# Office of Cable Television, Film, Music, and Entertainment

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#### Table CI0-1

|                  |              |              |              |              | % Change |
|------------------|--------------|--------------|--------------|--------------|----------|
|                  | FY 2017      | FY 2018      | FY 2019      | FY 2020      | from     |
| Description      | Actual       | Actual       | Approved     | Approved     | FY 2019  |
| OPERATING BUDGET | \$15,558,535 | \$15,252,142 | \$14,677,625 | \$14,905,251 | 1.6      |
| FTEs             | 48.5         | 49.3         | 51.0         | 52.0         | 2.0      |

The mission of the Office of Cable Television, Film, Music, and Entertainment (OCTFME) is to produce and broadcast programming for the District of Columbia's public, educational, and government access (PEG) cable channels; regulate the District of Columbia's cable television service providers; provide customer service for cable subscribers; and support a sustainable creative economy and labor market in the District of Columbia.

### **Summary of Services**

OCTFME is responsible for regulating cable television in the District and managing the District's government access channels: the District Council Channel (DCC), the District of Columbia Network (DCN), and the District Knowledge Network (DKN). OCTFME creates content that informs, educates, and entertains viewers via the District of Columbia's public, educational, and government (PEG) channels, DC Radio 96.3 HD4 and other forms of content outlets. The award-winning content provides resourceful information on government activity, education, current events, history, and arts and entertainment.

OCTFME provides 24-hour informative, open government, public interest programming on the District Council Channel (DCC), District of Columbia Network (DCN), and the District Knowledge Network (DKN). Programming includes coverage of the activities of Executive Offices of the Mayor and the executive branch; the District of Columbia City Council, the Office of the Attorney General, and the State Board of Education. OCTFME provides transparent public access to the governmental process and insights into life in the District. OCTFME is dedicated to providing quality, diverse programming and services that educate, enlighten, and empower the residents of the District of Columbia.

OCTFME offers a number of support services to local and out-of-state film, television, video, entertainment, interactive, multimedia, and digital media content creators, including media production permitting, location scouting, production support, production and infrastructure incentives, job placement assistance, and workforce development programs. OCTFME also administers a media production incentive program, the DC Film, Television and Entertainment Rebate fund.

OCTFME engages the community to create a greater understanding of the creative economy as a whole, the media production process, and access to training opportunities required to become marketable creative economy industry professionals.

The agency's FY 2020 approved budget is presented in the following tables:

### FY 2020 Approved Gross Funds Operating Budget and FTEs, by Revenue Type

Table CI0-2 contains the approved FY 2020 budget by revenue type compared to the FY 2019 approved budget. It also provides FY 2017 and FY 2018 actual data.

**Table CI0-2** (dollars in thousands)

|                      | <b>Dollars in Thousands</b> |         |          |          |         |         | Fu      | ull-Time E | quivalen | ts       |           |        |
|----------------------|-----------------------------|---------|----------|----------|---------|---------|---------|------------|----------|----------|-----------|--------|
|                      |                             |         |          |          | Change  |         |         |            |          |          | Change    |        |
|                      | Actual                      | Actual  | Approved | Approved | from    | %       | Actual  | Actual     | Approved | Approved | from      | %      |
| Appropriated Fund    | FY 2017                     | FY 2018 | FY 2019  | FY 2020  | FY 2019 | Change* | FY 2017 | FY 2018    | FY 2019  | FY 2020  | FY 2019 C | Change |
| GENERAL FUND         |                             |         |          |          |         |         |         |            |          |          |           |        |
| Local Funds          | 4,181                       | 2,060   | 1,690    | 1,699    | 10      | 0.6     | 6.0     | 6.5        | 7.0      | 6.0      | -1.0      | -14.3  |
| Special Purpose      |                             |         |          |          |         |         |         |            |          |          |           |        |
| Revenue Funds        | 11,378                      | 13,189  | 12,988   | 13,206   | 218     | 1.7     | 42.5    | 42.8       | 44.0     | 46.0     | 2.0       | 4.5    |
| TOTAL FOR            |                             |         |          |          |         |         |         |            |          |          |           |        |
| GENERAL FUND         | 15,559                      | 15,250  | 14,678   | 14,905   | 228     | 1.6     | 48.5    | 49.3       | 51.0     | 52.0     | 1.0       | 2.0    |
| INTRA-DISTRICT       |                             |         |          |          |         |         |         |            |          |          |           |        |
| <b>FUNDS</b>         |                             |         |          |          |         |         |         |            |          |          |           |        |
| Intra-District Funds | 0                           | 2       | 0        | 0        | 0       | N/A     | 0.0     | 0.0        | 0.0      | 0.0      | 0.0       | N/A    |
| TOTAL FOR            |                             |         |          |          |         |         |         |            |          |          |           |        |
| INTRA-DISTRICT       |                             |         |          |          |         |         |         |            |          |          |           |        |
| FUNDS                | 0                           | 2       | 0        | 0        | 0       | N/A     | 0.0     | 0.0        | 0.0      | 0.0      | 0.0       | N/A    |
| GROSS FUNDS          | 15,559                      | 15,252  | 14,678   | 14,905   | 228     | 1.6     | 48.5    | 49.3       | 51.0     | 52.0     | 1.0       | 2.0    |

<sup>\*</sup>Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the FY 2020 Operating Appendices located on the Office of the Chief Financial Officer's website.

### FY 2020 Approved Operating Budget, by Comptroller Source Group

Table CI0-3 contains the approved FY 2020 budget at the Comptroller Source Group (object class) level compared to the FY 2019 approved budget. It also provides FY 2017 and FY 2018 actual expenditures.

**Table CI0-3** (dollars in thousands)

|   |         |         |          |          | Change  |            |
|---|---------|---------|----------|----------|---------|------------|
|   | Actual  | Actual  | Approved | Approved | from    | Percentage |
| Comptroller Source Group                        | FY 2017 | FY 2018 | FY 2019  | FY 2020  | FY 2019 | Change*    |
| 11 - Regular Pay - Continuing Full Time         | 3,198   | 3,370   | 3,630    | 3,809    | 179     | 4.9        |
| 12 - Regular Pay - Other                        | 997     | 1,282   | 1,165    | 1,257    | 91      | 7.9        |
| 13 - Additional Gross Pay                       | 22      | 15      | 0        | 0        | 0       | N/A        |
| 14 - Fringe Benefits - Current Personnel        | 881     | 1,052   | 1,145    | 1,039    | -107    | -9.3       |
| 15 - Overtime Pay                               | 215     | 206     | 250      | 250      | 0       | 0.0        |
| SUBTOTAL PERSONAL SERVICES (PS)                 | 5,313   | 5,925   | 6,191    | 6,355    | 164     | 2.6        |
| 20 - Supplies and Materials                     | 45      | 62      | 80       | 80       | 0       | 0.0        |
| 30 - Energy, Communication and Building Rentals | 285     | 269     | 274      | 359      | 85      | 31.2       |

**Table CI0-3** (dollars in thousands)

|                                     |         |         |          |          | Change  |            |
|-------------------------------------|---------|---------|----------|----------|---------|------------|
|                                     | Actual  | Actual  | Approved | Approved | from    | Percentage |
| Comptroller Source Group            | FY 2017 | FY 2018 | FY 2019  | FY 2020  | FY 2019 | Change*    |
| 31 - Telecommunications             | 165     | 191     | 160      | 195      | 34      | 21.5       |
| 32 - Rentals - Land and Structures  | 0       | 0       | 0        | 94       | 94      | N/A        |
| 34 - Security Services              | 150     | 179     | 222      | 197      | -25     | -11.4      |
| 35 - Occupancy Fixed Costs          | 491     | 661     | 600      | 574      | -26     | -4.4       |
| 40 - Other Services and Charges     | 2,637   | 2,333   | 1,484    | 1,959    | 475     | 32.0       |
| 41 - Contractual Services - Other   | 359     | 771     | 892      | 1,094    | 202     | 22.6       |
| 50 - Subsidies and Transfers        | 4,466   | 2,239   | 3,238    | 3,287    | 49      | 1.5        |
| 70 - Equipment and Equipment Rental | 1,648   | 2,620   | 1,536    | 712      | -824    | -53.6      |
| SUBTOTAL NONPERSONAL SERVICES (NPS) | 10,246  | 9,327   | 8,486    | 8,550    | 64      | 0.8        |
| GROSS FUNDS                         | 15,559  | 15,252  | 14,678   | 14,905   | 228     | 1.6        |

<sup>\*</sup>Percent change is based on whole dollars.

### FY 2020 Approved Operating Budget and FTEs, by Division/Program and Activity

Table CI0-4 contains the approved FY 2020 budget by division/program and activity compared to the FY 2019 approved budget. It also provides FY 2017 and FY 2018 actual data. For a more comprehensive explanation of divisions/programs and activities, please see the Division/Program Description section, which follows the table.

**Table CI0-4** (dollars in thousands)

|                                      |         | Dollar   | s in Thou | sands    |         |         | Full-Ti  | me Equiv | alents   |  |
|--------------------------------------|---------|----------|-----------|----------|---------|---------|----------|----------|----------|--|
|                                      |         |          |           |          | Change  |         |          | -        |          | Change   |
|                                      | Actual  | Actual . | Approved  | Approved | from    | Actual  | Actual . | Approved | Approved | from   |
| Division/Program and Activity        | FY 2017 | FY 2018  | FY 2019   | FY 2020  | FY 2019 | FY 2017 | FY 2018  | FY 2019  | FY 2020  | FY 2019  |
| (1000) AGENCY MANAGEMENT             |         |          |           |          |         |         |          |          |          |  |
| (1010) Personnel                     | 0       | 0        | 47        | 0        | -47     | 0.0     | 1.0      | 0.0      | 0.0      | 0.0  |
| (1015) Training and Educ Development | 173     | 38       | 55        | 55       | 0       | 0.0     | 0.0      | 0.0      | 0.0      | 0.0  |
| (1020) Contracting and Procurement   | 191     | 285      | 293       | 296      | 3       | 1.0     | 2.0      | 3.0      | 3.0      | 0.0  |
| (1030) Property Management           | 1,086   | 1,256    | 1,203     | 1,330    | 127     | 0.0     | 0.0      | 0.0      | 0.0      | 0.0  |
| (1040) Information Technology        | 115     | 232      | 568       | 474      | -94     | 1.0     | 1.0      | 1.0      | 0.0      | -1.0   |
| (1050) Financial Management          | 217     | 230      | 208       | 263      | 56      | 0.0     | 0.8      | 0.5      | 1.0      | 0.5  |
| (1060) Legal                         | 382     | 429      | 420       | 440      | 20      | 0.0     | 2.8      | 3.0      | 3.0      | 0.0  |
| (1070) Fleet Management              | 11      | 3        | 38        | 30       | -8      | 0.0     | 0.0      | 0.0      | 0.0      | 0.0  |
| (1080) Communications                | 0       | 0        | 0         | 0        | 0       | 0.0     | 2.0      | 0.0      | 0.0      | 0.0  |
| (1085) Customer Service              | 517     | 186      | 203       | 204      | 2       | 5.5     | 0.0      | 2.0      | 2.0      | 0.0  |
| (1090) Performance Management        | 881     | 1,082    | 1,131     | 1,272    | 142     | 2.0     | 4.9      | 8.0      | 9.0      | 1.0  |
| SUBTOTAL (1000) AGENCY               |         |          |           |          |         |         |          |          |          |  |
| MANAGEMENT                           | 3,574   | 3,739    | 4,165     | 4,365    | 200     | 9.5     | 14.6     | 17.5     | 18.0     | 0.5  |
| (2000) OCTFME TELEVISION             |         |          |           |          |         |         |          |          |          |  |
| DIVISION                             |         |          |           |          |         |         |          |          |          |  |
| (2010) Originated Programming        | 5,660   | 9,350    | 6,480     | 7,191    | 711     | 19.0    | 32.8     | 30.5     | 31.0     | 0.5  |
| (2020) Fee for Service Programming   | 2,306   | 254      | 1,404     | 679      | -725    | 11.0    | 0.0      | 0.0      | 0.0      | 0.0  |
| (2030) Franchise Regulation          | 4       | 31       | 25        | 25       | 0       | 3.0     | 0.0      | 0.0      | 0.0      | 0.0  |
| (2040) Customer Service              | 332     | 0        | 0         | 0        | 0       | 0.0     | 0.0      | 0.0      | 0.0      | 0.0  |
| SUBTOTAL (2000) OCTFME               |         | •        | •         | •        |         |         |          | •        | •        | <u>.                                      </u> |
| TELEVISION DIVISION                  | 8,302   | 9,634    | 7,909     | 7,894    | -14     | 33.0    | 32.8     | 30.5     | 31.0     | 0.5  |

**Table CI0-4** (dollars in thousands)

|                                 | Dollars in Thousands |         |            |          |         |         | Full-Ti | ime Equiv | alents   |         |
|---------------------------------|----------------------|---------|------------|----------|---------|---------|---------|-----------|----------|---------|
|                                 |                      |         |            |          | Change  |         |         |           |          | Change  |
|                                 | Actual               | Actual  | Approved . | Approved | from    | Actual  | Actual  | Approved  | Approved | from    |
| Division/Program and Activity   | FY 2017              | FY 2018 | FY 2019    | FY 2020  | FY 2019 | FY 2017 | FY 2018 | FY 2019   | FY 2020  | FY 2019 |
| (3000) OCTFME FILM DIVISION     |                      |         |            |          |         |         |         |           |          |         |
| (3010) Marketing and Promotions | 3,349                | 1,562   | 2,280      | 2,332    | 52      | 1.0     | 0.0     | 0.0       | 0.0      | 0.0     |
| (3020) Production Support       | 339                  | 317     | 324        | 314      | -10     | 4.0     | 2.0     | 3.0       | 3.0      | 0.0     |
| (3030) Community Outreach       | -4                   | 0       | 0          | 0        | 0       | 1.0     | 0.0     | 0.0       | 0.0      | 0.0     |
| SUBTOTAL (3000) OCTFME FILM     |                      |         |            |          |         |         |         |           |          |         |
| DIVISION                        | 3,685                | 1,879   | 2,604      | 2,646    | 42      | 6.0     | 2.0     | 3.0       | 3.0      | 0.0     |
| (9960) YR END CLOSE             |                      |         |            |          |         |         |         |           |          |         |
|                                 | -2                   | 0       | 0          | 0        | 0       | 0.0     | 0.0     | 0.0       | 0.0      | 0.0     |
| SUBTOTAL (9960) YR END CLOSE    | -2                   | 0       | 0          | 0        | 0       | 0.0     | 0.0     | 0.0       | 0.0      | 0.0     |
| TOTAL APPROVED                  |                      |         |            |          |         |         |         |           |          |         |
| OPERATING BUDGET                | 15,559               | 15,252  | 14,678     | 14,905   | 228     | 48.5    | 49.3    | 51.0      | 52.0     | 1.0     |

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2020 Operating Appendices** located on the Office of the Chief Financial Officer's website. "No Activity Assigned" indicates budget or actuals that are recorded at the division/program level.

### **Division Description**

The Office of Cable Television, Film, Music, and Entertainment operates through the following 3 divisions:

OCTFME Television Division – provides 24-hour informative programming on DCC, DCN, and DKN. Programs include gavel-to-gavel coverage of Council hearings, Mayoral press conferences and meetings and activities of government agencies, and live and recorded coverage of the activities of the Mayor, the public, and the Office of the State Superintendent of Education. Programming also includes educational resources to support students, parents, teachers, and community members. The division also provides customer service and franchise oversight services for District cable subscribers and for the District government to ensure they receive reliable services that comply with District and federal laws and regulations. This division performs the regulatory functions of the agency, which include enforcing (and, when appropriate, proposing amendments to) the provisions of the District Cable Act; negotiating new cable television franchise agreements; renewing cable franchise agreements with local cable providers; providing general legal counsel to the agency; managing and resolving regulatory and other disputes between cable operators and the District government and/or its residents; and enforcing the provisions of District cable franchise agreements and other applicable laws.

This division contains the following 3 activities:

- **Originated Programming** provides original television production and programming services for District cable viewers, enabling them to have access to information about citywide events, as well as, gain information about the operation and management of the District;
- **Fee for Service Programming** provides contracted television production and programming services to District government agencies by offering professionally produced programs at competitive prices; and
- Franchise Regulation provides cable company oversight services for District cable subscribers, allowing them to receive cable television services that are in compliance with District and federal laws and regulations.

OCTFME Film Division - Film, Music and Entertainment - promotes the District in the United States and abroad as a venue for production activity, and a place to establish and maintain a media production, broadcast, or distribution enterprise. OCTFME's outreach efforts generate revenue and promote job creation for the District. This division also promotes the use of local film and video resources and provides pre-production, production, and post-production assistance to producers filming in the District. This division also promotes and administers programming and initiatives in support of the District of Columbia creative economy that includes, but is not limited to, the music and entertainment industries.

This division contains the following 2 activities:

- Marketing and Promotions administers the D.C. Film, Television and Entertainment Rebate Fund program and provides the industry with information on the District's film and media industry, studio and production facilities, and first-rate technicians and creative talent; and
- **Production Support** provides filmmakers with a range of services designed to save them time, money, and effort so that they will perceive the District as a "film-friendly" environment.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

### **Division Structure Change**

The Office of Cable Television, Film, Music, and Entertainment has no division structure changes in the FY 2020 approved budget.

### FY 2019 Approved Budget to FY 2020 Approved Budget, by Revenue Type

Table CI0-5 itemizes the changes by revenue type between the FY 2019 approved budget and the FY 2020 approved budget. For a more comprehensive explanation of changes, please see the FY 2020 Approved Budget Changes section, which follows the table.

### Table CI0-5

(dollars in thousands)

| DESCRIPTION  | DIVISION/PROGRAM  | BUDGET                                  | FTE                             |
|--|---|---|---------------------------------|
| A COLA MANAGA MA |   | 4 (00                                   |                                 |
| LOCAL FUNDS: FY 2019 Approved Budget and FTE   |   | 1,690                                   | 7.0                             |
| No Change  |   | 0                                       | 0.0                             |
| LOCAL FUNDS: FY 2020 Recurring Budget  |   | 1,690                                   | 7.0                             |
| Increase: To align resources with operational spending goals   | Octfme Film Division  | 49                                      | 0.0                             |
| Decrease: To align personal services and Fringe Benefits with projected costs  | Agency Management   | -40                                     | -1.0                            |
| LOCAL FUNDS: FY 2020 Mayor's Proposed Budget   |   | 1,699                                   | 6.0                             |
| No Change  |   | 0                                       | 0.0                             |
|  |   | 1,699                                   | 6.0                             |
| LOCAL FUNDS: FY 2020 District's Approved Budget  SPECIAL PURPOSE REVENUE FUNDS: FY 2019 Approved Budget and FTE  |   | 12,988                                  | 44.                             |
| LOCAL FUNDS: FY 2020 District's Approved Budget  |   | 1,022                                   |                                 |
| SPECIAL PURPOSE REVENUE FUNDS: FY 2019 Approved Budget and FTE   | Aganov Managamant   | 12,988                                  | 44.0                            |
| SPECIAL PURPOSE REVENUE FUNDS: FY 2019 Approved Budget and FTE Increase: To align Fixed Costs with proposed estimates  | Agency Management   | <b>12,988</b> 162                       | 0.0                             |
| SPECIAL PURPOSE REVENUE FUNDS: FY 2019 Approved Budget and FTE  Increase: To align Fixed Costs with proposed estimates  Increase: To align personal services and Fringe Benefits with projected costs  | Multiple Programs   | 12,988<br>162<br>78                     | 0.0                             |
| SPECIAL PURPOSE REVENUE FUNDS: FY 2019 Approved Budget and FTE Increase: To align Fixed Costs with proposed estimates Increase: To align personal services and Fringe Benefits with projected costs Decrease: To align resources with operational spending goals   | Multiple Programs Multiple Programs                                     | 12,988<br>162<br>78<br>-22              | 0.0<br>1.0<br>0.0               |
| SPECIAL PURPOSE REVENUE FUNDS: FY 2019 Approved Budget and FTE Increase: To align Fixed Costs with proposed estimates Increase: To align personal services and Fringe Benefits with projected costs Decrease: To align resources with operational spending goals Enhance: To support additional FTE(s)   | Multiple Programs Multiple Programs Agency Management                   | 12,988<br>162<br>78                     | 0.0<br>1.0<br>0.0               |
| SPECIAL PURPOSE REVENUE FUNDS: FY 2019 Approved Budget and FTE Increase: To align Fixed Costs with proposed estimates Increase: To align personal services and Fringe Benefits with projected costs Decrease: To align resources with operational spending goals   | Multiple Programs Multiple Programs                                     | 12,988<br>162<br>78<br>-22              | 0.0<br>1.0<br>0.0               |
| SPECIAL PURPOSE REVENUE FUNDS: FY 2019 Approved Budget and FTE Increase: To align Fixed Costs with proposed estimates Increase: To align personal services and Fringe Benefits with projected costs Decrease: To align resources with operational spending goals Enhance: To support additional FTE(s)   | Multiple Programs Multiple Programs Agency Management                   | 12,988<br>162<br>78<br>-22<br>126       | 0.0                             |
| SPECIAL PURPOSE REVENUE FUNDS: FY 2019 Approved Budget and FTE Increase: To align Fixed Costs with proposed estimates Increase: To align personal services and Fringe Benefits with projected costs Decrease: To align resources with operational spending goals Enhance: To support additional FTE(s) Enhance: To support additional FTE(s)   | Multiple Programs Multiple Programs Agency Management Multiple Programs | 12,988<br>162<br>78<br>-22<br>126<br>-1 | 0.0<br>1.0<br>0.0<br>1.0        |
| SPECIAL PURPOSE REVENUE FUNDS: FY 2019 Approved Budget and FTE Increase: To align Fixed Costs with proposed estimates Increase: To align personal services and Fringe Benefits with projected costs Decrease: To align resources with operational spending goals Enhance: To support additional FTE(s) Enhance: To support additional FTE(s) Reduce: To align resources with operational spending goals  | Multiple Programs Multiple Programs Agency Management Multiple Programs | 12,988<br>162<br>78<br>-22<br>126<br>-1 | 0.0<br>1.0<br>0.0<br>1.0<br>0.0 |

### **FY 2020 Approved Budget Changes**

The Office of Cable Television, Film, Music, and Entertainment's (OCTFME) approved FY 2020 gross budget is \$14,905,251, which represents an increase of 1.6 percent over its FY 2019 approved gross budget of \$14,677,625. The budget is comprised of \$1,699,338 in Local funds and \$13,205,913 in Special Purpose Revenue funds. The FY 2020 approved budget funding supports 52.0 Full-Time Equivalent (FTE), where 6.0 FTE are supported by Local funds and 46.0 FTE are supported by Special Purpose Revenue funds.

### **Recurring Budget**

**No Change:** The Office of Cable Television, Film, Music, and Entertainment's budget proposal reflects no change from the FY 2019 approved budget to the FY 2020 recurring budget.

### **Mayor's Proposed Budget**

**Increase:** In Local funds, a net increase of \$49,251 in nonpersonal services (NPS) results primarily due to the alignment of the budget to anticipated subsidies and transfers in the OCTFME Film division. The funding supports activities associated with the District of Columbia Film, Television, and Entertainment (Rebate Fund) administered by the OCTFME Film division. The Rebate Fund provides incentives to eligible member of the film and entertainment industry who operate within the District of Columbia. In Special Purpose Revenue (SPR) funds, the budget proposal includes a net increase of \$161,963 to align Fixed Costs with projected estimates in the Agency Management division. Lastly, the budget proposal includes a net increase of \$78,424 and 1.0 FTE to provide the appropriate staffing compliment and align salary and Fringe Benefits with projected costs to achieve agency goals and program priorities.

**Decrease:** In Local funds, the proposed budget includes a decrease of \$39,526 and 1.0 FTE resulting primarily from the reallocation of a Regular Pay – Continuing Full Time FTE in the Agency Management division to align agency resources with program goals and priorities. In SPR funds, the proposed budget includes a net decrease of \$22,485 in NPS resulting primarily from decreases in funding for equipment purchases.

**Enhance:** In SPR funds, the proposed budget includes an increase of \$124,772 and 1.0 FTE resulting primarily from the reallocation of a contractual position to Regular – Continuing Full Time in the Agency Management division. The additional position will serve as the Chief of Staff and promote organizational efficiency and effectiveness by focusing on the coordination and management of daily administrative and operational activities within the OCTFME. This increase is offset by a corresponding net decrease of \$124,772 occurring in professional services and fees in the OCTFME Television division. This action is required to provide the necessary staffing requisite to sustain the agency's operations and to achieve agency goals and program priorities as outlined in the agency's performance plan.

### **District's Approved Budget**

**No Change:** The Office of Cable TV, Film, Music and Entertainment's budget reflects no change from the Mayor's proposed budget to the District's approved budget.

### **Agency Performance Plan\***

The Office of Cable Television, Film, Music, and Entertainment (OCTFME) has the following objectives for FY 2020:

### **Strategic Objectives**

Strategic Objectives describe what the agency will do, at a high level, to achieve its mission. These are action-based sentences that define what an agency does for its customers, whether the customers are residents or other District agencies, and how that improves the District.

### **Objectives**

- 1. Provide District residents informative, educational government programming via the District Council Channel (DCC), the District of Columbia Network (DCN), the District Knowledge Network (DKN), and DC Radio 96.3 HD4.
- 2. Regulate the District of Columbia's cable service providers and enforce federal and District government cable television laws and regulations. Develop legislation and regulatory policies in support OCTFME's mission and operations.
- 3. Implement, administer, and support programs, education and employment initiatives that advance the District of Columbia's film, television, music, and entertainment industries.
- 4. Create and maintain a highly efficient, transparent, and responsive District government.

### **ACTIVITIES**

Activities include the work that happens on a daily basis to help achieve the Strategic Objectives. Activity names come from the budget line items. This is further divided into "daily services" (ex. sanitation disposal), and long-term "key projects" that are high profile, one-time and span several years, (ex. redevelopment of Walter Reed Army Medical Center). Many agencies will mostly have daily services, whereas some agencies that have more of their budget come from capital funding will have several key projects.

## 1. Provide District residents informative, educational government programming via the District Council Channel (DCC), the District of Columbia Network (DCN), the District Knowledge Network (DKN), and DC Radio 96.3 HD4. (6 Activities)

| Activity Title  | Activity Description   | Type of Activity |
|---|--|------------------|
| Management of Government Broadcast Channels             | Management of the daily content production and broadcast of government, public affairs and educational programming   | Daily Service    |
| OCTFME Broadcast Facility Management                    | Manage the broadcast operations and maintenance of the OCTFME broadcast facility, 441 Judiciary Square, and the John A. Wilson Building.   | Daily Service    |
| DKN Channel Production, Programming and Broadcast       | Management and operations of the District<br>Knowledge Network (DKN), a government channel<br>that offers educational and informative<br>programming to District residents.                            | Daily Service    |
| DCN Channel Production, Programming and Broadcast       | The management and broadcast operations of the District of Columbia Network (DCN), a government channel that provides transparent, informative and open government programming to District residents.  | Daily Service    |
| DCC Channel Production, Programming and Broadcast       | The management and broadcast operations of the District City Council Channel (DCC), a government channel that provides transparent, informative and open government programming to District residents. | Daily Service    |
| DC Radio 96.3 HD4 Production, Programming and Broadcast | The management, programming, and broadcast operations of DC Radio 96.3 HD4, a government radio station that provides transparent, informative,   | Daily Service    |

## 1. Provide District residents informative, educational government programming via the District Council Channel (DCC), the District of Columbia Network (DCN), the District Knowledge Network (DKN), and DC Radio 96.3 HD4. (6 Activities)

| Activity Title | <b>Activity Description</b>   | Type of Activity |
|----------------|---|------------------|
|                | open government programming, as well as training and educational opportunities to District residents. |                  |

## 2. Regulate the District of Columbia's cable service providers and enforce federal and District government cable television laws and regulations. Develop legislation and regulatory policies in support OCTFME's mission and operations. (3 Activities)

| Activity Title  | Activity Description  | Type of Activity |
|---|---|------------------|
| Support for District Resident Cable Cusotmers   | Provide customer service for District resident customers of cable television services. Respond to customer questions, complaints, and service quality concerns.   | Daily Service    |
| Negotiate and Regulate District Cable Franchise Agreements                              | Negotiate and regulate cable franchise agreements between cable service providers and the District of Columbia. Ensures compliance with the negotiated franchise agreements, and maintain an economic and regulatory environment that promotes competition and consumer protection within the District's cable television industry. | Daily Service    |
| Develop legislation and regulatory policies in support OCTFME's mission and operations. | The operation identifies OCTFME's activity related to the legislative, statutory, and regulatory management related to the agency's operations, activities, programs, initiatives, and other agency functions.  | Daily Service    |

### 3. Implement, administer, and support programs, education and employment initiatives that advance the District of Columbia's film, television, music, and entertainment industries. (6 Activities)

| Activity Title  | Activity Description  | Type of Activity |
|---|---|------------------|
| Permitting and Production Support Services  | Provide media production permitting, production support services, and location assistance for media production within the District of Columbia.  Promote the District as a location for media production.   | Daily Service    |
| Manage and Administrate the District of Columbia Film, Television and Entertainment Rebate Fund       | Manage and administrate the District of Columbia Film, Television and Entertainment Rebate Fund. Strategically leverage the District's media production and infrastructure incentive program to support the growth of a sustainable creative economy and promote media industry employment. | Daily Service    |
| Support District Creative Economy Festivals,<br>Special Events and Media Professional<br>Organizatons | Support creative economy festivals, special events, and support the programing and initiatives of media professional organizations, schools, youth organizations, and non-profits.  | Daily Service    |
| Special Event Logistics and Production Support  | Provide logistics, production, and broadcasting support for local creative economy, cultural, and public service events and festivals.  | Daily Service    |
| Creative Economy Media Education and<br>Workforce Development   | Manage, implement, support media education, creative economy workforce development, internships and training programs for youth and adults in the District of Columbia.   | Key Project      |
| Creative Economy Support  | Support the growth and sustainability of the local creative economy through strategic programs, initiatives, community partnerships, and the Mayor Muriel Bowser Presents: 202Creates program.  | Key Project      |

### 4. Create and maintain a highly efficient, transparent, and responsive District government. (2 Activities)

| Activity Title   | Activity Description   | Type of Activity |
|--|--|------------------|
| Provide Government Public Service Programming for District Residents | Provide programming that informs District residents about the operations, services, programs and initiatives managed, maintained and administrated by the District of Columbia government, government agencies, and the District of Columbia City Council. | Daily Service    |
| Maintain a Transparent Agency Website and Social Media Strategy      | Maintain a dynamic, transparent website (and social media strategy) that provides District residents relevant and useful information related to the agency's operations, administration and services. Produce and distribute a monthly agency newsletter.  | Daily Service    |

### **KEY PERFORMANCE INDICATORS**

Key Performance Indicators measure how well an agency is achieving its Strategic Objectives. They are outcome-oriented and should be used to answer the question, "What does the agency need to measure to determine success?"

1. Provide District residents informative, educational government programming via the District Council Channel (DCC), the District of Columbia Network (DCN), the District Knowledge Network (DKN), and DC Radio 96.3 HD4. (1 Measure)

|                                | New Measure/   | FY 2017   | FY 2018     | FY 2018     | FY 2019 | FY 2020 |
|--------------------------------|----------------|-----------|-------------|-------------|---------|---------|
| Measure                        | Benchmark Year | Actual    | Target      | Actual      | Target  | Target  |
| Percent increase of regional   | No             | Not       | New in 2019 | New in 2019 | 400%    | 400%    |
| broadcast markets broadcasting |                | Available |             |             |         |         |
| OCTFME PEG programming.        |                |           |             |             |         |         |

2. Regulate the District of Columbia's cable service providers and enforce federal and District government cable television laws and regulations. Develop legislation and regulatory policies in support OCTFME's mission and operations. (1 Measure)

|                                      | New Measure/   | FY 2017   | FY 2018 | FY 2018 | FY 2019 | FY 2020 |
|--------------------------------------|----------------|-----------|---------|---------|---------|---------|
| Measure                              | Benchmark Year | Actual    | Target  | Actual  | Target  | Target  |
| Percent of customer service requests | No             | Not       | 95%     | 98.6%   | 95%     | 95%     |
| responded to within 48 hours         |                | Available |         |         |         |         |

3. Implement, administer, and support programs, education and employment initiatives that advance the District of Columbia's film, television, music, and entertainment industries. (3 Measures)

|   | New Measure/   | FY 2017          | FY 2018 | FY 2018 | FY 2019 | FY 2020 |
|---|----------------|------------------|---------|---------|---------|---------|
| Measure   | Benchmark Year | Actual           | Target  | Actual  | Target  | Target  |
| Percent of Rebate Fund Budget<br>assigned to Program Awardees by<br>the close of the fiscal year  | No             | Not<br>Available | 90%     | 92.2%   | 90%     | 90%     |
| Percent of clients receiving permits<br>from OCTFME that rank the<br>agency's overall production support<br>service as satisfactory or very<br>satisfactory | No             | 99.4%            | 95%     | 99.2%   | 95%     | 95%     |
| Percent of permit invoices processed or issued within 5 business days of final application submission.  | No             | 98.2%            | 95%     | 100%    | 95%     | 95%     |

### 4. Create and maintain a highly efficient, transparent, and responsive District government. (9 Measures)

| Massaure   | New Measure/   | FY 2017          | FY 2018       | FY 2018        | FY 2019          | FY 2020       |
|--|----------------|------------------|---------------|----------------|------------------|---------------|
| Measure Contracts and Procurement -                                | Benchmark Year | Actual           | Target<br>Not | Actual<br>Data | Target<br>Not    | Target<br>Not |
| Average number of calendar days                                    | No             | 11.6             | Available     |                | Available        | Available     |
| between requisition and purchase                                   |                |                  | Available     | Fortificonning | Available        | Available     |
| orders issued  |                |                  |               |                |                  |               |
| Contracts and Procurement -  | No             | 230.9%           | Not           | Data           | Not              | Not           |
| Percent of Small Business  | INO            | 230.970          | Available     | Forthcoming    | Available        | Available     |
| Enterprise (SBE) annual goal spent                                 |                |                  | Available     | Fortificonning | Available        | Available     |
| Financial Management - Percent of                                  | No             | 54.5%            | Not           | Data           | Not              | Not           |
| local budget de-obligated to the                                   | INO            | 34.3%            |               | Forthcoming    | Not<br>Available | Available     |
|  |                |                  | Available     | Forthcoming    | Available        | Available     |
| general fund at the end of year                                    | Ma             | Not              | Not           | Data           | Not              | Not           |
| Financial Management - Quick                                       | No             | Available        | Available     | Data           | Not<br>Available | Available     |
| Payment Act (QPA) Compliance -<br>Percent of QPA eligible invoices |                | Available        | Available     | Forthcoming    | Available        | Available     |
| paid within 30 days  |                |                  |               |                |                  |               |
| Human Resource Management -  | No             | Not              | New in 2019   | New in 2019    | New in 2019      | Not           |
| Average number of days to fill                                     | INO            | Not<br>Available | New in 2019   | New in 2019    | New in 2019      | Available     |
| vacancy from post to offer   |                | Available        |               |                |                  | Available     |
| acceptance   |                |                  |               |                |                  |               |
| Human Resource Management -  | No             | Not              | Not           | Data           | Not              | Not           |
| Percent of eligible employee                                       | INO            | Available        | Available     | Forthcoming    | Available        | Available     |
| performance evaluations completed                                  |                | Available        | Available     | Fortificonning | Available        | Available     |
| and finalized in PeopleSoft  |                |                  |               |                |                  |               |
| Human Resource Management -  | No             | Not              | Not           | 95.7%          | Not              | Not           |
| Percent of eligible employees                                      | INO            | Available        | Available     | 93.770         | Available        | Available     |
| completing and finalizing a  |                | Available        | Available     |                | Available        | Available     |
| performance plan in PeopleSoft                                     |                |                  |               |                |                  |               |
| IT Policy and Freedom of   | No             | Not              | Not           | 100%           | Not              | Not           |
| Information Act (FOIA)   | INO            | Available        | Available     | 10076          | Available        | Available     |
| Compliance - Percent of open data                                  |                | Available        | Available     |                | Available        | Available     |
| sets identified by the annual                                      |                |                  |               |                |                  |               |
| Enterprise Dataset Inventory                                       |                |                  |               |                |                  |               |
| published on the Open Data Portal                                  |                |                  |               |                |                  |               |
| IT Policy and Freedom of   | No             | No               | Not           | Data           | Not              | Not           |
| Information Act (FOIA)   | INO            | Applicable       | Available     | Forthcoming    | Available        | Available     |
| Compliance - Percent of FOIA                                       |                | Incidents        | Available     | Fortificonning | Available        | Available     |
| Requests Processed in more than 25                                 |                | meracits         |               |                |                  |               |
| business days - statute requirements                               |                |                  |               |                |                  |               |
| allow 15 business days and a 10 day                                |                |                  |               |                |                  |               |
| extension  |                |                  |               |                |                  |               |
| CAMIDIOII  |                |                  | <u> </u>      |                |                  |               |

### **WORKLOAD MEASURES**

Workload Measures, also called inputs or outputs, quantify an activity, effort or process that is necessary to make progress towards the Strategic Objectives. They help answer the question; "How much are we doing?"

### 1. Support for District Resident Cable Customers

|   | New Measure/   | FY 2016       | FY 2017 | FY 2018 |
|---|----------------|---------------|---------|---------|
| Measure                                     | Benchmark Year | Actual        | Actual  | Actual  |
| Number of cable subscriber service requests | No             | Not Available | 665     | 881     |
| received (calls, emails, via website)       |                |               |         |         |

| 2. Permitting and Production Support Service | 2. Permitting | and | <b>Production</b> | Suppor | t Service: |
|--|---------------|-----|-------------------|--------|------------|
|--|---------------|-----|-------------------|--------|------------|

|                             | New Measure/   | FY 2016   | FY 2017  | FY 2018   |
|-----------------------------|----------------|-----------|----------|-----------|
| Measure                     | Benchmark Year | Actual    | Actual   | Actual    |
| Number of permits issued    | No             | 308       | 207      | 262       |
| Revenue from Permits Issued | No             | \$113,289 | \$87,540 | \$104,410 |

### 3. Manage and Administrate the District of Columbia Film, Television and Entertainment Rebate Fund

|   | New Measure/   | FY 2016       | FY 2017     | FY 2018     |
|---|----------------|---------------|-------------|-------------|
| Measure   | Benchmark Year | Actual        | Actual      | Actual      |
| Number of incentive rebate program pre-certified awardees | No             | Not Available | 10          | 10          |
| Total rebate awards issued to certified program awardees  | No             | Not Available | \$1,984,822 | \$2,131,835 |

### 4. Support District Creative Economy Festivals, Special Events and Media Professional Organizatons

|  | New Measure/   | FY 2016       | FY 2017 | FY 2018 |
|--|----------------|---------------|---------|---------|
| Measure  | Benchmark Year | Actual        | Actual  | Actual  |
| Number of community events hosted or attended to get programming and cable service feedback or disseminate information to the District Cable subscribers | No             | Not Available | 12      | 35      |
| Total number of sponsored industry events, programs or initiatives (number of sponsorship agreements executed)   | No             | Not Available | 64      | 68      |

### 5. DKN Channel Production, Programming and Broadcast

|  | New Measure/   | FY 2016       | FY 2017 | FY 2018 |
|--|----------------|---------------|---------|---------|
| Measure                                  | Benchmark Year | Actual        | Actual  | Actual  |
| Number of hours of programming broadcast | No             | Not Available | 133     | 121     |
| on DKN                                   |                |               |         |         |

### 6. DCN Channel Production, Programming and Broadcast

|  | New Measure/   | FY 2016       | FY 2017 | FY 2018 |
|--|----------------|---------------|---------|---------|
| Measure                                  | Benchmark Year | Actual        | Actual  | Actual  |
| Number of hours of programming broadcast | No             | Not Available | 296     | 262     |
| on DCN                                   |                |               |         |         |

### 7. DCC Channel Production, Programming and Broadcast

|  | New Measure/   | FY 2016       | FY 2017 | FY 2018 |
|--|----------------|---------------|---------|---------|
| Measure                                  | Benchmark Year | Actual        | Actual  | Actual  |
| Number of hours of programming broadcast | No             | Not Available | 909     | 998     |
| on DCC                                   |                |               |         |         |

### 8. DC Radio 96.3 HD4 Production, Programming and Broadcast

|  | New Measure/   | FY 2016       | FY 2017       | FY 2018 |
|--|----------------|---------------|---------------|---------|
| Measure                                    | Benchmark Year | Actual        | Actual        | Actual  |
| Number of hours broadcast on DC Radio 96.3 | No             | Not Available | Not Available | 685     |
| HD4  |                |               |               |         |

### **Performance Plan End Notes:**

<sup>\*</sup>For more information about the structure and components of FY 2020 draft performance plans, please see the FY 2020 Proposed Budget and Financial Plan, Volume 1,

Appendix E.

\*\*Key Performance Indicators that are new may not have historical data and may only have FY 2020 targets.

\*\*\* District wide measures for the objective "Create and maintain a highly efficient, transparent and responsive District government" have been introduced as part of FY 2019 and FY 2020 Performance Plans and will be reported by the Office of the City Administrator (OCA). FY 2019 and FY 2020 are pilot years for this initiative, therefore not all data are available.