
Office of the Chief Financial Officer

www.cfo.dc.gov

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Table AT0-1

Description	FY 2020	FY 2021	FY 2022	FY 2023	% Change
	Actual	Actual	Approved	Approved	from FY 2022
OPERATING BUDGET	\$169,976,443	\$181,196,932	\$203,057,803	\$230,714,129	13.6
FTEs	963.8	946.6	1,046.0	1,061.0	1.4
CAPITAL BUDGET	\$32,740,926	\$37,863,732	\$31,194,397	\$47,487,621	52.2
FTEs	34.0	32.0	38.0	38.0	0.0

The mission of the Office of the Chief Financial Officer (OCFO) is to provide financial management services to the government and the people of the District of Columbia to sustain the District's long-term fiscal and economic viability.

Summary of Services

The Office of the Chief Financial Officer provides enhanced fiscal and financial stability, accountability, and integrity for the Government of the District of Columbia. The OCFO ensures that District spending levels remain within approved budgets and available revenues for each fiscal year so that spending deficits do not occur; maintains adequate cash balances; minimizes receivables balances; manages the District's debt and finances in a manner that provides optimal opportunities to maximize bond ratings and minimize the cost of borrowed capital; ensures that the ratio of total debt service to General Fund expenditures remains within a maximum of 12 percent; improves tax payment compliance by increasing collections from the accounts receivable balance and the non-filer population, as measured by percentage change in delinquent collections; develops and supports financial management systems that provide accurate and timely information; and produces the District's Annual Comprehensive Financial Report on time with an unqualified (clean) opinion.

The agency's FY 2023 approved budget is presented in the following tables:

FY 2023 Approved Gross Funds Operating Budget and FTEs, by Revenue Type

Table AT0-2 contains the approved FY 2023 budget by revenue type compared to the FY 2022 approved budget. It also provides FY 2020 and FY 2021 actual data.

Table AT0-2

(dollars in thousands)

Appropriated Fund	Dollars in Thousands						Full-Time Equivalents					
	Actual FY 2020	Actual FY 2021	Approved FY 2022	Approved FY 2023	Change from FY 2022	% Change*	Actual FY 2020	Actual FY 2021	Approved FY 2022	Approved FY 2023	Change from FY 2022	% Change
GENERAL FUND												
Local Funds	142,714	145,463	147,888	178,922	31,035	21.0	853.7	846.0	925.0	965.0	40.0	4.3
Special Purpose Revenue Funds	17,578	20,334	45,521	51,117	5,595	12.3	55.6	53.7	71.0	96.0	25.0	35.2
TOTAL FOR GENERAL FUND	160,292	165,797	193,409	230,039	36,630	18.9	909.2	899.7	996.0	1,061.0	65.0	6.5
FEDERAL RESOURCES												
Federal Payments	0	6,284	0	0	0	N/A	0.0	0.0	0.0	0.0	0.0	N/A
Federal Grant Funds	823	654	450	675	225	50.0	0.0	0.0	0.0	0.0	0.0	N/A
TOTAL FOR FEDERAL RESOURCES	823	6,938	450	675	225	50.0	0.0	0.0	0.0	0.0	0.0	N/A
PRIVATE FUNDS												
Private Donations	0	53	0	0	0	N/A	0.0	0.0	0.0	0.0	0.0	N/A
TOTAL FOR PRIVATE FUNDS	0	53	0	0	0	N/A	0.0	0.0	0.0	0.0	0.0	N/A
INTRA-DISTRICT FUNDS												
Intra-District Funds	8,861	8,409	9,199	0	-9,199	-100.0	54.6	46.9	50.0	0.0	-50.0	-100.0
TOTAL FOR INTRA-DISTRICT FUNDS	8,861	8,409	9,199	0	-9,199	-100.0	54.6	46.9	50.0	0.0	-50.0	-100.0
GROSS FUNDS	169,976	181,197	203,058	230,714	27,656	13.6	963.8	946.6	1,046.0	1,061.0	15.0	1.4

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private) and Special Purpose Revenue type, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2023 Operating Appendices** located on the Office of the Chief Financial Officer's website.

In FY 2023, the Intra-District process will be eliminated, and the duplicated budget in the agencies providing services (seller agencies), known as Intra-District budget, will no longer be required. This process will be replaced by a new interagency process, which will enable seller agencies to directly charge interagency projects funded by the agencies receiving the services (buyer agencies). For more detailed information regarding the approved funding for interagency projects funded within this agency, please see Appendix J, FY 2023 Interagency Budgets, in the Executive Summary budget volume.

FY 2023 Approved Operating Budget, by Comptroller Source Group

Table AT0-3 contains the approved FY 2023 budget at the Comptroller Source Group (object class) level compared to the FY 2022 approved budget. It also provides FY 2020 and FY 2021 actual expenditures.

Table AT0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2020	Actual FY 2021	Approved FY 2022	Approved FY 2023	Change from FY 2022	Percentage Change*
11 - Regular Pay - Continuing Full Time	92,727	98,069	99,198	105,540	6,342	6.4
12 - Regular Pay - Other	2,792	2,478	2,678	1,863	-816	-30.5
13 - Additional Gross Pay	431	683	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	21,179	22,330	22,046	22,817	771	3.5
15 - Overtime Pay	320	397	25	25	0	0.0
SUBTOTAL PERSONAL SERVICES (PS)	117,449	123,958	123,947	130,244	6,297	5.1
20 - Supplies and Materials	114	33	265	232	-33	-12.4
40 - Other Services and Charges	10,967	9,756	12,407	13,097	690	5.6
41 - Contractual Services - Other	39,995	40,103	62,241	80,038	17,797	28.6
50 - Subsidies and Transfers	396	6,284	2,806	5,712	2,906	103.6
70 - Equipment and Equipment Rental	1,054	1,063	1,392	1,392	0	0.0
SUBTOTAL NONPERSONAL SERVICES (NPS)	52,527	57,239	79,111	100,470	21,359	27.0
GROSS FUNDS	169,976	181,197	203,058	230,714	27,656	13.6

*Percent change is based on whole dollars.

FY 2023 Approved Operating Budget and FTEs, by Division/Program and Activity

Table AT0-4 contains the approved FY 2023 budget by division/program and activity compared to the FY 2022 approved budget. It also provides FY 2020 and FY 2021 actual data. For a more comprehensive explanation of divisions/programs and activities, please see the Division/Program Description section, which follows the table.

Table AT0-4

(dollars in thousands)

Division/Program and Activity	Dollars in Thousands					Full-Time Equivalents				
	Actual FY 2020	Actual FY 2021	Approved FY 2022	Approved FY 2023	Change from FY 2022	Actual FY 2020	Actual FY 2021	Approved FY 2022	Approved FY 2023	Change from FY 2022
(1000) AGENCY MANAGEMENT										
(1010) Personnel	2,459	2,303	2,339	2,400	62	14.9	15.5	18.0	18.0	0.0
(1015) Training and Employee Development	563	281	473	445	-27	2.8	2.8	3.0	3.0	0.0
(1020) Contracting and Procurement	1,997	2,135	2,036	2,107	71	12.1	11.8	14.0	14.0	0.0
(1030) Property Management	1,285	1,564	1,437	1,453	16	8.4	8.4	9.0	9.0	0.0
(1060) Legal Services	2,714	2,609	2,595	2,786	191	13.9	13.0	15.0	15.0	0.0
(1080) Communications	217	223	162	260	97	0.9	0.9	1.0	1.0	0.0
(1090) Performance Management	2,135	2,690	2,761	2,790	29	11.2	12.9	14.0	14.0	0.0
SUBTOTAL (1000) AGENCY MANAGEMENT	11,370	11,806	11,802	12,240	439	64.4	65.3	74.0	74.0	0.0

Table AT0-4

(dollars in thousands)

Division/Program and Activity	Dollars in Thousands					Full-Time Equivalents				
	Actual FY 2020	Actual FY 2021	Approved FY 2022	Approved FY 2023	Change from FY 2022	Actual FY 2020	Actual FY 2021	Approved FY 2022	Approved FY 2023	Change from FY 2022
(100F) AGENCY FINANCIAL OPERATIONS										
(110F) Budget Operations	741	743	926	630	-296	6.7	6.5	7.0	4.0	-3.0
(120F) Accounting Operations	632	698	704	700	-4	5.6	5.6	6.0	6.0	0.0
SUBTOTAL (100F) AGENCY FINANCIAL OPERATIONS	1,374	1,440	1,631	1,330	-300	12.3	12.1	13.0	10.0	-3.0
(2000) FINANCIAL OPERATIONS AND SYSTEMS										
(2100) Operations and Administration	1,232	1,111	1,106	1,106	0	6.6	6.5	7.0	7.0	0.0
(2200) Accounting Operations	1,984	2,038	1,964	2,363	400	15.0	14.0	15.0	18.0	3.0
(2300) Financial Policies and Procedures	627	588	638	678	40	3.8	3.7	4.0	4.0	0.0
(2500) Financial Control and Reporting	3,720	3,966	3,701	3,701	0	24.4	24.2	26.0	26.0	0.0
(2600) Benefits Administration	1,240	900	1,281	1,243	-38	8.5	7.8	9.0	9.0	0.0
(2700) Payroll Disbursements and Wage Reporting	4,471	4,233	5,151	6,084	933	32.8	31.0	34.0	35.0	1.0
SUBTOTAL (2000) FINANCIAL OPERATIONS AND SYSTEMS	13,274	12,836	13,841	15,176	1,335	91.0	87.2	95.0	99.0	4.0
(3000) BUDGET DEVELOPMENT AND EXECUTION										
(3100) Executive Direction and Support	1,048	1,082	1,144	1,144	0	5.6	5.6	5.0	5.0	0.0
(3400) Financial Planning and Analysis	1,040	1,132	1,394	1,399	5	7.5	7.4	10.0	10.0	0.0
(3700) Operating Budget	2,657	2,728	2,958	3,188	230	19.7	19.6	22.0	23.0	1.0
(3800) Capital Budget/ CIP	861	964	1,102	1,180	78	5.6	4.7	8.0	8.0	0.0
SUBTOTAL (3000) BUDGET DEVELOPMENT AND EXECUTION	5,606	5,906	6,598	6,911	313	38.4	37.3	45.0	46.0	1.0
(4000) RESEARCH AND ANALYSIS										
(4100) Executive Direction and Support	787	731	779	779	0	2.8	2.8	3.0	3.0	0.0
(4300) Revenue Estimation	1,493	1,413	1,606	1,606	0	8.4	8.4	9.0	9.0	0.0
(4500) Economic Development	501	-4	0	0	0	5.6	0.0	0.0	0.0	0.0
(4700) Legislative and Fiscal Analysis	714	843	815	815	0	4.7	4.7	5.0	5.0	0.0
(4800) Economic Affairs	1,457	1,463	1,452	1,506	54	6.6	7.4	8.0	8.0	0.0
SUBTOTAL (4000) RESEARCH AND ANALYSIS	4,951	4,447	4,652	4,706	54	28.1	23.3	25.0	25.0	0.0
(5000) TAX ADMINISTRATION										
(5100) Executive Direction and Support	4,641	4,878	4,828	4,762	-67	19.7	19.6	21.0	23.0	2.0
(5200) External Customer Service Information	9,974	10,455	10,358	11,722	1,365	104.0	92.2	99.0	114.0	15.0
(5300) Recorder of Deeds	2,170	2,118	3,449	3,511	61	23.4	22.4	24.0	24.0	0.0
(5400) Real Property Tax Administration	12,954	13,783	12,609	12,984	375	89.0	97.8	106.0	107.0	1.0
(5500) Tax Audits and Investigations	11,366	11,577	11,687	11,942	256	92.8	84.6	94.0	90.0	-4.0
(5600) Revenue Accounting	2,614	2,431	2,781	2,669	-112	18.2	18.8	20.0	19.0	-1.0
(5700) Receipts and Delinquent Collections	20,483	21,648	31,870	32,687	817	192.6	183.1	193.0	195.0	2.0
SUBTOTAL (5000) TAX ADMINISTRATION	64,201	66,890	77,582	80,277	2,695	539.8	518.5	557.0	572.0	15.0
(6000) INFORMATION TECHNOLOGY										
(6100) Information Technology Support	35,449	35,327	38,328	58,063	19,735	65.6	80.1	91.0	110.0	19.0
SUBTOTAL (6000) INFORMATION TECHNOLOGY	35,449	35,327	38,328	58,063	19,735	65.6	80.1	91.0	110.0	19.0

Table AT0-4

(dollars in thousands)

Division/Program and Activity	Dollars in Thousands					Full-Time Equivalents				
	Actual FY 2020	Actual FY 2021	Approved FY 2022	Approved FY 2023	Change from FY 2022	Actual FY 2020	Actual FY 2021	Approved FY 2022	Approved FY 2023	Change from FY 2022
(7000) FINANCE AND TREASURY										
(7100) Executive Direction and Support	1,135	1,241	1,323	1,473	150	5.6	6.5	7.0	8.0	1.0
(7200) Debt Management	1,138	1,110	1,220	1,220	0	5.6	5.6	6.0	6.0	0.0
(7300) Cash Management and Investments	11,708	11,934	9,146	12,619	3,473	9.4	10.2	12.0	12.0	0.0
(7400) Disbursements	3,202	2,924	2,796	2,535	-261	6.6	6.5	7.0	7.0	0.0
(7500) Cash Receipts and Accounting	3,766	3,683	4,089	3,264	-825	36.9	34.5	37.0	25.0	-12.0
(7600) Asset Management for Special Programs	3,818	4,122	9,680	12,250	2,571	24.1	22.4	34.0	29.0	-5.0
(7700) Central Collection Unit (CCU)	4,471	6,259	14,702	14,435	-267	16.4	13.8	18.0	13.0	-5.0
(7800) OFT - Economic Development Finance	0	473	714	720	5	0.0	3.7	4.0	4.0	0.0
SUBTOTAL (7000) FINANCE AND TREASURY	29,239	31,747	43,670	48,517	4,847	104.6	103.3	125.0	104.0	-21.0
(8000) INTEGRITY AND OVERSIGHT										
(8100) Audit Services	3,115	3,089	3,323	1,828	-1,495	12.2	12.0	12.0	12.0	0.0
(8200) Security Integrity Oversight	479	419	628	619	-9	7.5	2.8	3.0	3.0	0.0
(8300) Investigations	917	1,005	1,003	1,047	43	0.0	4.7	6.0	6.0	0.0
SUBTOTAL (8000) INTEGRITY AND OVERSIGHT	4,511	4,513	4,955	3,493	-1,461	19.7	19.4	21.0	21.0	0.0
(9500) CORONAVIRUS RELIEF FUNDS										
(COV9) Coronavirus Relief Funds	0	6,284	0	0	0	0.0	0.0	0.0	0.0	0.0
SUBTOTAL (9500) CORONAVIRUS RELIEF FUNDS	0	6,284	0	0	0	0.0	0.0	0.0	0.0	0.0
TOTAL APPROVED OPERATING BUDGET	169,977	181,197	203,058	230,714	27,656	963.8	946.6	1,046.0	1,061.0	15.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the approved funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2023 Operating Appendices** located on the Office of the Chief Financial Officer's website. "No Activity Assigned" indicates budget or actuals that are recorded at the division/program level.

Program Description

The Office of the Chief Financial Officer operates through the following 9 programs:

Financial Operations and Systems – carries out the District's accounting operations, including critical functions such as District-wide General Ledger accounting, financial reporting, and pay and retirement services. The program produces the Annual Comprehensive Financial Report, which shows the District's financial position at the end of each fiscal year. The program also develops accounting policies and procedures; policies that support the System of Accounting and Reporting (SOAR), the District's formal book of record; and policies and procedures for other areas of financial management throughout the OCFO.

This program contains the following 6 activities:

- **Operations and Administration** – provides leadership, general program management, personnel, procurement, automated accounting system access security, fixed asset accountability, and other logistical support services to Office of Financial Operations and Systems staff for general accounting services; specialized accounting systems management; payroll; financial reporting; accounting policies and procedures; and benefits administration for employees, agencies, and District leaders for their use in decision-making. Additionally, this activity provides citizens with financial information so that they can keep abreast of the District's financial position;
- **Accounting Operations** – provides District-wide General Ledger accounting in order to maintain the official automated book of record on which the financial position of the District is ascertained for the District's elected and appointed leaders, Congress, District agencies (directors, financial managers, and employees), public and private financial communities, and the general public. This activity ensures timely and accurate information on the District's financial position and facilities to decision-makers;
- **Financial Policies and Procedures** – provides recorded references for standard government accounting practices (policies and theories) and guidelines for operation (procedures and process flows) of the District's daily accounting functions and the supporting automated system of record to ensure that accounting and financial managers and their staff follow the District's financial policy and procedures;
- **Financial Control and Reporting** – provides statements of financial position for the Mayor, Council of the District of Columbia, Congress, District managers, national bond-rating agencies, and the general public to enable informed decisions based on timely and accurate financial information;
- **Federal Annuitant Benefits Administration** – provides accurate and timely annuity payments and related benefits to former and retired federal law enforcement officers; and
- **Payroll Disbursements and Wage Reporting** – provides a record of compensation and related payments to District employees with accurate and timely paychecks.

Budget and Planning (Budget Development and Execution) – prepares, monitors, analyzes, and executes the District government's budget, including operating, capital, and enterprise funds, in a manner that facilitates fiscal integrity and maximizes services to taxpayers. This program also provides advice to policy-makers on the District government's budget and has the primary responsibility for ensuring that the budget is balanced at the time of budget formulation, and maintaining that balance throughout the year as the budget is executed.

This program contains the following 4 activities:

- **Executive Direction and Support** – provides general program management, leadership, technical assistance, and support services to Office of Budget and Planning staff and other District government personnel facilitating financial planning, budgetary performance, and cost analysis to enable them to make effective decisions and achieve strategic goals. This activity also provides citizens with information on District finances;
- **Financial Planning and Analysis** – monitors and analyzes the District's budget and expenditures; provides technical support for the District's Anti-Deficiency Board; provides technical support of system applications to District staff; and coordinates and monitors the District's Financial Review Process (FRP) by ensuring the timely submission of agencies' FRP reports, which include expenditure forecasts. This activity also develops and reports on budget revisions, intra-District modifications, and monthly operating budget expenditures; analyzes and forecasts compensation costs; provides historical information for bond issuance statements; provides supporting budget documentation to auditors; and prepares the District's five-year Financial Plan for the budget books;
- **Operating Budget Formulation and Development** – provides the framework for formulation of the District's annual operating budget; publishes the operating budget on behalf of the Mayor and the District; executes the operating budget during the fiscal year; monitors agency spending, including analysis of spending pressures; reviews and approves federal and private grant budget authority requests from District agency heads; and provides other financial and budgetary services to the Mayor, Council,

and other stakeholders on a timely and accurate basis enabling District officials to make informed decisions on allocations of District operating resources among policy priorities; and

- **Capital Budget Formulation and Development** – provides the framework for formulation of the District’s 6-year capital budget; publishes the capital budget on behalf of the Mayor and the District; executes the capital budget during the fiscal year; provides detailed reviews of available capital financing and aligns such financing with the District’s annual capital funds budget authority within the debt cap; and provides other financial and budgetary services to the Mayor and Council on a timely and accurate basis to enable them to make informed decisions on District capital resources.

Revenue Analysis (Research and Analysis) – provides revenue estimates, revenue policy analysis, and analysis supporting economic development. The Office of Revenue Analysis (ORA) services include the preparation of (i) analyses of revenue sources and development of quarterly revenue estimates that set the hard budget constraint for the District of Columbia budget; (ii) fiscal impact statements, which provide estimates of direct costs to the four-year Financial Plan; (iii) periodic reports on economic and revenue trends and the monthly Economic Indicators for the District of Columbia; (iv) the chapter on revenue in each annual Budget and Financial Plan that is prepared by the District of Columbia; and (v) special studies, including on metropolitan and nationwide household tax burden comparisons, a bi-annual Tax Expenditure Study detail on statutory provisions of District taxes, a running historical update of major changes in District revenue laws, an Annual Revenue Data Book, and the monthly Cash Report of District tax collections.

This program contains the following 4 activities:

- **Executive Direction and Support** – provides general program management, leadership, technical assistance, and support services to staff including research and analytical services on revenue and economic data and analysis of fiscal and administrative impacts to decision-makers;
- **Revenue Estimation** – provides economic and revenue data and analysis and District tax structure data and analysis to the Mayor, Council, and Congress so that they can have timely and quality information for policy formulation and decision-making;
- **Legislative and Fiscal Analysis** – provides legislative fiscal impact analysis for the Mayor, the Council, and Congress so that they can have timely and quality information for policy formulation and decision-making; and
- **Economic Affairs** – develops and presents documents detailing the economic and revenue affairs of the District of Columbia to components of the OCFO, the Mayor, the Council, and Congress so that they can have timely and quality information for policy formulation and decision-making.

Tax and Revenue (Tax Administration) – provides fair, efficient, and effective administration of the District’s business, income, excise, and real property tax laws.

This program contains the following 7 activities:

- **Executive Direction and Support** – provides general program management, leadership, and support services to the Tax Administration program so that it can coordinate comprehensive tax services for District taxpayers and ensure that the District is collecting the accurate amount of tax revenue;
- **External Customer Service, Information, and Education** – provides customer service through walk-in and telephone customer service centers, which assist approximately 300,000 taxpayers annually. This activity also consists of developing and distributing public tax forms; supporting various electronic tax filing and payment options, including electronic self-service and account management functions; initiating and responding to mail correspondence with taxpayers; and providing tax registration and certification services;
- **Recorder of Deeds** – provides support for the transfer and titling of real property in the District and responds to requests for title documents from individuals and real estate title industries;
- **Real Property Tax Administration** – provides for the assessment and billing of real property taxes and first-level assessment appeals;

- **Tax Audits and Investigations** – enforces tax compliance by identifying potential non-filers and performing other tax compliance checks to ensure that the District is collecting the correct amount of tax payments due from all taxpayers. This activity also identifies and investigates cases of tax fraud;
- **Revenue Accounting** – provides for the proper accounting of and reporting on revenue collections and supports issuance of tax refunds; and
- **Receipts and Delinquent Collections** – provides for the processing of more than one million tax returns annually and the recording and prompt deposit of billions of dollars in tax payments. This activity includes collections of delinquent tax payments.

Information Technology – provides for the development and maintenance of state-of-the-art financial information systems to support the District of Columbia’s payroll, pension, accounting, tax, budget, treasury, and web-based financial reporting systems. The principal objectives of the program are to maintain accurate systems, modify systems in response to the changing needs of the District, and maintain compliance with federal, state, and local regulations.

Finance and Treasury – provides management of the financial assets and liabilities of the Government of the District of Columbia. This includes investing, collecting, safekeeping, disbursing, recording, and acquiring District financial resources. The program includes the Office of Economic Development Finance.

This program contains the following 8 activities:

- **Executive Direction and Support** – provides leadership, strategic direction, and administrative support services to department managers and employees so that they can achieve organizational and individual performance results;
- **Debt and Grants Management** – provides for the issuance of bonds, notes, and other financing vehicles for the District so that it can finance capital infrastructure projects and help ensure seasonal cash needs, and manages the cash and accounting of District agencies’ federal grant drawdowns;
- **Cash Management and Investments** – provides for the management of the cash resources of the District so that the District can meet its cash obligations and maximize its return on investments;
- **Disbursement Management** – provides check-printing and disbursement services for District agencies so that they can fulfill their payment obligations;
- **Cash Receipts and Accounting** – provides revenue collection services, including cashiering at various District sites, and provides for the management of banking services for all District agencies;
- **Asset Management for Special Programs** – provides for the management of the District-run pension plans, college savings plan, and unclaimed property;
- **Central Collection Unit** – consolidates several District agency collection programs into the OCFO to pursue the collection of outstanding debts owed to the District; and
- **Economic Development** – the Office of Economic Development Finance (EDF) provides analysis of the fiscal, economic, financial and administrative impact on real estate projects to the Chief Financial Officer, the Mayor, the Deputy Mayor for Planning and Economic Development, and the Council so that they can effectively assess economic development initiatives and ensure maximum economic benefit to the city. EDF oversees all Tax Increment Financing (TIF) and Payment-in-Lieu-of-Taxes (PILOT) projects into which the District enters; provides guidance on changes in development policy options and long-term financial expectations; reviews legislative proposals that include tax abatements or exemptions and provides an advisory tax abatement financial analysis (TAFA) for submission to Council; coordinates with ORA to provide fiscal impact analyses on proposed tax-supported financings, land transfers, and economic development projects; and represents the OCFO on the boards of Events DC (formerly the Washington Convention and Sports Authority) and Destination DC.

Integrity and Oversight – maintains the accountability, integrity, and efficiency of the District of Columbia’s financial management and tax administration systems. Through its audit and investigative activities, this program provides the Chief Financial Officer with independent reviews and appraisals of OCFO operations and maintains the highest standards of integrity and security of OCFO employees.

This program contains the following 3 activities:

- **Audit Services** – provides audit and review services to assist the District’s financial managers to ensure the integrity, efficiency, and effectiveness of District programs; manages the review and response to external audit reports; and coordinates District single audits and management letter comments for District agencies so that they can improve operations;
- **Security Integrity Oversight** – provides security and integrity oversight for the OCFO by administering the OCFO's emergency response program and conducting integrity probes and integrity awareness presentations aimed at detecting and preventing fraud and other misconduct in OCFO programs; and maintains public confidence in the integrity of the OCFO by investigating alleged misconduct by OCFO employees and conducting background investigations to determine suitability for employment. This investigative service provides reports to OCFO management so that they can take administrative action as appropriate; and
- **Investigations** – maintains public confidence in the integrity of the OCFO by investigating alleged misconduct by OCFO employees, as well as by conducting background investigations to determine suitability for employment. This investigative service provides reports to OCFO management so that they can take administrative action as appropriate.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The Office of the Chief Financial Officer has no program structure changes in the FY 2023 approved budget.

FY 2022 Approved Budget to FY 2023 Approved Budget, by Revenue Type

Table AT0-5 itemizes the changes by revenue type between the FY 2022 approved budget and the FY 2023 approved budget. For a more comprehensive explanation of changes, please see the FY 2023 Approved Budget Changes section, which follows the table.

Table AT0-5

(dollars in thousands)

DESCRIPTION	DIVISION/PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2022 Approved Budget and FTE		147,888	925.0
Removal of One-Time Costs	Multiple Programs	-500	0.0
Removal of Non-Recurring ARPA Funding	Multiple Programs	-724	-5.0
LOCAL FUNDS: FY 2023 Recurring Budget		146,664	920.0
Increase: To align personal services and Fringe Benefits with projected costs	Multiple Programs	2,155	0.0
Decrease: To adjust the Contractual Services budget	Multiple Programs	-800	0.0
Enhance: DIFS Center for Excellence	Information Technology	16,788	19.0
Enhance: To cover costs of Merchant Fees	Finance and Treasury	5,019	0.0
Enhance: To support the Child Wealth Building Act	Finance and Treasury	3,402	0.0
Enhance: To support MITS Maintenance	Information Technology	3,110	0.0
Enhance: To support additional FTE(s)	Multiple Programs	1,427	14.0
Enhance: To support the Basic Income Amendment Act	Tax Administration	747	7.0
Enhance: ARPA - Federal Funds for Local Revenue Replacement to support District Recovery Plan Initiatives	District Recovery Plan	393	5.0

Table AT0-5

(dollars in thousands)

DESCRIPTION	DIVISION/PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2023 Mayor's Proposed Budget		178,904	965.0
Enhance: ARPA – Federal Funds for Local Revenue Replacement funding to support Budget Development and Execution, and Finance and Treasury initiatives	Multiple Programs	393	5.0
Enhance: To support the repayment of back taxes and related fees and penalties (one-time)	Tax Administration	18	0.0
Reduce: To reallocate ARPA funding	District Recovery Plan	-393	-5.0
LOCAL FUNDS: FY 2023 District's Approved Budget		178,922	965.0
FEDERAL GRANT FUNDS: FY 2022 Approved Budget and FTE		450	0.0
Increase: To align budget with projected grant awards	Finance and Treasury	225	0.0
FEDERAL GRANT FUNDS: FY 2023 Mayor's Proposed Budget		675	0.0
No Change		0	0.0
FEDERAL GRANT FUNDS: FY 2023 District's Approved Budget		675	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2022 Approved Budget and FTE		45,521	71.0
Increase: To support additional FTE(s)	Multiple Programs	3,995	30.0
Increase: To align budget with projected revenues	Financial Operations and Systems	2,209	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2023 Mayor's Proposed Budget		51,726	101.0
Reduce: To recognize savings in personal services	Finance and Treasury	-609	-5.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2023 District's Approved Budget		51,117	96.0
INTRA-DISTRICT FUNDS: FY 2022 Approved Budget and FTE		9,199	50.0
Eliminate: To reflect the elimination of Intra-District funds budget and FTEs, as part of Multiple Programs the new interagency process		-9,199	-50.0
INTRA-DISTRICT FUNDS: FY 2023 Mayor's Proposed Budget		0	0.0
No Change		0	0.0
INTRA-DISTRICT FUNDS: FY 2023 District's Approved Budget		0	0.0
GROSS FOR AT0 - OFFICE OF THE CHIEF FINANCIAL OFFICER		230,714	1,061.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the approved funding for interagency projects funded within this agency, please see Appendix J, FY 2023 Interagency Budgets, in the Executive Summary budget volume.

FY 2023 Approved Operating Budget Changes

Table AT0-6 contains the approved FY 2023 budget by fund compared to the FY 2022 approved budget.

Table AT0-6

Appropriated Fund	FY 2022 Approved	FY 2023 Approved	% Change from FY 2022
Local Funds	\$147,887,787	\$178,922,417	21.0
Federal Grant Funds	\$450,000	\$675,000	50.0
Special Purpose Revenue Funds	\$45,521,375	\$51,116,712	12.3
Intra-District Funds	\$9,198,640	\$0	-100.0
GROSS FUNDS	\$203,057,803	\$230,714,129	13.6

Recurring Budget

The FY 2023 budget for OCFO includes a reduction of \$500,000 to account for the removal of one-time funding appropriated in FY 2022 for implementation of the Child Wealth Building Act of 2021.

The FY 2023 budget for AT0 includes a reduction of \$723,805 and 5.0 FTEs to account for the removal of ARPA - Federal Funds for Local Revenue Replacement funding appropriated in FY 2022, of which \$363,805 and 5.0 FTEs in the Budget and Planning program was to support salary and Fringe Benefit costs, and \$360,000 in the Information Technology program was to support the administrative costs associated with expanding the District's earned income tax credit and providing outreach to eligible taxpayers.

Mayor's Proposed Budget

Increase: In Local funds, OCFO's proposed budget includes an increase of \$2,154,819 in personal service adjustments across multiple programs to align the budget with projected salary, step, and Fringe Benefit costs.

The proposed Federal Grant funds budget reflects an increase of \$225,000 in the Finance and Treasury program to align the proposed budget with projected grant awards.

The proposed Special Purpose Revenue (SPR) funds budget includes an increase of \$3,994,786 that will be used to support salary, step increases, Fringe Benefits, and an additional 30.0 FTEs across multiple programs. The proposed Special Purpose Revenue (SPR) funds budget includes an increase of \$3,994,786 and 30.0 FTEs. The increase due to a reallocation of positions from the Intra-District fund.

In addition, the proposed SPR funds budget is increased by \$2,209,438 to align the budget with projected revenues in the Financial Operations and Systems program.

Decrease: A proposed Local funds savings of \$800,000 is included in contractual costs across multiple programs.

In FY 2023, the current Intra-District process, which requires District agencies to account for negotiated service agreements with other District agencies in a buyer agency-seller agency arrangement, will be eliminated. This process required duplicated budget in the seller agencies, known as Intra-District budget, which will no longer be required. This process will be replaced by a new interagency process, which will enable the agencies providing services (seller agencies) to finance the services by directly charging interagency projects funded by the agencies receiving the services (buyer agencies).

Eliminate: The impact of the elimination of the seller agencies' budgets will be reflected as a reduction of the proposed FY 2023 budget of \$9,198,640 and 50.0 FTEs in the Intra-District budget for OCFO in comparison to FY 2022.

Enhance: In Local funds, OCFO's proposal includes an increase of \$16,787,550 and 19.0 FTEs in the Information Technology program to ensure the District's Integrated Financial System's (DIFS) Center of Excellence remains "best-in-class." To cover the cost of merchant fees, the agency is proposing an increase of \$5,018,966 in the Finance and Treasury program. In addition, the Finance and Treasury program includes an increase of \$3,402,000 to support the Child Wealth Building Act. An additional increase of \$3,110,183 is proposed in the Information Technology program to support the Modernized Integrated Tax System (MITS) maintenance costs. The Local funds budget also includes a proposed increase of \$1,426,788 and 14.0 FTEs across multiple programs. This funding provides support for 7 Customer Service Specialist positions, 3 Accounting Technicians, 3 Revenue Officers, and 1 Budget Manager position. Lastly, to provide continued support for the Earned Income Tax Credit provision for eligible taxpayers, OCFO's proposed budget reflects an increase of \$746,925 and 7.0 FTEs in the Tax Administration program.

In Local funds, AT0's proposed budget includes an increase of ARPA – Federal Funds for Local Revenue Replacement funding in the amount of \$393,204 and 5.0 FTEs to provide oversight of the District's use of Federal stimulus funds. This increase in spending is supported by Coronavirus Relief funds from the American Rescue Plan Act.

District's Approved Budget

Enhance: The approved Local funds budget for OCFO includes an increase in ARPA – Federal Funds for Local Revenue Replacement funding in the amount of \$393,204 and 5.0 FTEs, reallocated across multiple programs from the District Recovery Plan program, to support initiatives in the Budget Development and Execution and the Finance and Treasury programs. This increase in spending is supported by Coronavirus Relief funds from the American Rescue Plan Act. The approved Local funds budget also reflects a one-time increase of \$18,000 in the Tax Administration program to support the repayment of back taxes and related fees and penalties.

Reduce: The Local funds budget includes a decrease of \$393,204 and 5.0 FTEs to reflect the reallocation of ARPA – Federal Funds for Local Revenue Replacement funding from the District Recovery Plan program to multiple programs.

In Special Purpose Revenue funds, the approved budget includes a decrease of \$608,888 and 5.0 FTEs across multiple programs to align the personal services budget with anticipated staffing needs.

FY 2023 Approved Full-Time Equivalents (FTEs)

Table AT0-7 contains the summary of FY 2023 Approved Budgeted Full-Time Equivalents (FTEs).

Table AT0-7

Total FY 2023 Approved Budgeted FTEs	1,061.0
Add: Interagency FTEs budgeted in other agencies but employed by this agency:	
CI0-Office of Cable Television, Film, Music, and Entertainment	0.8
CQ0-Office of the Tenant Advocate	0.3
DA0-Real Property Tax Appeals Commission	0.2
EN0-Department of Small and Local Business Development	1.3
HT0-Department of Health Care Finance	1.8
LQ0-Alcoholic Beverage Regulation Administration	0.3
Total Interagency FTEs budgeted in other agencies, employed by this agency	4.9
Total FTEs employed by this agency	1,065.9

Note: Table AT0-7 displays the impact of the buyer agencies budgets funding the seller agencies FTEs in the FY 2023 budget, compared to how FTEs were budgeted in FY 2022.

- It starts with the FY 2023 budgeted FTE figure, 1,061.0 FTEs.
- It subtracts 0.0 FTEs budgeted in AT0 in FY 2023 who are employed by another agency.
- It adds 4.9 FTEs budgeted in other agencies in FY 2023 who are employed by AT0.
- It ends with 1,065.9 FTEs, the number of FTEs employed by AT0, which is the FTE figure comparable to the FY 2022 budget.