# Department of Energy and Environment

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## Table KG0-1

				% Change
	FY 2016	FY 2017	FY 2018	from
Description	Actual	Approved	Proposed	FY 2017
OPERATING BUDGET	\$85,502,613	\$108,912,455	\$128,321,271	17.8
FTEs	337.4	380.8	393.4	3.3

The mission of the Department of Energy and Environment (DOEE) is to improve the quality of life for the residents and natural inhabitants of the nation's capital by protecting and restoring the environment, conserving our natural resources, mitigating pollution, increasing access to clean and renewable energy, and educating the public on ways to secure a sustainable future.

## **Summary of Services**

The agency's core responsibilities include, but are not limited to, enforcing environmental regulations; monitoring and assessing environmental risks; developing energy and environmental policies; issuing permits; and providing residents and local businesses with funding, technical assistance, and information on initiatives designed to ensure a more resilient and sustainable city.

The agency's FY 2018 proposed budget is presented in the following tables:

## FY 2018 Proposed Gross Funds Operating Budget and FTEs, by Revenue Type

Table KG0-2 contains the proposed FY 2018 budget by revenue type compared to the FY 2017 approved budget. It also provides FY 2016 actual data.

#### Table KG0-2

(dollars in thousands)

	Dollars in Thousands						Full-Time Equivalents				
				Change					Change		
	Actual	Approved	Proposed	from	Percentage	Actual	Approved	Proposed	from	Percentage	
Appropriated Fund	FY 2016	FY 2017	FY 2018	FY 2017	Change*	FY 2016	FY 2017	FY 2018	FY 2017	Change	
GENERAL FUND											
LOCAL FUNDS	17,862	18,126	18,115	-11	-0.1	102.8	108.6	108.1	-0.5	-0.4	
SPECIAL PURPOSE											
REVENUE FUNDS	43,627	60,975	79,367	18,392	30.2	115.9	148.3	167.5	19.2	13.0	
TOTAL FOR											
GENERAL FUND	61,489	79,101	97,483	18,382	23.2	218.7	256.9	275.6	18.7	7.3	
FEDERAL RESOURCES											
FEDERAL PAYMENTS	43	0	0	0	N/A	0.0	0.0	0.0	0.0	N/A	
FEDERAL GRANT FUNDS	21,682	27,937	28,787	850	3.0	106.7	110.7	104.9	-5.8	-5.2	
TOTAL FOR											
FEDERAL RESOURCES	21,724	27,937	28,787	850	3.0	106.7	110.7	104.9	-5.8	-5.2	
INTRA-DISTRICT FUNDS											
INTRA-DISTRICT FUNDS	2,290	1,875	2,051	177	9.4	12.0	13.2	12.8	-0.4	-3.0	
TOTAL FOR											
INTRA-DISTRICT FUNDS	2,290	1,875	2,051	177	9.4	12.0	13.2	12.8	-0.4	-3.0	
GROSS FUNDS	85,503	108,912	128,321	19,409	17.8	337.4	380.8	393.4	12.6	3.3	

\*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the FY 2018 Operating Appendices located on the Office of the Chief Financial Officer's website.

## FY 2018 Proposed Operating Budget, by Comptroller Source Group

Table KG0-3 contains the proposed FY 2018 budget at the Comptroller Source Group (object class) level compared to the FY 2017 approved budget. It also provides FY 2015 and FY 2016 actual expenditures.

#### Table KG0-3

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percentage
Comptroller Source Group	FY 2015	FY 2016	FY 2017	FY 2018	FY 2017	Change*
11 - REGULAR PAY - CONTINUING FULL TIME	12,486	15,317	21,451	21,199	-252	-1.2
12 - REGULAR PAY - OTHER	9,013	8,157	9,174	10,703	1,529	16.7
13 - ADDITIONAL GROSS PAY	130	68	21	20	-1	-2.9
14 - FRINGE BENEFITS - CURRENT PERSONNEL	4,440	5,294	7,196	7,365	169	2.4
15 - OVERTIME PAY	3	18	10	10	0	0.0
SUBTOTAL PERSONAL SERVICES (PS)	26,072	28,854	37,851	39,298	1,446	3.8
20 - SUPPLIES AND MATERIALS	396	390	473	459	-15	-3.1
30 - ENERGY, COMMUNICATION AND BUILDING	2	0	2	0	-2	-100.0
RENTALS						
31 - TELEPHONE, TELEGRAPH, TELEGRAM, ETC.	11	54	81	125	44	53.9

## Table KG0-3

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percentage
Comptroller Source Group	FY 2015	FY 2016	FY 2017	FY 2018	FY 2017	Change*
32 - RENTALS - LAND AND STRUCTURES	2	0	0	0	0	N/A
34 - SECURITY SERVICES	0	0	7	0	-7	-100.0
40 - OTHER SERVICES AND CHARGES	3,931	3,631	6,247	12,944	6,697	107.2
41 - CONTRACTUAL SERVICES - OTHER	22,090	22,062	26,347	30,887	4,540	17.2
50 - SUBSIDIES AND TRANSFERS	27,097	29,699	37,258	43,874	6,616	17.8
70 - EQUIPMENT AND EQUIPMENT RENTAL	452	812	646	735	89	13.8
SUBTOTAL NONPERSONAL SERVICES (NPS)	53,983	56,648	71,061	89,024	17,963	25.3
GROSS FUNDS	80,055	85,503	108,912	128,321	19,409	17.8

\*Percent change is based on whole dollars.

## FY 2018 Proposed Operating Budget and FTEs, by Division/Program and Activity

Table KG0-4 contains the proposed FY 2018 budget by division/program and activity compared to the FY 2017 approved budget. It also provides FY 2016 actual data. For a more comprehensive explanation of divisions/programs and activities, please see the Division/Program Description section, which follows the table.

#### Table KG0-4

(dollars in thousands)

	I	Dollars in Tl	nousands		F	ull-Time	Equivalen	ivalents
				Change			-	Change
	Actual	Approved	Proposed	from	Actual	Approved	Proposed	from
<b>Division/Program and Activity</b>	FY 2016	FY 2017	FY 2018	FY 2017	FY 2016	FY 2017	FY 2018	FY 2017
(1000) AGENCY MANAGEMENT								
(1010) PERSONNEL	298	597	604	7	5.7	6.0	6.0	0.0
(1015) TRAINING AND EMPLOYMENT								
DEVELOPMENT	8	9	9	0	0.0	0.0	0.0	0.0
(1020) CONTRACTING AND								
PROCUREMENT	137	441	444	4	3.8	4.0	4.0	0.0
(1030) PROPERTY MANAGEMENT	344	594	598	4	5.6	6.0	6.0	0.0
(1040) INFORMATION TECHNOLOGY	439	751	818	66	5.6	5.5	6.0	0.5
(1050) FINANCIAL MANAGEMENT	-994	0	0	0	0.0	0.0	0.0	0.0
(1055) RISK MANAGEMENT	31	189	174	-15	1.0	1.0	1.0	0.0
(1060) LEGAL	1,072	1,698	1,814	116	9.5	11.8	11.6	-0.2
(1070) FLEET MANAGEMENT	45	146	142	-3	0.0	0.0	0.0	0.0
(1085) CUSTOMER SERVICE	62	116	118	2	0.9	1.0	1.0	0.0
(1090) PERFORMANCE MANAGEMENT	1,168	1,925	1,995	70	9.4	12.0	13.0	1.0
SUBTOTAL (1000) AGENCY								
MANAGEMENT	2,611	6,466	6,716	251	41.4	47.3	48.6	1.3
(100F) AGENCY FINANCIAL								
OPERATIONS								
(110F) BUDGET OPERATIONS	321	916	902	-13	5.6	6.0	6.0	0.0
(120F) ACCOUNTING OPERATIONS	158	451	489	38	3.7	4.0	4.0	0.0
(130F) ACFO	75	386	388	2	0.0	0.0	0.0	0.0
SUBTOTAL (100F) AGENCY								
FINANCIAL OPERATIONS	554	1,753	1,779	26	9.3	10.0	10.0	0.0

## Table KG0-4

(dollars in thousands)

	1	Dollars in Tl	nousands		F	ull-Time I	Equivalen	ts
	Change						Chang	
	Actual	Approved	Proposed	from	Actual	Approved	Proposed	fron
Division/Program and Activity	FY 2016	FY 2017	FY 2018	FY 2017	FY 2016	FY 2017	FY 2018	FY 201'
(2000) NATURAL RESOURCES								
(2030) FISHERIES AND WILDLIFE	2,867	3,120	3,442	322	20.2	21.4	21.4	0.0
(2070) WATER QUALITY	4,526	6,930	6,762	-168	32.6	37.4	37.4	0.0
(2080) WATERSHED PROTECTION	7,925	12,399	12,918	519	46.2	53.8	53.5	-0.1
(2090) STORM WATER	,,,=0	12,000	,,	017		00.0	00.0	0
ADMINISTRATION	5,520	10,910	12,448	1,538	21.2	26.6	27.6	1.
SUBTOTAL (2000) NATURAL	- 3		, -	<u> </u>				
RESOURCES	20,839	33,359	35,569	2,210	120.2	139.2	140.0	0.
(3000) ENVIRONMENTAL SERVICES	,	,		,				
(3050) TOXIC SUBSTANCES	5,936	6,210	6,053	-157	38.3	42.8	42.8	0.
(3080) AIR QUALITY	3,761	4,331	4,309	-21	27.8	29.0	29.0	0.
(3090) LEAD-SAFE AND HEALTHY	5,701	7,551	7,507	-21	27.0	29.0	27.0	0.
HOUSING	2,567	2,680	4,910	2,230	22.1	24.0	24.0	0.
SUBTOTAL (3000) ENVIRONMENTAL	2,007	2,000	1,910	2,230	22.1	21.0	21.0	0.
SERVICES	12,264	13,220	15,272	2,052	88.1	95.8	95.8	0.
(4000) POLICY AND SUSTAINABILITY	12,201	10,220	10,272	2,002	0011	7010	2010	0.
(4010) POLICY AND SUSTAINABILITY	2,008	0	0	0	13.6	0.0	0.0	0.
SUBTOTAL (4000) POLICY AND	2,000	0	0	0	15.0	0.0	0.0	0.
SUBTOTAL (4000) FOLICY AND SUSTAINABILITY	2,008	0	0	0	13.6	0.0	0.0	0.
(5000) COMMUNITY RELATIONS	2,000	0	0	0	15.0	0.0	0.0	0.
	589	1,021	1,245	224	5.5	7.0	8.0	1.
(5010) COMMUNITY RELATIONS	309	1,021	1,243	224	5.5	7.0	8.0	1.
SUBTOTAL (5000) COMMUNITY RELATIONS	589	1,021	1,245	224	5.5	7.0	8.0	1.
	309	1,021	1,243	224	3.3	7.0	0.0	1.
(6000) ENERGY								
(6010) ENERGY EFFICIENCY AND CONSERVATION	1,754	2,357	2,478	121	8.4	9.0	10.0	1.
	-	-	-					1.
(6020) ENERGY AFFORDABILITY	2,473	2,655	2,913	258	23.0	25.0	26.0	1.
(6030) ENERGY ASSISTANCE BENEFIT PAYMENTS	16,140	13,885	16,145	2,260	0.0	0.0	0.0	0.
	,	-						
(6040) UTILITIES MANAGEMENT	24,562	30,844	42,383	11,539	18.5	23.0	29.0	6.
SUBTOTAL (6000) ENERGY	44,929	49,741	63,919	14,178	50.0	57.0	65.0	8.
(7000) ENFORCEMENT AND								
ENVIRONMENTAL JUSTICE								
(7010) ENFORCEMENT AND	1.246	507	050	250	5.0	( )	0.0	2
ENVIRONMENTAL JUSTICE	1,346	597	856	259	5.6	6.0	8.0	2.
SUBTOTAL (7000) ENFORCEMENT	1.240	507	95(	250	5 (	( )	0.0	2
AND ENVIRONMENTAL JUSTICE	1,346	597	856	259	5.6	6.0	8.0	2.
(8000) GREEN ECONOMY								
(8020) GREEN JOBS AND YOUTH	364	525	151	-82	2.6	4.0	4.0	0
PROGRAMS		535	454		3.6	4.0	4.0	0.
SUBTOTAL (8000) GREEN ECONOMY	364	535	454	-82	3.6	4.0	4.0	0.
(8500) URBAN SUSTAINABILITY			A					
(8510) URBAN SUSTAINABILITY	0	2,220	2,510	290	0.0	14.5	14.0	-0.
SUBTOTAL (8500) URBAN			e =					
SUSTAINABILITY	0	2,220	2,510	290	0.0	14.5	14.0	-0.
TOTAL PROPOSED	05 500	100 010	100 00 -	10 100				
OPERATING BUDGET	85,503	108,912	128,321	19,409	337.4	380.8	393.4	12.

(Change is calculated by whole numbers and numbers may not add up due to rounding)

**Note:** For more detailed information regarding the proposed funding for the activities within this agency's programs, please **Schedule 30-PBB Program Summary by Activity** in the **FY 2018 Operating Appendices** located on the Office of the Chief Financial Officer's website. "No Activity Assigned" indicates budget or actuals that are recorded at the division/program level.

## **Division Description**

The Department of Energy and Environment operates through the following 9 divisions:

**Natural Resources** – conserves, protects, and improves the soil, water, and living resources of the District of Columbia, and protects its aquatic resources from pollution and degradation.

This division contains the following 4 activities:

- **Fisheries and Wildlife** develops, supports and implements programs for urban fish and wildlife conservation, protection, recreation, and sustainability;
- Water Quality restores and protects the surface and ground waters of the District by setting and enforcing water quality standards, monitoring and assessing the quality of the waters and aquatic resources, and developing and implementing policies to protect and restore water quality and aquatic resources;
- Watershed Protection conserves the soil and water resources of the District and protects its watersheds from nonpoint source pollution; and
- **Stormwater Administration** administers the Municipal Separate Storm Sewer System (MS4) permit issued to the District by the United States Environmental Protection Agency (EPA) under the National Pollution Discharge Elimination System (NPDES), and ensures that permit compliance activities are prioritized, budgeted and implemented.

**Environmental Services** – protects public health and the environment in areas related to air quality, hazardous waste, lead, pesticides, and underground storage of petroleum products.

This division contains the following 3 activities:

- **Toxic Substances** protects human health and the environment from the potential hazards associated with toxic substances (pesticides), hazardous waste, underground storage of petroleum products, and the redevelopment of environmentally contaminated properties;
- Air Quality ensures the implementation of, and compliance with, the District's air quality laws; and
- Lead-Safe and Healthy Housing protects the health of District residents by monitoring lead safety throughout the District's housing stock and by raising awareness of other residential environmental and safety hazards.

**Community Relations** – manages public affairs and community education programs for DOEE. The division coordinates educational outreach activities including promotional events, educational workshops, and seminars, to engage the regulated community, businesses, and residents of the District on DOEE programs and services. The division also develops printed materials and manages DOEE's <u>doee.dc.gov</u> website.

**Energy** – is a single resource for energy efficiency and renewable energy programs, products and services for residential, commercial, institutional, and government sectors in the District of Columbia. The division develops energy-related policies and plans, and coordinates and facilitates the overall effort of the District government to achieve reliable, clean and affordable energy. The division also provides direct financial assistance and discounts to low-income residents to help offset their energy bills.

This division contains the following 4 activities:

• Energy Efficiency and Conservation – helps residents and businesses reduce their energy consumption by providing technical and financial assistance to help identify and install audit-recommended energy efficiency measures, provides financing solutions to help commercial property owners implement energy efficiency improvements, and educates District residents about the efficient and safe use of energy;

- **Energy Affordability** assists low-income residents with their energy and utility bills, including emergency and non-emergency financial assistance and utility discounts;
- Energy Assistance Benefit Payments identifies funding available for Low-Income Home Energy Assistance Program (LIHEAP) payments; and
- Utilities Management directs and coordinates the implementation of energy efficiency and renewable energy programs administered by DOEE, administers the District of Columbia Sustainable Energy Utility contract, develops and recommends energy policies, provides advice on current or future utility rate cases, and drafts the District's energy assurance and resiliency plans.

**Enforcement and Environmental Justice** – develops and implements effective practices to support DOEE enforcement efforts. The office works directly with DOEE's environmental enforcement programs by coordinating planning, providing training, developing standard procedures, and managing the civil infractions program. The office serves as the lead agency contact for enforcement matters involving EPA Region 3.

**Green Economy** – drives growth of the green economy by encouraging green businesses, green buildings, and green jobs, and pursues the research and creation of market-based incentives that jointly promote environmental sustainability and economic development. The division provides environmental education, community outreach, hands-on field experience, and green job skill development to District residents between the ages of 14 and 21.

**Urban Sustainability** – develops innovative policies and programs to address sustainability, green building, climate change, equity, and sustainable materials management. The division also oversees the implementation of Sustainable DC, the District's sustainability plan.

**Agency Management** – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

**Agency Financial Operations** – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

#### **Division Structure Change**

The Department of Energy and Environment has no division structure changes in the FY 2018 proposed budget.

## FY 2017 Approved Budget to FY 2018 Proposed Budget, by Revenue Type

Table KG0-5 itemizes the changes by revenue type between the FY 2017 approved budget and the FY 2018 proposed budget. For a more comprehensive explanation of changes, please see the FY 2018 Proposed Budget Changes section, which follows the table.

#### Table KG0-5

(dollars in thousands)

DESCRIPTION	DIVISION/PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2017 Approved Budget and FTE		18,126	108.6
LOCAL FORDS, FT 2017 Approved Dudget and FTE		10,120	100.0
Removal of One-Time Funding	Multiple Programs	-1,050	0.0

## Table KG0-5

(dollars in thousands)

DESCRIPTION	DIVISION/PROGRAM	BUDGET	FTE
Other CSFL Adjustments	Multiple Programs	100	0.0
LOCAL FUNDS: FY 2018 Current Services Funding Level (CSFL) Budget		17,176	108.6
Increase: To reflect grant match requirements	Multiple Programs	386	0.0
Increase: To align Fixed Costs with proposed estimates	Multiple Programs	1	0.0
Decrease: To align personal services and Fringe Benefits with projected costs	Multiple Programs	-163	-1.0
Decrease: To align resources with operational spending goals	Multiple Programs	-273	0.0
LOCAL FUNDS: FY 2018 Agency Budget Submission		17,126	107.6
Enhance: To produce Climate Ready report and Updates to the Sustainable DC plan (one-time)	Urban Sustainability	400	0.0
Transfer-Out: Employers transit benefit programs	Urban Sustainability	-34	-0.5
LOCAL FUNDS: FY 2018 Mayor's Proposed Budget	Stour Suburnuonity	17,492	107.1
Enhance: To support the Childhood Lead Exposure Prevention Amendment Act of 2017	Environmental Services	2,200	0.0
Enhance: To support the DCA Airplane Noise Assessment study (one-time)	Environmental Services	150	0.0
Enhance: To support Carcinogenic Flame Retardant Prohibition Amendment Act of		116	1.0
2016	Environmental Justice		
Shift: To Special Purpose Revenue funds to align resources with operational	Multiple Programs	-1,842	0.0
spending goals		-,	
LOCAL FUNDS: FY 2018 District's Proposed Budget		18,115	108.1
EEDED AT CDANT EUNDS, EV 2017 Ammend Duded and ETE		27.027	110 7
FEDERAL GRANT FUNDS: FY 2017 Approved Budget and FTE	Malkin la Dua annua	27,937	110.7
Increase: To adjust the Contractual Services budget	Multiple Programs	871	0.0
Increase: To align budget with projected grant awards Increase: To align Fixed Costs with proposed estimates	Multiple Programs	484	0.0
· · ·	Multiple Programs	15	0.0
Decrease: To align resources with operational spending goals	Multiple Programs	-42	0.0
Decrease: To align personal services and Fringe Benefits with projected costs	Multiple Programs	-479	-5.8
FEDERAL GRANT FUNDS: FY 2018 Agency Budget Submission		28,787	104.9
No Change		0 28,787	0.0 <b>104.9</b>
FEDERAL GRANT FUNDS: FY 2018 Mayor's Proposed Budget No Change		20,707	0.0
FEDERAL GRANT FUNDS: FY 2018 District's Proposed Budget		28,787	104.9
SPECIAL PURPOSE REVENUE FUNDS: FY 2017 Approved Budget and FTE		60,975	148.3
Increase: To align budget with projected revenues	Multiple Programs	7,997	0.0
Increase: To adjust the Contractual Services budget	Multiple Programs	3,674	0.0
Increase: To align personal services and Fringe Benefits with projected costs	Multiple Programs	1,951	19.2
SPECIAL PURPOSE REVENUE FUNDS: FY 2018 Agency Budget Submission		74,597	167.5
No Change		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2018 Mayor's Proposed Budget		74,597	167.5
Enhance: To support LIHEAP benefit payments	Energy	2,928	0.0
Shift: From Local funds to align resources with operational spending goals	Multiple Programs	1,843	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2018 District's Proposed Budget		79,367	167.5
INTRA-DISTRICT FUNDS: FY 2017 Approved Budget and FTE		1,875	13.2
Increase: To align resources with operational spending goals	Multiple Programs	177	-0.4
INTRA-DISTRICT FUNDS: FY 2018 Agency Budget Submission		2,051	12.8
No Change		0	0.0
		2,051	12.8
INTRA-DISTRICT FUNDS: FY 2018 Mayor's Proposed Budget			
INTRA-DISTRICT FUNDS: FY 2018 Mayor's Proposed Budget No Change		0	0.0

#### GROSS FOR KG0 - DEPARTMENT OF ENERGY AND ENVIRONMENT

128,321 393.4

(Change is calculated by whole numbers and numbers may not add up due to rounding)

#### FY 2018 Proposed Budget Changes

The Department of Energy and Environment's (DOEE) proposed FY 2018 gross budget is \$128,321,271, which represents a 17.8 percent increase over its FY 2017 approved gross budget of \$108,912,455. The budget is comprised of \$18,115,386 in Local funds, \$28,787,162 in Federal Grant funds, \$79,367,391 in Special Purpose Revenue funds, and \$2,051,331 in Intra-District funds.

#### **Current Services Funding Level**

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2017 approved budget across multiple divisions, and it estimates how much it would cost an agency to continue its current divisions and operations into the following fiscal year. The FY 2018 CSFL adjustments to the FY 2017 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DOEE's FY 2018 CSFL budget is \$17,175,878, which represents a \$950,290, or 5.2 percent, decrease from the FY 2017 approved Local funds budget of \$18,126,168.

#### **CSFL** Assumptions

The FY 2018 CSFL calculated for DOEE included adjustment entries that are not described in detail on table 5. These adjustments include a decrease of \$8,103 in personal services to account for Fringe Benefit costs based on trend and comparative analyses, and an increase of \$20,547 in nonpersonal services based on the Consumer Price Index factor of 2.5 percent.

CSFL funding for DOEE includes a reduction of \$1,050,000 to account for the removal of one-time funding appropriated in FY 2017 for the costs of an airplane noise study, the DC Water Anaerobic Digester Use study, the design of the Kingman Island Environmental Center, a study to determine the potential for a municipally owned electric utility, and a grant to engage unemployed youth in Anacostia River clean-up. Additionally, an increase of \$87,266 for Fixed Costs Inflation Factor accounts for estimates for fleet services.

#### **Agency Budget Submission**

**Increase**: The DOEE Local budget proposes increases of \$385,678, primarily in the Energy division, and \$752 to support the cost of agency managed Fixed Costs for Telecommunications.

In Federal Grant funds, the budget proposal reflects an increase of \$870,700 based on anticipated grant carryover that supports projected contractual costs for stream restoration. Other adjustments include a net increase of \$484,489, to align budget with operational spending. This increase is supported by a new Boating Access grant in the Fish and Wildlife program. The budget proposal in Federal Grant funds is further adjusted for an increase of \$15,300 to support agency-managed Fixed Costs for Telecommunications.

In Special Purpose Revenue (SPR) funds, the budget proposal reflects an increase of \$7,996,830 primarily to cover professional services fees, sub-granting, and inter-agency transfers primarily in the Renewable Energy Development Fund (REDF). REDF supports the creation of new solar energy sources in the District. This adjustment also enables DOEE to purchase a large scanner and computer equipment in the Watershed Protection division. Additionally, an increase of \$3,673,785 across multiple divisions allows DOEE to fund contractual costs primarily related to the Stormwater Permit Review Fund. Other adjustments in SPR funds include an increase of \$1,951,400 to support an additional 19.2 Full-Time Equivalents (FTEs), which includes the reclassification of 1.0 FTE from Local funds and 5.8 FTEs from Federal Grant funds and 12.4 FTEs for newly added positions. These positions support various initiatives within the agency.

In Intra-District funds, DOEE proposes a budget increase of \$176,794, with a reduction of 0.4 FTE to align funding with various Memorandum of Understanding (MOU) agreements with District agencies. Specifically, this adjustment impacts MOU agreements with the Department of Consumer and Regulatory Affairs for the implementation of the Green Building Act requirements, the Child and Family Services

Agency for lead inspection services, the Department of Motor Vehicles for air quality inspections, and the Department of Employment Services to support the Youth Green Zone Employment program.

**Decrease**: In Local funds, the proposed budget reflects a decrease of \$163,328 as a result of the reclassification of 1.0 FTE to the SPR funds budget. Other adjustments include a decrease of \$273,102 to align the budget with projected spending across divisions, primarily for professional services fees, and equipment related costs.

The proposed Federal Grants budget reflects a decrease of \$41,517 based on projections for the Hazardous and Toxic Waste Clean-Up grant carryover from prior years, and a decrease of \$478,518 accounts for the reclassification of 5.8 FTEs to Special Purpose Revenue funds.

#### **Mayor's Proposed Budget**

**Enhance:** DOEE's budget proposal in Local funds reflects a one-time increase of \$400,000 to the Urban Sustainability division. Of this amount, \$200,000 supports the implementation of recommendations in the Climate Ready DC report, and \$200,000 funds the creation of the required five-year update to the Sustainable DC plan.

**Transfer-Out:** The proposed budget in Local funds includes a transfer of \$34,000 from the Urban Sustainability division to the Department of Employment Services' Labor Standards division for the enforcement of transit benefit programs for employers in the District. This budget proposal also includes the elimination of 0.5 FTE.

#### **District's Proposed Budget**

**Enhance:** The budget proposal for DOEE reflects an increase of \$2,200,000 in Local funds to implement Section 5 (the Childhood Development Center portion) of the Childhood Lead Exposure Prevention Amendment Act of 2017 (B22-29), and a one-time increase of \$150,000 to support Phase 2 of the DCA Airplane Noise Assessment study. Additionally in Local funds, DOEE's proposed budget is increased by \$116,000 and 1.0 FTE in the Enforcement and Environmental Justice division as a technical adjustment in funding allocation from the Non-Departmental Account to support the Carcinogenic Flame Retardant Prohibition Amendment Act of 2016 (B21-143).

In Special Purpose Revenue funds, an increase of \$2,927,828 for the Energy Assistance Trust Fund enables the District to increase Low Income Home Energy Assistance Program (LIHEAP) benefits to recipients.

**Shift:** The budget proposal reflects a shift of \$1,842,492 from Local funds to Special Purpose Revenue funds to align resources with projected operational spending across multiple divisions.

## **Agency Performance Plan\***

Department of Energy and Environment (DOEE) has the following strategic objectives for FY 2018:

#### **Strategic Objectives**

Strategic Objectives describe what the agency will do, at a high level, to achieve its mission. These are action-based sentences that define what an agency does for its customers, whether the customers are residents or other District agencies, and how that improves the District.

#### Objectives

- 1. Conserve the natural environment and wildlife of the District, and restore and protect aquatic resources from pollution and degradation.
- 2. Protect the public health of all District residents by improving the environment in areas related to air, soil, and indoor pollution.
- 3. Reduce the energy burden on the District's most vulnerable and low income populations, reduce overall energy consumption, and increase the use of renewable energy generated in the District, and enhance reliability, resiliency, and environmental performance of energy systems in the District.
- 4. Increase engagement with District residents, businesses, and institutions in meaningful and equitable ways to increase understanding and adoption of innovative sustainability practices, and implement cutting edge programs and policies that ensure the District remains a national and international leader in areas of sustainability, green building deployment, and climate change mitigation and adaptation.
- 5. Administer efficient and effective environmental enforcement operations, strategies, and outreach that bring polluters into compliance with the District's environmental laws.
- 6. Create and maintain a highly efficient, transparent, and responsive District government.\*\*

## ACTIVITIES

Activities include the work that happens on a daily basis to help achieve the Strategic Objectives. Activity names come from the budget line items. This is further divided into "daily services" (ex. sanitation disposal), and long-term "key projects" that are high profile, one-time and span several years, (ex. redevelopment of Walter Reed Army Medical Center). Many agencies will mostly have daily services, whereas some agencies that have more of their budget come from capital funding will have several key projects.

1. Conserve the natural environment and wildlife of the District, and restore and protect aquatic
resources from pollution and degradation. (1 Activity)

Activity Title	Activity Description	Type of Activity
Natural Resources Services	The DOEE Natural Resources Administration oversees fisheries and wildlife, water quality, watershed protection, and stormwater management in the District. It provides certification, review, and technical services to businesses, federal and District government agencies, and District residents through licensing, inspections, monitoring, permitting, and technical assistance. It also provides natural resources education and outreach and demonstrates new technologies to protect natural resources.	Daily Service

2. Protect the public health of all District residents by improving the environment in areas related to air, soil, and indoor pollution. (1 Activity)

Activity Title	Activity Description	Type of Activity
Environmental Health Services Performed by Agency	The DOEE Environmental Services Administration works to reduce hazards and contaminants in District land, air, water, and homes by certifying facilities and professional service providers, reviewing plans, issuing permits, conducting inspections, and recommending new policy directions. Specific programs include lead poisoning prevention, healthy homes, air quality, pesticides, hazardous waste, underground storage tanks, and contaminated site remediation.	Daily Service

**3.** Reduce the energy burden on the District's most vulnerable and low income populations, reduce overall energy consumption, and increase the use of renewable energy generated in the District, and enhance reliability, resiliency, and environmental performance of energy systems in the District. (1 Activity)

Activity Title	Activity Description	Type of Activity
Energy Services Provided by Agency	The DOEE Energy Administration provides advice and recommendations to the Mayor on current or impending energy related problems, and serves as the lead entity to develop and implement a comprehensive long-range District energy plan to achieve maximum effective management and use of present and future sources of energy. It administers energy efficiency and renewable energy programs that help District residents use less energy and generate on-site clean energy, and provides direct financial assistance and discounts to low-income residents to help offset their energy bills.	Daily Service

4. Increase engagement with District residents, businesses, and institutions in meaningful and equitable ways to increase understanding and adoption of innovative sustainability practices, and implement cutting edge programs and policies that ensure the District remains a national and international leader in areas of sustainability, green building deployment, and climate change mitigation and adaptation. (1 Activity)

Activity Title	Activity Description	Type of Activity
Sustainability and Engagement	The DOEE Urban Sustainability Administration develops innovative policy and programming to address environmental challenges and increase sustainability in the District. It coordinates programs and communications with sister agencies, the Mayor's office, and non-government stakeholders to promote widespread adoption of sustainable practices through implementation of the District's Sustainable DC Plan, waste reduction initiatives,	Daily Service
	green building policy and programs, greenhouse gas emission reductions, and climate change resiliency planning.	

5. Administer efficient and effective environmental enforcement operations, strategies, and outreach that bring polluters into compliance with the District's environmental laws. (1 Activity)

Activity Title	Activity Description	<b>Type of Activity</b>
Enforcement Services Performed by Agency	The DOEE Office of Enforcement and Environmental Justice develops and implements effective practices to support DOEE enforcement efforts. The office works directly with DOEE's environmental enforcement programs by coordinating planning, providing training, developing standard procedures, and managing the civil infractions program. The office serves as the lead agency contact for enforcement matters involving U.S. Environmental Protection Agency (EPA) Region 3.	Daily Service

## **KEY PERFORMANCE INDICATORS**

Key Performance Indicators measure how well an agency is achieving its Strategic Objectives. They are outcome-oriented and should be used to answer the question, "What does the agency need to measure to determine success?"

## 1. Conserve the natural environment and wildlife of the District, and restore and protect aquatic resources from pollution and degradation. (2 Measures)

	New Measure/	FY 2015	FY 2016			FY 2018
Measure	<b>Benchmark Year</b>	Actual	Actual	Target	Target	Target
Percent of District land retrofitted	No	Not	Not	Not	2.2%	3.6%
with green infrastructure that		Available	Available	Available		
prevents stormwater runoff from						
becoming pollution						
Square footage of green roofs	No	135,275	249,991	200,000	225,000	225,000
installed						

## 2. Protect the public health of all District residents by improving the environment in areas related to air, soil, and indoor pollution. (5 Measures)

	New Measure/	FY 2015	FY 2016	FY 2016	FY 2017	FY 2018
Measure	<b>Benchmark Year</b>	Actual	Actual	Target	Target	Target
Compliance rate of permitted	No	100%	100%	80%	85%	80%
minor sources, e.g., gas stations						
and drycleaners, inspected						
Compliance rate of underground	No	79%	78.8%	83%	85%	85%
storage tanks inspected						
Number of days in which ozone	No	3	5	12	12	8
levels exceed the National						
Ambient Air Quality Standards						
Percent of properties with	No	83%	88.2%	100%	100%	90%
identified lead-based paint						
hazards that are issued an						
Enforcement Order or a Notice						
related to the identification of a						
lead-based paint hazard within 28						
days of the property's risk						
assessment						
Percent of children with a newly	No	1.3%	Not	1.2%	1.1%	1%
identified blood lead level of five			Available			
$\mu$ g/dL or greater, out of all						
District children less than six						
years old, who had a blood lead						
test during the fiscal year						

**3.** Reduce the energy burden on the District's most vulnerable and low income populations, reduce overall energy consumption, and increase the use of renewable energy generated in the District, and enhance reliability, resiliency, and environmental performance of energy systems in the District. (4 Measures)

Measure	New Measure/ Benchmark Year	FY 2015 Actual	FY 2016 Actual	FY 2016 Target	FY 2017 Target	FY 2018 Target
Compliance rate of energy benchmarking	No	83%	86.1%	90%	90%	90%
Number of low-income units weatherized	No	398	0	220	220	220
Number of solar installations incentivized for renewable energy for low income residents	No	151	169	140	140	140
Percent of renewable energy usage in the District	No	13%	13.6%	14.5%	13.5%	14%

4. Increase engagement with District residents, businesses, and institutions in meaningful and equitable ways to increase understanding and adoption of innovative sustainability practices, and implement cutting edge programs and policies that ensure the District remains a national and international leader in areas of sustainability, green building deployment, and climate change mitigation and adaptation. (4 Measures)

Measure	New Measure/ Benchmark Year	FY 2015 Actual	FY 2016 Actual	FY 2016 Target	FY 2017 Target	FY 2018 Target
Number of Leadership in Energy and Environment Design (LEED) certified projects in the District	No	572	611	600	600	675
Percent of actions in the Sustainable DC Plan complete	Yes	69%	79.7%	70%	79%	78%
Percent of actions in the Sustainable DC Plan under way	No	69%	79.7%	70%	79%	78%
Percent of greenhouse gas emissions reduction from the 2006 baseline year to meet 2050 goal	No	23%	23.3%	25%	27%	29%

5. Administer efficient and effective environmental enforcement operations, strategies, and outreach that bring polluters into compliance with the District's environmental laws. (1 Measure)

Measure	New Measure/ Benchmark Year	FY 2015 Actual	FY 2016 Actual	FY 2016 Target		FY 2018 Target
Compliance rate achieved through Notices of Infraction	No	50%	45.7%	55%	60%	65%

6. Create and maintain a highly efficient, transparent, and responsive District government.\*\* (9 Measures)

	New Measure/	FY 2015	FY 2016	FY 2016	FY 2017	FY 2018
Measure	<b>Benchmark Year</b>	Actual	Actual	Target	Target	Target
Budget- Federal funds returned	No	Forthcoming	Forthcoming	Forthcoming	Forthcoming	Forthcoming
		October 2017				
Budget- Local funds unspent	No		Forthcoming			
		October 2017				
Contracts/Procurement-	No	Forthcoming	Forthcoming	Forthcoming	Forthcoming	Forthcoming
Contracts lapsed into retroactive		October 2017				
status						
Contracts/Procurement-	No	Forthcoming	Forthcoming	Forthcoming	Forthcoming	Forthcoming
Expendable Budget spent on		October 2017				
Certified Business Enterprises						

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6. Create and maintain a highly efficient, transparent, and responsive District government.\*\* (9 Measures)

	New Measure/	FY 2015	FY 2016	FY 2016	FY 2017	FY 2018
Measure	<b>Benchmark Year</b>	Actual	Actual	Target	Target	Target
Customer Service- Meeting	No	Forthcoming	Forthcoming	Forthcoming	Forthcoming	Forthcoming
Service Level Agreements		October 2017				
Human Resources- Employee	No	Forthcoming	Forthcoming	Forthcoming	Forthcoming	Forthcoming
District residency		October 2017				
Human Resources- Employee	No	Forthcoming	Forthcoming	Forthcoming	Forthcoming	Forthcoming
On-board Time		October 2017				
Human Resources- Vacancy Rate	No	Forthcoming	Forthcoming	Forthcoming	Forthcoming	Forthcoming
		October 2017				
Performance Management-	No	Forthcoming	Forthcoming	Forthcoming	Forthcoming	Forthcoming
Employee Performance Plan		October 2017				
Completion						<u> </u>

## WORKLOAD MEASURES

Workload Measures, also called inputs or outputs, quantify an activity, effort or process that is necessary to make progress towards the Strategic Objectives. They help answer the question; "How much are we doing?"

	New Measure/	FY 2014	FY 2015	FY 2016
Measure	Benchmark Year	Actual	Actual	Actual
Number of businesses and institutions participating in sustainability pledges or challenges	No	Not Available	Not Available	290
Number of school visits, community meetings, and events where environmental and sustainability programs, activities, and initiatives are promoted	No	Not Available	Not Available	87
Number of social media posts and electronic communications containing environmental and sustainability engagement messaging	No	Not Available	Not Available	2,037

## 2. Natural resources services performed by agency

	New Measure/	FY 2014	FY 2015	FY 2016
Measure	Benchmark Year	Actual	Actual	Actual
Number of Aquatic Resources Education	No	Not Available	Not Available	2,135
Center visitors				
Number of Bag Law inspections	No	Not Available	Not Available	570
Number of coal tar inspections	No	Not Available	Not Available	59
Number of Foam Ban inspections	No	Not Available	Not Available	Not Available
Number of installations for RiverSmart	No	Not Available	Not Available	12
Communities Program				
Number of MS4 outfalls inspected	No	Not Available	Not Available	192
Number of Muncipal Separate Storm	No	Not Available	Not Available	124
Sewer System (MS4) facilities inspected				
Number of rain gardens installed by	No	Not Available	Not Available	66
RiverSmart Homes				
Number of requests to respond to	No	Not Available	Not Available	172
potential spills, releases, and other				
potential environmental emergencies				
Number of RiverSmart Homes audits	No	Not Available	Not Available	1,032

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## 2. Natural resources services performed by agency

Measure	New Measure/ Benchmark Year		FY 2015 Actual	FY 2016 Actual
performed				
Number of stormwater management and erosion/sediment control inspections	No	Not Available	Not Available	5,594

#### 3. Environmental health services performed by agency

Measure	New Measure/ Benchmark Year	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual
Number of asbestos inspections conducted	No	Not Available	Not Available	200
Number of Brownfield assessments completed	No	Not Available	Not Available	0
Number of contaminated site clean-ups under regulatory oversight in the District	No	Not Available	Not Available	163
Number of full-compliance evaluations of Title V facilities	No	Not Available	Not Available	19
Number of hazardous waste inspections conducted	No	Not Available	Not Available	55
Number of open leaking UST remediation sites under regulatory oversight	No	Not Available	Not Available	420
Number of pesticide marketplace inspections conducted	No	Not Available	Not Available	67
Number of Significant Operational Compliance inspections of underground storage tanks conducted	No	Not Available	Not Available	80

## 4. Energy services provided by agency

	New Measure/	FY 2014	FY 2015	FY 2016
Measure	<b>Benchmark Year</b>	Actual	Actual	Actual
Number of buildings reporting ENERGY STAR benchmarking data to DOEE	No	Not Available	Not Available	1,580
Number of households receiving energy assistance	No	Not Available	Not Available	23,820

## 5. Enforcement services performed by the agency

	New Measure/	FY 2014	FY 2015	FY 2016
Measure	Benchmark Year	Actual	Actual	Actual
Amount collected from fines and penalties	No	Not Available	Not Available	\$178,274
Number of Notices of Infraction processed	No	Not Available	Not Available	474

#### **Performance Plan Endnotes**

\*For more information about the structure and components of FY 2018 draft performance plans, please see the FY 2018 Proposed Budget and Financial Plan, Volume 1, Appendix E.

\*\*"Create and maintain a highly efficient, transparent and responsive District government" is a new Strategic Objective required for all agencies.

\*\*\*Key Performance Indicators that are new may not have historical data and may only have FY 2018 targets.