



CAFR

2013

COMPREHENSIVE ANNUAL FINANCIAL REPORT



VINCENT C. GRAY
MAYOR

NATWAR M. GANDHI
CHIEF FINANCIAL OFFICER
JUNE 2000–JANUARY 2014

JEFF DEWITT
CHIEF FINANCIAL OFFICER
PRESENT

GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

Year Ended September 30, 2013



5. Operating Information

These schedules contain service and infrastructure data to better understand how the information in the District's financial reports relates to the services the District provides and the activities it performs.

Operating Indicators by Function/Program
Last Ten Fiscal Years

Exhibit S-5A

Function/Program	Operating Indicators									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
GOVERNMENTAL DIRECTION AND SUPPORT										
General Obligation Bonds										
Bond rating by S&P	A	A+	A+	A+	A+	A+	A+	A+	A+	AA-
Bond rating by Moody's	A2	A2	A2	A1	A1	A1	A2	A2	Aa2	Aa2
Bond rating by Fitch	A-	A	A	A+	A+	A+	AA-	AA-	AA-	AA-
Income Tax Secured Revenue Bond *										
Bond rating by S&P	-	-	-	-	-	-	AAA	AAA	AAA	AAA
Bond rating by Moody's	-	-	-	-	-	-	Aa2	Aa1	Aa1	Aa1
Bond rating by Fitch	-	-	-	-	-	-	AA	AA+	AA+	AA+
*First issued in FY 2009										
ECONOMIC DEVELOPMENT AND REGULATION										
Taxable retail sales (\$ millions)	\$ 8,343	\$ 10,487	\$ 10,051	\$ 9,971	\$ 11,048	\$ 10,198	\$ 11,191	\$ 11,697	\$ 12,610	\$ 13,083
Commercial construction units	115	125	121	173	156	107	138	124	117	96
Value	\$ 1,720,869	\$ 1,466,587	\$ 1,366,931	\$ 1,300,454	\$ 1,938,197	\$ 2,321,216	\$ 1,518,394	\$ 941,963	\$ 649,872	\$ 954,718
Residential construction units	506	861	815	664	1,237	1,003	850	899	855	1,199
Value	\$ 117,803	\$ 192,609	\$ 186,685	\$ 182,298	\$ 276,722	\$ 269,812	\$ 214,187	\$ 235,996	\$ 261,314	\$ 382,192
Housing Finance Agency										
Number of Single-Family Units Financed	0	0	67	273	218	109	15	53	16	2
Amount of Single-Family Financing Provided (\$ 000s)	\$ 0	\$ 0	\$ 16,820	\$ 59,070	\$ 43,795	\$ 24,750	\$ 2,704	\$ 9,897	\$ 3,604	\$ 619
Number of Multi-Family Units Financed	525	7,623	1,165	1,198	917	297	1,307	729	1,608	959
Amount of Multi-Family Financing Provided (\$ 000s)	\$ 36,051	\$ 133,510	\$ 71,543	\$ 118,978	\$ 91,014	\$ 28,255	\$ 137,000	\$ 78,512	\$ 183,002	\$ 139,347
Total Number of Housing Units Financed	525	7,623	1,232	1,471	1,135	406	1,322	782	1,624	941
Total Amount of Housing Financing Provided (\$ 000s)	\$ 36,051	\$ 133,510	\$ 88,363	\$ 178,048	\$ 134,809	\$ 53,005	\$ 139,704	\$ 88,409	\$ 186,606	\$ 139,966
PUBLIC SAFETY AND JUSTICE										
Police										
Crime Index Offenses	36,246	32,678	32,311	33,043	35,351	34,977	30,872	31,772	36,154	35,752
Number of Police Officers	3,800	3,800	3,800	3,907	4,050	4,047	3,960	3,801	3,907	4,010
Fire & EMS										
Number of Operational Personnel	1,768	1,831	1,800	1,818	1,958	1,958	1,946	1,941	1,874	1,998
Total Number of Incidents	140,585	145,812	149,395	153,788	158,919	165,725	162,440	161,795	167,939	167,335
Total Number of Fire/Rescue Incidents	30,029	30,989	32,015	32,363	32,396	30,728	31,562	31,527	30,296	29,823
Number of Medical Incidents	110,556	114,823	117,380	121,415	126,523	134,997	130,878	130,268	137,643	137,512
Total number of Transports	77,289	73,314	75,186	76,841	81,981	86,824	94,039	97,689	101,208	102,987
Inspections	26,703	29,072	28,636	19,282	13,175	22,716	24,862	14,231	11,470	12,482
PUBLIC LIBRARY										
Number of Volumes	2,559,601	2,333,957	2,873,518	3,037,696	2,897,099	2,525,848	2,242,514	1,601,581	1,466,010	1,491,914

Operating Indicators by Function/Program
Last Ten Fiscal Years

Exhibit S-5A
(Continued)

Function/Program	Operating Indicators									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<u>PUBLIC EDUCATION SYSTEM</u>										
<u>D.C. Public School System</u>										
Number of School Teachers	4,938	4,938	4,614	4,509	4,328	3,722	3,758	3,850	3,775	3,392
Number of School Students	62,306	62,306	56,943	52,945	46,208	46,132	45,772	48,737	45,191	45,557
Number of High School Graduates	2,740	2,680	2,450	2,489	2,555	2,679	2,790	2,954	2,919	2,864
<u>University of the District of Columbia</u>										
Number of Teachers	208	219	215	242	247	241	231	222	260	250
Number of Students	5,424	5,364	5,772	5,612	5,595	5,260	5,855	5,286	5,490	5,352
Number of Graduates	508	503	573	475	218	711	602	641	705	832
<u>PUBLIC WORKS/PUBLIC TRANSPORTATION</u>										
Street Resurfaced (includes reconstruction); regular cover;										
pavement restoration (miles)	36.5	90.0	65.2	52.3	32.1	18.0	13.0	14.0	17.0	19.3
Potholes Repaired	9,177	5,272	3,649	6,262	2,800	2,400	5,580	6,863	26,233	24,718
Refuse collected (tons per day)	506	485	425	406	404	378	390	393	382	361
Recyclables collected (tons per day)	84	85	86	95	98	105	110	107	133	145
Tons of Bulk Trash Removed	5,362	4,956	4,610	4,831	4,025	4,136	3,611	3,536	2,944	2,594
Tons of Leaves Removed	6,651	9,569	9,588	7,834	10,072	8,289	8,050	6,914	5,659	5,920
Tons of Snow Removed	2,472,659	880,000	855,712	661,050	674,225	808,732	5,298,905	850,000	105,487	218,005
<u>Department of Motor Vehicles</u>										
Number of motor vehicle registrations (1/1 - 12/31)	243,874	250,602	260,662	271,243	269,549	259,367	276,585	278,915	284,674	289,028
Number of operator licenses issued (1/1 - 12/31)	96,760	80,765	90,456	117,902	112,072	110,846	109,630	111,354	120,372	119,303
Number of operator licenses outstanding (1/1 - 12/31)	237,526	314,650	357,569	396,193	342,816	340,316	348,036	357,228	370,805	411,356
<u>D.C. WATER AND SEWER AUTHORITY</u>										
Number of Customer locations	122,802	123,062	123,465	124,109	124,582	125,130	124,993	125,653	125,752	126,497
Average daily water consumption (MGD)	87	86	87	87	84	80	80	80	77	72
Daily maximum sewer capacity (MGD)	370	370	370	370	370	370	370	370	370	370
Peak 4 Hour Flow, through complete process (MGD)	740	740	740	740	740	740	740	740	740	740
Excess Storm Flow, primary treatment only (MGD)	336	336	336	336	336	336	336	336	336	336
Peak Flow (MGD)	1,076	1,076	1,076	1,076	1,076	1,076	1,076	1,076	1,076	1,076
<u>CONVENTION CENTER</u>										
Conferences held	201	189	106	151	183	204	214	231	201	209
Attendees	1,023,072	1,153,250	935,485	1,028,953	1,091,406	1,053,266	1,015,324	1,017,638	1,159,480	1,089,116

Capital Asset Statistics by Function/Program
Last Ten Fiscal Years

Exhibit S-5B

Function/Program	Fiscal Years									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<u>Police</u>										
Police Stations Including Satellites	16	16	16	16	17	11	11	11	11	11
Number of Patrol Cars	1,207	1,199	1,234	1,222	1,242	1,200	1,183	1,195	1,196	1,197
<u>Fire</u>										
Number of Fire and EMS stations	34	34	33	34	34	34	34	34	34	34
Number of Front-line Emergency Vehicles	92	92	107	130	111	126	126	123	123	123
<u>EMS</u>										
Number of Ambulances	62	62	91	78	79	77	78	89	73	110
<u>D.C. Public School System</u>										
Schools	147	165	144	144	144	131	122	123	122	122
Number of School Buses	650	669	712	727	727	790	753	802	838	880
<u>Public Library</u>										
Number of Main and Branch Buildings	22	22	22	22	22	24	25	25	26	26
Number of Community and Kiosk Facilities	5	5	5	5	5	0	0	0	0	0
<u>Parks and Recreation</u>										
Acreage	800	800	832	836	836	836	836	883	883	931
Number of Recreation & Community Centers	75	72	70	73	75	75	79	78	78	74
Number of Day Camps	70	51	86	86	71	68	76	91	88	96
Number of Outdoor Swimming Pools	27	26	24	26	24	24	23	23	24	22
Number of Indoor Swimming Pools	6	8	6	8	7	7	10	8	8	8
<u>Public Works/Public Transportation</u>										
Number of Refuse Collection Trucks	52	71	71	77	77	84	71	70	64	64
Primary Street Miles	126	126	126	126	126	126	126	126	126	135
Secondary Street Miles	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007
Number of Street Lights	66,562	66,650	66,630	68,000	68,000	68,000	68,000	68,000	69,350	70,182
Number of Signalized Intersections	1,534	1,538	1,563	1,570	1,575	1,600	1,700	1,603	1,603	1,645
Number of Trees	114,000	118,000	120,934	128,540	144,000	145,312	146,920	144,000	148,980	147,276
<u>D.C. Water & Sewer Authority</u>										
Miles of Water Mains	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300
Miles of Sewer Mains	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800

Budgeted Full-Time Equivalent District Government Employees, by Function, General Operating Funds
Last Ten Fiscal Years
(Year ended Sept 30)

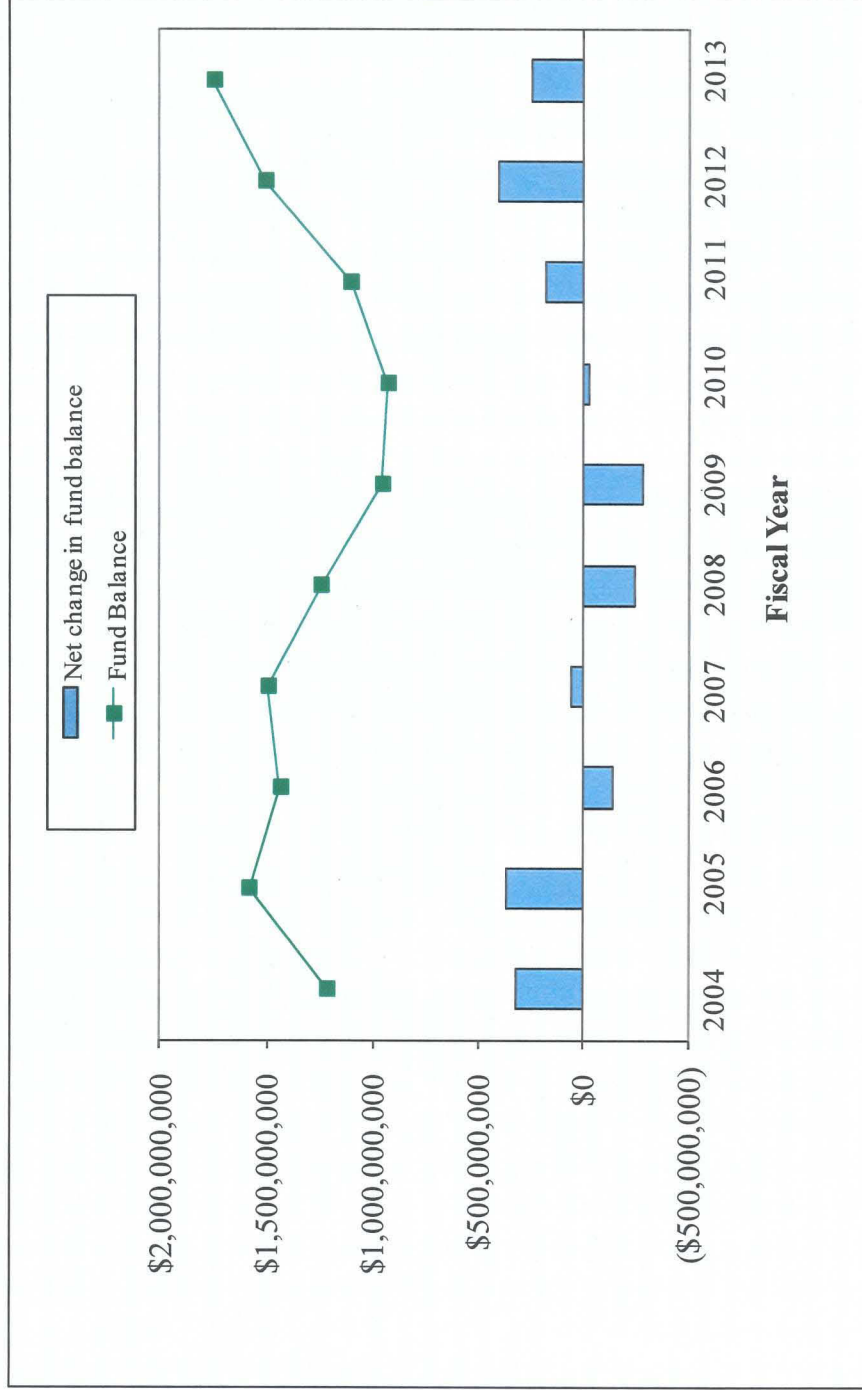
Exhibit S-5C

Function	Full-time Equivalent District Government Employees									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Governmental direction and support	2,358	2,419	2,475	2,613	2,725	2,726	2,440	2,648	2,994	3,014
Economic development and regulation	1,000	986	1,104	1,157	1,220	1,230	1,128	1,040	1,041	1,181
Public safety and justice	7,547	7,963	7,919	8,234	8,720	8,728	8,586	8,505	8,313	8,230
Public education system	10,770	9,211	9,714	9,367	8,618	8,323	7,651	9,253	9,028	8,959
Human support services	4,211	4,555	4,611	4,571	4,816	4,559	3,946	3,782	3,687	3,822
Public works	1,624	1,752	1,789	1,889	2,073	2,197	2,106	2,007	2,146	2,196
Total	27,510	26,886	27,612	27,831	28,172	27,763	25,857	27,235	27,209	27,402

Source: Office of Budget and Planning

Exhibit S-5D

General Fund Fund Balance Trend Chart





GOVERNMENT OF THE DISTRICT OF COLUMBIA

OFFICE OF THE CHIEF FINANCIAL OFFICER

Room 203, John A. Wilson Building

1350 Pennsylvania Avenue, NW

Washington, DC 20004

tel 202.727.2476

fax 202.727.1643

cfo.dc.gov

PHOTOS

Ernest Grant

OCFO Office of the Chief Information Officer

YEAR ENDED SEPTEMBER 30, 2013