

(AT0) OFFICE OF THE CHIEF FINANCIAL OFFICER

MISSION

The mission of the Office of the Chief Financial Officer (OCFO) is to provide financial management services to the government and the people of the District of Columbia to sustain the District's long-term fiscal and economic viability.

BACKGROUND

In accordance with the independent status of the District's Chief Financial Officer, the OCFO exercises independent control and management oversight over the District's financial systems, including SOAR, the Modernized Integrated Tax System (MITS), CFOSolve, and all other related and subsidiary systems. The OCFO is charged with the responsibility for maintaining and operating the District's independent financial systems to support the Mayor, the Council, and Congress.

CAPITAL PROGRAM OBJECTIVES

The OCFO maintains the integrity and reliability of the District's financial systems by maintaining independence in its relationships with program staff and assuring that systems modifications are transparent and auditable. This is accomplished by ensuring the financial systems can be maintained and supported by the OCFO workforce. This is a core function and cannot be outsourced to other parts of the government.

RECENT ACCOMPLISHMENTS

Highlights of our achievements include an unprecedented 24th consecutive year of budget surpluses, and the Comprehensive Annual Financial Report once again submitted with an unqualified opinion and no material weaknesses, and the District receiving and maintaining the highest bond ratings ever from the major agencies including the first AAA rating for Income Tax Secured Revenue Bonds.

In August 2014 the CFO presented the OCFO strategic plan with 24 strategic initiatives supporting 7 key objectives. As plan initiatives are completed, new goals and projects are put forward. In April 2017, the CFO presented the updated OCFO strategic plan featuring 25 strategic initiatives. Three capital projects - the completion of MITS, the replacement of the accounting and budget systems, and improvements to the Capital Asset Replacement Scheduling System (CARSS) - are included in the plan as strategic initiatives. Last year saw the full implementation of the Real Property component of MITS, work to include District Public Housing inventory in CARSS, and continued work on the District Integrated Financial Systems (DIFS). The DIFS project is scheduled to go live October 2022.

Elements on this page of the Agency Summary include:

- **Funding Tables:** Past budget allotments show the allotment balance, calculated as allotments received to date less all obligations (the sum of expenditures, encumbrances, intra-District advances and pre-encumbrances). Agencies are allowed to encumber and pre-encumber funds up to the limit of a capital project’s budget authority, which might be higher than allotments received to date. For this reason, a negative balance on a project sheet does not necessarily indicate overspending or an anti-deficiency violation. A negative balance is permitted in this calculation of remaining allotment authority.
- **Additional Appropriations Data (\$000):** Provides a summary of the budget authority over the life of the project. The table can be read as follows:
 - › **Original 6-Year Budget Authority:** Represents the authority from the fiscal year in which budget was first appropriated through the next 5 years.
 - › **Budget Authority Through FY 2027 :** Represents the lifetime budget authority, including the 6-year budget authority for FY 2022 through FY 2027.
 - › **FY 2022 Budget Authority Revisions:** Represents the changes to the budget authority as a result of reprogramming, redirections and rescissions (also reflected in Appendix F) for the current fiscal year.
 - › **6-Year Budget Authority Through FY 2027 :** This is the total 6-year authority for FY 2022 through FY 2027 including changes from the current fiscal year.
 - › **Budget Authority Request Through FY 2028 :** Represents the 6-year budget authority for FY 2023 through FY 2028.
 - › **Increase (Decrease) :** This is the change in 6-year budget requested for FY 2023 - FY 2028 (change in budget authority is shown in Appendix A).
- **Estimated Operating Impact:** If a project has operating impacts that the agency has quantified, the effects are summarized in the respective year of impact.
- **FTE Data (Total budget in FTE Table might differ from actual budget due to rounding):** Provides the number for Full-Time Equivalent (FTE) employees approved as eligible to be charged to capital projects by, or on behalf of, the agency. Additionally, it provides the total budget for these employees (Personal Services), the non personnel portion of the budget in the agency’s capital plan, and the percentage of the agency CIP budget from either expense category.
- **Facility Location Map:** For those agencies with facilities projects, a map reflecting projects and their geographic location within the District of Columbia.

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding			Approved Funding							6 Yr Total	
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027		FY 2028
(01) Design	22,957	22,713	179	0	64	355	310	0	0	0	0	665
(02) SITE	8,720	8,720	0	0	0	0	0	0	0	0	0	0
(03) Project Management	15,887	15,289	235	0	362	0	0	0	0	0	0	0
(04) Construction	21,326	21,326	0	0	0	0	0	0	0	0	0	0
(05) Equipment	365,890	315,388	27,523	10,374	12,606	45,133	0	0	0	0	0	45,133
(06) IT Requirements Development/Systems Design	107,267	91,817	1,399	100	13,951	2,000	0	0	0	0	0	2,000
TOTALS	542,046	475,254	29,335	10,474	26,983	47,488	310	0	0	0	0	47,798

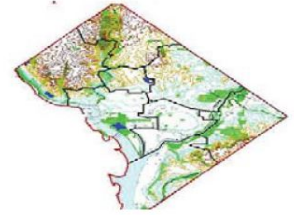
Source	Funding By Source - Prior Funding			Approved Funding							6 Yr Total	
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027		FY 2028
GO Bonds - New (0300)	339,509	338,509	186	0	814	0	0	0	0	0	0	0
Pay Go (0301)	11,839	8,005	4	0	3,830	0	0	0	0	0	0	0
Equipment Lease (0302)	7,605	7,605	0	0	0	0	0	0	0	0	0	0
Alternative Financing (0303)	15,111	14,900	0	0	211	0	0	0	0	0	0	0
Short-Term Bonds – (0304)	167,981	106,234	29,146	10,474	22,128	47,488	310	0	0	0	0	47,798
TOTALS	542,046	475,254	29,335	10,474	26,983	47,488	310	0	0	0	0	47,798

Additional Appropriation Data		Estimated Operating Impact Summary						
		Expenditure (+) or Cost Reduction (-)					6 Year Total	
		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	
First Appropriation FY	1998							
Original 6-Year Budget Authority	654,550							
Budget Authority Through FY 2027	576,433							
FY 2022 Budget Authority Changes	0							
6-Year Budget Authority Through FY 2027	576,433							
Budget Authority Request Through FY 2028	589,844							
Increase (Decrease)	13,411							
		3,691	40	344	359	44	45	4,522
Personnel Services		13,463	2,876	1,435	1,473	0	0	19,246
Contractual Services		3,071	0	0	0	0	0	3,071
TOTAL		20,225	2,916	1,778	1,832	44	45	26,840

Full Time Equivalent Data			
Object	FTE	FY 2023 Budget	% of Project
Personal Services	38.0	5,387	11.3
Non Personal Services	0.0	42,101	88.7

AT0-CIM01-CAPITAL ASSET REPLACEMENT SCHEDULING SYSTEM

Agency: OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)
Implementing Agency: OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)
Project No: CIM01
Ward:
Location: DISTRICT-WIDE
Facility Name or Identifier: INFORMATION TECHNOLOGY
Status: In multiple phases
Useful Life of the Project: 10
Estimated Full Funding Cost: \$2,476,000



Description:

The project provides better information on current capital projects as well as future capital and infrastructure needs. The project will identify budget needs to maintain current infrastructure; the capacity of different funding options; and the impact of policies on the District’s debt cap and pay-as-you-go levels. The project will help identify the need for alternative financial options such as public/private partnerships and infrastructure trusts, in support of managing the District’s asset needs.

The project models all District assets, by type, and by agency, against their current condition and future capital repair needs to ensure maximization of their useful life and ultimately the replacement. It will also provide a mechanism for assessing the value and the risks to the District of both current assets and proposed investments in new assets.

Justification:

The project provides a mechanism for assessing the condition status of current assets and proposed investments in new assets, and matching the priority of needs with the available budget limitations. The CARSS tool will be updated and upgraded over the next 18 months to provide for easier reporting, better analysis, and greater transparency to users as part of ongoing improvements to our world class asset management system.

Progress Assessment:

The project provides better information on current capital projects as well as future capital and infrastructure needs.

Related Projects:

- BC101C - Facility Condition Assessment-DGS
- PLN35C - District Master Facilities Plan-OP
- ZB201C - Enterprise Integration Projects-OCTO
- YY630C - Planning-DCPS

(Dollars in Thousands)

Funding By Phase - Prior Funding						Proposed Funding						
Phase	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6 Yr Total
(01) Design	1,150	907	179	0	64	355	310	0	0	0	0	665
(03) Project Management	661	64	235	0	362	0	0	0	0	0	0	0
TOTALS	1,811	970	414	0	427	355	310	0	0	0	0	665

Funding By Source - Prior Funding						Proposed Funding						
Source	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6 Yr Total
GO Bonds - New (0300)	110	64	46	0	0	0	0	0	0	0	0	0
Short-Term Bonds – (0304)	1,701	907	368	0	427	355	310	0	0	0	0	665
TOTALS	1,811	970	414	0	427	355	310	0	0	0	0	665

Additional Appropriation Data	
First Appropriation FY	2019
Original 6-Year Budget Authority	661
Budget Authority Through FY 2027	1,811
FY 2022 Budget Authority Changes	0
6-Year Budget Authority Through FY 2027	1,811
Budget Authority Request Through FY 2028	2,476
Increase (Decrease)	665

Estimated Operating Impact Summary							
Expenditure (+) or Cost Reduction (-)	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6 Yr Total
No estimated operating impact							

Milestone Data	Projected	Actual
Environmental Approvals		
Design Start (FY)	01/1/2016	
Design Complete (FY)	09/1/2016	
Construction Start (FY)	01/1/2017	
Construction Complete (FY)	09/30/2018	
Closeout (FY)	12/31/2018	

Full Time Equivalent Data			
Object	FTE	FY 2023 Budget	% of Project
Personal Services	0.0	0	0.0
Non Personal Services	0.0	355	100.0

AT0-IFSMP-DISTRICT INTEGRATED FINANCIAL SYSTEM (DIFS)

Agency: OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)
Implementing Agency: OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)
Project No: IFSMP
Ward:
Location: DISTRICT WIDE
Facility Name or Identifier: DISTRICT INTEGRATED FINANCIAL SYSTEM (DIFS)
Status: Ongoing Subprojects
Useful Life of the Project:
Estimated Full Funding Cost: \$173,746,000

Description:

The new District Integrated Financial System (DIFS) will provide Oracle cloud-based systems for Financial Management (replacing the current SOAR financial system), Planning and Budgeting (replacing the current BFA GRAMS, and PROMS), and for a new Treasury Management System to improve functions in the Office of Finance and Treasury.

The project includes all necessary integrations to other District systems which must link to the financial system, including PeopleSoft and PASS, thus ensuring better transparency for users across the District. Further, the project includes the needed reporting functions required by a variety of stakeholders needing analytics and data. The plan is to also consider the feasibility of creating a new Grants Management System to be used by a central grants organization to help achieve the full benefits of better grants management within the District.

Of significance to the project's success will be to ensure acceptance and usage throughout the District. The project budget and planning for DIFS includes Organizational Change Management within the scope of this effort.

Justification:

The benefits of the project are:

- Move to a cloud environment
- Simplify and standardize our current data structure
- Innovative communication and training
- 'Clean/scrub' current data
- Automate data integration
- Phased Implementation approach
- Invest in reporting and analysis
- Create culture of change management

Progress Assessment:

On-going Project

Related Projects:

Sub-Project No	Sub-Project Title
IFSM01	Finance and Accounting System
IFSM02	Budget System
IFSM03	Treasury Management System
IFSM04	Grants Management System
IFSM05	Systems Integration
IFSM06	Business Reporting

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding					Proposed Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6 Yr Total
(05) Equipment	128,613	79,401	27,465	10,374	11,373	45,133	0	0	0	0	0	45,133
TOTALS	128,613	79,401	27,465	10,374	11,373	45,133	0	0	0	0	0	45,133

Source	Funding By Source - Prior Funding					Proposed Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6 Yr Total
Short-Term Bonds - (0304)	128,613	79,401	27,465	10,374	11,373	45,133	0	0	0	0	0	45,133
TOTALS	128,613	79,401	27,465	10,374	11,373	45,133	0	0	0	0	0	45,133

Additional Appropriation Data

First Appropriation FY	2020
Original 6-Year Budget Authority	229,899
Budget Authority Through FY 2027	163,000
FY 2022 Budget Authority Changes	0
6-Year Budget Authority Through FY 2027	163,000
Budget Authority Request Through FY 2028	173,746
Increase (Decrease)	10,746

Estimated Operating Impact Summary

Expenditure (+) or Cost Reduction (-)	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6 Year Total
Personnel Services	3,652	0	303	316	0	0	4,271
Contractual Services	13,463	2,876	1,435	1,473	0	0	19,246
TOTAL	17,115	2,876	1,737	1,789	0	0	23,517

Milestone Data

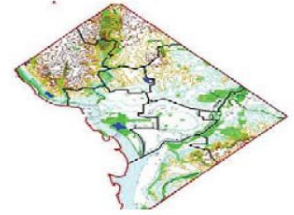
	Projected	Actual
Environmental Approvals		
Design Start (FY)	04/15/2019	
Design Complete (FY)	10/13/2019	
Construction Start (FY)	10/14/2019	
Construction Complete (FY)	10/31/2023	
Closeout (FY)	04/1/2024	

Full Time Equivalent Data

Object	FTE	FY 2023 Budget	% of Project
Personal Services	38.0	5,387	11.9
Non Personal Services	0.0	39,746	88.1

AT0-CSP10-IT SYSTEM UPGRADES

Agency: OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)
Implementing Agency: OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)
Project No: CSP10
Ward:
Location: DISTRICT-WIDE
Facility Name or Identifier: INFORMATION TECHNOLOGY
Status: Ongoing Subprojects
Useful Life of the Project: 10
Estimated Full Funding Cost: \$6,942,000



Description:

This project will provide the necessary budget to support the Office of the Chief Financial Officer’s central IT system. IT systems infrastructure refers to the composite hardware, software, network resources and services required for the existence, operation and management of an enterprise IT environment. The additional resources will allow for the delivery of critical IT solutions. The additional resources are internal to the District and are deployed within OCFO facilities.

Justification:

This project will support the systems required to support OCFO IT needs, for both hardware and software. The IT support includes, COGNOS/CFO\$OLVE, Tableau, PROMS, GRAMS, the BFA, SPIN and CSPIN, along with the needed servers and routers to ensure continued operations and necessary security.

Progress Assessment:

Progressing as planned.

Related Projects:

N/A

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding					Proposed Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6 Yr Total
(06) IT Requirements Development/Systems Design	4,942	15	480	100	4,346	2,000	0	0	0	0	0	2,000
TOTALS	4,942	15	480	100	4,346	2,000	0	0	0	0	0	2,000

Source	Funding By Source - Prior Funding					Proposed Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6 Yr Total
Short-Term Bonds – (0304)	4,942	15	480	100	4,346	2,000	0	0	0	0	0	2,000
TOTALS	4,942	15	480	100	4,346	2,000	0	0	0	0	0	2,000

Additional Appropriation Data

First Appropriation FY	2018
Original 6-Year Budget Authority	3,500
Budget Authority Through FY 2027	4,942
FY 2022 Budget Authority Changes	0
6-Year Budget Authority Through FY 2027	4,942
Budget Authority Request Through FY 2028	6,942
Increase (Decrease)	2,000

Estimated Operating Impact Summary

Expenditure (+) or Cost Reduction (-)	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	6 Yr Total
No estimated operating impact							

Milestone Data

	Projected	Actual
Environmental Approvals		
Design Start (FY)	01/1/2019	
Design Complete (FY)	09/1/2019	
Construction Start (FY)	01/1/2020	
Construction Complete (FY)	09/30/2021	
Closeout (FY)	12/31/2021	

Full Time Equivalent Data

Object	FTE	FY 2023 Budget	% of Project
Personal Services	0.0	0	0.0
Non Personal Services	0.0	2,000	100.0