

# (HT0) DEPARTMENT OF HEALTH CARE FINANCE

## **MISSION**

The Department of Health Care Finance improves health outcomes for residents of the District of Columbia by providing access to a comprehensive and cost-effective array of quality health care services.

## **CAPITAL PROGRAM OBJECTIVES**

### **Medicaid Management Information System (MMIS)**

The Centers for Medicare and Medicaid Services (CMS) requires each Medicaid state and the District to maintain and operate a Medicaid Management Information System (MMIS). The MMIS serves as the District's Medicaid claims processing engine and supports DHCF staff in their day-to-day duties. CMS requires that the system technology be refreshed every 5 years to ensure it is up to date and contracts are completed openly. To remain compliant with CMS, the District must begin procuring a new MMIS.

### **Medicaid Data Warehouse (MDW)**

One of the comments made by CMS during the MMIS certification exit conference was that the District was one of the few states that lacked a Medicaid data warehouse. Utilizing a data warehouse for data analysis and trending would greatly improve the District's ability to manage the Medicaid program. In order to facilitate more efficient Medicaid program administration and support intelligent decision-making, DHCF needs a Medicaid Data Warehouse (MDW) to provide easy access to Medicaid program data from the Medicaid Management Information System (MMIS) through the use of analytical reporting tools.

### **United Medical Center**

Assist the Mayor, Council, and consultant team in evaluation of the operational and facility needs of United Medical Center.

**Elements on this page of the Agency Summary include:**

- **Funding Tables:** Past budget allotments show the allotment balance, calculated as allotments received to date less all obligations (the sum of expenditures, encumbrances, intra-District advances and pre-encumbrances). Agencies are allowed to encumber and pre-encumber funds up to the limit of a capital project's budget authority, which might be higher than allotments received to date. For this reason, a negative balance on a project sheet does not necessarily indicate overspending or an anti-deficiency violation. A negative balance is permitted in this calculation of remaining allotment authority.
- **Additional Appropriations Data (\$000):** Provides a summary of the budget authority over the life of the project. The table can be read as follows:
  - **Original 6-Year Budget Authority:** Represents the authority from the fiscal year in which budget was first appropriated through the next 5 years.
  - **Budget Authority Through FY 2022 :** Represents the lifetime budget authority, including the 6-year budget authority for FY 2017 through FY 2022.
  - **FY 2017 Budget Authority Revisions:** Represents the changes to the budget authority as a result of reprogramming, redirections and rescissions (also reflected in Appendix F) for the current fiscal year.
  - **6-Year Budget Authority Through FY 2022 :** This is the total 6-year authority for FY 2017 through FY 2022 including changes from the current fiscal year.
  - **Budget Authority Request Through FY 2023 :** Represents the 6-year budget authority for FY 2018 through FY 2023.
  - **Increase (Decrease) :** This is the change in 6-year budget requested for FY 2018 - FY 2023 (change in budget authority is shown in Appendix A).
- **Estimated Operating Impact:** If a project has operating impacts that the agency has quantified, the effects are summarized in the respective year of impact.
- **FTE Data (Total budget in FTE Table might differ from actual budget due to rounding):** Provides the number for Full-Time Equivalent (FTE) employees approved as eligible to be charged to capital projects by, or on behalf of, the agency. Additionally, it provides the total budget for these employees (Personal Services), the non personnel portion of the budget in the agency's capital plan, and the percentage of the agency CIP budget from either expense category.
- **Facility Location Map:** For those agencies with facilities projects, a map reflecting projects and their geographic location within the District of Columbia.

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
(00) Feasibility Studies	43,942	35,454	5,267	0	3,220	0	0	0	0	0	0	0
(01) Design	7,504	2,296	0	0	5,208	0	0	0	0	0	0	0
(04) Construction	17,307	0	16,523	0	784	10,000	6,000	4,500	15,300	85,000	206,200	327,000
(06) IT Requirements Development/Systems Design	177,363	52,657	8,690	2,781	113,235	22,061	7,414	0	0	0	0	29,475
<b>TOTALS</b>	<b>246,117</b>	<b>90,408</b>	<b>30,480</b>	<b>2,781</b>	<b>122,448</b>	<b>32,061</b>	<b>13,414</b>	<b>4,500</b>	<b>15,300</b>	<b>85,000</b>	<b>206,200</b>	<b>356,475</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
GO Bonds - New (0300)	55,639	38,464	20,659	0	-3,484	4,016	0	0	0	0	0	4,016
Pay Go (0301)	19,254	736	2,066	278	16,174	5,984	6,000	4,500	4,500	2,000	0	22,984
Short-Term Bonds - (0304)	0	0	0	0	0	22,061	7,414	0	0	0	0	29,475
Taxable Bonds - (0309)	0	0	0	0	0	0	0	0	10,800	83,000	206,200	300,000
LRMF - Bus Shelter Ad Revenue (0333)	810	810	0	0	0	0	0	0	0	0	0	0
Federal (0350)	170,414	50,398	7,755	2,503	109,758	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>246,117</b>	<b>90,408</b>	<b>30,480</b>	<b>2,781</b>	<b>122,448</b>	<b>32,061</b>	<b>13,414</b>	<b>4,500</b>	<b>15,300</b>	<b>85,000</b>	<b>206,200</b>	<b>356,475</b>

Additional Appropriation Data		Estimated Operating Impact Summary							
First Appropriation FY	2010	<b>Expenditure (+) or Cost Reduction (-)</b>						<b>6 Year Total</b>	
Original 6-Year Budget Authority	276,025	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023		
Budget Authority Through FY 2022	327,934	905	932	960	989	1,019	1,049	5,854	
FY 2017 Budget Authority Changes	0	IT	25	26	27	28	29	162	
Capital Reprogramming FY 2017 YTD	0	<b>TOTAL</b>	<b>930</b>	<b>958</b>	<b>987</b>	<b>1,016</b>	<b>1,047</b>	<b>1,078</b>	<b>6,015</b>
6-Year Budget Authority Through FY 2022	327,934	<b>Full Time Equivalent Data</b>							
Budget Authority Request Through FY 2023	602,592	<b>Object</b>	<b>FTE</b>	<b>FY 2018 Budget</b>	<b>% of Project</b>				
Increase (Decrease)	274,658	Personal Services	0.0	0	0.0				
		Non Personal Services	0.0	32,061	100.0				

## HT0-MES23-DCAS RELEASE 3

**Agency:** DEPARTMENT OF HEALTH CARE FINANCE (HT0)  
**Implementing Agency:** DEPARTMENT OF HEALTH CARE FINANCE (HT0)  
**Project No:** MES23  
**Ward:**  
**Location:** DISTRICT-WIDE  
**Facility Name or Identifier:** INFORMATION TECHNOLOGY  
**Status:** Ongoing Subprojects  
**Useful Life of the Project:**  
**Estimated Full Funding Cost:** \$54,563,000

**Description:**

District of Columbia Access System release 3

**Justification:**

Release 3 of joint project between DHCF, DHS, and HBX for a District-wide eligibility determination system (DCAS).

**Progress Assessment:**

Ongoing project.

**Related Projects:**

MES12C-Medicaid Eligibility System, DCASCA - DCAS Capital Intra-District, MES22C

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
(06) IT Requirements Development/Systems Design	26,839	0	0	0	26,839	20,309	7,414	0	0	0	0	27,724
<b>TOTALS</b>	<b>26,839</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,839</b>	<b>20,309</b>	<b>7,414</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,724</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
Short-Term Bonds - (0304)	0	0	0	0	0	20,309	7,414	0	0	0	0	27,724
Federal (0350)	26,839	0	0	0	26,839	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>26,839</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,839</b>	<b>20,309</b>	<b>7,414</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,724</b>

**Additional Appropriation Data**

First Appropriation FY	2017
Original 6-Year Budget Authority	26,839
Budget Authority Through FY 2022	26,839
FY 2017 Budget Authority Changes	0
6-Year Budget Authority Through FY 2022	26,839
Budget Authority Request Through FY 2023	54,563
Increase (Decrease)	27,724

**Estimated Operating Impact Summary**

Expenditure (+) or Cost Reduction (-)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
No estimated operating impact							

Milestone Data	Projected	Actual
Environmental Approvals		
Design Start (FY)	01/01/2017	
Design Complete (FY)	09/01/2017	
Construction Start (FY)	10/01/2017	
Construction Complete (FY)	01/01/2020	
Closeout (FY)	03/01/2020	

Full Time Equivalent Data			
Object	FTE	FY 2018 Budget	% of Project
Personal Services	0.0	0	0.0
Non Personal Services	0.0	20,309	100.0

## HT0-UMV01-EAST END MEDICAL CENTER

**Agency:** DEPARTMENT OF HEALTH CARE FINANCE (HT0)  
**Implementing Agency:** DEPARTMENT OF HEALTH CARE FINANCE (HT0)  
**Project No:** UMV01  
**Ward:** 8  
**Location:** ST. ELIZABETH CAMPUS  
**Facility Name or Identifier:** EAST END MEDICAL CENTER  
**Status:** New  
**Useful Life of the Project:** 30  
**Estimated Full Funding Cost:** \$300,000,000

### Description:

The Department of Health Care Finance, in coordination with the Deputy Mayor for Planning and Economic Development, shall develop a plan to establish a high-quality full-service community hospital on the Saint Elizabeths East Campus. The hospital shall be supported by at least a 24/7 urgent care center and an ambulatory care clinic to truly begin to develop a health care delivery system for District residents living east of the river. Building a new hospital and supporting urgent care center and ambulatory care clinic will provide the anchors for a comprehensive strategy to improve health outcomes for Wards 7 and 8 residents. In addition, constructing a state-of-the-art community hospital on the grounds of the Saint Elizabeths campus may make it possible to attract a private operator willing to enter into a P3 agreement.

### Justification:

Building a new hospital and supporting urgent care center and ambulatory care clinic will provide the anchors for a comprehensive strategy to improve health outcomes for Wards 7 and 8 residents. In addition, constructing a state-of-the-art community hospital on the grounds of the Saint Elizabeths campus will attract a world class private operator.

### Progress Assessment:

New project

### Related Projects:

UMC02C-United Medical Center Improvements and DMPED project AWR01C-Saint Elizabeths E Campus Infrastructure

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
(04) Construction	0	0	0	0	0	0	0	0	10,800	83,000	206,200	300,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,800</b>	<b>83,000</b>	<b>206,200</b>	<b>300,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
Taxable Bonds - (0309)	0	0	0	0	0	0	0	0	10,800	83,000	206,200	300,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,800</b>	<b>83,000</b>	<b>206,200</b>	<b>300,000</b>

### Additional Appropriation Data

First Appropriation FY	
Original 6-Year Budget Authority	0
Budget Authority Through FY 2022	0
FY 2017 Budget Authority Changes	0
6-Year Budget Authority Through FY 2022	0
Budget Authority Request Through FY 2023	300,000
Increase (Decrease)	300,000

### Estimated Operating Impact Summary

Expenditure (+) or Cost Reduction (-)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
No estimated operating impact							

Milestone Data	Projected	Actual
Environmental Approvals		
Design Start (FY)		
Design Complete (FY)		
Construction Start (FY)		
Construction Complete (FY)		
Closeout (FY)		

### Full Time Equivalent Data

Object	FTE	FY 2018 Budget	% of Project
Personal Services	0.0	0	0.0
Non Personal Services	0.0	0	0.0

## HT0-MPM03-MMIS UPGRADED SYSTEM

**Agency:** DEPARTMENT OF HEALTH CARE FINANCE (HT0)  
**Implementing Agency:** DEPARTMENT OF HEALTH CARE FINANCE (HT0)  
**Project No:** MPM03  
**Ward:**  
**Location:** DISTRICT-WIDE  
**Facility Name or Identifier:** INFORMATION TECHNOLOGY  
**Status:** In multiple phases  
**Useful Life of the Project:** 5  
**Estimated Full Funding Cost:** \$61,751,000

### Description:

The Centers for Medicare and Medicaid Services (CMS) requires each Medicaid state and the District to maintain and operate a Medicaid Management Information System (MMIS). The MMIS serves as the District's Medicaid claims processing engine and supports DHCF staff in their day-to-day duties. CMS requires that the system technology be refreshed every 5 years to ensure it is up to date and contracts are competed openly. To remain compliant with CMS the District must begin procuring a new MMIS.

In 2014, CMS issued guidance requiring States to develop a modular MMIS. DHCF has conformed to these requirements and is developing the new system as separate components in three phases: (1) Provider Data Management (2) Case Management; and (3) the Core system

Although delayed, the first phase; Provider Data Management System (PDMS) module has been completed and will begin the first quarter of FY17. The case management system is being built under capital project CM102C and DHCF is currently working on the third phase; the Core system. In FY16, CMS required that there be a separate IV&V contractor.

### Justification:

CMS requires that the Medicaid state agency upgrades the MMIS system every 5 years.

### Progress Assessment:

This is an on-going project

### Related Projects:

MES23C-DCAS RELEASE 3, MPM05C-MEDICAID DATA WAREHOUSE - GO BOND; AP101C-PREDICTIVE ANALYTICS; CM102C-REPLACE CASE MANAGEMENT SYSTEM

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
(06) IT Requirements												
Development/Systems Design	60,000	2,555	124	0	57,321	1,751	0	0	0	0	0	1,751
<b>TOTALS</b>	<b>60,000</b>	<b>2,555</b>	<b>124</b>	<b>0</b>	<b>57,321</b>	<b>1,751</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,751</b>

  

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
GO Bonds - New (0300)	6,000	427	124	0	5,449	0	0	0	0	0	0	0
Short-Term Bonds - (0304)	0	0	0	0	0	1,751	0	0	0	0	0	1,751
Federal (0350)	54,000	2,127	0	0	51,873	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>60,000</b>	<b>2,555</b>	<b>124</b>	<b>0</b>	<b>57,321</b>	<b>1,751</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,751</b>

### Additional Appropriation Data

First Appropriation FY	2013
Original 6-Year Budget Authority	60,000
Budget Authority Through FY 2022	60,000
FY 2017 Budget Authority Changes	0
6-Year Budget Authority Through FY 2022	60,000
Budget Authority Request Through FY 2023	61,751
Increase (Decrease)	1,751

### Estimated Operating Impact Summary

Expenditure (+) or Cost Reduction (-)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Year Total
Contractual Services	880	906	934	962	990	1,020	5,692
<b>TOTAL</b>	<b>880</b>	<b>906</b>	<b>934</b>	<b>962</b>	<b>990</b>	<b>1,020</b>	<b>5,692</b>

Milestone Data	Projected	Actual
Environmental Approvals		
Design Start (FY)	10/01/2013	
Design Complete (FY)	10/01/2014	
Construction Start (FY)	10/01/2015	01/01/2016
Construction Complete (FY)	06/30/2019	
Closeout (FY)	09/30/2019	

### Full Time Equivalent Data

Object	FTE	FY 2018 Budget	% of Project
Personal Services	0.0	0	0.0
Non Personal Services	0.0	1,751	100.0

## HT0-UMC02-UNITED MEDICAL CENTER IMPROVEMENTS

**Agency:** DEPARTMENT OF HEALTH CARE FINANCE (HT0)  
**Implementing Agency:** DEPARTMENT OF HEALTH CARE FINANCE (HT0)  
**Project No:** UMC02  
**Ward:** 8  
**Location:** 1310 SOUTHERN AVENUE SE  
**Facility Name or Identifier:** UNITED MEDICAL CENTER  
**Status:** Ongoing Subprojects  
**Useful Life of the Project:** 30  
**Estimated Full Funding Cost:** \$85,024,000

### Description:

This project will be both OWNED and IMPLEMENTED by DHCF. The purpose of the project budget is to support the costs of capital improvements at the existing hospital facility, United Medical Center (UMC). The proposed cost and scope of the improvements should be reviewed and approved by DHCF and will be performed by UMC management.

### Justification:

Huron states that "UMC Facilities are in relatively good condition" and that "investments to make the facilities competitive with out other District providers could differentiate UMC and attract (Primary Service Area) PSA residents."

### Progress Assessment:

On-going project

### Related Projects:

UMV01C-East End Medical Center

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
(00) Feasibility Studies	41,501	35,454	5,267	0	779	0	0	0	0	0	0	0
(04) Construction	16,523	0	16,523	0	0	10,000	6,000	4,500	4,500	2,000	0	27,000
<b>TOTALS</b>	<b>58,024</b>	<b>35,454</b>	<b>21,790</b>	<b>0</b>	<b>779</b>	<b>10,000</b>	<b>6,000</b>	<b>4,500</b>	<b>4,500</b>	<b>2,000</b>	<b>0</b>	<b>27,000</b>

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
GO Bonds - New (0300)	42,770	35,454	20,521	0	-13,206	4,016	0	0	0	0	0	4,016
Pay Go (0301)	15,254	0	1,269	0	13,985	5,984	6,000	4,500	4,500	2,000	0	22,984
<b>TOTALS</b>	<b>58,024</b>	<b>35,454</b>	<b>21,790</b>	<b>0</b>	<b>779</b>	<b>10,000</b>	<b>6,000</b>	<b>4,500</b>	<b>4,500</b>	<b>2,000</b>	<b>0</b>	<b>27,000</b>

### Additional Appropriation Data

First Appropriation FY	2015
Original 6-Year Budget Authority	52,383
Budget Authority Through FY 2022	139,841
FY 2017 Budget Authority Changes	0
6-Year Budget Authority Through FY 2022	139,841
Budget Authority Request Through FY 2023	85,024
Increase (Decrease)	-54,817

### Estimated Operating Impact Summary

Expenditure (+) or Cost Reduction (-)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
No estimated operating impact							

Milestone Data	Projected	Actual
Environmental Approvals		
Design Start (FY)		
Design Complete (FY)		
Construction Start (FY)		
Construction Complete (FY)		
Closeout (FY)		

Full Time Equivalent Data		
Object	FTE	FY 2018 Budget
Personal Services	0.0	0
Non Personal Services	0.0	10,000
		% of Project
		0.0
		100.0