

Muriel Bowser



Glen
Lee
CHIEF
FINANCIAL
OFFICER

Kimberly
Williams
DEPUTY CFO
AND
CONTROLLER



February 1, 2023

Dear Citizens of the District of Columbia:

We are pleased to present the Citizens' Financial Report on the financial condition of the Government of the District of Columbia (District or city) for the fiscal year (FY) ended September 30, 2022. Although the economic impact of the COVID-19 pandemic continued to be significant in FY 2022, the District's financial position remained strong. This has allowed us to make critical investments in public health, that include a free and robust public testing infrastructure for residents, as well as investments in small and local businesses and affordable housing. Because of our ability to make these critical investments, we welcomed our workforce back to their offices on a hybrid basis and all District public school children back to in-person learning. We remain committed to taking the necessary measures to ensure the District's continued ability to sustain operations and provide necessary programs and services.

The purpose of this Citizens' Financial Report, which is also referred to as the Popular Annual Financial Report (PAFR), is to summarize the financial information presented in the District's FY 2022 Annual Comprehensive Financial Report (ACFR). The ACFR is prepared in accordance with U.S. generally accepted accounting principles (GAAP) and is independently audited. This PAFR is intended to simplify, but not replace, the ACFR.

As this report shows, in FY 2022 the District's financial position remained strong due to sound financial management practices, and timely and effective decision-making. Such practices, along with the availability of healthy reserves and federal relief payments, helped to sustain the local economy and District government operations. As a result, the District was able to address unforeseen needs and make needed services and programs available to District residents and businesses. Despite the ongoing economic challenges and uncertainty, we continue to focus on the beneficial programs and services that will impact our citizens and stakeholders in order to showcase the resilience and that is DC.

If you would like more information regarding the District of Columbia Government and its various departments and agencies, please visit the city's website at <a href="www.dc.gov">www.dc.gov</a>. Copies of the financial reports (ACFR and PAFR) can be obtained from:

Office of the Chief Financial Officer
Office of Financial Operations and Systems
1100 4th Street, SW, 8th Floor
Washington, DC 20024
(202) 442-8200

Website: <a href="https://cfo.dc.gov">https://cfo.dc.gov</a>

Respectfully submitted,

Inside /
DISTRICT OF COLUMBIA
CITIZENS' FINANCIAL REPORT
YEAR ENDED SEPTEMBER 30, 2022



YOUR DC



5 FINANCIAL PERFORMANCE



UNIQUE DIVERSE DC

"Best Places in the U.S. in 2022-2023" by U.S. News & World Report analyzed 150 metro areas in the United States to find the best places to live based on the quality of life and the job market in each metro area, as well as the value of living there and people's

desire to live there. Washington, DC ranked:



Best Places to Live



Places to Live







D.C. was the top city for remote work in 2021, census data shows as reported by the Washington Post. Among metro areas over 1 million in population, the Washington, DC region3rd ranked in remote work in 2021, at 33.1 percent, iust below the San Francisco and San Jose metro areas (35.1 percent and 34.8 percent, respectively).

Washington, DC was ranked



## **Best in the Nation**

for Finances in the "Financial State of the Cities 2022" by Truth in Accounting.





AFAR, a major travel publication, listed DC as #12 in its top places to travel in "The Best Places to Travel in 2022".



"22 of the Best Places You Should Travel to in US in 2022" by Business Insider ranked Washington, DC as #13.



For the second year in a row --Washington, DC, has been ranked in the United States for its parks system! With high marks for park access and park equity, the Trust for Public Land recognized Mayor Bowser's unprecedented

investments in Department of Parks and Recreation facilities and programs.













"Washington, DC, most in shape area in the nation, study says" reported by The Hill in July 2022 article.



"EPA Names Washington DC Second Top U.S. City for ENERGY STAR Certified Buildings"





"Report: Washington, D.C. Ranked as the Nation's Best City for Black Entrepreneurs" by Black Enterprise in 2022



**DEMOGRAPHIC AND ECONOMIC** TRENDS

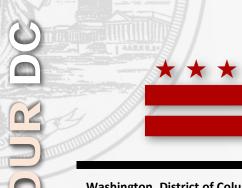


**SERVICE REALIZED** 



**FORWARD OUTLOOK** 

Photos used in the Table of Contents courtesy of Ernest Grant.



Washington, District of Columbia, commonly referred to as Washington, DC, the District or simply DC, is the capital of the United States (U.S.). It is in the Mid-Atlantic East Coast region of the U.S. with a total area of 68.3 square miles, of which 61.4 square miles are land and 6.9 square miles are water. It is bordered by Montgomery County, Maryland, to the northwest; Prince George's County, Maryland, to the east; and Arlington County and Alexandria City, Virginia, to the south and west, respectively.

The centers of all three branches of the federal government of the United States are in the District: the legislative branch (Congress), the executive branch (President), and the judicial branch (Supreme Court). In 1973, Congress passed the District of Columbia Home Rule Act, which provides for a popularly elected Mayor and a 13-member Council. However, Congress maintains authority over the city and may overturn local laws. District residents also elect a nonvoting, at-large Congressional Delegate to the U.S. House of Representatives but the District has no representation in the U.S. Senate.

# ELECTED OFFICIALS



Muriel Bowser

Mayor



Karl A. Racine

**Attorney General** As of September 30, 2022



Brian L. Schwalb

**Attorney General** As of January 3, 2023

#### **U.S. HOUSE OF REPRESENTATIVES**



**Eleanor Holmes Norton** 

DC Delegate

### DC COUNCIL

Composed of a Chairman, four At-Large members, and a member from each Ward of the District



Phil Mendelson Chairman



Anita **Bonds** At-Large



Christina D. Henderson At-Large

**Brooke** 

**Pinto** 

Ward 2



Elissa Silverman



At-Large As of September 30, 2022



Robert C. White, Jr.





At-Large As of January 3, 2023

Kenyan R.

McDuffie



Lewis George

Ward 4



Matthew Frumin Ward 3 As of January 3, 2023



Brianne K.

Nadeau

Ward 1

Kenyan R. McDuffie

As of September 30, 2022

Charles Allen



Mary M.

Cheh

Ward 3

As of September 30, 2022

Vincent C. Grav Ward 7



Travon White, Sr. Ward 8



Parker. Ward 5 As of January 3, 2023

Ward 5

Ward 6

#### FINANCIAL REPORTING ENTITY

For financial reporting purposes, the District's reporting entity consists of: (1) the primary government; (2) five legally separate entities for which the District has some level of control or financial accountability (discretely presented component units): Green Finance Authority, Health Benefit Exchange Authority, Housing Finance Agency, University of the District of Columbia, and Washington Convention and Sports Authority; and (3) two independent entities (blended component units): the Notfor-Profit Hospital Corporation (d/b/a United Medical Center) for which the District is the only corporate owner and Tobacco Settlement Financing Corporation for which the District has responsibilities for governance and receives services or benefits. The DC Housing Authority and DC Water are considered related organizations because the District is not financially accountable for their operations. The funds and accounts of all agencies, boards, commissions, foundations, and authorities that have been identified as part of the primary government as well as the component units have been included in the reporting entity.

The District and its component units provide a wide range of services to residents, including public education at all levels; human support services; public safety and protection; fire and emergency medical services; and other services.

## DISCRETELY PRESENTED COMPONENT UNITS

District of Columbia Green Finance Authority (202) 301-8300 https://dcgreenbank.org

Health Benefit Exchange Authority (202) 715-7576 https://hbx.dc.gov

Housing Finance Agency (202) 777-1600 http://www.dchfa.org

University of the District of Columbia (202) 274-5000 https://www.udc.edu

Washington Convention and Sports Authority (t/a Events DC) (202) 249-3000 <a href="http://eventsdc.com">http://eventsdc.com</a>

#### **BLENDED COMPONENT UNITS**

Not-for-Profit Hospital Corporation (United Medical Center) (202) 574-6000

**Tobacco Settlement Financing Corporation** (202) 727-6055



Government Finance Officers Association

Award for
Outstanding
Achievement in
Popular Annual
Financial Reporting

Presented to

## Government of the District of Columbia

For its Annual Financial Report For the Fiscal Year Ended

September 30, 2021

Christopher P. Morrill

Executive Director/CEO

# STATEMENT OF **NET POSITION**

Broadly, the Statement of Net Position presents what the District owns (assets, including deferred outflows of resources) and what the District owes (liabilities, including deferred inflows of resources). The difference between the two is termed "Net Position". Gauging increases or decreases in net position over time is an indicator of whether the financial health of the District is improving or deteriorating. Other factors, such as changes in population, the property tax base, infrastructure conditions, and other nonfinancial matters should also be considered when assessing the District's financial health.

Compared to FY 2021, the District's net position increased in FY 2022 because it invested more resources in capital assets, such as investments in roads, bridges and the development of brick and mortar affordable housing. Capital assets also increased because the District implemented a mandatory accounting requirement that resulted in reporting previously unreported leased assets and liabilities on its books. The District also acquired more debt, via new bonds, for its capital projects. These factors, combined, were the main causes for the increased net position of the District in FY 2022.

Photo used in background courtesy of Ernest Grant.

## DISTRICT OF COLUMBIA STATEMENT OF NET POSITION

As of September 30, 2022 (\$000s)

	Totals			
		2021,		
	2022	as restated	2020	
ASSETS				
Current and other assets	<b>V</b> \$ 11,205,702	<b>\$11,630,070</b>	\$ 8,102,765	
Capital assets, net	<b>17,462,480</b>	<b>16,814,048</b>	15,385,842	
Total assets	<b>28,668,182</b>	<b>28,444,118</b>	23,488,607	
DEFERRED OUTFLOWS OF RESOURCES	<u>1,363,465</u>	<b>110,109</b>	286,527	
LIABILITIES				
Long-term liabilities	<b>1</b> 6,771,537	<b>1</b> 4,829,938	14,502,287	
Other liabilities	<b>y</b> 3,486,272	4,111,604	2,358,353	
Total liabilities	<b>20,257,809</b>	<b>18,941,542</b>	16,860,640	
DEFERRED INFLOWS OF RESOURCES	<b>1,296,199</b>	<b>2,284,769</b>	412,439	
NET POSITION				
Net investment in capital assets	<b>7</b> 3,187,888	4,007,430	3,303,025	
Restricted .	<b>2,507,044</b>	<b>2,419,940</b>	1,981,576	
Unrestricted	<b>2</b> ,782,707	900,546	1,217,454	
Total net position	\$ 8,477,639	<b>\$</b> 7,327,916	\$ 6,502,055	

#### Note:

The District implemented GASB Statement No. 87, Leases, in fiscal year 2022. As a result of this implementation, beginning balances of right-to-use assets, long-term lease liabilities, long-term lease receivables and deferred inflows of resources for leases were established at October 1, 2021.

## **\$ 17,462,480** 2021 16.814.048 BUILDINGS 2022 \$ 8,696,362 49.80% 8.522.522 INFRASTRUCTURE **\$** 4,468,913 25.59% 2021 4.342.701 CONSTRUCTION IN PROGRESS **\$** 1,618,671 2021 1.654.173 RIGHT-TO-USE LEASED ASSETS \$ 1.069.263 6.13% 2021 797,399 LAND **V** \$ 974,946 2022 5.58% 2021 1.036.570 EQUIPMENT 2022 **\$** 634,325 3.63% 2021 460.683 Note: The District implemented GASB Statement No. 87, Leases, in fiscal year 2022. As a result of this implementation, beginning balances

**CAPITAL** 

**ASSETS, NET** 

## LONG-TERM LIABILITIES **BONDS AND NOTES**

2022 🔺 \$ 12.419.623 2021

11,442,168

Bond ratings are similar to credit scores for municipalities. The higher the bond rating, the lower the cost of borrowing (e.g., lower interest rate and more favorable bond terms). When this occurs, there is a higher demand for District bonds and the money saved on bond payments can go towards other services for residents and the District as a whole.

#### **GENERAL OBLIGATION BONDS**

2021

\$ 6,002,310

5,202,750

#### **BOND RATINGS**

AA+

Fitch **Ratings** 

5 consecutive years

Aaa

Moody's Investor Service

**5** consecutive years

AA+

Standard and Poor's **Global Ratings** 5 consecutive years

## INCOME TAX SECURED REVENUE BONDS

2021

\$ 5.216.810 4.954.180

#### **BOND RATINGS**

AA+

Fitch **Ratings** 

**10+** consecutive years

Aa1

Service 10+ consecutive years

AAA

Standard and Poor's **Global Ratings** 10+ consecutive years

Moody's Investor

OTHER OUTSTANDING BONDS AND NOTES

9.67%

2022 7071

**V** \$ 1.200.503 1.285.238

of right-to-use assets, were established at October 1, 2021.

# STATEMENT OF **ACTIVITIES**

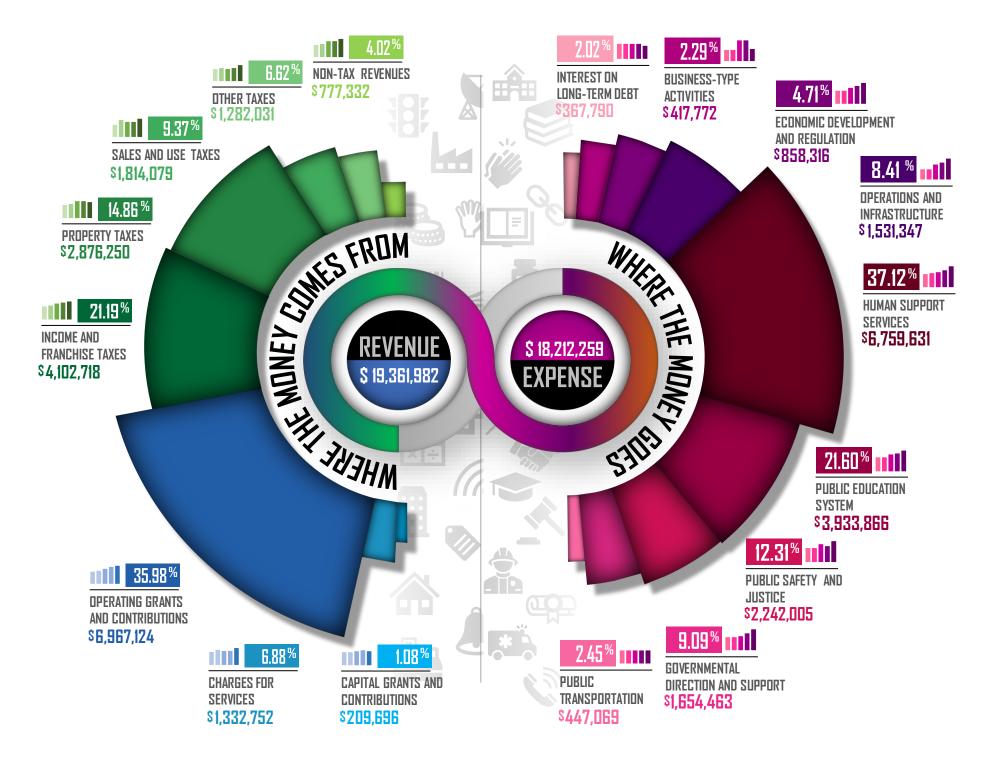
The Statement of Activities presents information showing how the net position of the District changed during the fiscal year. This statement shows revenues, or "where the money comes from," less expenses, or "where the money goes," resulting in what is called a change in net position, which basically means "were the incurred expenses more or less than the revenues earned during the fiscal year?" All changes in net position are reported as soon as the underlying event occurs, regardless of the timing of related cash flows. Thus, revenues, such as uncollected taxes, and expenses, such as earned but unused vacation leave, that will result in cash flows in future fiscal periods are also reported in the Statement of Activities.

Overall, total revenues rose during FY 2022 due to higher revenues from income and franchise taxes and sales and use taxes. A solid economic and stock market performance in FY 2021 resulted in higher income tax return payments in FY 2022 from high capital gains, while the further reopening of the District contributed to a steady performance of retail sales, and a stronger rebound in hotel and restaurant tax revenues. Although unemployment benefit claims under the CARES Act and ARPA decreased in FY 2022, total expenses increased, overall, due to a higher enrollment of Medicaid participants and related program expenditures as well as costs of moving from a totally remote to a hybrid work environment and the full reopening of schools, offices, and retail in the District.

## DISTRICT OF COLUMBIA STATEMENT OF ACTIVITIES

As of September 30, 2022 (\$000s)

		Totals	
	2022	2021	2020
REVENUES			
Program revenues			
Charges for services	<b>\$</b> 1,332,752	<b>V</b> \$ 1,184,058	\$ 1,204,996
Operating grants and contributions	<b>V</b> 6,967,124	<b>7,137,868</b>	5,851,947
Capital grants and contributions	209,696	309,217	278,833
General revenues	,		.,
Property taxes	<b>7</b> 2,876,250	<b>3,152,529</b>	3,061,745
Sales and use taxes	<b>1,814,079</b>	7,310,154	1,317,113
Income and franchise taxes	4,102,718	<b>3,486,898</b>	3,021,673
Other taxes	<b>1,282,031</b>	1,104,453	1,003,933
Non-tax revenues	777,332	<b>684,891</b>	657,493
Total revenues	<b>19,361,982</b>	<b>18,370,068</b>	16,397,733
EXPENSES			
Governmental activities			
Governmental direction and support	<b>1</b> ,654,463	<b>1,412,671</b>	1,297,717
Economic development and regulation	858,316	722,913	574,303
Public safety and justice	<b>2,242,005</b>	<b>7</b> 1,880,627	2,009,076
Public education system	<b>▲</b> 3,933,866	▲ 3,400,015	3,346,895
Human support services	<b>6,759,631</b>	<b>▲</b> 6,041,025	5,287,152
Operations and infrastructure	<b>1,531,347</b>	1,338,065	1,279,342
Public transportation	447,069	458,346	424,271
Interest on long-term debt	<b>7</b> 367,790	<b>V</b> 424,627	430,752
Business-type activities	•	,	
Office of lottery and gaming	<b>234,895</b>	<b>1</b> 218,086	176,987
Unemployment compensation fund	₹ 39,994	<b>7</b> 1,497,798	1,568,065
Not-for-profit hospital corporation	<b>T</b> 142,883	<b>T</b> 150,034	160,055
Total expenses	<b>18,212,259</b>	<b>17,544,207</b>	16,554,615
Increase in net position before transfers	<b>1,149,723</b>	<b>825,861</b>	(156,882)
Transfers in (out)	-	-	-
Change in net position	<b>1,149,723</b>	<b>825,861</b>	(156,882)
Net position – October 1	<b>7,327,916</b>	<b>7</b> 6,502,055	6,658,937
Net position – September 30	<b>\$</b> 8,477,639	<b>▲</b> \$ 7,327,916	\$ 6,502,055









#### VICTIMS OF COMMUNISM MUSEUM

The first of its kind museum dedicated to the victims and survivors of communism is located at McPherson Square in downtown DC. The first museum in the world devoted to describing the history of communism as well as its current global reach across Europe, Asia, and South America.



#### **DEANWOOD DAY**

Like several community groups throughout the District, the Deanwood Citizen's Association hosted its Deanwood Day celebration by providing community-building activities to connect and empower its families and the neighborhood. The event was held in May 2022 and focused on wellness: communally, digitally, financially, mentally, and physically. Source: EOM news from Mayor Muriel Bowser's office

DIVERSE DC

## GROUNDBREAKING ON SYCAMORE & OAK

This mass timber structure consists of a 22,000-square-foot Interim Retail Village (IRV) that will incubate retail and food concepts that originated in the Congress Heights community and provide job opportunities to neighborhood residents. Further, the site intends to create new opportunities for artists, lifestyle retailers, restaurateurs, and entrepreneurs in Congress Heights.

Source: EOM news from Mayor Muriel Bowser's office

DISTRICT OF COLUMBIA
FY 2022 Citizens' Financial Report

UNIQUE DIVERSE DC

DAK at ST. ELIZ







#### **VOLUNTEERS OF AMERICA**

Located in the Buzzard Point neighborhood, this mixed-use community will feature 455 apartment residences, including affordable senior housing, an acre of public space, vibrant retail, entertainment, and more. This location will also be the new headquarters for Volunteers of America.

Photo courtesy of StudioMB/Studios Architecture

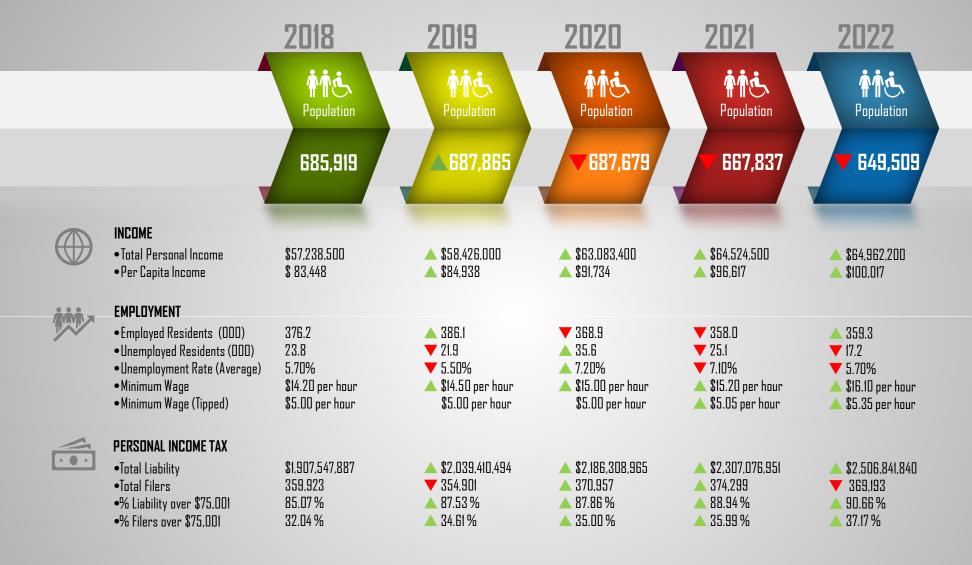
## SOMETHING IN THE WATER FESTIVAL

This 3-day festival held in the District showcases local and other highly acclaimed musical artistes during the summer months. Along with providing District residents a top-level concert experience, this event connected Washingtonians seeking summer jobs with work opportunities during the Juneteenth weekend.

Source: EOM news from Mayor Muriel Bowser's office

DISTRICT OF COLUMBIA 10 UNIQUE DIVERSE DC FY 2022 Citizens' Financial Report

# POPULATION AND INCOME TRENDS



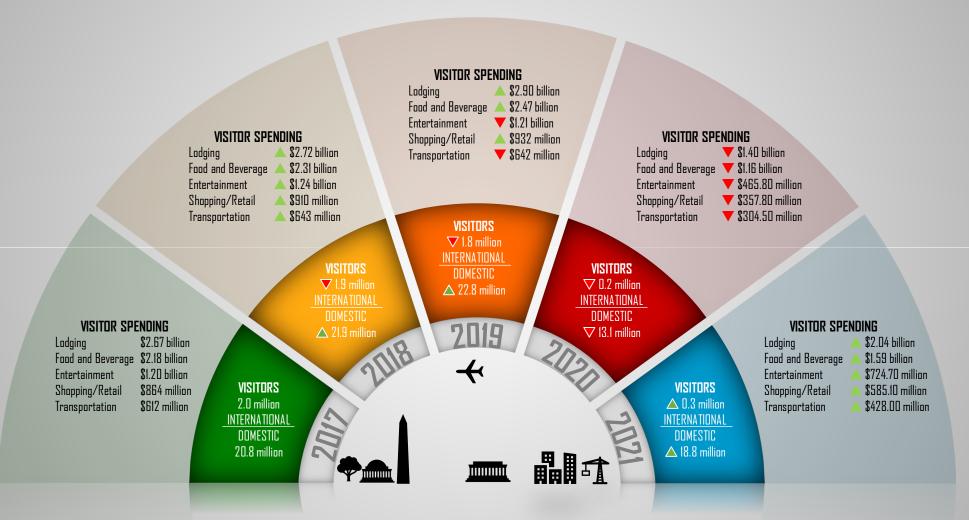
#### Note:

For some measures, updates are made each year to prior year numbers. Therefore, prior year numbers may not match the numbers in prior year's Citizens' Financial Report.

#### Sources:

U.S. Bureau of Economic Analysis; U.S. Bureau of Labor Statistics; Office of Tax and Revenue

# TOURISM AND HOSPITALITY



Note:

Tourism data for calendar year 2022 was not available at the publication date.

Source:

Destination DC (formerly the Washington DC Convention and Tourism Corporation)

## **OPERATING INDICATORS**

Financial management practices of the District are guided by fiscal and budgetary policies which are reviewed and adopted each year. These policies are meant to ensure financial stability and promote fiscal responsibility in meeting the needs of the District's residents and those who visit the city. Despite the pandemic's economic and financial impact, the District continued to provide first-rate services to its residents and visitors throughout the fiscal year.

Photo used in background courtesy of Ernest Grant.

### PUBLIC EDUCATION SYSTEM

#### DC PUBLIC SCHOOL SYSTEM

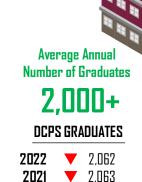
The District of Columbia Public Schools (DCPS) consists of public elementary and secondary schools and learning centers located in Washington, DC. These schools have a grade span of prekindergarten to twelfth grade and a kindergarten entrance age of 5 vears old.

Source: District of Columbia Public Schools



	UIL	ADIILIAD
2022	_	4,479
2021		4,639
2020		4,522
2019		4,320
2018		4,121





2,180

2.170

2,273

2020

2019

2018

### **UNIVERSITY OF THE** DISTRICT OF COLUMBIA

Established in 1851, the University of the District of Columbia (UDC) is a public historically black urban-focused university. UDC is the only public university in the city and operates a flagship campus at Van Ness in the NW quadrant with several branch campuses across the District.

Source: University of the District of Columbia

000	UD	C TEAC	CHERS		UD	C STU	IDENTS		UDO	GRAD	UATES
220+ Average Annual Number of Teachers	2022 2021 2020 2019 2018	<b>* * *</b>	202 232 236 230 232	18:1 Average Annual Student to Teacher Ratio	2022 2021 2020 2019 2018	<b>* * * *</b>	3,476 3,953 4,456 4,500 4,527	Average Annual Number of Graduates 760+	2022 2021 2020 2019 2018	<b>V V A A</b>	728 761 839 782 702

### HOUSING FINANCE **AGENCY**

The DC Housing Finance Agency (HFA) is an organized financial intermediary and administrator of affordable housing programs and resources for the District of Columbia. HFA invests in affordable housing and neighborhood development which provides pathways for DC residents to create homeownership opportunities. In FY 2022, the total number of units financed was 1,336.

Source: District of Columbia Housing Finance Agency

## SINGLE-FAMILY **UNITS FINANCED**

2022 176 2021 277 2020 245 2019 69 106 2018

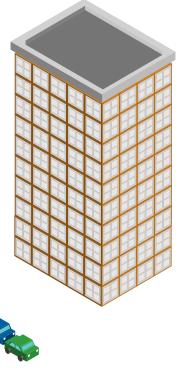
**Average Annual** Single-Family **Units Financed** 170+

## SINGLE-FAMILY FINANCING PROVIDED

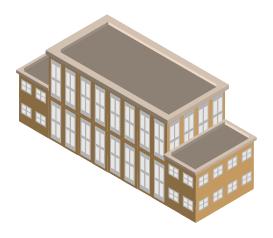
(\$000s)

59,125 2022 🔻 **2021 1**03.698 2020 86,531 2019 🔻 22,444 34,662 2018

**Average Annual** Single-Family **Financing Provided** \$61,000+







## **MULTI-FAMILY UNITS FINANCED**

2018

966 1.689 1,635 1.653

1,160

**Units Financed** 

**Average Annual** 

**Multi-Family** 

## **MULTI-FAMILY** FINANCING PROVIDED

(\$000s)

**2022 △** 294,569 **2021 7** 245,368 317.547 2020 2019 🔻

2018

301,210 325,440

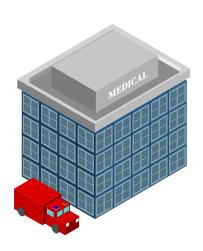
**Average Annual Multi-Family Financing Provided** 

\$290,000+

## PUBLIC SAFETY AND JUSTICE **FIRE AND EMERGENCY MEDICAL SERVICES**

The DC Fire and Emergency Medical Services Department (FEMS) provides fire protection and emergency medical service for the District of Columbia. Its mission is to preserve life and promote health and safety through excellent pre-hospital treatment and transportation, fire prevention, fire suppression and rescue activities, and homeland security awareness.

Source: Fire and Emergency Medical Services Department



## MEDICAL **INCIDENTS**

**(a)** 155,576 **V** 153,377 **V** 163,998 **(173.005)** 2018 168,102

TR	ANS	SPI	OR'	TS

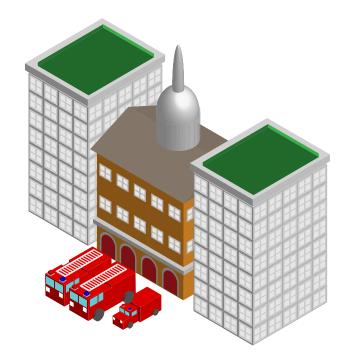
2022		46,801
2021	$\blacksquare$	41,724
2020	$\blacksquare$	45,346
2019		54,725
2018		53,322

## FIRE / EMS STATIONS

2022	34
2021	34
2020	34
2019	34
2018	34

## OPERATIONAL PERSONNEL

2022	1,863
2021	1,855
2020	1,848
2019	1,939
2018	1,927



FRONT-LINE EMERGENCY VEHICLES		FIRE / RESCUE Incidents	
2022 2021 2020 2019 2018	168 168 168 168 168	2022	}

## **AMBULANCES**

2022		91
2021	$\blacksquare$	85
2020		92
2019		100
2018		100

#### POLICE

2020

2019

2018

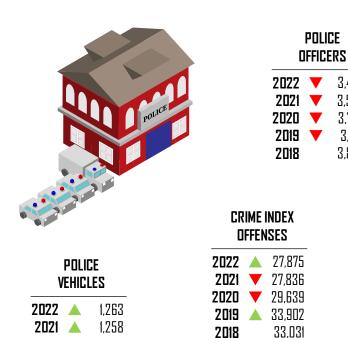
1.257

1,250

1,240

The Metropolitan Police Department (MPD) is the primary law enforcement agency for the District. Its mission is to safeguard and protect District residents and visitors with the highest regard for the sanctity of human life.

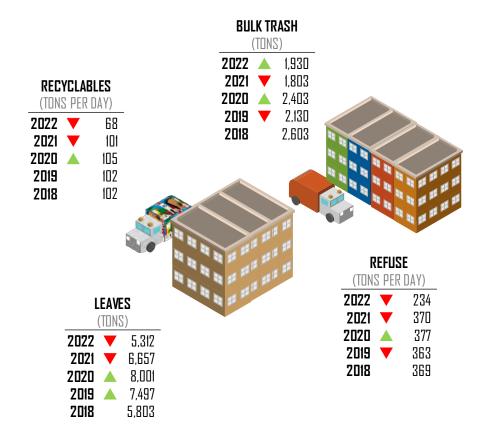
Source: Metropolitan Police Department



## **OPERATIONS AND INFRASTRUCTURE DEPARTMENT OF PUBLIC WORKS**

The Department of Public Works (DPW) oversees solid waste and recyclables collection, street cleaning, parking enforcement, and governmental vehicle procurement, maintenance and fueling.

Source: District Department of Transportation and Department of Public Works



3.460

3.580

3.799

3.810

3,855

DC is unique among municipalities in that it functions as a city, county, and state. Like other jurisdictions, the District's economy was hit hard by the pandemic with job losses concentrated in the leisure and hospitality sector. The District was able to weather the pandemic lockdown, partly because of its strong financial position heading into the pandemic, and partly because of the unprecedented level of federal aid. Since the reopening of the city, employment has been growing, and even though the unemployment rate is at a historic low rate, employment remains below pre-pandemic levels. Strong wage growth and business profitability have contributed to a remarkable recovery in District revenues, with revenue now surpassing pre-pandemic levels. Looking ahead, there are certainly challenges as higher rates of working from home have increased office vacancy rates and the population remains below pre-pandemic levels. However, with its strong financial position, the District will make the investments needed to forge the path to continued economic recovery and a more inclusive, resilient, and sustainable DC.

Photo used in background courtesy of Ernest Grant.





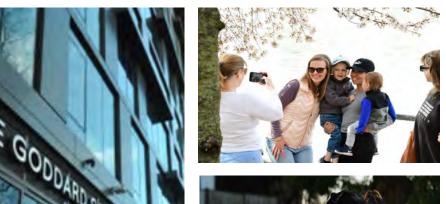


















Photos courtesy of Ernest Grant.



### OFFICE OF THE CHIEF FINANCIAL OFFICER

John A. Wilson Building 1350 Pennsylvania Avenue, NW, Suite 203 Washington, DC 20004

TEL **202.727.2476** 

FAX **202.727.1643** 

CFO.DC.GOV

### **PHOTOS**

Ernest Grant OCFO Office of the Chief Information Officer

YEAR ENDED SEPTEMBER 30, 2022