

Fire and Emergency Medical Services Department

www.fems.dc.gov

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Table FB0-1

Description	FY 2024	FY 2025	FY 2026	FY 2027	% Change from
	Actual	Actual	Approved	Proposed	FY 2026
OPERATING BUDGET	\$277,676,290	\$300,474,278	\$369,840,752	\$402,630,093	8.9
FTEs	1,989.4	1,954.9	2,265.6	2,274.6	0.4
CAPITAL BUDGET	\$15,774,278	\$27,591,034	\$90,435,996	\$104,048,664	15.1
FTEs	0.0	0.0	0.0	0.0	N/A

The mission of the Fire and Emergency Medical Services Department (Fire EMS) is to preserve life and promote health and safety through excellent pre-hospital treatment and transportation, fire prevention, fire suppression, rescue activities, and homeland security awareness.

Summary of Services

The Fire and Emergency Medical Services Department (Fire EMS) provides emergency medical services (EMS), fire suppression, and homeland security and special operations response for the District of Columbia, including planned events and activities unique to the nation's capital. The Department is responsible for fire and life safety code enforcement, along with community-based education and prevention programs. Fire EMS is the lead first-response agency for managing consequences resulting from natural disasters or other catastrophic events impacting the national capital region. To provide these services, the Department maintains 33 engine companies, 16 ladder truck companies, 17 medic units (ambulances staffed by paramedics), 26 basic life support ambulances (staffed by emergency medical technicians), and special operations vehicles, including three specialized rescue squads, a hazardous material unit, and a fireboat unit. The Department has 34 neighborhood fire stations and 9 support facilities. Major facilities include: Headquarters, a Logistics Warehouse, the Training Academy, and the Fleet Maintenance Facility. Key objectives in accomplishing our mission are:

- Embracing a supportive work environment focused on creating a safe, competent, and professional workforce team;
- Ensuring that our facilities, vehicles, equipment, and processes remain capable of supporting service delivery requirements;
- Building collaborative relationships within our community to improve service delivery; and
- Delivering timely, high quality, and effective services to better serve the needs of our community.

The agency's FY 2027 proposed budget is presented in the following tables:

FY 2027 Proposed Gross Funds Operating Budget and FTEs, by Revenue Type

Table FB0-2 contains the proposed FY 2027 budget and Full-Time Equivalents by revenue type compared to the FY 2026 approved budget. It also provides FY 2024 and FY 2025 actual data.

Table FB0-2
(\$ in thousands)

Appropriated Fund	Dollars in Thousands						Full-Time Equivalents					
	Actual FY 2024	Actual FY 2025	Approved FY 2026	Proposed FY 2027	Change from FY 2026	% Change*	Actual FY 2024	Actual FY 2025	Approved FY 2026	Proposed FY 2027	Change from FY 2026	% Change
GENERAL FUND												
LOCAL FUND	273,960	146,445	300,808	302,308	1,500	0.5	1,986.4	1,950.9	2,126.0	2,126.0	0.0	0.0
SPECIAL PURPOSE REVENUE FUNDS	3,246	153,701	1,799	1,799	0	0.0	3.0	4.0	4.0	4.0	0.0	0.0
TOTAL FOR GENERAL FUND	277,206	300,146	302,608	304,108	1,500	0.5	1,989.4	1,954.9	2,130.0	2,130.0	0.0	0.0
FEDERAL RESOURCES												
FEDERAL GRANT FUND - FPR	470	328	67,233	98,522	31,289	46.5	0.0	0.0	135.6	144.6	9.0	6.6
TOTAL FOR FEDERAL RESOURCES	470	328	67,233	98,522	31,289	46.5	0.0	0.0	135.6	144.6	9.0	6.6
GROSS FUNDS	277,676	300,474	369,841	402,630	32,789	8.9	1,989.4	1,954.9	2,265.6	2,274.6	9.0	0.4

* Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private) and Special Purpose Revenue type, please refer to Schedule 80 Agency Summary by Revenue Source in the FY 2027 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2027 Proposed Operating Budget, by Account Group

Table FB0-3 contains the proposed FY 2027 budget at the Account Group level compared to the FY 2026 approved budget. It also provides FY 2024 and FY 2025 actual expenditures.

Table FB0-3
(\$ in thousands)

Account Group	Actual FY 2024	Actual FY 2025	Approved FY 2026	Proposed FY 2027	Change from FY 2026	% Change*
701100C-CONTINUING FULL TIME	190,229	191,299	210,168	212,930	2,763	1.3
701200C-CONTINUING FULL TIME - OTHERS	288	341	1,204	1,318	114	9.5
701300C-ADDITIONAL GROSS PAY	9,374	9,159	10,410	10,410	0	0.0
701400C-FRinge BENEFITS - CURR PERSONNEL	35,923	40,640	42,794	45,419	2,625	6.1
701500C-OVERTIME PAY	12,836	21,329	23,855	49,839	25,983	108.9
SUBTOTAL PERSONNEL SERVICES (PS)	248,650	262,768	288,431	319,916	31,485	10.9
711100C-SUPPLIES & MATERIALS	2,608	7,325	11,788	13,325	1,537	13.0
712100C-ENERGY COMM & BLDG RENTALS	117	120	50	163	113	226.7
713100C-OTHER SERVICES & CHARGES	3,497	3,923	8,926	11,596	2,670	29.9
713200C-CONTRACTUAL SERVICES - OTHER	10,279	6,947	40,506	40,210	-296	-0.7
714100C-GOVERNMENT SUBSIDIES & GRANTS	11,793	18,609	18,716	16,025	-2,691	-14.4
715100C-OTHER EXPENSES	16	0	0	0	0	N/A
717100C-PURCHASES EQUIPMENT & MACHINERY	530	595	1,236	1,207	-29	-2.3
717200C-RENTALS EQUIPMENT & OTHER	187	188	188	188	0	0.0
SUBTOTAL NONPERSONNEL SERVICES (NPS)	29,027	37,706	81,409	82,714	1,304	1.6
GROSS FUNDS	277,676	300,474	369,841	402,630	32,789	8.9

* Percent change is based on whole dollars.

FY 2027 Proposed Operating Budget and FTEs, by Division/Program and Activity

Table FB0-4 contains the proposed FY 2027 budget by division/program and activity compared to the FY 2026 approved budget. It also provides FY 2024 and FY 2025 actual data. For a more comprehensive explanation of divisions/programs and activities, please see the Division/Program Description section, which follows the table.

Table FB0-4
(\$ in thousands)

Division/Program and Activity	Dollars in Thousands					Full-Time Equivalents				
	Actual FY 2024	Actual FY 2025	Approved FY 2026	Proposed FY 2027	Change from FY 2026	Actual FY 2024	Actual FY 2025	Approved FY 2026	Proposed FY 2027	Change from FY 2026
AFO002-AGENCY ACCOUNTING SERVICES	340	421	425	441	16	0.0	3.7	4.0	4.0	0.0
AFO003-AGENCY BUDGETING AND FINANCIAL MANAGEMENT SERVICES	741	726	1,083	883	-200	9.4	5.5	7.0	6.0	-1.0
AFO005-AGENCY /CLUSTER FINANCIAL EXECUTIVE ADMINISTRATION	824	838	861	906	45	3.8	3.7	4.0	4.0	0.0
AFO011-P-CARD CLEARING	45	57	0	0	N/A	0.0	0.0	0.0	0.0	N/A
AFO017-AGENCY FINANCIAL AUDIT SUPPORT	2	0	0	0	N/A	0.0	0.0	0.0	0.0	N/A
AFO000-AGENCY FINANCIAL OPERATIONS	1,951	2,043	2,369	2,230	-139	13.2	12.9	15.0	14.0	-1.0
AMP003-COMMUNICATIONS	993	1,044	1,044	1,059	14	6.6	6.4	7.0	7.0	0.0
AMP005-CONTRACTING AND PROCUREMENT	914	504	626	634	8	0.0	0.0	0.0	0.0	N/A
AMP007-DATA ANALYTICS AND RESEARCH	0	-5,139	534	564	30	0.0	0.0	4.0	4.0	0.0
AMP008-EEO AND DIVERSITY	179	179	190	211	21	0.9	0.9	1.0	1.0	0.0
AMP009-FLEET MANAGEMENT	9,150	7,557	13,878	14,272	394	44.2	46.0	50.0	50.0	0.0
AMP010-GRANTS ADMINISTRATION	106	137	146	152	6	0.9	0.9	1.0	1.0	0.0
AMP011-HUMAN RESOURCE SERVICES	7,833	12,882	14,611	14,160	-451	24.5	26.2	30.6	28.6	-2.0
AMP012-INFORMATION TECHNOLOGY SERVICES	3,680	3,769	5,106	5,104	-1	10.4	13.8	15.0	15.0	0.0
AMP013-LABOR RELATIONS	225	4	97	98	1	1.9	1.8	1.0	1.0	0.0
AMP014-LEGAL SERVICES	1,004	1,181	1,100	1,211	111	5.6	4.6	6.0	6.0	0.0
AMP019-PROPERTY, ASSET, AND LOGISTICS MANAGEMENT	19,217	23,100	29,912	26,690	-3,222	19.8	22.1	22.0	22.0	0.0
AMP024-RISK MANAGEMENT	2,063	9,019	6,326	7,680	1,354	7.5	8.3	10.0	10.0	0.0
AMP026-TRAINING AND DEVELOPMENT	17,038	13,602	19,821	13,321	-6,500	104.5	88.4	118.0	86.0	-32.0
AMP030-EXECUTIVE ADMINISTRATION	1,223	1,149	1,270	1,343	73	7.5	8.3	8.0	8.0	0.0
AMP000-AGENCY MANAGEMENT PROGRAM	63,627	68,987	94,663	86,500	-8,162	234.4	227.9	273.6	239.6	-34.0
PRG001-NO PROGRAM	-47	-51	0	0	N/A	0.0	0.0	0.0	0.0	N/A
PRG000-NO PROGRAM	-47	-51	0	0	0	0.0	0.0	0.0	0.0	0.0
P00601-EMERGENCY COMMUNICATIONS	2,742	2,691	2,779	2,733	-46	14.1	14.7	16.0	16.0	0.0
P00602-EMERGENCY MEDICAL SERVICES	2,748	-1,059	25,831	25,831	0	0.0	0.0	0.0	0.0	N/A
P00603-FIRE PREVENTION	8,422	8,896	8,691	8,926	235	61.2	58.9	64.0	65.0	1.0
P00604-FIRE RESCUE SERVICES	170,048	193,290	201,710	245,559	43,849	1,507.3	1,490.9	1,711.0	1,747.0	36.0
P00605-HEALTH SAFETY AND PREPAREDNESS	663	238	1,043	1,051	9	0.9	0.0	4.0	4.0	0.0

Table FB0-4
(\$ in thousands)

Division/Program and Activity	Dollars in Thousands					Full-Time Equivalents				
	Actual FY 2024	Actual FY 2025	Approved FY 2026	Proposed FY 2027	Change from FY 2026	Actual FY 2024	Actual FY 2025	Approved FY 2026	Proposed FY 2027	Change from FY 2026
P00606-HOMELAND SECURITY	1,019	1,200	1,024	1,308	284	7.5	6.4	7.0	9.0	2.0
P00607-MEDICAL DIRECTION ADMINISTRATION	184	1,027	4,056	4,352	297	0.0	0.0	17.0	18.0	1.0
P00608-SPECIAL OPERATIONS	24,636	21,458	25,599	22,282	-3,317	144.2	136.6	149.0	152.0	3.0
P00609-TECHNICAL SERVICES	1,683	1,755	2,077	1,857	-220	6.6	6.4	9.0	10.0	1.0
PS0006-PUBLIC SAFETY AND HEALTH	212,145	229,496	272,809	313,900	41,090	1,741.8	1,714.1	1,977.0	2,021.0	44.0
TOTAL PROPOSED OPERATING BUDGET	277,676	300,474	369,841	402,630	32,789	1,989.4	1,954.9	2,265.6	2,274.6	9.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity. For detailed information on this agency's Cost Center structure as reflected in the District's Chart of Accounts, please see Schedule 30-CC FY 2027 Proposed Operating Budget and FTEs, by Division/Office. Both schedules can be found in the FY 2027 Operating Appendices, located on the Office of the Chief Financial Officer's website. Additional information on this agency's interagency agreements can be found in Appendix H in the Executive Summary, Volume 1.

Program Description

The Fire and Emergency Medical Services Department (Fire EMS) operates through the following 3 programs:

Public Safety and Health – encompasses risk management for employees and community risk reduction services and efforts.

This program contains the following 9 activities:

- **Emergency Communications** – provides administration and coordination of radio and data communication activities, including EMS emergency, pre-hospital treatment and transportation, fire prevention, fire suppression and rescue activities and homeland security awareness, at the Office of Unified Communications 911 call taking and communications center;
- **Emergency Medical Services** – provides management, administration, and coordination of EMS Operations Bureau activities by the Assistant Fire Chief of EMS Operations, and contract administration of the Third-Party Provider (TPP), Basic Life Support (BLS), patient transport contract, along with other activities supporting Department emergency and business operations;
- **Fire Prevention** – provides management, administration, and coordination of community fire risk reduction activities including fire and technical inspection programs, permitting programs, code enforcement programs, public outreach programs for smoke alarms, children and senior adult education, after-fire investigation services, and State Safety Oversight (SSO) for the DC Streetcar rail transportation system, along with other activities supporting Department emergency and business operations;
- **Fire Rescue Services** – provides administration, and coordination of emergency operations activities across four platoons including command of emergency incidents and operational personnel, first response to EMS and fire suppression incidents, mitigation and management of EMS and fire suppression incidents, EMS response and transport of BLS patients, along with other activities supporting Department emergency and business operations;
- **Health Safety and Preparedness** – encompasses risk management for employees and community risk reduction services and efforts;
- **Homeland Security** – provides management, administration, and coordination of homeland security activities including pre-planning for natural disasters; chemical, biological, radiological and nuclear incidents; and other types of terror-related incidents; along with other activities supporting Department emergency and business operations;
- **Medical Direction Administration** – provides medical direction of EMS operations including EMS delivery by operational personnel; training and development of EMS operational personnel; administration and management of

controlled substances; contract administration of the nurse triage program; EMS quality assurance; and coordination with hospitals, other regional healthcare partners, and community health outreach resources;

- **Special Operations** – provides management, administration, and coordination of special operations activities including command of special operations incidents and operational personnel; first response to technical rescue, special hazards, and marine incidents; mitigation and management of technical rescue, special hazards, and marine incidents; administration and operations of the Fire Operations Center (FOC); along with other activities supporting Department emergency and business operations; and
- **Technical Services** – provides management and administration of the technical services supporting Department emergency and business operations including fire prevention and community risk reduction, fire investigations, internal affairs, SSO for the DC Streetcar transportation system, information technology applications and services supporting Department business operations, and radio/data communication activities supporting Department emergency operations.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The Fire and Emergency Medical Services Department has no program structure changes in the FY 2027 proposed budget.

FY 2026 Approved Budget to FY 2027 Proposed Budget, by Revenue Type

Table FB0-5 itemizes the changes by revenue type between the FY 2026 approved budget and the FY 2027 proposed budget. For a more comprehensive explanation of changes, please see the FY 2027 Proposed Budget Changes section, which follows the table.

Table FB0-5
(\$ in thousands)

DESCRIPTION	DIVISION/PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2026 Approved Budget and FTE		300,808	2,126.0
Removal of One-Time	Multiple Programs	-5,900	0.0
LOCAL FUNDS: FY 2027 Recurring Budget		294,908	2,126.0
Increase: To adjust the contractual services budget	Multiple Programs	5,454	0.0
Increase: To align fixed costs with proposed estimates	AGENCY MANAGEMENT PROGRAM	113	0.0
Increase: To align resources with operational spending goals	Multiple Programs	332	0.0
Increase: To align personnel services and fringe benefits with projected costs	Multiple Programs	4,191	0.0
Decrease: To align nonpersonnel services with agency assessed needs	Multiple Programs	-2,691	0.0
LOCAL FUNDS: FY 2027 Mayor's Proposed Budget		302,308	2,126.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2026 Approved Budget and FTE		1,799	4.0
No Change	PUBLIC SAFETY AND HEALTH	0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2027 Mayor's Proposed Budget		1,799	4.0
FEDERAL GRANT FUND - FPRS: FY 2026 Approved Budget and FTE		67,233	135.6
Increase: To adjust overtime costs	PUBLIC SAFETY AND HEALTH	25,983	0.0
Increase: To adjust the contractual services budget	Multiple Programs	2,820	0.0
Increase: To align resources with operational spending goals	AGENCY MANAGEMENT PROGRAM	1,175	0.0

Table FB0-5
(\$ in thousands)

DESCRIPTION	DIVISION/PROGRAM	BUDGET	FTE
Increase: To align personnel services and fringe benefits with projected costs	Multiple Programs	1,310	9.0
FEDERAL GRANT FUND - FPRS: FY 2027 Mayor's Proposed Budget		98,522	144.6
GROSS FOR FB0-FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT (FB0)		402,630	2,274.6

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for interagency projects funded within this agency, please see Appendix H, FY 2027 Interagency Budgets, in the Executive Summary, Volume 1 located on the OCFO's website.

FY 2027 Proposed Operating Budget Changes

Table FB0-6 contains the proposed FY 2027 budget by fund compared to the approved FY 2026 budget.

Table FB0-6

Appropriated Fund	FY 2026 Approved	FY 2027 Proposed	% Change from FY 2026
LOCAL FUND	\$300,808,134	\$302,308,345	0.5
SPECIAL PURPOSE REVENUE FUNDS	\$1,799,460	\$1,799,460	0.0
FEDERAL GRANT FUND - FPR	\$67,233,158	\$98,522,288	46.5
GROSS FUNDS	\$369,840,752	\$402,630,093	8.9

Mayor's Proposed Budget

Increase: The Fire and Emergency Medical Services Departments' (FEMS) proposed budget submission for Local funds reflects an increase of \$5,454,157 to support nonpersonnel services costs across multiple programs, which support increased costs for contractual services. Another increase of \$4,191,168 is to align the budget with projected salary and fringe benefits costs. An additional increase of \$332,493 is to align resources with operational spending goals, primarily in supplies and materials and lastly, an increase of \$113,350 in the Agency Management program will align fixed costs with proposed estimates.

In Federal Grant funds, the proposed budget reflects an increase of \$25,983,307 in the Public Safety and Health program to support the agency's overtime costs. Also reflected is an increase of \$2,820,056 to support the contractual services budget across multiple programs. An additional increase of \$1,310,436 and 9 Full-Time Equivalents (FTEs) will align personnel services and fringe benefits costs. A final increase of \$1,175,331 in the Agency Management program will align resources with operational spending goals, primarily in supplies and materials.

Decrease: The Local funds proposed budget reflects a decrease of \$2,690,957 across multiple programs, reflecting costs savings in nonpersonnel services costs, mainly in government subsidies and grants.

FY 2027 Proposed Full-Time Equivalents (FTEs)

Table FB0-7 contains a summary of the FY 2027 proposed budgeted Full-Time Equivalents (FTEs).

Table FB0-7

Total FY 2027 Proposed Budgeted FTEs	2,274.6
Less: Interagency FTEs budgeted in this agency but employed by other agencies:	
BE0-D.C. DEPARTMENT OF HUMAN RESOURCES	(1.6)
FA0-METROPOLITAN POLICE DEPARTMENT	(1.0)
Total Interagency FTEs budgeted in this agency, employed by other agencies	(2.6)
Add: Interagency FTEs budgeted in other agencies but employed by this agency:	
CF0-DEPARTMENT OF EMPLOYMENT SERVICES	10.0
Total Interagency FTEs budgeted in other agencies, employed by this agency	10.0
Total FTEs employed by this agency	2,282.0

Note: Table FB0-7 displays the impact of the buyer agencies budgets funding the seller agencies FTEs in the FY 2027 budget, compared to how FTEs were budgeted in FY 2026.

-It starts with the FY 2027 budgeted FTE figure, 2,274.6 FTEs.

-It subtracts 2.6 FTEs budgeted in FB0 in FY 2027 who are employed by another agency.

-It adds 10.0 FTEs budgeted in other agencies in FY 2027 who are employed by FB0.

-It ends with 2,282.0 FTEs, the number of FTEs employed by FB0, which is the FTE figure comparable to the FY 2026 budget.