

# (AT0) OFFICE OF THE CHIEF FINANCIAL OFFICER

## **MISSION**

The mission of the Office of the Chief Financial Officer (OCFO) is to provide financial management services to the government and the people of the District of Columbia to sustain the District's long-term fiscal and economic viability.

## **BACKGROUND**

In accordance with the independent status of the District's Chief Financial Officer, the OCFO exercises independent control and management oversight over the District's financial systems, including SOAR, the Modernized Integrated Tax System (MITS), CFOSolve, and all other related and subsidiary systems. The OCFO is charged with the responsibility for maintaining and operating the District's independent financial systems to support the Mayor, the Council, and Congress.

## **CAPITAL PROGRAM OBJECTIVES**

The OCFO maintains the integrity and reliability of the District's financial systems by maintaining independence in its relationships with program staff and assuring that systems modifications are transparent and auditable. This is accomplished by ensuring the financial systems can be maintained and supported by the OCFO workforce. This is a core function and cannot be outsourced to other parts of the government.

## **RECENT ACCOMPLISHMENTS**

Highlights of our achievements include an unprecedented 23rd consecutive year of budget surpluses, and the Comprehensive Annual Financial Report once again submitted with an unqualified opinion and no material weaknesses, and the District receiving and maintaining the highest bond ratings ever from the major agencies including the first AAA rating for Income Tax Secured Revenue Bonds.

In August 2014 the CFO presented the OCFO strategic plan with 24 strategic initiatives supporting 7 key objectives. As plan initiatives are completed, new goals and projects are put forward. In April 2017, the CFO presented the updated OCFO strategic plan featuring 25 strategic initiatives. Three capital projects - the completion of MITS, the replacement of the accounting and budget systems, and improvements to the Capital Asset Replacement Scheduling System (CARSS) - are included in the plan as strategic initiatives. This year saw the completion of the Real Property component of MITS in December 2020, the start of the project to include District Public Housing inventory in CARSS, and continued work on the District Integrated Financial Systems (DIFS).

**Elements on this page of the Agency Summary include:**

- **Funding Tables:** Past budget allotments show the allotment balance, calculated as allotments received to date less all obligations (the sum of expenditures, encumbrances, intra-District advances and pre-encumbrances). Agencies are allowed to encumber and pre-encumber funds up to the limit of a capital project’s budget authority, which might be higher than allotments received to date. For this reason, a negative balance on a project sheet does not necessarily indicate overspending or an anti-deficiency violation. A negative balance is permitted in this calculation of remaining allotment authority.
- **Additional Appropriations Data (\$000):** Provides a summary of the budget authority over the life of the project. The table can be read as follows:
  - › **Original 6-Year Budget Authority:** Represents the authority from the fiscal year in which budget was first appropriated through the next 5 years.
  - › **Budget Authority Through FY 2026 :** Represents the lifetime budget authority, including the 6-year budget authority for FY 2021 through FY 2026.
  - › **FY 2021 Budget Authority Revisions:** Represents the changes to the budget authority as a result of reprogramming, redirections and rescissions (also reflected in Appendix F) for the current fiscal year.
  - › **6-Year Budget Authority Through FY 2026 :** This is the total 6-year authority for FY 2021 through FY 2026 including changes from the current fiscal year.
  - › **Budget Authority Request Through FY 2027 :** Represents the 6-year budget authority for FY 2022 through FY 2027.
  - › **Increase (Decrease) :** This is the change in 6-year budget requested for FY 2022 - FY 2027 (change in budget authority is shown in Appendix A).
- **Estimated Operating Impact:** If a project has operating impacts that the agency has quantified, the effects are summarized in the respective year of impact.
- **FTE Data (Total budget in FTE Table might differ from actual budget due to rounding):** Provides the number for Full-Time Equivalent (FTE) employees approved as eligible to be charged to capital projects by, or on behalf of, the agency. Additionally, it provides the total budget for these employees (Personal Services), the non personnel portion of the budget in the agency’s capital plan, and the percentage of the agency CIP budget from either expense category.
- **Facility Location Map:** For those agencies with facilities projects, a map reflecting projects and their geographic location within the District of Columbia.

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding					Approved Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	6 Yr Total
(01) Design	22,602	22,159	668	0	-226	355	0	0	0	0	0	355
(02) SITE	8,720	8,720	0	0	0	0	0	0	0	0	0	0
(03) Project Management	15,887	15,226	0	0	661	0	0	0	0	0	0	0
(04) Construction	21,326	21,326	0	0	0	0	0	0	0	0	0	0
(05) Equipment	336,983	281,168	40,313	3,737	11,764	28,907	29,883	4,504	0	0	0	63,294
(06) IT Requirements Development/Systems Design	105,335	93,557	1,049	678	10,051	1,932	0	0	0	0	0	1,932
<b>TOTALS</b>	<b>510,852</b>	<b>442,156</b>	<b>42,030</b>	<b>4,415</b>	<b>22,251</b>	<b>31,194</b>	<b>29,883</b>	<b>4,504</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65,581</b>

Source	Funding By Source - Prior Funding					Approved Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	6 Yr Total
GO Bonds - New (0300)	339,509	338,957	172	0	381	0	0	0	0	0	0	0
Pay Go (0301)	11,839	8,933	4	0	2,902	0	0	0	0	0	0	0
Equipment Lease (0302)	7,605	7,605	0	0	0	0	0	0	0	0	0	0
Alternative Financing (0303)	15,111	14,900	0	0	211	0	0	0	0	0	0	0
Short-Term Bonds – (0304)	136,787	71,761	41,855	4,415	18,757	31,194	29,883	4,504	0	0	0	65,581
<b>TOTALS</b>	<b>510,852</b>	<b>442,156</b>	<b>42,030</b>	<b>4,415</b>	<b>22,251</b>	<b>31,194</b>	<b>29,883</b>	<b>4,504</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65,581</b>

**Additional Appropriation Data**

First Appropriation FY	1998
Original 6-Year Budget Authority	654,550
Budget Authority Through FY 2026	574,541
FY 2021 Budget Authority Changes	0
6-Year Budget Authority Through FY 2026	574,541
Budget Authority Request Through FY 2027	576,433
Increase (Decrease)	1,892

**Estimated Operating Impact Summary**

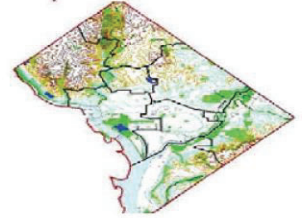
Expenditure (+) or Cost Reduction (-)	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	6 Year Total
	Contractual Services	676	696	718	739	761	657
<b>TOTAL</b>	<b>676</b>	<b>696</b>	<b>718</b>	<b>739</b>	<b>761</b>	<b>657</b>	<b>4,248</b>

**Full Time Equivalent Data**

Object	FTE	FY 2022 Budget	% of Project
Personal Services	38.0	5,382	17.3
Non Personal Services	0.0	25,812	82.7

# AT0-CIM01-CAPITAL ASSET REPLACEMENT SCHEDULING SYSTEM

**Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Implementing Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Project No:** CIM01  
**Ward:**  
**Location:** DISTRICT-WIDE  
**Facility Name or Identifier:** INFORMATION TECHNOLOGY  
**Status:** In multiple phases  
**Useful Life of the Project:** 10  
**Estimated Full Funding Cost:** \$1,811,000



## Description:

The project provides better information on current capital projects as well as future capital and infrastructure needs. The project will identify budget needs to maintain current infrastructure; the capacity of different funding options; and the impact of policies on the District's debt cap and pay-as-you-go levels. The project will help identify the need for alternative financial options such as public/private partnerships and infrastructure trusts, in support of managing the District's asset needs.

The project models all District assets, by type, and by agency, against their current condition and future capital repair needs to ensure maximization of their useful life and ultimately the replacement. It will also provide a mechanism for assessing the value and the risks to the District of both current assets and proposed investments in new assets.

## Justification:

The project provides a mechanism for assessing the condition status of current assets and proposed investments in new assets, and matching the priority of needs with the available budget limitations. The CARSS tool will be updated and upgraded over the next 18 months to provide for easier reporting, better analysis, and greater transparency to users as part of ongoing improvements to our world class asset management system.

## Progress Assessment:

The project provides better information on current capital projects as well as future capital and infrastructure needs.

## Related Projects:

BC101C - Facility Condition Assessment-DGS  
 PLN35C - District Master Facilities Plan-OP  
 ZB201C - Enterprise Integration Projects-OCTO  
 YY630C - Planning-DCPS

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding					Approved Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	6 Yr Total
(01) Design	795	352	668	0	-226	355	0	0	0	0	0	355
(03) Project Management	661	0	0	0	661	0	0	0	0	0	0	0
<b>TOTALS</b>	<b>1,456</b>	<b>352</b>	<b>668</b>	<b>0</b>	<b>435</b>	<b>355</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>355</b>

Source	Funding By Source - Prior Funding					Approved Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	6 Yr Total
GO Bonds - New (0300)	110	0	0	0	110	0	0	0	0	0	0	0
Short-Term Bonds - (0304)	1,346	352	668	0	325	355	0	0	0	0	0	355
<b>TOTALS</b>	<b>1,456</b>	<b>352</b>	<b>668</b>	<b>0</b>	<b>435</b>	<b>355</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>355</b>

Additional Appropriation Data	
First Appropriation FY	2019
Original 6-Year Budget Authority	661
Budget Authority Through FY 2026	1,811
FY 2021 Budget Authority Changes	0
6-Year Budget Authority Through FY 2026	1,811
Budget Authority Request Through FY 2027	1,811
Increase (Decrease)	0

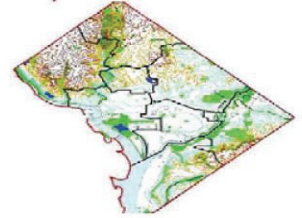
Estimated Operating Impact Summary							
Expenditure (+) or Cost Reduction (-)	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	6 Year Total
Contractual Services	676	696	718	739	761	657	4,248
<b>TOTAL</b>	<b>676</b>	<b>696</b>	<b>718</b>	<b>739</b>	<b>761</b>	<b>657</b>	<b>4,248</b>

Milestone Data	Projected	Actual
Environmental Approvals		
Design Start (FY)	01/1/2016	
Design Complete (FY)	09/1/2016	
Construction Start (FY)	01/1/2017	
Construction Complete (FY)	09/30/2018	
Closeout (FY)	12/31/2018	

Full Time Equivalent Data			
Object	FTE	FY 2022 Budget	% of Project
Personal Services	0.0	0	0.0
Non Personal Services	0.0	355	100.0

# AT0-CSP10-IT SYSTEM UPGRADES

**Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Implementing Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Project No:** CSP10  
**Ward:**  
**Location:** DISTRICT-WIDE  
**Facility Name or Identifier:** INFORMATION TECHNOLOGY  
**Status:** Ongoing Subprojects  
**Useful Life of the Project:** 10  
**Estimated Full Funding Cost:** \$4,942,000



## Description:

This project will provide the necessary budget to support the Office of the Chief Financial Officer’s central IT system. IT systems infrastructure refers to the composite hardware, software, network resources and services required for the existence, operation and management of an enterprise IT environment. The additional resources will allow for the delivery of critical IT solutions. The additional resources are internal to the District and are deployed within OCFO facilities.

## Justification:

This project will support the systems required to support OCFO IT needs, for both hardware and software. The IT support includes, COGNOS/CFO\$OLVE, Tableau, PROMS, GRAMS, the BFA, SPIN and CSPIN, along with the needed servers and routers to ensure continued operations and necessary security.

## Progress Assessment:

Progressing as planned.

## Related Projects:

N/A

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding					Approved Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	6 Yr Total
(06) IT Requirements Development/Systems Design	3,009	8	45	678	2,279	1,932	0	0	0	0	0	1,932
<b>TOTALS</b>	<b>3,009</b>	<b>8</b>	<b>45</b>	<b>678</b>	<b>2,279</b>	<b>1,932</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,932</b>

Source	Funding By Source - Prior Funding					Approved Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	6 Yr Total
Short-Term Bonds – (0304)	3,009	8	45	678	2,279	1,932	0	0	0	0	0	1,932
<b>TOTALS</b>	<b>3,009</b>	<b>8</b>	<b>45</b>	<b>678</b>	<b>2,279</b>	<b>1,932</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,932</b>

## Additional Appropriation Data

First Appropriation FY	2018
Original 6-Year Budget Authority	3,500
Budget Authority Through FY 2026	4,942
FY 2021 Budget Authority Changes	0
6-Year Budget Authority Through FY 2026	4,942
Budget Authority Request Through FY 2027	4,942
Increase (Decrease)	0

## Estimated Operating Impact Summary

Expenditure (+) or Cost Reduction (-)	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	6 Yr Total
No estimated operating impact							

## Milestone Data

	Projected	Actual
Environmental Approvals		
Design Start (FY)	01/1/2019	
Design Complete (FY)	09/1/2019	
Construction Start (FY)	01/1/2020	
Construction Complete (FY)	09/30/2021	
Closeout (FY)	12/31/2021	

## Full Time Equivalent Data

Object	FTE	FY 2022 Budget	% of Project
Personal Services	0.0	0	0.0
Non Personal Services	0.0	1,932	100.0

# AT0-IFSMP-MP-DISTRICT INTEGRATED FINANCIAL SYSTEM (DIFS)

**Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Implementing Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Project No:** IFSMP  
**Ward:**  
**Location:** DISTRICT WIDE  
**Facility Name or Identifier:** DISTRICT INTEGRATED FINANCIAL SYSTEM (DIFS)  
**Status:** Ongoing Subprojects  
**Useful Life of the Project:**  
**Estimated Full Funding Cost:** \$163,000,000

## Description:

The new District Integrated Financial System (DIFS) will provide Oracle cloud-based systems for Financial Management (replacing the current SOAR financial system), Planning and Budgeting (replacing the current BFA GRAMS, and PROMS), and for a new Treasury Management System to improve functions in the Office of Finance and Treasury.

The project includes all necessary integrations to other District systems which must link to the financial system, including PeopleSoft and PASS, thus ensuring better transparency for users across the District. Further, the project includes the needed reporting functions required by a variety of stakeholders needing analytics and data. The plan is to also consider the feasibility of creating a new Grants Management System to be used by a central grants organization to help achieve the full benefits of better grants management within the District.

Of significance to the project's success will be to ensure acceptance and usage throughout the District. The project budget and planning for DIFS includes Organizational Change Management within the scope of this effort.

## Justification:

The benefits of the project are:

- Move to a cloud environment
- Simplify and standardize our current data structure
- Innovative communication and training
- 'Clean/scrub' current data
- Automate data integration
- Phased Implementation approach
- Invest in reporting and analysis
- Create culture of change management

## Progress Assessment:

On-going Project

## Related Projects:

Sub-Project No	Sub-Project Title
IFSM01	Finance and Accounting System
IFSM02	Budget System
IFSM03	Treasury Management System
IFSM04	Grants Management System
IFSM05	Systems Integration
IFSM06	Business Reporting

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding					Approved Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	6 Yr Total
(05) Equipment	99,706	45,395	40,043	3,737	10,531	28,907	29,883	4,504	0	0	0	63,294
<b>TOTALS</b>	<b>99,706</b>	<b>45,395</b>	<b>40,043</b>	<b>3,737</b>	<b>10,531</b>	<b>28,907</b>	<b>29,883</b>	<b>4,504</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63,294</b>

Source	Funding By Source - Prior Funding					Approved Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	6 Yr Total
Short-Term Bonds - (0304)	99,706	45,395	40,043	3,737	10,531	28,907	29,883	4,504	0	0	0	63,294
<b>TOTALS</b>	<b>99,706</b>	<b>45,395</b>	<b>40,043</b>	<b>3,737</b>	<b>10,531</b>	<b>28,907</b>	<b>29,883</b>	<b>4,504</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63,294</b>

## Additional Appropriation Data

First Appropriation FY	2020
Original 6-Year Budget Authority	229,899
Budget Authority Through FY 2026	161,108
FY 2021 Budget Authority Changes	0
6-Year Budget Authority Through FY 2026	161,108
Budget Authority Request Through FY 2027	163,000
Increase (Decrease)	1,892

## Estimated Operating Impact Summary

Expenditure (+) or Cost Reduction (-)	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	6 Yr Total
No estimated operating impact							

## Milestone Data

	Projected	Actual
Environmental Approvals		
Design Start (FY)	04/15/2019	
Design Complete (FY)	10/13/2019	
Construction Start (FY)	10/14/2019	
Construction Complete (FY)	10/31/2023	
Closeout (FY)	04/1/2024	

## Full Time Equivalent Data

Object	FTE	FY 2022 Budget	% of Project
Personal Services	38.0	5,382	18.6
Non Personal Services	0.0	23,525	81.4