

# (AT0) OFFICE OF THE CHIEF FINANCIAL OFFICER

## **MISSION**

The Office of the Chief Financial Officer (OCFO) provides financial management services to the government and the people of the District of Columbia to sustain long-term fiscal and economic viability.

## **BACKGROUND**

In accordance with the independent status of the District's Chief Financial Officer, the OCFO exercises independent control and management oversight over the District's financial systems, including SOAR, the Modernized Integrated Tax System (MITS), CFOSolve, and all other related and subsidiary systems. The OCFO is charged with the responsibility for maintaining and operating the District's independent financial systems to support the Mayor, the Council, Congress, and District residents.

## **CAPITAL PROGRAM OBJECTIVES**

The OCFO maintains the integrity and reliability of the District's financial systems by maintaining independence in its relationships with program staff and assuring that systems modifications are transparent and auditable. This is accomplished by ensuring the financial systems can be maintained and supported by the OCFO workforce. This is a core function and cannot be outsourced to outside vendors or other parts of the government.

## **RECENT ACCOMPLISHMENTS**

Highlights of our achievements include the District receiving and maintaining the first AAA rating for Income Tax Secured Revenue Bonds from the major rating agencies, an unprecedented 20th year of budget surplus, and the Comprehensive Annual Financial Report (CAFR) submitted with an unqualified opinion and no material weaknesses.

In August 2014 the CFO presented the OCFO strategic plan with 24 strategic initiatives supporting 7 key objectives. As plan initiatives are completed, new goals and projects are put forward. In April 2017, the CFO presented the updated OCFO strategic plan featuring 25 strategic initiatives. Two capital projects, the completion of MITS and the replacement of the SOAR and budget systems, are included in the plan as strategic initiatives.

**Elements on this page of the Agency Summary include:**

- **Funding Tables:** Past budget allotments show the allotment balance, calculated as allotments received to date less all obligations (the sum of expenditures, encumbrances, intra-District advances and pre-encumbrances). Agencies are allowed to encumber and pre-encumber funds up to the limit of a capital project’s budget authority, which might be higher than allotments received to date. For this reason, a negative balance on a project sheet does not necessarily indicate overspending or an anti-deficiency violation. A negative balance is permitted in this calculation of remaining allotment authority.
- **Additional Appropriations Data (\$000):** Provides a summary of the budget authority over the life of the project. The table can be read as follows:
  - › **Original 6-Year Budget Authority:** Represents the authority from the fiscal year in which budget was first appropriated through the next 5 years.
  - › **Budget Authority Through FY 2022 :** Represents the lifetime budget authority, including the 6-year budget authority for FY 2017 through FY 2022.
  - › **FY 2017 Budget Authority Revisions:** Represents the changes to the budget authority as a result of reprogramming, redirections and rescissions (also reflected in Appendix F) for the current fiscal year.
  - › **6-Year Budget Authority Through FY 2022 :** This is the total 6-year authority for FY 2017 through FY 2022 including changes from the current fiscal year.
  - › **Budget Authority Request Through FY 2023 :** Represents the 6-year budget authority for FY 2018 through FY 2023.
  - › **Increase (Decrease) :** This is the change in 6-year budget requested for FY 2018 - FY 2023 (change in budget authority is shown in Appendix A).
- **Estimated Operating Impact:** If a project has operating impacts that the agency has quantified, the effects are summarized in the respective year of impact.
- **FTE Data (Total budget in FTE Table might differ from actual budget due to rounding):** Provides the number for Full-Time Equivalent (FTE) employees approved as eligible to be charged to capital projects by, or on behalf of, the agency. Additionally, it provides the total budget for these employees (Personal Services), the non personnel portion of the budget in the agency’s capital plan, and the percentage of the agency CIP budget from either expense category.
- **Facility Location Map:** For those agencies with facilities projects, a map reflecting projects and their geographic location within the District of Columbia.

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding					Proposed Funding						6 Yr Total
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
(01) Design	21,807	21,807	0	0	0	0	0	0	0	0	0	0
(02) SITE	8,720	8,720	0	0	0	0	0	0	0	0	0	0
(03) Project Management	17,621	16,280	0	218	1,122	606	0	0	0	0	0	606
(04) Construction	21,326	21,326	0	0	0	0	0	0	0	0	0	0
(05) Equipment	249,564	235,892	498	3	13,170	0	0	0	0	0	0	0
(06) IT Requirements Development/Systems Design	71,417	44,567	4,552	626	21,672	6,000	13,900	25,200	42,500	19,500	10,000	117,100
<b>TOTALS</b>	<b>390,454</b>	<b>348,591</b>	<b>5,050</b>	<b>848</b>	<b>35,965</b>	<b>6,606</b>	<b>13,900</b>	<b>25,200</b>	<b>42,500</b>	<b>19,500</b>	<b>10,000</b>	<b>117,706</b>

Source	Funding By Source - Prior Funding					Proposed Funding						6 Yr Total
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
GO Bonds - New (0300)	353,711	324,805	4,936	848	23,123	0	0	0	0	0	0	0
Pay Go (0301)	12,480	480	0	0	12,000	0	3,000	21,000	38,500	19,500	10,000	92,000
Equipment Lease (0302)	7,605	7,605	0	0	0	0	0	0	0	0	0	0
Alternative Financing (0303)	15,111	14,900	6	0	206	0	0	0	0	0	0	0
Short-Term Bonds – (0304)	1,546	802	109	0	636	6,606	10,900	4,200	4,000	0	0	25,706
<b>TOTALS</b>	<b>390,454</b>	<b>348,591</b>	<b>5,050</b>	<b>848</b>	<b>35,965</b>	<b>6,606</b>	<b>13,900</b>	<b>25,200</b>	<b>42,500</b>	<b>19,500</b>	<b>10,000</b>	<b>117,706</b>

**Additional Appropriation Data**

First Appropriation FY	1998
Original 6-Year Budget Authority	205,354
Budget Authority Through FY 2022	403,641
FY 2017 Budget Authority Changes	
Capital Reprogramming FY 2017 YTD	-1,687
6-Year Budget Authority Through FY 2022	401,954
Budget Authority Request Through FY 2023	508,160
Increase (Decrease)	106,206

**Estimated Operating Impact Summary**

Expenditure (+) or Cost Reduction (-)	FY 2018						FY 2019						FY 2020						FY 2021						FY 2022						FY 2023						6 Year Total
	FY 2018		FY 2019		FY 2020		FY 2021		FY 2022		FY 2023		FY 2018		FY 2019		FY 2020		FY 2021		FY 2022		FY 2023		FY 2018		FY 2019		FY 2020		FY 2021		FY 2022		FY 2023		
Equipment	600	618	637	656	675	696	3,881																														
<b>TOTAL</b>	<b>600</b>	<b>618</b>	<b>637</b>	<b>656</b>	<b>675</b>	<b>696</b>	<b>3,881</b>																														

**Full Time Equivalent Data**

Object	FTE	FY 2018 Budget	% of Project
Personal Services	26.0	3,029	45.8
Non Personal Services	0.0	3,577	54.2

# TO0-CIM01-CAPITAL ASSET REPLACEMENT SCHEDULING SYSTEM

**Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Implementing Agency:** OFFICE OF THE CHIEF TECHNOLOGY OFFICER (TO0)  
**Project No:** CIM01  
**Ward:**  
**Location:** DISTRICT-WIDE  
**Facility Name or Identifier:** INFORMATION TECHNOLOGY  
**Status:** In multiple phases  
**Useful Life of the Project:** 10  
**Estimated Full Funding Cost:** \$3,001,000

## Description:

The project will provide better information on current capital projects as well as future capital and infrastructure needs. The project will identify budget needs to maintain current infrastructure; the capacity of different funding options; and the impact of policies on the District's debt cap and pay-as-you-go levels. The project will help identify the need for alternative financial options such as public/private partnerships and infrastructure trusts, in support of managing the District's asset needs.

The project will model all District assets, by type, and by agency, against their current condition and future capital repair needs to ensure maximization of their useful life and ultimately the replacement. It will also provide a mechanism for assessing the value and the risks to the District of both current assets and proposed investments in new assets.

## Justification:

The project will provide a mechanism for assessing the condition status of current assets and proposed investments in new assets, and matching the priority of needs with the available budget limitations.

## Progress Assessment:

The project will provide better information on current capital projects as well as future capital and infrastructure needs.

## Related Projects:

BC101C - Facility Condition Assessment-DGS  
 PLN35C - District Master Facilities Plan-OP  
 ZB201C - Enterprise Integration Projects-OCTO  
 YY630C - Planning-DCPS

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding					Proposed Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
(03) Project Management	2,395	1,054	0	218	1,122	606	0	0	0	0	0	606
<b>TOTALS</b>	<b>2,395</b>	<b>1,054</b>	<b>0</b>	<b>218</b>	<b>1,122</b>	<b>606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>606</b>

Source	Funding By Source - Prior Funding					Proposed Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
GO Bonds - New (0300)	2,395	1,054	0	218	1,122	0	0	0	0	0	0	0
Short-Term Bonds - (0304)	0	0	0	0	0	606	0	0	0	0	0	606
<b>TOTALS</b>	<b>2,395</b>	<b>1,054</b>	<b>0</b>	<b>218</b>	<b>1,122</b>	<b>606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>606</b>

## Additional Appropriation Data

First Appropriation FY	2016
Original 6-Year Budget Authority	1,395
Budget Authority Through FY 2022	2,395
FY 2017 Budget Authority Changes	0
6-Year Budget Authority Through FY 2022	2,395
Budget Authority Request Through FY 2023	3,001
Increase (Decrease)	606

## Estimated Operating Impact Summary

Expenditure (+) or Cost Reduction (-)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Year Total
	Equipment	600	618	637	656	675	696
<b>TOTAL</b>	<b>600</b>	<b>618</b>	<b>637</b>	<b>656</b>	<b>675</b>	<b>696</b>	<b>3,881</b>

## Milestone Data

	Projected	Actual
Environmental Approvals		
Design Start (FY)	01/01/2016	
Design Complete (FY)	09/01/2016	
Construction Start (FY)	01/01/2017	
Construction Complete (FY)	09/30/2017	
Closeout (FY)	12/31/2019	

## Full Time Equivalent Data

Object	FTE	FY 2018 Budget	% of Project
Personal Services	0.0	0	0.0
Non Personal Services	0.0	606	100.0

# AT0-BF304-DCSRP - SOAR MODERNIZATION

**Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Implementing Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Project No:** BF304  
**Ward:**  
**Location:** DISTRICT-WIDE  
**Facility Name or Identifier:** INFORMATION TECHNOLOGY  
**Status:** In multiple phases  
**Useful Life of the Project:** 15  
**Estimated Full Funding Cost:** \$91,000,000

**Description:**

This project will implement major enhancements and improvements to the District’s General Ledger System by completely replacing the current R-STARS (SOAR) accounting system with a modern, web-based system utilizing industry best practices.

**Justification:**

The current application is 17 years old and must be replaced.

**Progress Assessment:**

New project

**Related Projects:**

BF301C - SOAR Modernization  
 BF303C - Modernized Budget Analytics

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding					Proposed Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
(06) IT Requirements Development/Systems Design	0	0	0	0	0	0	3,000	21,000	38,500	18,500	10,000	91,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>21,000</b>	<b>38,500</b>	<b>18,500</b>	<b>10,000</b>	<b>91,000</b>

Source	Funding By Source - Prior Funding					Proposed Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
Pay Go (0301)	0	0	0	0	0	0	3,000	21,000	38,500	18,500	10,000	91,000
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>21,000</b>	<b>38,500</b>	<b>18,500</b>	<b>10,000</b>	<b>91,000</b>

**Additional Appropriation Data**

First Appropriation FY	
Original 6-Year Budget Authority	0
Budget Authority Through FY 2022	0
FY 2017 Budget Authority Changes	0
6-Year Budget Authority Through FY 2022	0
Budget Authority Request Through FY 2023	91,000
Increase (Decrease)	91,000

**Estimated Operating Impact Summary**

Expenditure (+) or Cost Reduction (-)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
No estimated operating impact							

**Milestone Data**

	Projected	Actual
Environmental Approvals		
Design Start (FY)	10/01/2018	
Design Complete (FY)	09/30/2019	
Construction Start (FY)	10/01/2019	
Construction Complete (FY)	09/30/2023	
Closeout (FY)		

**Full Time Equivalent Data**

Object	FTE	FY 2018 Budget	% of Project
Personal Services	0.0	0	0.0
Non Personal Services	0.0	0	0.0

# AT0-CSP08-INTEGRATED TAX SYSTEM MODERNIZATION

**Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Implementing Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Project No:** CSP08  
**Ward:**  
**Location:** DISTRICT-WIDE  
**Facility Name or Identifier:** INFORMATION TECHNOLOGY  
**Status:** In multiple phases  
**Useful Life of the Project:** 10  
**Estimated Full Funding Cost:** \$78,320,000

## Description:

This project will completely modernize and refine the District's tax systems to bring them in line with industry best practices and add new functionality in the areas of compliance; collections; case management; individual, business and property tax collection; and processing and accounting. The tax system modernization will be achieved in stages to replace individual components starting with the case management module, real property system, and eventually the core tax management system.

This project represents a modernization of the Integrated Tax System (ITS). The current system will require a technology refresh, particularly on the reporting and middle-ware tools, to take advantage of web-based technologies that were not available when the system was installed. This will require replacement of the SAND and the Crystal server-based systems currently in use for report and query building as well as supporting platform software and related applications. This investment will allow the core underlying system to remain in place, while simplifying maintenance requirements and allowing for further consolidation of servers and reduced bandwidth requirements.

## Justification:

The first phase replaced the real property tax module, to address and reduce the risk of fraud and mismanagement by leveraging superior internal controls and industry best practices implemented in the replacement system. In addition, the new case management system provides intelligent case analytics, and review and analyses abilities that have increased tax compliance and collection, further resulting in increased revenues. The implementation of phases 1 & 2 have resulted in the capture of new tax revenue that is being recognized as Paygo transfers from the general fund to the capital project. This capital budget will help offset the project's costs.

## Progress Assessment:

We are now in phase 3 and implementing the third new module.

## Related Projects:

CSP09 - Integrated Tax System (ITS) Modernization

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding					Proposed Funding						
	Allotments	Spent	Encr/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
(06) IT Requirements Development/Systems Design	65,420	40,981	4,360	626	19,453	6,000	6,900	0	0	0	0	12,900
<b>TOTALS</b>	<b>65,420</b>	<b>40,981</b>	<b>4,360</b>	<b>626</b>	<b>19,453</b>	<b>6,000</b>	<b>6,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,900</b>

Source	Funding By Source - Prior Funding					Proposed Funding						
	Allotments	Spent	Encr/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
GO Bonds - New (0300)	53,420	40,981	4,360	626	7,453	0	0	0	0	0	0	0
Pay Go (0301)	12,000	0	0	0	12,000	0	0	0	0	0	0	0
Short-Term Bonds - (0304)	0	0	0	0	0	6,000	6,900	0	0	0	0	12,900
<b>TOTALS</b>	<b>65,420</b>	<b>40,981</b>	<b>4,360</b>	<b>626</b>	<b>19,453</b>	<b>6,000</b>	<b>6,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,900</b>

## Additional Appropriation Data

First Appropriation FY	2007
Original 6-Year Budget Authority	21,500
Budget Authority Through FY 2022	71,420
FY 2017 Budget Authority Changes	0
6-Year Budget Authority Through FY 2022	71,420
Budget Authority Request Through FY 2023	78,320
Increase (Decrease)	6,900

## Estimated Operating Impact Summary

Expenditure (+) or Cost Reduction (-)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
No estimated operating impact							

## Milestone Data

	Projected	Actual
Environmental Approvals		
Design Start (FY)		01/01/2009
Design Complete (FY)	01/01/2010	06/01/2010
Construction Start (FY)		06/01/2010
Construction Complete (FY)	07/30/2019	
Closeout (FY)	07/30/2019	

## Full Time Equivalent Data

Object	FTE	FY 2018 Budget	% of Project
Personal Services	26.0	3,029	50.5
Non Personal Services	0.0	2,971	49.5

# AT0-CSP10-IT SYSTEM UPGRADES

**Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Implementing Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Project No:** CSP10  
**Ward:**  
**Location:** DISTRICT-WIDE  
**Facility Name or Identifier:** INFORMATION TECHNOLOGY  
**Status:** New  
**Useful Life of the Project:** 10  
**Estimated Full Funding Cost:** \$3,500,000

**Description:**

This project will provide the necessary budget to support the Office of the Chief Financial Officer’s central IT system. IT systems infrastructure refers to the composite hardware, software, network resources and services required for the existence, operation and management of an enterprise IT environment. It allows for the delivery of IT solutions and services to our employees and District citizens, is internal to the District and is deployed within our facilities.

**Justification:**

This project will maintain the systems required to support OCFO IT needs, for both hardware and software.

**Progress Assessment:**

New project

**Related Projects:**

N/A

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding					Proposed Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
(06) IT Requirements Development/Systems Design	0	0	0	0	0	0	500	1,000	1,000	1,000	0	3,500
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>3,500</b>

Source	Funding By Source - Prior Funding					Proposed Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
Pay Go (0301)	0	0	0	0	0	0	0	0	0	1,000	0	1,000
Short-Term Bonds – (0304)	0	0	0	0	0	0	500	1,000	1,000	0	0	2,500
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>3,500</b>

Additional Appropriation Data	
First Appropriation FY	
Original 6-Year Budget Authority	0
Budget Authority Through FY 2022	0
FY 2017 Budget Authority Changes	0
6-Year Budget Authority Through FY 2022	0
Budget Authority Request Through FY 2023	3,500
Increase (Decrease)	3,500

Estimated Operating Impact Summary							
Expenditure (+) or Cost Reduction (-)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
No estimated operating impact							

Milestone Data	Projected	Actual
Environmental Approvals		
Design Start (FY)	01/01/2019	
Design Complete (FY)	09/01/2019	
Construction Start (FY)	01/01/2020	
Construction Complete (FY)	09/30/2022	
Closeout (FY)	12/31/2024	

Full Time Equivalent Data			
Object	FTE	FY 2018 Budget	% of Project
Personal Services	0.0	0	0.0
Non Personal Services	0.0	0	0.0

# AT0-BF303-MODERNIZED BUDGET ANALYTICS

**Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Implementing Agency:** OFFICE OF THE CHIEF FINANCIAL OFFICER (AT0)  
**Project No:** BF303  
**Ward:**  
**Location:** DISTRICT-WIDE  
**Facility Name or Identifier:** INFORMATION TECHNOLOGY  
**Status:** New  
**Useful Life of the Project:** 15  
**Estimated Full Funding Cost:** \$9,700,000

**Description:**

This project will provide the District government with an improved process for formulating complex budgets (operating, revenue and capital) and the peripheral data associated with budgets (wards, classifications of projects, on-line publishing etc.). The initiative will build the business analytics platform by providing a consolidated view of budget and financial information within the different business units and agencies. The initiative will allow the government and its citizens to track the District's budget health through enhanced data visualizations, charts, and datasets. The initiative will create and publish dashboards on agency and project budgets, revenue forecasts and collections, performance against budget, capital project management and other business performance metrics.

**Justification:**

Agencies currently work with various spreadsheets and external databases prior to either uploading the information into the current Budget Formulation Application (BFA) or reentering the same information into BFA. The new budget system can be utilized for complete budget functionality - planning, formulation and execution, along with improved reporting and analytics.

**Progress Assessment:**

New project

**Related Projects:**

BF301C - SOAR Modernization  
 BF304C - DCSR SRP SOAR Modernization

(Dollars in Thousands)

Phase	Funding By Phase - Prior Funding					Proposed Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
(06) IT Requirements Development/Systems Design	0	0	0	0	0	0	3,500	3,200	3,000	0	0	9,700
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500</b>	<b>3,200</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>9,700</b>

  

Source	Funding By Source - Prior Funding					Proposed Funding						
	Allotments	Spent	Enc/ID-Adv	Pre-Enc	Balance	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
Short-Term Bonds - (0304)	0	0	0	0	0	0	3,500	3,200	3,000	0	0	9,700
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500</b>	<b>3,200</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>9,700</b>

**Additional Appropriation Data**

First Appropriation FY	
Original 6-Year Budget Authority	0
Budget Authority Through FY 2022	0
FY 2017 Budget Authority Changes	0
6-Year Budget Authority Through FY 2022	0
Budget Authority Request Through FY 2023	9,700
Increase (Decrease)	9,700

**Estimated Operating Impact Summary**

Expenditure (+) or Cost Reduction (-)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	6 Yr Total
No estimated operating impact							

**Milestone Data**

	Projected	Actual
Design Start (FY)	12/01/2018	
Design Complete (FY)	09/30/2019	
Construction Start (FY)	10/01/2020	
Construction Complete (FY)	09/30/2021	
Closeout (FY)		

**Full Time Equivalent Data**

Object	FTE	FY 2018 Budget	% of Project
Personal Services	0.0	0	0.0
Non Personal Services	0.0	0	0.0