants reporting satisfaction with services and information received at OAPIA workshops

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	50	70	70	80	85
Actual	98.02	95.9	-	-	-

Measure 1.5: Percent of Asian-owned small businesses visited by OAPIA in every D.C. Ward.

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	40	53	53	60	60
Actual	40.2	56.9	-	-	-

Measure 1.6: Percent increase in resident and merchants cases in which action was taken by OAPIA

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	90	90
Actual	N/A	-	-	-	-

Note: New measure in FY 2007. Baseline data will be collected to confirm FY 2008 and 2009 targets. Measure name changed from "Percent of community issues in which action was taken by OAPIA." (3/2007)

Measure 1.7: Percent increase in covered entities under the Language Access Act that demonstrate evident progress as a result of OAPIA's role

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	N/A	N/A
Actual	N/A	-	-	-	-

Note: New measure in FY 2007. Baseline data will be collected for FY 2008 and 2009 target setting.

Measure 1.8: Percent of covered entities under the Language Access Act engaged in OAPIA activities

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	55	55
Actual	N/A	-	-	-	-

Note: New measure in FY 2007. Baseline data will be collected to confirm FY 2008 and 2009 targets. Measure revised from number to percent. (3/2007)

Measure 1.9: Percent of vendor translations reviewed for cultural and grammatical accuracy in Chinese, Korean and Vietnamese

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	5	5
Actual	N/A	-	-	-	-

Note: New measure in FY 2007. Baseline data will be collected to confirm FY 2008 and 2009 targets.

Agency Management

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$351,534	\$299,960	-\$51,574	-14.7
FTEs	4.0	3.0	-1.0	-25.0

Program Description

The Agency Management program provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the Strategic Budgeting chapter.

Key Result Measures

Program 2: Agency Management

Manager(s): Soohyun Koo, Director

Supervisor(s): Tene Dolphin, Chief of Staff, Office of the Mayor

Measure 2.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	52	69.6	-	-	-

Measure 2.2: Percent of Key Result Measures Achieved

	Fiscal Year				
	2006	2007	2008	2009	
Target	70	70	70	70	70
Actual	80	85.7	-	-	-

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2008 Operating Appendices volumes.

Office of Veterans Affairs

<http://ova.dc.gov>

Telephone: 202-724-5454

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$266,112	\$301,806	\$349,792	15.9
FTEs	3.0	3.0	3.0	0.0

The mission of the District of Columbia Office of Veterans Affairs (OVA) is to provide veterans' benefits, assistance, information, outreach, effective advocacy, claims processing assistance, and service provider coordination to veterans and their families so that they can access their entitled resources and benefits. The OVA also develops, coordinates and attends veteran commemorative events that recognize the military service and sacrifice of District of Columbia (DC) veterans.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- OVA will provide quality customer service that assures that, at least 96 percent of customers surveyed, with the OVA customer service survey, will rate the OVA services as satisfactory or better.
- OVA will develop and implement outreach programs that will outreach to at least 650 D.C. Veterans to ensure that they are aware of their current earned veterans' benefits and services that are based on their military service.
- OVA will develop and implement 9 veterans' commemorative programs or events that recognize the military service and sacrifice of DC veterans.

Fast Facts...

- OVA will establish and maintain 2 databases. One will contain local contact information for veterans and the other will contain discharge papers to assist in processing veteran benefit claims.

Funding by Source

Tables VA0-1 and VA0-2 show the sources of funding and full-time equivalents (FTEs) by fund type for the Office of Veterans Affairs.

Table VA0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	233	266	302	350	48	15.9
Total for General Fund	233	266	302	350	48	15.9
Gross Funds	233	266	302	350	48	15.9

*Percent Change is based on whole dollars.

Table VA0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	3.0	3.0	3.0	3.0	0.0	0.0
Total for General Fund	3.0	3.0	3.0	3.0	0.0	0.0
Total Proposed FTEs	3.0	3.0	3.0	3.0	0.0	0.0

Gross Funds

The agency's proposed budget is \$349,792 representing an increase of \$47,986, or 15.9 percent over the FY 2007 approved budget of \$301,806. This funding supports 3.0 FTEs, no change from the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$349,792 representing an increase of \$47,986, or 15.9 percent above the FY 2007 approved budget of \$301,806. This funding supports 3.0 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net increase of \$19,927 in salaries and fringe benefits;
- A decrease of \$15,783 in other services and charges; and
- **Fixed Costs.** A net decrease in Fixed Costs of \$1,158, which includes an increase of \$391 in electricity, a decrease of \$2,228 in telephone, an increase of \$121 in janitorial services, a decrease of \$463 in security, and an increase of \$1,021 in occupancy.

Policy Initiatives

- An increase of \$45,000 in the Outreach activity of the Veterans program to help OVA provide District veterans and their families accurate and current veteran benefits information, counseling and referral services.

Expenditure by Comptroller Source Group

Table VA0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table VA0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	123	109	104	109	5	5.0
12 Regular Pay - Other	49	89	87	101	14	16.1
13 Additional Gross Pay	4	3	0	0	0	N/A
14 Fringe Benefits - Curr Personnel	28	32	33	34	1	2.3
Subtotal Personal Services (PS)	204	233	224	244	20	8.9
20 Supplies and Materials	1	5	9	9	0	N/A
30 Energy, Comm. and Bldg Rentals	5	6	5	6	0	7.6
31 Telephone, Telegraph, Telegram, Etc	3	2	9	6	-2	-26.0
32 Rentals - Land and Structures	4	0	0	0	0	N/A
33 Janitorial Services	2	2	3	3	0	4.0
34 Security Services	3	4	4	4	0	-10.9
35 Occupancy Fixed Costs	0	8	8	9	1	12.5
40 Other Services and Charges	5	5	36	65	29	81.9
70 Equipment & Equipment Rental	6	2	4	4	0	N/A
Subtotal Nonpersonal Services (NPS)	30	34	77	106	28	36.2
Total Proposed Operating Budget	233	266	302	350	48	15.9

*Percent Change is based on whole dollars.

Expenditure by Program

Table VA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Office of Veterans Affairs.

Table VA0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Personnel (1010)	130	16	16	0	1.0	0.1	0.1	0.0
Training and Employee Development (1015)	0	12	13	0	0.0	0.1	0.1	0.0
Contracting and Procurement (1020)	0	12	13	0	0.0	0.1	0.1	0.0
Property Management (1030)	22	42	41	0	0.0	0.1	0.1	0.0
Information Technology (1040)	2	16	17	0	0.0	0.1	0.1	0.0
Financial Management (1050)	50	62	38	-23	1.0	1.2	0.6	-0.6
Legal (1060)	0	12	13	0	0.0	0.1	0.1	0.0
Communications (1080)	5	23	24	2	0.0	0.1	0.1	0.0
Customer Service (1085)	0	12	13	0	0.0	0.1	0.1	0.0
Performance Management (1090)	0	12	13	0	0.0	0.1	0.1	0.0
Subtotal: Agency Management Program (1000)	209	220	200	-20	2.0	2.1	1.5	-0.6
Veterans Programs (2000)								
Recognition (2100)	57	34	67	32	1.0	0.6	1.0	0.4
Outreach (2200)	0	47	83	36	0.0	0.3	0.5	0.2
Subtotal: Veterans Programs (2000)	57	81	150	68	1.0	0.9	1.5	0.6
Total Proposed Operating Budget	266	302	350	48	3.0	3.0	3.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The Office of Veterans Affairs operates through the following 2 programs:

Veterans Programs

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$81,485	\$149,517	\$68,032	83.5
FTEs	0.9	1.5	0.6	66.7

Program Description

The Veterans programs provide efficient veteran benefit claims, effective advocacy and outreach and recognition assistance and services to D.C. veterans and their families so that they may receive timely veterans benefit assistance and services from the Department of Veterans Affairs and other governmental agencies.

This program contains the following 2 activities:

- The **Outreach** activity locates and identifies eligible veterans and their families to provide accurate and current veteran benefits information, counseling and referral services.

- The **Recognition** activity provides socialization information and recognition services on the sacrifices made by D.C. veterans and their families, which is used to increase awareness and project a positive image of veterans.

The FY 2008 proposed budget and associated FTEs for the activities for the **Veterans** program are included in Table VA0-4.

Key Result Measures

Program 1: Veterans Programs

Manager(s): Kerwin E. Miller, Director

Supervisor(s): Tene Dolphin, Chief of Staff

Measure 1.1: Percent of veterans who rate OVA services as satisfactory or better

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	90	95	96	97
Actual	98.65	100	-	-	-

Measure 1.2: Number of veterans contacted through outreach programs

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	200	400	600	650	700
Actual	200	409	-	-	-

Note: Measure revised from "Percent of veterans contacted through outreach programs." (3/10/06)

Measure 1.3: Number of veteran events and programs coordinated

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	4	6	8	9	10
Actual	6	16	-	-	-

Note: Measure revised from "Percent of veteran events and programs coordinated" (3/10/06).

Agency Management

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$220,320	\$200,275	-\$20,045	-9.1
FTEs	2.1	1.5	-0.6	-28.6

Program Description

The **Agency Management** program provides for administrative support and the required tools to achieve the agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the **Strategic Budgeting** chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the **Agency Management** program are included in Table VA0-4.

Key Result Measures

Program 2: Agency Management

Manager(s): Kerwin E. Miller, Director

Supervisor(s): Tene Dolphin, Chief of Staff

Measure 2.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	52.6	82.4	-	-	-

Measure 2.2: Percent of Key Result Measures achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	703
Actual	75	100	-	-	-

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2008 Operating Appendices volumes.

Department of Youth Rehabilitation Services

www.dyrs.dc.gov

Telephone: 202-576-8175

Description	FY 2006 Actual*	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$76,296,428	\$68,583,786	\$80,291,686	17.1
FTEs	525.1	683.0	683.0	0.0

*Note: FY 2005 and prior year actual expenditures and FTEs are contained within the Department of Human Services from which the Department of Youth Rehabilitation Services was created in January 2005.

The mission of the Department of Youth Rehabilitation Services (DYRS) is to improve public safety and give court-involved youth the opportunity to become more productive citizens by building on the strengths of youth and their families in the least restrictive, most homelike environment consistent with public safety.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Within the DYRS continuum, provide proven programs in the community where young people turn around their lives, achieve and flourish.
- Within the DYRS continuum of care, create secure programming that is small, homelike and rehabilitative.
- Deliver the best quality and proper quantity of services, supports and opportunities to DYRS youth in secure confinement, residential placements and in the community.
- Establish interagency collaboration amongst all departments that have contact with court-involved youth and their families.

Fast Facts...

The estimated completion date of a new 60-bed facility for detained and committed youth is July 2008.

Currently, 80 percent of DYRS staff have completed training in the agency's positive youth development program.

Beginning in FY 2007, the agency, in cooperation with DCPS, began self-management of its youth educational programs at a budgeted expense of \$5,920,880.

- Achieve consensus among internal, external and community-based stakeholders on our reform efforts, thus enabling effective and durable change.
- Develop a performance-driven culture and infrastructure focusing on improved outcomes for youth in our care and supported by a qualified and well-trained professional staff.

Funding by Source

Tables JZ0-1 and 2 show the sources of funds and full-time equivalents (FTEs) by fund type for the Department of Youth Rehabilitation Services.

Table JZ0-1

FY2008 Proposed Operating Budget, by Revenue Type

Department of Youth Rehabilitation Services
(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent* Change
General Fund						
Local Funds	0	68,157	67,929	79,705	11,775	17.3
Total for General Fund	0	68,157	67,929	79,705	11,775	17.3
Intra-District Funds						
Intra-District Funds	0	8,140	655	587	-68	-10.3
Total for Intra-District Funds	0	8,140	655	587	-68	-10.3
Gross Funds	0	76,296	68,584	80,292	11,708	17.1

*Percent change is based on whole dollars.

Table JZ0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	0.0	517.4	678.0	681.0	3.0	0.4
Total for General Fund	0.0	517.4	678.0	681.0	3.0	0.4
Intra-District Funds						
Intra-District Funds	0.0	7.7	5.0	2.0	-3.0	-60.0
Total for Intra-District Funds	0.0	7.7	5.0	2.0	-3.0	-60.0
Total Proposed FTEs	0.0	525.1	683.0	683.0	0.0	0.0

Gross Funds

The agency's proposed budget is \$80,291,686 representing an increase of \$11,707,900, or 17.1 percent over the FY 2007 approved budget of \$68,583,786. This funding supports 683.0 FTEs, no change from the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$79,704,623 representing an increase of \$11,775,428, or 17.3 percent over the FY 2007 approved budget of \$67,929,196. This funding supports 681.0 FTEs, an increase of 3.0 FTEs over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- **Subsidies and Transfers:** A decrease of \$5,963,167 in community programs.
- **Personal Services:** A total increase of \$2,337,972 in salaries, fringe benefit and overtime.
- **Fixed Costs.** An increase in Fixed Costs of \$350,140.

Transfer-In

- An increase of \$500,000 and no FTEs was transferred into DYRS from the Department of Human Services for the operation of the Youth Offender Initiative.
- An increase of \$5,920,880 and no FTEs was transferred in from the District's Non-Departmental account for the operation of DYRS educational programs.

Policy Initiatives

- An total increase of \$8,629,603 and no FTEs for the operation of community-based programs for youth in both the Detained and Committed programs.

Assessments. The proposed budget includes \$253,450 to be transferred via intra-District to the Office of Contracting and Procurement and \$357,004 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters (BE0) and (PO0) in this volume for additional information.

Intra-District Funds

The proposed budget is \$587,062, a decrease of \$67,528 or 10.3 percent from the FY 2007 approved budget of \$654,590. This fund supports 2.0 FTEs, a decrease of 3.0 FTEs from the FY 2007 approved level. The Intra-District funding sources are primarily from the United States Department of Justice grants, administered by the Office of the City Administrator.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net reduction of \$162,181 in personal services resulting from reductions in the amount of federal funding available for the Juvenile Accountability Block Grant (JABG) and the Residential Substance Abuse Treatment Grant (RSAT) in the Committed Services program.
- A reduction of \$25,857 in contractual services resulting from reductions in the amount of federal funding available for the Juvenile Accountability Block Grant (JABG) and the Residential Substance Abuse Treatment Grant (RSAT) in the Committed Services program.
- An increase of \$120,510 from the State Education Office to fund meals and snacks provided to the Committed Services and Detained Services programs.

Note: For a breakdown of each individual intra-District agreement that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Expenditure by Comptroller Source Group

Table JZ0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table JZ0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent* Change
11 Regular Pay - Cont Full Time	0	23,347	27,587	28,996	1,409	5.1
12 Regular Pay - Other	0	1,935	2,800	2,184	-616	-22.0
13 Additional Gross Pay	0	1,856	1,025	1,732	707	69.0
14 Fringe Benefits - Curr Personnel	0	5,395	5,922	6,093	171	2.9
15 Overtime Pay	0	2,952	1,370	1,874	504	36.8
Subtotal Personal Services (PS)	0	35,486	38,703	40,879	2,176	5.6
20 Supplies and Materials	0	1,622	1,445	1,847	402	27.8
30 Energy, Comm. and Bldg Rentals	0	1,981	1,733	1,836	104	6.0
31 Telephone, Telegraph, Telegrams, Etc.	0	650	644	782	138	21.4
32 Rentals - Land and Structures	0	983	1,028	1,033	4	0.4
33 Janitorial Services	0	150	209	217	8	4.0
34 Security Services	0	140	62	155	93	148.2
35 Occupancy Fixed Costs	0	136	423	511	88	20.7
40 Other Services and Charges	0	2,430	1,244	1,343	100	8.0
41 Contractual Services - Other	0	8,816	4,510	9,449	4,938	109.5
50 Subsidies and Transfers	0	23,138	18,022	21,680	3,658	20.3
70 Equipment & Equipment Rental	0	763	559	559	0	0.0
Subtotal Nonpersonal Services (NPS)	0	40,810	29,881	39,413	9,532	31.9
Total Proposed Operating Budget	0	76,296	68,584	80,292	11,708	17.1

*Percent change is based on whole dollars.

Expenditures by Program

Table JZ0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Youth Rehabilitation Services.

Table JZ0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Agency Management/Personnel (1010)	360	611	631	20	3.0	8.0	9.0	1.0
Agency Management/Training (1015)	376	388	461	73	4.0	5.0	5.0	0.0
Labor Management (1017)	0	150	0	-150	0.0	1.4	0.0	-1.4
Contracts & Procurement (1020)	457	650	869	219	7.0	11.2	12.0	0.8
Property Management (1030)	7,134	7,084	8,140	1,056	19.4	21.6	21.0	-0.6
Information Technology (1040)	588	927	1,742	814	2.0	4.0	4.0	0.0
Risk Management (1055)	37	150	72	-78	0.0	2.0	1.0	-1.0
Legal Services (1060)	351	0	0	0	4.0	0.0	0.0	0.0
Fleet Management (1070)	310	521	461	-60	5.0	6.0	5.0	-1.0
Communications (1080)	23	140	199	59	0.0	2.0	2.0	0.0
Customer Service (1085)	14	39	31	-8	0.0	1.0	1.0	0.0
Performance Management (1090)	670	2,405	2,421	16	11.0	33.6	32.0	-1.6
Licensing & Certification (1095)	0	0	238	238	0.0	0.0	3.0	3.0
Government Affairs (1097)	0	0	94	94	0.0	0.0	1.0	1.0
Subtotal: Agency Management Program (1000)	10,319	13,066	15,357	2,290	55.4	95.8	96.0	0.2
Agency Financial Operations (100F)								
Budget Operations (110F)	413	481	467	-14	3.0	6.0	6.0	0.0
Subtotal: Agency Financial Operations (100F)	413	481	467	-14	3.0	6.0	6.0	0.0
Committed Youth Services (2000)								
Community Services (2010)	10,382	7,006	15,864	8,859	60.0	65.0	22.0	-43.0
Committed Services-Secured (2020)	18,783	15,581	14,075	-1,506	166.7	208.6	214.5	5.9
Food Services (2030)	1,101	1,015	1,056	41	15.0	15.0	18.0	3.0
Committed Services - Pre-Release (2040)	506	478	1,853	1,375	8.0	8.0	18.0	10.0
Care Management (2050)	0	0	2,550	2,550	0.0	0.0	41.0	41.0
Program Management (2060)	0	0	369	369	0.0	0.0	4.0	4.0
Subtotal: Committed Youth Services (2000)	30,772	24,080	35,768	11,688	249.7	296.6	317.5	20.9
Detained Youth Services (3000)								
Community Services (3010)	9,434	10,718	2,188	-8,530	27.0	54.0	44.0	-10.0
Detained Services - Secured (3020)	23,771	14,540	9,214	-5,326	170.0	194.6	158.5	-36.1
Food Services (3030)	478	535	672	137	7.0	8.0	6.0	-2.0
Care Management (3050)	0	0	10,423	10,423	0.0	0.0	23.0	23.0
Program Management (3060)	0	0	254	254	0.0	0.0	3.0	3.0
Subtotal: Detained Youth Services (3000)	33,683	25,794	22,751	-3,043	204.0	256.6	234.5	-22.1

Expenditures by Program

Table JZ0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Youth Rehabilitation Services.

Table JZ0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Medical Services (4000)								
Medical Services (4010)	1,104	5,163	2,234	-2,930	13.0	28.0	7.0	-21.0
Primary Care (4020)	0	0	1,450	1,450	0.0	0.0	2.0	2.0
Program Management (4040)	0	0	992	992	0.0	0.0	7.0	7.0
Subtotal: Medical Services (4000)	1,104	5,163	4,676	-487	13.0	28.0	16.0	-12.0
Behavioral Health (5000)								
Behavioral Health (5010)	0	0	1,273	1,273	0.0	0.0	13.0	13.0
Subtotal: Behavioral Health (5000)	0	0	1,273	1,273	0.0	0.0	13.0	13.0
Year End Close (9960)								
No Activity Assigned	5	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Year End Close (9960)	5	0	0	0	0.0	0.0	0.0	0.0
Payroll Default Program (9980)								
No Activity Assigned	0	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Payroll Default Program (9980)	0	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	76,296	68,584	80,292	11,708	525.1	683.0	683.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding.)

Performance-Based Program Budgeting

The Department of Youth Rehabilitation Services through the following 6 programs:

Committed Services

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$24,079,571	\$35,768,011	\$11,688,439	48.5
FTEs	296.6	317.5	20.9	7.0

Program Description

The Committed Youth Services program provides rehabilitative services in a safe, secure and stable

environment for youth who have been committed to DYRS. Youth are provided with expanded opportunities to become more productive citizens and services that help them reduce illegal and self-destructive behavior.

The program is comprised of 4 activities described as follows:

- **Secure Programs Services** – provides a safe and secure environment that provides for timely, effective programs for committed youth and effective planning with family, service providers and legal representatives so that youth can make appropriate use of available opportunities. The Secure Programs Services hold youth accountable for their behavior,

provides for the public safety, and offers rehabilitative services for youth committed to DYRS.

- **Community Based Programs** – provides the youth with safe and secure programming in their home and /or homelike community residence that offers them expanded opportunities for growth and rehabilitation while assuring public safety.
- **Care Management** – provides individualized case and care planning, management and monitoring for DYRS youth and families so that they can make appropriate use of available opportunities and avoid destructive behavior and re-arrest.
- **Program Management** – provides appropriate management, supervision and administrative support to assure DYRS goals are met as related to committed population.

The FY 2008 proposed budget and associated FTEs for the activities for the **Committed Services** program are included in Table JZ0-4.

Key Result Measures

Program 1: Committed Youth Services

Manager(s): David Muhammad, Program Manager

Supervisor(s): Vincent Schiraldi, Director

Measure 1.1: Percent reduction in re-arrests among committed youth within one year of release into the community

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	10	10	5
Actual	N/A	50	-	-	-

Note: New measure 1.1, Committed Services Program, FY 2007 (2/27/06). FY 2006 baseline Actual is percent of re-arrests within one year. (12/19/2006)

Measure 1.2: Percent reduction in time spent by committed youth at Oak Hill awaiting community or residential placement

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	10	10	5
Actual	N/A	935	-	-	-

Note: New measure 1.2, Committed Services Program, FY 2007 (2/27/06). FY 2006 baseline Actual is average monthly committed youth days. (12/19/2006)

Measure 1.3: Percent increase in the number of committed youth residing in community placements vs. Oak Hill and residential care

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	25	25	5
Actual	N/A	112.6	-	-	-

Note: New measure 1.3, Committed Services Program, FY 2007 (2/27/06). FY 2006 baseline Actual is percent of youth in community placement / youth in Oak Hill and residential care. (12/2006) FY 2007 and FY 2008 targets reduced from 50% to 25% at the agency's request. (3/2007).

Measure 1.4: Percent of cases using family / team meetings for planning

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	25	50	65
Actual	N/A	-	-	-	-

Note: New measure 1.4, Committed Services Program, FY 2007. (2/2006) FY 2007 target reduced from 50% to 25% at the agency's request. (3/2007).

Measure 1.5: Percent reduction of destructive behavior incidents among committed youth at Oak Hill

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	10	10	5
Actual	N/A	1.07	-	-	-

Note: New measure 1.5, Committed Services Program, FY 2007 (2/27/06). FY 2006 baseline Actual is incidents per 100 youth days. (12/19/2006)

Detained Services

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$25,793,692	\$22,751,037	-\$3,042,655	-11.8
FTEs	256.6	234.5	-22.1	-8.6

Program Description

The **Detained Services** program provides for the care and custody of youth awaiting court processing who are placed in secure detention or shelter care by the DC Superior Court. The Administration also advocates for alternatives to secure confinement or shelter care for youth who can be supervised in a non-residential setting. The Administration also operates a home detention program for youth who can be supervised at home while awaiting trial or disposition.

This program contains the following 4 activities described as follows:

- **Secure Detention Division** - The Youth Services Center, Secure Detention Division, provides temporary secure custody for juveniles awaiting adjudication, disposition, or awaiting transfer to another facility. The Division provides 24-hour custody, care and supervision, prevents the abridgement of juvenile's legal rights while in detainment, and provides for the basic physical, emotional, religious, educational, and social needs juveniles while in secure custody. The Division also conducts diagnostic assessments to inform court processing and dispositional planning, coordinates Youth/Family Team Meetings for detained juveniles, and maintains a safe and humane environment, ensuring the level of security necessary to prevent escape, assault and intimidation.
- **Detention Review Unit** - The Detention Review unit is responsible for 1) advocating before the Superior Court and Court Social Services a less restrictive community alternative for mid-range (court risk scores of 10-15) youth awaiting adjudication or disposition in a DYRS secure facility or shelter care 2) "diverting" low risk (court risk scores of 9<) youth on the front-end of the juvenile justice system, 3) after hours "emergency intervention" for the U.S. Marshals Service and Youth Shelter Homes.
- **Home Detention Unit** - The Home Detention Unit is responsible for providing intensive community supervision, including telephone monitoring and curfew checks for court-ordered youth charged with delinquent and/or status offenses. The program also brokers other "need specific" services such as for food, clothing, individual and family counseling.
- **Court Liaison and Diversion Unit** - The Court Liaison Unit is the first point of customer contact for DYRS. The Unit performs the initial screen on all youth referred to DYRS for services and provides juvenile court coverage for the agency. The youth served include both detained and committed

youth. The staff enters interview information collected from youth and families into the DYRS data management systems, collects court orders, including commitments and forwards them to the appropriate units with the Department, and advocates for the least restrictive alternatives at the point that initial detention decisions are made. The Unit is co-located with Court Social Services, and they operate out of the main court building.

The FY 2008 proposed budget and associated FTEs for the **Detained Services** program are included in Table JZ0-4.

Key Result Measures

Program 2: Detained Services

Manager(s): Jeffrey McInnis, Program Manager

Supervisor(s): Vincent Schiraldi, Director

Measure 2.1: Percent reduction of time spent by detained youth in secure detention

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	15	10	5
Actual	N/A	4241	-	-	-

Note: FY 2006 baseline Actual is the monthly average of secure detention time in days (12/2006) FY 2008 target reduced from 15% to 10% at agency request. (3/2007)

Measure 2.2: Percent increase in use of community placement for youth in pretrial status

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	25	15	5
Actual	N/A	-	-	-	-

Note: FY 2008 target reduced from 25% to 15% at agency request. (3/2007)

Measure 2.3: Percent decrease in use of secure detention beds

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	15	15	10
Actual	N/A	4040	-	-	-

Note: FY 2006 baseline Actual is the monthly average number of secure detention days (12/19/2006)

Measure 2.4: Percent reduction of re-arrests of youth under DYRS community detention supervision

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	10	5	5
Actual	N/A	10.2	-	-	-

Note: FY 2006 baseline Actual is percent of re-arrested youth. (12/2006) FY 2007 target reduced from 15% to 10% and FY 2008 target reduced from 15% to 5% at agency request. (3/2007)

Medical Services

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$5,163,346	\$4,675,861	-\$487,485	-9.4
FTEs	28.0	16.0	-12.0	-42.9

Program Description

The **Medical Services** program provides preventive and comprehensive medical services to all DYRS youth to ensure their health and well-being while addressing morbidity and mortality issues specific to the adolescent.

The program is comprised of 3 activities described as follows:

- **Primary Care** – provides acute care services, immunizations, and health education, preventive and comprehensive medical services to all DYRS youth.
- **Community Services** – provides acute care services, health education, preventive health and comprehensive medical services to DYRS youth in community placements to support a quality continuum of care.
- **Program Management** – provides appropriate management, supervision and administrative support to assure DYRS medical service goals are met.

The FY 2008 proposed budget and associated FTEs for the **Medical Services** program are included in Table JZ0-4.

Key Result Measures

Program 3: Medical Services

Manager(s): Marylan Corder, M.D., Director,
Medical & Health Services

Supervisor(s): Vincent Schiraldi, Director

Measure 3.0: No measures for medical services program.

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	N/A	N/A
Actual	N/A	-	-	-	-

Behavioral Health Services

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$0	\$1,272,877	\$1,272,877	N/A
FTEs	0.0	13.0	13.0	N/A

Program Description

The **Behavioral Health Services** program provides comprehensive and integrated mental and behavioral health services to youth in the custody of DYRS. Services include: screening, diagnosis, assessments, therapeutic and medication when necessary.

The program is comprised of 3 activities described as follows:

- **Direct Care** – provides suicide risk screening as well as other scientifically validated assessments to ascertain the youth mental and substance use status.
- **Community Services** – These are services that are arranged by DYRS staff that are provided through a community-based provider to engage with youth in need of behavioral health services who are in custody until and after their release.
- **Program Management** – provides appropriate management, supervision and administrative support to assure DYRS behavioral health service goals are met.

The FY 2008 proposed budget and associated FTEs for the **Medical Services** program are included in Table JZ0-4.

Agency Management Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$13,066,466	\$15,356,731	\$2,290,266	17.5
FTEs	95.8	96.0	0.2	0.2

Program Description

The Agency Management program provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the Strategic Budgeting chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the Agency Management program are included in Table JZ0-4.

Key Result Measures

Program 4: Agency Management

Manager(s): Barry Holman, Program Manager

Supervisor(s): Vincent Schiraldi, Director

Measure 4.1: Percent of Mayor's Customer Service Standards met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	63	63	63	63
Actual	N/A	16.7	-	-	-

Measure 4.2: Percent of Key Result Measures achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	N/A	-	-	-	-

Agency Financial Operations Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$480,711	\$467,168	-\$13,543	-2.8
FTEs	6.0	6.0	0.0	0.0

Program Description

The purpose of the Agency Financial Operations program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the Agency Financial Operations program can be found in the Strategic Budgeting Chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the Agency Financial Operations program are included in Table JZ0-4.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2008 Operating Appendices volumes.

Department on Disability Services

www.dc.gov

202-730-1583

Description	FY 2006 Actual*	FY 2007 Approved*	FY 2008 Proposed	% Change from FY 2007
Operating Budget	*	*	\$112,560,997	NA
FTEs	*	*	483.8	NA

* Note: The FY 2006 Actual Expenditures and the FY 2007 Approved Budget for the Mental Rehabilitation and Developmental Disabilities Administration and the Rehabilitation Services Administration programs and units of the Agency Management program are included in the amounts presented for the Department of Human Services (DHS). In FY 2008, MRDDA will be renamed Intellectual and Developmental Disabilities Administration (IDDA).

The mission of the Department on Disability Services (DDS) is to provide a comprehensive system of individualized, high quality services, and support to District residents with disabilities and their families to maximize self-reliance and improve the quality of life.

The Department on Disability Services coordinates services for District residents with intellectual and developmental disabilities in an effort to maximize the quality of their lives and to enhance their ability to thrive in the least restrictive environment. The agency was created by legislative action in December 2006 and is authorized pursuant to Bill 16-1006, Act 16-0672 of the D.C. Official Code. The new agency is comprised of the Mental Retardation and Developmental Disabilities Administration (MRDDA) and the Rehabilitation Services Administration (RSA) programs, formerly in the Department of Human Services (DHS).

Currently, strategic goals are not established for DDS; however, the following are interim goals from when MRDDA and RSA were units of the Department of Human Services. The Department on Disability Services is developing and defining its new strategic goals.

Fast Facts...

- Approximately 2,000 District residents receive services coordinated through the agency based upon an assessment of their individual needs.
- The agency coordinates with 260 private service providers for delivery of services to residential, in-home and day program settings. The services are coordinated to meet an individual's need for case management, placement assistance, medical and dental care, and speech and occupational therapy.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Provide employment opportunities for low-income persons and persons with disabilities;
- Provide services and support to persons with disabilities that result in employment, economic self-sufficiency and/or independence, and adjudicates claims for persons seeking social security benefits.

Funding by Source

Tables JM0-1 and 2 show the sources of funds and full-time equivalents (FTEs) by fund type for the Department on Disability Services.

Table JM0-1

FY2008 Proposed Operating Budget, by Revenue Type

Department on Disability Services

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent* Change
General Fund						
Local Funds	0	0	0	83,084	83,084	N/A
Special Purpose Revenue Funds	0	0	0	5,700	5,700	N/A
Total for General Fund	0	0	0	88,784	88,784	N/A
Federal Resources						
Federal Grant Funds	0	0	0	20,511	20,511	N/A
Federal Medicaid Payments	0	0	0	3,265	3,265	N/A
Total for Federal Resources	0	0	0	23,777	23,777	N/A
Gross Funds	0	0	0	112,561	112,561	N/A

*Percent change is based on whole dollars.

Table JM0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	0.0	0.0	0.0	274.4	274.4	N/A
Total for General Fund	0.0	0.0	0.0	274.4	274.4	N/A
Federal Resources						
Federal Grant Funds	0.0	0.0	0.0	179.4	179.4	N/A
Federal Medicaid Payments	0.0	0.0	0.0	30.0	30.0	N/A
Total for Federal Resources	0.0	0.0	0.0	209.4	209.4	N/A
Total Proposed FTEs	0.0	0.0	0.0	483.8	483.8	N/A

Gross Funds

The agency's proposed budget is \$112,560,997 and supports 483.8 FTEs. As a new agency, a comparison with the FY 2007 approved budget is not possible.

General Fund

Local Funds. The agency's proposed budget is \$83,084,369 and supports 274.4 FTEs. As a new agency, a comparison with the FY 2007 approved budget is not possible.

Components of the FY 2008 proposed budget include:

Baseline Adjustments

- **Personal Services:**
 - An increase of \$1,400,000 to fully fund the authorized compliment of FTEs in the Intellectual and Developmental Disabilities Administration (IDDA) program.
 - An increase of \$1,296,533 and 16.0 FTEs in the Agency Management program, for expenses associated with the establishment of a new District agency.
- **Subsidies and Transfers:** An increase of \$21,700,000 for the care of individuals in the **Intellectual and Developmental Disabilities Administration** program.
- **Fixed Costs:** A decrease of \$186,531 in the Rehabilitation Services Administration program for the following categories: rent (\$132,710); security (\$30,736), and telephone expenses (\$23,085).
- **Transfer-In.** The Intellectual and Developmental Disabilities Administration (IDDA) and Rehabilitation Services Administration (RSA) programs were moved to DDS.
 - **Intellectual and Developmental Disabilities Administration:** A transfer-in of \$52,211,516 and 226 FTEs from the Department of Human Services.
 - **Rehabilitation Services Administration:** An increase of \$7,191,700 and 34 FTEs were transferred to DDS.

Policy Initiatives

- A reduction of \$528,850 in the Agency Management program as a result of the expected increase in indirect cost recovery associated with the Rehabilitation Services Administration program.

Assessments. The proposed budget includes \$73,339 to be transferred via intra-District to the Office of Contracting and Procurement and \$88,628 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters (BE0) and (PO0) in this volume for additional information.

Special Purpose Revenue Funds. The proposed budget is \$5,700,000, and supports 0.0 FTEs.

Baseline Adjustments

- **Transfer-In:** The increase of \$5,700,000 as a result of the transfer-in of:
 - \$2,000,000 within the Intellectual and Developmental Disabilities Administration program based on the revenue collections from Cost of Care.
 - An increase of \$3,700,000 within the Rehabilitation Services program based on the revenue collections from the Randolph Sheppard and Vocational Rehabilitation funds.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Federal Funds

Federal Grants. The proposed budget is \$20,511,486 and supports 179.4 FTEs.

- An increase of \$2,000,000 in Indirect Cost Recovery as a result of the inclusion of the Rehabilitation Services program.
- An increase of \$700,000 in the Intellectual and Developmental Disabilities Administration program.
- An increase of \$17,811,486 in the Rehabilitation Services program.

Note: For a breakdown of each individual federal grant that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Federal Medicaid Funds. The proposed budget is \$3,265,142 and supports 30.0 FTEs

Expenditure by Comptroller Source Group

Table JM0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table JM0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent* Change
11 Regular Pay - Cont Full Time	0	0	0	24,862	24,862	N/A
12 Regular Pay - Other	0	0	0	2,830	2,830	N/A
14 Fringe Benefits - Curr Personnel	0	0	0	4,941	4,941	N/A
15 Overtime Pay	0	0	0	194	194	N/A
Subtot Personal Services (PS)	0	0	0	32,827	32,827	N/A
20 Supplies and Materials	0	0	0	241	241	N/A
30 Energy, Comm. and Bldg Rentals	0	0	0	164	164	N/A
31 Telephone, Telegraph, Telegram, Etc	0	0	0	566	566	N/A
32 Rentals - Land and Structures	0	0	0	6,808	6,808	N/A
34 Security Services	0	0	0	636	636	N/A
40 Other Services and Charges	0	0	0	1,309	1,309	N/A
41 Contractual Services - Other	0	0	0	4,333	4,333	N/A
50 Subsidies and Transfers	0	0	0	65,163	65,163	N/A
70 Equipment & Equipment Rental	0	0	0	513	513	N/A
Subtotal Nonpersonal Services (NPS)	0	0	0	79,734	79,734	N/A
Gross Funds	0	0	0	112,561	112,561	N/A

*Percent change is based on whole dollars.

Expenditures by Program

Table JM0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department on Disability Services.

Table JM0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Personnel (1010)	0	0	363	363	0.0	0.0	5.0	5.0
Training and Employee Development (1015)	0	0	662	662	0.0	0.0	8.0	8.0
Contracts and Procurement (1020)	0	0	951	951	0.0	0.0	13.0	13.0
Property Management (1030)	0	0	6,778	6,778	0.0	0.0	12.0	12.0
Information Technology (1040)	0	0	589	589	0.0	0.0	6.0	6.0
Risk Management (1055)	0	0	43	43	0.0	0.0	1.0	1.0
Legal Services (1060)	0	0	705	705	0.0	0.0	8.0	8.0
Communications (1080)	0	0	385	385	0.0	0.0	5.0	5.0
Customer Service (1085)	0	0	56	56	0.0	0.0	1.0	1.0
Performance Management (1090)	0	0	1,345	1,345	0.0	0.0	14.0	14.0
Consumer Affairs (1110)	0	0	74	74	0.0	0.0	1.0	1.0
Consumer Rights and Protection (1120)	0	0	240	240	0.0	0.0	4.0	4.0
Subtotal: Agency Management Program (1000)	0	0	12,190	12,190	0.0	0.0	78.0	78.0
Agency Financial Operations Program (100F)								
Budget Operations (110F)	0	0	80	80	0.0	0.0	1.0	1.0
Accounting Operations (120F)	0	0	384	384	0.0	0.0	6.3	6.3
Associate Chief Financial Officer (130F)	0	0	384	384	0.0	0.0	4.5	4.5
Agency Fiscal Officer (140F)	0	0	206	206	0.0	0.0	2.0	2.0
Subtotal: Agency Financial Ops Program (100F)	0	0	1,054	1,054	0.0	0.0	13.8	13.8
Intellectual and Developmental Disabilities Administration (6000)								
Health, Medical and Habilitation (6010)	0	0	2,283	2,283	0.0	0.0	4.0	4.0
Disability Services (6020)	0	0	5,433	5,433	0.0	0.0	21.0	21.0
Case Management (6030)	0	0	7,157	7,157	0.0	0.0	101.0	101.0
Residential Services (6040)	0	0	47,650	47,650	0.0	0.0	2.0	2.0
Eligibility Services (6050)	0	0	573	573	0.0	0.0	10.0	10.0
Quality Assurance (6060)	0	0	6,728	6,728	0.0	0.0	46.0	46.0
Service Management (6070)	0	0	976	976	0.0	0.0	15.0	15.0
Subtotal: IDDA (6000)	0	0	70,800	70,800	0.0	0.0	199.0	199.0
Rehabilitation Services (7000)								
Health Medical & Rehabilitation Services (7010)	0	0	729	729	0.0	0.0	6.0	6.0
Disability Services (7020)	0	0	12,731	12,731	0.0	0.0	69.4	69.4
Employment Readiness & Placement Svcs (7030)	0	0	5,464	5,464	0.0	0.0	22.0	22.0
Case Management (7040)	0	0	2,790	2,790	0.0	0.0	42.6	42.6
Eligibility Determination Services (7050)	0	0	6,340	6,340	0.0	0.0	46.0	46.0
Quality Assurance (7060)	0	0	463	463	0.0	0.0	7.0	7.0
Subtotal: Rehabilitation Services (7000)	0	0	28,517	28,517	0.0	0.0	193.0	193.0
Total Proposed Operating Budget	0	0	112,561	112,561	0.0	0.0	483.8	483.8

(Change is calculated by whole numbers and numbers may not add up due to rounding.)

Performance-Based Program Budgeting

The Department on Disability Services operates through the following 4 programs:

Intellectual and Developmental Disabilities Administration

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	*	\$70,800,303	\$70,800,303	N/A
FTEs	*	199.0	199.0	N/A

* Note: The FY 2007 Approved Budget for the Intellectual and Developmental Disabilities Administration (formerly MRDDA), and the Residential Services Administration programs and units of the Agency Management program are included in the amounts presented for the Department of Human Services.

Program Description

The **Intellectual and Developmental Disabilities Administration** program provides individualized services, support, and life planning to eligible persons so that they can fully participate in the community.

This program contains the following 7 activities described as follows:

- **Health, Medical, Rehabilitation & Habilitation Services** coordinates and monitors diagnostic and preventative medical services to eligible persons so that they can improve or maintain their health.
- **Disability Services** provides support and services to eligible persons with disabilities so that they can achieve their maximum potential for independence and integration into the community.
- **Case Management Services** provides case planning, service coordination, and monitoring to eligible persons, so that they can access services and assistance required to address their individual needs.
- **Housing/Residential Services** provides stable housing and support to eligible individuals and families, so that they can achieve their maximum potential for independence and integration or reintegration into the community.
- **Quality Assurance and Quality Improvement** provides compliance and monitoring of services to protect the health and safety of program consumers to promote continuous quality improvements of service delivery.

- **Eligibility Determination** provides compliance and monitoring of services and support to protect the health and safety of program consumers and for continuous quality improvements of service delivery.
- **Service Management** coordinates services in an effort to maximize the quality of life for consumers and allow them to thrive in the least restrictive environment.

The FY 2008 budget and associated FTEs for the activities for the **Intellectual and Developmental Disabilities Administration** program are included in Table JM0-4.

Key Result Measures

Program 1: Intellectual and Developmental Disabilities Administration

Citywide Strategic Priority Area(s):

Manager(s):

Supervisor(s): Judith E. Heumann, Acting Director

Measure 1.1: Percent of individuals identified as "at risk" based on their completed health assessments, who have health care management plans (HCMPs) monitored quarterly

	Fiscal Year		
	2007	2008	2009
Target	85	85	N/A
Actual	-	-	-

Note: New measure in FY 2006. Consolidates KRM 4.1 "Percent of Evans class members served who receive health risk screenings" and KRM 4.2 "Percent of qualified IDDA, formerly MRDDA, individuals served Medical/Health Services." (3/11/06) Measure name revised for FY 2008. (2/2007)

Measure 1.2: Percent of individuals residing in a non-ICF/MR and enrolled in the Home and Community-Based Services (HCBS) Medicaid Waiver

	Fiscal Year		
	2007	2008	2009
Target	N/A	95	N/A
Actual	-	-	-

Note: New measure for FY 2008.

Measure 1.3: Percent of individuals eligible for conversion as a result of the seven (7) new HCBS Medicaid Waiver rules

	Fiscal Year		
	2007	2008	2009
Target	N/A	95	N/A
Actual	-	-	-

Note: New measure for FY 2008.

Measure 1.4: Percent of providers who have added a new Medicaid Waiver service category

	Fiscal Year		
	2007	2008	2009
Target	N/A	95	N/A
Actual	-	-	-

Note: New measure for FY 2008.

Measure 1.5: Percent of "non-intensive" individuals with current and completed Individual Support Plans (ISPs)

	Fiscal Year		
	2007	2008	2009
Target	95	95	N/A
Actual	-	-	-

Previously DHS "Measure 4.3: Percent of 'non-intensive' eligible persons that have an annual Individualized Service Plan." Measure name revised for FY 2008.

Measure 1.6: Percent of individuals who need a residential placement

	Fiscal Year		
	2007	2008	2009
Target	N/A	75	N/A
Actual	-	-	-

Note: New measure for FY 2008.

Measure 1.7: Percent of providers who have completed the basic assurances certification

	Fiscal Year		
	2007	2008	2009
Target	N/A	75	N/A
Actual	-	-	-

Note: New measure for FY 2008.

Rehabilitation Services Administration Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	*	\$28,516,665	\$28,516,665	N/A
FTEs	*	193.0	193.0	N/A

* **Note:** The FY 2007 Approved Budget for the Mental Rehabilitation and Developmental Disabilities Administration and the Residential Services Administration programs and units of the Agency Management program are included in the amounts presented for the Department of Human Services.

Program Description

The **Rehabilitation Services** program assists disabled persons with employment and independent living in the home and the community. The program provides an array of vocational preparation services for entry into the labor market, including counseling and guidance, assessment services, physical restoration, vocational training, job search and placement, as well as job retention services.

This program contains the following 7 activities described as follows:

- **Disability Determination Services** makes adjudicative decisions within the provision of the Social Security Act for the Social Security Disability Insurance (SSDI) and the Supplemental Security Income (SSI) programs to attain economic self-sufficiency for persons with disabilities.
- **Vocational Rehabilitation** provides services to persons with disabilities so that they can gain, retain or regain employment.
- **Employment Marketing and Placement Services** provides job development, placement and retention services to persons with disabilities so that they can gain and maintain employment.
- **Business Enterprise** provides blind persons with the opportunity to become entrepreneurs in the food services industry and other retail industries so that they can become self-employed. The Federal Randolph-Sheppard Act program in the District is administered through this program.

- **Independent Living** provides independent living skills to persons with significant disabilities, so that they can become independent in their homes and communities.
- **Quality Assurance** provides monitoring and evaluation of Vocational Rehabilitation Services Administration programs to ensure that customers receive quality services.
- **Transitions Services** provides assistance with high school youth in the transition from school to post secondary activities.

The FY 2008 budget and associated FTEs for the activities for the **Rehabilitation Services** program are included in Table JM0-4.

Key Result Measures

Program 2: Rehabilitation Services Administration Program

Citywide Strategic Priority Area(s):

Manager(s):

Supervisor(s): Judith E. Heumann, Acting Director

Measure 2.1: Percent of disability determinations completed within 120 days

	Fiscal Year		
	2007	2008	2009
Target	80	80	80
Actual	-	-	-

Note: New measure in FY 2007.

Measure 2.2: Percent of vocational rehabilitation eligibility determinations completed within 60 days

	Fiscal Year		
	2007	2008	2009
Target	91	91	92
Actual	-	-	-

Note: Replaces DHS "Measure 5.5: Percent of eligible determinations finalized within 60 days after application."

Measure 2.3: Percent of RSA qualified individuals placed in employment who remain employed for 90 days

	Fiscal Year		
	2007	2008	2009
Target	72	72	73
Actual	-	-	-

Note: Replaces DHS "Measure 5.1: Percent of qualified RSA individuals employed 90 days."

Measure 2.4: Percent of clients referred for job placement services placed into jobs

	Fiscal Year		
	2007	2008	2009
Target	50	50	50
Actual	-	-	-

Note: New DHS measure for FY 2007.

Measure 2.5: Percent of new licensed vendors completing the Small Business Administration's (SBA) certification

	Fiscal Year		
	2007	2008	2009
Target	N/A	100	100
Actual	-	-	-

Note: New measure for FY 2008.

Measure 2.6: Percent of vending facilities monitored every 30 days

	Fiscal Year		
	2007	2008	2009
Target	N/A	100	100
Actual	-	-	-

Note: New measure for FY 2008.

Measure 2.7: Percent of eligibility determinations for Independent Living completed within 60 days

	Fiscal Year		
	2007	2008	2009
Target	N/A	90	90
Actual	-	-	-

Note: New measure for FY 2008.

Measure 2.8: Percent of Independent Living Plans developed within 90 days after eligibility is determined

	Fiscal Year		
	2007	2008	2009
Target	80	80	80
Actual	-	-	-

Note: Replaces (new for FY 2007) DHS "Measure 5.5: Percent of Independent Living Plans developed within 180 days." Timeframe changed to 90 days, measure name revised for FY 2008. (2/2007)

Measure 2.9: Percent of contracts and grants reviewed annually for compliance

	Fiscal Year		
	2007	2008	2009
Target	N/A	95	95
Actual	-	-	-

Note: New measure for FY 2008.

Agency Management

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	*	\$12,190,046	\$12,190,046	N/A
FTEs	*	78.0	78.0	N/A

* Note: The FY 2007 Approved Budget for the Intellectual and Developmental Disabilities Administration, formerly MRDDA, and the Residential Services Administration programs and units of the Agency Management program are included in the amounts presented for the Department of Human Services.

The **Agency Management** program provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the **Strategic Budgeting** chapter.

The FY 2008 budget and associated FTEs for the activities for the **Agency Management** program are included in Table JM0-4.

Agency Financial Operations

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	*	\$1,053,983	\$1,053,983	N/A
FTEs	*	13.8	13.8	N/A

* Note: The FY 2007 Approved Budget for the Intellectual and Developmental Disabilities Administration, formerly MRDDA, and the Residential Services Administration programs and units of the Agency Management program are included in the amounts presented for the Department of Human Services.

The **Agency Financial Operations** program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the Agency Financial Operations program can be found in the **Strategic Budgeting** Chapter.

The FY 2008 budget and associated FTEs for the activities for the **Agency Financial Operations** program are included in Table JM0-4.

Program 3: Agency Management

Citywide Strategic Priority Area(s):

Manager(s):

Supervisor(s): Judith E. Heumann, Acting Director

Measure 3.1: Percent of the Mayor's Customer Service Standards met

	Fiscal Year		
	2007	2008	2009
Target	N/A	63	63
Actual	-	-	-

Measure 3.2: Percent of tKey Result Measures achieved

	Fiscal Year		
	2007	2008	2009
Target	N/A	70	70
Actual	-	-	-

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2008 Operating Appendices volumes.

F

Public Works

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Department of Public Works

www.dpw.dc.gov

Telephone: 202-673-6833

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$124,175,014	\$136,011,603	\$158,860,429	16.8
FTEs	1,302.8	1,430.1	1,506.5	5.3

The mission of the Department of Public Works (DPW) is to provide environmentally healthy municipal services that are both ecologically sound and cost effective.

The Department of Public Works (DPW) provides municipal services in 2 distinct program areas: environmental services/solid waste management and parking enforcement. Both programs contribute to making District streets and public spaces clean, safe, attractive and accessible. DPW's Solid Waste Management Administration performs a number of daily operations including trash and recycling collection, sanitation education and enforcement, graffiti removal, public litter-can service, fall leaf collection, and street and alley cleaning.

DPW's Parking Services Administration is responsible for enforcing the District's on-street parking laws. Approximately 200 parking officers monitor 17,000 meters and 3,500 blocks of residential zoned parking. In addition to routine enforcement, the Parking Services Administration is charged with booting and towing operations and with removing abandoned vehicles from public and private property.

Behind the scenes, DPW's Fleet Management Administration supports municipal operations by procuring, fueling and maintaining thousands of District government vehicles, from sedans to heavy equipment. Fleet

Management is also responsible for purchasing environmentally friendly, alternative-fuel vehicles (AFV) for the city. DC leads the region with over 250 AFVs in its fleet.

The agency plans to fulfill its mission by achieving the following strategic result goals:

Fast Facts...

- DPW provides access to environmental and energy services and information for those people that live, work, and play in the District of Columbia.
- DPW collects large, bulky items by appointment from District households that receive DPW trash collection service.
- DPW crews clean graffiti from public spaces and private property with the Graffiti Blaster, a high-pressure liquid spray that physically strips painted graffiti off of surfaces such as sidewalks, bridges and exterior walls.
- DPW provides a variety of street and alley cleaning services in accordance with the Clean City Initiative.

- Ensure the cleanliness of the District's gateway corridors, high-visibility commercial areas, residential neighborhoods, and industrial zones;
- Deliver scheduled services in a timely and reliable manner;
- Establish training and incentive programs to attract and retain a highly skilled workforce to improve performance and accountability;
- Develop integrated information systems to support business operations;
- Make available mission critical equipment for core services;
- Operate in attractive and safe facilities so that the department can deliver services efficiently; and
- Contribute to the citywide environmental agenda.

Funding by Source

Tables KT0-1 and 2 show the sources of funding and FTEs by fund type for the Department of Public Works.

Table KT0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	88,869	97,588	105,361	118,792	13,431	12.7
Special Purpose Revenue Funds	3,306	3,045	3,754	10,521	6,767	180.2
Total for General Fund	92,175	100,633	109,115	129,313	20,198	18.5
Intra-District Funds						
Intra-District Funds	20,874	23,542	26,896	29,547	2,651	9.9
Total for Intra-District Funds	20,874	23,542	26,896	29,547	2,651	9.9
Gross Funds	113,049	124,175	136,012	158,860	22,849	16.8

*Percent Change is based on whole dollars.

Table KT0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	1,082.0	1,201.8	1,266.7	1,311.5	44.8	3.5
Special Purpose Revenue Funds	1.0	1.0	8.0	8.0	0.0	0.0
Total for General Fund	1,083.0	1,202.8	1,274.7	1,319.5	44.8	3.5
Intra-District Funds						
Intra-District Funds	99.4	100.0	155.4	187.0	31.6	20.3
Total for Intra-District Funds	99.4	100.0	155.4	187.0	31.6	20.3
Total Proposed FTEs	1,182.4	1,302.8	1,430.1	1,506.5	76.4	5.3

Gross Funds

The agency's proposed budget is \$158,860,429 representing an increase of \$22,848,826, or 16.8 percent over the FY 2007 approved budget of \$136,011,603. This funding supports 1,506.5 FTEs, an increase of 76.4 FTEs over the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$118,792,000 representing an increase of \$13,431,219, or 12.7 percent over the FY 2007 approved budget of \$105,360,781. This funding supports 1,311.5 FTEs, an increase of 44.8 FTEs over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net increase of \$3,535,692 in personal services as follows:
 - An increase of \$3,652,005 in regular pay as a result of approved pay raises and step increases;
 - An increase of \$140,387 in regular pay-other to cover FY 2008 approved pay raises and step increases;
 - An increase of \$2,147,937 in fringe benefits to covers the effects of the approved pay raises and increases in healthcare insurance, and the additional FTE increase;
 - A decrease of \$2,680,913 in overtime due to the redirection of funding across all programs in order to meet the agency's FY 2008 target funding level; and
 - An increase of 4 additional FTEs to support the agency programmatic needs.
 - **Transfer-In.** An increase of 3.0 FTEs and \$276,276 for the transfer of the Clean City Coordinator staff from the Office of the City Administrator (AE0) to the Department of Public Works.
- A net increase of \$1,760,018 in nonpersonal services as follows:
 - A increase of \$416,624 in materials and supplies across various programs in order to meet the agency's FY 2008 target funding level;

- A decrease of \$516,557 in other services and charges across various programs;

Note: Included in other services and charges is \$1,900,000 representing the required contractual payment to WASA for the District's fire hydrants;

- An increase of \$193,184 in contractual services across various programs;

Note: Included in contractual services is \$3,000,000 for the FY 2008 increased cost of the SWMA garbage contract; and

- A decrease of \$421,138 in equipment across all programs in order to meet the agency's FY 2008 target funding level.

- **Fixed Costs.** A net increase in Fixed Costs of \$2,107,905 across all object classes to meet the estimates provided by the Office of Property management as follows: \$1,342,335 in energy, \$347,109 in telephone, \$363,103 in rent, \$8,489 in janitorial services, \$133,644 in security, and a decrease of \$86,774 in occupancy.

Policy Initiatives

- An increase of \$1,100,000 and 22.0 FTEs for the expansion of the Street Litter Control campaign;
- An increase of \$1,200,000 for the Anti-litter campaign that will allow the District government to educate residents and visitors alike on expected standards of litter disposal by hiring a public relations firm whose core business will be to create and market ideas that change behavior;
- An increase of \$1,000,000 in one-time funding for the restoration of the SWMA non-personal services funding that was reduced by the agency in order to meet the FY 2008 target funding level;
- An increase of \$350,000 for the restoration of the IT computer refresh funding that was reduced by the agency during the budget formulation in order to meet the FY 2008 target funding level;
- An increase of \$600,000 in one-time funding for the restoration of facilities maintenance funding that was reduced by the agency in order to meet the FY 2008 target funding level; and

- An increase of \$1,500,000 to restore over-time funding that was reduced by the agency in order to meet the FY 2008 agency target funding level.
- **Transfer-out.** A transfer of \$1,000,000 and 36.0 FTEs in the Parking Regulation Enforcement activity of the Parking Services program to the Department of Transportation (DDOT) for the Traffic Control Officer positions. This funding will be transferred to DDOT via an Intra-District agreement.
- A one-time funding increase of \$600,000 from the Washington Metropolitan Area Transit Authority to be deposited into the Small Budget BID Litter Cleanup Assistance Fund;
- A one-time funding increase of \$100,000 from the Washington Metropolitan Area Transit Authority to be used for the Anti-Graffiti Mural Support program;
- A one-time funding increase of \$200,000 from the Washington Metropolitan Area Transit Authority to be used for the DPW's Helping Hand program;
- A one-time funding increase of \$250,000 from the Washington Metropolitan Area Transit Authority to be used for the DPW's Anti-Graffiti Paint budget;
- A one-time funding increase of \$100,000 to be used as a grant to the Lower Georgia Avenue Job Training Center; this revenue will be generated from the from the increase in the fines and towing fees for large trucks illegally parked in the residential areas;
- An increase of \$1,652,409 to fund the 15 percent wage increase for the Parking Control Officers;
- An increase of \$1,500,000 and 26.9 FTEs to hire the ex-offenders to work on the DPW's "Alley Cutback" and the "Graffiti Removal" projects;
- An increase of \$183,100 and 4 FTEs from the Department of Environment for the Solid Waste Enforcement and Education Program (SWEEP); and
- A reduction of \$1,200,000 from the Anti-Litter campaign project.

- **Assessments.** The proposed budget includes \$149,566 to be transferred via intra-District to the Office of Contracting and Procurement and \$808,118 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters BE0 and PO0 in this volume for additional information.

Special Purpose Revenue Funds. The proposed budget is \$10,521,430, an increase of \$6,766,931 or 180.2 percent over the FY 2007 approved budget of \$3,754,499. This funding supports 8.0 FTEs, no change from the FY 2007 approved level.

Change from the FY 2007 approved budget include:

Baseline Adjustments

- This increase is to cover maintenance and other costs related to the solid waste transfer stations as reflected in the current legislation creating a special purpose revenue fund dedicated to solid waste disposal fee activities.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** volumes.

Intra-District Funds

The proposed budget is \$29,547,000, an increase of \$2,650,677 or 9.9 percent over the FY 2007 approved budget of \$26,896,323. This funding supports 187.0 FTEs, an increase of 31.6 FTEs over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$1,925,677 is reflective of increased revenue received from agencies participating in the DPW fleet management program primarily due to the increase in fuel costs.

Policy Initiatives

- An increase of 31.6 FTEs to support the increase in budget authority due to increased revenue received from agencies participating in the DPW fleet management program;
- A one-time funding increase of \$500,000 from the Committee on Economic Development; and
- A one-time funding increase of \$225,000 from the Committee on Economic Development to support the Smaller Litter Cleanup Assistance program.

Note: For a breakdown of each individual intra-district agreement that that in total comprises this fund type, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** volumes.

Expenditure by Comptroller Source Group

Table KT0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table KT0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	43,112	48,196	52,885	60,241	7,356	13.9
12 Regular Pay - Other	6,643	7,024	6,845	7,011	166	2.4
13 Additional Gross Pay	1,439	1,943	1,576	1,576	0	N/A
14 Fringe Benefits - Curr Personnel	10,826	12,138	10,601	14,179	3,578	33.8
15 Overtime Pay	4,686	4,298	4,632	3,726	-906	-19.6
Subtotal Personal Services (PS)	66,705	73,599	76,538	86,732	10,194	13.3
20 Supplies and Materials	3,687	3,526	5,673	5,058	-615	-10.8
30 Energy, Comm. and Bldg Rentals	9,957	10,623	11,100	14,349	3,249	29.3
31 Telephone, Telegraph, Telegram, Etc	1,359	1,414	1,185	1,532	347	29.3
32 Rentals - Land and Structures	501	329	303	666	363	119.9
33 Janitorial Services	211	210	212	221	8	4.0
34 Security Services	2,095	2,239	2,915	3,049	134	4.6
35 Occupancy Fixed Costs	193	295	363	276	-87	-23.9
40 Other Services and Charges	10,112	13,914	17,415	17,143	-272	-1.6
41 Contractual Services - Other	15,421	16,145	16,410	26,034	9,624	58.6
50 Subsidies and Transfers	0	0	0	100	100	N/A
70 Equipment & Equipment Rental	2,842	1,882	3,898	3,701	-197	-5.1
91 Expense Not Budgeted Others	-33	-2	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	46,344	50,576	59,474	72,128	12,655	21.3
Total Proposed Operating Budget	113,049	124,175	136,012	158,860	22,849	16.8

*Percent Change is based on whole dollars.

Expenditure by Program

Table KT0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Public Works.

Table KT0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
No Program Assigned								
No Activity Assigned	-1,399	0	0	0	0.0	0.0	0.0	0.0
Subtotal: No Program Assigned	-1,399	0	0	0	0.0	0.0	0.0	0.0
Agency Management (1000)								
Personnel (1010)	636	868	681	-187	7.8	9.5	8.5	-1.0
Training and Employee Development (1015)	413	545	610	66	4.0	5.5	5.5	0.0
Labor Management Partnerships (1017)	104	154	163	9	1.0	1.5	1.5	0.0
Contracting and Procurement (1020)	720	842	922	80	9.0	9.5	9.5	0.0
Property Management (1030)	6,113	10,851	13,584	2,734	6.0	7.5	7.5	0.0
Information Technology (1040)	3,509	3,174	3,657	483	12.0	11.5	11.5	0.0
Risk Management (1055)	554	444	456	12	4.0	4.5	4.5	0.0
Legal (1060)	196	0	45	45	2.0	0.0	0.5	0.5
Fleet Management (1070)	0	59	15	-44	0.0	0.5	0.0	-0.5
Communications (1080)	191	727	470	-257	3.0	6.9	3.9	-3.0
Customer Service (1085)	69	0	0	0	1.0	0.0	0.0	0.0
Performance Management (1090)	1,223	254	520	265	8.0	1.5	4.5	3.0
Subtotal: Agency Management (1000)	13,727	17,918	21,123	3,205	57.8	58.0	57.0	-1.0
Agency Financial Operations (100F)								
Budget Operations (110F)	321	447	1,635	1,188	3.0	5.1	5.0	-0.1
Accounting Operations (120F)	1,788	1,836	1,792	-44	23.0	24.0	21.0	-3.0
ACFO (130F)	1,155	2,152	2,009	-144	8.0	13.0	13.0	0.0
Subtotal: Agency Financial Operations (100F)	3,264	4,436	5,435	1,000	34.0	42.1	39.0	-3.1
Fleet Management (4000)								
Fleet Consumables (4010)	11,749	10,549	12,826	2,277	13.0	14.0	19.0	5.0
Scheduled Fleet Maintenance (4020)	7,247	7,536	7,433	-104	64.0	80.0	98.0	18.0
Unscheduled Vehicle & Equipment Repairs (4030)	1,658	3,828	3,403	-425	16.0	22.0	33.0	11.0
Vehicle & Equipment Acquisitions (4040)	1,221	1,775	1,799	24	7.0	5.0	6.0	1.0
Subtotal: Fleet Management (4000)	21,874	23,688	25,461	1,772	100.0	121.0	156.0	35.0
Parking Services (5000)								
Parking Regulations Enforcement (5010)	15,751	19,133	21,439	2,306	301.0	361.0	372.0	11.0
Towing (5020)	3,433	4,222	3,499	-722	52.0	62.0	61.4	-0.6
Abandoned & Junk Vehicles (5030)	2,044	2,382	2,333	-49	23.0	29.0	28.0	-1.0
Subtotal: Parking Services (5000)	21,228	25,737	27,272	1,535	376.0	452.0	461.4	9.4

(Continued on the next page)

Expenditure by Program

Table KT0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Public Works.

Table KT0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Sanitation Services (6000)								
Enforcement of Sanitation Regulations (6010)	5,001	5,158	5,825	667	67.0	66.1	70.4	4.3
Public Space Cleaning (6020)	22,486	24,667	28,385	3,718	352.0	370.7	407.4	36.7
Sanitation Collections & Removals (6030)	22,512	19,594	20,706	1,112	274.0	276.3	275.3	-1.0
Sanitation Disposal (6040)	15,420	14,814	24,653	9,839	42.0	44.0	40.0	-4.0
Subtotal: Sanitation Services (6000)	65,418	64,233	79,569	15,336	735.0	757.1	793.1	36.0
Year-End Close (9960)								
No Activity Assigned	62	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Year-End Close (9960)	62	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	124,175	136,012	158,860	22,849	1,302.8	1,430.1	1,506.5	76.4

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The Department of Public Works operates through the following 5 programs:

Fleet Management

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$23,688,193	\$25,460,524	\$1,772,331	7.5
FTEs	121.0	156.0	35.0	28.9

Program Description

The **Fleet Management** provides maintenance, fueling, parts, and vehicular acquisition services to DPW and other District government agencies so that they can deliver timely and efficient services.

This program contains the following 4 activities described as follows:

- **Fleet Consumables** - provides fuel, lubricant, parts, and services to all designated District government users so that they can operate their vehicles and equipment to deliver timely and efficient services. The Fleet Consumables activity includes the Fuel and Parts Services;
- **Scheduled Fleet Maintenance** - provides preventive and preparatory equipment maintenance services to DPW and other participating agencies so that they can have safe and reliable vehicles that enable them to do their job. The Scheduled Fleet Maintenance activity includes the Customized Snow Fleet Maintenance, Customized Fleet Maintenance Service, and the Preventive Scheduled Maintenance Services;
- **Unscheduled Vehicle Equipment Repairs** - provides requested repair services to DPW and other participating agencies so that they can have safe, working vehicles in a timely manner. The Unscheduled Vehicle Equipment Repairs

activity includes the Major Mechanical Repairs, the Minor Mechanical Repairs, the Road Services, and the Tire Services; and

- **Vehicle & Equipment Acquisitions** - provides new and replacement vehicle and equipment services to designated District government agencies so that they can have the appropriate equipment and vehicles required to deliver timely and efficient services. The Vehicle and Equipment Acquisitions activity includes the Motor Pool, the Vehicle Rental, and the Vehicle and Equipment Acquisitions Services.

The FY 2008 proposed budget and associated FTEs for the activities for the **Fleet Management** program are included in Table KT0-4.

Key Result Measures

Program 1: Fleet Management

Manager(s): Patricia Robinson, Fleet

Management Program Administrator

Supervisor(s): William Howland, Director

Measure 1.1: Percent compliance with preventive maintenance scheduled appointments

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	85	95	95	95
Actual	78.18	82.82	-	-	-

Note: FY 2005 and FY 2006 targets reduced to 80 from 83 and 85 respectively per request of agency (1/12/05). The FY 2007 target is increased from 85% to 95% and the measure's title is revised from "Percent of scheduled preventive maintenance completed monthly" (2/14/06).

Measure 1.2: Percent of mission critical DPW fleet available for daily operations

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	95	95	95	95	95
Actual	95.87	96.08	-	-	-

Note: FY 2005 and FY 2006 targets reduced from 98 to 95 at request of agency (1/12/04). The word "fleet" in the measure's title is replaced with "DPW fleet" per agency request (2/14/06).

Measure 1.3: Percent of DPW mission critical fleet within useful life cycle

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	97	97	95	95	95
Actual	96.36	97.76	-	-	-

Note: FY 2005 target reduced from 99 to 97 at request of the agency (1/9/04). Per agency request, the KRM title is revised from "Percent of mission critical fleet within useful life cycle, based on industry standards" and the FY 2007 target is reduced from 97% to 95% (2/14/06).

Measure 1.4: Percent of fuel pumps available for daily use

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	99	98	99	99	99
Actual	98.22	96.81	-	-	-

Note: Measure title modified from, "percent of days each year in which conventional and alternative fuels are available" in FY 2005. The word "use" is replaced with "daily use" per agency request (2/14/06).

Measure 1.5: Percent of repeat repairs within 2 business days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	10	5	5
Actual	N/A	-	-	-	-

Note: This KRM is added per agency request (2/14/06).

Parking Services

	FY 2007		FY 2008		Change	
	Amt.	%	Amt.	%	Amt.	%
Budget	\$25,736,756	\$27,271,721	\$1,534,965	6.0		
FTEs	452.0	461.4	9.4	2.1		

Program Description

The **Parking Services** provides parking enforcement services to District residents, businesses, and visitors to encourage voluntary compliance with parking regulations and to ensure safe and normal traffic flow.

This program contains the following 3 activities described as follows:

- **Parking Regulations Enforcement** - provides ticketing and immobilization services to users of public rights-of-way to facilitate the normal flow of traffic and encourage voluntary compliance with parking regulations. The

Parking Regulations and Enforcement activity includes the Notice of Infractions, the Immobilized Vehicles, the Registration of Out-of-State Vehicles, and the Executive Administration services;

- **Abandoned Vehicles** - provides removal of unwanted or dangerous vehicles from public and private property. Prompt removal of these vehicles eliminates community hazards, frees parking spaces, facilitates the normal flow of traffic, and contributes to clean and safe neighborhoods. The Abandoned Vehicles activity includes the Abandoned Vehicle Operations, the Abandoned Vehicle Investigations, and the Abandoned Vehicle Removal and Disposal services; and
- **Towing** - provides a centralized vehicle removal service that meets the enforcement needs of the District, provides timely response to emergency situations, and keeps rights-of-way free of obstructing vehicles. The Towing activity includes the Centralized Towing, the Relocated Vehicles, and the Impoundment Lot services.

The FY 2008 proposed budget and associated FTEs for the activities within the **Parking Services** program are included in Table KT0-4.

Key Result Measures

Program 2: Parking Services

Manager(s): Teri Adams, Parking Services

Program Administrator

Supervisor(s): William Howland, Director

Measure 2.1: Percent of residential parking enforcement service requests responded to within 24 hours

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	98	98	98	98
Actual	N/A	98.08	-	-	-

Note: Replaces "Percent of residential parking enforcement service requests responded to within 48 hours." The agency will measure responsiveness within 2 hours beginning in FY 2008. (2/14/06)

Measure 2.2: Percent of reported abandoned vehicles on public space removed within 5 business days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	85	85	85	90
Actual	N/A	90.68	-	-	-

Note: Replaces "Percent of reported abandoned vehicles on public space removed within 13 business days" (2/14/06)

Measure 2.3: Percent of private sector tow trucks responding to the scene within 45 minutes of dispatch

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	75	85	85	85
Actual	N/A	77.06	-	-	-

Note: Replaces "Percent of private sector tow trucks responding to the scene within 30 minutes of dispatch" (2/14/06). Per agency request the targets for FY 2007 onwards is increased from 75% to 85% (2/27/07).

Measure 2.4: Percent of Residential Parking Permit (RPP) blocks covered by daily parking enforcement

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	50	50	50
Actual	N/A	-	-	-	-

Note: New measure in FY 2007.

Sanitation Services

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$64,233,065	\$79,569,412	\$15,336,347	23.9
FTEs	757.1	793.1	36.0	4.8

Program Description

The **Sanitation Services** collects and disposes of solid waste, enforces compliance with laws and regulations, and cleans the District's streets and alleys.

This program contains the following 4 activities described as follows:

- **Enforcement of Sanitation Regulations** - provides inspection and enforcement services to residents, visitors, and businesses so that they can enjoy a safe and clean environment, free from illegally placed trash and debris. This activity includes the Sanitation Enforcement, the Recycling Enforcement, and the Sanitation Administration services;

- Public Space Cleaning** - provides a comprehensive street and alley cleaning services to residents, visitors, and businesses so that they can live and work in clean neighborhoods. The Public Space Cleaning activity includes Litter Cans, Litter Vac, Public Space Maintenance, Leaf Program, the Rights-of-Way Mowing, Nighttime Prowl, Special Operations, the Graffiti Program, Signed Mechanical Sweeping Program, and the Nuisance Abatement services;
- Sanitation Collections & Removals** - provides solid waste collection services to residents of single-family homes so that they can have their trash, recyclables, and bulky materials removed conveniently and regularly. This activity includes the Household Trash Collection, Recycling Collections, Household Bulk Trash Collection, and the Dead Animal Collections services; and
- Sanitation Disposal** - provides municipal waste disposal services to DPW, other District agencies and residents so that they can unload collected waste safely, conveniently and legally. The Sanitation Disposal activity includes the Trash Hauling and Disposal, Construction and Demolition Debris Disposal, and the White Goods Disposal services.

The FY 2008 proposed budget and associated FTEs for the activities within the **Sanitation Services** program are included in Table KT0-4.

Key Result Measures

Program 3: Sanitation Services

Manager(s): Tom Henderson, Solid Waste Administrator

Supervisor(s): William Howland, Director

Measure 3.1: Percent of Clean city areas rated "clean" or "moderately" clean

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	88	90	90	90
Actual	82.84	84.55	-	-	-

Note: The KRM's name is changed from "Percent of D.C. gateways, commercial and residential areas rated clean or moderately clean" per agency request. FY 2006-2007 targets increased from 85 to 88 and 90, respectively, at request of the agency.

Measure 3.2: Percent of bulk pick-up collections within 10 days of customer request

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	97	97	97	97	97
Actual	99.21	99.11	-	-	-

Note: In FY 2005, DPW serviced 49,862 bulk appointments. The KRM's name is changed from "Percent of bulk pick-ups collected within 10 days of customer's request" per agency request (2/14/06).

Measure 3.3: Percent of waste transferred from the municipal transfer stations within the same business day

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	95	98	98	98	98
Actual	99.28	98.35	-	-	-

Note: FY 2005 target reduced to 95 from 98 at request of agency (1/9/04). In FY 2005, DPW transferred 442,944 tons through its municipal transfer stations. The KRM's name is changed from "Percent of waste transferred within the same business day" per agency request (2/14/06).

Measure 3.4: Percent of sanitation enforcement requests resolved within 5 business days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	85	85	85	90
Actual	90.04	98.04	-	-	-

Note: The FY 2007 and 2009 targets are reduced from 90% to 85% at request from agency. The word "investigated" in the earlier KRM's title is changed to "resolved" per agency request (2/14/06).

Measure 3.5: Percent of trash collection routes completed on scheduled day

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	99.8	99.8	99.8	99.8	99.8
Actual	99.24	98.88	-	-	-

Note: The KRM's name is changed from "Percent of scheduled trash collected on same day" per agency request (2/14/06).

Measure 3.6: Percent of residential solid waste diverted for recycling

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	20	22	25	30	30
Actual	17.1	19.99	-	-	-

Measure 3.7: Percent of signed street sweeping routes cleaned on schedule

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	95	95	95	95	95
Actual	90.16	84.09	-	-	-

Measure 3.8: Percent of residential recycling collection routes completed on scheduled day

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	99.8	99.8	99.8	99.8
Actual	N/A	98.81	-	-	-

Note: This KRM is added per agency request (2/14/06).

Measure 3.9: Percent of scheduled bulk appointments collected on time

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	98	98	98	98
Actual	N/A	99.11	-	-	-

Note: This KRM is added per agency request (2/14/06).

Agency Management

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$17,917,971	\$21,123,457	\$3,205,486	17.9
FTEs	58.0	57.0	-1.0	-1.7

Program Description

The **Agency Management** program provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using Performance-Based Budgeting. Additional information about the Agency Management program can be found in the **Strategic Budgeting** chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the **Agency Management** program are included in Table KT0-4.

Key Result Measures

Program 4: Agency Management

Manager(s): William Howland, Director
Supervisor(s): William Howland, Director

Measure 4.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	66.67	63	-	-	-

Measure 4.2: Percent of Key Result Measures Achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	80	94	-	-	-

Measure 4.3: Percent of DPW personnel attending at least one training program during the fiscal year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	80	80	80	80
Actual	66	96	-	-	-

Agency Financial Operations

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$4,435,618	\$5,435,317	\$999,699	22.5
FTEs	42.1	39.0	-3.1	-7.3

Program Description

The **Agency Financial Operations** program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the Agency Financial Operations program can be found in the **Strategic Budgeting** Chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the **Agency Financial Operations** program are included in Table KT0-4.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity FY 2008 Operating Appendices** volume.

Department of Transportation

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Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$38,497,078	\$43,290,349	\$133,982,763	209.5
FTEs	93.0	104.0	230.0	121.2

*Includes FY 2007 Federal payment of \$990,000.

The mission of the District Department of Transportation (DDOT) is to enhance the quality of life for District residents and visitors by ensuring that people, goods, and information move efficiently and safely, with minimal adverse impacts on residents and the environment.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Plan, design, construct, and maintain streets, alleys, sidewalks, bridges, street trees, traffic signals, and street lights;
- Manage and implement improvements to the street system to facilitate traffic flow;
- Manage, along with the Department of Public Works, the timely and efficient removal of snow and ice from the streets;
- Coordinate the District's mass transit services, including the school transit subsidy, which provides reduced-fare programs for students using Metrobus and Metrorail.

DDOT manages the District's Federal Highway Trust fund and is organized into 6 Administrations, currently under the leadership of the Director. Within each administration, the agency further organizes itself into ward-based teams in order to promote cooperation, cross-functional efficiency, and deepen the agency's knowledge of community needs. Each adminis-

tration is responsible for the activities as subsequently described:

- **Infrastructure Project Management Administration (IPMA)** is responsible for maintaining the District's transportation infrastructure and managing capital projects related to the design, engineering, and construction of streets, bridges and other infrastructure assets;

Fast Facts...

- Percentage of service requests completed on time in FY 2006 **81%**
- Number of single and multi-space parking meters in the District, managed by DDOT **16,500**
- Number of street trees pruned, planted or removed in FY 2006 **30,000**
- Number of street and alley lights maintained by DDOT **80,000**
- Number of traffic audits performed annually **10**

- **Public Space Management Administration (PSMA)** is responsible for regulating, managing, and enforcing the use of the public rights-of-way;
- **Traffic Services Administration (TSA)** is responsible for operating, and maintaining the District's traffic infrastructure, which includes traffic signs and signals, traffic safety, street and alley lights, roadway patrols, parking meters, as well as a state-of-the-art traffic management system;
- **Transportation Policy and Planning Administration (TPPA)** is responsible for developing and implementing transportation plans and policies to improve mobility and safety throughout the District;
- **Urban Forestry Administration (UFA)** is responsible for landscaping design, development, care and maintenance of the District's 121,000 street trees; and
- **Mass Transit Administration (MTA)** is responsible for providing the public with efficient, affordable and diverse means of travel within the District by providing funding, policy recommendations and coordination services to the Washington Metropolitan Area Transit Authority (WMATA).

Current Initiatives

In partnership with the Deputy Mayor for Economic Development, DDOT is leading the Great Streets Program that will transform some of the District's most distressed neighborhoods. After decades of neglect, we finally have the means to extend the District's downtown success to neighborhoods, unleashing the commercial potential of main streets and corridors throughout the city.

DDOT is enhancing current and launching new, innovative transit projects including the D.C. Circulator, streetcar lines in Anacostia and on H Street NE, and Metro EXTRA (Rapid Bus) routes on major corridors.

The collection of DDOT transportation projects which comprise the Anacostia Waterfront Initiative (AWI) will revitalize neighborhoods, enhance and protect parks, improve water quality and increase access to waterfront destinations.

FY 2006 Accomplishments

In FY 2006, DDOT completed several key projects that highlight its forward momentum:

- **Secured funding for capital transportation projects.** DDOT obligated 100 percent of its federal funds and subsequently received more "August redistribution money" than ever before in the District's history. DDOT took steps to secure funding for the diminishing local Highway Trust Fund by increasing rights-of-way and public space rental revenues;
- **Anacostia Waterfront Initiative** accomplishments included: breaking-ground on the construction of the Anacostia Riverwalk trail; awarding the South Capitol Street rehabilitation and South Capitol Street Bridge rehabilitation contract; and, production of the draft 11th Street Environmental Impact Study on an accelerated schedule;
- **Great Streets program** - DDOT secured \$84 million over 20 years in funding for the Great Streets initiative through a new Bus Shelter franchise agreement—a public-private venture with Clear Channel/Adshel. In consultation with the community, DDOT completed concept designs for all 6 corridors and will break ground in early FY 2007;
- **Expanded the D.C. Circulator** service by adding the Smithsonian/National Gallery of Art loop. With this high profile downtown bus service, DDOT is attracting more residents and visitors to mass transit, helping people move around downtown while reducing traffic congestion and pollution.
- **Improved customer service by responding promptly to constituent requests and correspondence** as evidenced by 98 percent of reported potholes filled within 72 hours and an average positive rating of 81 percent in overall service delivery. DDOT filled all arborist vacancies—the first time in the District's history and began utilizing Cityworks, a geographic information system (GIS)-based Asset Management System, to improve our urban tree service delivery;
- **Executed \$240 million in contracts**, which is the highest value executed in the agency's history, including performance-based streetlight

maintenance and parking meter contracts. These contracts will result in accelerated focus on community enhancements, infrastructure improvements, asset management and renewal; and

- **Increased parking meter revenue by 15 percent.** DDOT manages the District's 16,500 parking meters. Through numerous internal and contractor improvements, the average daily meter revenue increased from \$54,000 in FY 2005 to \$62,000 in FY 2006.

Funding by Source

Tables KA0-1 and 2 show the sources of funding and FTEs by fund type for the Department of Transportation.

Table KA0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	26,989	1,805	0	17,667	17,667	N/A
Special Purpose Revenue Funds	779	29,898	33,852	110,841	76,989	227.4
Total for General Fund	27,768	31,703	33,852	128,508	94,656	279.6
Federal Resources						
Federal Payments	8,790	3,585	990	0	-990	-100.0
Federal Grant Funds	2,390	2,376	7,514	2,890	-4,624	-61.5
Total for Federal Resources	11,179	5,961	8,504	2,890	-5,614	-66.0
Private Funds						
Private Grant Funds	0	439	700	500	-200	-28.6
Private Donations	68	30	0	0	0	N/A
Total for Private Funds	68	470	700	500	-200	-28.6
Intra-District Funds						
Intra-District Funds	955	364	235	2,085	1,850	788.5
Total for Intra-District Funds	955	364	235	2,085	1,850	788.5
Gross Funds	39,970	38,497	43,290	133,983	90,692	209.5

*Percent Change is based on whole dollars.

Table KA0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	83.1	9.0	0.0	90.0	90.0	N/A
Special Purpose Revenue Funds	7.0	79.0	100.3	101.0	0.8	0.7
Total for General Fund	90.1	88.0	100.3	191.0	90.8	90.5
Federal Resources						
Federal Grant Funds	0.0	0.0	0.8	0.0	-0.8	-100.0
Total for Federal Resources	0.0	0.0	0.8	0.0	-0.8	-100.0
Intra-District Funds						
Intra-District Funds	4.0	5.0	3.0	39.0	36.0	1,200.0
Total for Intra-District Funds	4.0	5.0	3.0	39.0	36.0	1,200.0
Total Proposed FTEs	94.1	93.0	104.0	230.0	126.0	121.2

Gross Funds

The proposed budget is \$133,982,763 representing an increase of \$90,692,414, or 209.5 percent over the FY 2007 approved budget of \$43,290,349. This funding supports 230 FTEs, an increase of 126 FTEs, or 121 percent over the FY 2007 approved level.

General Fund

Local Funds. The proposed budget is \$17,667,113, representing an increase of \$17,667,113 over the FY 2007 approved budget of \$0. This funding supports 90 FTEs, an increase of 90 FTEs over the FY 2007 level.

Changes from the FY 2007 approved budget are:

Policy Initiatives

- A one-time infusion of funding in support of the following initiatives:
 - An increase of \$8,000,000 for additional roadway construction projects;
 - An increase of \$2,711,929 to fund agency fuel costs not reimbursable from the Federal Highway Administration and to equip agency vehicles with fuel rings; and

- An increase of \$1,900,000 for Information Technology (IT) hardware, software, specialized license renewal and other IT needs.
- An increase of \$960,000 in subsidies and transfers to fund a required repayment to the federal government related to the North East Inspection Station project.
- **Transfer-In.** An increase of \$2,435,304 and 27 FTEs in the Traffic Flow Management activity in the Transportation program to expand the Traffic Control Officer force. This total includes \$489,237 to raise salaries to be more competitive.
- **Transfer-In.** An increase of \$1,659,880 and 63 FTEs in the Traffic Flow Management activity in the Transportation program for the transfer of school Crossing Guards from the Metropolitan Police Department. Included in this increase is \$264,292 to raise the salary levels of the Crossing Guards in order to make those salaries more competitive.

Special Purpose Revenue Funds. The proposed budget is \$110,840,816, an increase of \$76,989,291, or 227.4 percent over the FY 2007 approved budget of \$33,851,525. This funding supports 101 FTEs, an increase of 0.8 FTE, or 0.7 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget are:

Baseline Adjustments

- A net increase of \$612,990 in personal services costs across various programs for known salary increases and fringe benefits. This increase also reflects a correction of \$180,641 compared to the FY 2007 level to properly fund fringe benefit costs;
- An increase of \$535,643 to provide for consultant services for software applications in the Financial Management activity within the Agency Management program;
- An increase of \$353,784 to provide contractual services for DDOT facilities maintenance in the Property Management activity within the Agency Management program;
- A net increase of \$187,135 in other nonpersonal services requirements across programs for general operational needs;
- **Fixed Costs.** A net increase of \$1,188,989 across commodity types, but primarily in telecommunications which increases \$962,264 and security, which increases \$114,741; and
- **Redirection.** An increase of \$67,246 in personal services costs and 0.8 FTE in the Transportation Operations program due to the transfer of an allocated FTE from federal grant funds.

Policy Initiatives

- An increase of \$434,619 to administer the vendor public space permit fee;
- An increase of \$328,412 for crossing guards;
- An increase of \$64,500,000 in subsidies and transfers for the additional budget authority required to implement the new DDOT Unified Fund structure activities in the capital program (see separated section in this chapter on the new fund);

- An increase of \$5,026,010 in debt service supported by the bus shelter advertising revenue (see separated section in this chapter on the new fund);
- An increase of \$2,043,755 in the Traffic Flow Management activity in the Transportation program to provide for full funding of the required personnel costs, equipment, space need, training and other costs of managing the Traffic Control Officer force. This funding includes one-time nonpersonal services, program start-up funding of \$883,640;
- An increase of \$500,000 to provide additional pay-go funding in the existing 18th Street Reconstruction capital project to allow for improvements to the Champlain Street entrance of the Marie Reed Learning Center; and
- An increase of \$760,000 to provide pay-go funding for initiatives to increase pedestrian safety. These initiatives include items such as additional pedestrian crossing signals, speed bumps, and signs.
- **Transfers-In.** An increase of \$450,708 as a result of moving Tree Maintenance activities from the Department of Parks and Recreation.

Assessments. The proposed budget includes \$136,226 to be transferred via intra-District to the Office of Contracting and Procurement and \$98,170 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters BE0 and PO0 in this volume for additional information.

DDOT Unified Transportation Fund

The DDOT Unified Transportation Fund is proposed for FY 2008 to provide DDOT with a dedicated funding source comprised of revenue generated by: parking meter fees; up to \$30 million of off-street parking tax revenue; bus shelter advertising revenue; public space rental fees; parking ticket and moving violation revenue generated by DDOT; and Rights-of-Way fees. These dedicated revenue streams will be suffi-

cient to fund all of DDOT's operating and local roads reconstruction and maintenance initiatives.

In FY 2007, DDOT's operating budget had one primary source of funding: the DDOT Administration fund, which was comprised of revenue from parking meter fees, public space rental and off-street parking tax (Special Purpose Revenue fund 6900). This fund typically covered expenses associated with staff salaries, agency management, the parking meter contract, and fixed costs. Also available to the agency was the separate Local Roads Maintenance fund (Rights-of-Way) which typically paid for local road resurfacing and upgrading, streetlight maintenance, street and tree maintenance, and salaries of project staff. Constraints on DDOT operations due to the separation of resources, as well as operational budget pressures negatively impacted DDOT's ability to manage program projects, with the greatest impact on the street paving program.

The creation of the DDOT Unified Transportation Fund will result in increased flexibility and stabilization of DDOT's budget by creating one fund type, consisting of all of the agency's non-Highway Trust fund revenue streams. With creation of this new fund structure, DDOT will be able to better manage the District's transportation assets, allowing funds to be appropriately directed to the most pressing needs.

Federal Funds

Federal Payments. The proposed budget is \$0, a decrease of \$990,000 or 100 percent from the FY 2007 approved budget of \$990,000. This funding includes no FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget are:

Baseline Adjustments

- A decrease of \$990,000 from the FY 2007 federal payment in support of the D.C. Circulator bus program.

Federal Grant Funds. The proposed budget is \$2,889,754, representing a decrease of \$4,624,402, or 61.5 percent from the FY 2007

approved budget of \$7,514,156. There are no FTEs, a decrease of 0.8 FTE, or 100 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget are:

Baseline Adjustments

- A decrease of \$4,133,988 in contractual services to reflect grant reallocation to the capital program for the Columbus Circle reconstruction project. This funding was in the Project Development and Maintenance activity in the Infrastructure Development and Maintenance program:
 - A decrease of \$110,000 in contractual services in the Tree activity in the Infrastructure Development and Maintenance program due to availability of funding in the Urban Forestry Administration (UFA) grant;
 - A net decrease of \$213,168 in personal and nonpersonal services in the Alternative Transportation activity in the Transportation Operations program due to availability of funding in a transportation grant from the Federal Highway Administration (FHA); and
 - A decrease of \$100,000 in contractual services in the Transportation Safety activity in the Transportation Operations program due to availability of funding in the National Highway Transit Safety Administration (NHTSA) grant.
- **Redirection.** A decrease of \$67,246 in personal services costs and 0.8 FTE in the Transportation Operations program due to the redirection of an allocated FTE from federal grant funds.

Private Funds

Private Grant Funds. The proposed budget is \$500,000, representing a decrease of \$200,000, or a 28.6 percent decrease from the FY 2007 approved budget of \$700,000. There are no FTEs funded by private grant fund sources.

The change from the FY 2007 approved budget is:

- A decrease of \$200,000 in contractual services reflects the lower available balance in the Water and Sewer Authority (WASA) Tree program grant in the Trees activity within the Infrastructure Development and Maintenance program.

Intra-District

Intra-District Funds. The proposed budget is \$2,085,080, an increase of \$1,850,411, or 788.5 percent over the FY 2007 approved budget of \$234,668. This funding supports 39 FTEs, an increase of 36 from the FY 2007 approved level.

Changes from the FY 2007 approved budget are:

Baseline Adjustments

- An increase of \$22,273 in personal services costs to properly budget for planned step increases and fringe benefits; and
- A decrease of \$6,805 to remove the funding for salt in the Snow activity within the Infrastructure Development and Maintenance program.

Policy Initiatives

- **Transfers-In.** An increase of \$1,834,943 in personal services costs which includes \$1,600,000 to fund 36 Traffic Control Officers transferred from the Department of Public Works and \$234,943 to fund Crossing Guards transferred from the Metropolitan Police Department (MPD).

Expenditure by Comptroller Source Group

Table KA0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table KA0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	5,188	5,031	6,544	10,851	4,307	65.8
12 Regular Pay - Other	111	256	188	186	-2	-0.9
13 Additional Gross Pay	214	209	129	185	56	43.6
14 Fringe Benefits - Curr Personnel	959	1,241	1,086	2,320	1,234	113.7
15 Overtime Pay	149	794	367	348	-18	-5.0
Subtotal Personal Services (PS)	6,622	7,532	8,313	13,890	5,577	67.1
20 Supplies and Materials	1,042	1,334	1,198	1,280	82	6.8
30 Energy, Comm. and Bldg Rentals	5,309	4,802	7,585	7,611	25	0.3
31 Telephone, Telegraph, Telegram, Etc	854	1,365	860	1,823	962	111.9
32 Rentals - Land and Structures	1,469	1,818	2,592	2,674	82	3.2
33 Janitorial Services	218	208	245	241	-4	-1.7
34 Security Services	1,160	1,488	1,172	1,287	115	9.8
35 Occupancy Fixed Costs	226	530	519	528	9	1.7
40 Other Services and Charges	1,054	1,355	1,153	2,976	1,823	158.2
41 Contractual Services - Other	20,223	15,434	16,024	19,794	3,770	23.5
50 Subsidies and Transfers	995	1,989	1,590	75,320	73,730	4,637.1
70 Equipment & Equipment Rental	799	642	2,039	1,535	-505	-24.7
80 Debt Service	0	0	0	5,026	5,026	N/A
Subtotal Nonpersonal Services (NPS)	33,349	30,965	34,977	120,093	85,116	243.3
Total Proposed Operating Budget	39,970	38,497	43,290	133,983	90,692	209.5

*Percent Change is based on whole dollars.

Expenditure by Program

Table KA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Transportation.

Table KA0-4
FY 2008 Proposed Operating Budget and FTEs, by Program and Activity
(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
No Program Assigned								
No Activity Assigned	2,593	0	0	0	0.0	0.0	0.0	0.0
Subtotal: No Program Assigned	2,593	0	0	0	0.0	0.0	0.0	0.0
Agency Management (1000)								
Personnel (1010)	170	363	348	-15	3.0	5.0	4.0	-1.0
Training & Employment Development (1015)	7	10	27	17	0.0	0.0	0.0	0.0
Labor Management Partnerships (1017)	-5	1	0	-1	0.0	0.0	0.0	0.0
Contracting and Procurement (1020)	44	237	3	-234	0.0	4.0	0.0	-4.0
Property Management (1030)	7,029	7,090	8,796	1,707	2.0	1.0	2.0	1.0
Information Technology (1040)	218	386	956	570	1.0	1.0	1.0	0.0
Financial Management (1050)	16	0	536	536	6.0	0.0	0.0	0.0
Risk Management (1055)	113	244	216	-28	2.0	3.0	2.0	-1.0
Legal (1060)	135	469	395	-73	4.0	4.0	4.0	0.0
Fleet Management (1070)	12	20	110	90	0.0	0.0	0.0	0.0
Communications (1080)	88	199	203	4	2.0	2.0	2.0	0.0
Customer Service (1085)	98	142	90	-52	4.0	2.0	1.0	-1.0
Performance Management (1090)	752	1,088	1,688	600	9.0	9.0	16.0	7.0
Subtotal: Agency Management (1000)	8,678	10,249	13,369	3,120	33.0	31.0	32.0	1.0
Agency Financial Operations (100F)								
Budget Operations (110F)	357	858	911	53	0.0	9.0	9.0	0.0
Subtotal: Agency Financial Operations (100F)	357	858	911	53	0.0	9.0	9.0	0.0
Year-End Close (9960)								
No Activity Assigned	7	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Year-End Close (9960)	7	0	0	0	0.0	0.0	0.0	0.0
Infrastructure Development and Maint. (IN00)								
Project Development & Management (PROJ)	1,810	6,099	1,484	-4,614	12.0	20.0	11.0	-9.0
Preventive & Routine Roadway Mant. (PRRM)	689	430	86,548	86,118	6.0	1.0	6.0	5.0
Snow (SNOW)	6	5,195	5,184	-11	0.0	0.0	0.0	0.0
Trees (TREE)	634	1,090	780	-310	0.0	0.0	0.0	0.0
Subtotal: Infrastructure Dev. and Maint (IN00)	3,140	12,813	93,996	81,183	18.0	21.0	17.0	-4.0

(Continued on the next page)

Expenditure by Program

Table KA0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Transportation.

Table KA0-4
FY 2008 Proposed Operating Budget and FTEs, by Program and Activity
 (dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Transportation Operations (TR00)								
Alternative Transportation (ALTT)	2,366	3,850	2,703	-1,147	8.0	11.8	9.0	-2.8
Traffic Flow (TFLM)	3	0	0	0	0.0	0.0	0.0	0.0
Traffic Flow (TFLO)	6,610	7,982	16,051	8,068	28.0	19.0	159.0	140.0
Transportation Safety (TSFY)	14,743	7,538	6,953	-585	6.0	12.3	4.0	-8.3
Subtotal: Transportation Operations (TR00)	23,722	19,370	25,707	6,337	42.0	43.0	172.0	129.0
Total Proposed Operating Budget	38,497	43,290	133,983	90,692	93.0	104.0	230.0	126.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance Based-Budgeting Programs

The District Department of Transportation is committed to the following 4 programs:

Infrastructure Development and Maintenance

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$12,812,928	\$93,995,771	\$81,182,843	633.6
FTEs	21.0	17.0	-4.0	-19.0

Program Description

The Infrastructure Development and Maintenance program provides for and maintains a high-quality transportation infrastructure for District residents, businesses, and commuters so that they can travel safely within the District of Columbia.

The program contains the following 4 activities:

- **Project Development and Management** - provides public space review, project development, construction design, and roadway/bridge construction management services to DDOT Project Management Teams, citizens and visitors to the District, so that DDOT Project Management Teams can design and implement projects aligned with the needs and preferences of the public;
- **Preventive and Routine Roadway Maintenance** - provides maintained and hazard free roads, bridges, alleys and sidewalks to District residents, commuters, visitors and businesses so that they can travel on safe and smooth roadways, bridges, alleys and sidewalks with minimal disruption;
- **Tree Management** - provides tree care services to District residents and businesses, so that they can enjoy the environmental benefits of trees with minimal unsafe conditions; and
- **Snow Removal** - provides passable streets and designated public space for District residents, commuters, visitors and businesses so that

they can safely use roadways and bridges during and after a snow event.

The FY 2008 proposed budget and associated FTEs for the activities in the **Infrastructure Development and Maintenance** program are included in Table KA0-4.

Key Result Measures

Program 1: Infrastructure Development and Maintenance

Manager(s): John Deatruck, Chief

Transportation Engineer/Deputy Director;
Soumya Dey, Acting Associate Director;
John Thomas, Supervisory Arborist

Supervisor(s): Emeka C. Moneme, Agency Director

Measure 1.1: Percent of DDOT design and planning projects completed with no more than 10% DDOT-initiated cost escalation and with no more than 60 days delay from the budgetary and calendar projections at the time the project begins

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	80	90	90
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 1.2: Percent of DDOT construction projects completed with no more than 10% DDOT-initiated cost escalation & no more than 60 days delay from budgetary and calendar projections at the time the project begins

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	90	90	90	90
Actual	90.16	96.3	-	-	-

Note: Measure wording changed at the request of the agency (5/2004). FY 2007 measure wording changed ("DDOT-initiated") at the agency's request. (2/2007)

Measure 1.3: Percent of bid responses within 10 percent of engineer's estimate

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	80	80	80	80
Actual	30	66.7	-	-	-

Measure 1.4: Percent of projects requiring no change orders due to design deficiency or latent conditions

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	80	80	90	90
Actual	82.26	81.3	-	-	-

Note: FY 2008 target increased from 80% to 90% at the agency's request. (2/2007).

Measure 1.5: Percent of projects requiring no change orders due to DDOT-initiated change of scope

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	90	90	90
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 1.6: Percent of streets rated good or excellent on the Pavement Quality Index

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	72	72	72	72	72
Actual	72.73	-	-	-	-

Note: DDOT measures pavement quality on an annual basis, typically in the summer. Measure slightly reworded at the agency's request. (2/2007)

Measure 1.7: Percent of potholes complaints resolved within 48 hours

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	95	95	95	95	95
Actual	98.63	99.4	-	-	-

Note: Measure wording changed at the request of the agency. (5/2004) Timeframe changed from 72 to 48 hours after DDOT's initial CapStat session. (1/2007).

Measure 1.8: Rate of pothole complaints per mile maintained

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	6.3	5.8	5.8	5.8	5.8
Actual	4.85	3.39	-	-	-

Note: Target decreased from 6.3 to 5.9 in the previous Director's Contract (6/04). Measure unit changed from number to rate (5/2004).

Measure 1.9: Miles of residential pavements preserved by fabric, chip seal and slurry

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	60	60	60
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 1.10 Percent of trees interacted with (planted, trimmed or removed) per year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	21	21	21	24.5	26.5
Actual	20.32	25.3	-	-	-

Note: Measure reworded for clarification. FY 2008 target increased from 21% to 24.5% at agency request. (2/2007).

Measure 1.11 Rate of fatalities per 100 million vehicle miles

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	2	2	2	1.5	1.5
Actual	1.04	1.06	-	-	-

Note: Measure unit changed from number to rate. (5/2004) FY 2008 target lowered from 2 to 1.5 at agency request. (2/2007)

Measure 1.12 Percent change in fatalities: current year vs. 5-year rolling average

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	-4	-4	-4
Actual	N/A	-	-	-	-

Note: New measure for FY 2007. In general, DC has a small number of fatalities and they can vary greatly by year. This measure will put our performance in the context of the past five years and normalize dramatic variations.

Measure 1.13 Percent change in injuries and traffic crashes: current year vs. 5-year rolling average.

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	-4	-4	-4
Actual	N/A	-	-	-	-

Note: New measure for FY 2007. Crashes can also vary greatly by year. This edited measure will put our performance in the context of the past five years and normalize the variation.

Measure 1.14 Percent decrease in pedestrian fatalities and injuries from preceeding year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	-4	-4	-2	-2	-2
Actual	N/A	10	-	-	-

Note: Previously Measure 1.10: Percent change in fatalities and crash-related injuries. DDOT also tracks pedestrian fatalities and injuries per 100,000 daytime population. For all of FY 2006 this figure was 70.8. FY 2007 and 2008 targets reduced from -4% to -2% at agency request. (2/2007)

Measure 1.15 Percent of streetlights repaired within established timeframes

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	80	80	80	80
Actual	85.52	96.2	-	-	-

Measure 1.16 If freezing rain/ice, percent of major and residential streets passable within 10 hours after a snow event

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	90	90	90
Actual	N/A	-	-	-	-

Note: New measure for FY 2007. For greater precision, this and the following 6 measures replace "Percent of major streets passable within 12 hours after a snow event."

Measure 1.17 If snow up to 2", percent of major streets passable within 4 hours, and residential streets passable within 6 hours after a snow event

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	90	90	90
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 1.18 If snow 2" to 4", percent of major streets passable within 6 hours, and residential streets passable within 8 hours after a snow event

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	90	90	90
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 1.19 If snow 4" to 8", percent of major streets passable within 12 hours, and residential streets passable within 24 hours after a snow event

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	85	85	85
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 1.20 If snow 8" to 12", percent of major streets passable within 18 hours, and residential streets passable within 18.36 hours after a snow event

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	85	85	85
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 1.21 If snow 8" to 18", percent of major streets passable within 24 to 36 hours, and residential streets passable within 48 hours after a snow event

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	75	75	75
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 1.22 If snow over 18", percent of major streets passable within 36 hours, and residential streets passable within 60 hours after a snow event

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	75	75	75
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Transportation Operations

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$19,370,075	\$25,707,000	\$6,336,925	32.7
FTEs	43.0	172.0	129.0	300.0

Program Description

The **Transportation Operations** provides for effective and diverse transportation systems for District residents, businesses, commuters and businesses so that they can travel efficiently within the District of Columbia.

The program contains the following 3 activities:

- **Transportation Safety Activity** - provides traffic regulation and safety, streetlight and pedestrian services to pedestrians, cyclists and motorists in the District of Columbia so that they can move about safely in the city, avoiding personal injury and property damage;
- **Traffic Flow** - provides traffic flow, curbside and rights-of-way management services to District residents, businesses, visitors, and users of the rights-of-way so that they can move efficiently within the District's transportation network and access homes, work places and desired destinations; and
- **Transportation Alternatives** - plans, designs, builds, coordinates, funds and operates transit policy and services on behalf of the District with the Washington Metropolitan Area Transit Authority (WMATA). Also, this activity includes plans and designs of bicycle/pedestrian transportation facilities, and provides educational services to the traveling public, which will further the use of efficient, affordable and diverse means of transportation in the District.

The FY 2008 proposed budget and associated FTEs for the activities for the **Transportation Operations** program are included in Table KA0-4.

Key Result Measures

Program 2 : Transportation Operations

Manager(s): Soumya Dey, Acting Associate Director; Ken Laden, Associate Director; Freddie Fuller, Acting Mass Transit Administrator; Ann Simpson-Mason, Acting Associate Director

Supervisor(s): Emeka C. Moneme, Agency Director

Measure 2.1: Percent of excavation permittees completing projects within 45-day timeframe

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	85	85	85	85
Actual	89.98	87.6	-	-	-

Note: Replaces "Percent of excavation permits in compliance." (2/2007)

Measure 2.2: Percent of malfunctioning signals repaired in 24 hours

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	85	85	85	85
Actual	93.92	93.7	-	-	-

Note: FY 2004-2006 targets increased from 80 to 85 at the request of the agency (2/2004). Measure wording revised for clarity. (2/2007)

Measure 2.3: Percent of damaged stop or yield signs replaced in 24 hours

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	94	96	96	96	96
Actual	98.48	100	-	-	-

Note: Measure wording changed at the request of the agency (5/2004). Measure wording changed at the request of the agency. (5/2004) Measure wording revised for clarity. (2/2007)

Measure 2.4: Percent change in mass transit ridership

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	1.5	1.5	1.5	1.5	1.5
Actual	2.56	-2.62	-	-	-

Note: FY 2004-2006 targets changed from 3 to 1.5 at the request of the agency (2/04).

Measure 2.5: Average hourly number of weekday bicyclists counted at 30+ counting stations

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	30.42	31.94	33.54
Actual	6.65	5	-	-	-

Note: New measure in FY 2005. FY 2005 and 2006 targets are TBD. For FY 2007 measure revised from "Percent change in the number of bicycle commuters." In FY 2006 there was an hourly average of 28.97 bicyclists. (2/2007)

Measure 2.6: Increase miles of bicycle lanes and routes in the District

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	4	4	4
Actual	N/A	-	-	-	-

Note: New measure for FY 2007.

Measure 2.7: Percentage of Streetcar (Anacostia phase 1) complete and operational by end FY 2007

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	100	N/A	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2007. If achieved, this measure will be removed for FY 2008.

Measure 2.8: Percentage of Rapid Bus complete and operational

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	50	100	N/A
Actual	N/A	-	-	-	-

Note: New measure for FY 2007. Targets refer to 50% of the Georgia Avenue route (FY 2007) and 100% of the Georgia and Pennsylvania Avenue routes (FY 2008). If achieved, this measure will be removed for FY 2009.

Measure 2.9: Percentage change in Circulator ridership

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	2	2
Actual	N/A	-	-	-	-

Note: New measure. Baseline data will be collected during FY 2007.

Agency Management Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$10,249,144	\$13,369,276	\$3,120,132	30.4
FTEs	31.0	32.0	1.0	3.2

Program Description

The Agency Management program provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the Strategic Budgeting chapter.

The FY 2008 budget and associated FTEs for the activities for the Agency Management program are included in Table KA0-4.

Key Result Measures

Program 3: Agency Management

Manager(s): Lasharn Hamilton, Acting Chief of Staff

Supervisor(s): Emeka C. Moneme, Agency Director

Measure 3.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	66.7	79.2	-	-	-

Measure 3.2: Percent of Key Result Measures achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	87.5	76.5	-	-	-

Agency Financial Operations Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$858,202	\$910,716	\$52,514	6.1
FTEs	9.0	9.0	0.0	0.0

Program Description

The purpose of the Agency Financial Operations program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the Agency Financial Operations program can be found in the Strategic Budgeting Chapter

The FY 2008 proposed budget and associat-

ed FTEs for the activities for the **Agency Financial Operations** program are included in Table KA0-4.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2008 Operating Appendices volume.

Department of Motor Vehicles

<http://dmv.dc.gov>

Telephone: 202.727.5000

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$38,055,730	\$42,931,231	\$47,818,371	11.4
FTEs	277.6	395.7	368.0	-7.0

The mission of the Department of Motor Vehicles (DMV) is to provide quality services to individual and organizational customers to ensure the safe operation of motor vehicles and promote public safety.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Make it simpler, easier, and faster to do business with DMV;
- Improve, enhance and expand customer and stakeholder education and awareness to ensure accurate and consistent information and services are provided to customers;
- Develop, implement, and evaluate systems, programs, policies, and procedures to ensure the safety, integrity, and security of DMV assets;
- Attract, train, empower, communicate with, and recognize/reward a diverse workforce in a manner that results in a customer-friendly, highly skilled, and effective workforce; and
- Leverage technology to improve agency procedures to ensure the accurate and efficient delivery of services.

Gross Funds

Fast Facts...

- Number of valid DC Driver Licenses/
Non-driver ID Cards..... 346,996 Driver Licenses/92,088 Non-Driver IDs
- Number of licenses suspended or revoked
due to moving violations..... 19,790 (5.7 percent)
- Number of valid DC-vehicle registrations..... 265,895 registered vehicles
- Number of traffic/parking tickets processed..... 2,451,767 traffic tickets issued
- Percentage of tickets contested and dismissed..... 7 percent contested, 3 percent dismissed (44 percent of 7 percent)

Funding by Source

Tables KV0-1 and 2 show the sources of funds and FTEs by fund type for the Department of Motor Vehicles.

Table KV0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	30,751	29,327	32,658	32,618	-40	-0.1
Special Purpose Revenue Funds	7,045	8,092	10,273	12,485	2,211	21.5
Total for General Fund	37,796	37,418	42,931	45,102	2,171	5.1
Federal Resources						
Federal Grant Funds	0	637	0	0	0	N/A
Total for Federal Resources	0	637	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	0	0	0	2,716	2,716	N/A
Total for Intra-District Funds	0	0	0	2,716	2,716	N/A
Gross Funds	37,796	38,056	42,931	47,818	4,887	11.4

*Percent Change is based on whole dollars.

Table KV0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	201.6	202.6	272.8	299.5	26.8	9.8
Special Purpose Revenue Funds	64.5	75.0	123.0	68.5	-54.5	-44.3
Total for General Fund	266.1	277.6	395.7	368.0	-27.7	-7.0
Intra-District Funds						
Intra-District Funds	3.9	0.0	0.0	0.0	0.0	N/A
Total for Intra-District Funds	3.9	0.0	0.0	0.0	0.0	N/A
Total Proposed FTEs	270.0	277.6	395.7	368.0	-27.7	-7.0

The proposed budget is \$47,818,371 representing an increase of \$4,887,140, or 11.4 percent over the FY 2007 approved budget of \$42,931,231. This funding supports 368.0 FTEs, a decrease of 27.7 FTEs, or 7.0 percent from the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$32,617,574 representing a decrease of \$40,255 or 0.1 percent from the FY 2007 approved budget of \$32,657,829. This funding supports 299.5 FTEs, an increase of 26.8 FTEs, or 9.8 percent over FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net increase of \$4,064,456 in personal services for full funding of salaries, step increases and fringe benefits across program areas;
- An increase of 6.0 FTEs and \$591,349 in personal services for Information Technology's Help Desk and Information Technology Specialist assistance;
- An increase of \$163,000 in nonpersonal services costs in the Agency Management program for increased costs of information technology software/hardware maintenance;
- A decrease of \$862,216 in contractual services in the Technology Services activity in the Technology Services program;
- A decrease of \$371,841 based on anticipated costs of a ticket processing/lockbox and collection contract in the Ticket Processing activity within the Adjudication Services program;
- An increase of \$197,048 in contractual services in the Performance Management activity in the Agency Management program for the cashiering services memorandum of understanding with the Office of Finance and Treasury (OFT); and
- A net decrease of \$28,611 in budgeted miscellaneous nonpersonal services.
- An increase of \$105,487 and 4 FTEs to restore FY 2007 one-time funding in the Agency Financial Operations program to support reconciliation of revenue.

- A net decrease of 7.7 FTEs across programs based on historical schedule A data.
- An increase of \$911,529 in personal services and 24.5 FTEs due to a redirection to local funds from Special Purpose Revenue funds (Inspection Station fund 6258). The redirection is due to insufficient fund balance remaining from FY 2007 for the Inspection Station fund (fund 6258).
- A decrease of \$282,598 for overtime costs across program areas redirected from local funds to Special Purpose Revenue funds (fund 6000).
- **Fixed Costs.** A decrease of \$1,957,858 across commodity types (including postage) primarily to reflect the decision to fund a greater amount of overhead fixed costs with Special Purpose Revenue funds.
- A decrease of \$2,570,000 in contractual services due to the redirection of funding for the portion of the ticket processing/lockbox and collection contract attributable to the Metropolitan Police Department via an Intra-District agreement.

Policy Initiatives

- **Assessments.** The proposed budget includes \$383,674 to be transferred via intra-District to the Office of Contracting and Procurement for the cost of services provided by this agency. Please refer to chapter PO0 in this volume for additional information.

Special Purpose Revenue Funds. The proposed budget is \$12,484,797 representing an increase of \$2,211,395, or 21.5 percent over the FY 2007 approved budget of \$10,273,402. This funding supports 68.5 FTEs, a decrease of 54.5 FTEs, or 44.3 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net increase of \$1,153,277 in personal services for full funding of salaries, step increases and fringe benefits across program areas;
- An increase of \$1,151,000 in contractual services in the International Registration Program activity in the Business Services program for preliminary funding for the implementation of the federal Real ID Act legislation;
- A decrease of 30.0 FTEs and \$1,360,623 in personal services in the Inspections activity in the Vehicle Services program to account for the NE Inspection Station not opening in FY 2008 and overstaffing at the SW Inspection Station;
- A net decrease of \$975,699 in nonpersonal services in the Inspections activity in the Vehicle Services program to reflect the Northeast Inspection Station not opening in FY 2008;
- A net decrease of \$201,107 in budgeted miscellaneous nonpersonal services; and
- **Fixed Costs.** A net increase of \$1,149,374 in fixed costs primarily due to higher telephone and security costs.
- A decrease of \$911,529 in personal services and 24.5 FTEs due to redirection to local funding. The redirection is due to insufficient fund balance remaining from FY 2007 for a Special Purpose Revenue fund;
- An increase of \$248,844 for overtime costs redirected from local funding to Special Purpose Revenue funding (fund 6000); and
- **Fixed Costs.** An increase of \$1,957,858 (including postage) across commodity types to reflect the transfer the funding of a greater amount of overhead fixed costs to Special Purpose Revenue funds.

Policy Initiatives

- **Assessments.** The proposed budget includes \$277,221 to be transferred via intra-District to the Department of Human Resources for the cost of services provided by this agency. Please refer to chapter BE0 in this volume for additional information.

Please note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volumes.

Intra-District Fund

The proposed budget is \$2,716,000 representing an increase of \$2,716,000 over the FY 2007 approved budget of \$0. This funding supports no FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

- An increase of \$2,570,000 for ACS ticket processing and lockbox/collection contracts for the Metropolitan Police Department (MPD), which were integrated into DMV's contracts, requiring MPD to transfer funds to cover their portion of the contracts; and
- An increase of \$146,000 for a memorandum of understanding (MOU) with The Board of Elections and Ethics for implementation of the Help America Vote Act.

Please note: For a breakdown of each individual intra-District agreement that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volumes.

Expenditure by Comptroller Source Group

Table KV0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table KV0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	10,314	11,916	15,610	18,131	2,521	16.1
12 Regular Pay - Other	1,304	861	0	1,176	1,176	N/A
13 Additional Gross Pay	60	209	55	69	14	25.0
14 Fringe Benefits - Curr Personnel	2,377	2,674	2,883	3,726	843	29.3
15 Overtime Pay	371	535	534	500	-34	-6.3
Subtotal Personal Services (PS)	14,426	16,194	19,081	23,602	4,520	23.7
20 Supplies and Materials	344	589	835	718	-117	-14.0
30 Energy, Comm. and Bldg Rentals	366	567	533	556	23	4.3
31 Telephone, Telegraph, Telegram, Etc	844	975	582	1,429	847	145.5
32 Rentals - Land and Structures	2,935	1,114	561	604	44	7.8
33 Janitorial Services	111	132	160	166	6	4.0
34 Security Services	1,630	1,880	1,952	2,067	115	5.9
35 Occupancy Fixed Costs	-257	110	426	462	37	8.6
40 Other Services and Charges	1,782	2,080	3,316	3,092	-224	-6.8
41 Contractual Services - Other	15,325	13,826	14,957	14,660	-297	-2.0
70 Equipment & Equipment Rental	291	588	530	463	-67	-12.7
Subtotal Nonpersonal Services (NPS)	23,370	21,861	23,850	24,217	367	1.5
Total Proposed Operating Budget	37,796	38,056	42,931	47,818	4,887	11.4

*Percent Change is based on whole dollars.

Expenditure by Program

Table KV0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Motor Vehicles.

Table KV0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management (1000)								
Personnel (1010)	139	126	159	33	3.0	2.0	2.0	0.0
Training (1015)	25	323	453	131	0.0	5.0	5.0	0.0
Property Management (1030)	4,779	4,212	5,272	1,060	0.0	0.0	0.0	0.0
Legal Services (1060)	210	48	0	-48	11.0	0.7	0.0	-0.7
Fleet Management (1070)	0	14	57	43	0.0	0.0	0.0	0.0
Language Access Act (1087)	0	50	53	3	0.0	0.0	0.0	0.0
Performance Management (1090)	1,275	2,967	3,213	247	25.6	18.0	20.0	2.0
Subtotal: Agency Management (1000)	6,428	7,740	9,208	1,468	39.6	25.7	27.0	1.3
Agency Financial Operations (100F)								
Budget Operations (110F)	162	227	265	37	0.0	3.0	3.0	0.0
Accounting Operations (120F)	0	0	204	204	0.0	0.0	4.0	4.0
Subtotal: Agency Financial Operations (100F)	162	227	468	241	0.0	3.0	7.0	4.0
Vehicle and Driver Services (1300)								
Inspection Station Activity (3420)	0	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Vehicle and Driver Services (1300)	0	0	0	0	0.0	0.0	0.0	0.0
Adjudication Services Program (2000)								
Hearings (2010)	2,594	2,023	2,747	724	26.0	25.0	31.0	6.0
Hearing Support (2020)	1,819	1,991	2,318	327	29.0	40.0	41.0	1.0
Ticket Processing (2030)	8,812	9,695	9,339	-356	1.0	1.0	1.0	0.0
Subtotal: Adjudication Svcs Program (2000)	13,226	13,709	14,405	696	56.0	66.0	73.0	7.0
Vehicle Services Program (3000)								
Inspections (3010)	5,703	5,970	4,723	-1,246	70.0	97.0	66.0	-31.0
Registrations (3020)	1,375	1,850	2,767	916	18.0	29.5	32.0	2.5
Subtotal: Vehicle Services Program (3000)	7,078	7,820	7,490	-330	88.0	126.5	98.0	-28.5

(Continued on the next page)

Expenditure by Program

Table KV0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Department of Motor Vehicles.

Table KV0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Driver Services Program (4000)								
Licensing (4010)	3,015	2,871	3,085	214	47.0	55.0	54.0	-1.0
Driver Support Services (4020)	1,487	1,638	1,830	192	24.0	36.0	35.0	-1.0
Drivers Education (4030)	243	400	400	0	0.0	0.0	0.0	0.0
Subtotal: Driver Services Program (4000)	4,745	4,909	5,315	406	71.0	91.0	89.0	-2.0
Business Services Program (5000)								
International Registration Program (5010)	399	1,532	3,382	1,850	0.0	2.0	2.5	0.5
Commercial Driver's License (5020)	132	207	188	-19	1.0	2.0	0.0	-2.0
Business Services (5030)	1,122	1,271	964	-306	19.0	25.5	17.5	-8.0
Subtotal: Business Services Program (5000)	1,653	3,010	4,535	1,525	20.0	29.5	20.0	-9.5
Customer Contact Services Program (6000)								
Communications (1080)	272	226	385	159	0.0	3.0	4.0	1.0
Customer Service (1085)	737	0	0	0	0.0	0.0	0.0	0.0
Customer Contact Services Program (6010)	111	169	971	802	2.0	25.0	18.0	-7.0
Subtotal: Customer Contact Srv. Prgm. (6000)	1,120	395	1,356	961	2.0	28.0	22.0	-6.0
Service Integrity Program (7000)								
Risk Management (1055)	8	20	20	0	0.0	0.0	0.0	0.0
Integrity (7010)	78	377	488	111	0.0	5.0	5.0	0.0
Subtotal: Service Integrity Program (7000)	86	397	508	111	0.0	5.0	5.0	0.0
Technology Services Program (8000)								
Information Technology (1040)	2,625	3,659	3,390	-269	0.0	19.0	26.0	7.0
Driver and Vehicle Systems (8010)	922	908	1,141	233	1.0	1.0	1.0	0.0
Ticket Information Systems (8020)	12	157	3	-155	0.0	1.0	0.0	-1.0
Subtotal: Technology Svcs Program (8000)	3,559	4,725	4,534	-191	1.0	21.0	27.0	6.0
Total Proposed Operating Budget	38,056	42,931	47,818	4,887	277.6	395.7	368.0	-27.7

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Programs Budgeting

The Department of Motor Vehicles operates through the following 11 programs:

Adjudication Services

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$13,709,016	\$14,404,633	\$695,617	5.1
FTEs	66.0	73.0	7.0	10.6

Program Description

The Adjudication Services program provides ticket processing, notifications, hearings, and hearings support services to residents and non-residents in order to render timely and legally sound decisions on parking and moving violations, and motor vehicle and driver licensing privileges. The goal is to ensure the proper processing of violation and penalty payments resulting from related infractions.

The program contains the following 3 activities:

- **Hearings** - provides fair and equitable reviews of ticket and permit violations for respondents so that they can resolve outstanding issues of liability;
- **Hearings Support** - provides intake, data review, records management, and administrative support functions to ensure accurate records and transmittal of information in support of adjudication hearings; and
- **Ticket Processing** – provides processed ticket information to create and maintain DMV's database, provides scheduled notifications and information to residents and non-residents of the District of Columbia, and processes and tracks fines and penalty payments for tickets issued by the Metropolitan Police Department, the Department of Public Works and 26 other traffic enforcement authorities, such as the U.S. Park Police, U.S. Capital Police, etc.

The FY 2008 proposed budget and associated FTEs for the activities for the Adjudication Services program are included in Table KV0-4.

Key Result Measures

Program 1: Adjudication Services

Manager(s): Wanda Butler, Administrator

Supervisor(s): Lucinda Babers, Director

Measure 1.1: Percent of mail adjudication parking hearings completed within 90 days of request

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	75	N/A	80	80	80
Actual	N/A	-	-	-	-

Note: New Key Result Measure in FY 2005. FY 2006 target changed from 80% to N/A at the agency's request that the measure is to be revised in FY 2007. Agency did not submit any FY 2006 data (10/12/2006). At the agency's request the measure is revised from "Percent of adjudication services completed in one visit" (2/28/2007).

Measure 1.2: Percent of mail adjudication photo enforcement hearings completed within 90 days of request

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	N/A	80	80	80
Actual	N/A	-	-	-	-

Note: New Key Result Measure in FY 2005. FY 2006 target changed from 85% to N/A at the agency request that the measure is to be revised in FY 2007. Agency did not submit any FY 2006 data (10/12/2006). At the agency request the measure is revised from "Percent of adjudication services completed within 50 minutes or less" and the FY 2007 target is reduced from 85% (2/28/2007).

Measure 1.3: Percent increase of on-line ticket and fee payments

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	8	8	8	8
Actual	N/A	57.01	-	-	-

Note: New Key Result Measure in FY 2005. Target indicates increase over previous year's actual.

Vehicle Services Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$7,820,091	\$7,490,368	-\$329,723	-4.2
FTEs	126.5	98.0	-28.5	-22.5

Program Description

The **Vehicle Services** program provides certification and inspection services to residents and non-residents so that they may legally drive, park, or sell their vehicles in the District of Columbia.

The program contains the following 2 activities described as follows:

- **Inspections** - provides safety and emission inspection services to residents and non-residents so that they can receive a timely vehicle inspection to facilitate reduced auto emissions and safer vehicles. Air emission inspections meet the requirements of the District's Air Quality Attainment State Implementation Plan. The Inspections activity consists of the following 2 services:
 - **Inspections** - resources directly supporting the biennial inspection process; and
 - **Inspection Support** - resources to provide equipment and facilities support to the biennial inspection process.
- **Titles and Registration** - provides legal certification services to residents and non-residents by providing timely documentation of ownership and authority to operate, allowing them to legally drive, park, or sell their vehicles.

The FY 2008 proposed budget and associated FTEs for the activities for the **Vehicle Services** program are included in Table KV0-4.

Key Result Measures

Program 2: Vehicle Services

Manager(s): Kenneth Edmonson, Administrator

Supervisor(s): Lucinda Babers, Director

Measure 2.1: Percent of the number of vehicle registration transactions completed within 40 minutes or less

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	35	N/A	80	80	80
Actual	N/A	-	-	-	-

Note: New Key Result Measure in FY 2005. FY 2006 target changed from 38% to "N/A" at the agency's request that the measure is to be revised in FY 2007. Agency did not submit any FY 2006 data (10/12/2006). At the agency's request, the measure is revised from "Percent reduction in the number of required vehicle services visits over FY 2004 base year" and the FY 2007 target is increased from 62% (2/28/2007).

Measure 2.2: Percent increase in the number of vehicle registration renewals processed online, over prior fiscal year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	50	25	8	8	8
Actual	N/A	16.72	-	-	-

Note: New Key Result Measure in FY 2005. New Key Result Measure in FY 2005. Per agency, the measure is to be revised in FY 2007 (10/12/2006). At the agency request, the measure is revised from "Percent increase in the number of vehicle services obtained online, over prior fiscal year" and the FY 2007 target is reduced from 25% (2/28/2007).

Measure 2.3: Percent of vehicle inspections completed within 10 minutes or less

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	95	N/A	80	80	80
Actual	N/A	-	-	-	-

Note: New Key Result Measure in FY 2005. FY 2006 target changed from 95% to "N/A" at the agency's request that the measure is to be revised in FY 2007. Agency did not submit any FY 2006 data (10/12/2006). At the agency's request, the measure is revised from "Percent of inspection lanes available during service hours" and the FY 2007 target is reduced from 95%. The revised measure does not include wait times which currently can not be measured (2/28/2007).

Driver Services Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$4,909,071	\$5,314,645	\$405,574	8.3
FTEs	29.5	20.0	-9.5	-32.2

Program Description

The **Driver Services** program provides driver certification and information to residents and non-residents so that they may legally operate their vehicles.

The program contains the following 3 activities described as follows:

- **Licensing** - provides driver certification and identification services to residents to ensure they have the proper credentials to reflect identity, residence, and driving qualifications;
- **Drivers' Support Services** - ensures documentation and processing of the various special qualifications for driver privileges, including medical review, insurance compliance, and traffic citation enforcement; and
- **Drivers' Education** - provides information and outreach to ensure citizens are aware of District of Columbia requirements for the operation of motor vehicles and supports programs, which enhance operator skills and public safety.

The FY 2008 proposed budget and associated FTEs for the activities for the **Driver Services** program are included in Table KV0-4.

Key Result Measures

Program 3: Driver Services

Manager(s): Joan Saleh, Administrator

Supervisor(s): Lucinda Babers, Director

Measure 3.1: Percent increase in the number of driver's license and identification card renewals obtained online, over prior fiscal year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	50	25	8	8	8
Actual	N/A	44.62	-	-	-

Note: New Key Result Measure in FY 2005. Per the agency, the measure is to be revised in FY 2007 (10/12/2006). At the agency's request, the measure is revised from "Percent increase in the number of driver services obtained on-line, over prior fiscal year" and the FY 2007 target is reduced from 25% (2/28/2007).

Measure 3.2: Percent of driver's license and identification card transactions completed within 40 minutes or less

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	N/A	80	80	80
Actual	N/A	-	-	-	-

Note: New Key Result Measure in FY 2005. FY 2006 target changed from 85% to "N/A" at the agency's request that the measure is to be revised in FY 2007. Agency did not submit any FY 2006 data (10/12/2006). At the agency's request, the measure is revised from "Percent of driver's services visits completed within 40 minutes or less" and the FY 2007 target is reduced from 85% (2/28/2007).

Business Services Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$3,009,898	\$4,534,509	\$1,524,611	50.7
FTEs	29.5	20.0	-9.5	-32.2

Program Description

The **Business Services** program provides driver and vehicle certification, records, adjudication, and ticket processing for businesses and government entities so that they may legally operate their vehicles.

The program contains the following 3 activities described as follows:

- **International Registration Program** – provides for administration of the District of Columbia's participation in the U.S.-based plan, which allows for the distribution of registration fees for commercial motor vehicles travelling inter-jurisdictionally through member states and provinces. Registered fleets include vehicles greater than 26,000 pounds, traveling in more than one jurisdiction;
- **Commercial Drivers' License** - provides eligibility testing, certification services to commercial drivers, and commercial drivers' licenses in a timely manner; and
- **Business Services** - provides license, registration, adjudication, and support services to DMV's business customers, specifically vehicle sales dealers, for-hire vehicle (taxi, buses, and limousines) operators, and fleet managers.

The FY 2008 proposed budget and associated FTEs for the activities for the **Business Services** program are included in Table KV0-4.

Key Result Measures

Program 4: Business Services

Manager(s): Lucinda Babers, Director

Supervisor(s): Lucinda Babers, Director

Measure 4.1: Percent of commercial driver's license, taxi, and limo transactions completed within 40 minutes or less

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	85	85	80	80
Actual	N/A	-	-	-	-

Note: New Key Result Measure in FY 2005. The agency requested that the measure be revised in FY 2007 (12/29/06). At the agency's request, the measure is revised from "Percent of business services requests completed within 50 minutes or less" and the FY 2007 target reduced from 85% (2/28/2007).

Measure 4.2: Percent of dealership bulk work processed within 10 business days or less

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	80	80	80
Actual	N/A	-	-	-	-

Note: The FY 2007 target is change from "N/A", per agency request (3/5/2007).

Customer Contact Services Program

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$394,834	\$1,356,144	\$961,310	243.5
FTEs	28.0	22.0	-6.0	-21.4

Program Description

The **Customer Contact Services** program provides advocacy for customers, promptly responding to their requests for information and services in a knowledgeable, accessible and friendly manner.

The program contains the following 2 activities described as follows:

- **Communications** - provides information about DMV programs and services so that internal and external customers can be informed and properly prepared to interact with DMV staff; and
- **Customer Contact Services** – provides support for customer concerns by providing on-line, mail, in-person, or telephone access, and responses to inquiries, requests, and complaints from citizens.

The FY 2008 proposed budget and associated FTEs for the activities for the **Customer Contact Services** program are included in Table KV0-4.

Key Result Measures

Program 5: Customer Contact Services

Manager(s): Carolyn Peery, Associate Director

Supervisor(s): Lucinda Babers, Interim Director

Measure 5.1: Percent of all calls to the agency's call center answered within 2.5 minutes

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	85	85	85	85
Actual	N/A	96.4	-	-	-

Note: New Key Result Measure in FY 2005.

Measure 5.2: Percent of all agency correspondence (US mail and E-mail) answered within two business days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	85	80	80	80
Actual	N/A	55.46	-	-	-

Note: New Key Result Measure in FY 2005. FY 2007 and 2008 targets are reduced from 85%, per agency's request (2/28/2007).

Measure 5.3: Percent of all employees that have received customer service training

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	90	90	90	90
Actual	N/A	0	-	-	-

Note: New Key Result Measure in FY 2005. FY 2006 target decreased from 95 to 90 per agency's request (2/21/05).

Service Integrity Program

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$396,775	\$508,151	\$111,376	28.1
FTEs	5.0	5.0	0.0	0.0

Program Description

The **Service Integrity** program ensures the security and integrity of all DMV transactions, employees, and products.

The program contains the following 2 activities:

- **Risk Management** – provides reviews and audits procedures and controls to minimize the risk of financial loss related to the execution of departmental functions; and

- **Integrity** – provides reviews and audits procedures and controls to minimize fraud, abuse, or corruption and the loss of public trust related to the execution of departmental operations.

The FY 2008 proposed budget and associated FTEs for the activities for the **Service Integrity** program are included in Table KV0-4.

Key Result Measures

Program 6: Service Integrity

Manager(s): Gabriel Robinson, Service Integrity Officer

Supervisor(s): Lucinda Babers, Director

Measure 6.1: Percent of random audits conducted on all DMV transactions

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	3	4	4	4	4
Actual	N/A	-	-	-	-

Note: New Key Result Measure in FY 2005.

Measure 6.2: Percent of Driver/Vehicle Administration employees trained in fraud detection

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	80	85	85	85	85
Actual	N/A	-	-	-	-

Note: New Key Result Measure in FY 2005.

Technology Services Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$4,724,580	\$4,533,665	-\$190,916	-4.0
FTEs	21.0	27.0	6.0	28.6

Program Description

The **Technology Services** program provides integrated and reliable information systems for all DMV services and complies with District-wide technology standards and requirements.

The program contains the following 3 activities:

- **Information Technology** - provides for the operation and maintenance of the automated

systems specific to DMV operations support, including wait-queuing, digital photos, and hearing recordings;

- **Driver and Vehicle Systems** - provides for the operation and maintenance of the automated systems providing support for driver and vehicles databases and service functions; and
- **Ticket Information Systems** - provides for the operation and maintenance of the automated systems providing support for Driver and Vehicle Services.

The FY 2008 proposed budget and associated FTEs for the activities for the **Technology Services** program are included in Table KV0-4.

Key Result Measures

Program 7: Technology Services

Manager(s): Libby Clapp, Chief Information Officer

Supervisor(s): Lucinda Babers, Director

Measure 7.1: Percent increase in the number of transactions available on-line, over prior fiscal year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	8	4	4	4
Actual	N/A	-12.7	-	-	-

Note: New Key Result Measure in FY 2005.

Measure 7.2: Percent of all system outages that last less than 30 minutes

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	100	100	90	90	90
Actual	N/A	100	-	-	-

Note: FY 2007 and 2008 targets are reduced from 100%, per agency's request (2/28/2007).

Agency Management Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$7,739,532	\$9,207,891	\$1,468,360	19.0
FTEs	25.7	27.0	1.3	5.1

Program Description

The **Agency Management** program provides for administrative support and the required tools to achieve an agency's operational and programmatic

results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the **Strategic Budgeting** chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the **Agency Management** program are included in Table KV0-4.

Key Result Measures

Program 8: Agency Management

Manager(s): Kimberly Holloway, Agency Fiscal Officer; Carolyn Peery, Associate Director; Lucinda Babers, Director

Supervisor(s): Lucinda Babers, Director

Measure 8.1: Percent of the Mayor’s Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	N/A	42.3	-	-	-

Measure 8.2: Percent of Key Result Measures Achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	N/A	50	-	-	-

Agency Financial Operations Program

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$227,434	\$468,364	\$240,930	105.9
FTEs	3.0	7.0	4.0	133.3

Program Description

The purpose of the **Agency Financial Operations** program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the Agency Financial Operations program can be found in the **Strategic Budgeting** Chapter.

The FY 2008 approved budget and associated FTEs for the activities for the **Agency Financial Operations** program are included in Table KV0-4.

For more detailed information regarding the proposed funding for the activities within this agency’s programs, please see **Schedule 30-PBB** in the **FY 2008 Operating Appendices** volumes.

District Department of the Environment

<http://ddoe.dc.gov>
Telephone: 202.535.2600

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$0	\$25,771,426	\$69,404,235	169.3
FTEs	0.0	188.0	294.0	56.4

The mission of the District Department of the Environment (DDOE) is to protect and enhance human health and the environment through preservation, conservation, restoration, education, enforcement, and energy efficient practices in order to improve the quality of life in the District of Columbia.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Secure adequate staff and financial resources to promote sustainable development, the prevention of pollution, and the conservation of energy and natural resources;
- Ensure full funding for important constituency services, such as indoor air quality services including mold and asbestos safe drinking water hazardous materials and drainage/flooding of property, as well as for important programs such as the D.C. Municipal Aggregation Program, the Renewable Energy Portfolio Standard, Gas Station Advisory Board, Comprehensive Energy Plan IV;
- Increase public awareness and engagement in environmental stewardship through environmental education and community outreach;
- Obtain staff and financial resources to help coordinate and to identify full funding for the construction of large tunnels to hold Combined Sewage Overflows (CSO) from the combined sewer system during large rainfall events; to meet 80 percent of applicable goals in the Chesapeake 2000 Agreement; and to develop total maximum daily loads for biological oxygen demand and total suspended solids for the Anacostia River in cooperation with USEPA Region III, Maryland Department of the Environment, and Interstate Commission on the Potomac River Basin; and
- Obtain the staff, resources, and support necessary to monitor groundwater in the Spring Valley neighborhood; determine the extent of perchlorate contamination; investigate and participate in site cleanup in the Lamont

Riggs neighborhood, which is contaminated by an underground gasoline plume; promote environmental justice by protecting human health and the environment for everyone; and ensure that all people are treated fairly and invited to participate meaningfully in the development, implementation, and enforcement of environmental policies, laws, and regulations. Further, in some cases, DDOE will work with the U.S. Environmental Protection Agency, the D.C. Department of Health, Attorney General's Office, and other relevant agencies to deal with specific community concerns and issues.

Fast Facts...

- Number of stakeholders provided technical assistance on erosion and sediment control, storm water management, flood plain management, and drainage related issues in FY 2006. **3,500**
- Number of annually inspected underground storage tank facilities. **339**
- Number of hazardous waste generators registered in DDOE's self-certification program in FY 2006. **600**
- Number of D.C. public school children provided environmental education through fishing clinics, meaningful watershed experiences, camps, fairs, and schoolyard greening in FY 2006. **3,317**
- Percentage increase in the number of homes weatherized under the Energy Conservation Program from FY 2005 to FY 2006. **13.6%**

Funding by Source

Tables KG0-1 and 2 show the sources of funding and FTEs by fund type for the District Department of the Environment.

Table KG0-1

FY2008 Proposed Operating Budget by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	0	0	8,754	18,154	9,400	107.4
Special Purpose Revenue Funds	0	0	5,384	29,365	23,981	445.4
Subtotal for General Fund	0	0	14,138	47,519	33,382	236.1
Federal Resources						
Federal Grant Funds	0	0	11,176	17,252	6,075	54.4
Subtotal for Federal Resources	0	0	11,176	17,252	6,075	54.4
Intra-District Funds						
Intra-District Funds	0	0	457	4,633	4,176	913.6
Subtotal for Intra-District Funds	0	0	457	4,633	4,176	913.6
Gross Funds	0	0	25,771	69,404	43,633	169.3

*Percent change is based on whole dollars

Table KG0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	0.0	0.0	66.0	116.2	50.2	76.1
Special Purpose Revenue Funds	0.0	0.0	36.1	59.1	23.1	64.0
Subtotal for General Fund	0.0	0.0	102.1	175.3	73.3	71.8
Federal Resources						
Federal Grant Funds	0.0	0.0	84.0	110.4	26.5	31.5
Subtotal for Federal Resources	0.0	0.0	84.0	110.4	26.5	31.5
Intra-District Funds						
Intra-District Funds	0.0	0.0	2.0	8.3	6.3	312.5
Subtotal for Intra-District Funds	0.0	0.0	2.0	8.3	6.3	312.5
Total Proposed FTEs	0.0	0.0	188.0	294.0	106.0	56.4

Gross Funds

The agency's FY 2008 proposed budget is \$69,404,235, representing an increase of \$43,632,809, or 169.3 percent over the FY 2007 approved budget of \$25,771,426. This funding supports 294 FTEs, an increase of 106.0 FTEs, or 56.4 percent over the FY 2007 approved level.

General Fund

Local Funds. The proposed budget is \$18,154,447, representing an increase of \$9,400,265 or 107.4 percent over the FY 2007 approved budget of \$8,754,182. This funding supports 116.2 FTEs, an increase of 50.2 FTEs, or 76.1 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget are:

Baseline Adjustments

- An increase of \$182,768 in personal services across various program areas for known pay raises;
- A decrease of \$100,000 in the Information Technology activity in the Agency Management program to remove FY 2007 one-time funding for agency ramp-up costs (equipment);

- An increase of \$95,013 in the Agency Management program for the 3-year computer replacement plan;
- A net increase of \$99,675 in miscellaneous operational requirements; and
- **Fixed Costs.** A net decrease of \$829,357 across commodity types, but primarily in rent, which decreases \$841,233.

Transfers-In

- An increase of \$1,593,000 and 19.2 FTEs for the legislated merger of the D.C. Energy Office into DDOE.

Policy Initiatives

- An increase of \$667,350 and 7.0 FTEs in the Hazardous Material activity in the Environmental Protection program to initiate a vector control educational campaign. The new FTEs include 1 Supervisory Environmental Specialist, 1 Community Outreach Specialist, and 5 Environmental Program Coordinators.

- An increase of \$180,000 and 2.0 FTEs in the activity in the Hazardous Material activity in the Environmental Protection program to augment the District's efforts to eliminate lead poisoning. The new FTEs include 2 Community Outreach Specialists.
- An increase of \$5,375,000 (includes \$5,275,000 in available client benefit payments) and including 1.0 FTE for an Energy Program Specialist in the Energy Assistance activity in the Natural Resources program to ensure Energy assistance at a target level of 40 percent of eligible, low-income citizens this includes \$1,505,876 in one-time funding;
- An increase of \$757,675 and 6.0 FTEs in the Enforcement activity in the Education and Enforcement program to enforce applicable laws and regulations and strengthen DDOE's ability to collect environmental fines. The new FTEs include 1 Supervisory Environmental Specialist, 3 Inspectors, 1 Environmental Program Coordinator, and 1 Attorney Advisor;
- An increase of \$535,806 and 5 FTEs in the Hazardous Materials activity in the Environmental Protection program to enable DDOE to coordinate a unified response to the District's lead poisoning issues. The new FTEs include 1 Supervisory Environmental Specialist, 1 Environmental Specialist, 1 Community Outreach Specialist, 1 Attorney Advisor, and 1 Clerical Assistant;
- An increase of \$700,000 and 10.0 FTEs in the Agency Management program to provide sufficient funding for DDOE to lead the District's efforts in such areas as Green Buildings, Wetlands, Environmental Planning, Sustainable Neighborhoods, etc. The new FTEs include 1 Supervisory Environmental Specialist, 1 Program Analyst, 1 Customer Service Manager, 1 Risk Manager, 1 Environmental Program Coordinator, 1 Community Outreach Specialist, 1 Supervisory Energy Specialist, 1 Supervisory Environmental Specialist, and 2 Energy Program Clerks for the Call Center;
- An increase of \$128,335 and 1.0 FTE in the Regulatory and Legislative Affairs activity in the Policy and Planning program for the

administration of the D.C. Municipal Aggregation Program (DC MAP) which will provide opportunities for citizens to save on electricity costs through the bulk-rate purchase of kilowatt-hours. The new FTE is for an Energy Program Specialist to provide administrative functions such as an awareness program, responses to requests to opt-in, etc.; and

- An increase of \$15,000 for subsidies and transfers in the Water Resources activity in the Natural Resources program. This funding will support water quality testing in the Anacostia River which is to be performed by the Anacostia Watershed society.

Assessments. The proposed budget includes \$5,000 to be transferred via intra-District to the Office of Contracting and Procurement and \$25,000 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters BE0 and PO0 in this volume for additional information.

Special Purpose Revenue Funds. The proposed budget is \$29,365,023, representing an increase of \$23,981,334 or 445.4 percent over the FY 2007 approved budget of \$5,383,689. This funding supports 59.1 FTEs, an increase of 23.1 FTEs, or 64.0 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget are:

Baseline Adjustments

- A net decrease of \$591,902 to align with FY 2008 proposed revenue as certified by the Office of Revenue Analysis. Several funds are affected, but the primary decrease is projected Pesticide Product Registration fees.

Transfers-In

- A net increase of \$6,483,237 and 4.1 FTEs is due to the DC Energy Office (DCEO) merging with DDOE (D.C. Law A16-0213, signed 2/14/2006). Within this net change transferred from DCEO, there is a decrease of \$5,718,454 in available Reliable Energy

Trust Funds (RETF) due to the end of that 2-year program in May 31, 2007, and an increase of \$3,259,664 in the Natural Gas Trust Fund (NGTF) as programs that are being sought in FY 2007 await approval from the Public Service Commission;

- An increase of \$5,049,999 is due to the transfer of the Stormwater Administration from the D.C. Water and Sewer Authority.

Policy Initiatives

- An increase of \$240,000 in the Water Resource activity in the Natural Resources program for Stormwater fees to fund a memorandum of understanding with the Department of Parks and Recreation to promote environmentally friendly dog parks.
- An increase of \$12,800,000 in funding and 19 FTEs for the Reliable Energy Trust fund program, as follows: \$1,022,961 in the Communications activity in the Agency Management program; \$3,001,033 and 6.0 FTEs in the Conservation activity in the Natural Resources program; \$953,493 and 6.0 FTEs in the Energy Assistance activity in the Natural Resources program; \$859,560 and 4.0 FTEs in the Sustainable Solutions activity in the Environmental Protection program; \$6,323,603 and 3.0 FTEs in the Regulatory and Legislative activity in the Policy and Planning program, and \$639,350 in the Planning and Emergency Response activity in the Policy and Planning program.

Assessments. The proposed budget includes \$29,743 to be transferred via intra-District to the Office of Contracting and Procurement and \$68,533 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters BE0 and PO0 in this volume for additional information.

Federal Grant Funds

The proposed budget is \$17,251,864, representing an increase of \$6,075,403, or 54.4 percent over the FY 2007 approved budget of \$11,176,461. This funding supports 110.4 FTEs, an increase of 26.5 FTEs, or 31.5 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A decrease of \$800,000 is due to a reduction in the agency's indirect cost rate of approximately 50 percent compared to FY 2007 based on a study performed in December 2006;
- A decrease of \$806,996 due to grant programs ending on September 30, 2007 that include:
 - \$500,000 for Environmental Information Exchange,
 - \$125,000 for Nonpoint Source Implementation – FY 2004,
 - \$50,088 for Wildlife Education Program,
 - \$73,420 for Wildlife Strategy Development,
 - \$20,956 for Safe Drinking Water,
 - \$37,532 for Backyard Habitat.
- A net decrease of \$249,521 due to changes in available balance in various grants.
- **Transfers-In.**
 - An increase of \$7,931,920 and 26.5 FTEs is due to the D.C. Energy Office merging into the Department of the Environment (D.C. Law A16-0213, signed 2/14/2006).

Assessments. The proposed budget includes \$50,000 to be transferred via intra-District to the Office of Contracting and Procurement and \$52,931 to the Department of Human Resources for the cost of services provided by these agencies. Please refer to chapters BE0 and PO0 in this volume for additional information.

Intra-District

Intra-District Funds. The proposed budget is \$4,632,902, representing an increase of \$4,175,808 or 913.6 percent over the FY 2007 approved budget of \$457,094. This funding supports 8.3 FTEs, an increase of 6.3 FTEs, or 312.5 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net increase of \$10,000 in administrative costs from the District Department of Transportation (DDOT) for Tree Policy and from the Department of Health for Vector Control Policy. Tree funding policy is in the Trees activity in the Natural Resources program and Vector control policy is in the Recycling and Waste Management activity in the Environmental Protection program;
- An increase of \$40,730 in personal services in the Air Quality activity in the Natural Resource program for the Department of Motor Vehicle's Clean Air Monitoring activity.
- **Transfers-In.**
 - An increase of \$4,200,078 and 7.25 FTEs due to the merger of the D.C. Energy Office with DDOE. This revenue represents the deed recordation tax which is funding the memorandum of understanding with the Office of Finance and Treasury for the Low Income Home Energy Assistance Program (LIHEAP) and is allocated as follows:
 - \$3,959,504 in the Energy Assistance activity in the Natural Resources program;
 - \$103,324 in the Agency Management program (\$93,324 - Communications activity, \$10,000 – Property Management); and
 - \$137,250 in the Education activity in the Education and Enforcement program.

Policy Initiatives

- **Transfers-Out.** A decrease of \$75,000 and 1.0 FTE to transfer the Tree Policy activity back to the District Department of Transportation's Urban Forestry Administration.

Expenditure by Comptroller Source Group

Table KG0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table KG0-3

FY 2008 Proposed Operating Budget by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	0	0	4,956	10,117	5,161	104.1
12 Regular Pay - Other	0	0	7,026	7,159	133	1.9
14 Fringe Benefits - Current Personnel	0	0	2,137	3,234	1,097	51.3
15 Overtime Pay	0	0	55	0	-55	-100.0
Subtotal: Personal Services (PS)	0	0	14,174	20,510	6,336	44.7
20 Supplies and Materials	0	0	443	1,211	768	173.5
30 Energy, Comm. and Bldg Rentals	0	0	0	27	27	N/A
31 Telephone, Telegraph, Telegram, Etc	0	0	401	270	-131	-32.5
32 Rentals - Land and Structures	0	0	1,696	167	-1,529	-90.2
33 Janitorial Services	0	0	0	15	15	N/A
34 Security Services	0	0	285	205	-80	-28.1
35 Occupancy Fixed Costs	0	0	0	15	15	N/A
40 Other Services and Charges	0	0	695	3,742	3,047	438.4
41 Contractual Services - Other	0	0	5,533	7,561	2,028	36.7
50 Subsidies and Transfers	0	0	1,560	33,908	32,348	2,073.4
70 Equipment & Equipment Rental	0	0	984	1,773	789	80.1
Subtotal: Nonpersonal Services (NPS)	0	0	11,597	48,894	37,297	321.6
Gross Funds	0	0	25,771	69,404	43,633	169.3

*Percent change is based on whole dollars.

Expenditures by Performance-Based Budgeting Structure

Table KG0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the District Department of the Environment.

Table KG0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Personnel (1010)	0	115	131	15	0.0	1.0	2.0	1.0
Contracting and Procurement (1020)	0	68	0	-68	0.0	1.0	0.0	-1.0
Property Management (1030)	0	2,382	927	-1,455	0.0	0.0	1.0	1.0
Information Technology (1040)	0	214	526	312	0.0	0.5	3.0	2.5
Risk Management (1055)	0	0	72	72	0.0	0.0	1.0	1.0
Legal (1060)	0	90	252	162	0.0	0.5	0.0	-0.5
Fleet Management (1070)	0	167	436	269	0.0	0.0	0.0	0.0
Communications (1080)	0	109	1,695	1,586	0.0	0.5	7.0	6.5
Customer Service (1085)	0	0	83	83	0.0	0.0	1.0	1.0
Performance Management (1090)	0	2,245	1,844	-401	0.0	11.0	14.0	3.0
Subtotal: Agency Management Program (1000)	0	5,391	5,966	575	0.0	14.5	29.0	14.5
Agency Financial Operations (100F)								
Budget Operations (110F)	0	132	367	236	0.0	1.5	4.0	2.5
Accounting Operations (120F)	0	268	373	105	0.0	4.0	5.0	1.0
Subtotal: Agency Financial Operations (100F)	0	400	740	341	0.0	5.5	9.0	3.5
Natural Resources (2000)								
Air Quality (2010)	0	2,473	2,697	224	0.0	26.0	26.3	0.3
Water Resources (2020)	0	7,922	13,033	5,111	0.0	46.0	46.3	0.3
Fisheries and Wildlife (2030)	0	1,942	2,102	160	0.0	23.0	23.3	0.3
Trees (2040)	0	102	27	-75	0.0	0.0	0.3	0.3
Conservation (2050)	0	0	7,517	7,517	0.0	0.0	13.0	13.0
Energy Assistance (2060)	0	0	17,574	17,574	0.0	0.0	27.0	27.0
Subtotal: Natural Resources (2000)	0	12,439	42,950	30,511	0.0	95.0	136.0	41.0
Environmental Protection (3000)								
Hazardous Materials (3010)	0	3,815	4,649	834	0.0	31.0	45.7	14.7
Land Development and Remediation (3020)	0	3,162	3,090	-71	0.0	36.0	37.0	1.0
Recycling and Waste Management (3030)	0	565	690	125	0.0	6.0	10.3	4.3
Sustainable Solutions (3040)	0	0	1,142	1,142	0.0	0.0	5.0	5.0
Subtotal: Environmental Protection (3000)	0	7,542	9,572	2,030	0.0	73.0	98.0	25.0

(Continued on the next page)

Expenditure by Program

Table KG0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the District Department of the Environment.

Table KG0-4 Continued

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Policy and Planning (4000)								
Regulatory and Legislative Affairs (4010)	0	0	8,116	8,116	0.0	0.0	9.0	9.0
Environmental Coordination (4020)	0	0	83	83	0.0	0.0	1.0	1.0
Planning and Emergency Response (4030)	0	0	852	852	0.0	0.0	3.0	3.0
Subtotal: Policy and Planning (4000)	0	0	9,051	9,051	0.0	0.0	13.0	13.0
Education and Enforcement (5000)								
Education (5010)	0	0	368	368	0.0	0.0	3.0	3.0
Enforcement & Environmental Justice (5020)	0	0	758	758	0.0	0.0	6.0	6.0
Subtotal: Education and Enforcement (5000)	0	0	1,125	1,125	0.0	0.0	9.0	9.0
Total Proposed Operating Budget	0	25,771	69,404	43,633	0.0	188.0	294.0	106.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The Department of the Environment is committed to the following 6 programs:

Natural Resources Administration

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$12,439,059	\$42,950,040	\$30,510,981	245.3
FTEs	95.0	136.0	41.0	43.2

Program Description

The Natural Resources Administration program is responsible for protecting water quality and ecological resources, including trees, as well as promoting green infrastructure, green buildings and sustainable development and improving storm water management. These responsibilities are accomplished through regulation of construction sites to ensure adequate erosion, sedi-

ment, storm water, and flood control; research and monitoring; planning; policy development; regulatory and voluntary programs; stream and habitat restoration; and public outreach and education.

The program contains the following 6 activities:

- **Fisheries and Wildlife** - provides annual surveys of resident and migratory birds and fish and their habitats, to obtain necessary data to assess water quality and ecological health; focuses on fish restoration, habitat improvement, and invasive species control;
- **Water Quality** - protects surface and ground water quality by monitoring and conducting inspections, providing compliance assistance and enforcement related to discharges to District waters and collaborates with the U.S. Environmental Protection Agency Region 3 and the D.C. Water and Sewer Authority (WASA) to ensure safe drinking water;

- **Watershed Protection** - conserves the soil and water resources of the District of Columbia and protects its watersheds from nonpoint (e.g. farm runoff) source pollution. This activity supports actions to regulate land disturbing activities, storm water management, and flood plain management. Through this activity, DDOE protects, restores, and enhances wetlands and cooperates within regional partnerships to improve water quality and aquatic habitat in the Anacostia and Potomac Rivers and the Chesapeake Bay. Pollution prevention activities are included to educate city residents, businesses, and visitors on how they can help to protect and restore their natural habitat. It also sponsors implementation projects that demonstrate innovative technologies to control nonpoint source pollution and to restore tree and aquatic habitat;
- **Storm Water Administration** - manages the compliance with the provisions of the D.C. Municipal Separate Storm Sewer System (MS4) National Pollutant Discharge Elimination System (NPDES) permit as issued by the EPA, for the two-thirds of the District which is in the MS4 area. The remainder of the District is in the combined sewer service area, mostly in the downtown and older sections of the city. The MS4 NPDES permit controls the District's ability to legally discharge from its storm water system and establishes both substantive and procedural requirements. A memorandum of understanding (MOU) was executed among WASA, District's Department of Transportation, Department of Public Works and DDOE to fund associated activities. Along with the formed Stormwater Advisory Council, these agencies developed a matrix of tasks for the implementation of the permit based on the permit requirements, assigning responsibilities to the different parties;
- **Air Quality** - provides a District-wide air quality monitoring network and develops air pollution control plans, regulations, and guidance to achieve and maintain national ambient air quality standards.

- **Energy Conservation** - provides energy conservation services to residents, businesses, institutions, government, and visitors so that they can make informed choices that result in an energy efficient District of Columbia; and
- **Energy Assistance** - provides energy assistance to residents, businesses, institutions, and government; and

The FY 2008 budget and associated FTEs for the activities for the **Natural Resources** program are included in Table KG0-4.

Key Result Measures

Program 1: Natural Resources Administration

Manager(s): Jon Siemien; Sylvia Whitworth;

Nicoline Shulterbrandt

Supervisor(s): Hamid Karimi

Measure 1.1: Percent increase in suitable habitats for fish and wildlife

	Fiscal Year		
	2007	2008	2009
Target	N/A	30	30
Actual	-	-	-

Measure 1.2: Percent of scheduled District water bodies monitored

	Fiscal Year		
	2007	2008	2009
Target	N/A	100	100
Actual	-	-	-

Environmental Protection

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$7,541,958	\$9,571,799	\$2,029,841	26.9
FTEs	73.0	98.0	25.0	34.2

Program Description

The **Environmental Protection** program is responsible for the protection of human health and the environment through: monitoring and working to improve air quality; helping residents conserve energy and assisting residents with energy expenditures; protecting citizens from hazardous materials and toxic substances, including lead, pesticides, asbestos, and radon; regulating the

investigation and cleanup of contaminated sites; coordinating environmental reviews performed pursuant to the District of Columbia Environmental Policy Act and other legal authorities; and regulating hazardous and infectious medical waste.

This program contains the following 4 activities described as follows:

- **Toxic Substances** - prevents and minimizes exposure to indoor air contaminants, including asbestos, mold, radon, volatile organic compounds, lead, and pesticides to protect the quality of life in the District of Columbia; promotes urban redevelopment and stimulates economic growth by encouraging and supporting reuse of contaminated lands;
- **Sustainability and Green Buildings** - provides monitoring, consulting, and financial incentives to builders, homeowners, electricity producers, and resource users to encourage the use of environmentally sound solutions to save money and reduce pollution;

The FY 2008 budget and associated FTEs for the activities for the **Environmental Protection** program are included in Table KG0-4.

Program 2: Environmental Protection Administration

Manager(s): Bob Hamilton; Carl Williams; Stan Tracey; Tomaysa Sterling
Supervisor(s): Neil Stanley

Measure 2.1: Percent of inspected hazardous waste generating facilities in compliance with District and Federal regulations

	Fiscal Year		
	2007	2008	2009
Target	N/A	80	80
Actual	-	-	-

Measure 2.2: Percent average reduction in energy consumption per unit weatherized

	Fiscal Year		
	2007	2008	2009
Target	5	5	5
Actual	-	-	-

Note: Previous KRM 1.1 of D.C. Energy Office (JF0) (2/27/07).

Measure 2.3: Percent of major air pollution sources in compliance with District and Federal permitting regulations

	Fiscal Year		
	2007	2008	2009
Target	N/A	90	90
Actual	-	-	-

Measure 2.4: Percent of traditional energy offset by renewable energy by DC Government

	Fiscal Year		
	2007	2008	2009
Target	2	10	10
Actual	-	-	-

Note: Previous KRM 2.2 of D.C. Energy Office (JF0) (2/26/0).

Policy and Planning

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$0	\$9,050,808	\$9,050,808	N/A
FTEs	0	13.0	13.0	N/A

Program Description

The **Policy and Planning** program develops policies, procedures and planning documents related to the environment, including energy, recycling and vector control.

This program contains the following 3 activities:

- **Regulatory and Legislative Affairs** - provides program development, advocacy, and legislative liaison services to residential, commercial, institutional, government, and transportation sectors so that they can benefit from environmental and energy efficient policies and programs;
- **Environmental Coordination** - develops policies and procedures relating to recycling and vector control; and
- **Planning and Emergency Response** - provides coordination and support to District agencies, utilities, and other energy providers so that they can continue to provide services to customers.

The FY 2008 budget and associated FTEs for the activities for the **Policy and Planning** program are included in Table KG0-4.

Program 3: Policy and Planning

Manager(s): Ralph McMillan

Supervisor(s): Neil Stanley

Measure 3.1: Percent of District residents receiving DDOE services as a result of Regulatory and Legislative efforts

	Fiscal Year		
	2007	2008	2009
Target	25	25	25
Actual	-	-	-

Note: Previous KRM 2.1 of D.C. Energy Office (JFO): "Percent of DDOE/ED participants served as a result of Regulatory and Legislative Affairs efforts (2/26/07"

Education and Enforcement

	FY 2007	FY 2008	Change	
			Amt.	%
\$0	\$0	\$1,125,443	\$1,125,443	N/A
FTEs	0	9.0	9.0	N/A

Program Description

The **Education and Enforcement** program educates consumers on ways to protect the environment and teaches youth to be good environmental stewards. The program also involves the public on matters related to environmental planning.

This program contains the following 2 activities:

- **Education and Community Outreach** - provides educational and informational services to District stakeholders so that they can become energy efficient and better environmental stewards; and
- **Enforcement and Environmental Justice.**

The FY 2008 budget and associated FTEs for the activities for the **Education and Community Outreach** program are included in Table KG0-4.

Program 4: Education and Community Outreach

Manager(s): Christopher Brown

Supervisor(s): Neil Stanley

Measure 4.1: Percent of District residents participating in DDOE's environmental and energy efficiency educational efforts

	Fiscal Year		
	2007	2008	2009
Target	N/A	25	25
Actual	-	-	-

Agency Management Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$5,390,763	\$5,965,834	\$575,071	10.7
FTEs	14.5	29.0	14.5	100.0

Program Description

The **Agency Management** provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the **Strategic Budgeting** chapter.

The FY 2008 budget and associated FTEs for the activities for the **Agency Management** program are included in Table KG0-4.

Program 5: Agency Management

Manager(s): Curtis Gwynn

Supervisor(s): Rosalind Inge

Measure 5.1: Percent of Mayor's Customer Service Standards met

	Fiscal Year		
	2007	2008	2009
Target	N/A	63	63
Actual	-	-	-

Measure 5.2: Percent of Key Result Measures achieved

	Fiscal Year		
	2007	2008	2009
Target	N/A	70	70
Actual	-	-	-

Agency Financial Operations Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$399,646	\$740,312	\$340,666	85.2
FTEs	5.5	9.0	3.5	63.6

Program Description

The **Agency Financial Operations** program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the **Agency Financial Operations** program can be found in the Strategic Budgeting Chapter.

The FY 2008 budget and associated FTEs for the activities for the **Agency Financial Operations** program are included in Table KG0-4.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB in the FY 2008 Operating Appendices volumes.

D.C. Taxicab Commission

www.dctaxi.dc.gov
Telephone: 202.645.6018

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$1,149,156	\$1,515,860	\$2,184,154	44.1
FTEs	13.0	16.0	19.0	18.8

The mission of the District of Columbia Taxicab Commission is to maintain a system of governance for the public vehicle for hire industry that ensures that citizens of the District of Columbia and visitors receive safe, comfortable, efficient, and affordable taxicab service in well-equipped vehicles operated by qualified individuals who have knowledge of the District's streets, boundaries, history, and tourist destinations, as well as the tenets of good customer service. At the same time, the commission strives to provide owners and operators of public vehicles for hire with a system of rules and regulations that are fair and transparent and that allow for technological advancements to be introduced to the industry and for properly qualified individuals and organizations to participate in the industry.

The District of Columbia Taxicab Commission is established as set forth in Section 50-304 of the District of Columbia Official Code, and is comprised of 9 members appointed by the mayor as set forth in the code.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Establish new standards for the ownership and operation of taxicabs that will result in better quality equipment, improved customer service and the availability of a wider range of services for the riding public;
- Establish new standards for the suspension and revocation of taxicab and limousine operator licenses for certain offenses and in those cases where operators repeatedly violate Commission regulations;
- Revise the taxicab fare structure to ensure fairness and transparency;
- Establish new standards for taxicab companies that will promote industry stabilization and will result in greater accountability and better customer service; and

- Conduct a comprehensive legal audit of the Commission's statutory authority and jurisdiction and revise Title 31 of the District of Columbia Municipal Regulations "Taxicabs and Public Vehicles for Hire" to update and streamline the content and to ensure consistency with the Commission's underlying statutory authority.

Fast Facts...

The Commission licenses and regulates over:

- 8,000 individual licensees; of this total, 7,000 are taxicab operators;
- 375 companies; of this total, 115 are taxicab companies; and
- 7,000 vehicles; of this total, 6,500 are taxicabs.

Funding by Source

Tables TC0-1 and 2 show the sources of funding and FTEs by funding type for the D.C. Taxicab Commission.

Table TC0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	762	658	857	1,574	717	83.6
Special Purpose Revenue Funds	441	491	658	610	-49	-7.4
Total for General Fund	1,203	1,149	1,516	2,184	668	44.1
Gross Funds	1,203	1,149	1,516	2,184	668	44.1

*Percent Change is based on whole dollars.

Table TC0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Funds	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	10.0	10.0	13.0	16.0	3.0	23.1
Special Purpose Revenue	3.0	3.0	3.0	3.0	0.0	0.0
Total for General Fund	13.0	13.0	16.0	19.0	3.0	18.8
Total Proposed FTEs	13.0	13.0	16.0	19.0	3.0	18.8

Gross Funds

The agency's proposed budget is \$2,184,154 representing an increase of \$668,294, or 44.1 percent over the FY 2007 approved budget of \$1,515,860. This funding supports 19.0 FTEs, an increase of 3.0 FTEs over the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$1,574,420 representing an increase of \$716,988, or 83.62 percent over the FY 2007 approved budget of \$857,432. This funding supports 16.0 FTEs, an increase of 3.0 FTEs over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$65,321 in personal services across various programs due to approved pay increases and the resulting effect on fringe benefits for union and nonunion employees;
 - An increase of \$1,500 in the Licensing and Dispute Resolution program for supplies;
 - An increase of \$5,800 in the Agency Management program for board members to attend additional community meetings planned in FY 2008;
 - An increase of \$10,424 in the Agency Management program for other services and charges for items associated with fleet management cards;
 - An increase of \$9,600 in the Agency Management program for the OCTO ServUs Seat requirement for the agency's computers; and
 - A net increase of \$24,256 in the Licensing and Dispute Resolution program, the Passenger and Driver Protection program, and the Agency Management program for IT Hardware Upgrades.
-
- **Fixed Costs.** A net increase of \$100,088 for fixed costs including \$21,184 for telecommunications, and \$78,904 for rent. These costs were previously funded in special purpose revenue.

Policy Initiatives

- An increase of \$250,000 comprised of \$188,371 and 3.0 FTEs in personal services and \$61,629 in related nonpersonal services for 2 additional taxicab inspectors and 1 paralegal to improve vehicle inspection and adjudication activities. The \$61,629 of nonpersonal services is a one-time expenditure.
- An increase of \$200,000 for a one-time expenditure in the Passenger and Driver Protection Program for the establishment of a fund to promote to encourage the purchase, operation and use of wheelchair-accessible taxicabs. These Local funds will be transferred to the fund during FY 2008 after the fund has been established. Use of these funds must be in accordance with the provisions of the Budget Support Act and the funds may be used to provide a match for any grants received for these purposes.
- An increase of \$50,000 for a one-time expenditure in the Licensing and Dispute Resolution Program for the Taxi and Limousine Industry Study Task Force to prepare a report for the Council on issues relating to regulation of the taxicab and limousine industry, including but not limited to giving recommendations on the best organizational structure for the District agency charged with overseeing the industry, and improving the District's provision of taxicab access to persons with disabilities.

Special Purpose Revenue Funds. The proposed budget is \$609,735, a decrease of \$48,693 or 7.4 percent from the FY 2007 approved budget of \$658,428. This funding supports 3.0 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$24,627 across all programs for salary and fringe benefit increases as a result of known pay increases;

- A decrease of \$7,875 in contractual services.
- An increase of \$64,125 in other services and changes; and
- **Fixed Costs.** A net decrease of \$129,570 for fixed costs, primarily in rent and telecommunications. These costs have been transferred to Local funds.

Expenditure by Comptroller Source Group

Table TC0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table TC0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	710	661	731	945	213	29.2
12 Regular Pay - Other	54	25	60	70	10	16.8
13 Additional Gross Pay	9	10	15	15	0	0.0
14 Fringe Benefits - Curr Personnel	144	147	156	211	55	35.2
15 Overtime Pay	4	0	0	0	0	N/A
Subtotal Personal Services (PS)	921	843	962	1,241	278	28.9
20 Supplies and Materials	5	9	7	8	2	21.7
30 Energy, Comm. and Bldg Rentals	0	0	8	8	0	0.0
31 Telephone, Telegraph, Telegram, Etc	62	36	42	41	-1	-2.2
32 Rentals - Land and Structures	107	119	175	146	-29	-16.3
40 Other Services and Charges	82	77	279	581	302	108.4
41 Contractual Services - Other	0	0	8	60	52	656.8
70 Equipment & Equipment Rental	26	65	35	99	64	183.6
Subtotal Nonpersonal Services (NPS)	282	306	554	944	390	70.4
Total Proposed Operating Budget	1,203	1,149	1,516	2,184	668	44.1

*Percent Change is based on whole dollars.

Expenditure by Program

Table TC0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the D.C. Taxicab Commission.

Table TC0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Personnel (1010)	4	14	16	2	0.0	0.2	0.1	-0.1
Training and Education (1015)	0	21	42	21	0.0	0.1	0.1	0.0
Contracting and Procurement (1020)	0	14	16	2	0.0	0.2	0.1	-0.1
Property Management (1030)	119	182	154	-28	0.0	0.1	0.1	0.0
Information Technology (1040)	135	151	183	32	1.0	1.0	1.0	0.0
Financial Management (1050)	0	15	16	1	0.0	0.2	0.2	0.0
Fleet Management (1070)	0	41	46	4	0.0	0.1	0.1	0.0
Communications (1080)	0	97	152	55	0.0	0.1	0.1	0.0
Customer Service (1085)	0	28	31	3	0.0	0.2	0.2	0.0
Performance Management (1090)	0	14	16	2	0.0	0.2	0.2	0.0
Subtotal: Agency Management Program (1000)	257	575	671	96	1.0	2.0	1.8	-0.2
Licensing & Dispute Resolution (2000)								
Business and Operator Licensing (2010)	439	286	313	27	5.0	3.9	4.6	0.7
Taxicab Dispute Resolution (2020)	24	47	122	75	0.0	0.3	0.6	0.3
Subtotal: Licensing & Dispute Resolution (2000)	463	332	435	102	5.0	4.2	5.1	0.9
Passenger and Driver Protection (3000)								
Enforcement and Compliance (3010)	377	602	1,059	457	7.0	9.9	11.9	2.1
Legal Counsel (3020)	51	7	20	13	0.0	0.0	0.3	0.3
Subtotal: Passenger & Driver Protection (3000)	429	608	1,079	470	7.0	9.9	12.2	2.3
Total Proposed Operating Budget	1,149	1,516	2,184	668	13.0	16.0	19.0	3.0

*Change is calculated by whole numbers and numbers may not add up due to rounding.

Performance-Based Program Budgeting

The Taxicab Commission operates through the following 3 programs:

Licensing and Dispute Resolution

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$332,394	\$434,707	\$102,313	30.8
FTEs	4.2	5.1	0.9	21.4

Program Description

The Licensing and Dispute Resolution program provides licensing and complaint resolution regarding public vehicle-for-hire owners and operators so that passengers are ensured ubiquitous, safe, and non-discriminatory transportation services.

This program contains the following 2 activities described as follows:

- **Business and Operator Licensing** – provides for the licensing of operators, companies and associations that comprise the public vehicle for hire industry; and
- **Taxicab Dispute Resolution** – provides for the investigation, mediation, referral and resolution of complaints against and among public vehicle-for-hire owners and operators.

The FY 2008 budget and associated FTEs for the activities within the **Licensing and Dispute Resolution** program are included in table TC0-4.

Key Result Measures

Program 1: Licensing and Dispute Resolution

Manager(s): Leon Swain, Jr., Chairman

Supervisor(s): Leon Swain, Jr., Chairman

Measure 1.1: Percent of public vehicles for hire operators in the District that have obtained an operating license in one business day

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	90	90	N/A	N/A
Actual	N/A	-	-	-	-

Measure 1.2: Percent of passenger complaints whose grievances are received and acknowledged in 15 days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	95	95	100	N/A	N/A
Actual	N/A	-	-	-	-

Passenger and Driver Protection

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$608,441	\$1,078,600	\$470,159	77.3
FTEs	9.9	12.2	2.3	23.4

Program Description

The Passenger and Driver Protection Protection program provides enforcement, compliance and legal oversight to ensure that public vehicle-for-hire owners and operators are in compliance with District law and the regulations of the District of Columbia taxicab commission.

The Passenger and Driver Protection program has 2 activities:

- **Enforcement and Compliance** – provides for the inspection of vehicles and the verification of operator licensing to ensure that public vehicle-for-hire owners and operators are in compliance with District law and the regulations of the District of Columbia Taxicab Commission; and
- **Legal Counsel** – provides for the development of rules, regulations and advisory opinions, and giving legal advice to public vehicle-for-hire owners and operators and members of the public regarding the laws, rules and standards governing the public vehicle-for-hire industry.

The FY 2008 budget and associated FTEs for the activities within the **Passenger and Driver Protection** program are included in Table TC0-4.

Key Result Measures

Program 2: Passenger and Driver Protection

Manager(s): Leon Swain, Jr., Chairman

Supervisor(s): Leon Swain, Jr., Chairman

Measure 2.1: Percent of taxicabs and limousines inspected that have valid licenses, insurance and safety inspection stickers

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	90	90	N/A	N/A
Actual	N/A	-	-	-	-

Agency Management Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$575,025	\$670,847	\$95,822	16.7
FTEs	2.0	1.8	-0.2	-10.3

Program Description

The **Agency Management** program provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting. Additional information about the Agency Management program can be found in the **Strategic Budgeting** chapter.

The FY 2008 budget and associated FTEs for the activities for the **Agency Management** program are included in Table TC0-4.

Key Result Measures

Program 3: Agency Management

Manager(s): Leon Swain, Jr., Chairman

Supervisor(s): Leon Swain, Jr., Chairman

Measure 3.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	7.4	4.2	-	-	-

Measure 3.2: Percent of Key Result Measures Achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	N/A	-	-	-	-

Note: No FY 2005 or 2006 data provided by agency.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2008 Operating Appendices volumes.

Washington Metropolitan Area Transit Commission

www.wmatc.gov

Telephone: 202-331-1672

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$110,000	\$110,000	\$113,000	2.7

The mission of the Washington Metropolitan Area Transit Commission is to help assure that the public is provided passenger transportation services by licensing fit and financially responsible, privately-owned, for-hire carriers serving the region.

The Washington Metropolitan Area Transit Commission (WMATC) assumed jurisdiction in March 1961.

The agency administers the delegated powers of the Washington Metropolitan Area Transit Regulation Compact and is governed by a Board of Commissioners. One commissioner is appointed from the District of Columbia Public Service Commission by the Mayor; one commissioner is appointed from the Maryland Public Service Commission by the Governor of Maryland; and one commissioner is appointed from the Virginia State Corporation Commission by the Governor of Virginia. Daily operations are directed by the Executive Director and carried out by the WMATC staff.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Maintain effective and timely response to:
 - Formal cases;
 - Applications for authority and enforcement proceedings; and
 - Liability insurance cases.
- Maintain support documentation for:
 - Insurance endorsements;
 - Case files; and
 - Tariff filings.

Fast Facts...

The Commission's web site (www.wmatc.gov) provides:

- Information and FAQs, forms, and orders recently issued in all proceedings.
- Interstate taxicab fare estimation and complaint processing information.

Funding by Source

Table KC0-1 shows the source of funds for the Washington Metropolitan Area Transit Commission.

Table KC0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	95	110	110	113	3	2.7
Total for General Fund	95	110	110	113	3	2.7
Gross Funds	95	110	110	113	3	2.7

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table KC0-2 shows the FY 2008 proposed budget for the fund at the Comptroller Source Group level (Object Class level).

Table KC0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	95	110	110	113	3	2.7
Subtotal Nonpersonal Services (NPS)	95	110	110	113	3	2.7
Total Proposed Operating Budget	95	110	110	113	3	2.7

*Percent Change is based on whole dollars.

Expenditure by Program

Table KC0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the Washington Metropolitan Area Transit Commission.

Table KC0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents*			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
WMATC (1000)								
WMATC (1100)	110	110	113	3	0.0	0.0	0.0	0.0
Subtotal WMATC (1000)	110	110	113	3	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	110	110	113	3	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding.)

WMATC employees do not fall under the District's Merit Personnel System and therefore are not reflected in FTE authority.

Gross Funds

The agency's proposed budget is \$113,000, representing an increase of \$3,000 or 2.7 percent over the FY 2007 approved budget of \$110,000. There are no District FTEs supported by this budget, no change from the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$113,000, representing an increase of \$3,000 or 2.7 percent over the FY 2007 approved budget of \$110,000. There are no District FTEs supported by this budget, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$3,000 to reflect the District's share of the agency's cost of operations in the Washington Metro Transit Commission activity in the Regulatory program. The share is set by jurisdictional compact and is based upon the District's U.S. census bureau population, which was recently adjusted upward.

Performance-Based Program Budgeting

The Washington Metropolitan Area Transit Commission operates through the following program:

Regulatory Program*

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$110,000	\$113,000	3,000	2.7
FTEs	N/A	N/A	N/A	N/A

*FY 2007 program funding levels are presented for comparison purposes only. Program budgets did not exist for FY 2007 for this agency because the agency does not have a performance-based budgeting structure.

Program Description

WMATC's Regulatory program governs the operating authority, rates, and insurance of privately-owned, for-hire passenger carriers in the metropolitan region. Specifically, the program grants operating authority to private carriers such as airport shuttles, charter group buses, tour buses, handicapped transport vehicles, private and government contract shuttles, carriers for conventions, and other privately-owned vehicles.

The program also establishes interstate taxicab rates. These rates are used when taxicabs cross from one signatory jurisdiction to another. The commission is the only source for determination of fares for taxicab trips between the District of Columbia and area airports or other points in Maryland or Virginia that are in the metropolitan region. Staff is also available to mediate taxicab overcharge complaints that are interstate in nature.

The WMATC budget is derived from the 3 Washington Metropolitan Area Transit Compact jurisdictions. The total FY 2008 proposed jurisdictional budget, which is allocated by U.S. Census population statistics, is \$710,000.

The FY 2008 proposed budget for the District's portion, **the Regulatory program**, is included in Table KC0-3.

Key Result Measures

Goal 1: Promote cooperation with regional, federal, and private organizations.

Manager(s): Renee A. Bodden, Office Manager
Supervisor(s): William S. Morrow, Jr, Executive Director

Measure 1.1: Number of certified carriers

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	360	415	450	455	465
Actual	410	446	-	-	-

Note: Certified Carriers refers to the number of entities (sole proprietors, corporations, LLCs, etc.) that hold a Certificate of Authority issued by WMATC to engage in the for-hire transportation of passengers in the Metropolitan District. Each certificated carrier requires the monitoring of insurance, tariffs, annual reports, and other.

Measure 1.2: Number of formal cases handled, which can include applications for certificate of authority, insurance requirements, and formal complaints

	2005	2006	Fiscal Year		
			2007	2008	2009
Target	300	370	410	410	410
Actual	362	452	-	-	-

Note: Formal Cases consist of applications (primarily for a Certificate of Authority), enforcement proceedings (primarily involving liability insurance, but also investigation and enforcement of other requirements) and rulemaking proceedings.

Measure 1.3: Number of commission orders prepared for issues such as conditional operating licenses and operation suspensions

	2005	2006	Fiscal Year		
			2007	2008	2009
Target	575	750	750	750	750
Actual	715	929	-	-	-

Note: Commission Orders are published formal documents of a procedural or substantive decisional nature involving formal cases before the Commission.

Washington Metropolitan Area Transit Authority

www.wmata.com

Telephone: 202.673.1740

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating	\$187,614,560	\$198,487,000	\$214,909,030	8.3

The mission of the Washington Metropolitan Area Transit Authority (WMATA) is to provide the public with an efficient, affordable and diverse means of travel, under the direction of the District's Department of Transportation (Mass Transit Administration), which provides funding, policy recommendations, and coordination services to the agency.

Created effective February 20, 1967, WMATA is an interstate compact agency and, by the terms of its enabling legislation, an agency and instrumentality of the District of Columbia, State of Maryland, and Commonwealth of Virginia. This compact agency was created by the aforementioned states and the District of Columbia to plan, finance, construct and operate a comprehensive public transit system for the Washington Metropolitan Area. A Board of Directors with representatives from each of the three jurisdictions governs WMATA. The District has 2 voting members and 2 non-voting members on WMATA's nine-person Board.

The Mass Transit Administration of the District's Department of Transportation (DDOT) oversees the District's funding of WMATA and recommends policy direction, develops service initiatives and monitors service

quality. DDOT's role is inclusive of all transit modes including Metrobus, Metrorail and MetroAccess Paratransit service.

Over 1.1 million people travel within the District of Columbia by public transit each day. While 47 percent of those individuals are traveling to work, a number of District residents rely on transit as their only means of transportation. Over 37 percent of District residents do not have access to an automobile and as the population of the District increases, reliance on public transit will continue to increase.

The growing importance of public transit is undeniably evident. Passenger ridership and revenue trends on Metrorail continue to set records. FY 2006 ridership reached 205.6 million passenger trips, an increase of 5.3 percent over the previous year. Metrobus ridership has also increased. Overall system wide ridership, including

MetroAccess, increased 3 percent. Overall ridership within the District is expected to increase by 2 percent during FY 2007. Public transit will continue to be a critical factor in providing access to economic opportunities and vital services in the Washington Metropolitan Area.

WMATA made considerable progress in improving service in FY 2006, including:

- Realignment of Metrobus routes to eliminate unproductive routes and running time improvements to relieve congestion;
- Improved rail station cleanliness; and
- Implemented eight-car trains on 20 percent of peak service trains to relieve congestion.

While WMATA continues to be successful in providing transit service, DDOT has identified a critical deficiency in the current network. While moving through the District on transit is relatively convenient, moving within the District can be difficult. Therefore, a number of initiatives have been designed to improve District circulation:

- The Circulator bus service for downtown was implemented in July 2005 and has proved successful in carrying over 7,250 passengers daily around the downtown business district;
- Metro EXTRA (Rapid Transit service) has been developed for Georgia Avenue and began service in January 2007. The new rapid transit bus service will supplement existing bus service and will reduce travel time between the Silver Spring Metro Station and the District by 20 percent. Similar rapid transit services are planned for Pennsylvania Avenue, Rhode Island Avenue and a northwest route is being explored along with other potential corridors; and
- The initial segment of streetcar service along South Capitol/Firth Sterling has been designed and will begin service in early FY 2008. Other alignments in the "H" Street and Benning Road corridors are being planned.

Key Initiatives for FY 2008 include:

System-Wide

- Implementation of Metro Matters related bus service additions to provide overcrowding relief and service enhancements;
- Managing risks associated with FY 2007 diesel fuel price increases. WMATA assumes diesel fuel at \$1.50 per gallon;
- Implementing American Public Transit Association (APTA) peer review recommendations regarding bus service supervision staffing increase at a potential cost of \$4.5 million in FY 2007;
- Operation of newly purchased Metrorail cars for overcrowding relief;
- Continued renovation/remanufacturing of older Metro railcars and buses; and
- Consolidation of gains achieved in customer service, system reliability, cleanliness, and safety.

Another objective for WMATA is to maintain existing levels of transit service and ridership without raising fares or cutting services. The base FY 2008 request reflects the WMATA staff recommendation to the Board for an 8.9 percent rise in subsidy contribution from participating jurisdictions.

District-Specific

- Operation and route adjustment of the Downtown Circulator bus service between Union Station, the Convention Center and Georgetown and between the Convention Center and the National Mall;
- The Anacostia Streetcar, which is anticipated to commence operation in mid-FY 2008;
- Continuation of the Electro-Mechanical Technology training program at Cardozo Senior High School;
- Continuation of bus overcrowding relief and service expansion on selected routes;
- Metro EXTRA (Rapid Transit Bus) program; and
- Georgetown Metro Connection (Blue Bus) new initiative.

DDOT anticipates identifying other service improvements through a comprehensive analysis of District residents' travel patterns.

Funding by Source

Table KE0-1 shows the sources of funding by fund type for the Washington Metropolitan Area Transit Authority.

Table KE0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	165,303	187,615	198,487	214,909	16,422	8.3
Total for General Fund	165,303	187,615	198,487	214,909	16,422	8.3
Federal Resources						
Federal Payments	2,480	0	0	0	0	N/A
Total for Federal Resources	2,480	0	0	0	0	N/A
Gross Funds	167,783	187,615	198,487	214,909	16,422	8.3

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table KE0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table KE0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	167,783	187,615	198,487	214,909	16,422	8.3
Subtotal Nonpersonal Services (NPS)	167,783	187,615	198,487	214,909	16,422	8.3
Total Proposed Operating Budget	167,783	187,615	198,487	214,909	16,422	8.3

*Percent Change is based on whole dollars.

Gross Funds

The proposed budget is \$214,909,030, representing an increase of \$16,422,030 or 8.3 percent over the FY 2007 approved budget of \$198,487,000. This funding supports no District FTEs, no change from the FY 2007 approved level.

General Fund

Local Funds. The proposed budget is \$214,909,030 representing an increase of \$16,422,030 or 8.3 percent over the FY 2007

approved budget of \$198,487,000. This funding supports no District FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$16,557,030 for the WMATA base subsidy requirement. This increase is primarily due to personal services costs, fuel, electricity, worker's compensation and third party claims, and service expansion;

- A decrease of \$300,000 for the elimination of the Tyson's Reverse Commute bus service due to poor ridership;
- An increase of \$1,400,000 to reflect a lower positive (credit) audit adjustment of \$1.6 million compared to the budgeted credit of \$3 million in FY 2006;
- An increase of \$700,000 for Anacostia Streetcar operations;
- An increase of \$1,700,000 to provide for the difference in the District's and WMATA's fiscal years. WMATA operates on a July 1st – June 30th fiscal year; and
- **Metro Matters.** A decrease of \$9,600,000 for the Metro Matters debt service contribution due to a slower than projected activity in the program.

Policy Initiatives.

- One-time funding increase of \$6,865,000 for D.C. Reimbursable Service enhancements including full funding for the Circulator bus program (\$3,865,000), merger of the Georgetown Blue Bus route with the D.C. Circulator's Georgetown route (\$1,200,000) and funding of the Metro EXTRA (Rapid Transit) program (\$1,800,000).

Expenditure by Program

Table KE0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the Washington Metropolitan Area Transit Authority.

Table KE0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Washington Metropolitan Area Transit Authority (1000)								
WMATA (1100)	187,615	198,487	214,909	16,422	0.0	0.0	0.0	0.0
Subtotal: WMATA (1000)	187,615	198,487	214,909	16,422	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	187,615	198,487	214,909	16,422	0.0	0.0	0.0	0.0

*WMATA employees do not fall under the District's Merit Personnel System and, therefore, are not reflected in the FTE Authority.

**Change is calculated by whole numbers and numbers may not add up due to rounding.

Programs*

*Note that the WMATA budget represents the District's subsidy payment to the multi-jurisdictional agency. The subsidy budget is shown here in performance-based budgeting format for comparison purposes only.

The Washington Metropolitan Area Transit Authority is committed to the following operational areas:

Metrail Operations

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$63,129,000	\$43,832,237	-\$19,296,763	-30.6
FTEs	N/A	N/A	N/A	N/A

Program Description

WMATA manages approximately 38 miles of the Metrorail system and 40 stations in the District. It serves approximately 205.6 million trips per year. WMATA also manages 106 miles of track in the metropolitan area with 86 stations. Higher subsidy expansion reflects overall decreases in rail passenger revenue slightly offset by slight increases in ridership on Metrobus and non-passenger revenue in the first three months of FY 2007. The return of major league baseball to the District in addition to a surge in tourism to pre-9/11 levels contributed to higher transit ridership on Metrorail in FY 2006. WMATA reports that this trend has fallen-off at the beginning of FY 2007 and is reviewing the data more closely.

Metrobus Operations

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$103,949,000	\$133,559,146	\$29,610,146	28.5
FTEs	N/A	N/A	N/A	N/A

Program Description

WMATA provides service 24 hours a day, 7 days a week on many of its approximately 350 bus routes on 182 lines throughout the metropolitan area, serving an average yearly ridership of 146 million. The District has the largest share of Metrobus ridership at 53.95 percent.

Favorable revenue improvements have also been recorded on Metrobus operations during the last six months of FY 2006, reflecting stronger ridership. WMATA continues to study this phenomenon as causes remain unclear except potentially as an effect of nationwide gasoline price increases.

Metro Access

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$11,478,000	\$14,121,647	\$2,643,647	23.0
FTEs	N/A	N/A	N/A	N/A

Program Description

Metro Access provides curb-to-curb wheelchair lift-equipped van service for persons unable to use accessible conventional bus or rail services. In the District, the service has 4,300 certified riders making 23,500 trips per month. WMATA contracts with private carriers for the Paratransit service.

Although Paratransit services is experiencing increased customer demand due to rising levels in the aging population, proposed operational improvements from the new contract with MV Transportation have continued to result in better operational cost improvements, consistent with the trend from FY 2006.

D.C. Specific Projects

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	N/A	\$13,065,000	\$13,065,000	N/A
FTEs	N/A	N/A	N/A	N/A

Program Description

D.C. specific projects (including D.C. Reimbursable service projects) are not part of the regular jurisdictional share of the WMATA subsidy. The following D.C. Specific projects are included in the proposed budget:

- Downtown Circulator bus service (\$5,865,000) between Union Station, the Convention Center and Georgetown and between the Convention Center and the National Mall;
- Metro EXTRA (Rapid Transit Bus) Service (\$2,800,000) along various corridors in the District;
- Anacostia Streetcar (\$1,400,00), which is anticipated to commence operation in mid-FY 2008.
- The Electro-Mechanical Technology Training program (\$300,000) at Cardozo Senior High School. This program prepares high school graduates for application to WMATA's Technical Skills program or other entry-level school-to-work programs requiring mechanical engineering knowledge.
- Continuation of bus overcrowding relief (\$1,500,000) and service expansion on selected routes.
- Merger of the Georgetown Metro Connection (\$1,200,000) with the D.C. Circulator.

Debt Service

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$10,331,000	\$10,331,000	\$0.0	0.0
FTEs	N/A	N/A	N/A	N/A

Program Description

The debt service payment covers the District's annual share of financing costs for bonds issued by WMATA for the construction of the originally planned 103-mile Metrorail system. This payment is consistent with the Ancillary Bond Repayment Participation Agreement entered between the District of Columbia, the State of Maryland, the Commonwealth of Virginia, and the United States Secretary of Transportation.

Metro Matters Debt Service

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$9,600,000	\$0	-\$9,600,000	-100.0
FTEs	N/A	N/A	N/A	N/A

Program Description

To maintain the now 31 year-old Metrorail systems, WMATA initiated the Metro Matters capital improvements program. Metro Matters is a \$1.5 billion, 6-year capital program that funds the repair, maintenance, and replacement of aging equipment including railcars, buses, elevators, escalators, tracks, power systems, stations, and maintenance facilities. The program also covers the acquisition of 122 new railcars and 184 new buses to alleviate system overcrowding, most of which will be accomplished beginning in FY 2007. In addition, a portion of the Metro Matters program will provide for homeland security needs, including a secondary system-wide Operations Control Center and additional chemical and biological detection equipment.

WMATA continues to experience delays in project execution under implementation of Metro Matters. Slower than expected scheduling of capital construction and delivery of contracts has resulted in lower than planned Short-term borrowing by WMATA.

Key Results Measures

Goal 1: The department will increase the number of trips taken, within the District of Columbia, using alternative means of transportation, including mass transit, pedestrian, bicycle, and high-occupancy vehicles.

Manager(s): Emmanuel Onyekwere, Economic Analyst

Supervisor(s): Freddie Fuller, Acting Administrator of Office of Mass Transit

Measure 1.1: Percent change in transit ridership over prior year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	1	1	1	1	N/A
Actual	1.8	-	-	-	-

Note: DDOT requested a reduction in the FY 2004 and FY 2005 targets from 3.0% to 1.0% based on FY 2003 actual data (1/5/04).

Measure 1.2: Number of dollars provided (millions)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	171	191	198	208	N/A
Actual	166.6	187.6	-	-	-

Note: FY 2006 target increased from 174 to 191 at agency request (2/16/05). FY 2007 target increased from \$195 to \$198 at the agency's request (2/2006).

Measure 1.3: Number of dollars requested by WMATA (millions)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	177.9	180	185	194	N/A
Actual	166.6	175.8	-	-	-

Note: WMATA modified its FY 2006 target from 178 to 180 (2/16/05). FY 2007 target decreased from \$190 to \$185 at agency request (2/2006).

Measure 1.4: Cost to monitor each \$10 million of subsidy

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	23,000	37,000	37,900	25,707	N/A
Actual	28,106	32,258	-	-	-

Note: WMATA modified its FY 2006 target from 23,770 to 37,000 due to new projects (3/14/06).

School Transit Subsidy

www.ddot.dc.gov
202-673-6813

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$5,169,000	\$5,169,000	\$5,420,000	4.9

The mission of the School Transit Subsidy is to provide the District of Columbia's student population with an efficient, affordable, and reliable means of travel.

The subsidy was originally created pursuant to D.C. Law 2-152, the "School Transit Subsidy Act of 1978" and is presently codified as amended in Sections 35-231 to 35-237 and also in Section 38-1702.11 for public charter school students in the District of Columbia Official Code (2001 edition). The program is administered by the Mass Transit Administration within the District Department of Transportation and provides school students with a subsidy for their travel to and from school within the public transportation system.

The Mass Transportation Administration plans to fulfill the mission of the School Transit Subsidy by achieving the following strategic result goals:

- Certification of the eligibility of students to travel on Metrobus and Metrorail;
- Distribute applications for bus tokens;
- Issue student travel cards to permit subsidized Metrorail travel;
- Administer special programs for student travel during summer and on weekends;
- Verify monthly student riderships;
- Develop the annual program budget;
- Track and forecast student ridership and usage; and
- Process the quarterly wire transfer of subsidy payments to WMATA.

Fast Facts...

- The program currently serves 13,313 students from approximately 145 public, 73 charter and 45 private schools.
- The most recent usage data indicates that:
 - The average number of monthly riders has risen 26.3 percent from 8,092 in FY 2004 to 10,218 in FY 2006.
 - The total number of participant trips has risen by 7.5 percent from 7,215,000 miles in FY 2005 to 7,800,000 miles in FY 2006.
- In response to a 2004 program audit, the Mass Transit Administration has implemented several administrative actions such as the following:
 - Require the school principal's signature on all applications to ensure proper school enrollment.
 - Restrict the number of replacement travel cards issued to one per year when students report a lost travel card.
 - Proposed conversion of monthly Smart Student Pass to a Metro SmartTrip Card to reduce program cost and program abuse.
 - Institute an outreach effort to educate school administrators, parents, and students on the administrative requirements of the program.

Funding by Source

Tables KD0-1 shows the sources of funds by fund type for the School Transit Subsidy.

Table KD0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	4,657	5,169	5,169	5,420	251	4.9
Total for General Fund	4,657	5,169	5,169	5,420	251	4.9
Gross Funds	4,657	5,169	5,169	5,420	251	4.9

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table KD0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table KD0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
20 Supplies and Materials	5	5	5	80	75	1,500.0
40 Other Services and charges	0	0	0	20	20	N/A
41 Contractual Services - Other	132	152	160	191	31	19.6
50 Subsidies and Transfers	4,470	4,962	4,954	4,954	0	0.0
70 Equipment & Equipment Rental	50	50	50	175	125	250.0
Subtotal Nonpersonal Services (NPS)	4,657	5,169	5,169	5,420	251	4.9
Total Proposed Operating Budget	4,657	5,169	5,169	5,420	251	4.9

*Percent Change is based on whole dollars.

Gross Funds

The agency's proposed budget is \$5,420,000, representing an increase of \$251,000, or 4.9 percent over the FY 2007 approved budget of \$5,169,000. This funding supports no FTEs, no change from the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$5,420,000, representing an increase of \$251,000, or 4.9 percent over the FY 2007 approved budget of \$5,169,000. This funding supports no FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Policy Initiatives

- An increase of \$251,000 in one-time funding and no FTEs in the School Transit Subsidy activity of the School Transit Subsidy program (STSP) to provide the ability to switch-off lost SmartTrip cards. It will also enable the program to comply with the 2004 (STSP) Audit Report. This will be achieved through the deployment of SmartTrip Technology enabled by embedded chips that interface

with a web-based software system for convenient student travel on bus and rail. SmartTrip Cards will also feature picture identification for students in grades 7 through 12. Other important aspects of the proposed system upgrade include: better tracking of ridership on all legs of a trip, student credentialing, improved security and cost savings.

Expenditure by Program

Table KD0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the School Transit Subsidy.

Table KD0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
School Transit (1000)								
School Transit (1100)	5,169	5,169	5,420	251	0.0	0.0	0.0	0.0
Subtotal: School Transit (1000)	5,169	5,169	5,420	251	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	5,169	5,169	5,420	251	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The School Transit Subsidy operates through the following program:

School Transit Subsidy Program

			Change	
	FY 2006	FY 2007	Amt.	%
Budget	\$5,169,000	\$5,420,000	\$251,0000	4.9
FTEs	0.00	0.00	0.0	00

Program Description

The School Transit Subsidy program provides the District of Columbia's student population with an efficient, affordable, and reliable means of travel.

The Mass Transit Administration, within the District's Department of Transportation, manages the program in conjunction with WMATA and the D.C. Public Schools.

This program contains the following activity:

- **School Transit Subsidy:** provides one-half of the Metrobus/rail base fare to all resident students less than 19 years of age, or less than 22 years for those enrolled in special education programs.

The FY 2008 proposed budget and associated FTEs for the activities for the **School Transit Subsidy** program are included in Table KD0-3.

Agency Goals and Performance Measures

Goal 1: To provide subsidized Metrobus and Metrorail ridership to eligible District residents.

Manager(s): Nancy Green-Johnson, Program Specialist and Emmanuel Onyekwere, Economic Analyst

Supervisor(s): Freddie Fuller, Acting Administrator

Measure 1.1: Number of rail cards issued (thousands)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	13	13	13	13	13
Actual	13.6	13.3	-	-	-

Measure 1.2: Number of token books issued (thousands)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	10	10	10	10	10
Actual	10.3	9.9	-	-	-

Measure 1.3: Monthly school ridership on Metrobus (thousands)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	380	400	410	410	410
Actual	404	418	-	-	-

Note: DDOT has revised the FY 2005 target from 400,000 to 380,000 based on FY 2003 actual data (2/25/04).

Measure 1.4: Monthly school ridership on Metrorail (thousands)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	180	190	200	200	200
Actual	211	239	-	-	-

Note: DDOT has revised the FY 2006 target from 190,000 to 180,000 based on FY 2003 actual data (2/25/04).

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see schedule 30-PBB in the FY 2008 Operating Appendices volume.

G

Financing and Other

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Debt Service

Repayment of Loans and Interest
 Short-Term Borrowings
 Certificates of Participation
 Issuance Costs
 Schools Modernization Fund
 Repayment of Revenue Bonds

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Repayment of Loans and Interest	\$370,128,318	\$405,113,766	\$440,707,201	8.8
Short-Term Borrowing	\$ 6,650,294	\$ 8,000,000	\$ 13,333,667	66.7
Certificates of Participation	\$ 10,941,133	\$ 33,224,900	\$ 32,287,719	-2.8
Issuance Costs	\$ 9,195,681	\$ 30,000,000	\$ 60,000,000	100.0
Schools Modernization Fund	\$ 0	\$ 1,650,000	\$ 6,435,333	290.0
Repayment of Revenue Bonds	\$ 0	\$ 6,000,000	\$ 12,000,000	100.0
Total Operating Budget	\$396,915,426	\$483,988,666	\$564,763,920	16.7

The mission of the Debt Service administration is to finance the District's capital and cash flow needs as well as minimize costs associated with such financing, exercise fiscally responsible debt management practices, and make timely payment of all principal and interest.

Timely debt service payments are necessary to satisfy the District's commitments to its investors (bondholders and financial institutions) and maintain a good credit standing in the financial markets.

Under the District of Columbia Home Rule Act, the District may issue debt to finance capital projects or seasonal cash needs, subject to certain limitations.

Specifically, no long-term (general obligation) debt may be issued that would cause the highest future year debt service cost to exceed 17 percent of the projected general fund revenue of the fiscal year in which the debt is issued. No short-term (general obligation) debt may be issued in an amount that would cause total outstanding short-term debt to exceed 20 percent of the projected revenue of the fiscal year in which the debt

is issued. Short-term debt must be repaid by the end of the fiscal year in which it is issued.

As of the end of FY 2006, the highest anticipated future year debt service cost on General Obligation (G.O.) bonds represented approximately 8.5 percent of general fund revenue. The District's total outstanding long-term debt for G.O. bonds as of September 30, 2006, was \$3.77 billion. The District issued \$250 million of short-term debt for G.O. bonds in FY 2006 and repaid such debt by September 29, 2006 as required. The District issued \$300 million of short-term debt in FY 2007, which will be repaid by September 28, 2007. Appropriations are budgeted from Local funds in amounts sufficient to meet the required payments for the various types of debt service.

Funding by Source

Tables DS0-1, ZA0-1, CP0-1, ZB0-1, SM0-1 and DT0-1 show the sources of funding by fund type for Debt Service.

Table DS0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Repayment of Loans and Interest

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	342,683	370,128	405,114	440,707	35,593	8.8
Total for General Funds	342,683	370,128	405,114	440,707	35,593	8.8
Gross Funds	342,683	370,128	405,114	440,707	35,593	8.8

*Percent Change is based on whole dollars.

Table ZA0-1

(dollars in thousands)

Short-Term Borrowings

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	4,666	6,650	8,000	13,334	5,334	66.7
Total for General Funds	4,666	6,650	8,000	13,334	5,334	66.7
Gross Funds	4,666	6,650	8,000	13,334	5,334	66.7

*Percent Change is based on whole dollars.

Table CP0-1

(dollars in thousands)

Certificates of Participation

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	10,904	10,941	31,225	32,288	1,063	3.4
Total for General Fund	10,904	10,941	31,225	32,288	1,063	3.4
Intra-District Funds						
Intra-District Funds	4,000	0	2,000	0	-2,000	-100.0
Total for Intra-District Funds	4,000	0	2,000	0	-2,000	-100.0
Gross Funds	14,904	10,941	33,225	32,288	-937	-2.8

*Percent Change is based on whole dollars.

Table ZB0-1

(dollars in thousands)

Debt Service - Issuance Costs

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	4,935	9,196	30,000	60,000	30,000	100.0
Total for General Funds	4,935	9,196	30,000	60,000	30,000	100.0
Gross Funds	4,935	9,196	30,000	60,000	30,000	100.0

*Percent Change is based on whole dollars.

Table SMO-1

(dollars in thousands)

Schools Modernization Fund

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	0	0	1,650	6,435	4,785	290.0
Total for General Funds	0	0	1,650	6,435	4,785	290.0
Gross Funds	0	0	1,650	6,435	4,785	290.0

*Percent Change is based on whole dollars.

Table DT0-1

(dollars in thousands)

Repayment of Revenue Bonds

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	0	0	6,000	12,000	6,000	100.0
Total for General Funds	0	0	6,000	12,000	6,000	100.0
Gross Funds	0	0	6,000	12,000	6,000	100.0

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Tables DS0-2, ZA0-2, CP0-2, ZB0-2, SM0-2 and DT0-2 show the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table DS0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Repayment of Loans and Interest

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
80 Debt Service	342,683	370,128	405,114	440,707	35,593	8.8
Subtotal Nonpersonal Services (NPS)	342,683	370,128	405,114	440,707	35,593	8.8
Total Proposed Operating Budget	342,683	370,128	405,114	440,707	35,593	8.8

*Percent Change is based on whole dollars.

Table ZA0-2

(dollars in thousands)

Short-Term Borrowings

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
80 Debt Service	4,666	6,650	8,000	13,334	5,334	66.7
Subtotal Nonpersonal Services (NPS)	4,666	6,650	8,000	13,334	5,334	66.7
Total Proposed Operating Budget	4,666	6,650	8,000	13,334	5,334	66.7

*Percent Change is based on whole dollars.

Table CP0-2

(dollars in thousands)

Certificates of Participation

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
80 Debt Service	14,904	10,941	33,225	32,288	-937	-2.8
Subtotal Nonpersonal Services (NPS)	14,904	10,941	33,225	32,288	-937	-2.8
Total Proposed Operating Budget	14,904	10,941	33,225	32,288	-937	-2.8

*Percent Change is based on whole dollars.

Table ZB0-2

(dollars in thousands)

Debt Service - Issuance Costs

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
80 Debt Service	4,935	9,196	30,000	60,000	30,000	100.0
Subtotal Nonpersonal Services (NPS)	4,935	9,196	30,000	60,000	30,000	100.0
Total Proposed Operating Budget	4,935	9,196	30,000	60,000	30,000	100.0

*Percent Change is based on whole dollars.

Table SM0-2

(dollars in thousands)

Schools Modernization Fund

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
80 Debt Service	0	0	1,650	6,435	4,785	290.0
Subtotal Nonpersonal Services (NPS)	0	0	1,650	6,435	4,785	290.0
Total Proposed Operating Budget	0	0	1,650	6,435	4,785	290.0

*Percent Change is based on whole dollars.

Table DT0-2

(dollars in thousands)

Repayment of Revenue Bonds

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
80 Debt Service	0	0	6,000	12,000	6,000	100.0
Subtotal Nonpersonal Services (NPS)	0	0	6,000	12,000	6,000	100.0
Total Proposed Operating Budget	0	0	6,000	12,000	6,000	100.0

*Percent Change is based on whole dollars.

Gross Funds

The agency's proposed budget is \$564,763,920 representing an increase of \$80,775,254, or 16.7 percent over the FY 2007 approved budget of \$483,988,666. This funding supports 0 FTEs, no change from the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget for Repayment of Loans and Interest is \$440,707,201 representing an increase of \$35,593,435 or 8.8 percent over the FY 2007 approved budget of \$405,113,766. For Short-Term Borrowings, the agency's proposed budget is \$13,333,667 representing an increase of \$5,333,667 or 66.7 percent over the FY 2007 approved budget of \$8,000,000. For Certificates of Participation, the agency's proposed budget is \$32,287,719 representing an increase of \$1,062,819 or 3.4 percent from the FY 2007 approved budget of \$31,224,900. For Issuance Costs, the agency's proposed budget is \$60,000,000 representing an increase of \$30,000,000 or 100 percent over the FY 2007 approved budget of \$30,000,000. For the Schools Modernization Fund, the agency's proposed budget is \$6,435,333 representing an increase of \$4,785,333 or 290.0 percent over the FY 2007 approved budget of \$1,650,000. For Repayment of Revenue Bonds, the agency's proposed budget is \$12,000,000 representing an increase of \$6,000,000 or 100 percent over the FY 2007 approved budget of \$6,000,000. This funding supports 0 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$38,393,435 for the increased costs to cover the District's debt service payments (principal and interest) on general obligation bonds, which finance local capital improvement projects, in the **Repayment of Loans and Interest** program;
- An increase of \$5,333,667, for increased costs to cover the District's debt service payments (principal and interest) on short-term borrowing to cover seasonal cash needs in the

Short-Term Borrowings program. Short-term borrowing is expected to increase from \$300 million to \$400 million in FY 2008;

- An increase of \$1,062,819 for semi-annual lease payments (principal and interest) and related costs due on land for One Judiciary Square building, the Unified Communications Center, the new mental health hospital, and the DMV facility at 95 M Street, SW in the **Certificates of Participation** program;
- An increase of \$30,000,000 for the costs associated with the issuance of new debt in the **Debt Service Issuance Costs** program;
- An increase of \$4,785,333 for increased borrowing costs to cover the District's general obligation borrowing for schools modernization in the **School Modernization** program; and
- An increase of \$6,000,000 for the increase in debt service (principal and interest) and related costs due on revenue bonds to securitize revenue from the Housing Production Trust Fund in the **Repayment of Revenue Bonds** program.

Policy Initiatives

- A decrease of \$2,800,000 to reflect lower debt service costs than originally anticipated in the **Repayment of Loans and Interest** program.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.

Intra-District Fund

Intra-District Funds. The proposed budget is \$0, a decrease of \$2,000,000 or 100 percent from the FY 2007 approved budget of \$2,000,000. This funding supports 0 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net decrease of \$2,000,000 for the decreased semi-annual lease payments on the Unified Communications Center in the Certificates of Participation program.

Note For a breakdown of each individual intra-District agreement that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volumes.

Expenditure by Program

Tables DS0-3, ZA0-3, CP0-3, ZB0-3, SM0-3 and DT0-3 show the FY 2008 proposed budget by program and activity.

Table DS0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Repayment of Loans and Interest (1000)								
Repayment of Loans and Interest (1100)	370,128	405,114	440,707	35,593	0.0	0.0	0.0	0.0
Subtotal: Repmnt of Loans and Int. (1000)	370,128	405,114	440,707	35,593	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	370,128	405,114	440,707	35,593	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Table ZA0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Short-term Borrowings (1000)								
Short-Term Borrowings (1100)	6,650	8,000	13,334	5,334	0.0	0.0	0.0	0.0
Subtotal: Short-Term Borrowings (1000)	6,650	8,000	13,334	5,334	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	6,650	8,000	13,334	5,334	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Table CP0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Certificates of Participation (1000)								
Certificate of Participation (1100)	10,941	33,225	32,288	-937	0.0	0.0	0.0	0.0
Subtotal: Certificates of Participation (1000)	10,941	33,225	32,288	-937	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	10,941	33,225	32,288	-937	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Table ZB0-3
(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Debt Service - Issuance Costs (1000)								
Debt Service - Issuance Costs (1100)	9,196	30,000	60,000	30,000	0.0	0.0	0.0	0.0
Subtotal: Debt Service - Issuance Costs (1000)	9,196	30,000	60,000	30,000	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	9,196	30,000	60,000	30,000	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Table SM0-3
(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Schools Modernization Fund (1000)								
Schools Modernization Fund (1100)	0	1,650	6,435	4,785	0.0	0.0	0.0	0.0
Subtotal: Schools Modernization Fund (1000)	0	1,650	6,435	4,785	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	1,650	6,435	4,785	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Table DT0-3
(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Repayment of Revenue Bonds (1000)								
Repayment of Revenue Bonds (1100)	0	6,000	12,000	6,000	0.0	0.0	0.0	0.0
Subtotal: Repayment of Revenue Bonds (1000)	0	6,000	12,000	6,000	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	6,000	12,000	6,000	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Settlements and Judgments

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$29,956,286	\$15,655,000	\$21,015,000	34.2

The Settlements and Judgments (S&J) fund provides fiscal resources to settle claims and lawsuits and pay judgments in most types of civil cases filed against the District of Columbia.

The S&J fund was created to address increased litigation against the District government in the last 25 years. The fund is currently managed and administered by the District of Columbia Office of Risk Management (DCORM). The authority to settle a case is limited to \$500,000; for amounts greater than \$500,000, the settlement decision rests with the Mayor.

Through the management and administration of the fund, DCORM plans to achieve the following strategic goals:

- Formalize the philosophy, policies and procedures for prudent and professional financing of identified risks and incurred losses; and
- Refine the capturing of core data electronically in order to enhance timeliness and quality of service delivery and response to information requests.

Gross Funds

The proposed budget is \$21,015,000 representing an increase of \$5,360,000, or 34.2 percent over the FY 2007 approved budget of \$15,655,000. This funding supports 0 FTEs, no change from the FY 2007 approved level.

General Fund

Local Funds. The proposed budget is \$21,015,000 representing an increase of \$5,360,000, or 34.2 percent over the FY 2007 approved budget of \$15,655,000. This funding supports 0 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$5,360,000 for other services and charges in the Settlements and Judgments program in anticipation of future liabilities and claims.

Funding by Source

Table ZH0-1 shows the source of funding for Settlements and Judgments.

Table ZH0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	19,323	29,956	15,655	21,015	5,360	34.2
Total for General Fund	19,323	29,956	15,655	21,015	5,360	34.2
Gross Funds	19,323	29,956	15,655	21,015	5,360	34.2

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table ZH0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table ZH0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
40 Other Services and Charges	19,323	29,956	15,655	21,015	5,360	34.2
Subtotal Nonpersonal Services (NPS)	19,323	29,956	15,655	21,015	5,360	34.2
Total Proposed Operating Budget	19,323	29,956	15,655	21,015	5,360	34.2

*Percent Change is based on whole dollars.

Expenditure by Program

Table ZH0-3 shows the FY 2008 proposed budget and FTEs by program and activity for Settlements and Judgments.

Table ZH0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Settlements and Judgments (1000)								
Settlements and Judgments (1100)	29,956	15,655	21,015	5,360	0.0	0.0	0.0	0.0
Subtotal: Settlements and Judgments (1000)	29,956	15,655	21,015	5,360	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	29,956	15,655	21,015	5,360	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Programs

Settlements and Judgments operates through the following program.

The FY 2008 proposed budget and associated FTEs for the activities for the **Settlements and Judgments** program are included in Table ZH0-3.

Settlements and Judgments

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$15,655,000	\$21,015,000	\$5,360,000	34.2
FTEs	0.0	0.0	0.0	N/A

Program Description

The Office of Risk Management finds that on average 1,800 claims are filed each year against the District.

This program does not contain any activities.

John A. Wilson Building Fund

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$3,829,768	\$4,210,879	\$4,189,780	-0.5

The mission of the John A. Wilson Building Fund is to provide an efficient, clean and safe working environment for District employees in a modernized century-old historic building. Easily accessible to the public, the Wilson Building is an emblem of District pride showcased on the elegant Pennsylvania Avenue corridor within the Federal Triangle, just blocks from the White House.

Culminating a five-year renovation, expansion and restoration, the Wilson Building reopened to acclaim in late 2001. Built in 1904 and later named after the long-term District Council member and Chairman, the building had suffered from neglect and had to be closed in 1996. But preservation-minded District officials emerged with a re-development plan, and starting in 1996, the Wilson Building underwent renovation based on plans from architect Shalom Baranes. The result is a modern workplace for the District government that retains much of its historic flavor and texture.

Housed in the building are the Executive Office of the Mayor, the D.C. Council, the Office of the Chief Financial Officer, and a number of other District agencies. The Wilson Building will serve the District for many years, while preserving a link to the past.

Gross Funds

The agency's proposed budget is \$4,189,780, representing a decrease of \$21,099, or 0.5 percent from the FY 2007 approved budget of \$4,210,879. This funding does not support any FTEs.

General Fund

Local Funds. The agency's proposed budget is \$4,189,780, representing a decrease of \$21,099, or 0.5 percent from the FY 2007 approved budget of \$4,210,879. This funding does not support any FTEs.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- **Fixed Costs.** A net decrease in Fixed Costs of \$21,099, which includes a decrease in security of \$27,613, an increase of \$4,263 in energy, and an increase of \$2,251 in postage due to changes in market conditions.

Funding by Source

Table ZZ0-1 shows the source of funds by fund type for the John A. Wilson Building Fund.

Table ZZ0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Funds	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	3,259	3,830	4,211	4,190	-21	-0.5
Total for General Fund	3,259	3,830	4,211	4,190	-21	-0.5
Gross Funds	3,259	3,830	4,211	4,190	-21	-0.5

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table ZZ0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table ZZ0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
30 Energy, Comm. and Bldg. Rentals	514	589	592	596	4	0.7
32 Rentals - Land and Structures	1,137	1,159	1,500	1,500	0	0.0
34 Security Services	1,608	2,082	2,044	2,016	-28	-1.4
40 Other Services and Charges	0	0	75	77	2	3.0
Subtotal Nonpersonal Services (NPS)	3,259	3,830	4,211	4,190	-21	-0.5
Total Proposed Operating Budget	3,259	3,830	4,211	4,190	-21	-0.5

*Percent Change is based on whole dollars.

Expenditure by Program

Table ZZ0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the John A. Wilson Building Fund.

Table ZZ0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
WILSON BUILDING (1000)								
No Activity Assigned	-3,610	0	0	0	0.0	0.0	0.0	0.0
Wilson Building (1100)	7,439	4,211	4,190	-21	0.0	0.0	0.0	0.0
Subtotal:al Wilson Building (1000)	3,830	4,211	4,190	-21	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	3,830	4,211	4,190	-21	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Workforce Investments

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$0	\$38,499,832	\$21,044,375	-45.3

The mission of Workforce Investments is to pay compensation increases for nonunion and union District employees.

Each year, the District budgets an amount for Workforce Investments for pay raises and reforms that are expected in the budgeted year, but are not finalized. Employees covered and dollar amounts vary from year to year, depending on what compensation changes are final or still outstanding. The Office of Budget and Planning develops estimates for the Workforce Investments budget in consultation with the D.C. Human Resources and the Office of Labor Relations and Collective Bargaining.

Gross Funds

The agency's proposed budget is \$21,044,375, representing a decrease of \$17,455,457, or 45.3 percent from the FY 2007 approved budget of \$38,499,832. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$21,044,375 representing a decrease of \$17,455,457, or 45.3 percent from the FY 2007 approved budget of \$38,499,832. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

The FY 2008 proposed budget is composed of pay increases for several bargaining units whose contracts have not completed negotiations and of nonunion employee groups whose increases have not been determined or approved by Council.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A decrease of \$11,855,457, which is a net of
 - A decrease from Compensation Unit 1& 2, whose base pay increase was in the Workforce Investments in FY 2007, its first year of a multi-year contract, but whose base pay increase in FY 2008 is included in all agency budgets with Compensation Unit 1& 2 employees;

Funding by Source

Table UP0-1 shows the source of funds by fund type for Workforce Investments.

Table UP0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	0	0	38,500	21,044	-17,455	-45.3
Total for General Fund	0	0	38,500	21,044	-17,455	-45.3
Gross Funds	0	0	38,500	21,044	-17,455	-45.3

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table UP0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table UP0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	0	0	32,410	17,576	-14,834	-45.8
13 Additional Gross Pay	0	0	1,111	0	-1,111	-100.0
14 Fringe Benefits - Curr Personnel	0	0	4,747	3,468	-1,279	-26.9
15 Overtime Pay	0	0	232	0	-232	-100.0
Subtotal Personal Services (PS)	0	0	38,500	21,044	-17,455	-45.3
Total Proposed Operating Budget	0	0	38,500	21,044	-17,455	-45.3

*Percent Change is based on whole dollars.

Expenditure by Program

Table UP0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the Workforce Investments.

Table UP0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Workforce Investments (1000)								
Workforce Investments (1100)	0	38,500	21,044	-17,455	0.0	0.0	0.0	0.0
Subtotal: Workforce Investments (1000)	0	38,500	21,044	-17,455	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	38,500	21,044	-17,455	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

- An increase in Compensation Unit 4 for firefighters, whose FY 2007 base pay increase was included in its agency budget but whose FY 2008 base pay increase will be included in the Workforce Investments budget because FY 2008 is the first year of a multi-year contract and terms have not been negotiated;
- A decrease in the Mayor's nonunion employee pay increases due to substantially more class and compensation reform costs in FY 2007 than in FY 2008; and
- Small changes in a variety of pay categories.

Policy Initiatives

- A decrease of \$5,600,000 and 0 FTEs to eliminate pay increases for employees of the Department of Mental Health because these increases are reflected directly in that agency's budget.

Performance-Based Program Budgeting

Workforce Investments operates through the following program:

Workforce Investments

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$38,499,832	\$21,044,375	-\$17,455,457	-45.3
FTEs	0.0	0.0	0.0	0.0

Program Description

The Workforce Investments budget is the amount of funding available for pay raises in the budgeted year that are expected but not finalized. These labor cost increases may include negotiated wage agreements, nonunion wage increases, and labor costs associated with District-wide classification and compensation reform. The D.C. Public Schools (DCPS) and the University of the District of Columbia (UDC) (except for employees in Compensation Unit 1, 2 and 15) are not included in the cost estimates for this fund because they do not follow the Mayor's pay

authority. After pay raises are approved by the Council, the appropriate funding is transferred from Workforce investments to the affected agencies for distribution.

The Office of Labor Relations and Collective Bargaining, within the Office of the City Administrator, is the lead agency in representing the District in labor union negotiations, arbitrations, and other labor matters. The D.C. Human Resources is the lead agency for handling pay increases for nonunion employees under the pay authority of the Mayor.

Non-Departmental

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$0	\$45,942,118	\$101,679,725	121.3

The mission of Non-Departmental is to budget for anticipated costs that were not allocated to specific agencies during the development of the proposed budget to ensure that specific use requirements are met.

Use of a non-departmental account is a common practice to include specific costs, while providing the flexibility to project, budget, and allocate these costs. In FY 2008, Non-Departmental will improve the Office of Budget and Planning's budget formulation by ensuring that certain use criteria are met by agencies before the funds are released to those agencies.

Gross Funds

The agency's proposed budget is \$101,679,725, representing an increase of \$55,737,607, or 121.3 percent over the FY 2007 approved budget of \$45,942,118. This funding supports no FTEs, no change from the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$32,154,095, representing an increase of \$9,717,056, or 43.3 percent over the FY 2007 approved budget of \$22,437,039. This funding supports no FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- Decreases from elimination of all FY 2007 budget components and increases due to additions of new budget components in FY 2008, as follows:
 - Elimination of FY 2007 \$6,172,159 for new contracts for health and food services at the Department of Corrections.
 - Elimination of FY 2007 \$5,924,880 funded by an offsetting reduction to the FY 2007 budget for the District of Columbia Board of Education to enter into a Memorandum of Understanding with the Mayor that specified educational services to be provided to committed and detained youth under the supervision of the Department of Youth Rehabilitation Services (DYRS).
 - Elimination of FY 2007 \$7,000,000 to hire additional officers at the Metropolitan Police Department.

- Elimination of FY 2007 \$2,800,000 for costs associated with correctional facility rent at the Department of Corrections.
- Elimination of FY 2007 \$540,000 for costs associated with the transfer of 5 FTEs to the Office of Administrative Hearings.
- Addition of FY 2008 \$515,046 to supplement funding of a new fleet maintenance contract for 1,900 vehicles in the Metropolitan Police Department

Policy Initiatives

- An increase of \$55,646,134 to fund the newly created Economic Development Authority. Funding is provided by dissolving the National Capital Revitalization Corporation (\$39,606,000) and the Anacostia Waterfront Corporation (\$16,040,134).

Policy Initiatives

- **State Education Activity Fund.** An increase of \$30,839,049 to fund state education functions that would be transferred from DCPS to the State Education Office under the Mayor's Education Reform legislation. Of this amount, \$4,000,000 is one-time funding for costs associated with installation of information systems, moving costs, and personnel related costs.
- An increase of \$800,000 in one-time funds to help fund the new Department of Health Care Finance.

Special Purpose Revenue Funds

The agency's proposed budget is \$69,525,630, representing an increase of \$46,020,551, or 195.8 percent over the FY 2007 approved budget of \$23,505,079. This funding supports no FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A decrease from elimination of all FY 2007 budget of \$23,505,079 proposed as a contingency for potential Special Purpose Revenue expenditures that were less than the anticipated revenue receipts at the time the proposed budget was transmitted to Congress.
- An increase of \$13,879,496 to provide additional budget authority in Special Purpose (O-Type) Revenue Funds for unanticipated Special Purpose Revenue expenditures.

Funding by Source

Table DO0-1 shows the sourcing of funds for the Non-Departmental.

Table DO0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	0	0	22,437	32,154	9,717	43.3
Special Purpose Revenue Funds	0	0	23,505	69,526	46,021	195.8
Total for General Fund	0	0	45,942	101,680	55,738	121.3
Gross Funds	0	0	45,942	101,680	55,738	121.3

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table DO0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table DO0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
40 Other Services and Charges	0	0	6,172	0	-6,172	-100.0
50 Subsidies and Transfers	0	0	39,770	101,680	61,910	155.7
Subtotal Nonpersonal Services (NPS)	0	0	45,942	101,680	55,738	121.3
Gross Funds	0	0	45,942	101,680	55,738	121.3

*Percent Change is based on whole dollars.

Expenditure by Program

Table DO0-3 shows the FY 2008 proposed budget by program for the Non-Departmental.

Table DO0-3

FY 2008 Proposed Operating Budget and FTEs, by Control Center and Responsibility Center

(dollars in thousands)

Control Center/Responsibility Center	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Non-Departmental (1000)								
Non-Departmental (1100)	0	45,942	101,680	55,738	0.0	0.0	0.0	0.0
Subtotal: Non-Departmental (1000)	0	45,942	101,680	55,738	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	45,942	101,680	55,738	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Emergency Planning and Security Fund

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$4,195,515	\$0	\$0	N/A

Note: The total FY 2006 expenditures reflected under the Federal Payment authority in the System of Accounting and Reporting (SOAR) (\$4,195,515) will not tie to the approved expenditures (\$4,196,423) listed below. This discrepancy is a result of the FY 2006 4th quarter reimbursement being received after the release of the FY 2006 Comprehensive Annual Financial Report (CAFR).

The Emergency Planning and Security Fund is designated for the federal payment to the District for emergency planning and security costs.

- These costs are associated with:
- Providing public safety at events related to the presence of the nation's capital in the District; and
 - Providing response support to immediate and specific terrorist threats or attacks in the District and surrounding jurisdictions.

In the past six years, the District has withstood the effects of September 11, Department of Homeland Security Elevated Threat conditions, IMF/World Bank protests, antiwar demonstrations, and in 2006, a very busy election period. As the District must expend Local funds to oversee these public safety events directly related to the presence of the nation's capital in the District, the President has designated a federal payment to reimburse the District.

Federal apportionment restrictions require potentially eligible expenditures to remain under District Local funds budget authority until approved for reimbursement by the director of the Office of Management and Budget. Upon approval, expenditures are transferred to federal payment budget authority.

The FY 2006 federal payment for the Emergency Planning and Security Fund was as follows:

Unexpended balance carried forward from FY 2005	\$2,237,131
FY 2006 Approved Budget ¹	13,365,000
Total Available in FY 2006	\$15,602,131

¹Reflects a 1 percent rescission

FY 2006 approved expenditures by agency are:

Metropolitan Police Department	\$2,507,601
Fire and Emergency Medical Services	1,409,203
District Department of Transportation	147,275
Department of Public Works	108,242
Homeland Security and Emergency Management Agency	24,102
Total	\$4,196,423

FY 2006 approved expenditures by event are:

MPD/FEMS responses to federal property	\$1,259,403
Foreign dignitary protection	1,095,119
Demonstrations and events	556,475
Vehicular costs	403,190
Heightened alert	193,448
IMF/World Bank Spring Meeting	122,854
Millions More Movement	118,928
4th of July Support	99,208
Aerial Surveillance and Monitoring	82,369
State of the Union Address	65,772
March for Life	36,353
Memorial Day/Rolling Thunder Parade	32,549
Immigration Reform Rally	23,106
President of Afghanistan Visit	18,768
Rosa Parks Funeral	16,400
Prime Minister of Iraq visit	8,900
Antiwar Protests on the Ellipse	7,960
Marine Corps Marathon	7,920
Cherry Blossom Festival	5,998
Lebanon and Palestinian rally	5,860
National Law Enforcement Memorial	5,700
Prime Minister of Great Britain visit	5,200
White House Easter Egg Roll	4,710
First Amendment rally	4,680
Congressional Baseball game	3,723
National Law Enforcement Vigil	3,000
Pageant of Peace	2,429
Prime Minister of Australia visit	2,200
White House picnic	1,400
President of China visit	1,000
Prime Minister of Japan visit	1,000
White House Bill Signing	801
Total	\$4,196,423

FY 2006 approved expenditures by quarter are:

1st Quarter	\$672,124
2nd Quarter	885,151
3rd Quarter	1,217,587
4th Quarter	1,421,561
Total	\$4,196,423

FY 2006 disallowed costs by event are:

POTUS/VPOTUS support	\$1,302,533
Federal Law Enforcement Arrests	435,646
National Marathon	113,679
Police Clinic Activation	24,748
St. Patrick's Day Parade	20,982
First Lady Support	12,747
Baseball Opening Day	10,120
Memorial Day Parade	2,630
Aerial Surveillance/Monitoring	600
Total	\$1,923,685
FY 2006 budget	\$15,602,131
less FY 2006 authorized expenses	(\$4,196,423)
Carry forward into FY 2007	\$11,405,708
FY 2007 Approved Budget ²	\$8,533,000
Total Available in FY 2007	\$19,938,708

² House Joint Resolution 20, which was signed into law by the President on February 15, 2007 and became Public Law 110-5, authorized \$8,533,000 for FY 2007.

At the request of the Mayor, the President's FY 2008 budget proposes a federal payment to the District of Columbia for emergency planning and security as follows:

"For necessary expenses, as determined by the Mayor of the District of Columbia in written consultation with the elected county or city officials of surrounding jurisdictions, \$3,000,000, to remain available until expended, to reimburse the District of Columbia for the costs of providing public safety at events related to the presence of the national capital in the District of Columbia and for the costs of providing support to respond to immediate and specific terrorist threats or attacks in the District of Columbia or surrounding jurisdictions: provided that any amount stipulated under this heading shall be available only after such amount has been apportioned pursuant to chapter 15 of title 31, United States Code. (District of Columbia Appropriations Act of 2006, approved November 30, 2006 (P.L. 109-115) as extended by the Continuing Appropriations Resolution, 2007 approved February 15, 2007 (P.L. 110-5))"

Funding by Source

Table EP0-1 shows the sources of funds by fund type for the Emergency Planning and Security Fund.

Table EP0-1

FY2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
Federal Resources						
Federal Payments	16,697	4,196	0	0	0	0.0
Total for Federal Resources	16,697	4,196	0	0	0	0.0
Total Proposed Operating Budget	16,697	4,196	0	0	0	0.0

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table EP0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table EP0-2

FY2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	16,697	4,196	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	16,697	4,196	0	0	0	N/A
Total Proposed Operating Budget	16,697	4,196	0	0	0	N/A

*Percent Change is based on whole dollars.

Gross Funds

The proposed FY 2008 budget is \$0, no change from FY 2007. FY 2008 budget authority will be provided for eligible expenses upon approval by the federal Office of Management and Budget. No FTEs are supported by this budget, which represents no change from the FY 2007 approved budget.

Federal Funds

Federal Payments. The proposed FY 2008 Federal funds budget is \$0, no change from FY 2007. FY 2008 budget authority will be provided for eligible expenses upon approval by the federal Office of Management and Budget. No FTEs are supported by this budget, which represents no change from the FY 2007 approved budget.

Expenditure by Program

Table EP0-3 shows the FY 2008 proposed budget by program and activity for the Emergency Planning and Security Fund.

Table EP0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Emergency Planning and Security Cost (1000)								
Emergency Planning and Security Cost (1100)	4,196	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Emergency Planning and Security (1000)	4,196	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	4,196	0	0	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Cash Reserve

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	Change from FY 2007
Operating Budget	\$0	\$50,000,000	\$50,000,000	0.0%

The mission of Cash Reserve is to protect the District's financial stability against unforeseen expenditure needs and revenue short-falls.

This account replaced the budgeted reserve (RD0) in FY 2004, which was phased out because of the accumulation by the District of a cash reserve that exceeded a federally mandated target of 7 percent of Local fund expenditures. The reserve funds may only be expended or obligated in accordance with laws enacted by the Council if the CFO certifies that the amounts are available and upon Congressional notification. Funds that are expended from the cash reserve must be replaced entirely the following fiscal year.

Gross Funds

The proposed budget is \$50,000,000, representing no change from the FY 2007 approved budget of \$50,000,000. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

General Funds

Local Funds. The proposed budget is \$50,000,000, representing no change from the FY 2007 approved budget of \$50,000,000. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

The proposed budget reflects a required cash set-aside to provide contingent funds in the absence of the budgeted reserve.

Funding by Source

Table CS0-1 shows the source of funding by fund type for the Cash Reserve.

Table CS0-1

FY 2008 Proposed Operating Budget, by Revenue

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	0	0	50,000	50,000	0	0.0
Total for General Fund	0	0	50,000	50,000	0	0.0
Gross Funds	0	0	50,000	50,000	0	0.0

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table CS0-2 shows the FY 2008 proposed budget for the fund at the Comptroller Source Group level (Object Class level).

Table CS0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	0	0	50,000	50,000	0	0.0
Subtotal Nonpersonal Services (NPS)	0	0	50,000	50,000	0	0.0
Gross Funds	0	0	50,000	50,000	0	0.0

*Percent Change is based on whole dollars.

Expenditure by Program

Table CS0-3 shows the FY 2008 proposed budget by program and activity for the Cash Reserve.

Table CS0-3

FY 2008 Proposed Operating Budget, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
CASH RESERVE (1000)								
Cash Reserve (1100)	0	50,000	50,000	0	0	0	0	0
Subtotal: CASH RESERVE (1000)	0	50,000	50,000	0	0	0	0	0
Total Proposed Operating Budget	0	50,000	50,000	0	0	0	0	0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Master Equipment Lease/Purchase Program

www.cfo.dc.gov
Telephone: 202.727.6055

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$26,076,011	\$48,635,000	\$46,965,186	-3.4

The mission of the Master Equipment Lease/Purchase Program (the program) is to provide District agencies with access to low-cost, tax-exempt financing for short-term capital equipment needs. The program also enables the District to improve its asset/liability management by matching the useful life of the asset being financed to the amortization of the liability.

Equipment financed through the program must have a useful life of at least 5 years. The repayment (amortization) will not exceed the useful life of the equipment being financed. The maximum financing term that may be requested is 10 years. The program finances equipment such as rolling stock (e.g., automobiles, trucks, public safety vehicles) and computer hardware and software.

Under the District of Columbia Home Rule Act, the District may issue various obligations to finance its capital needs. Financing through the program begins with a financing company paying for the purchase of equipment for the District's use. The District makes lease payments to the financing company for such equipment, which are in effect principal and interest payments on the amount financed, and the District gains ownership of the equipment upon completion of the payments. As of September 30, 2006, the District had financed approximately \$158 million of its capital equipment needs through the program.

Timely lease payments are necessary to satisfy the District's commitments to its investors and creditors, and to maintain a good credit standing in the financial markets. Appropriations for the program are budgeted from Local Funds in amounts sufficient to meet the required lease payments.

Funding by Source

Table ELO-1 shows the sources of funding by fund type for the Master Equipment Lease/ Purchase Program.

Table ELO-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	22,058	24,574	43,955	43,755	-200	-0.5
Total for General Fund	22,058	24,574	43,955	43,755	-200	-0.5
Intra-District Funds						
Intra-District Funds	0	1,502	4,680	3,210	-1,470	-31.4
Total for Intra-District Funds	0	1,502	4,680	3,210	-1,470	-31.4
Gross Funds	22,058	26,076	48,635	46,965	-1,670	-3.4

*Percent Change is based on whole dollars.

Gross Funds

The agency's proposed budget is \$46,965,186 representing a decrease of \$1,669,814, or 3.4 percent from the FY 2007 approved budget of \$48,635,000. This funding supports no FTEs, no change from the FY 2007 approved level.

General Funds

Local Funds. The proposed Local budget for Equipment Lease is \$43,754,796 representing a decrease of \$200,204, or 0.5 percent from the FY 2007 approved budget of \$43,955,000.

Intra-District Funds

Intra-District Funds. The proposed Intra-District budget for Equipment Lease is \$3,210,390, a decrease of \$1,469,610, or 31.4 percent from the FY 2007 approved budget of \$4,680,000. This budget consists of an inter-agency transfer from the District of Columbia Public Schools. This funding supports no FTEs, no change from the FY 2007 approved level.

Expenditure by Comptroller Source Group

Table ELO-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table ELO-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
80 Debt Service	22,058	26,076	48,635	46,965	-1,670	-3.4
Subtotal Nonpersonal Services (NPS)	22,058	26,076	48,635	46,965	-1,670	-3.4
Total Proposed Operating Budget	22,058	26,076	48,635	46,965	-1,670	-3.4

*Percent Change is based on whole dollars.

Expenditure by Program

Table ELO-3 shows the FY 2008 proposed budget and FTEs by program and activity for Master Equipment Lease/Purchase Program.

Table ELO-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Equipment Lease (1000)								
Equipment Lease (1100)	26,076	48,635	46,965	-1,670	0.0	0.0	0.0	0.0
Subtotal: Equipment Lease (1000)	26,076	48,635	46,965	-1,670	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	26,076	48,635	46,965	-1,670	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Emergency and Contingency Reserve Funds

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$0	\$0	\$0	N/A

The purpose of Emergency and Contingency Reserve Funds is to maintain the required fund balances established under section 450A of the District of Columbia Home Rule Act (D. C. Official Code, sec. 1-204.50a) for each fiscal year. The Emergency and Contingency Reserve funds were established to provide for nonrecurring or unforeseen needs that arise during the fiscal year.

These funds are allocated to Emergency and Contingency Cash Reserves Funds for the District of Columbia.

Gross Funds

This fund will be budgeted on an as-needed basis.

General Funds

Local Funds. There is no expenditure line item for these funds.

The **Emergency and Contingency Reserve Funds** program was established to provide for nonrecurring or unforeseen needs that arise during the fiscal year. In FY 2005, the following changes were adopted:

- Modified the calculation of the emergency and contingency funds by using prior year

actual expenditure from local funds as defined in the annual Comprehensive Annual Financial Report (CAFR) and removed from the calculation of actual expenditures those expenditures related to payment of debt service.

- Changed the required funding levels to a total of 6.0 percent from 7.0 percent (Emergency Reserve fund at 2.0 percent and Contingency Reserve fund at 4.0 percent).
- Changed the replenishment requirements from 1 to 2 years, with no less than 50 percent replenished in the first year.

Funding by Source

Table SV0-1 shows the source of funds by fund type for Emergency and Contingency Reserve Funds.

Table SV0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	0	0	0	0	0	N/A
Total for General Fund	0	0	0	0	0	N/A
Gross Funds	0	0	0	0	0	N/A

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table SV0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table SV0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	0	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	0	0	0	0	0	N/A
Total Proposed Operating Budget	0	0	0	0	0	N/A

*Percent Change is based on whole dollars.

Pay-As-You-Go Capital Fund

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$265,023,000	\$87,987,000	\$108,152,000	22.9

The mission of the Pay-As-You-Go Capital Fund is to provide an additional funding source and offset general obligation borrowing for capital-related projects.

The Mayor can request the use of the funds following the determination and certification by the Chief Financial Officer that the funds are necessary for the designated purpose.

The School Modernization Financing Act of 2006 directed that a share of sales tax revenue each year be dedicated to the Public School Capital Improvement Fund. These funds are to be transferred to support the capital budget of the D.C. Public Schools upon fulfillment of conditions included in the Act. This transfer will be accomplished by a Pay-As-You-Go transfer to the General Capital Improvements Fund (the “capital fund”).

Gross Funds

The proposed budget is \$108,152,000 representing an increase of \$20,165,000 or 22.9 percent over the FY 2007 approved budget of \$87,987,000. There are no District FTEs supported by the funds, no change from the FY 2007 approved level.

General Fund

Local Funds. The proposed budget is \$108,152,000 representing an increase of \$20,165,000 or 22.9 percent over the FY 2007 approved budget of \$87,987,000. There are no District FTEs supported by the funds, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A decrease of \$87,987,000 in transfers from the General Fund to the capital fund to support a variety of capital projects in several agencies.

Policy Initiatives

- An increase of \$100,000,000 for the transfer of dedicated sales tax revenues to the capital fund for schools modernization. In the FY 2007 budget, this transfer was \$100,000,000 and was represented as being netted out of

Funding by Source

Table PA0-1 shows the sources of funding by fund type for the Pay-As-You-Go Capital Fund.

Table PA0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	20,550	265,023	87,987	108,152	20,165	22.9
Total for General Fund	20,550	265,023	87,987	108,152	20,165	22.9
Gross Funds	20,550	265,023	87,987	108,152	20,165	22.9

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table PA0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table PA0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	20,550	265,023	87,987	108,152	20,165	22.9
Subtotal Nonpersonal Services (NPS)	20,550	265,023	87,987	108,152	20,165	22.9
Total Proposed Operating Budget	20,550	265,023	87,987	108,152	20,165	22.9

*Percent Change is based on whole dollars.

revenues. In the FY 2008 budget, sales tax revenues are displayed at the gross level, and the transfer is displayed as an expenditure item. The planned budget for this transfer item was \$106,000,000, but the previously established inflation adjustment of \$6,000,000 was delayed for one fiscal year in order to fund the operating budget for the new Office of Public Education Facilities Modernization.

- An increase of \$6,512,000 for the Eastern Market and Georgetown Library repairs, both of which were damaged by fire in May of 2007.
- An increase of \$1,640,000 for the District's capital subsidy for the Washington Metropolitan Area Transit Authority.

Expenditure by Program

Table PA0-3 shows the FY 2008 proposed budget by program for the Pay-As-You-Go Capital Fund.

Table PA0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Pay-Go Capital (1000)								
Pay-Go Capital (1100)	265,023	87,987	108,152	20,165	0.0	0.0	0.0	0.0
Subtotal: Pay-Go Capital (1000)	265,023	87,987	108,152	20,165	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	265,023	87,987	108,152	20,165	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

District Retiree Health Contribution

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$138,000,000	\$4,700,000	\$110,906,663	2,259.7

The mission of District Retiree Health Contribution is to contribute to the funding of the District's other post-employment benefits (OPEB) liabilities.

District government retirees who were first employed after September 30, 1987 ("post-87") may obtain health insurance (pursuant to D.C. Code 1-622) and life insurance (pursuant to D.C. Code 1-623) from the District. Currently, the District pays 75 percent of the cost of health insurance premiums for retirees and their dependents and one-third of the cost of retirees' life insurance premiums. In addition, the District pays 75% of the cost of vision and dental insurance premiums for retirees and their dependents. The federal government is responsible for funding OPEB costs for District government retirees who were first employed prior to October 1, 1987 ("pre-87").

In 1999, the District of Columbia Council established the Annuitants' Health and Life Insurance Employer Contribution Trust Fund ("Trust Fund") to pay the District's portion of post-87 retirees' health and life insurance premiums. Through FY 2007, the District contributed to the Trust Fund from available funds. Beginning in FY 2008, the Governmental Accounting Standards Board requires state and local governments, including the District, to record an actuarially determined annual OPEB contribution in its financial statements. The proposed budget of the District Retiree Health Contribution represents the District's FY 2008 contribution to the funding of its OPEB liabilities. The District recently commissioned a new actuarial analysis of its OPEB liability. Its numbers are preliminary and District management is reviewing them and their assumptions.

The current expenditures for existing post-87 retirees are reflected in the D.C. Office of Personnel Agency Trust (agency UV0).

Funding by Source

Table RH0-1 shows the source of funding by fund type for District Retiree Health Contribution.

Table RH0-1

FY 2007 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	0	138,000	4,700	110,907	106,207	2,259.7
Total for General Fund	0	138,000	4,700	110,907	106,207	2,259.7
Gross Funds	0	138,000	4,700	110,907	106,207	2,259.7

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table RH0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table RH0-2

FY 2007 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	0	138,000	4,700	110,907	106,207	2,259.7
Subtotal Nonpersonal Services (NPS)	0	138,000	4,700	110,907	106,207	2,259.7
Total Proposed Operating Budget	0	138,000	4,700	110,907	106,207	2,259.7

*Percent Change is based on whole dollars.

Gross Funds

The agency's proposed budget is \$110,906,663, representing an increase of \$106,206,663, or 2,259.7 percent from the FY 2007 approved budget of \$4,700,000. This amount represents the District's current contribution to the funding of its OPEB liabilities. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$110,906,663, representing an increase of \$106,206,663, or 2,259.7 percent from the FY 2007 approved budget of \$4,700,000. This amount represents the District's current contribution to the funding of its OPEB liabilities. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- The FY 2008 current contribution of \$110,906,663 is composed of:
 - \$81,000,000 of actuarial estimates for FY 2008 contributions.

- \$26,000,000 to fund FY 2006 underpayments.
- \$3,906,663 of two years' interest expense on the FY 2006 underpayment.
- The FY 2008 contribution is \$106,206,663 greater than the FY 2007 approved budget of \$4,700,000.

Expenditure by Program

Table RH0-3 shows the FY 2008 proposed budget by program and activity for the District Retiree Health Contribution.

Table RH0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
District Retiree Health Contribution (1000)								
District Retiree Health Contribution (1100)	138,000	4,700	110,907	106,207	0.0	0.0	0.0	0.0
Subtotal: DRHC (1000)	138,000	4,700	110,907	106,207	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	138,000	4,700	110,907	106,207	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Baseball Transfer - Dedicated Taxes

The Ballpark Omnibus Financing and Revenue Act of 2004, effective April 08, 2005 (D.C. Law 15-320; D.C. Official Code § 10-1601.01 et seq.), authorized the imposition of taxes dedicated for baseball and their deposit into the Ballpark Revenue Fund.

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$0	\$0	\$46,397,000	N/A

The mission of Baseball Transfer – Dedicated Taxes is to record the transfer out of the General Fund, to the Ballpark Revenue Fund (BRF), of certain revenues dedicated by law to the BRF.

This agency is established for the first time in the FY 2008 budget.

Baseball Transfer-Dedicated Taxes is a paper agency included in the expenditure budget to show the transfer of dedicated local taxes (sales, public utility, toll communications, and baseball gross receipts) from the District's General Fund to the Ballpark Revenue Fund, which is a special revenue fund. See the chapter entitled "Baseball in the District" in the special studies volume for a discussion on the various financing sources, including the dedicated taxes deposited into the Ballpark Revenue Fund.

The FY 2007 approved budget does not show the transfer of the baseball dedicated taxes from the General Fund as an expenditure item. Instead, the dedicated taxes, estimated at \$38,968,000, are reduced from the local revenue estimates.

The purpose for the change in the presentation of the baseball dedicated tax transfer in FY 2008 is to clearly show the inflow and outflow of General Fund resources. The transfer of the local taxes dedicated to baseball is now visible in the operating budget.

Funding by Source

Table BO0-1 shows the source of funding for the Baseball Transfer - Dedicated Taxes.

Table BO0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Dedicated Taxes	0	0	0	46,397	46,397	N/A
Total for General Fund	0	0	0	46,397	46,397	N/A
Gross Funds	0	0	0	46,397	46,397	N/A

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table BO0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table BO0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	0	0	0	46,397	46,397	N/A
Subtotal Nonpersonal Services (NPS)	0	0	0	46,397	46,397	N/A
Total Proposed Operating Budget	0	0	0	46,397	46,397	N/A

*Percent Change is based on whole dollars.

Gross Funds

The proposed budget is \$46,397,000 representing an increase of \$46,397,000 over the FY 2007 approved budget of \$0. There are no District FTEs supported by the budget.

General Fund

Dedicated Taxes. The proposed budget is \$46,397,000 representing an increase of \$46,397,000 over the FY 2007 approved budget of \$0. There are no District FTEs supported by the budget.

Expenditure by Program

Table BO0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the Baseball Transfer - Dedicated Taxes.

Table BO0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Baseball Transfer - Dedicated Tax (1000)								
Baseball Transfer - Dedicated Tax (1100)	0	0	46,397	46,397	0.0	0.0	0.0	0.0
Subtotal: Baseball Transfer – Dedicated Tax (1000)	0	0	46,397	46,397	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	0	46,397	46,397	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

H

Enterprise and Other Funds

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Water and Sewer Authority

www.dcwasa.com

Telephone: 202-787-2000

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$264,704,648	\$311,642,000	\$341,186,000	9.5

The mission of the Water and Sewer Authority (WASA) is to serve its regional customers with superior service by operating reliable and cost-effective water and wastewater services in accordance with best practices.

In 1996, regional participants in the Water and Sewer Authority's services, including the District of Columbia, Montgomery and Prince George's counties in Maryland, and Fairfax County in Virginia, and the U.S. Congress, agreed to create an independent, multi-jurisdictional water and wastewater authority. In April 1996, the Council of the District of Columbia passed the "Water and Sewer Authority Establishment and Department of Public Works Reorganization Act of 1996", a statute that provided the groundwork for the authority to become operationally independent on October 1, 1996.

The Authority plans to fulfill its mission by achieving the following strategic result goals:

- **Customer and Community Service** - WASA is committed to understanding, serving and responding to the needs of its diverse customers and stakeholders. WASA will use state-of-the-art technology to monitor, measure and manage customer expectations, and reach out to improve relationships with stakeholders and the public.
- **Organizational Effectiveness** - WASA will ensure the effectiveness of the organization

by creating and maintaining a safe, productive, highly competent, diverse workforce. WASA will, through partnerships with stakeholders, maintain a professional, high-functioning, ethical work environment and culture.

- **Environmental Quality and Operations** - WASA will provide excellent environmental stewardship, meet and surpass regulatory standards and manage the Authority's infrastructure effectively.
- **Finance and Budget** - WASA will maintain a sound financial position by optimizing operational and capital programs and exploring additional revenue sources, while maintaining fair and equitable rates.

Fast Facts...

- In correct amounts, fluoride has improved the dental health of American consumers. The drinking water in Washington, D.C., generally has between 0.8 and 1.2 mg/L of fluoride.
- WASA treats an average of 322 million gallons of wastewater per day.

Funding by Source

Tables LA0-1 shows the sources of funding by fund type for the D.C. Water and Sewer Authority.

Table LA0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Special Purpose Revenue Funds	235,884	264,705	311,642	341,186	29,544	9.5
Total for General Fund	235,884	264,705	311,642	341,186	29,544	9.5
Gross Funds	235,884	264,705	311,642	341,186	29,544	9.5

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table LA0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table LA0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	38,910	39,546	65,888	68,557	2,669	4.1
13 Additional Gross Pay	9,733	10,766	0	0	0	N/A
14 Fringe Benefits - Curr Personnel	11,251	11,848	14,660	15,082	422	2.9
15 Overtime Pay	4,143	4,783	4,685	4,665	-20	-0.4
Subtotal Personal Services (PS)	64,038	66,942	85,233	88,304	3,071	3.6
20 Supplies and Materials	21,152	22,753	20,688	24,498	3,810	18.4
30 Energy, Comm. and Bldg Rentals	23,112	28,691	30,383	36,323	5,940	19.6
31 Telephone, Telegraph, Telegram, Etc	1,027	1,018	0	0	0	N/A
32 Rentals - Land and Structures	1,423	1,442	0	0	0	N/A
40 Other Services and Charges	47,796	46,722	81,151	85,365	4,214	5.2
41 Contractual Services - Other	28,664	22,856	0	0	0	N/A
50 Subsidies and Transfers	19,609	22,745	19,995	23,601	3,606	18.0
60 Land and Buildings	259	1,533	0	0	0	N/A
70 Equipment & Equipment Rental	448	368	1,102	1,157	55	5.0
80 Debt Service	28,357	49,635	73,090	81,938	8,848	12.1
Subtotal Nonpersonal Services (NPS)	171,846	197,762	226,409	252,882	26,473	11.7
Total Proposed Operating Budget	235,884	264,705	311,642	341,186	29,544	9.5

*Percent Change is based on whole dollars.

Gross Funds

The proposed budget is \$341,186,000 representing an increase of \$29,544,000 or 9.5 percent over the FY 2007 approved budget of \$311,642,000. This funding supports no District FTEs, no change from the FY 2007 approved level.

General Fund

Special Purpose Revenue Funds. The proposed budget is \$341,186,000 representing an increase of \$29,544,000 or 9.5 percent over the FY 2007 approved budget of \$311,642,000. This funding supports no District FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$3,071,000 for personal services costs that include salary increases and cost-of-living adjustment;

- An increase of \$8,848,000 for debt service requirements due to the progression of the Capital Improvement Plan;
- An increase of \$5,940,000 for utility costs;
- An increase of \$4,214,000 in other services and charges for technology and security improvements and Right-of-Way fees;
- An increase of \$3,606,000 to purchase water for distribution to District customers. Please note that WASA purchases its water from the Washington Aqueduct; refer to agency (LBO) in this volume;
- An increase of \$55,000 for equipment costs; and
- An increase of \$3,810,000 for supplies related to chemicals.

Expenditure by Program

Table LA0-3 shows the FY 2008 proposed budget by program for the D.C. Water and Sewer Authority.

Table LA0-3

FY 2007 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
WASA (1000)								
WASA (1100)	264,705	311,642	341,186	29,544	0.0	0.0	0.0	0.0
Subtotal: WASA (1000)	264,705	311,642	341,186	29,544	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	264,705	311,642	341,186	29,544	0.0	0.0	0.0	0.0

Performance-Based Program Budgeting

The D.C. Water and Sewer Authority does not operate under the District's PBB structure, but provides the following information on its programmatic operations:

Operations

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$311,642,000	\$311,186,000	\$29,544,000	9.5
FTEs	N/A	N/A	NA	N/A

Program Description

The **Operations** program provides safety for the District's water supply, and it is WASA's top priority. In the summer of 2002, it was determined that the lead content sampled at some of WASA customers' taps was above the action level specified by the U.S. Environmental Protection Agency (EPA). This triggered new operating and capital requirements for WASA, including distribution of public education materials and a program of annual replacement of lead service lines until the lead content levels drop below EPA standards at that time (approximately 22,000 of WASA's 124,000 service lines were lead).

The drinking water supplied by WASA to its customers is purchased from the Washington Aqueduct, which is managed by the U.S. Army Corps of Engineers. In response to the elevated lead levels, in early 2004 Corps officials announced that they would begin testing a new water treatment plan in June 2004. The solution, first advanced a decade ago and now used by nearly half the utilities in the country, requires introducing phosphates into the water, which is expected to render the system less corrosive and eventually control lead contamination.

During the last six months of 2004, lead levels in all of the compliance samples taken by WASA averaged 19.2 parts per billion (ppb). However, from October to the end of December, the average lead concentration plummeted to 10.6 ppb, which is below the EPA action level of 15 ppb.

Since 10 percent of the samples are still above

the action level, WASA is still considered to be in non-compliance. This may be attributable to the fact that orthophosphate could take up to a year or more to provide maximum protection from lead leaching.

In FY 2004, WASA replaced 1,793 lead service lines, in excess of WASA's commitment and the Lead and Copper Rule requirement of 1,615 lines. The number will increase through FY 2010 to comply with the lead administrative order and achieve the goal of replacing all known lead service lines in public space.

In January 2006, the District of Columbia Water and Sewer Authority (WASA) sent a letter to all District residents announcing that results from tests of lead in residential tap water samples over the last 12 months show that District drinking water now meets the federal requirements under the U.S. Environmental Protection Agency (EPA) Lead and Copper Rule (LCR).

For more than a year, lead levels in drinking water have been on a continuous decline, a positive trend confirmed by test results from two EPA-required, six-month compliance testing cycles. In the latest round of sampling from more than 100 locations around the city, 92 percent were at or below the federal action level (which is above 15 parts per billion). The average lead level in the drinking water sample test group was 7 ppb. In the first half of 2005, test results in 90 percent of the samples were also at or below the action level, with an average lead level of 7 ppb. In the last two consecutive six-month monitoring periods, lead concentrations have been within federal standards. WASA has successfully met the provisions of the LCR, and will continue in its commitment to go beyond current regulatory requirements with aggressive monitoring, distribution system flushing and lead pipe replacement programs.

Storm Water

In FY 2001, the Authority began its responsibilities as administrator of the District's **storm water permit** compliance program. As laid out in legislation adopted by the District of Columbia Council in 2001 and a separate memorandum of understanding with various agencies of the

District, the Authority was responsible for the administration of the storm water control efforts of the District's Departments of Public Works, Transportation, and Health.

In August 2004, the District received its second storm water permit from the EPA. This new permit requires the implementation of several new programs that have been in the planning phases for the last few years, including illicit connection detection and enforcement programs and industrial facility outreach programs, among others.

However in FY 2007, the Storm Water function was transferred to the District Department of the Environment (refer to Agency KG0), therefore, separate budget information for the Storm Water function is now included in the Department of the Environment chapter of this budget document.

Agency Goals and Performance Measures

Goal 1: Provide the highest quality service to our customers.

Manager(s): Charles Kiely, Assistant General

Manager, Consumer Services

Supervisor(s): Jerry Johnson, General Manager

Measure 1.1: Percentage of meter-reading accuracy

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	99.9	99.9	99.9	99.9	99.9
Actual	99.9	99.9	-	-	-

Measure 1.2: Percentage of all calls answered within 40 seconds (non peak)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	85	85	85	85
Actual	82	88	-	-	-

Note: Measure name modified (non peak) at agency request. (2/1/2007)

Measure 1.3: Number of days to resolve correspondence

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	30	30	30	30	30
Actual	30	20	-	-	-

Goal 2: Provide reliable, high-quality drinking water to customers.

Manager(s): John Dunn, Chief Engineer

Supervisor(s): Jerry Johnson, General Manager

Measure 2.1: Percentage of time that drinking water complies with EPA quality requirements

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	100	100	100	100	100
Actual	92	100	-	-	-

Note: WASA exceeded the Lead and Copper Rule action level in 2004 but did not violate the Safe Drinking Water Act. The exceedance of the monthly 5 percent Total Coliform Rule occurred in October 2004 resulting in the FY 2005 Performance Rating of <100 percent.

Measure 2.2: Number of distribution system miles that are flushed

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	500	500	500	500	500
Actual	1278	588	-	-	-

Measure 2.3: Percentage of water main breaks that receive an initial response within 45 minutes

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	95	95	95	90	90
Actual	66	74	-	-	-

Note: FY 2006 and 2007 targets increased from 75% to 95% at agency request. (2/1/2007)

Measure 2.4: Percentage of water main breaks that are repaired within 10 days

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	90	90	90	90
Actual	84	73	-	-	-

Goals 3: Provide high-quality wastewater treatment services to customers.

Manager(s): John Dunn, Chief Engineer

Supervisor(s): Jerry Johnson, General Manager

Measure 3.1: Percentage of time that the agency fully complies with the requirements of the EPA permit addressing the operation and maintenance of wastewater

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	100	100	100	100	100
Actual	100	100	-	-	-

Goals 4: Ensure that WASA's financial performance meets the expectations of the Board of Directors, customers, and the broader financial community.

Manager(s): Olu Adebo, Acting Chief Financial Officer

Supervisor(s): Jerry Johnson, General Manager

Measure 4.1: Percentage of senior debt service coverage

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	140	140	140	140	140
Actual	562	624	-	-	-

Measure 4.2: Amount of operating cash reserves maintained for 180 days worth of operating and maintenance (O&M) expenses (\$ in millions)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	97.7	102.4	111.9	115.4	117.9
Actual	116.3	118.7	-	-	-

Note: The agency modified its FY 2006 target from 101.4 to 102.4. (3/06) FY 2007 target increased from 101.5 to 111.9 at agency request. (3/2007)

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2008 Operating Appendices volumes.

Washington Aqueduct

<http://washingtonaqueduct.nab.usace.army.mil>

Telephone: 202-764-2753

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$0	\$143,174,000	\$49,815,000	-65.2

The mission of the Washington Aqueduct is to collect, purify, and pump an adequate supply of potable water for the District of Columbia, Arlington County, and the city of Falls Church, Virginia.

A division of the Baltimore District of the United States Army Corps of Engineers operates the Washington Aqueduct, which sells drinking water to 3 jurisdictions in the greater Washington metropolitan area: in Virginia, to Arlington County and the City of Falls Church; and to the District of Columbia Water and Sewer Authority (WASA) [for information on WASA, please refer to agency (LA0)].

The Aqueduct is governed by a wholesale Customer Board with representatives from each of the 3 jurisdictions it serves. The Board approves the Aqueduct's annual budget, which for federal appropriations authority purposes, is included in the District of Columbia's annual Appropriations Act.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Provide an adequate supply of potable water;
- Provide potable water at an equitable, economical rate that covers all costs; and
- Protect the drinking water consumer from both microbial risk and adverse health effects due to chemicals in the drinking water.

Fast Facts...

- The Aqueduct began operating in 1859.
- An average of 180 million gallons of water per day is produced at the 2 treatment plants.

Funding by Source

Table LB0-1 shows the source of funding by fund type for the Washington Aqueduct.

Table LB0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Special Purpose Revenue Funds	0	0	143,174	49,815	-93,359	-65.2
Total for General Fund	0	0	143,174	49,815	-93,359	-65.2
Gross Funds	0	0	143,174	49,815	-93,359	-65.2

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table LB0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table LB0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	0	0	143,174	49,815	-93,359	-65.2
Subtotal Nonpersonal Services (NPS)	0	0	143,174	49,815	-93,359	-65.2
Total Proposed Operating Budget	0	0	143,174	49,815	-93,359	-65.2

*Percent Change is based on whole dollars.

Note: The agency presents its budgeted revenues and expenditures for the purpose of reporting. However, as a proprietary fund, under the current financial accounting structure, the agency's actual revenues and expenditures are not tracked in the District System of Accounting and Reporting (SOAR) and may not have been shown in this chart or in the Comprehensive Annual Financial Report (CAFR).

Gross Funds

The proposed budget is \$49,815,000, representing a decrease of \$93,359,000, or 65.2 percent from the FY 2007 approved budget of \$143,174,000. This funding supports no District FTEs, no change from the FY 2007 approved level.

General Fund

Special Purpose Revenue Funds. The proposed budget is \$49,815,000, representing a decrease of \$93,359,000, or 65.2 percent from the FY 2007

approved budget of \$143,174,000. This funding supports no District FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustment

- A decrease of \$95,480,000 in funding for major improvements, which were used to fund new facilities; this is due in part to a major project in FY 2007 to build a facility to recover and process the residuals from the water treatment process as required by the

Federal Facilities Compliance Agreement. In FY 2008 the budgetary funding has returned to normal level;

- A decrease of \$596,000 in debt service payments to the District of Columbia Water and Sewer Authority due to steadily declining principal balances; and

- A net increase of \$2,717,000 in operations and maintenance costs. The Fiscal Year 2008 budget maintains the Fiscal Year 2007 number of positions and accommodates expected increases in the cost of chemicals and energy. Washington Aqueduct employees are not District Employees.

Expenditure by Program

Table LB0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the Washington Aqueduct.

Table LB0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
WASHINGTON AQUEDUCT (1000)								
Washington Aqueduct (1100)	0	143,174	49,815	-93,359	0.0	0.0	0.0	0.0
Subtotal: WASHINGTON AQUEDUCT (1000)	0	143,174	49,815	-93,359	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	143,174	49,815	-93,359	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Overview

The **water supply program** sells water to 3 wholesale customers: WASA, Arlington County and the city of Falls Church, Virginia. The Aqueduct is managed by the U.S. Army Corps of Engineers and governed by a Wholesale Customer Board represented by the 3 jurisdictions. The Wholesale Board also approves the Aqueduct's budget. During FY 2008, the agency will pump an estimated 62 billion gallons of purified water to its customers, no change from the prior year.

Recent Water Quality Issues

The addition of orthophosphate as part of the drinking water treatment process to reduce the lead leaching from service lines is having the desired effect. Since the system-wide application in September 2004, results of testing done by WASA showed significantly reduced levels of lead in the samples taken in accordance with the Lead and Copper Rule. There have been no adverse effects of this process. It will continue as a part of the water treatment process for the foreseeable future. Tests are ongoing at Washington Aqueduct to evaluate the effectiveness of lower concentrations of orthophosphate and other similar-acting compounds. If those results indicate value, before any future change might be made, that decision will be addressed to the Technical Expert Working Group which consists of the Environmental Protection Agency (EPA), WASA, Washington Aqueduct (and its other wholesale customers in Virginia) and the D.C. Department of Health.

The Basin Waste Recovery Capital Improvement Project

Every surface water treatment plant produces residuals in the process of producing potable water. These residuals, a combination of the sediment from the raw water and the coagulant used to force the sediment from the water, must be removed from the ongoing treatment process. If the solids are returned to the river or lake, EPA must issue a National Pollutant Discharge Elimination System (NPDES) permit under the Clean Water Act (CWA).

The Washington Aqueduct has always periodically discharged the residuals from the sedimentation basins supporting the 2 water treatment plants by draining them to the Potomac River. When the CWA was promulgated and NPDES permits became a requirement, EPA Region III (the regulator for Washington Aqueduct) issued a series of permits each valid for a five-year period that put minimal conditions on the return of residuals to the Potomac River.

In the 2003 NPDES permit issued by EPA, strict limits on the concentrations of total suspended solids, aluminum, and iron were established. The effect of this permit was to prohibit the return of the residual to the river. Since it would be impossible to continue to produce potable water and not discharge solids, EPA issued a Federal Facilities Compliance Agreement (FFCA) to Washington Aqueduct that allowed for a continuation of the discharges while new facilities to recover the solids and dispose of them in some other manner were designed and constructed.

To remain in compliance with the NPDES permit and the FFCA, the Washington Aqueduct is evaluating the potential environmental effects of various alternative methods of collecting and disposing of the material under the National Environmental Policy Act. A draft Environmental Impact Statement was released in FY 2005, and a Record of Decision outlining the preferred alternate was issued in FY 2006.

The FFCA allows continued discharge until December 30, 2009 at which time all sedimentation basins must operate in such a way to meet the strict discharge limits of the permit (i.e., essentially no discharge). The FY 2007 proposed budget included \$96,880,000 for this project. The Federal Office of Management and Budget is currently considering options to give wholesale customers some relief from the requirement to deposit into the U.S. Treasury all financing in advance of contract obligation.

Agency Goals and Performance Measures

Goal 1: Provide an adequate supply of potable water

Manager(s): Lloyd D. Stowe, Chief, Plant Operations, Washington Aqueduct, U.S. Army Corps of Engineers

Supervisor(s): Thomas P. Jacobus, Chief, Washington Aqueduct, U.S.

Measure 1.1: Number of days water is provided as demanded by Washington, DC

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	365	365	365	366	365
Actual	365	365	-	-	-

Note: New measure FY 2004.

Measure 1.2: Number of days water is provided as demanded by Arlington County, VA

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	365	365	365	366	365
Actual	365	365	-	-	-

Note: New measure FY 2004.

Measure 1.3: Number of days water is provided as demanded by Falls Church, VA

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	365	365	365	366	365
Actual	365	365	-	-	-

Note: New measure FY 2004.

Measure 1.4: Days Average Filtered Water Turbidity is less than .1 NTU

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	346	346	346	346	346
Actual	346	362	-	-	-

Note: New measure FY 2004.

Goal 2: Protect the drinking water consumer from both microbial risk and adverse health effects due to chemicals in the drinking water

Manager(s): Elizabeth Turner, Chief, Laboratory

Section, Washington Aqueduct, U.S. Army Corps of Engineers

Supervisor(s): Thomas P. Jacobus, Chief, Washington Aqueduct, U.S.

Measure 2.1: Percentage of treated water samples in compliance with regulatory requirements

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	100	100	100	100	100
Actual	100	100	-	-	-

Note: New measure FY 2005.

Measure 2.2: Number of chemical substances investigated for presence in the water supply system-wide

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	163	163	163	163	195
Actual	178	177	-	-	-

Note: FY 2004 and 2005 targets decreased from 181 to 163 at the request of the agency (1/04). FY 2006 target decreased from 182 to 163 at the request of the agency (1/04). FY 2009 target increased due to additional monitoring required by Unregulated Contaminant Monitoring Rule 2. (1/12/2007)

Measure 2.3: Number of months per year EPA water quality report is completed by the tenth of the month

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	10	10	10	10	10
Actual	12	12	-	-	-

Note: New measure FY 2005.

Measure 2.4: Number of months per year required bacteriological samples are analyzed within holding times and with appropriate quality control

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	12	12	12	12	12
Actual	12	12	-	-	-

Note: New measure FY 2005.

Measure 2.5: Number of months per year required chemical samples are analyzed within holding times and with appropriate quality control

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	12	12	12	12	12
Actual	12	12	-	-	-

Note: New measure FY 2005.

D.C. Lottery and Charitable Games Control Board

www.lottery.dc.gov

Telephone: 202-645-8000

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$267,120,722	\$256,000,000	\$266,700,000	4.2
FTEs	62.0	77.0	77.0	0.0

The mission of the D.C. Lottery and Charitable Games Control Board (DCLB) is to generate revenue for the District's general fund through the sale of lottery games and to regulate charitable gaming.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Increase the sale of lottery tickets by 4 percent and operate DCLB programs more efficiently;
- Develop a highly skilled and professional workforce as measured through full compliance and execution of Individual Development Plans. Plans should reflect specific milestones and targets for activities supporting employee growth (i.e., training);
- Improve customer service by utilizing responses to customer surveys, meeting the Mayor's customer service standard by improving customer access levels in the phone center as measured by the rate of abandoned calls; and
- Ensure that agents sell lottery products and that non profit charitable organizations conduct charitable gaming activities in accordance with the law and regulation set forth by the District.

- Meet the targeted transfer amount of \$73.3 million to the District's general fund, an increase of \$1.2 million over the FY 2006 targeted amount.

Fast Facts...

Contributions to general fund last fiscal year \$73,800,000

Number of Charitable Organizations Supported 149

Number of Partnerships with community organizations 40

D.C. Lottery is an Award winning organization
Won top awards at the National Association of State and Provincial Lotteries

Funding by Source

Tables DC0-1 and 2 show the sources of funds and full-time equivalents (FTEs) by fund type for the D.C. Lottery and Charitable Games Control Board.

Table DC0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	168	0	0	0	0	0.0
Special Purpose Revenue Funds	235,228	267,121	256,000	266,700	10,700	4.2
Total for General Fund	235,397	267,121	256,000	266,700	10,700	4.2
Gross Funds	235,397	267,121	256,000	266,700	10,700	4.2

*Percent Change is based on whole dollars.

Table DC0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Special Purpose Revenue Funds	70.7	62.0	77.0	77.0	0.0	0.0
Total for General Fund	70.7	62.0	77.0	77.0	0.0	0.0
Total Proposed FTEs	70.7	62.0	77.0	77.0	0.0	0.0

Gross Funds

The proposed budget is \$266,700,000, representing an increase of \$10,700,000 or 4.2 percent over the FY 2007 approved budget of \$256,000,000. This funding supports 77.0 FTEs, no change from FY 2007 approved level.

General Fund

Special Purpose Revenue Funds. The proposed budget is \$266,700,000, representing an increase of \$10,700,000 or 4.2 percent over the FY 2007 approved budget of \$256,000,000. This funding supports 77.0 FTEs, no change from FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$7,521,688 in the Online Games program to cover higher projected disbursements from lottery games and sales;
- A decrease of \$102,772 in the Game Administration program due to the redirection of 1.0 FTE to the Agency Management program and due to projected supplies and telecommunication savings;
- An increase of \$1,765,056 in the Instant Games program to cover higher projected disbursements from lottery games and sales;
- An increase of \$60,507 in the Agency Financial Operations program due to employee salary step increases, telecommunications, contractual costs, and rent; and

- An increase of \$178,953 in the Agency Management program due to an increase in employee salaries, and the redirection of 1.0 FTE from the Game Administration program.
- **Fixed Costs.** A net increase in Fixed Costs of \$1,276,569, which includes an increase of

\$22,448 in Energy, a decrease of \$73,485 in Telecommunications; an increase of \$1,300,431 in Rent due to a new lease that replaced the 20-year agreement; an increase of \$4,289 in Janitorial Services; an increase of \$11,276 in Security Services; and an increase of \$11,610 in Occupancy.

Expenditure by Comptroller Source Group

Table DC0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table DC0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	4,825	4,508	5,627	5,717	89	1.6
12 Regular Pay - Other	114	86	78	79	1	1.6
13 Additional Gross Pay	170	54	25	32	7	28.0
14 Fringe Benefits - Curr Personnel	787	789	941	909	-32	-3.4
15 Overtime Pay	98	100	93	91	-2	-2.3
Subtotal Personal Services (PS)	5,994	5,537	6,764	6,828	63	0.9
20 Supplies and Materials	98	70	172	158	-14	-8.2
30 Energy, Comm. and Bldg Rentals	23	11	35	57	22	64.1
31 Telephone, Telegraph, Telegram, etc.	1,348	304	461	387	-73	-16.0
32 Rentals - Land and Structures	1,360	1,299	1,537	2,837	1,300	84.6
33 Janitorial Services	0	4	0	4	4	N/A
34 Security Services	0	0	0	11	11	N/A
35 Occupancy Fixed Costs	0	2	0	12	12	N/A
40 Other Services and Charges	15,342	19,628	20,698	21,348	650	3.1
41 Contractual Services - Other	4,198	2,878	4,237	4,550	313	7.4
50 Subsidies and Transfers	206,419	237,021	221,135	229,270	8,135	3.7
70 Equipment & Equipment Rental	613	321	961	1,237	276	28.7
91 Expense Not Budgeted Others	0	46	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	229,402	261,584	249,236	259,872	10,637	4.3
Total Proposed Operating Budget	235,397	267,121	256,000	266,700	10,700	4.2

*Percent Change is based on whole dollars.

Expenditure by Program

Table DC0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the D.C. Lottery and Charitable Games Control Board.

Table DC0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management Program (1000)								
Human Resources (1010)	249	413	439	26	2.0	5.0	5.0	0.0
Executive Direction and Support (1015)	1,552	1,852	2,172	320	2.0	4.0	5.0	1.0
Property and Fleet Management (1030)	1,660	714	678	-36	3.0	4.0	4.0	0.0
Information Technology (1040)	174	360	329	-31	2.0	3.0	3.0	0.0
Financial Services (1050)	0	0	0	0	0.0	0.0	0.0	0.0
Legal Services (1060)	0	0	0	0	0.0	0.0	0.0	0.0
Security (1075)	786	1,068	976	-92	5.0	5.0	5.0	0.0
Communications (1080)	429	513	518	5	4.0	4.0	4.0	0.0
Subtotal: AMP (1000)	4,849	4,920	5,112	192	18.0	25.0	26.0	1.0
Agency Financial Operations (100F)								
Budget Operations (110F)	150	167	179	11	2.0	2.0	2.0	0.0
Accounting Operations (120F)	449	497	517	20	6.0	6.0	6.0	0.0
Fiscal Officer (130F)	328	1,745	3,011	1,266	3.0	3.0	3.0	0.0
Subtotal: AFO (100F)	927	2,410	3,708	1,297	11.0	11.0	11.0	0.0
Instant Games (2000)								
Instant Games (activity) (2100)	37,997	41,066	42,831	1,765	0.0	0.0	0.0	0.0
Subtotal: Instant Games (2000)	37,997	41,066	42,831	1,765	0.0	0.0	0.0	0.0
On Line Games (3000)								
Lucky Numbers (3100)	69,647	68,762	68,804	41	0.0	0.0	0.0	0.0
Quick Cash (3200)	-4	0	0	0	0.0	0.0	0.0	0.0
DC Four (3300)	77,209	73,537	78,048	4,511	0.0	0.0	0.0	0.0
DC Daily Six (3400)	4,573	4,775	4,283	-492	0.0	0.0	0.0	0.0
DC Rolling Cash 5 (3500)	3,308	0	3,998	3,998	0.0	0.0	0.0	0.0
Powerball (3600)	50,173	36,291	36,645	353	0.0	0.0	0.0	0.0
Hot Five (3700)	538	4,775	0	-4,775	0.0	0.0	0.0	0.0
Keno (3800)	12,693	12,415	14,277	1,862	0.0	0.0	0.0	0.0
Hot Lotto (4200)	2,345	1,910	2,380	469	0.0	0.0	0.0	0.0
Raffle Game (4300)	0	0	2,380	2,380	0.0	0.0	0.0	0.0
Alpha Game (4500)	-35	0	0	0	0.0	0.0	0.0	0.0
Unclassified Revenue and Expenditures (9800)	170	1,000	275	-725	0.0	0.0	0.0	0.0
Subtotal: On Line Games (3000)	220,617	203,467	211,089	7,622	0.0	0.0	0.0	0.0

(Continued on the next page)

Expenditure by Program

Table DC0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the D.C. Lottery and Charitable Games Control Board.

Table DC0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Gaming Operations Program (6000)								
Marketing (6200)	787	855	879	25	9.0	9.0	9.0	0.0
Trade Development (6300)	615	815	760	-55	7.0	10.0	9.0	-1.0
Draw Division (6400)	322	401	401	0	5.0	5.0	5.0	0.0
Licensing and Charitable Games (6500)	359	452	480	28	3.0	5.0	5.0	0.0
Information Technology (games) (6600)	472	1,475	1,292	-182	6.0	10.0	10.0	0.0
Claim Center (6700)	110	139	147	9	2.0	2.0	2.0	0.0
Ticket Distribution (6800)	63	0	0	0	1.0	0.0	0.0	0.0
Subtotal: Gaming Operations Program (6000)	2,730	4,136	3,960	-176	33.0	41.0	40.0	-1.0
Total Proposed Operating Budget	267,121	256,000	266,700	10,700	62.0	77.0	77.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The D.C. Lottery and Charitable Games Control Board operates through the following 5 programs:

Game Administration

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$4,136,331	\$3,960,074	-\$176,257	4.3
FTEs	41.0	40.0	-1.0	-2.4

Program Description

The **Game Administration** program provides support services to lottery retail agents and the gaming public so that they can benefit from the portfolio of games offered by DCLB.

This program contains the following 6 activities described as follows:

- **Marketing** – provides advertising and promotional information to eligible players. The goals are to attract eligible players to purchase lottery tickets so that they may enjoy the entertainment value offered by the D.C. Lottery and Charitable Games Control Board's portfolio of games;
- **Sales Department** – provides sales goals and retail development services to lottery retail agents. The goals are to assist lottery retail agents in reaching established minimum sales volume levels and to achieve sustained growth;
- **Draw Division** – provides draw related services to the gaming public. The goals are to maintain the public trust through ensuring unbiased and random draws;
- **Licensing and Charitable Games** – provides licensing and regulatory compliance services to existing and prospective lottery retail agents and non-profit charitable organizations. The goals are to ensure that lottery retail agents and non-profit charitable organizations receive appropriate licenses to sell lottery products and conduct charitable gaming activities in accordance with the laws and regulations set forth by the District;

- **Information Technology** – Provides technical coordination and oversight services to lottery retail agents, customers and internal DCLB operations. The goals are for retail agents, customers and internal operations to deliver, play and provide an uncompromised portfolio of lottery products; and
- **Claim Center** – provides claims processing and gaming information services to the gaming public. The goal is for the public to redeem prizes and enjoy a positive gaming experience.

The FY 2008 proposed budget and associated FTEs for the activities for the **Game Administration** program are included in Table DC0-4.

Key Result Measure

Program 1: Gaming Operations

Manager(s): Kevin Johnson; William Parson; Bruce Jones; William Robinson

Supervisor(s): Jeanette A. Michael, Executive Director; Jeffrey Young, Chief Operating Officer

Measure 1.1: Percent change in lottery tickets sold

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	2	5	2	2	2
Actual	-4	14.09	-	-	-

Note: FY 2006 target changed from 3% to 5%. FY 2007-2008 targets reduced from 3% to 2%. (3/10/06)

Measure 1.2: Percent of eligible agents who achieve year-over-year target level growth

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	95	90	95	95	95
Actual	70	92.67	-	-	-

Note: FY 2006 target changed from 95% at the agency's request (8/7/2006)

Instant Games

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$41,066,392	\$42,831,448	\$1,765,056	4.3
FTEs	N/A	N/A	N/A	N/A

Program Description

The Instant Games program provides a portfolio of instant lottery games to the gaming public so that they can experience the entertainment value and potential reward of playing and winning with scratch-off style lottery tickets.

This program contains the following activity:

- **Instant Games** – Provides scratch off lottery type tickets for purchase by eligible players. The goals are for eligible players to purchase the tickets and to avail themselves of the entertainment value offered by the DCLB’s portfolio of games so that the District can experience a steady source of revenue through the transfer of net proceeds from lottery sales.

The FY 2008 proposed budget and associated FTEs for the activities for the **Instant Games** program are included in Table DC0-4.

Key Result Measure

Program 2: Instant Games

Manager(s): Kevin Johnson; William Parson

Supervisor(s): Jeanette A. Michael, Executive Director; Jeffrey Young, Chief Operating Officer

Measure 2.1: Percentage of transfer target met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	100	100	100	100	100
Actual	93	86.38	-	-	-

Note: FY 2005-2007 targets modified from 15 to 100.

Online Games

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$203,466,864	\$211,088,552	\$7,621,688	3.7
FTEs	N/A	N/A	N/A	N/A

Program Description

The **Online Games** program provides on-line lottery type games and services, which are lottery game tickets sold to the gaming public by lottery retail agents at targeted social settings to the gam-

ing public so that the District can experience a steady source of revenue through the transfer of net proceeds from lottery sales.

This program contains the following 9 activities described as follows:

- **Lucky Numbers, DC Four, Rolling Cash Five, PowerBall, DC Daily Six, KENO, Hot Lotto, Raffle Games, and Miscellaneous** income gaming categories provide on-line (kiosk-based) lottery gaming experience for the gaming public so that they can experience the entertainment value of the DCLB’s **portfolio of games** and potential rewards of playing and winning.

The increase over the FY 2007 approved budget is primarily attributable to projected increases in the D.C. Four, KENO, and Raffle games ticket sales, and additional investments and other income. DCLB core games, Lucky Numbers and D.C. Four, reflect a cumulative increase in line with strategic plans and goals to promote and redesign current games to grow market share. These games account for 57 percent of the projected ticket sales and 65 percent of the projected transfer to the District’s general fund.

The FY 2008 proposed budget and associated FTEs for the activities for the **Online Games** program are included in Table DC0-4.

Key Result Measure

Program 3: On-Line Gaming Operations

Manager(s): Kevin Johnson; William Parson; Bruce Jones

Supervisor(s): Jeanette A. Michael, Executive Director; Jeffrey Young, Chief Operating Officer

Measure 3.1: Online games - percent of transfer target met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	100	100	100	100	100
Actual	94	103.32	-	-	-

Agency Management Program

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$4,920,268	\$5,112,375	\$192,107	3.9
FTEs	25.0	26.0	1.0	4.0

Program Description

The Agency Management program provides administrative support and the required tools to achieve operational and programmatic results. This program is standard for all Performance-Based Budgeting agencies. More information about the Agency Management program can be found in the Strategic Budgeting chapter.

Key Result Measure

Program 4: Agency Management

Manager(s): Carol Jackson Jones; Kevin Johnson; William Parson; Bruce Jones; William Robinson

Supervisor(s): Jeanette A. Michael, Executive Director; Jeffrey Young, Chief Operating Officer

Measure 4.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	35	46	-	-	-

Measure 4.2: Percent of Key Result Measures Achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	20	60	-	-	-

Agency Financial Operations

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$2,410,145	\$3,707,551	\$1,297,406	53.8
FTEs	11.0	11.0	0.0	0.0

Program Description

The Agency Financial Operations program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the Agency Financial Operations program can be found in the Strategic Budgeting Chapter.

The FY 2008 proposed budget and associated FTEs for the activities for the Agency Financial Operations program are included in Table DC0-4.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity** in the fy 2008 **Operating Appendices** volumes.

D.C. Sports and Entertainment Commission

www.dcsec.com

Telephone: 202-547-9077

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$3,952,960	\$195,313,780	\$58,528,529	-70.0
FTEs	51.4	0.0	0.0	N/A

The mission of the D.C. Sports and Entertainment Commission (Commission) is to improve quality of life and enhance economic development in the District by operating Robert F. Kennedy Memorial Stadium (RFK), managing the non-military functions of the D.C. National Guard Armory, promoting the District as a venue for sports and entertainment activities, and supporting youth recreational activities. The Commission performs these functions on a self-supporting basis.

The Commission, a corporate instrumentality of the Government of the District of Columbia, was established in 1994 as a component unit of the District government, which allows the organization to work on behalf of the District's citizens with greater flexibility. An 11-member board of directors governs the Commission, each appointed by the Mayor and confirmed by the District Council. Its financial results are reported in the District's Comprehensive Annual Financial Report and separately in the Commission's own annual financial report.

Funding for commission operations is derived from 2 sources:

- Special revenue funds generated from the use of Commission-operated facilities, including commissions, parking, and charges from the booking of events; and

- Bond proceeds for the construction of the District's new baseball stadium, and certain specific baseball-related projects.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Manage the construction of a new Major League Baseball (MLB) stadium in the District.
- Increase the number of events, and related revenue, held at its facilities by seeking and creating events and making the venues more attractive to promoters and producers.
- Improve community outreach by developing a more comprehensive and focused strategy.

Fast Facts...

- Over \$200,000 in grants awarded to local nonprofit organizations in FY 2007.
- Upon completion, the new Washington Nationals Ballpark will be one of the most "green" or environmentally sensitive and sustainable sports facilities in the United States.

Funding by Source

Tables SC0-1 and 2 show the sources of funding and FTEs by fund type for the D.C. Sports and Entertainment Commission.

Table SC0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Special Purpose Revenue Funds	3,620	3,953	195,314	58,529	-136,785	-70.0
Total for General Fund	3,620	3,953	195,314	58,529	-136,785	-70.0
Gross Funds	3,620	3,953	195,314	58,529	-136,785	-70.0

*Percent Change is based on whole dollars.

Table SC0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Special Purpose Revenue Funds	53.7	51.4	0.0	0.0	0.0	N/A
Total for General Fund	53.7	51.4	0.0	0.0	0.0	N/A
Total Proposed FTEs	53.7	51.4	0.0	0.0	0.0	N/A

Gross Funds

The proposed budget is \$58,528,529 representing a decrease of \$136,785,251 or 70.0 percent from the FY 2007 approved budget of \$195,313,780. This agency has no District FTEs, no change from the FY 2007 approved level.

General Fund

Special Purpose Revenue Funds. The proposed budget is \$58,528,529 representing a decrease of \$136,785,251 or 70.0 percent from the FY 2007 approved budget of \$195,313,780. This agency has no District FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments:

- A decrease of \$156,550,000 from the budget authority requested from the amount approved in FY 2007 for the construction of the District's new baseball stadium. The total budget authority allocated for stadium construction from FY 2006 through FY 2008 is \$511.7 million.
- An increase of \$31,000,000 covers funding by other entities for additional stadium construction-related items or improvements not included in the Baseball Stadium Construction Agreement.

- A decrease of \$9,453,445 in the Commission's operating costs for various facility, contractual, and professional service expenditures.
- A decrease of \$1,781,806 in personal services primarily as a result of the decrease in event staff required.

Policy Initiatives

- The Office of the Deputy Mayor for Planning and Economic Development will allocate \$325,000 to the Sports Commission's Sponsored Events program during FY 2008. The funds will allow the agency to conduct outreach and provide grant opportunities to District-based groups that expand sport diversity, particularly for school-aged children.

Expenditure by Comptroller Source Group

Table SC0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table SC0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	2,398	2,907	3,176	2,811	-365	-11.5
12 Regular Pay - Other	155	178	1,600	601	-999	-62.5
13 Additional Gross Pay	38	33	46	0	-46	-100.0
14 Fringe Benefits - Curr Personnel	517	571	607	525	-82	-13.5
15 Overtime Pay	512	263	395	105	-290	-73.4
Subtotal Personal Services (PS)	3,620	3,953	5,823	4,041	-1,782	-30.6
20 Supplies and Materials	0	0	466	164	-302	-64.8
30 Energy, Comm. and Bldg	0	0	1,318	649	-669	-50.7
31 Telephone, Telegraph, Telegram, etc.	0	0	217	112	-105	-48.5
32 Rentals - Land and Structures	0	0	25	25	0	0.0
33 Janitorial Services	0	0	42	32	-10	-24.7
40 Other Services and Charges	0	0	1,884	656	-1,229	-65.2
41 Contractual Services - Other	0	0	184,803	52,419	-132,384	-71.6
50 Subsidies and Transfers	0	0	200	200	0	0.0
70 Equipment & Equipment Rental	0	0	534	230	-304	-56.9
Subtotal Nonpersonal Services (NPS)	0	0	189,491	54,487	-135,003	-71.2
Total Proposed Operating Budget	3,620	3,953	195,314	58,529	-136,785	-70.0

*Percent Change is based on whole dollars.

Expenditure by Program

Table SC0-4 shows the FY 2008 proposed budget by program and activity for the D.C. Sports and Entertainment Commission.

Table SC0-4
FY 2008 Proposed Operating Budget and FTEs, by Program and Activity
 (dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
DC Sports Commission (1000)								
DC Sports Commission (1100)	3,951	19,764	8,529	-11,235	51.4	0.0	0.0	0.0
Stadium (6100)	0	175,550	50,000	-125,550	0.0	0.0	0.0	0.0
Subtotal: DC Sports Commission (1000)	3,951	195,314	58,529	-136,785	51.4	0.0	0.0	0.0
Payroll Default Program (9980)								
No Activity Assigned	2	0	0	0	0.0	0.0	0.0	0.0
Subtotal: Payroll Default Program (9980)	2	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	3,953	195,314	58,529	-136,785	51.4	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Based Program Budgeting

The Commission operates through the following 2 programs:

District Baseball Ballpark

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$175,550,000	\$50,000,000	-\$125,550,000	-71.5
FTEs	N/A	N/A	N/A	N/A

Program Description

The **District Baseball Ballpark** program administers the construction of a new baseball stadium in the District, which will be owned by the District and leased to the owners of the MLB team.

This program is a component of the Ballpark Omnibus Financing and Revenue Act of 2004 for the construction of a District baseball stadium in Southeast. Of the total project costs of \$630.6 million, the Commission administers a total \$511.7 million. The FY 2008 budget reflects the remaining budget authority required to complete the Commission's portion of the Baseball Stadium construction project, a total of \$19,000,000 for FY 2008.

- New stadium construction base costs, ancillary costs, and builder's contingency totaling \$445.3 million.
- \$24 million for the renovation of RFK Stadium.
- \$32.9 million for parking facility construction.
- \$9.4 million of the overall project contingency.

In addition, the Commission is requesting budget authority of \$31 million for amounts funded by others. The FY 2008 budget for the Sports Commission component of the project is \$50 million. This amount, in addition to the \$317.2 million requested in the FY 2006 budget, and the \$175.6 million requested in FY 2007, equals the total amount of the project costs the Commission will expend.

The following table identifies the primary project components:

Table SC0-5	
Component	Cost (\$ in millions)
New Stadium Construction	\$445.3
RFK Stadium	18.5
Contingency for RFK	5.5
Parking	32.9
Project Contingency	9.4
Total for Sports Commission	511.7
Project Contingency	31.0
Grand Total for Sports Commission Component	\$542.7

The Commission's budget authority for this project is available until expended; meaning that the funds are non-lapsing and that any remaining unspent budget authority at the end of FY 2008 will carry over or be reauthorized in the next budget year until the project is complete. The anticipated project completion date is Spring 2008.

The FY 2008 budget for the activities of the District Baseball Ballpark program are included in Table SC0-4.

Sponsored Events

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$19,763,780	\$8,528,529	-\$11,235,251	-56.8
FTEs	N/A	N/A	N/A	N/A

Program Description

The Sponsored Events program promotes Commission facilities so that the agency can attract and develop new events for RFK Stadium, the D.C. Armory, and Commission parking lots. These events include D.C. United Major League Soccer, local athletic games, and various concerts and events. This program also provides community outreach and grant opportunities to District-based groups who help expand sports, health, and educational or arts-related opportunities, particularly for school-aged children.

Agency Goals and Performance Measures

Goal 1: Increase the number of events held at the agency's facilities.

Manager(s): Ollie Harper, Jr., Director of Facility Operations

Supervisor(s): Allen Y. Lew, Chief Executive Officer

Measure 1.1: Number of Stadium and Armory Events

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	100	115	115	45	45
Actual	N/A	135	-	-	-

Note: FY 2008 and 2009 targets reduced from 115 to 45 events. Baseball will not be held at RFK beginning in FY 2008 which will reduce the number of events by 81 baseball games. While this measure states the number of events, an event may have several event days at the Stadium or Armory. (3/2007)

Goal 2: Improve community outreach program

Manager(s): Scott Burrell, Director of Special Projects

Supervisor(s): Allen Y. Lew, Chief Executive Officer

Measure 2.1: Community outreach program

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	100	100	200	200	200
Actual	N/A	176	-	-	-

Note: FY 2007 target increased from \$100,000 to \$200,000 at the agency's request. (3/2007)

For more detailed information regarding the proposed funding for the District Baseball financing plan, please see the Ballpark Revenue Fund (BK0) chapter in this volume and the Baseball in the District of Columbia chapter Special Studies chapter of the Mayor's FY 2008 Proposed Budget and Financial Plan.

District of Columbia Retirement Board

www.dcrb.dc.gov

Telephone: 202-343-3200

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$17,558,556	\$34,422,682	\$33,248,755	-3.4
FTEs	32.0	46.0	47.7	3.8

The mission of the District of Columbia Retirement Board (DCRB) is to manage the assets of the Teachers' Retirement Fund, and the Police Officers' and Firefighters' Retirement Fund (the "Fund") on an actuarially sound basis and, beginning in fiscal year 2006, administer retirement benefits for participants and their survivors.

In 2004, the authority to administer the teachers', police officers', and fire fighters' retirement programs was transferred to the District of Columbia Retirement Board (DCRB) by the Fiscal Year 2005 Budget Support Act of 2004, Subtitle B, the Financial Operations and Systems Reorganization Act of 2004, D.C. Law 15-205.

DCRB is an independent agency that has "exclusive authority and discretion to manage and control" the District's retirement funds for teachers, police officers, and firefighters under Section 1-711(a) of the District of Columbia Code. The DCRB also has the exclusive authority, pursuant to Section 1-711(k), to establish classification and compensation policy for staff appointed by the Board.

As with prior years, the proposed budget relies entirely on Special Purpose Revenue funding. These funds are derived from the invest-

ment earnings of the fund and reimbursements received from the U.S. Treasury for the administration of certain pension payments and other services for which the Treasury is responsible.

The federal government assumed the District's unfunded liability for the retirement plans of teachers, police officers, and firefighters under the National Capital Revitalization and Self-Government Improvement Act of 1997. The federal government pays the future retirement benefits and death benefits, and a share of disability payments for employees for service through the freeze date of June 30, 1997. The reimbursement equation is determined annually and is based on the population of retirees and plan participants. The Government of the District of Columbia is responsible for all subsequently earned benefits for members of the retirement plans.

The DCRB expanded its operations to administer benefits pursuant to P.L. 105-33, the District of Columbia Retirement Protection Act of 1997, as pursuant to P.L. 108-489, the District of Columbia Retirement Protection Improvement Act of 2004, and D.C. Code 15-205, the Fiscal Year Operations and Systems Reorganization Act.

The DCRB Board of Trustees consists of 12 voting trustees: 3 appointed by the Mayor; 3 by the District Council; and 6 elected by the employee participation groups, plus the District's Chief Financial Officer or his designee serves as a non-voting, ex-officio member of the Board.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Achieve long-term investment rate of return in excess of the actuarial investment rate.
- Ensure timely and accurate benefit payments to retirees and their survivors and provide pre-retirement services and counseling to participants commencing in FY 2007.
- Make timely vendor payments to avoid interest penalties.

Fast Facts...

- In FY 2006, DCRB managed \$3.6 billion of retirement funds for DC teachers, police officers and firefighters.
- As of September 30, 2006, 13,383 retirees and survivors received monthly pension payments, and 10,750 active DC teachers, firefighters and police officers participated in the retirement plans.
- The United States Treasury plans to reimburse DCRB \$8.3 million in FY 2008 for Benefits Administration operating costs.
- DCRB's operating expenses for FY 2008 are less than 1.0 percent of the Funds managed.
- In FY 2006, DCRB earned an average annual rate of return of 10.4 percent on its managed assets.

Funding by Source

Tables DY0-1 and 2 show the sources of funding and FTEs by fund type for the D.C. Retirement Board.

Table DY0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Special Purpose Revenue Funds	12,548	17,559	34,423	33,249	-1,174	-3.4
Total for General Fund	12,548	17,559	34,423	33,249	-1,174	-3.4
Gross Funds	12,548	17,559	34,423	33,249	-1,174	-3.4

*Percent Change is based on whole dollars.

Table DY0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Special Purpose Revenue Funds	26.0	32.0	46.0	47.7	1.7	3.8
Total for General Fund	26.0	32.0	46.0	47.7	1.7	3.8
Total Proposed FTEs	26.0	32.0	46.0	47.7	1.7	3.8

Gross Funds

The agency's proposed budget is \$33,248,755 representing a decrease of \$1,173,927, or 3.4 percent from the FY 2007 approved budget of \$34,422,682. This funding supports 47.7 FTEs, an increase of 1.7 FTEs, or 3.8 percent over the FY 2007 approved level. The increase in reported FTEs for FY 2008 is the result of including previously excluded interns in the FTE calculation. The Board-approved agency headcount exclusive of interns remains unchanged from FY 2007 to FY 2008.

General Funds

Special Purpose Revenue Funds: The proposed budget is \$33,248,755, a decrease of \$1,173,927 or 3.4 percent from the FY 2007 approved budget of \$34,422,682. This funding supports 47.7 FTEs, an increase of 1.7 FTEs, or 3.8 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A net increase of \$815,777 in personal services and 1.7 FTEs comprised of the following changes:
 - An increase of \$329,952 in personal services and a decrease of 1.0 FTE in the Investments program;
 - An increase of \$183,523 in personal services and 0.4 FTE in the Benefits Administration program;

- An increase of \$302,302 in personal services and 2.4 FTEs in the Agency Management program;
- The FTE calculation includes previously excluded interns and the reclassification of two staff positions from the Investments program to the Agency Management program.

- A net decrease of \$2,058,685 in nonpersonal services, excluding the fixed costs changes across all programs, but including a decrease of \$18,672 in supplies and materials, a decrease of \$776,598 in other services and charges, a decrease of \$947,179 in contractual services, and a decrease of \$316,235 in equipment; and
- **Fixed Costs.** A net increase in Fixed Costs of \$68,981, which includes an increase of \$23,606 for telephones, an increase of \$121,898 for rent, a decrease of \$75,349 for postage, and a decrease of \$1,174 for security services.

Policy Initiatives

This chapter reflects the District of Columbia Retirement Board's revised FY 2008 budget submission.

Expenditure by Comptroller Source Group

Table DY0-3 shows the FY 2008 proposed budget for the District of Columbia Retirement Board at the Comptroller Source Group level (Object Class level).

Table DY0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	1,063	2,126	3,394	3,382	-11	-0.3
12 Regular Pay - Other	118	196	150	150	0	0.0
13 Additional Gross Pay	12	64	146	566	420	287.8
14 Fringe Benefits - Curr Personnel	153	338	754	1,138	384	50.9
15 Overtime Pay	0	0	232	255	23	10.0
Subtotal Personal Services (PS)	1,346	2,724	4,675	5,491	816	17.4
20 Supplies and Materials	147	96	230	212	-19	-8.1
31 Telephone, Telegraph, Telegram, Etc	16	34	36	60	24	65.5
32 Rentals - Land and Structures	181	1,013	1,275	1,397	122	9.6
34 Security Services	0	0	6	5	-1	-19.0
40 Other Services and Charges	10,160	12,081	18,624	17,772	-852	-4.6
41 Contractual Services - Other	0	1,454	8,761	7,814	-947	-10.8
70 Equipment & Equipment Rental	698	156	814	498	-316	-38.8
Subtotal Nonpersonal Services (NPS)	11,201	14,834	29,747	27,758	-1,990	-6.7
Total Proposed Operating Budget	12,548	17,559	34,423	33,249	-1,174	-3.4

*Percent Change is based on whole dollars.

Expenditure by Program

Table DY0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the District of Columbia Retirement Board.

Table DY0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
DCRB INVESTMENTS (1000)								
DCRB (1100)	12,389	19,499	18,317	-1,182	4.0	12.0	11.0	-1.0
Subtotal: DCRB INVESTMENTS (1000)	12,389	19,499	18,317	-1,182	4.0	12.0	11.0	-1.0
DCRB BENEFITS ADMINISTRATION (2000)								
DCRB Benefits Administration (2100)	2,459	10,990	9,157	-1,832	18.0	19.0	19.4	0.4
Subtotal: DCRB BENEFITS ADMIN (2000)	2,459	10,990	9,157	-1,832	18.0	19.0	19.4	0.4
DCRB AGENCY MANAGEMENT (3000)								
DCRB Agency Management (3100)	2,711	3,934	5,775	1,841	10.0	15.0	17.4	2.4
Subtotal: DCRB AGENCY MGMT (3000)	2,711	3,934	5,775	1,841	10.0	15.0	17.4	2.4
Total Proposed Operating Budget	17,559	34,423	33,249	-1,174	32.0	46.0	47.7	1.7

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Programs

Due to its status as an independent agency that does not use local funding, the District of Columbia Retirement Board has not fully implemented the District's Performance-Based Budgeting system. However, it has organized its budget in a program-based format as follows:

Board of Trustees, and the Investment Management and the Legal departments. Under this program, the DCRB determines the overall investment strategy for the Fund; implements and monitors the investment strategy; analyzes and responds to legal issues; and provides agency-level guidance in all operational areas of the agency. All expenses of the Investments program are paid from Special Purpose Revenue funds obtained from investment earnings.

Investments

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$19,499,087	\$18,316,623	-\$1,182,464	-6.1
FTEs	12.0	11.0	-1.0	-8.2

The FY 2008 budget and associated FTEs for the activities for the **Investments** program are included in Table DY0-4.

Program Description

The program titled **Investments** includes all activities and resources dedicated to the investment management of the Fund, including the DCRB

Agency Goals and Performance Measures

Goal 1: Achieve long-term rate of return in excess of the actuarial rate.

Manager(s): Constance Donovan, Acting Executive Director

Supervisor(s): District of Columbia Retirement Board Trustees

Measure 1.1: Achieve a long-term rate of return in excess of the actuarial rate

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	7.25	7.25	7.25	7.25	7.25
Actual	8.8	8.7	-	-	-

Note: Measure modified from "Performance of the actuarial rate versus the District's 10 year actual rate of return percentage." (2/16/05)

Benefits Administration

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$10,989,538	\$9,157,359	-\$1,832,179	-16.7
FTEs	19.0	19.4	0.4	1.9

Program Description

The **Benefits Administration** program provides for the timely and accurate payment of benefits to retirees and survivors. In the fall of 2007, the DCRB began providing pre-retirement education and counseling to active plan participants.

In FY 2008, Benefits Administration program expenses are budgeted using 2 sources: Special Purpose Revenue funds obtained from investment earnings (25 percent) and reimbursements by the U.S. Treasury (75 percent).

The FY 2008 budget and associated FTEs for the activities for the **Benefits Administration** program are included in Table DY0-4.

Goal 2: Ensure timely and accurate benefit payments to the retirees and their survivors.

Manager(s): Constance Donovan, Acting Executive Director

Supervisor(s): District of Columbia Retirement Board Trustees

Measure 2.1: Percent of timely and accurate benefit payments to the retirees and their survivors

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	90	90	90	90
Actual	N/A	N/A	-	-	-

Note: New measure in FY 2006.

Agency Management

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$3,934,057	\$5,774,773	\$1,840,716	46.8
FTEs	15.0	17.4	2.4	16.0

Program Description

The **Agency Management** program provides executive direction, operational support, and the required tools and facilities to achieve operational and programmatic objectives for the Agency.

In FY 2008, Agency Management program expenses are budgeted using two sources: Special Purpose Revenue funds obtained from investment earnings (53 percent) and reimbursements by the U.S. Treasury (47 percent).

The FY 2008 budget and associated FTEs for the activities for the **Agency Management** program are included in Table DY0-4.

Goal 3: Make timely vendor payments to avoid interest penalties.

Manager(s): Constance Donovan, Acting Executive Director

Supervisor(s): District of Columbia Retirement Board Trustees

Measure 3.1: Percent of vendor payments made on a timely basis to avoid interest penalties

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	99	99	99	99
Actual	N/A	99	-	-	-

Note: New measure in FY 2006.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2008 Operating Appendices volumes.

Washington Convention Center Authority

www.dcconvention.com

Telephone: 202-249-3000

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$0	\$80,237,898*	\$88,742,444	10.6

* In FY 2007, interest and capital expenditures totaling \$5,412,176 was not included as part of the agency's FY 2007 proposed budget.

The mission of the Washington Convention Center Authority (WCCA) is to provide superior convention services to customers and serve as an economic engine to the nation's capital.

The District Council enacted the Washington Convention Center Authority Act, which transferred operational oversight of the convention center to the Washington Convention Center Authority on September 28, 1994.

The Washington Convention Center is governed by a nine-member Board of Directors (the board). Two members, one of whom is the Chief Financial Officer of the District and the other of whom is designated by the Mayor, serve as ex-officio voting rights. The remaining 7 public members are appointed by the Mayor with advice and consent of the Council of the District of Columbia and represent certain sectors of the community. The terms of the members are 4 years. No board member is permitted to serve more than 2 consecutive four-year terms. The Mayor appoints 1 public member as chairperson with the advice and consent of the Council.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Develop a service-focused staff that is highly trained, accountable and believes the WCCA is a great place to work.
- Maintain an impeccable venue and continue to implement enhancements that serve WCCA customers and provide WCCA with a competitive edge.
- Demonstrate fiscal responsibility by optimizing revenue generation, managing expenses, and exercising sound cash management and investment policies.
- Maximize operational efficiency.
- Fortify WCCA's foundation as a valued community and business partner.

Fast Facts...

- The Convention Center has proven to be a vital economic engine since its opening in 2003, generating approximately \$424 million and \$464 million in annual economic impact for the District in fiscal years 2005 and 2006, respectively.
- WCCA hosted 201 events in FY 2004, 185 events in FY 2005 and 105 events in FY 2006. The number of attendees during the period FY 2004 - FY 2006 was 3.1 million.
- WCCA has booked or tentatively booked approximately 270 events scheduled to be held from 2007-2010. These events are projected to include 1,286,595 attendees.
- The convention center is ranked 5th among comparable convention center facilities in the amount of exhibit space available.

Funding by Source

Table ES0-1 shows the source of funding for the Washington Convention Center Authority.

Table ES0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Special Purpose Revenue Funds	0	0	80,238	88,742	8,505	10.6
Total for General Fund	0	0	80,238	88,742	8,505	10.6
Gross Funds	0	0	80,238	88,742	8,505	10.6

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table ES0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table ES0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	0	0	10,023	12,344	2,320	23.2
12 Regular Pay - Other	0	0	1,145	1,145	0	0.0
13 Additional Gross Pay	0	0	489	509	20	4.0
14 Fringe Benefits - Curr Personnel	0	0	2,704	3,281	577	21.3
Subtotal Personal Services (PS)	0	0	14,362	17,279	2,917	20.3
20 Supplies and Materials	0	0	654	654	0	0.0
30 Energy, Comm. and Bldg Rentals	0	0	5,908	5,408	-500	-8.5
40 Other Services and Charges	0	0	13,276	13,405	130	1.0
41 Contractual Services - Other	0	0	9,531	10,340	809	8.5
60 Land and Buildings	0	0	0	6,497	6,497	N/A
70 Equipment & Equipment Rental	0	0	331	331	0	0.0
80 Debt Service	0	0	36,176	34,828	-1,348	-3.7
Subtotal Nonpersonal Services (NPS)	0	0	65,876	71,464	5,587	8.5
Gross Funds	0	0	80,238	88,742	8,505	10.6

*Percent Change is based on whole dollars.

Note: The agency presents its budgeted revenues and expenditures for the purpose of reporting. However, as a proprietary fund, under the current financial accounting structure, the agency's actual revenues and expenditures are not tracked in the District System of Accounting and Reporting (SOAR) and may not be shown in this chart or in the Comprehensive Annual Financial Report (CAFR).

Gross Funds

The agency's proposed budget is \$88,742,444 representing an increase of \$8,504,546 or 10.6 percent over the FY 2007 approved budget of \$80,237,898. The FY 2008 proposed budget includes budget authority for spending on capital-related projects that were not previously included in the FY 2007 budget submission. The agency spent \$5,412,176 in FY 2007 on similar capital projects. The Washington Convention Center Authority employees do not fall under the District Merit Personnel system and, therefore, are not reflected in the agency's budget submission.

General Fund

Special Purpose Revenue Funds. The agency's proposed budget is \$88,742,444 representing an increase of \$8,504,546 or 10.6 percent over the FY 2007 approved budget of \$80,237,898. The FY 2008 proposed budget includes budget authority for spending on capital related projects that were not previously included in the FY 2007 budget submission to the OCFO. The Washington Convention Center Authority employees do not fall under the District Personnel system and, therefore, are not reflected in the agency's budget submission.

Changes from the FY 2007 approved budget include:

- A net increase of \$2,917,063 attributed to the following:
 - \$1,845,678 for new full-time positions;
 - \$617,907 resulting from a 4 percent cost-of-living adjustment; and
 - \$453,478 due to fringe benefit costs.
- A decrease of \$500,000 in utility expenses due to negotiations with the utility company that allowed WCCA to be included in the District's energy contract.
- A net increase of \$129,500 in projected operational costs due to contract renewals.
- A net increase of \$809,448 in the marketing service contracts expense. This increase results from projected increases in dedicated taxes that are collected from hotels sales taxes in the city. The projections are conducted by the D.C. Office of Revenue Analysis. The marketing fund expenditures are based on a formula driven by the amount of the hotel taxes collected; therefore, when dedicated taxes exceed projections, there is an automatic increase to the marketing fund expenditure.
- A net decrease of \$2,401,225 in debt service expense due to refunding of the Series 1998 Bonds.

- A net increase of \$1,053,000 in interest expense, which represents interest expense for WCCA Central Plant. The FY 2007 budget did not include Central Plant interest expense as a separate line item; it was included in the capital expenditures budget amount.
- An increase of \$6,496,760 in the capital budget expenditure due to additional capital spending projected for FY 2008. Prior to FY 2008, the WCCA did not report the capital expenditure budget in the budget document provided to the Office of the Chief Financial Officer (OCFO) to include in the District's annual budget. In FY 2007, the Capital expenditure budget was \$5,412,176; had this amount been included, the net increase for capital expenditures in FY 2008 would only be \$1,084,584. The capital budget related expenditures include retail space build-out costs and hotel development expenditures. The WCCA funds capital expenditures for the fiscal year using current year dedicated taxes receipts.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** volume.
Expenditures by Program

Expenditure by Program

Table ES0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the Washington Convention Center Authority.

Table ES0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Wash Convention Center (1000)								
Wash Convention Center (1100)	0	80,238	88,742	8,505	0.0	0.0	0.0	0.0
Subtotal: Wash Convention Center (1000)	0	80,238	88,742	8,505	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	80,238	88,742	8,505	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

The Washington Convention Center Authority receives its funding by generating operating revenue, collecting dedicated taxes, and earning interest income on invested funds. The dedicated taxes were established pursuant to the WCCA Act. Effective October 1, 1998, the dedicated taxes consist of a separate sales and use tax of 4.45 percent (of the District's 14.5 percent) on hotel room charges and a sales and use tax of 1.0 percent (of the District's 10.0 percent) on restaurant meals, alcohol beverages consumed on the premises and rental vehicle charges. The dedicated taxes are collected on behalf of the WCCA in accordance with the September 1998 Lockbox and Collection Agreements executed by the WCCA, the District and the financial institution.

The Center has 703,000 square feet of exhibit space, 118,670 square feet of meeting space, which is divisible into 66 meeting rooms, 44,000 square feet of retail space and street level restaurants, and 52,000 square feet for a ballroom which is one of the largest on the East Coast.

On July 1, 2004, a lease agreement was signed between the District of Columbia and the Washington Convention Center Authority granting the WCCA the exclusive right to use the old convention center site located on 900 9th street N.W. The term of the lease is from July 1, 2004 through July 1, 2014. The District reserves the right to terminate the lease for any reason, upon 90 days written notice. WCCA agreed to use the leased premises solely to raze and demolish the old convention center in order to build and operate a public parking lot providing vehicular parking service to the general public and related administrative and recreational uses. The old convention center site was demolished in 2006.

Agency Goals and

Performance Measures

Goals: Maintain or exceed bookings and building revenue in the new convention center.

Manager(s): Pia Brown, Director of Event Management; Linda Erickson, Director of Sales

Supervisor(s): Reba Pittman Walker, CEO and General Manager

Measure 1.1: Number of events hosted

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	170	120	120	120	125
Actual	185	105	-	-	-

Note: Events are continually booked and some cancelled. The FY 2008 and FY 2009 targets are subject to change as events will continue to be booked after the FY 2008 proposed budget is submitted.

Measure 1.2: Operating revenue generated (millions)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	15.6	15.5	14.3	15.8	16.2
Actual	16.3	16.1	-	-	-

Note: Projected revenue for Fiscal Years 2008 and 2009 are preliminary and subject to change since events are booked and cancelled after the budget is submitted.

Measure 1.3: Convention center occupancy rate (percentage)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	75	75	70	70	70
Actual	66	64	-	-	-

Note: The target for this measure refers to the days the convention center is available for bookings. The convention center facilities are available for booking 70% of the operating year. Holidays, scheduled maintenance periods and short windows between events account for the remainder of the year.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity in the FY 2008 Operating Appendices** volumes.

Housing Finance Agency

www.dchfa.org
202-777-1600

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$0	\$6,528,950	\$14,660,114	124.5

The mission of the Housing Finance Agency (HFA) is to stimulate and expand homeownership and rental housing opportunities for low and moderate-income families in the District of Columbia.

The HFA was established in 1979 as a corporate body with a legal existence separate from the government of the District of Columbia to stimulate and expand homeownership and rental housing opportunities for low and moderate-income families in the District. The HFA issues taxable and tax-exempt mortgage revenue bonds to lower the costs of financing single-family housing and the costs of acquiring, constructing, and rehabilitating rental housing. In addition, HFA issues 4 percent low-income housing tax credits to achieve its affordable housing preservation, rehabilitation, and development objectives.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Finance housing development projects within strategic investment areas to preserve, rehabilitate, and produce affordable housing for very low-to-middle income families;
- Support the objectives of the city-wide Comprehensive Housing Strategy Task Force for multifamily programs, increase and enhance coordination of information and financial resources between sister housing agencies (DCHA and DHCD);
- Increase the efficiency in the use of financial resources for housing to include maximizing leverage (low-cost bond financing) to ensure that resources like the Housing Production Trust Fund, Home Purchase Assistance Program, and Community Development Block Grant monies are used across a broad spectrum of projects, and create more affordable housing opportunities for families;
- Increase and enhance the focus of providing wrap-around supportive services for families (education, job training, day care, etc.); provide homeownership counseling to approximately 2,000 borrowers; and expand homebuyer seminars and workshops; and
- Continue to work closely with stakeholders, the Mayor, the Council of the District of Columbia, and other government agencies to determine how HFA can more effectively use its resources to help the District meet its affordable housing goals.

Fast Facts...

- HFA increased the number of approved participating Single Family loan originations by 50 percent.
- HFA is working closely with employers in an effort to create Employer Assisted Housing programs.
- Mortgage Revenue Bonds for single-family housing issued by HFA - **\$200 Million**.
- Average number of public meetings held and attended annually by the Office of Planning to preserve and support healthy neighborhoods - **190**.
- HFA issues tax-exempt mortgage revenue bonds to first-time homebuyers, current homeowners, and multi-family developers - **Diversity Mortgage Lending**.

Funding by Source

Table HF0-1 shows the sources of funds by fund type for the Housing Finance Agency.

Table HF0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Special Purpose Revenue Funds	0	0	6,529	14,660	8,131	124.5
Total for General Fund	0	0	6,529	14,660	8,131	124.5
Gross Funds	0	0	6,529	14,660	8,131	124.5

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table HF0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table HF0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	0	0	3,490	3,805	315	9.0
12 Regular Pay - Other	0	0	89	93	5	5.2
13 Additional Gross Pay	0	0	102	0	-102	-100.0
14 Fringe Benefits - Curr Personnel	0	0	603	972	369	61.2
Subtotal Personal Services (PS)	0	0	4,285	4,871	586	13.7
20 Supplies And Materials	0	0	65	78	13	20.7
30 Energy, Comm. And Bldg Rentals	0	0	0	116	116	0.0
31 Telephone, Telegraph, Telegram, Etc	0	0	42	55	13	31.7
33 Janitorial Services	0	0	0	89	89	0.0
34 Security Services	0	0	0	6	6	0.0
40 Other Services And Charges	0	0	1,688	1,180	-508	-30.1
41 Contractual Services - Other	0	0	100	110	10	10.0
50 Subsidies And Transfers	0	0	0	7,453	7,453	0.0
70 Equipment & Equipment Rental	0	0	350	501	151	43.3
80 Debt Service	0	0	0	202	202	0.0
Subtotal Nonpersonal Services (NPS)	0	0	2,244	9,790	7,545	336.2
Total Proposed Operating Budget	0	0	6,529	14,660	8,131	124.5

*Percent Change is based on whole dollars.

Gross Funds

The proposed budget is \$14,660,114, representing an increase of \$8,131,164, or 124.5 percent over the FY 2007 approved budget of \$6,528,950. There are no District FTEs, no change from FY 2007. The budget is comprised entirely of Special Purpose Revenue funds.

General Fund

Special Purpose Revenue Funds. The agency's proposed budget is \$14,660,114, representing an increase of \$8,131,164, or 124.5 percent over the FY 2007 approved budget of \$6,528,950. There are no District FTEs, no change from FY 2007.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$314,588 in Regular Pay - Continuing Full Time resulting from adding two positions:
 - Special Assistant to the Executive Director;
 - System Administrator; and
 - A 4 percent cost-of-living adjustment;
- An increase of \$4,601 in Regular Pay - Other resulting from cost-of-living adjustments;
- An increase of \$369,067 in Fringe Benefits - due to:
 - a projected increase of 20 percent in health insurance premium over FY 2007;

- the agency's decision to pay for 50 percent of the health insurance premium for families;
- resumption of the agency's pension plan where the agency's contribution is projected to be 5 percent.
- A decrease of \$102,313 in Additional Gross Pay as a result of a change in how bonuses are to be determined;
- A net decrease of \$131,801 due to reallocation of resources; and
- A net increase of \$224,022 for Fixed Costs in fuel, telephone, janitorial services, and security services due to leasehold improvements to the existing headquarters.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices volumes.

Policy Initiatives

- An increase of \$7,453,000 in the Rent Supplement program to subsidize housing for low-income people in the District of Columbia.

Expenditure by Program

Table HF0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the Housing Finance Agency.

Table HF0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Housing Finance Agency (1000)								
Housing Finance Agency (1100)	0	6,529	14,660	8,131	0.0	0.0	0.0	0.0
Subtotal: Housing Finance Agency (1000)	0	6,529	14,660	8,131	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	6,529	14,660	8,131	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Performance-Base Budgeting Program

The Housing Finance Agency operates through the following 2 programs:

Multi-Family Development

The Multi-Family Development program provides a variety of financial services. The HFA funds multi-family development projects by issuing tax-exempt and taxable mortgage revenue bonds, McKinney Act Funds, and 4 percent low-income tax credits to lower the cost of financing multi-family developments.

- Non-profit and for-profit developers can take advantage of several financing programs including the Multifamily Mortgage Revenue Bond Program, Low-Income Housing Tax Credit Program, and the Affordable Housing Specialized Fund;
- The HFA's tax-exempt and taxable bonds, tax credits and low-cost specialized loan funds are financial tools that are integral to the developers' ability to provide affordable, safe and decent housing to low-income and special needs populations;
- The multi-family mortgage revenue bonds

and tax credit products serve as vehicles for developers to access low-cost institutional debt and equity that enhance return on investment;

- When combined with 4 percent low-income housing tax credits and other subsidies, the HFA's mortgage revenue bonds product, which is offered in enhanced and un-enhanced structures, provides competitive below-market rate pricing and helps to preserve, rehabilitate or construct affordable and mixed-income housing in the District;
- HFA prides itself in serving the development community with a streamlined financing process. Staff members and a committed slate of third-party professionals provide technical assistance on all aspects of underwriting to developers that produce affordable housing and act as facilitators with city and federal government agencies to help expedite the permitting process and other approvals;
- HFA's staff provides ongoing construction monitoring to ensure construction is successfully completed and properly managed;
- Depending on the project's eligibility, tax-exempt bonds, taxable bonds or low-interest loans can be used for predevelopment activities as well as the acquisition, construction and renovation of multifamily buildings; and
- HFA's financing can be used to finance the rehabilitation or construction of rental housing, cooperatives, assisted-living facilities, and transitional housing.

Single-Family Development

The **Single-Family Bond** program provides a variety of financial services, including below market interest rates for first-time homebuyers and current homeowners. In addition, the program provides home-buying education and financial/credit counseling through its Home Resource Center. Information is available on financing options, city and government home-buying assistance and incentives like the \$5,000 tax credits, tax abatements, and the Home Purchase Assistance program.

- HFA's Single-Family Bond program issued

\$17 million in single family mortgage revenue bonds in FY 2006. This program offered a low rate of 4.70 percent and assisted rate of 5.95 percent with a 4.0 percent grant;

- In FY 2007, the program increased its issuance of mortgage revenue bonds totaling \$162 million which included 2 issues of \$60 million and \$102 million respectively (of which \$75 million are lendable proceeds);
- In the first quarter of FY 2007, 47 families had purchased homes using HFA's Single Family Bond program. With mortgage rates as low as 5.6 percent with 2 points, 5.75 percent with 1 point and 5.90 with no points, the HFA is committed to keeping homeownership affordable in the District;
- In FY 2007, the Single-Family program was placed under the umbrella of the Agency's Home Resource Center. The Home Resource Center continues to provide housing counseling, homeownership education, and community outreach. Through the Center, information is made available to residents on the Single-Family Bond products, and free homebuyer workshops held every Wednesday at 10:00 am and every Friday at 11:30 am; and
- The HFA believes that homeownership helps stabilize neighborhoods, provides a sense of security for families, decreases the possibilities of displacement, builds family wealth and increases a resident's interest in community involvement. Therefore, as we move forward, the Home Resource Center staff will strive to diversify lending products, increase participating lenders, provide homeownership counseling to more than 2,000 individuals and conduct hundreds of free workshops throughout the city.

Agency Goals and Performance Measures

Goals: Stimulate and expand homeownership and rental housing opportunities for low- and moderate-income families in Washington, D.C.

Citywide Strategic Priority Area(s): Building Safer Neighborhoods

Manager(s): Anthony Waddell, Director of Public Finance; Gwen Adams, Director, Home Resource Center

Supervisor(s): Harry D. Sewell, Executive Director

Measure 1.1: Add new rental units to the District's housing stock

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	1688	1923	1447	1638	N/A
Actual	7623	1295	-	-	-

Measure 1.2: Percentage of multi-family units occupied by District residents whose incomes are at or below 50% of the AMI

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	60	30	32	32	N/A
Actual	92	50	-	-	-

Measure 1.3: Percentage of multi-family units occupied by District residents whose incomes are at or below 60 percent of the AMI

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	80	80	N/A
Actual	N/A	-	-	-	-

Note: HFA added this new performance measure on April 13, 2007. Data will be collected from FY 2007 onward. (04/19/07)

Measure 1.4: Number of single-family and individual home purchases financed

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	90	73	75	500	N/A
Actual	0	170	-	-	-

National Capital Revitalization Corporation

www.ncrcdc.com

Telephone: 202-530-5750

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$0	\$51,592,000	\$0	-100.0
FTEs	0.0	0.0	0.0	N/A

In FY 2008, the National Capital Revitalization Corporation (NCRC) and its component unit, the RLA Revitalization Corporation, will be dissolved. The new agency, the District of Columbia Economic Development Authority (DCEDA), will be established with the National Capital Revitalization Corporation and the Anacostia Waterfront Corporation as subsidiary units. DCEDA will maintain all of the basic powers and property currently under the control of NCRC with the expectation of a more accountable management structure and a more focused mission through consolidation. NCRC's proposed FY 2008 budget as stated in the Mayor's Proposed Budget, a total of \$39,606,000 in Special Purpose Revenue Funds, will be held in the District's Non-Departmental account and will be disbursed when DCEDA's organizational and fiscal structures are established.

Funding by Source

Table NC0-1 shows the source of funding for the National Capital Revitalization Corporation.

Table NC0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Special Purpose Revenue Funds	0	0	51,592	0	-51,592	-100.0
Total for General Fund	0	0	51,592	0	-51,592	-100.0
Gross Funds	0	0	51,592	0	-51,592	-100.0

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table NC0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table NC0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	0	0	4,290	0	-4,290	-100.0
14 Fringe Benefits - Curr Personnel	0	0	625	0	-625	-100.0
Subtotal Personal Services (PS)	0	0	4,915	0	-4,915	-100.0
20 Supplies and Materials	0	0	97	0	97	-100.0
30 Energy, Comm. and Bldg Rentals	0	0	569	0	-569	-100.0
40 Other Services and Charges	0	0	1,743	0	-1,743	-100.0
50 Subsidies and Transfers	0	0	44,268	0	-44,268	-100.0
Subtotal Nonpersonal Services (NPS)	0	0	46,677	0	-46,677	-100.0
Total Proposed Operating Budget	0	0	51,592	0	-51,592	-100.0

*Percent Change is based on whole dollars.

Gross Funds

The agency's proposed budget is \$0 for FY 2008, a net decrease of \$51,592,000 or 100.0 percent from the FY 2007 approved budget of \$51,592,000. This funding supports 0.0 FTEs, no change from the FY 2007 approved level. There are no FTEs supported through the District's personnel system for this agency.

General Fund

Special Purpose Revenue Funds. The agency's proposed budget is \$0 for FY 2008, a net decrease of \$51,592,000 or 100.0 percent from the FY 2007 approved budget of \$51,592,000. This funding supports 0.0 FTEs, no change from the FY 2007 approved level. There are no FTEs supported through the District's personnel system for this agency.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- A decrease of \$12,597,000 in Subsidies and Transfers related to programmatic changes a result of decreased revenue from the disposition of RLARC portfolio properties;
- An increase of \$420,000 for personal services salary and fringe benefits; and
- An increase of \$191,000 in Supplies (\$26,000), Fixed Costs (\$32,000), and Other Services and Charges (\$133,000).

Policy Initiatives

The dissolution of NCRC requires that funds as stated in the Mayor's FY 2008 Proposed Budget, a total of \$39,606,000, be transferred to the Non-Departmental account, which holds funding for anticipated costs that were not allocated to specific agencies during the development of the proposed budget. These funds will be disbursed when DCEDA's organizational and fiscal structures are established.

Expenditure by Program

Table NC0-3 shows the FY 2008 proposed budget by program and activity for the National Capital Revitalization Corporation.

Table NC0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
NATIONAL CAPITAL REVITALIZATION CORP (1000)								
National Capital Revitalization Corp (1100)	0	51,592	0	-51,592	0.0	0.0	0.0	0.0
Subtotal: National Capital Rev. Corp (1000)	0	51,592	0	-51,592	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	51,592	0	-51,592	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

University of the District of Columbia

www.udc.edu

Telephone: 202-274-5000

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating	\$105,700,120	\$114,258,703	\$123,494,727	8.1
FTEs	736.6	1,075.0	1,096.1	2.0

The mission of the University of the District of Columbia is to provide quality, affordable post-secondary education, through an open admissions policy, to District of Columbia residents at the certificate, associate, baccalaureate, and graduate levels so that they can be prepared for immediate entry into the workforce, the next level of education, specialized career opportunities, and integration into the global community.

The University of the District of Columbia was established by the August 1, 1977 consolidation of the District of Columbia Teachers College, the Federal City College, and the Washington Technical Institute.

The University currently offers over 75 undergraduate and graduate academic degree programs through the following colleges and schools: College of Arts and Science, School of Business and Public Administration, School of Engineering and Applied Sciences, and the David A. Clarke School of Law. Additionally, the University's public service arm, the Division of Community Outreach and Extension Services (COES), offers a variety of practical, nonacademic educational programs and training to the citizens of the District of Columbia.

The University of the District of Columbia (UDC) plans to fulfill its mission by achieving the following strategic result goals:

- Increase student enrollment, as evidenced by:
 - An increase in the number of full-time degree-seeking students;
 - An increase in the number of part-time degree-seeking students; and
 - An increase in the number of part-time non-degree-seeking students.
- Establish a reputation as a competitive and respected national and regional university by increasing the following:
 - The number of incoming students from the top 1/3 of their class;
 - The number of incoming students eligible for inclusion in the Honors Program;
 - The graduation rate;
 - The student retention rate; and
 - The number of positive articles about the University, its students, faculty, staff, and alumni that appear in multiple media outlets.

- Provide high quality learning, research, and public service experiences, relevant to the needs and interests of students, employers, and research organizations, as evidenced by:
 - Academic programs that are of high quality, current, and relevant to the needs of students and employers;
 - Faculty development programs established and implemented with a focus on teaching, research, and public service;
 - Research, training, and outreach on issues that affect the District of Columbia in areas such as economics, education, environment, and health;
 - An increase in the number of academic programs that meet the applicable accreditation and/or professional standards; and
 - An increase in the number of faculty engaged in research and publication.
- Build and maintain facility and technology infrastructure that supports high quality teaching, research, and public service experiences, as evidenced by:
 - Developing, funding, and implementing a facilities master plan.
- Enable and engage the involvement and support of UDC alumni (including alumni of predecessor institutions), foundations, corporations, and non-alumni individuals by increasing:
 - The number of alumni donors;
 - The number of alumni involved in non-monetary opportunities for support;
 - The number of alumni involvement opportunities (school and department advisory board participation, career days, guest lectures, internships, golf tournaments, alumni events, and school recruitment).
- Increase the level of giving by foundations, corporations and non-alumni, as evidenced by:
 - The number of supporters at various levels of giving; and
 - The amount of dollars contributed by non-alumni donors.

Note: Under provisions of the District of Columbia Public Education Reform Amendment Act of 2007, when the legislation takes effect, the budget for certain specified adult literacy and adult education programs will be transferred from UDC to the State Education Office. For more information please, see Title III of the Legislation.

Fast Facts...

- Received reaffirmation of full accreditation by the Middle States Commission on Higher Education for Engineering, Nursing, Early Childhood, Elementary and Special Education; along with English, Foreign Language, Mathematics, Music, Art, and History.
- Boasts of a diverse student population from more than 87 nations.
- Recently launched a Master's Degree program in Cancer Prevention Biology.
- Touches the lives of over 28,000 DC citizens annually by offering a wide range of courses and training, for the DC Fire and Police department personnel.

Funding by Source

Tables GF0-1 and 2 show the sources of funding and FTEs by fund type for the University of the District of Columbia.

Table GF0-1

FY2008 Proposed Operating Budget by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	51,227	61,267	59,546	63,977	4,431	7.4
Special Purpose Revenue Funds	15,520	17,795	24,934	29,734	4,800	19.3
Total for General Fund	66,747	79,062	84,480	93,711	9,231	10.9
Federal Resources						
Federal Grant Funds	14,578	15,954	18,580	18,214	-366	-2.0
Total for Federal Resources	14,578	15,954	18,580	18,214	-366	-2.0
Private Funds						
Private Grant Funds	943	825	1,035	687	-348	-33.6
Total for Private Funds	943	825	1,035	687	-348	-33.6
Intra-District Funds						
Intra-District Funds	9,656	9,859	10,163	10,882	719	7.1
Total for Intra-District Funds	9,656	9,859	10,163	10,882	719	7.1
Gross Funds	91,924	105,700	114,259	123,495	9,236	8.1

*Percent Change is based on whole dollars.

Table GF0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Local Funds	530.2	543.3	633.0	669.6	36.6	5.8
Special Purpose Revenue Funds	100.6	97.2	222.0	203.3	-18.7	-8.4
Total for General Fund	630.8	640.5	855.0	872.9	17.9	2.1
Federal Resources						
Federal Grant Funds	62.3	45.5	123.0	152.0	29.0	23.6
Total for Federal Resources	62.3	45.5	123.0	152.0	29.0	23.6
Private Funds						
Private Grant Funds	9.0	9.0	23.0	9.8	-13.2	-57.5
Total for Private Funds	9.0	9.0	23.0	9.8	-13.2	-57.5
Intra-District Funds						
Intra-District Funds	50.9	41.6	74.0	61.5	-12.5	-16.9
Total for Intra-District Funds	50.9	41.6	74.0	61.5	-12.5	-16.9
Total Proposed FTEs	753.0	736.6	1,075.0	1,096.1	21.1	2.0

Gross Funds

The agency's proposed budget is \$123,494,727 representing an increase of \$9,236,024, or 8.1 percent over the FY 2007 approved budget of \$114,258,703. This funding supports 1,096.1 FTEs, an increase of 21.1 FTEs over the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$63,977,000 representing an increase of \$4,431,000, or 7.4 percent over the FY 2007 approved budget of \$59,546,000. This funding supports 669.6 FTEs, an increase of 36.6 FTEs over the FY 2007 approved.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$4,730,613 in personal services to support salary and step increases and cost-of-living increases for both union and non-union employees; and
- A net decrease of \$299,613 in nonpersonal services due to the realignment of funding sources and re-negotiations with vendors.

Special Purpose Revenue Funds. The proposed budget is \$29,734,494, an increase of \$4,800,000 or 19.3 percent over the FY 2007 approved level. This funding supports 203.3 FTEs, a decrease of 18.7 FTEs from the FY 2007 approved level.

Baseline Adjustments

- A reallocation of \$890,155 from nonpersonal services to support additional FTEs in personal services, salary and step increases, and cost-of-living increases for both union and non-union employees.

Policy Adjustments

- An increase of \$2,000,000 in subsidies and transfer for the expected increase in the revenue collection as a result of an approved tuition increase.
- The University will reallocate \$500,000 from the subsidies and transfers budget line in the Financial Reserves & Contingencies account to other services and contractual services in the University Internal Audit Review

account. This funding will address the recommendation to hire an independent consultant to assess the basic operations and infrastructure of the University.

- A one-time increase of \$2,800,000 funded from the University's fund balance. This one-time increase to the operational budget is to address relocation expenses associated with the capital renovations of the University's building 52. Faculty, staff and classrooms currently housed in building 52 will be temporarily relocated until the required capital renovations are completed.

Note: For a breakdown of each individual special purpose revenue fund that in total comprises this fund type, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** volumes.

Federal Funds

Federal Grants. The proposed budget is \$18,213,785, a decrease of \$366,437, or 2.0 percent from the FY 2007 approved budget of \$18,580,222. This funding supports 152.0 FTEs, an increase of 29.0 FTEs, or 23.6 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

- A decrease of \$135,948 in personal services as a result of a decrease in federal grant awards; and
- A decrease of \$230,489 in nonpersonal services as a result of a decrease in federal grant awards.

The major grant programs that will continued to be funded are Title III, The Strengthening Historically Black Colleges and Universities program, the D.C. Cooperative Extension Service, Agricultural Experiment Station, and the Minority Biomedical Support program, in addition to the Student Financial Aid programs.

Note: For a breakdown of each individual federal grant that in total comprises this fund type, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** volumes.

Private Funds

Private Grants Funds. The proposed budget is \$687,248, a decrease of \$347,506 or 33.6 percent from the FY 2007 approved budget of \$1,034,754. This funding supports 9.8 FTEs, a decrease of 13.2 FTEs, or 57.5 percent from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

- This decrease is attributable to the recent decline in donations and gifts made by private grantors with the following explanations:
 - A decrease of \$244,550 in personal services private funds receipts.
 - A decrease of \$102,956 in nonpersonal services private funds receipts.

Note: For a breakdown of each individual private grant that in total comprise this fund type, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** volumes.

Intra-District Funds

The proposed budget is \$10,882,200, an increase of \$718,967 or 7.1 percent over the FY 2007 approved budget of \$10,163,233. This funding supports 61.5 FTEs, a decrease of 12.5 FTEs, or 16.9 percent from the FY 2007 approved level.

Change from the FY 2007 approved budget includes:

Baseline Adjustments

- The Memorandum of Understanding (MOU) for this funding source is derived from various agencies within the District to provide training and educational services to District employees and District residents.

Note: For a breakdown of each individual intra-District agreement that in total comprises this fund type, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** volumes.

Performance-Based Program Budgeting

Expenditure by Comptroller Source Group

Tables GF0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table GF0-3

FY 2008 Proposed Operating Budget by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont FullTime	33,202	38,730	43,063	40,767	-2,295	-5.3
12 Regular Pay - Other	15,535	16,867	13,998	16,312	2,314	16.5
13 Additional Gross Pay	2,062	97	614	3,876	3,261	530.8
14 Fringe Benefits - Curr Personnel	10,261	11,425	11,462	13,279	1,817	15.9
15 Overtime Pay	99	99	132	163	31	23.6
Subtotal Personal Services (PS)	61,159	67,218	69,269	74,398	5,128	7.4
20 Supplies and Materials	1,577	1,748	2,176	2,235	59	2.7
30 Energy, Comm. and Bldg Rentals	2,076	2,277	2,546	2,789	243	9.6
31 Telephone, Telegraph, Telegram, Etc	1,379	1,103	1,396	1,285	-112	-8.0
32 Rentals - Land and Structures	46	342	352	352	0	0.0
33 Janitorial Services	694	743	898	896	-2	-0.2
34 Security Services	20	-3	0	0	0	N/A
40 Other Services and Charges	1,854	5,341	5,715	5,992	278	4.9
41 Contractual Services - Other	10,142	11,265	10,297	13,786	3,488	33.9
50 Subsidies and Transfers	8,179	8,683	15,686	18,143	2,457	15.7
70 Equipment & Equipment Rental	3,323	5,519	4,498	3,618	-879	-19.5
91 Expense Not Budgeted Others	1,475	1,463	1,426	0	-1,426	-100.0
Subtotal Nonpersonal Services (NPS)	30,765	38,482	44,989	49,097	4,108	9.1
Gross Funds	91,924	105,700	114,259	123,495	9,236	8.1

*Percent Change is based on whole dollars.

Expenditure by Program

Table GF0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the University of the District of Columbia.

Table GF0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Agency Management (1000)								
No Activity Assigned	-1	0	0	0	0.0	0.0	0.0	0.0
Personnel (1010)	755	875	868	-8	1.0	10.0	11.0	1.0
Contracting & Procurement (1020)	673	635	530	-105	8.0	8.0	6.0	-2.0
Property Management (1030)	6,860	7,379	8,291	913	34.9	40.0	45.0	5.0
Information Technology (1040)	3,358	3,437	3,663	226	18.0	19.0	19.0	0.0
Financial Services (1050)	6,326	5,684	6,295	611	2.0	0.0	0.0	0.0
Risk Management (1055)	2,218	2,536	2,358	-178	27.0	36.0	38.0	2.0
Legal Services (1060)	413	462	463	1	4.0	3.0	3.0	0.0
Communications (1080)	144	0	117	117	1.0	0.0	1.0	1.0
Customer Services (1085)	38	0	0	0	0.0	0.0	0.0	0.0
Performance Management (1090)	856	0	0	0	5.0	0.0	0.0	0.0
Subtotal Agency Management (1000)	21,640	21,009	22,586	1,577	100.9	116.0	123.0	7.0
Agency Financial Operations (100F)								
Agency Fiscal Officer Operations (101F)	351	575	572	-3	13.0	4.0	3.0	-1.0
Budget Operations (110F)	730	785	856	70	7.0	9.0	10.0	1.0
Accounting Operations (120F)	1,613	2,124	2,145	21	23.0	28.0	31.0	3.0
Subtotal Agency Financial Operations (100F)	2,694	3,484	3,572	88	43.0	41.0	44.0	3.0
Student Affairs (2000)								
Community Outreach & Involvement - SAF (2020)	0	9	9	0	0.0	0.0	0.0	0.0
Career Services (2030)	398	85	9	-76	0.5	1.0	1.0	0.0
Student Services Administration (2040)	967	1,173	817	-355	9.0	12.0	9.1	-2.9
Records Management (2050)	181	147	254	107	5.3	2.0	6.5	4.5
Financial Aid (2060)	6,154	6,513	7,659	1,146	11.1	38.0	45.5	7.5
Athletics Department (2070)	1,533	1,541	1,964	423	11.4	17.0	13.5	-3.5
Health Services (2080)	598	550	653	103	0.0	0.0	0.0	0.0
Student Life and Services (2090)	2,089	3,214	2,652	-562	14.7	26.0	30.0	4.0
Subtotal Student Affairs (2000)	11,919	13,232	14,017	785	52.1	96.0	105.6	9.6

(Continued on the next page)

Table GF0-4 (continued)

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
University Advancement (3000)								
Alumni Relations (3001)	151	216	232	16	1.0	2.0	2.0	0.0
Major Gifts and Development (3002)	125	234	275	41	1.0	3.0	4.0	1.0
Communications and Branding (3003)	300	338	284	-54	2.1	4.0	3.0	-1.0
Governmental Affairs (3004)	0	129	18	-112	0.0	1.0	0.0	-1.0
Communications and Relations (300B)	939	874	1,170	296	9.0	10.0	8.0	-2.0
Subtotal University Advancement (3000)	1,515	1,791	1,978	187	13.1	20.0	17.0	-3.0
Academic Affairs (4000)								
Academic Support (Provost/VCAA) (4001)	5,056	6,757	6,390	-367	36.2	101.0	143.5	42.5
Nursing and Allied Health Professions (4002)	3,191	3,959	2,934	-1,025	27.0	49.0	35.1	-13.9
Learning Resources (4003)	4,000	2,855	3,032	177	31.0	31.0	30.6	-0.4
Enrollment Management (4004)	1,399	1,536	1,747	211	17.0	21.0	24.1	3.1
Adult Literacy (4005)	5,769	3,231	3,158	-74	10.0	10.0	8.0	-2.0
Applied Research & Urban Planning (4006)	977	10,227	10,847	620	10.4	75.0	59.6	-15.4
Community Outreach & Extension Services (4008)	3,598	4,081	4,900	819	34.3	81.0	56.3	-24.7
Continuing Education (4009)	4,571	4,325	4,093	-232	35.2	44.0	47.5	3.5
Engineering (4010)	4,963	4,266	4,514	247	49.1	55.0	52.6	-2.4
Business and Public Administration (4020)	6,303	4,100	4,411	312	52.0	48.0	50.0	2.0
David A. Clarke School of Law (4030)	5,142	5,296	5,792	497	40.0	48.0	48.0	0.0
College of Arts and Sciences (4040)	22,964	19,936	21,213	1,277	185.4	227.0	242.0	15.0
Institutional Research (4050)	0	361	376	15	0.0	4.0	3.0	-1.0
Subtotal Academic Affairs (4000)	67,933	70,930	73,407	2,477	527.6	794.0	800.5	6.5
Executive Direction (6000)								
Executive Management (President's Office) (6001)	0	2,887	1,599	-1,288	0.0	5.0	6.0	1.0
Quality Improvement (6002)	0	400	150	-250	0.0	3.0	0.0	-3.0
Financial Reserves & Contingencies (6003)	0	525	6,185	5,660	0.0	0.0	0.0	0.0
Subtotal Executive Direction (6000)	0	3,812	7,934	4,122	0.0	8.0	6.0	-2.0
Total Proposed Operating Budget	105,700	114,259	123,495	9,236	736.6	1,075.0	1,096.1	21.1

(Change is calculated by whole numbers and numbers may not add up due to rounding)

The University of the District of Columbia operates through the following 6 programs:

Academic Affairs

			Change	
	FY 2007	FY 2008	Amt.	%
Budget	\$70,930,183	\$73,407,025	\$2,476,842	3.5
FTEs	794.0	800.5	6.5	0.8

Program Description

The **Academic Affairs** program provides affordable, post-secondary educational services to students to prepare them for entry into the job market and allow them to successfully achieve professional and personal goals. This program offers quality post-secondary education, research experiences, and public service opportunities to District of Columbia residents so that they can prepare for immediate entry into the workforce, the next level of education, and specialized career opportunities; engage in lifelong learning; and contribute to the resolution of urgent urban problems.

This program contains the following 13 activities described as follows:

- **Learning Resources** - provides access to books, multi-media materials and equipment, research and reference materials, and consultation and support services to students, faculty, District residents, and to the members of the Washington Research Consortium so that they can use on-site and on-line information and resources to support teaching, learning, and research;
- **College of Arts and Sciences** - provides instructional, research, public service/outreach, and support services to UDC students and the community so that students can have employment/career opportunities; be prepared for graduate/professional school; and acquire lifelong learning skills, so that they can experience an improved quality of life;
- **School of Business and Public Administration** - provides instructional, research, public

service/outreach, and support services to UDC students and the community so that students can have employment and career opportunities, and acquire lifelong learning skills;

- **Community Outreach and Extension Services** - provides instruction, funded research, and public service and research services to residents of the Washington metropolitan area so that they can make healthier lifestyle choices and improve their literacy level and fully benefit from economic opportunities;
- **Enrollment Management** - provides communications for recruitment and admissions, admissions advisement, academic and enrollment verification and certification, and student information management services to prospective and returning students, current and former students, and university faculty and administrators so that students can be admitted to the university and subsequently experience the benefits associated with University enrollment; so that faculty and administrators can have access to data to effectively plan and manage the overall instruction process;
- **Adult Literacy** - provides competitive grants, professional leadership, literacy interventions, graduate certifications, and best practices services to community-based organizations so that adult learners can learn to read and write;
- **Center for Applied Research and Urban Planning** - provides research, training, and technical assistance services to District and federal funding agencies, programs and organizations so that they can apply research results toward resolution of urgent urban problems, and UDC students and faculty can gain experience and expertise in research;
- **Engineering and Applied Science** - provides instructional, research, public service/outreach, and support services to UDC students and the community so that students can have employment and career opportunities and be prepared for graduate/professional school to acquire lifelong learning skills;
- **Nursing and Allied Health Professions** - provides instructional, research, public ser-

vice/outreach, and support services to UDC students and the community so that students can have employment and career opportunities, be prepared for graduate/professional school, and acquire lifelong learning skills;

- **David A. Clarke School of Law** - provides instructional, research, public service/outreach, and support services to UDC students and the community so that students can have employment and career opportunities and acquire lifelong learning skills;
- **Continuing Education** - provides instruction, certifications, and research services to residents and employers in the Washington metropolitan area so that employers can have access to workers whose skills are aligned with the needs of the workforce, and residents can obtain employment or achieve professional and career advancement;
- **Academic Support** - houses the Office of the Provost and promotes educational quality and effectiveness. This activity provides oversight, leadership, and service to achieve the academic mission of the university. It also works to provide recommendations to the President on resource allocations for academic units, as well as articulates the academic values and functions of the university and represents the institution in various settings; and
- **Institutional Research** - provides quantitative and qualitative information for institutional planning, assessment, and executive decision-making through the identification of current issues on higher education; compiling and reporting information on the university's internal and external environments; analyzing and reporting trends in institutional resources, admissions, student satisfaction, retention, and graduation rates; and conducting peer comparison studies.

The FY 2008 proposed budget and associated FTEs for the activities within the **Academic Affairs** program are included in Table GF0-4.

Key Result Measures

Program 1: Academic Affairs

Manager(s): Wilhelmina Reuben-Cooke
Supervisor(s): William L. Pollard, President

Measure 1.1: Percent of applicants receiving notification of admission within 10 business days after receipt of completed application

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	80	80	80	80
Actual	100	100	-	-	-

Measure 1.2: Percent of students retained from year to year

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	27	33	33	33	33
Actual	57.98	52.1	-	-	-

Measure 1.3: Percent of students completing requirements for degrees in each academic program within targeted timeframes: Baccalaureate certificates of completion

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	25	30	30	30	30
Actual	22.86	52	-	-	-

Measure 1.4: Percent of graduates employed within their field of study within 12 months of graduation

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	10	15	15	15	15
Actual	71.99	78.5	-	-	-

Note: Measure modified from 6 months to 12 months (2/16/05).

Measure 1.5: Percent of graduates matriculating into post-graduate programs or institutions within 12 months of graduation

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	10	10	10	10
Actual	13.82	19.1	-	-	-

Note: Measure modified from 6 months to 12 months (2/16/05).

Measure 1.6: Percent pass rate for professional licensing or certificate

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	80	80	80	80
Actual	67.14	71.3	-	-	-

Measure 1.7: Percent of adult learners served by Community-Based Organizations who can read and

write

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	85	90	90	90	90
Actual	47.92	41.6	-	-	-

Measure 1.8: Percent of programs meeting accreditation requirements

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	80	80	80	80
Actual	83.72	84	-	-	-

Measure 1.9: Percent of faculty engaged in active research, publication or public service projects

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	10	15	15	15	15
Actual	60.28	59.9	-	-	-

Measure 1.10: Percent of research proposals resulting in Memoranda of Agreement

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	20	25	25	25	25
Actual	27.5	37.5	-	-	-

Student Affairs

	Change			
	FY 2007	FY 2008	Amt.	%
Budget	\$13,232,135	\$14,016,963	\$784,828	5.9
FTEs	96.0	105.6	9.6	10.0%

Program Description

The **Student Affairs** program provides enrichment opportunities and assistance to students in an out-of-classroom environment. These services are designed to prepare students to be successful in achieving their educational, career and life-long goals. The program offers outreach, support, and leadership development services to UDC students and other members of the community so that they can experience academic success, participate in university life, and develop leadership skills that will enable successful integration into the global community.

This program contains the following 8

activities described as follows:

- **Records Management** - manages, protects, and converts inactive university records for UDC administrative offices, academic offices, the Board of Trustees, and the Office of the President so that they can have continuous access to vital business information;
- **Health Services** - provides preventive health care and limited medical care services to the university and public health community so that they can prevent the spread of communicable diseases and respond to emerging health issues;
- **Career Services** - provides a centralized source for job and career information, preparation, and support services for UDC students, alumni, and other members of the university community so that they can choose, find, and obtain employment and other post-graduate opportunities;
- **Student Life and Services** - provides outreach, intervention, and academic and non-academic support services to UDC students so that all students can experience academic success, participate in university life, and develop life and leadership skills that will enable successful integration into the global community;
- **Financial Aid** - provides financial assistance, resources, and services to eligible UDC students so that they can receive funding assistance to attend the university;
- **Student Services Administration** - provides leadership development training, opportunities, and experiences and concerns processing services to UDC students so that they can develop leadership skills and participate in the effective and timely resolution of student complaints;
- **Athletics Department** - provides intercollegiate participation, intramural games, and fitness and recreation services to students and other members of the university family and community so that athletically talented students can gain access to an education and stay in school, and all members of the university family can experience an enhanced sense of community; and
- **Community Outreach and Involvement** -

provides the community with programs which strengthen and diversify the rural economy. This activity further strives to increase incomes, employment, and the local tax base by providing assistance to District communities and businesses.

The FY 2008 proposed budget and associated FTEs for the activities within the **Student Affairs** program are included in Table GF0-4.

Key Result Measures

Program 2: Student Affairs

Manager(s): Clemmie Solomon

Supervisor(s): William L. Pollard, President

Measure 2.1: Percent of UDC student body participating in formal leadership development activities

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	12	15	18	21	21
Actual	16.74	22.1	-	-	-

Note: FY 2007 and 2008 targets increased from 15% to 18% and 21% at UDC request. (1/2007)

Measure 2.2: Percent of Career Services clients securing employment or other post-graduate opportunity of choice within 6 months of graduation

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	10	15	20	25	25
Actual	7.11	34.1	-	-	-

Note: FY 2007 and 2008 targets increased from 15% to 20% and 25% at UDC request. (1/2007)

Measure 2.3: Percent of students that access or receive one or more non-required Student Life services

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	18	20	25	30	30
Actual	43.51	123	-	-	-

Note: FY 2007 and 2008 targets increased from 20% to 25% and 30% at UDC request. (1/2007)

Measure 2.4: Percent of students who gain access to the University through an athletic opportunity

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	5	6	8	10	10
Actual	1.69	7.1	-	-	-

Note: FY 2007 and 2008 targets increased from 6% to 8% and 10% at UDC request.

Measure 2.5: Percent of financial aid applications (submitted complete and timely) processed by the start of school

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	30	32	34	36	36
Actual	56.18	57.3	-	-	-

Note: FY 2007 and 2008 targets increased from 32% to 34% and 36% at UDC request. (1/2007)

Measure 2.6: Percent of students (26 yrs of age and under) whose immunization status has been assessed

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	65	75	80	95	95
Actual	86.5	80.9	-	-	-

Note: FY 2007 and 2008 targets increased from 75% to 80% and 95% at UDC request. (1/2007)

Measure 2.7: Percent of students who access or receive one or more career services reporting satisfaction

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	60	70
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 2.8: Percent of students who report satisfaction with one or more non-required counseling services

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	60	70
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

Measure 2.9: Percent of students who report satisfaction with utilization of services for students with disabilities

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	N/A	N/A	N/A	60	70
Actual	N/A	-	-	-	-

Note: New measure for FY 2008.

University Advancement

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$1,790,855	\$1,978,311	\$187,456	10.5
FTEs	20.0	17.0	-3.0	-15.0

Program Description

The **University Advancement** program is dedicated to advancing the University of the District of Columbia's mission by increasing awareness and goodwill, fostering financial support, and building a sense of community among the university's many and varied constituents. This program provides information, outreach, and promotional services to UDC students, faculty, staff, alumni (including alumni of predecessor institutions), other key university partners, and the public at large so that they can meaningfully participate in and be supportive of the teaching, research, and community service programs of the university and experience a sense of tradition and community from their relationship with the university.

This program contains the following 5 activities described as follows:

- **Alumni Relations** - provides outreach services to UDC alumni and alumni of UDC's predecessor institutions so that they can participate in and be supportive of the academic, research, and community service programs of the university;
- **Development** - builds relationships with corporations, foundations, individual estates, and other potential donors so that they can consistently support the programs and activities of the university and contribute to its financial security and stability;
- **Communications and Branding** - provides publicity and media services to the District community so that they can be accurately informed about, form a positive image of, and are supportive of the university and its mission, goals, and programs;
- **Government Relations** - provides assistance to the University by acting as a liaison between the University and the District government and constituents; and
- **Communications and Relations Admini-**

strations - fosters the exchange of talents and resources of alumni, students, parents, faculty, administration, and friends to advance the mission of the University of the District of Columbia. This unit provides oversight of the following units: Alumni Relations, Major Gifts and Development, Communication and Branding, and Governmental Affairs.

The FY 2008 proposed budget and associated FTEs for the activities within the **University Advancement** program are included in Table GF0-4.

Key Result Measures

Program 3: University Relations

Manager(s): Bobby Austin

Supervisor(s): William L. Pollard, President

Measure 3.1: Percent of UDC alumni (including alumni of predecessor institutions) contributing funds

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	1	1.5	1.5	1.5	1.5
Actual	20.6	1.61	-	-	-

Measure 3.2: Dollar amount of non-alumni donations made (\$ thousands)

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	430.5	452.0	452.0	452.0	452.0
Actual	468.7	617.7	-	-	-

Measure 3.3: Frequency of positive articles, segments, and RTF reports about the University, its students, faculty, staff and alumni evidenced in DC media

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	8	12	12	12	12
Actual	37	13	-	-	-

Note: FY 2005 target is 8 annually or 2 per quarter. FY 2006 target is 12 or 3 per quarter.

Executive Direction

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$3,812,229	\$7,933,962	\$4,121,733	108.1
FTEs	8.0	6.0	-2.0	-25.0

Program Description

The **Executive Direction** program provides leadership for central executive activities concerned with management and long-range planning and management for the entire institution. This program develops and implements the university's strategic plan to ensure successful accomplishment of the university's overall mission.

This program contains the following 3 activities described as follows:

- **Office of the President** – is responsible for the administration of the University. The mission of this activity is to administer policies and procedures; plan, operate, and maintain plant facilities; manage the university's financial affairs; ensure the safety and welfare of the students, faculty, staff, visitors, and facilities; enhance the university's efficiency and effectiveness through information technology utilization; improve and expand services offered to university clientele; and support the overall mission of the University of the District of Columbia.
- **Quality Improvement** - provides instruction and oversight of the entire university's customer service practices and staff performance. This activity is designed to ensure the university's ability to provide high quality service to customers on a consistent basis in every facet of operation. The primary function of this unit is to provide training and support to various units within the university to ensure that all employees are acclimated to the expectations of the administration and the university's mission and goals.
- **Financial Reserve and Contingencies** - provides financial support toward the President's plan to make the university an institution that is destined for growth and expansion. This activity serves as a holding place for the disbursement of anticipated revenue collec-

tions, as well as projected expenditures relating to litigation and contingencies.

The FY 2008 proposed budget and associated FTEs for the activities within the **Executive Direction** program are included in Table GF0-4.

Agency Management

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$21,009,456	\$22,586,379	\$1,576,923	7.5
FTEs	116.0	123.0	7.0	6.0

Program Description

The **Agency Management** program provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using Performance-Based Budgeting. Additional information about the Agency Management program can be found in the Strategic Budgeting chapter.

The FY 2008 proposed budget and associated FTEs for the activities within the **Agency Management** program are included in Table GF0-4.

Key Result Measures

Program 4: Agency Management

Manager(s): William L. Pollard

Supervisor(s): William L. Pollard, President

Measure 4.1: Percent of the Mayor's Customer Service Standards Met

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	63	63	63	63	63
Actual	6	9	-	-	-

Measure 4.2: Percent of Key Result Measures Achieved

	Fiscal Year				
	2005	2006	2007	2008	2009
Target	70	70	70	70	70
Actual	73.7	85	-	-	-

Agency Financial Operations

	FY 2007	FY 2008	Change	
			Amt.	%
Budget	\$3,483,845	\$3,572,086	\$88,241	2.5
FTEs	41.0	44.0	3.0	7.3

Program Description

The purpose of the **Agency Financial Operations** program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. Additional information about the **Agency Financial Operations** program can be found in the **Strategic Budgeting** Chapter.

The FY 2008 proposed budget and associated FTEs for the activities within the **Agency Financial Operations** program are included in Table GF0-4.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity** in the FY 2008 **Operating Appendices** Volume.

D.C. Department of Human Resources Trust Fund

www.dcop.dc.gov

Telephone: 202-442-9700

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$1,151,837	\$1,265,000	\$1,500,000	18.6

The D.C. Department of Human Resources Trust Fund separates the agency trust fund administered by the D.C. Department of Human Resources from its budget for improved fiscal transparency.

The D.C. Department of Human Resources (DCHR) oversees the administration of other post-employment benefits for District government retirees who were first employed after September 30, 1987 ("post-87"). Eligible post-87 retirees may obtain health insurance (pursuant to D.C. Code 1-622) and life insurance (pursuant to D.C. Code 1-623), which is partially subsidized by the District government. Other post-employment benefits for District government retirees who were first employed prior to October 1, 1987 ("pre-87") are the responsibility of the federal government.

In 1999, the District of Columbia Council established the Annuitants' Health and Life Insurance Employer Contribution Trust Fund to pay the District's contribution for post-87 retirees' health and life insurance premiums. Approximately \$44 million is designated in the general fund balance for this trust fund as of September 30, 2006.

Funds are transferred annually from the designated general fund balance to DCHR to cover a portion of the annuitants' premium expenditures. From FY 2002 through FY 2004, these funds appeared in DCHR's special purpose revenue budget. As agency trust funds, however, these costs are not reported within the general fund of the District's Comprehensive Annual Financial Report (CAFR). Beginning in FY 2005, the budget for other post-employment benefits was moved to the Enterprise and Other appropriation title, which is presented outside of the District's general fund, so that the District's budget presentation aligns to the CAFR. DCHR will continue to manage this fund.

Funding by Source

Table UV0-1 shows the source of funding for the D.C. Department of Human Resources Trust Fund.

Table UV0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Special Purpose Revenue Fund	811	1,152	1,265	1,500	235	18.6
Total for General Fund	811	1,152	1,265	1,500	235	18.6
Gross Funds	811	1,152	1,265	1,500	235	18.6

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table UV0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table UV0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
14 Fringe Benefits - Curr Personnel	811	1,152	1,265	1,500	235	18.6
Subtotal Personal Services (PS)	811	1,152	1,265	1,500	235	18.6
Total Proposed Operating Budget	811	1,152	1,265	1,500	235	18.6

*Percent Change is based on whole dollars.

Gross Funds

The proposed budget is \$1,500,000 representing an increase of \$235,000, or 18.6 percent over the FY 2007 approved budget of \$1,265,000. This funding supports no District FTEs, no change from the FY 2007 approved level.

General Funds

Special Purpose Revenue Funds. The proposed budget is \$1,500,000 representing an increase of \$235,000, or 18.6 percent over the FY 2007 approved budget of \$1,265,000. This funding supports no District FTEs, no change from the FY 2007 approved level.

The change from the FY 2007 approved budget includes:

Baseline Adjustments

- An increase of \$235,000 in fringe benefits to support rising annuitant benefit costs. This amount is the District's contribution for Health and Life Insurance for persons hired after September 30, 1987 and who subsequently retire and are eligible to continue health and life insurance benefits.

Expenditure by Program

Table UV0-3 shows the FY 2008 proposed budget by program and activity for the D.C. Department of Human Resources Trust Fund.

Table UV0-3

FY 2008 Proposed Operating Budget, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
DCOP Trust Funds (0001)								
Other Post Employment Benefits (0010)	1,152	1,265	1,500	235	0.0	0.0	0.0	0.0
Subtotal: DCOP Trust Funds (0001)	1,152	1,265	1,500	235	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	1,152	1,265	1,500	235	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

District of Columbia Public Library Trust Fund

www.dclibrary.org

Telephone: 202-727-1101

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$6,627	\$17,000	\$17,000	0.0

This trust fund includes two bequests that are administered by the District of Columbia Public Libraries and enables the District's budget format to more closely align with the presentation of the District's Comprehensive Annual Financial Report (CAFR).

For accounting purposes, agency trust funds are classified as fiduciary funds that show assets held by the District in a trustee capacity or as an agent for individuals, private organizations, and other governments. Such trust funds are custodial in nature, reporting only assets and liabilities. Since fiduciary funds cannot be used for the operations of the government, they are not included in the District's government-wide financial statements.

Prior to fiscal year 2005, the budget authority for agency trust funds were included in the operating budgets of the agencies that administered them. Beginning for fiscal year 2005 however, these trust funds were separated out of the agencies' operating budgets so that the District's budget structure would show these trust funds in a manner consistent with the presentation in the District's annual Comprehensive Annual Financial Report (CAFR).

The District of Columbia Public Library (DCPL) manages trust funds that are bequeathed to further the mission and goals of the District's libraries. The DCPL trust funds include:

- A bequest of \$10,000 representing the **Georgetown Peabody Trust Fund**. The Peabody Library Association of Georgetown provided by deed, a gift of securities, cash, and other valuables in 1979 to establish the trust fund which supports the Georgetown branch of the DCPL and other specified library services; and
- A bequest of \$7,000 representing the **Theodore W. Noyes Trust Fund**.

Gross Funds

Funding by Source

Table UW0-1 shows the source of funding for the District of Columbia Public Library Trust Fund.

Table UW0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Special Purpose Revenue Funds	2	7	17	17	0	0.0
Total for General Fund	2	7	17	17	0	0.0
Gross Funds	2	7	17	17	0	0.0

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table UW0-2 shows the FY 2008 proposed budget for the District of Columbia Public Library Trust Fund at the Comptroller Source Group level (Object Class level).

Table UW0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
20 Supplies and Materials	1	4	5	5	0	0.0
40 Other Services and Charges	1	2	6	6	0	0.0
70 Equipment & Equipment Rental	0	0	6	6	0	0.0
Subtotal Nonpersonal Services (NPS)	2	7	17	17	0	0.0
Total Proposed Operating Budget	2	7	17	17	0	0.0

*Percent Change is based on whole dollars.

The proposed budget is \$17,000 representing no change from the FY 2007 approved budget. This funding supports no District FTEs, no change from the FY 2007 approved level.

General Funds

Special Purpose Revenue Funds. The proposed budget is \$17,000 representing no change from the FY 2007 approved budget. This funding supports no District FTEs, no change from the FY 2007 approved level.

Expenditure by Program

Table UW0-3 shows the FY 2008 proposed budget by program and activity for the District of Columbia Public Library Trust Fund.

Table UW0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
DCPL Trust Funds (0001)								
Theodore Noyes Trust Funds (0010)	3	7	7	0	0.0	0.0	0.0	0.0
Subtotal: DCPL Trust Funds (0001)	3	7	7	0	0.0	0.0	0.0	0.0
DCPL Trust Funds (0002)								
Peabody Trust Funds (0020)	4	10	10	0	0.0	0.0	0.0	0.0
Subtotal: DCPL Trust Funds (0002)	4	10	10	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	7	17	17	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Unemployment Insurance Trust Fund

www.does.dc.org

Telephone: 202-724-7000

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$102,748,696	\$180,000,000	\$180,000,000	0.0

The Unemployment Insurance Trust Fund was separated from the Department of Employment Services (DOES) budget for improved fiscal transparency and to enable the District's budget format to more closely follow the presentation of the Comprehensive Annual Financial Report.

The Unemployment Insurance Trust Fund, administered by DOES, represents the proceeds from unemployment taxes and reimbursements from the District and federal governments deposited in the Unemployment Trust Fund (the Fund). The fund is used to pay benefits for private and public sector employees during periods of unemployment. Payments include transfers to other governments to reimburse unemployment benefits paid to District residents. In this fiscal year, the fund's budget is \$180,000,000.

Agency trust funds are fiduciary funds that are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations and other governments. Such trust funds are custodial in nature, reporting only assets and liabilities. Because fiduciary funds cannot be used for the operations of the government, they are not included in the District's government-wide financial statements.

Prior to FY 2005, these agency trust funds were included in the operating budgets of the agencies that administered the trust funds. The District created a separate agency fund in FY 2005 so that the District's budget structure would treat these trust funds in the same manner as the District's accounting structure.

Gross Funds

The agency's proposed budget is \$180,000,000, representing no change from the FY 2007 approved budget of \$180,000,000. This funding does not support any FTEs, no change from the FY 2007 approved level.

General Funds

Special Purpose Revenue Funds. The proposed budget is \$180,000,000, representing no change from the FY 2007 approved budget of \$180,000,000. This funding does not support any FTEs, no change from the FY 2007 approved level.

Funding by Source

Table UI0-1 shows the source of funding for the Unemployment Insurance Trust Fund.

Table UI0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Special Purpose Revenue Funds	92,728	102,749	180,000	180,000	0	0.0
Total for General Fund	92,728	102,749	180,000	180,000	0	0.0
Gross Funds	92,728	102,749	180,000	180,000	0	0.0

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table UI0-2 shows the FY 2008 proposed budget for the Unemployment Insurance Trust Fund at the Comptroller Source Group level (Object Class level).

Table UI0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	92,728	102,749	180,000	180,000	0	0.0
Subtotal Nonpersonal Services (NPS)	92,728	102,749	180,000	180,000	0	0.0
Total Proposed Operating Budget	92,728	102,749	180,000	180,000	0	0.0

*Percent Change is based on whole dollars.

Expenditure by Program

Table UI0-3 shows the FY 2008 proposed budget by program and activity for the Unemployment Insurance Trust Fund.

Table UI0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
UNEMPLOYMENT TRUST FUND (2000)								
Benefits Trust Fund (2200)	102,749	180,000	180,000	0	0.0	0.0	0.0	0.0
Subtotal: Unemployment Trust Fund (2000)	102,749	180,000	180,000	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	102,749	180,000	180,000	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding.)

Anacostia Waterfront Corporation

www.anacostiawaterfront.net

Telephone: 202-406-4040

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$0	\$5,000,000	\$0	-100.0

In FY 2008, the Anacostia Waterfront Corporation (AWC) and its component units, the Southwest Waterfront Development Corporation and the Anacostia River Trust Corporation will be dissolved. A new agency, the District of Columbia Economic Development Authority (DCEDA), will be established with AWC and the National Capital Revitalization Corporation as subsidiary units. DCEDA will maintain all of the basic powers and property currently under the control of AWC with the expectation of a more accountable management structure and a more focused mission through consolidation. The budget as stated in the Mayor's FY 2008 Proposed Budget, a total of \$19,740,134 in Special Purpose Revenue funds, will be transferred to other District agencies discussed later in this chapter.

Funding by Source

Table AW0-1 shows the source of funding for the Anacostia Waterfront Corporation.

Table AW0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Local Funds	0	0	5,000	0	-5,000	-100.0
Total for General Fund	0	0	5,000	0	-5,000	-100.0
Gross Funds	0	0	5,000	0	-5,000	-100.0

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table AW0-2 shows the FY 2008 proposed budget for the Anacostia Waterfront Corporation at the Comptroller Source Group level (Object Class level).

Table AW0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	0	0	5,000	0	-5,000	-100.0
Subtotal Nonpersonal Services (NPS)	0	0	5,000	0	-5,000	-100.0
Total Proposed Operating Budget	0	0	5,000	0	-5,000	-100.0

*Percent Change is based on whole dollars.

Note: The agency presents its budgeted revenues and expenditures for the purpose of reporting. However, as a proprietary fund, under the current financial accounting structure, the Corporation's actual revenues and expenditures are not tracked in the District System of Accounting and Reporting (SOAR) and may not be shown in this chart or in the Comprehensive Annual Financial Report (CAFR).

Gross Funds

The agency's proposed budget is \$0 representing a decrease of \$5,000,000 or 100.0 percent from the FY 2007 approved budget of \$5,000,000. This funding supports no District FTEs, no change from the FY 2007 approved level.

General Funds

Local Funds. The agency's proposed budget is \$0, representing a decrease of \$5,000,000 or 100.0 percent from the FY 2007 approved budget of \$5,000,000. This funding supports no District FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Policy Initiatives

- A decrease of \$5,000,000 in the Operations program to properly classify the agency's budget in accordance with proper accounting procedures. The funds are now reflected in the Special Purpose Revenue funds budget. The funds reflect the subsidy payment provided by the District to cover operational costs.

Special Purpose Revenue Funds. The agency's proposed budget is \$0 representing a no change from the FY 2007 approved budget of \$0. This funding supports no District FTEs, no change from the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Policy Initiatives

The dissolution of AWC requires that \$19,740,134 in Special Purpose Revenue funds included in the Mayor's FY 2008 Proposed Budget be transferred to other District agencies. Of the total amount, \$3,700,000 was the subsidy that the District provided to cover certain operational costs. For additional information regarding the Anacostia Waterfront Corporation's Subsidy budget, please refer to the Anacostia Waterfront Corporation Subsidy (AY0) in the Economic Development and Regulation chapter of this volume.

The remaining amount, a total of \$16,040,134, will be placed in the District's Non-Departmental account, which holds funding for anticipated costs that were not allocated to specific agencies during the development of the proposed budget to ensure that specific use requirements are met. These funds will be disbursed when DCEDA's organizational and fiscal structures are established.

These funds reflect the following changes from the FY 2007 approved budget, but may differ from actual FY 2008 spending due to the agency's consolidation within DCEDA:

- An increase of \$9,250,000 in the Operations program to cover a Payment-in-Lieu-of-Taxes or PILOT agreement.
- An increase of \$4,300,000 to support the operations of the Southwest Waterfront properties transferred to AWC in March of 2007.
- An increase of \$2,490,134 that would allow AWC to use funding obtained through outside sources to cover annual operating expenses.

Expenditure by Program

Table AW0-3 shows the FY 2008 proposed budget by program and activity for the Anacostia Waterfront Corporation.

Table AW0-3

FY 2008 Proposed Operating Budget, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Operations Program (1000)								
Operations Program (1100)	0	5,000	0	-5,000	0.0	0.0	0.0	0.0
Subtotal: Operations Program (1000)	0	5,000	0	-5,000	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	5,000	0	-5,000	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Housing Production Trust Fund

www.dhcd.dc.gov
202-442-7200

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$0	\$120,418,200	\$122,703,266	7.6
FTEs	0.0	4.1	6.0	47.1

The mission of the Housing Production Trust Fund (HPTF), is to provide financial assistance to a variety of affordable housing programs and opportunities across the District. The HPTF funds initiatives to build affordable rental housing, preserve expiring federal-assisted housing, and help provide affordable homeownership opportunities for low-income families.

In FY 2007, budget authority for all expenditures from this fund, which were previously located within the Department of Housing and Community Development (DHCD)'s gross funds annual budget, were transferred to a separate fund. Although the administration of the HPTF is the responsibility of DHCD, which makes all final decisions about the use of the fund, the fund is distinct and separate from DHCD's operating budget. In FY 2001, the sale of the Department of Employment Services building to the Newseum provided the initial funding to the Housing Production Trust Fund, totaling \$25 million. In FY 2002, the Housing Act earmarked 15 percent of deed recordation and transfer taxes for the HPTF with the intent of establishing ongoing appropriations.

DHCD, as the agency that oversees the Fund, establishes spending plans for the HPTF to use across a variety of housing programs. The

Housing Act legislates that funds be equally shared to promote and enable affordable rental housing and residential housing in the District. Eighty percent of the funds are targeted to households with incomes of 50 percent of area median income or less.

The funds support numerous housing initiatives in the District. Under DHCD's current spending plan, uses of the HPTF funds include tenant and third-party nonprofit purchase and rehabilitation of multi-family buildings, the development of elderly and special needs barrier-free housing units, and the development of rental and for-sale housing.

Funding by Source

Tables UZ0-1 and 2 show the sources of funding and FTEs by fund type for the Housing Production Trust Fund.

Table UZ0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
General Fund						
Dedicated Taxes	0	0	120,418	122,703	2,285	1.9
Total Dedicated Taxes	0	0	120,418	122,703	2,285	1.9
Gross Funds	0	0	120,418	122,703	2,285	1.9

*Percent Change is based on whole dollars.

Table UZ0-2

FY 2008 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change
General Fund						
Dedicated Taxes	0.0	0.0	4.1	6.0	1.9	47.1
Total for General Fund	0.0	0.0	4.1	6.0	1.9	47.1
Total Proposed FTEs	0.0	0.0	4.1	6.0	1.9	47.1

Gross Funds

The agency's proposed budget is \$122,703,266 representing an increase of \$2,285,066, or 1.9 percent over the FY 2007 approved budget of \$120,418,200. This proposed level is supported by an anticipated carryover revenue fund balance at the end of FY 2007 of \$76,170,116 and FY 2008 new projected revenue from tax receipts of \$46,533,150. This funding supports 6.0 FTEs, an increase of 1.9 FTEs, or 47.1 percent over the FY 2007 approved level.

General Funds

Dedicated Taxes. The agency's proposed budget is \$122,703,266 representing an increase of \$2,285,066, or 1.9 percent over the FY 2007 approved budget of \$120,418,200. This funding supports 6.0 FTEs, an increase of 1.9 FTEs, or 47.1 percent over the FY 2007 approved level.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$201,086 for personal services in the HPTF (Admin) activity in the HPTF program;
- An increase of \$132,353 in Other Services and Charges to support the administration of HPTF; and

Expenditure by Comptroller Source Group

Table UZ0-3 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table UZ0-3

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
11 Regular Pay - Cont Full Time	0	0	0	522	522	N/A
12.Regular Pay - Other	0	0	343	0	-343	-100.0
14 Fringe Benefits - Curr Personnel	0	0	54	76	21	39.5
Subtotal Personal Services (PS)	0	0	397	598	201	50.6
40 Other Services and Charges	0	0	1,227	1,227	0	0.0
41 Contractual Services - Other	0	0	1,844	1,976	132	7.2
50 Subsidies and Transfers	0	0	116,934	118,886	1,952	1.7
70 Equipment & Equipment Rental	0	0	16	16	0	0.0
Subtotal Nonpersonal Services (NPS)	0	0	120,021	122,105	2,084	1.7
Total Proposed Operating Budget	0	0	120,418	122,703	2,285	1.9

*Percent Change is based on whole dollars.

Expenditure by Program

Table UZ0-4 shows the FY 2008 proposed budget and FTEs by program and activity for the Housing Production Trust Fund.

Table UZ0-4

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Housing Production Trust Fund (1000)								
Housing Production Trust Fund (Admin)(1100)	0	2,384	2,718	333	0.0	4.1	6.0	1.9
Housing Production Trust Fund (1101)	0	118,034	119,986	1,952	0.0	0.0	0.0	0.0
Subtotal: Housing Production Trust Fund (1000)	0	120,418	122,703	2,285	0.0	4.1	6.0	1.9
Total Proposed Operating Budget	0	120,418	122,703	2,285	0.0	4.1	6.0	1.9

(Change is calculated by whole numbers and numbers may not add up due to rounding)

- An increase of \$1,951,627 in Subsidies and Transfers to support housing initiatives of the DHCD.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity** in the FY 2008 **Operating Appendices** volumes.

Tax Increment Financing (TIF) Program

www.dcbiz.dc.gov

Telephone: 202-727-6055

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$13,989,517	\$0	\$16,200,000	N/A

Tax Increment Financing is a program through which the District provides economic development grants by borrowing against future tax receipts from funded projects.

The District established a Tax Increment Financing (TIF) program in 1998 and authorized the issuance of up to \$300 million in debt to support economic development projects that would not be developed "but for" public financial assistance. The initiative was reauthorized by the "Tax Increment Financing Reauthorization Act of 2002."

Gross Funds

The agency's proposed budget is \$16,200,000 representing an increase of \$16,200,000 over the FY 2007 approved budget of \$0. There are no FTEs for this agency.

General Fund

Special Purpose Revenue Funds. The proposed budget is \$16,200,000, an increase of \$16,200,000 over the FY 2007 approved budget of \$0. This funding supports no FTEs.

Changes from the FY 2007 approved budget include:

Baseline Adjustments

- An increase of \$16,200,000 to pay debt service to support economic development projects in the program.

The Tax Increment Financing program has 6 major projects: (1) the Gallery Place, (2) the Mandarin Oriental Hotel, (3) the International Spy Museum, (4) an Embassy Suites hotel, (5) Capitol Hill Towers, and (6) H&M.

- The Gallery Place is a mixed-use project that opened in the summer of 2004. The debt service payments associated with the Gallery Place project is estimated to be \$5,202,838 in FY 2008.
- The Mandarin Oriental Hotel opened in March 2004. The debt service payment in FY 2008 is estimated to be \$4,509,125.

- The International Spy Museum opened in FY 2003. The debt service payments are scheduled to be completed in FY 2007.
- The Embassy Suites hotel, 383-room hotel located near the DC Convention Center opened in FY 2005. The debt service payment in FY 2008 is estimated to be \$3,042,061.
- The Capitol Hill Towers is a housing, hotel, retail, and parking development project. The debt service payment in FY 2008 is estimated to be \$2,318,252.
- H&M is a retail clothing store that opened in FY 2006 as part of the Downtown Retail TIF area to encourage retail business in downtown DC. The debt service payment in FY 2008 is estimated to be \$683,702.
- A revenue contingency of \$444,020 in the event that revenues collected are higher than anticipated and must be paid out in accordance to the bond agreements.

Funding by Source

Table TX0-1 shows the source of funding for the Tax Increment Financing Program.

Table TX0-1

FY 2008 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
Local Funds	5,557	1,423	0	0	0	N/A
Special Purpose Revenue Funds	11,417	12,567	0	16,200	16,200	N/A
Total for General Fund	16,974	13,990	0	16,200	16,200	N/A
Gross Funds	16,974	13,990	0	16,200	16,200	N/A

*Percent Change is based on whole dollars.

Expenditure by Comptroller Source Group

Table TX0-2 shows the FY 2008 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table TX0-2

FY 2008 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2005	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Percent Change*
50 Subsidies and Transfers	5,557	1,423	0	0	0	N/A
80 Debt Services	11,417	12,567	0	16,200	16,200	N/A
Subtotal Nonpersonal Services (NPS)	16,974	13,990	0	16,200	16,200	N/A
Total Proposed Operating Budget	16,974	13,990	0	16,200	16,200	N/A

*Percent Change is based on whole dollars.

Expenditure by Program

Table TX0-3 shows the FY 2008 proposed budget and FTEs by program and activity for the Tax Increment Financing Program.

Table TX0-3

FY 2008 Proposed Operating Budget and FTEs, by Program and Activity

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007	Actual FY 2006	Approved FY 2007	Proposed FY 2008	Change from FY 2007
Tax Increment Financing (TIF) Program (1000)								
Tax Increment Financing (TIF) Program (1100)	13,990	0	16,200	16,200	0.0	0.0	0.0	0.0
Subtotal: TIF Program (1000)	13,990	0	16,200	16,200	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	13,990	0	16,200	16,200	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Ballpark Revenue Fund

Description	FY 2006 Actual	FY 2007 Approved	FY 2008 Proposed	% Change from FY 2007
Operating Budget	\$41,485,438	\$0	\$164,101,337	N/A

The mission of the Ballpark Revenue Fund is to be a non-lapsing special fund to pay certain costs of the development, construction, and renovation of a stadium that has as its primary purpose the hosting of professional athletic events in the District.

Gross Funds

The agency's proposed budget is \$164,101,337, representing an increase of \$164,101,337 from the FY 2007 approved budget of \$0. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

General Fund

Local Funds. The agency's proposed budget is \$76,768,299, representing an increase of \$76,768,299 from the FY 2007 approved budget of \$0. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

Dedicated Funds. The agency's proposed budget is \$80,333,038, representing an increase of \$80,333,038 from the FY 2007 approved budget of \$0. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

Special Purpose Revenue Funds. The agency's proposed budget is \$7,000,000, representing an increase of \$7,000,000 from the FY 2007 approved budget of \$0. This funding supports 0.0 FTEs, no change from the FY 2007 approved level.

Establishment and Purposes of the Baseball Revenue Fund

In December 2004, the District Council passed the Ballpark Omnibus Financing and Revenue Act of 2004 creating the Ballpark Revenue Fund as a non-lapsing special fund to pay certain costs of the development, construction, and renovation of a stadium that has as its primary purpose the hosting of professional athletic events in the District. The act also authorized the issuance of up to \$534.8 million in par amount of bonds to be repaid from fees and taxes deposited into the Ballpark Revenue Fund.

The taxes include a ballpark fee on businesses within the District with over \$5 million in gross receipts, a sales tax (10%) at the point of sale on tickets of admission to certain events at the ballpark, a sales tax (10%) on personal property and certain services at the ballpark, a sales tax (9%) on food and beverages, a tax (12%) on parking at the ballpark, and a utility tax collected from non-residential users.

In addition to these taxes, proceeds from the revenue bonds issued on May 15, 2006 have been deposited into the Ballpark Revenue Fund

and are earning interest. A \$20 million contribution from the team along with annual rents in exchange for leasing the new baseball stadium will also be deposited into the Ballpark Revenue Fund. The new baseball stadium, which is owned by the District, is scheduled to be completed by April 2008, the beginning of the 2008 baseball season for the Washington Nationals. The Washington Nationals will continue to play in the RFK Stadium, which is owned by the Sports and Entertainment Commission (SEC), through the 2007 baseball season.

In effect, the Ballpark Revenue Fund (BRF) is a financing agency that accounts for the inflows and outflows of both operating and capital dollars. FY 2005 was the first year in which the BRF became operational; during FY 2005, the District requested and Congress approved \$33,000,000 in supplemental budget authority for BRF. The BRF does not have full-time equivalent (FTE) employees. The SEC, which manages the ballpark project, receives cash advances from the BRF to allow it to make approved payments. The SEC will have budget authority for the entirety of their portion of the project. The other District agencies involved in the project charge expenditures and obligations directly to the BRF. The total cost of developing and constructing the new baseball stadium is estimated at \$660.8 million, with Major League Baseball (MLB) contributing \$50 million. As outlined in the Cost Caps Act, \$610.8 million is being financed by the District.

This chapter discusses the projected operating budget of the BRF for FY 2008. The chapter entitled special studies volume "Baseball in the District" in the special studies covers baseball from a project perspective including background information, answers to frequently asked questions, notable provisions of the lease agreement on the new stadium, and a breakdown of the cost components of developing and constructing the new stadium.

FY 2008 Baseball Revenue Fund Budget

The BRF's accounting structure is complex and it is hierarchical in the following top-to-bottom sequence: GAAP Funds, Appropriated Funds and Fund Detail. All accounts in the District follow this hierarchy; however, the BRF is unusual

in that it contains multiple GAAP Funds pointing to different Appropriated Funds and Fund Details. Due to the multiplicity of fund types, budget authority is needed in two of the funds within the BRF to transfer resources to the 2 other funds within BRF to make the debt service payments. Likewise, budget authority is needed in 2 of the funds within the BRF to transfer resources to fund construction of the capital project. As presented in Table 1 below, the BRF is projected to incur expenditures of \$80,382,281 and intra-fund transfers of resources within the BRF of \$83,719,056 (for a like amount of expenditures), for a total budget of \$164,101,337 in FY 2008.

For FY 2008, the BRF has various accounts classified according to GAAP Fund, Appropriated Fund and Fund Detail shown in Table 1:

- (1) **Baseball Revenue Dedicated Taxes** records the revenues from the various taxes noted previously and the transfer of \$27,300,000 of these dedicated revenues to the debt service account (financed from these revenues), the transfer of \$24,233,038 (which includes \$12,200,000 in taxes that are available from prior years after the payment of debt service) to fund project construction and an annual \$1,500,000 to the capital improvement fund;
- (2) **Baseball Revenue Bond Source** records the \$28,686,018 of interest earned on the Bond Proceeds as part of the \$610,800,000 million in project sources from the District and the transfer to fund project construction;
- (3) **Debt Service on Ballpark Revenue Bonds Paid from Dedicated Taxes** equals the \$27,300,000 transferred in from the Baseball Dedicated Taxes account;
- (4) **Special Source Revenue** records the \$3,500,000 rent paid by the Washington Nationals Major League Baseball franchise team on the new stadium in 2008 and the transfer of the rent to the debt service account (financed from the rent);
- (5) **Debt Service on Ballpark Revenue Bonds paid from Special Source Revenues** equals

Table 1
FY 2008 Baseball Operating Fund

GAAP Fund	Appropriated Fund	Fund Detail	Description	Expenditure	Budget Intra-Fund Transfer	Total
534	110	1514	Baseball Revenue Dedicated Taxes -To pay debt service (\$27.3M), fund construction (\$24.2M) and make capital reserve payment (\$1.5M)	\$ 1,500,000	\$ 51,533,038	\$ 53,033,038
534	100	1533	Baseball Revenue Bond Source - Interest earned on bond proceeds	-	28,686,018	28,686,018
200	110	5141	Debt Service on Ball Park Revenue Bonds Paid from Dedicated Taxes	27,300,000	-	27,300,000
534	600	6534	Special Source Revenue - Team rent on new stadium	-	3,500,000	3,500,000
200	600	5346	Debt Service on Ball Park Revenue Bonds paid from Special Source Revenues	3,500,000	-	3,500,000
534	100	1533	Baseball Revenue Bond Source - Reimbursement of contingency cash reserve (\$48M) and RFK work (prior to completion of new stadium) (\$0.1M)	48,082,281	-	48,082,281
			Grand Total	\$ 80,382,281	\$ 83,719,056	\$ 164,101,337

the \$3,500,000 in team rent transferred in from the Special Source Revenue account; and

- (6) **Baseball Revenue Bond Source** also records the bond proceeds transferred in from the capital fund to reimburse the General Fund for the \$47,982,281 outstanding balance at the end of FY 2007 in contingency cash reserves provided to the BRF to acquire land for the new stadium in FY 2006 and to allow for \$100,000 in potential additional work on RFK stadium funded from the original \$24 million in renovation funds prior to the completion of the new stadium in the spring of 2008.

In FY 2005, the District provided \$29,743,108 from the contingency cash reserve

within its General Fund to the BRF for renovation work on the RFK stadium and initial work on the new stadium. By law, the contingency cash reserve must be reimbursed at least 50% of the amount borrowed in the first year following the disbursement and the remaining 50% in the second year. At the end of FY 2006, the BRF reimbursed the District's General Fund for the first 50%, or \$14,871,554, provided to it in FY 2005. The BRF is scheduled to reimburse the District for the second 50% at the end of FY 2007. In FY 2006, the District provided \$95,964,562 from the contingency cash reserve to the baseball capital fund to acquire land for the new stadium. The BRF is scheduled to reimburse the District for the first 50%, or \$47,982,281, by the end of FY 2007 and the remaining amount by the end of FY 2008. In all,

the District advanced \$125,707,670 (\$29,743,108 in FY 2005 plus \$95,964,562 in FY 2006) from the contingency cash reserve for the baseball project. The BRF is scheduled to reimburse the entire amount by the end of FY 2008 -- \$14,871,554 in FY 2006, \$62,853,835 (\$14,871,554 plus \$47,982,281) by the end of FY 2007, and \$47,982,281 by the end of FY 2008.

In summary, the \$80,382,281 in budgeted expenditures for FY 2008 consists of: contingency cash reserve reimbursements of \$47,982,281, debt service payments totaling \$30,800,000 (combined in the two debt service payment accounts) and miscellaneous payments totaling \$1,600,000 (\$1,500,000 annual capital improvement fund contribution plus \$100,000 for potential RFK work). In order to make transfers into the Debt Service on Revenue Bond accounts that make the actual debt service payments and into the Baseball Capital Project Other (than Bond Proceeds) Funding Source account that funds project construction, additional budget authority of \$83,719,056 is needed for a like amount of expenditures.

FY 2007 Projections

For FY 2007, expenditures and transfers are projected to total \$174,662,891. The FY 2007 Proposed Budget and Financial Plan inadvertently did not include a budget request for the BRF. The BRF is a financing agency, also referred to as a "paper" agency – it is outside the General Fund, has no employees, and is managed by another agency. Requests for budget authority for financing agencies should be included in a Proposed Budget and Financial Plan to provide transparency to the District's stakeholders.

To provide the BRF with the \$174,662,891 in budget authority in FY 2007, the OCFO has

been working with the Executive Office of the Mayor to include budget authority for the BRF in a package of Section 126 items for submission to Council. Section 126 of the District of Columbia Appropriations Act of 2006, approved November 30, 2006 (P.L. 109-115) as extended by the Continuing Appropriations Resolution, 2007 approved February 15, 2007 (P.L. 110-5), provides that budget authority for local and special purpose funds may be increased by 6% and 25% in the aggregate, respectively, if resources are available to finance such increased budget authority. Section 126 requires 30 day notifications to Congress.

As shown in Table 2, the \$174,662,891 in projected FY 2007 expenditures (\$98,643,835) and intra-fund transfers (\$76,019,056, for a like amount of expenditures) are: the transfers from the Baseball Revenue Dedicated Taxes account of \$35,300,000 to the Debt Service account and \$12,033,038 to the Baseball Capital Project Other (than Bond Proceeds) Funding Source account; the transfer from the Baseball Revenue Bond Sources account of \$28,686,018 in interest earned on the bond proceeds to the Baseball Capital Project Other (than Bond Proceeds) Funding Source account; the debt service payments of \$35,300,000; the reimbursement of the contingency cash reserves of \$62,853,835; and RFK renovations of \$490,000 funded from the original \$24 million budget. The \$62,853,835 includes \$14,871,554 for reimbursement of the contingency cash reserve provided in FY 2005 (2nd installment) and \$47,982,281 for reimbursement of the contingency cash reserve provided in FY 2006 (1st installment). (As discussed previously, the BRF must reimburse the contingency cash reserve over two years following their receipt.)

FY 2008 Budget Compared to FY 2007 Projections

Table 2
FY 2007 Baseball Operating Fund

GAAP Fund	Appropriated Fund	Fund Detail	Description	Expenditure	Intra-Fund Transfer	Total
534	110	1514	Baseball Revenue Dedicated Taxes -To pay debt service (\$35.3M) and fund construction (\$12M)	\$ -	\$ 47,333,038	\$ 47,333,038
534	100	1533	Baseball Revenue Bond Source - Interest earned on bond proceeds	-	28,686,018	28,686,018
200	110	5141	Debt Service on Ball Park Revenue Bonds Paid from Dedicated Taxes	35,300,000	-	35,300,000
534	100	1533	Baseball Revenue Bond Source - Reimbursement of contingency cash reserve (\$62.8M) and RFK work (\$0.5M)	\$ 63,343,835	\$ -	\$ 63,343,835
Grand Total				\$ 98,643,835	\$ 76,019,056	\$ 174,662,891

BRF's proposed FY 2008 budget of \$164,101,337 is a net \$10,561,553 lower than its FY 2007 projections of \$174,662,891.

The net reduction is the result of the following factors:

- (a) \$8,000,000 in lower expenditures on debt service payments from dedicated taxes based on the structure of the revenue bonds issued;
- (b) \$8,000,000 in lower transfers from the Dedicated Taxes account due to the lower debt service payments;
- (c) \$12,200,000 in higher transfers from dedicated taxes available from prior years to fund construction;
- (d) \$1,500,000 in higher expenditures for the annual capital reserve payment that begins in 2008 paid from the Dedicated Taxes account;
- (e) \$3,500,000 in higher transfers from Team rent (for the new stadium scheduled to open in FY 2008) to the Debt Service account for the debt service to be paid from this new revenue source;
- (f) \$3,500,000 in higher expenditures for the debt service payment financed by the new Team rent;
- (g) \$14,871,554 in lower expenditures for reim-

bursment of the contingency cash reserve, equal to the final installment due in FY 2007 for the use of the contingency cash reserve related to FY 2005; and

- (h) \$390,000 in lower expenditures for RFK stadium work. RFK stadium work is budgeted at \$100,000 in FY 2008 (down from \$490,000 in FY 2007), which is remaining work from the original \$24 million budget.

These year-over-year changes are summarized in Table 3.

Table 3
FY 2008 vs FY 2007 Baseball Operating Fund

GAAP Fund	Appropriated Fund	Fund Detail	Description	FY 2007 Projection	FY 2008 Budget	FY 2008 Incr (Decr) over FY 2007
534	110	1514	Baseball Revenue Dedicated Taxes -To pay debt service, fund construction and make capital reserve payment	\$ 47,333,038	53,033,038	5,700,000
534	100	1533	Interest Earnings	28,686,018	28,686,018	-
200	110	5141	Debt Service on Ball Park Revenue Bonds Paid from Dedicated Taxes	35,300,000	27,300,000	(8,000,000)
534	600	6534	Special Source Revenue - Team rent on new stadium	-	3,500,000	3,500,000
200	600	5346	Debt Service on Ball Park Revenue Bonds paid from Special Source Revenues	-	3,500,000	3,500,000
534	100	1533	Baseball Revenue Bond Source - Reimbursement of contingency cash reserve and RFK work	63,343,835	48,082,281	(15,261,554)
			Grand Total	\$ 174,662,891	\$ 164,101,337	\$ (10,561,554)



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