Office of the Mayor

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Telephone: 202-727-1000

Table AA0-1

					% Change
	FY 2017	FY 2018	FY 2019	FY 2020	from
Description	Actual	Actual	Approved	Approved	FY 2019
OPERATING BUDGET	\$14,453,363	\$15,868,713	\$16,132,874	\$18,820,568	16.7
FTEs	88.2	101.0	107.5	123.5	14.9

The mission of the Executive Office of the Mayor (EOM) is to serve the public by supporting the Mayor in governing, including constituent engagement and media relations.

Summary of Services

EOM provides District agencies with vision and policy direction and provides agencies with the leadership, support, and oversight to implement specific policy goals and objectives, including building pathways to the middle class, through an improved education system, safe and clean neighborhoods, better job opportunities, and long-term investments in the city's infrastructure.

The agency's FY 2020 approved budget is presented in the following tables:

FY 2020 Approved Gross Funds Operating Budget and FTEs, by Revenue Type

Table AA0-2 contains the approved FY 2020 budget by revenue type compared to the FY 2019 approved budget. It also provides FY 2017 and FY 2018 actual data.

Table AA0-2 (dollars in thousands)

	Dollars in Thousands					Full-Time Equivalents						
		_			Change			-			Change	
	Actual	Actual	Approved	Approved	from	%	Actual	Actual	Approved	Approved	from	%
Appropriated Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2019	Change*	FY 2017	FY 2018	FY 2019	FY 2020	FY 2019 C	hange
GENERAL FUND												
Local Funds	9,736	10,863	11,367	13,921	2,554	22.5	80.5	91.2	97.8	112.8	15.0	15.3
TOTAL FOR												
GENERAL FUND	9,736	10,863	11,367	13,921	2,554	22.5	80.5	91.2	97.8	112.8	15.0	15.3
FEDERAL												
RESOURCES												
Federal Grant Funds	3,742	4,040	4,083	4,093	10	0.2	2.3	3.2	3.2	3.2	0.0	0.0
TOTAL FOR												
FEDERAL												
RESOURCES	3,742	4,040	4,083	4,093	10	0.2	2.3	3.2	3.2	3.2	0.0	0.0

Table AA0-2

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents							
					Change						Change	
	Actual	Actual	Approved	Approved	from	%	Actual	Actual	Approved	Approved	from	%
Appropriated Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2019	Change*	FY 2017	FY 2018	FY 2019	FY 2020	FY 2019 C	Change
INTRA-DISTRICT												
FUNDS												
Intra-District Funds	976	966	683	807	124	18.2	5.4	6.5	6.5	7.5	1.0	15.4
TOTAL FOR												
INTRA-DISTRICT												
FUNDS	976	966	683	807	124	18.2	5.4	6.5	6.5	7.5	1.0	15.4
GROSS FUNDS	14,453	15,869	16,133	18,821	2,688	16.7	88.2	101.0	107.5	123.5	16.0	14.9

^{*}Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the FY 2020 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2020 Approved Operating Budget, by Comptroller Source Group

Table AA0-3 contains the approved FY 2020 budget at the Comptroller Source Group (object class) level compared to the FY 2019 approved budget. It also provides FY 2017 and FY 2018 actual expenditures.

Table AA0-3

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Approved	from	Percentage
Comptroller Source Group	FY 2017	FY 2018	FY 2019	FY 2020	FY 2019	Change*
11 - Regular Pay - Continuing Full Time	6,855	7,962	8,493	10,134	1,641	19.3
12 - Regular Pay - Other	516	474	358	511	153	42.7
13 - Additional Gross Pay	54	80	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	1,432	1,718	1,820	2,079	259	14.2
15 - Overtime Pay	1	0	0	0	0	N/A
SUBTOTAL PERSONAL SERVICES (PS)	8,858	10,234	10,671	12,724	2,053	19.2
20 - Supplies and Materials	135	106	123	241	118	96.2
31 - Telecommunications	30	9	0	0	0	N/A
40 - Other Services and Charges	1,039	1,501	1,231	982	-248	-20.2
41 - Contractual Services - Other	693	138	0	705	705	N/A
50 - Subsidies and Transfers	3,503	3,840	4,062	4,086	24	0.6
70 - Equipment and Equipment Rental	195	42	47	83	36	77.1
SUBTOTAL NONPERSONAL SERVICES (NPS)	5,595	5,635	5,462	6,097	635	11.6
GROSS FUNDS	14,453	15,869	16,133	18,821	2,688	16.7

^{*}Percent change is based on whole dollars.

FY 2020 Approved Operating Budget and FTEs, by Division/Program and Activity

Table AA0-4 contains the approved FY 2020 budget by division/program and activity compared to the FY 2019 approved budget. It also provides FY 2017 and FY 2018 actual data. For a more comprehensive explanation of divisions/programs and activities, please see the Division/Program Description section, which follows the table.

Table AA0-4 (dollars in thousands)

-	Dollars in Thousands						Full-T	ime Equiv	valents	
					Change					Change
	Actual		Approved		from	Actual		Approved		from
Division/Program and Activity	FY 2017	FY 2018	FY 2019	FY 2020	FY 2019	FY 2017	FY 2018	FY 2019	FY 2020	FY 2019
(1000) AGENCY MANAGEMENT	60	85	115	115	0	0.0	0.0	0.0	0.0	0.0
(1070) Fleet Management			115	115			0.0	0.0		0.0
(1085) Customer Service	0	325	0	0	0	0.0	0.0	0.0	0.0	0.0
SUBTOTAL (1000) AGENCY MANAGEMENT	60	410	115	115	0	0.0	0.0	0.0	0.0	0.0
(2000) OFFICE OF THE MAYOR	- 00	110	113	110	<u> </u>	0.0	0.0	0.0	0.0	0.0
(2001) Office of the Mayor	1,633	1,156	1,179	1,303	125	7.0	7.0	7.0	8.0	1.0
(2002) Scheduling Unit	349	378	352	411	59	4.0	4.0	4.0	4.0	0.0
(2003) Office of Communications	722	970	957	976	19	7.0	9.0	9.0	9.0	0.0
(2004) Office of Support Services	1,153	919	866	2,026	1,160	7.5	7.5	7.5	11.0	3.5
(2005) Mayor's Correspondence Unit	431	415	441	465	25	5.0	5.0	5.0	5.0	0.0
(2006) Office of the General Counsel	581	609	571	594	23	4.0	4.0	4.0	4.0	0.0
(2007) Commission for NCS	457	0	0	0	0	0.0	0.0	0.0	0.0	0.0
(2010) Emancipation Day	239	263	250	260	10	0.0	0.0	0.0	0.0	0.0
(2019) Office of Policy	0	0	0	497	497	0.0	0.0	0.0	4.5	4.5
SUBTOTAL (2000) OFFICE OF THE	- 0	0	0	47/	491	0.0	0.0	0.0	4.3	4.3
MAYOR	5,565	4,711	4,616	6,533	1,917	34.4	36.4	36.5	45.5	9.0
(4100) MAYOR'S OFFICE OF		.,,,,,	1,010	0,000	1,217					
TALENT AND APPOINTMENT										
(4101) Talent and Appointments	551	629	573	587	14	6.0	6.0	6.0	6.0	0.0
SUBTOTAL (4100) MAYOR'S										
OFFICE OF TALENT AND										
APPOINTMENT	551	629	573	587	14	6.0	6.0	6.0	6.0	0.0
(5000) OFFICE OF COMMUNITY										
AFFAIRS	4 00=	4.0==				150	21.0	2.5.0		• •
(5001) Community Relations and Services	1,907	1,875	2,363	2,251	-112	17.9	21.9	25.0	23.0	-2.0
(5002) Office of African American Affairs	0	0	272	267	-5	0.0	0.0	2.0	2.0	0.0
(5003) Office of Partnerships and Grant	260	379	373	0	272	3.0	3.0	2.0	0.0	2.0
Services	369 447	642	572	581	-373 9	4.0	5.0	3.0	0.0	-3.0 0.0
(5004) Office of African Affairs	0	042	0	0	0	0.0	0.0	5.0	5.0	
(5005) Commission on Women (5005) Office of Women's Policy and	U	U	U	U	U	0.0	0.0	4.0	0.0	-4.0
Initiatives	392	388	417	385	-31	4.0	4.0	0.0	4.0	4.0
(5006) Office of LGBT Affairs	329	364	294	378	85	2.0	2.0	2.0	3.0	1.0
(5008) Office on Returning Citizen Affairs	449	700	839	1,129	290	5.0	7.0	8.0	11.0	3.0
(5009) Office of Religious Affairs	159	225	200	220	20	2.0	2.0	2.0	2.0	0.0
(5011) Commission on Caribbean Affairs	30	33	75	75	0	0.0	0.0	0.0	0.0	0.0
(5018) Office of Fathers, Men and Boys	0	0	0	231	231	0.0	0.0	0.0	2.0	2.0
(5019) Office of Community Affairs	0	556	414	383	-31	0.0	2.0	2.0	2.0	0.0
(5020) Office of Nightlife and Culture	0	0	0	345	345	0.0	0.0	0.0	3.0	3.0
SUBTOTAL (5000) OFFICE OF	0	0	0	טדט.	נדנ	0.0	0.0	0.0	5.0	3.0
COMMUNITY AFFAIRS	4,082	5,161	5,820	6,246	426	37.9	46.9	53.0	57.0	4.0

Table AA0-4 (dollars in thousands)

		Dollar	rs in Thou	sands		Full-Time Equivalents				
					Change					Change
	Actual	Actual	Approved	Approved	from	Actual	Actual	Approved	Approved	from
Division/Program and Activity	FY 2017	FY 2018	FY 2019	FY 2020	FY 2019	FY 2017	FY 2018	FY 2019	FY 2020	FY 2019
(7000) SERVE DC										
(7001) Administration	488	532	606	501	-104	4.6	5.2	5.5	4.5	-1.0
(7002) AmeriCorps	3,528	3,803	3,745	3,819	73	0.0	0.0	0.0	1.0	1.0
(7004) Training	182	623	164	148	-16	0.0	6.5	1.0	1.0	0.0
(7005) Outreach	0	0	494	504	9	5.4	0.0	5.5	5.5	0.0
(7009) Office of Partnership and Grant										
Services	0	0	0	368	368	0.0	0.0	0.0	3.0	3.0
SUBTOTAL (7000) SERVE DC	4,199	4,958	5,009	5,339	330	10.0	11.8	12.0	15.0	3.0
(9960) YR END CLOSE										
No Activity Assigned	-4	0	0	0	0	0.0	0.0	0.0	0.0	0.0
SUBTOTAL (9960) YR END CLOSE	-4	0	0	0	0	0.0	0.0	0.0	0.0	0.0
TOTAL APPROVED										
OPERATING BUDGET	14,453	15,869	16,133	18,821	2,688	88.2	101.0	107.5	123.5	16.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2020 Operating Appendices** located on the Office of the Chief Financial Officer's website. "No Activity Assigned" indicates budget or actuals that are recorded at the division/program level.

Program Description

The Executive Office of the Mayor operates through the following 5 programs:

Office of the Mayor – provides staff support to the Mayor in leading the government and community.

This program contains the following 8 activities:

- Office of the Mayor provides leadership, strategic direction, and policy guidance to EOM, Deputy Mayors, and agencies;
- **Scheduling Unit** processes scheduling requests and correspondence for the Mayor and provides oversight of the Mayor's public engagements;
- Office of Communications provides strategic communication directions, media relations, public information dissemination, agency communications review and coordination, government-wide communication standards, and guidance to and training opportunities for agency public information officers;
- Office of Support Services provides operational support to the EOM, Deputy Mayors, the Office of the City Administrator, Criminal Justice Coordinating Council, Office on Latino Affairs, Office of Veterans' Affairs, Office on Asian and Pacific Islander Affairs, Office of the Senior Advisor, and Office of Risk Management:
- **Mayor's Correspondence Unit** responds to written correspondence sent to the Mayor in a timely, thoughtful, and helpful manner;
- Office of the General Counsel advises the Mayor and other activities of the EOM without legal counsel on legal matters;
- **Emancipation Day** promotes, advocates, and supports Emancipation Day activities for the District of Columbia; and

• Mayor's Office of Public Policy – responsible for generating the fresh ideas that allow EOM to better serve District residents, create forward-thinking change, and support a city that is as innovative as it is historic by developing and executing strategic initiatives to give more District residents a fair shot, and to develop innovative solutions to common challenges.

Mayor's Office of Talent and Appointments (MOTA) – provides assistance to the Mayor by making recommendations for outstanding community leaders to serve as appointed leadership staff or members to boards and commissions. The MOTA team recruits energetic, committed, and forward-thinking individuals committed to helping the District of Columbia make a fresh start.

Office of Community Affairs – provides coordinated leadership and administrative support; and,

This program contains the following 11 activities:

- Office of Community Relations and Services provides constituent support through accessibility and coordination by resolving neighborhood obstacles and complaints, improving delivery of scheduled services, distributing educational materials, and attending community meetings;
- Office of African-American Affairs provides constituent services and information to the African-American communities in the District of Columbia through programmatic activities and outreach material; serves as a liaison between the Mayor, African-American communities, and District government agencies; and briefs the Mayor and District government agencies about needs and interests of the African-American residents of the District of Columbia;
- Office of African Affairs provides constituent services and information to the African communities through programmatic activities and outreach material; serves as a liaison between the Mayor, African communities, and District government agencies; and briefs the Mayor and District government agencies about needs and interests of the African residents of the District of Columbia;
- Office on Women's Policy and Initiatives (Formerly, Office of Women) provides constituent services and information to women through programmatic activities and outreach materials; serves as a liaison between the Mayor, women, and District government agencies; and briefs the Mayor and District government agencies about the needs and interests of the women of the District of Columbia;
- Office of Lesbian, Gay, Bisexual and Transgender and Questioning Affairs (LGBTQ) provides constituent services and information to the LGBT communities through programmatic activities and outreach materials; serves as a liaison between the Mayor, LGBT communities, and District government agencies; and briefs the Mayor and District government agencies about the needs and interests of the LGBT residents of the District of Columbia:
- Office on Returning Citizen Affairs serves as a liaison between the Mayor, the returning citizen community, and District government agencies; and briefs the Mayor and District government agencies on the needs and interests of returning citizens of the District of Columbia. This program also provides constituent services and information to the returning citizen community through programmatic activities and outreach materials;
- Office of Religious Affairs provides constituent services and information to the religious communities through programmatic activities and outreach materials; serves as a liaison between the Mayor, the religious communities, and District government agencies; and briefs the Mayor and District government agencies about the needs and interests of the religious communities of the District of Columbia:
- Commission on Caribbean Affairs provides constituent services and information to the District's Caribbean community through programmatic activities and outreach materials; serves as a liaison between the Mayor, the Caribbean community, and District government agencies; and briefs the Mayor and District government agencies about the needs and concerns of the Caribbean population of the District of Columbia;

- Office of Fathers, Men and Boys addresses fatherlessness, disparities in education, economic opportunity, health and well-being, and public safety. In addition, serves in an advisory capacity to the Mayor, City Council, and the community on these issues that adversely affect fathers, men, and boys;
- Office of Community Affairs the office is the essential connection between District of Columbia residents and the Executive Office of the Mayor. The Office of Community Affairs plays a vital role in helping to improve the quality of life for residents of the District of Columbia by collaborating with neighborhood organizations and other city agencies to address community issues. The Office of Community Affairs is administratively and organizationally based to provide a central point for operational needs relating to, but not limited to, human resources, procurement, strategic management, and budget oversight for this program.
- Office of Nightlife and Culture the office promotes efficiencies for the District's after-hours economy by serving as a central point of contact between the District Government, the nightlife industry, and District residents.

Serve DC – **Office on Volunteerism and Partnerships** - serves as the District of Columbia's Commission on National and Community Service. The mission of the organization is to strengthen and promote the spirit of service through partnerships, national service, and volunteerism by coordinating regular and episodic volunteer opportunities, as well as serving as the nexus for all volunteer partnerships and related councils, coalitions, and commissions.

This program contains the following 5 activities:

- Administration provides support for staff and initiatives of State Service Commissions to fulfill the agency's mission and goals to expand volunteerism service in the District, which includes, but is not limited to, management of federal Corporation for National and Community Service grants;
- **AmeriCorps** provides AmeriCorps programs to the District of Columbia and facilitates collaboration among all national service programs including AmeriCorps and National Civilian Community Corps;
- **Training** leads the training components of the D.C. Citizen Corps initiative, which provides citizens the opportunity to volunteer to make their communities safer, stronger, and better equipped to address threats of terrorism, crime, and disasters; and
- Outreach administers and supports citizen preparedness and volunteer management under the guidelines of the Homeland Security Emergency Management Administration.
- Partnership and Grant Services (Formerly the Office of Partnerships and Grant Services in the Office of Community Affairs) enhances the capacity of the District government and non-profit organizations to obtain and manage diverse resources through effective management and oversight of the government's donation solicitation, grant development, and grant-making process.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The Executive Office of the Mayor has no program structure changes in the FY 2020 approved budget.

FY 2019 Approved Budget to FY 2020 Approved Budget, by Revenue Type

Table AA0-5 itemizes the changes by revenue type between the FY 2019 approved budget and the FY 2020 approved budget. For a more comprehensive explanation of changes, please see the FY 2020 Approved Budget Changes section, which follows the table.

Table AA0-5

(dollars in thousands)

DESCRIPTION	DIVISION/PROGRAM	BUDGET	FTE
A COLUMNIA NA CARACTERIA DE LA CARACTERI		44.0/=	0= 4
LOCAL FUNDS: FY 2019 Approved Budget and FTE	0.07	11,367	97.8
Removal of One-Time Costs	Office of Community Affairs	-185	0.0
LOCAL FUNDS: FY 2020 Recurring Budget	Maria B	11,182	97.8
Increase: To align personal services and Fringe Benefits with projected costs	Multiple Programs	341	0.0
Decrease: To align resources with operational spending goals	Multiple Programs	-186	0.0
Enhance: To support District-wide website improvements (one-time)	Office of the Mayor	1,105	3.0
Enhance: To establish Mayor's Office of Policy	Office of the Mayor	479	4.0
Enhance: To support agency initiatives	Multiple Programs	372	4.0
Transfer-In: To support the Office of Fathers, Men, and Boys	Office of Community Affairs	232	2.0
LOCAL FUNDS: FY 2020 Mayor's Proposed Budget		13,525	110.8
Enhance: To support Supervisory Case Manager and Peer Support Specialist	Office of Community Affairs	175	2.0
Enhance: To support transportation stipends and contractual services in the Office of	Office of Community Affairs	142	0.0
Returning Citizen Affairs			
Enhance: To support competitive grants (\$50,000 one-time)	Office of Community Affairs	68	0.0
Enhance: To support Outreach and Communication programs (one-time)	Office of Community Affairs	10	0.0
LOCAL FUNDS: FY 2020 District's Approved Budget		13,921	112.8
FEDERAL GRANT FUNDS: FY 2019 Approved Budget and FTE		4,083	3.2
Increase: To align budget with projected grant awards	Multiple Programs	10	0.0
FEDERAL GRANT FUNDS: FY 2020 Mayor's Proposed Budget	1 0	4,093	3.2
No Change		0	0.0
FEDERAL GRANT FUNDS: FY 2020 District's Approved Budget		4,093	3.2
		,	-
INTRA-DISTRICT FUNDS: FY 2019 Approved Budget and FTE		683	6.5
Increase: To align budget with projected revenues	Multiple Programs	124	1.0
INTRA-DISTRICT FUNDS: FY 2020 Mayor's Proposed Budget	1 5	807	7.5
No Change		0	0.0
INTRA-DISTRICT FUNDS: FY 2020 District's Approved Budget		807	7.5
		~ ~ ~ ~	
CDOSS FOR A AR OFFICE OF THE MAYOR		10.021	123.5
GROSS FOR AA0 - OFFICE OF THE MAYOR		18,821	123

(Change is calculated by whole numbers and numbers may not add up due to rounding)

FY 2020 Approved Budget Changes

The Executive Office of the Mayor's (EOM) approved FY 2020 gross budget is \$18,820,568, which represents a 16.7 percent increase over the FY 2019 approved gross budget of \$16,132,874. The budget is comprised of \$13,920,679 in Local funds, \$4,092,698 in Federal Grant funds, and \$807,190 in Intra-District funds.

Recurring Budget

The proposed budget includes a reduction of \$185,000 to account for the removal of one-time funding appropriated in FY 2019 to support grant initiatives, where \$125,000 supported grant initiatives in the Office

of African American Affairs and the Office of Lesbian, Gay, Bisexual, Transgender, and Questioning Affairs (LGBTQ) programs; and \$60,000 to support a Transportation Subsidy pilot program that provided transportation subsidies to eligible returning citizens.

Mayor's Proposed Budget

The budget reflects the impact of the reorganization of certain agency programs and activities within the Office of the Mayor to better serve District residents and streamline agency functions.

Increase: In Local funds, the proposed budget reflects a net increase of \$341,500 in personal services to align salaries and Fringe Benefits with projected costs across multiple programs within the agency. In Federal Grant funds, the budget includes a net increase of \$9,769 to align the grant budget with projected revenues. In Intra-District funds, the budget proposal includes an increase of \$124,284 due to the realignment of agency resources to support agency goals and priorities.

Decrease: In Local funds, the proposed budget includes a net decrease of \$186,133 across multiple divisions to align agency resources with operational spending goals.

Enhance: The Local funds budget proposal includes a one-time enhancement of \$1,105,000 and 3.0 FTEs to support the redesign of the DC.gov website. The Local funds budget also includes an enhancement of \$479,404 and 4.0 FTEs to establish the Mayor's Office of Public Policy within the Office of the Mayor program. In addition, the proposed budget includes \$372,074 and 4.0 FTEs to support agency initiatives across multiple programs within the agency. This increase includes a case manager for the Mayor's Office of Returning Citizens to support residents released from federal prisons, as well as, other staff.

Transfer In: The proposed budget includes a transfer in of \$231,600 and 2.0 FTEs to support the Office of Fathers, Men, and Boys. This program will continue the program activities of the Commission on Fathers, Men, and Boys previously administered by the Deputy Mayor for Greater Economic Opportunity.

District's Approved Budget

Enhance: In Local funds, the approved budget for the Executive Office of the Mayor reflects adjustments to further support priorities in the Office of Community Affairs program. An increase of \$175,305 and 2.0 FTEs will support salary and fringe benefit costs for a Supervisory Case Manager and a Peer Support Specialist; and \$142,300 will support transportation stipends as part of the Returning Citizens Opportunity to Succeed Amendment Act of 2017 (B22-0268). The approved budget also includes an increase of \$67,591 (\$50,000 one-time) to support competitive grants. An additional one-time enhancement of \$10,000 will be used to support outreach and communication programs by the Commission on Re-entry and Returning Citizens.

Agency Performance Plan*

The Executive Office of the Mayor (EOM) has the following objectives for FY 2020:

Strategic Objectives

Strategic Objectives describe what the agency will do, at a high level, to achieve its mission. These are action-based sentences that define what an agency does for its customers, whether the customers are residents or other District agencies, and how that improves the District.

Objectives

- 1. Facilitate a high level of outreach and engagement with residents and businesses across all 8 wards
- 2. Recruit and retain a high level of talent and expertise to fill open executive and excepted service positions as well as vacancies on District boards and commissions
- 3. Respond timely to Freedom of Information Act (FOIA) requests as they are submitted to EOM
- 4. Communicate with District residents and stakeholders in order to convey and capture vital data and information regarding DC initiatives and services

ACTIVITIES

Activities include the work that happens on a daily basis to help achieve the Strategic Objectives. Activity names come from the budget line items. This is further divided into "daily services" (ex. sanitation disposal), and long-term "key projects" that are high profile, one-time and span several years, (ex. redevelopment of Walter Reed Army Medical Center). Many agencies will mostly have daily services, whereas some agencies that have more of their budget come from capital funding will have several key projects.

1. Facilitate a high level of outreach and engagement with residents and businesses across all 8 wards (1 Activity)

Activity Title	Activity Description	Type of Activity
Community Engagement	Outreach and engagement with residents and	Daily Service
	businesses across all 8 wards	

2. Recruit and retain a high level of talent and expertise to fill open executive and excepted service positions as well as vacancies on District boards and commissions (1 Activity)

Activity Title	Activity Description	Type of Activity
Recruitment and Retention	Recruit and retain a high level of talent and expertise to fill open executive and excepted service positions as well as vacancies on District boards and commissions	Daily Service

3. Respond timely to Freedom of Information Act (FOIA) requests as they are submitted to EOM (1 Activity)

Activity Title	Activity Description	Type of Activity
FOIA Requests	Respond to Freedom of Information Act (FOIA)	Daily Service
·	requests as they are submitted to EOM	

4. Communicate with District residents and stakeholders in order to convey and capture vital data and information regarding DC initiatives and services (1 Activity)

Activity Title	Activity Description	Type of Activity
Correspondence	Communicate with District residents and stakeholders in order to convey and capture vital data and information regarding DC initiatives and services	Daily Service

KEY PERFORMANCE INDICATORS

Key Performance Indicators measure how well an agency is achieving its Strategic Objectives. They are outcome-oriented and should be used to answer the question, "What does the agency need to measure to determine success?"

1. Facilitate a high level of outreach and engagement with residents and businesses across all 8 wards (3 Measures)

	New Measure/	FY 2017	FY 2018	FY 2018	FY 2019	FY 2020
Measure	Benchmark Year	Actual	Target	Actual	Target	Target
Average number of calendar days	No	Not	Not	2	2	2
for responses within the ANC Portal		Available	Available			
Average number of outreach events	No	Not	Not	100	100	100
attended by the Mayor, cabinet		Available	Available			
members and outreach team in each						
Ward						
Closure of issues raised and	No	Not	Not	2023	2023	2023
observed during Ward Walks in		Available	Available			
each Ward						

2. Recruit and retain a high level of talent and expertise to fill open executive and excepted service positions as well as vacancies on District boards and commissions (4 Measures)

	New Measure/	FY 2017	FY 2018	FY 2018	FY 2019	FY 2020
Measure	Benchmark Year	Actual	Target	Actual	Target	Target
Average number days between	No	Not	New in 2019	New in 2019	New in 2019	Not
posting and selection of appointed		Available				Available
positions						
Percentage of new boards and	No	Not	New in 2019	New in 2019	New in 2019	Not
commissions appointees completing		Available				Available
ethics and open government training						
Percentage of new executive and	No	Not	New in 2019	New in 2019	New in 2019	Not
excepted service appointees		Available				Available
completing ethics training						
Percentage of vacant boards and	No	Not	New in 2019	New in 2019	New in 2019	Not
commission seats compared to		Available				Available
overall total						

3. Respond timely to Freedom of Information Act (FOIA) requests as they are submitted to EOM (2 Measures)

	New Measure/	FY 2017	FY 2018	FY 2018	FY 2019	FY 2020
Measure	Benchmark Year	Actual	Target	Actual	Target	Target
Average number of calendar days to	No	Not	Not	25	Not	Data
fulfill a FOIA Request		Available	Available		Available	Forthcoming
Percent of FOIA requests fulfilled	No	Not	Not	100%	Not	Data
within 30 days		Available	Available		Available	Forthcoming

4. Communicate with District residents and stakeholders in order to convey and capture vital data and information regarding DC initiatives and services (2 Measures)

	New Measure/	FY 2017	FY 2018	FY 2018	FY 2019	FY 2020
Measure	Benchmark Year	Actual	Target	Actual	Target	Target
Average days to fulfill a	No	Not	Not	2	Not	Data
correspondence request		Available	Available		Available	Forthcoming
Percent of correspondence requests	No	Not	Not	100%	Not	Data
fulfilled within 30 days		Available	Available		Available	Forthcoming

WORKLOAD MEASURES

Workload Measures, also called inputs or outputs, quantify an activity, effort or process that is necessary to make progress towards the Strategic Objectives. They help answer the question; "How much are we doing?"

1. Community Engagement

	New Measure/	FY 2016	FY 2017	FY 2018
Measure	Benchmark Year	Actual	Actual	Actual
Number of ANC Portal Responses	No	Not Available	Not Available	125
Number of community meetings attended	No	Not Available	Not Available	1200

2. Recruitment and Retention

	New Measure/	FY 2016	FY 2017	FY 2018
Measure	Benchmark Year	Actual	Actual	Actual
Number of excepted service positions filled in	No	Not Available	Not Available	98
FY2018				

3. FOIA Requests

	New Measure/	FY 2016	FY 2017	FY 2018
Measure	Benchmark Year	Actual	Actual	Actual
Number of requests fulfilled in FY2018	No	Not Available	Not Available	87

4. Correspondence

	New Measure/	FY 2016	FY 2017	FY 2018
Measure	Benchmark Year	Actual	Actual	Actual
Number of open correspondence requests	No	Not Available	Not Available	9

Performance Plan End Notes:

^{*}For more information about the structure and components of FY 2020 draft performance plans, please see the FY 2020 Proposed Budget and Financial Plan, Volume 1, Appendix E.

^{**}Key Performance Indicators that are new may not have historical data and may only have FY 2020 targets.

*** District wide measures for the objective "Create and maintain a highly efficient, transparent and responsive District government" have been introduced as part of FY 2019 and FY 2020 Performance Plans and will be reported by the Office of the City Administrator (OCA). FY 2019 and FY 2020 are pilot years for this initiative, therefore not all data are available