THE GOVERNMENT OF THE DISTRICT OF COLUMBIA

FY 2014 PROPOSED BUDGET AND FINANCIAL PLAN

VOLUME 3 **AGENCY BUDGET CHAPTERS – PART II**

Public Education System, Human Support Services, Public Works, Financing and Other, and Enterprise and Other Funds

Investing for Tomorrow

Submitted to the **Council of the District of Columbia by Vincent C. Gray, Mayor**

Government of the District of Columbia | March 28, 2013

Government of the District of Columbia

FY 2014 Proposed Budget and Financial Plan

Volume 3

Agency Budget Chapters by Appropriation Title - Part II

Investing for Tomorrow

Submitted to the

Council of the District of Columbia

by

Vincent C. Gray, Mayor

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

District of Columbia Government

District of Columbia

For the Fiscal Year Beginning

October 1, 2011

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to District of Columbia Government, District of Columbia, for its annual budget for the fiscal year beginning October 1, 2011. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is the twelfth in the history of the District of Columbia.

The Office of Budget and Planning (OBP) submitted the FY 2013 Budget and Financial Plan for consideration by GFOA. OBP believes this budget continues to conform to the GFOA's requirements.

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District of Columbia
- Organization Chart

GOVERNMENT OF THE DISTRICT OF COLUMBIA

LEGISLATIVE BRANCH

- Council of the District of Columbia
- DC Auditor
- Advisory Neighborhood Commissions

EXECUTIVE BRANCH

Mayor

- Office of the Chief Financial Officer
  - Office of Budget and Planning
  - Office of Tax and Revenue
  - Office of Financial Operations and Systems
  - Office of Finance and Treasury
  - Office of Revenue Analysis
  - DC Lottery and Charitable Games Control Board
- Office of the Inspector General
- Office of the City Administrator
- Office of the Attorney General
- Executive Office of the Mayor
  - Office of the Chief of Staff
  - Office of Budget and Finance
  - Office of Communications:
    Mayor's Correspondence Unit
    Office of Cable Television
  - Office of Policy and Legislative Affairs
  - Office of Boards and Commissions
  - Office of Community Affairs:
    Office of Community Relations
    Office of Partnerships and Grant Services
    Office on Ex-Offenders Affairs
    Office on Women's Policy and Initiatives
    Serve DC
    Youth Advisory Council
    Office of African Affairs
    Office of Asian & Pacific Islander Affairs
    Office of GLBT Affairs
    Office on Latino Affairs
    Office of Religious Affairs
    Office of Veteran Affairs
  - Office of the Secretary
  - Office of the General Counsel
- Office of Deputy Mayor for Education
  - DC Public Schools
  - Office of the State Superintendent of Education
  - Public Charter School Board
  - University of the District of Columbia
  - DC Community College
- Office of the Deputy Mayor for Planning and Economic Development
  - Department of Employment Services
  - Department of Housing and Community Development
  - Department of Consumer and Regulatory Affairs
  - Office of Tenant Advocate
  - Department of Insurance, Securities and Banking
  - Department of Small and Local Business Development
  - Office of Motion Picture Development
  - Office of Planning
  - Commission on Arts and Humanities
- Department of the Environment
  - Department of Human Resources
  - Department of Motor Vehicles
  - Department of Public Works
  - Department of Transportation
  - Department of General Services
  - Office of Risk Management
  - Office of Human Rights
  - Office of the Chief Technology Officer
  - Office of Contracts and Procurement
  - Taxicab Commission
- Office of the Deputy Mayor for Public Safety and Justice
  - Metropolitan Police Department
  - Fire and Emergency Medical Services Department
  - Office of Unified Communications
  - Homeland Security and Emergency Management Agency
  - Department of Corrections
  - Office of the Chief Medical Examiner
  - Department of Forensic Sciences
- Office of the Deputy Mayor for Health and Human Services
  - Department of Health
  - Department of Human Services
  - Child and Family Services Agency
  - Department on Disability Services
  - Office of Disability Rights
  - Department of Behavioral Health
  - Department of Youth Rehabilitation Services
  - Department of Health Care Finance
  - Office on Aging
  - Department of Parks and Recreation

JUDICIAL BRANCH

- DC Court of Appeals
- DC Superior Court
- Joint Commission on Judicial Administration
- Commission on Judicial Disabilities and Tenure
- Judicial Nomination Commission
- District of Columbia Bar
- Sentencing and Criminal Code Revision Commission

Independent Agencies

- DC Water (Water and Sewer Authority)
- District of Columbia Retirement Board
- Office of Employee Appeals
- Public Employee Relations Board
- Events DC (Washington Convention and Sports Authority)
- Housing Finance Agency
- Public Defender Service
- Pretrial Services Agency
- DC Public Library
- University of the District of Columbia
- Office of the People's Counsel
- DC Housing Authority
- Contract Appeals Board
- Alcoholic Beverage Regulation Administration
- Criminal Justice Coordinating Council
- Not-for-Profit Hospital Corporation
- Board of Ethics and Government Accountability

Charter Independent Agencies

- Zoning Commission
- Public Charter Schools
- Public Service Commission
- Board of Elections

Regional Bodies

- Metropolitan Washington Council of Governments
- National Capital Planning Commission
- Washington Metropolitan Area Transit Authority
- Washington Metropolitan Area Transit Commission
- Metropolitan Washington Airports Authority

FY 2014 Proposed Budget and Financial Plan

Volume 3

Agency Budget Chapters - Part II

(by Appropriation Title)

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Volume 5 - FY 2014 Proposed Budget and Financial Plan - *Operating Appendices – Part II*
Volume 6 - FY 2014 Proposed Budget and Financial Plan - *FY 2014 – FY 2019 Capital Improvements Plan (Including Highway Trust Fund)*

Transmittal Letters

VINCENT C. GRAY
MAYOR

March 28, 2013

The Honorable Phil Mendelson
Council of the District of Columbia
1350 Pennsylvania Avenue, NW
Washington, DC 20004

Dear Chairman Mendelson:

On behalf of the residents of the District of Columbia, I submit to you the District of Columbia Fiscal Year 2014 Budget and Financial Plan, entitled "Investing for Tomorrow."

This proposal is the District of Columbia's eighteenth consecutive balanced budget. As you know, the District's economy is growing rapidly, with more than 28,000 private sector jobs created over the past two years and an unemployment rate that has fallen nearly three percentage points. To support our growing population and to continue building a more prosperous, equitable, safe and sustainable city for all, my proposed budget makes important investments in three key strategies: (1) growing and diversifying the District's economy; (2) educating children and preparing the workforce for the new economy; and (3) improving the quality of life for all residents. As the title of the budget suggests, investing in these strategies will build a better tomorrow for all District residents.

The document also includes hard choices that were required to build a fiscally sound budget and financial plan. We have worked hard to strike a balance between cost savings, program realignments, and new revenues. The result is that we are able to make critical investments while maintaining our commitment to fiscal discipline. Highlights of these critical investments include:

- $100 million in new funding for affordable housing initiatives between Fiscal Years 2013 and 2014;
- $91.9 million for pay increases for District employees, including first responders and teachers;
- $15 million for the new One City Fund, a District-wide grant program;
- $10 million to fund expanded library hours, books and materials;
- $150 million for library facilities;
- $1.7 billion for school modernization;
- $622 million to replace the South Capitol corridor's Frederick Douglass Bridge;
- $400 million to expand our streetcar system; and
- $118 million to improve parks and recreational facilities.

We are proud that this budget proposal is balanced and structurally sound. But perhaps most importantly, we are pleased to be making the critical investments needed to ensure the District's tomorrow is even brighter than today. I look forward to the Council's review of this proposal, and to working together to finalize and execute our budget for Fiscal Year 2014.

Sincerely,

Vincent C. Gray

Vincent C. Gray

How to Read the FY 2014 Proposed Budget and Financial Plan

How to Read the FY 2014 Proposed Budget and Financial Plan

The District of Columbia's FY 2014 Proposed Budget and Financial Plan is a communication tool that presents and explains policy priorities, agency operations, including programmatic/organizational structures, and performance measures in the context of the Financial Plan, which shows the District's sources of revenue and planned expenditures. The Budget and Financial Plan include forecasts of economic and financial conditions, current and planned long-term debt financing, policy decisions, and other important financial information for the District's government, all of which are essential elements for accurate financial reporting and sound management of public resources.

This chapter, How to Read the Budget and Financial Plan, is a guide for understanding the sections of this budget volume that define the budget priorities for the District. These sections are consistent with the National Advisory Council on State and Local Budgeting's recommended budget practices, which call for a presentation of information to provide readers with a guide to government programs and organizational structure. Additionally, these sections are consistent with the standards of the Government Finance Officers Association for the Distinguished Budget Presentation Award.

The FY 2014 Budget and Financial Plan is presented in six volumes summarized as follows:

Executive Summary (Volume 1) - provides a high-level summary of the budget and financial information, including sections describing new initiatives within the District's proposed budget, the transmittal letter from the Mayor, information on the strategic budgeting process, the District's five-year financial plan, detailed information on the District's projected revenues and expenditures, and summary information about the Capital Improvements Plan. In addition, this volume includes information about the District's budgetary and financial management policies, grant match and maintenance of effort, a glossary of budget terms, budget summary tables by agency and fund type, and the Budget Request Act legislation that serves as the basis for the District's federal appropriations act.

Agency Budget Chapters (Volumes 2 and 3) - describes, by appropriation title, the operating budgets for each of the District's agencies. Appropriation titles categorize the general areas of services provided by the District, on behalf of its citizens and are listed in the table of contents. Examples are Economic Development and Regulation, Public Education System, and Human Support Services.

Operating Appendices (Volumes 4 and 5) - includes detailed supporting tables displaying the proposed expenditures and full-time equivalents in the operating budgets that are described in Volumes 2 and 3. Please note: These volumes are available exclusively on the Government of the District of Columbia website at http://cfo.dc.gov/.

Capital Improvements Plan (Including Highway Trust Fund) (Volume 6) - describes the District's proposed six-year Capital Improvements Plan for all of the District's agencies. The Highway Trust Fund describes the District's proposed FY 2014 to FY 2019 planned transportation projects including federal highway grants.

Detailed information on the chapter contents of each volume include:

Volume 1: Executive Summary

Includes the following sections:

Introduction: FY 2014 Proposed Budget and Financial Plan

This chapter is a narrative and graphic summary of the proposed budget and financial plan. It describes the overall proposed budget, including the sources and uses of public funds, and compares the prior year's approved budget to the current one. The chapter also explains the budget development process and budget formulation calendar for FY 2014.

Strategic Budgeting

This chapter describes the initiatives that the District is undertaking to improve budgeting and management of resources. It includes a description of the District's continued efforts in and progress toward Performance-Based Budgeting (PBB), which is the District's initiative to align resources with results through benchmarking, performance measurement, performance planning, and service-level budgeting.

Financial Plan

The Financial Plan summarizes planned revenues and expenditures from FY 2014 through FY 2017. This chapter includes financing sources, uses, and the assumptions used to derive the District's short-term and long-term economic outlook.

Revenue

This chapter shows current revenue projections for each revenue type as certified by the Office of the Chief Financial Officer. It also details the District's revenue sources, provides an overview of the District's and regional economy and economic trends, and the revenue outlook from FY 2014 through FY 2017.

Operating Expenditures

This chapter describes the District's recent local expenditures. It includes analysis of expenditures between FY 2009 and FY 2012, both by agency and by expense category, e.g. personnel, supplies, and fixed costs.

Capital Improvements Plan (CIP)

This chapter describes the overall CIP, including the sources and uses of Capital funds.

Appendices

The last section of the Executive Summary includes explanations of specific items to the District's budget:

- The D.C. Comprehensive Financial Management Policy provides a framework for fiscal decision-making by the District to ensure that financial resources are available to meet the present and future needs of District citizens;
- The Grant Match and Maintenance of Effort section includes a table by agency and grant number that provides the required grant match and maintenance of effort contributions for federal and private grants received by the District;
- The Basis of Budgeting and Accounting section describes the basis of budgeting and accounting, enabling the readers to understand the presentation methods of the District's finances;
- The Glossary of Budget Terms section describes unique budgeting, accounting, and District terms that may not be known by the general reader;
- The Current Services Funding Level (CSFL) Development section describes how the CSFL was developed for Local fund budget;
- The Summary Tables detail the District's proposed operating budget by agency and fund type for both budgeted dollars and positions; and
- The Budget Request Act section is the legislation that the District uses to enact the District's budget via local law, and serves as the basis for the District's federal appropriations act to be enacted into law by the United States Congress and President through the federal appropriations process.

Volumes 2 and 3: Agency Budget Chapters - Part I and II

These volumes include agency chapters that describe available resources, their uses, and the achieved and anticipated outcomes as a result of these expenditures. Chapters in these volumes are grouped by appropriation title and each chapter contains the following sections, as applicable:

Header Information:
- Agency name and budget code;
- Website address and telephone; and
- FY 2014 proposed operating budget table.

Introduction:
- Agency Mission; and
- Summary of Services.

Financial and Program Information:
- Proposed Funding by Source table;
- Proposed Full-Time Equivalents table;
- Proposed Expenditure by Comptroller Source Group table;
- Division/Program descriptions;
- Proposed Expenditure by Division/Program table;
- FY 2014 Proposed Budget Changes;
- FY 2013 Approved Budget to FY 2014 Proposed Budget reconciliation table;
- Agency Performance Plan Objectives; and
- Agency Performance Measures table.

FY 2014 Proposed Budget Changes

The FY 2014 Proposed Budget Changes section within each agency chapter provides a comprehensive explanation of the FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type table that appears in nearly every chapter. The following are descriptions of the calculations done for the specific assumptions applied to certain categories within one particular agency or within specific groups of agencies. Please see the Current Services Funding Level (CSFL) Development appendix in this volume for more information about the CSFL methodology.

- **Recurring Budget Items:** Where applicable, recurring budget items were identified to adjust specific expenditure items.
- **Fixed Cost Inflation Factor:** The fixed costs for the FY 2014 CSFL were derived from cost estimates provided by the Department of General Services (DGS). Additionally, the Office of Finance and Resource Management (OFRM) and the Office of the Chief Technology Officer (OCTO) will centrally manage certain costs within their agency budgets.
- **Medicaid Growth Factor:** The Medicaid growth factor for the cost of health care services in the District, provided by the Department of Health Care Finance (DHCF) and the public provider agencies, fluctuated based on the prevailing conditions of the economy and changes in the federal government's Medicaid policy. Based on the 5.1 percent growth factor provided by DHCF, OBP calculated baseline funding for Medicaid in the FY 2014 CSFL.
- **Student Funding Formula Inflation Factor:** The funding formula was adjusted by the 2.0 percent Consumer Price Index (CPI) factor to account for the inflationary costs that are generally associated with educating students in the District of Columbia Public Schools and Public Charters Schools.
- **Debt Service Adjustments:** Projected adjustments were provided by the Office of Finance and Treasury.
- **Operating Impact of Capital:** Projected adjustments to reflect the budgetary impact of completed capital projects.
- **Other Adjustments:** These adjustments were unique to a particular agency and did not meet the criteria of the other adjustment scenarios.

This section includes major changes within the agency budget by program, fund, and full-time equivalents, from the initial request through the policy decisions made by the Mayor. The FY 2014 Proposed Budget Changes section uses the following terms to describe budgetary or programmatic changes:

I. Actions with an impact on services:

- **Enhance:** More funding to improve the quality or quantity of an existing service (e.g., Funding to support the new DMV service center in Georgetown).
- **Eliminate:** Total elimination of an existing services, with no anticipation of the service being provided by another entity (e.g. Eliminate unfunded vacant FTEs for staffing).

II. Actions with no service impact:

- **Cost of Living Adjustment:** Additional funds to support the proposed FY 2014 cost of living adjustment (COLA).
- **Increase:** Additional funds necessary to continue service at current levels (e.g., Fund recurring operating cost of Automated Traffic Enforcement).
- **Decrease:** Reduction in cost without a service impact (e.g., Align energy budget with revised DGS estimate).
- **Transfer In:** Shift of an existing program or operation from another District agency (e.g., Transfer the Central Cell Block Security activity from MPD to DOC).
- **Transfer Out:** Shift of an existing program or operation to another District agency (e.g., Transfer

APRA division from DOH to establish DBH).

- **Shift:** Shift an existing program or operation from one Fund type to another (e.g., Shift from Special Purpose Revenue to Local funds to support telecommunications for the D.C. Lottery).
- **Technical Adjustment:** An increase or decrease to the budget that is required because of a legislative mandate and/or to correct an error/omission.
- **No Change:** The agency has no changes in funding and/or budget structures from FY 2013 to FY 2014.

Please see an example of an agency narrative at the end of this chapter to help the reader navigate the Agency Budget Chapter volume. The example shows an agency with a performance plan. Callout boxes highlight the features discussed above.

Volumes 4 and 5: Operating Appendices - Part I and II

These two volumes provide supporting tables to each agency's proposed operating budget. The tables generally include FY 2012 actual expenditures, the FY 2013 approved budget, the FY 2014 proposed budget, and the change from FY 2013 to FY 2014 (unless noted). The following tables are provided:

Schedule 30-PBB - dollars summarized by program, activity, and governmental fund (governmental fund break-out is for FY 2013 only and includes general fund detail);

Schedule 40-PBB - dollars summarized by program, comptroller source group and governmental fund;

Schedule 40G-PBB - dollars summarized by program, comptroller source group and appropriated fund within the General Fund;

Schedule 41 - dollars and FTEs summarized by comptroller source group and governmental fund;

Schedule 41G - dollars and FTEs summarized by comptroller source group and appropriated fund within the General Fund; and

Schedule 80 - dollars and FTEs summarized by revenue type, appropriated fund, and revenue source (for the FY 2013 Proposed Budget only).

Volume 6: Capital Improvements Plan (Including Highway Trust Fund)

This volume covers the District's FY 2014 - FY 2019 Capital Improvements Plan (CIP) and the Highway Trust Fund. The Capital Appendices chapter includes:

- An **Introduction** chapter that describes the overall CIP, including the sources and uses of capital funds, the District's policies and procedures for its capital budget and debt, and the FY 2014 planning process;
- **Project Description Forms** that comprise the major portion of the capital appendices volume. The project description forms provide details on capital projects funded by general obligation bonds, pay-as-you-go (PAYGO) capital, the Master Equipment Lease program, and the Local Street Maintenance Fund. Each page shows one subproject's planned allotments for FY 2014 through FY 2019, including a description, its annual operating impact, milestone data, and its location; and
- **Appendices** that provide supporting tables and a glossary about the District's capital budget, including:
  - The **FY 2014 Appropriated Budget Authority Request** table that summarizes proposed new projects and changes (increase or decrease) for ongoing projects by agency, subproject, and funding source;
  - The **FY 2014 - FY 2019 Planned Expenditures from New Allotments** table that summarizes the new

allotments' planned FY 2014 - FY 2019 expenditures by agency, project, and subproject;

- The **FY 2014 - FY 2019 Planned Funding** table that summarizes the FY 2014 and six-year funding sources for all new allotments by agency, subproject, and funding source;
- The **Balance of Capital Budget Authority, All Projects** table that summarizes the lifetime budget authority, life-to-date expenditures, total commitments, and balance of budget authority for all ongoing capital projects by agency, project, and authority (District versus federal);
- The **Capital Project Cost Estimate Variance** table displays changes to project costs since the FY 2013 Budget;
- Rescissions, Redirections, and Reprogrammings; and
- An overview of the District of Columbia's Water and Sewer Authority's FY 2011 - FY 2020 capital improvements plan.

Highway Trust Fund

This chapter covers the District's FY 2014 through FY 2019 proposed Highway Trust Fund expenditures, including:

- An **Introduction** chapter, which describes the Highway Trust Fund program, including the sources and uses of the funds, the District's policies and procedures for the trust fund, and the FY 2014 planning process;
- The **Project Description Forms**, which comprise the majority of the Highway Trust Fund volume. Each page shows planned allotments for FY 2014 through FY 2019, description, annual operating impact, milestone data, and location for two sub-projects; and
- **Appendices** that provide supporting tables for the District's Highway Trust Fund program.

Agency name

Agency budget code

(KA0)

Department of Transp

This shows the agency's FY 2012 actual expenditures, FY 2013 approved budget, the FY 2014 proposed budget, and the percent variance from FY 2014 to FY 2013. This includes the agency's operating budget and FTEs.

www.ddot.dc.gov
Telephone: 202-673-6813

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$128,900,625	$74,578,426	$94,844,928	27.2
FTEs	543.6	560.4	560.4	0.0

Agency Website address and Telephone number

The District Department of Transportation's (DDOT) mission is to enhance the quality of life for District residents and visitors by ensuring that people and goods move safely with minimal adverse impact on residents and the environment.

This section describes the agency's mission and purpose.

Summary of Services

DDOT executes its mission through the work of the following divisions: T Administration designs and builds roads and bridges, rails and other transportation projects; the Progressive Transportation Services Administration provides public transportation service through Metro and the Circulator bus system; the Transportation Operations Administration ensures a safe and user-friendly transportation environment; the Planning, Policy and Sustainability Administration develops strategic goals for the agency; and the Urban Forestry Administration maintains the District's street trees, providing our community with traffic calming, improved air quality, increased ground water retenti that minimizes runoff and flooding, temperature moderation, and aesthetics.

The agency's FY 2014 proposed budget is presented in the following tables:

A Summary of Services is a concise explanation of the agency's key functions.

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table KA0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	2,937	119,485	65,182	76,121	10,939	16.8
Dedicated Taxes	15,000	0	0	0	0	N/A
Special Purpose Revenue Funds	79,500	5,8[illegible]9	5,441	14,768	9,328	171.4
Total for General Fund					[illegible]267	**28.7**
Federal Resources						
Federal Payments					0	N/A
Federal Grant Funds					0	0.0
Total for Federal Resources					**0**	**0.0**
Private Funds						
Private Donations	141	71	0	0	0	N/A
Total for Private Funds	**141**	**71**	**0**	**0**	**0**	**N/A**
Intra-District Funds						
Intra-District Funds					0	N/A
Total for Intra-District Fund					**0**	**N/A**
Gross Funds					**20,267**	**27.2**

*Percent change is based on v

Note: If applicable, for a break[illegible] Intra-District agreement, please refer to **Schedule 80 Age**[illegible]ated on the Office of the CIrief Financial Officer's websit[illegible]

This table presents the agency's total operating budget, comparing the FY 2011 actual, FY 2012 actual, FY 2013 approved, and FY 2014 proposed budgets.

This table also shows the agency's total operating budget from each funding source (Local, Dedicated Taxes, Special Purpose Revenue, Federal Payments, Federal Grants, Medicaid, Private Grants, or Intra-District sources).

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table KA0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table KA0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	0.0	542.6	560.4	560.4	0.0	0.0
Special Purpose Revenue Funds	292.8	0.0	0.0	0.0	0.0	N/A
Total for General Fund	**292.8**	**542.6**	**560.4**	**560.4**	**0.0**	**0.0**
Federal Resources						
Federal Grant Funds				0.0	0.0	N/A
Total for Federal Resources				**0.0**	**0.0**	**N/A**
Intra-District Funds						
Intra-District Funds				0.0	0.0	N/A
Total for Intra-District Funds				**0.0**	**0.0**	**N/A**
Total Proposed FTEs	**295.1**	**543.6**	**560.4**	**560.4**	**0.0**	**0.0**

This table lists the agency's FTEs for two prior years, the current year, and upcoming fiscal year by revenue type.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table KA0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KA0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011				Change	Percent Change*
11 - Regular Pay - Continuing Full Time	9,524					6.4
12 - Regular Pay - Other	3,105					-13.5
13 - Additional Gross Pay	552					0.0
14 - Fringe Benefits - Current Personnel	3,290					6.3
15 - Overtime Pay	1,104	620	775	755	-20	-2.6
Subtotal Personal Services (PS)	**17,575**	**35,240**	**37,106**	**38,351**	**1,245**	**3.4**
20 - Supplies and Materials	988	794	869	976	107	12.3
30 - Energy, Comm. and Bldg Rentals	13,562	12,250	9,777	9,809	32	0.3

This table lists the agency's total operating expenditures for FY 2011, FY 2012, FY 2013 approved budget, and FY 2014 proposed budget at the Comptroller Source Group level.

Division Description

The District Department of Transportation operates through the following 8 divisions:

Urban Forestry Administration (UFA) – establishes a full population of street trees within the District of Columbi and ensures that the trees lining the District's roadways are maintained in a healthy and safe environment. Provide educational information to District residents about the benefits of growing trees and encourage planting c appropriate tree species in our urban environment. UFA also maintains the network of trails in the District an partners with other DDOT administrations and District agencies to reduce impermeable surfaces to improve th health of trees and help reduce stormwater runoff.

Infrastructure Project Management Administration (IPMA) – manages the design, engineering and constructio of roadways, bridges, traffic signals, and alley projects in the District of Columbia. IPMA also manages speci construction projects

This indicates the specific programs (or divisions) and activities within an agency. It contains detailed descriptions of their purpose and how they contribute to the lives of District residents and visitors.

This division contain

- **Development an** esign and construct transportatio infrastructure pro ks and alleys - DDOT's most visibl work. This divis Design and Construction Tear Management;
- **Preventive and R** he District's streets, bridges, tunnel alleys and sidewa assessment of all DDOT assets an tests and evaluate all construction materials used in DDOT projects; and
- **Rights-of-Way** – manages the transfer of funds to the local roads program.

Public Space Regulation Administration – is responsible for permitting and enforcing the exclusive use of publi space by private entities, including residents, businesses, utilities, and developers.

This division contains the following 5 activities:

- **Administrative Support** – coordinates all the activities of the division;
- **Public Space Permits Branch** – manages the Public Space Committee; issues permits to developers, vendo and utilities; and assumes responsibility for the overall management of the District's public space;
- **Systems Inspection and Oversight** – initiates inspections and monitoring of construction and related activiti located in the public right-of-way to minimize the impact on the transportation infrastructure within th District of Columbia;
- **Technical Review** – Provides reviews for ADA, sheeting and shoring complex reviews; and
- **Customer Service** – Responsible for the customer service function for the Administration and the primary fac of the agency to the public.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table KA0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approve get. It also provides the FY 2012 actual data.

Table KA0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents		
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014
(1000) Agency Management							
(1010) Personnel	2,170	2,063	2,313	249	25.9	24.0	25.0
(1015) Training and Employment Development	305	161	283	122	1.9	2.0	3.0
(1020) Contracting and Procurement	1,502	1,456	1,572	116	16.3	17.0	17.0
(1030) Property Management	8,847	669	780	111	7.7	7.0	8.0
(1040) Information Technology	2,751	3,163	3,284	120	18.2	19.0	19.0
(1050) Financial Management	1,424	1,554	1,509	-45	7.7	8.0	8.0
(1055) Risk Management	626	620	668	48	3.8	4.0	4.0
(1060) Legal	41	55	15	-40	0.0	0.0	0.0
(1070) Fleet Management	3,630	4,283	3,385	-898	0.0	0.0	0.0
(1080) Communications	303	446	389	-56	3.8	5.0	4.0
(1085) Customer Service	474	438	498	60	7.7	7.0	7.0
(1090) Performance Management	1,387	505	659	154	4.8	4.0	4.0
Subtotal (1000) Agency Management	**22,461**	**15,413**	**15,356**	**58**	**97.7**	**97.0**	**99.0**
(100F) Agency Financial Operations							
(110F) Budget Operations							13.0
Subtotal (100F) Agency Financial Ope							**13.0**
(9960) Year End Close							
No Activity Assigned							0.0
Subtotal (9960) Year End Close	**152**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**
(AT00) Alternative Transportation							
(ALTP) Alternative Transportation	-1	0	0	0	0.0	0.0	0.0
Subtotal (AT00) Alternative Transportation	**-1**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**
(GM00) Greenspace Management							
(GPSM) Green Partnership and Stewardship Management	0	0	350	350	0.0	0.0	0.0
(TMOW) Mowing	5	0	0	0	0.0	0.0	0.0
(TRMT) Tree Management	0	0	0	0	0.0	0.0	0.0
Subtotal (GM00) Greenspace Management	**5**	**0**	**350**	**350**	**0.0**	**0.0**	**0.0**
(GR00) Urban Forestry Administration							
(GSSM) Green Partnership and Stewardship Management	2,019	1,929	1,130	-799	8.6	7.0	14.0
Subtotal (GR00) Urban Forestry Administration	**2,019**	**1,929**	**1,130**	**-799**	**8.6**	**7.0**	**14.0**

This table provides an overall budgeted funding level and number of approved FTEs for FY 2012 actuals, FY 2013 approved budget and FY 2014 proposed budget for specific programs (or divisions) and activities.

(Continued on next page)

FY 2014 Proposed Budget Changes

The Department of Transportation's (DDOT) proposed FY 2014 gross budget is $94,844,928, which represent a 27.2 percent increase over its FY 2013 approved gross budget of $74,578,426. The budget is comprised o $76,121,056 in Local funds, $3,955,500 in [illegible] enu funds.

The FY 2014 Proposed Budget Changes section provides a comprehensive explanation of Table 5; it includes major internal changes within the budget including CSFL changes, changes to the initial adjusted budget , and policy initiatives.

Current Services Funding Level

The Current Services Funding Level (CSFL) [illegible] atin District agencies, before consideration of polic [illegible] ove budget across multiple programs, and it esti [illegible] ren programs and operations into the following fiscal year. The initial adjustments in the budget proposal represen changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 201 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summar for more information regarding the methodology used and components that comprise the CSFL.

DDOT's FY 2014 CSFL budget is $68,507,807 which represents a $3,325,668, or 5.1 percent, increase ove the FY 2013 approved Local funds budget of $65,182,139.

In FY 2014, an explanation of Current Services Funding Level (CSFL) changes is presented separately within the budget. For more detail on the CSFL, please see the appendix in this volume.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DDOT inclu [illegible] hi amount is comprised of $152,000 that was use [illegible] in $100,000 that was used for Trail Ranger progra [illegible]

The FY 2014 CSFL calculated for DDOT [illegible] o table 5. This adjustment was made for an incr [illegible] g Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $3,293,228 in nonpersonal services, o which $440,534 is based on the Consumer Price Index factor of 2.4 percent, $2,800,000 for the Operating Impac of Capital on the Streetcar project at H Street and Benning Road, and $52,694 in Other Services and Charges tha were underfunded in the past budget years. During the development of the CSFL, some adjustments such as thes were categorized as "other adjustments".

Agency Budget Submission

Increase: DDOT is charged with the responsibility of moving people and goods freely around the city wit minimum impacts to the environment. In FY 2014 DDOT reviewed its operations in line with available resource and positioned its human capital and materials where they will best serve the needs of the organization. DDO increased its personal services by $1,480,92[illegible] due to increase in salary and Fringe Benefits and reallocation of 9. FTEs from term to permanent positio [illegible] Services fees wer increased by $234,054 and Supplies by [illegible] Services increase by $13,044,372 due to projected increa [illegible] emented after th approval of FY 2013 budget. Energy al [illegible] 2014.

This section describes the changes made to an agency during the overall budget formulation process by fund and by program (or divisions).

Decrease: For DDOT to operate within its allotted budget and provide quality services to the residents an visitors and as an offset to the increases, DDOT reduced Contractual Services by $1,092,317, personal services b $700,089, with a reallocation of 9.4 FTEs from term to permanent positions, and Equipment and Equipmen Rentals by $11,761 to align the budget with prior year spending. In Special Purpose Revenue Funds, Equipmen and Equipment Rentals were reduced by $36,000 and Contractual Services by $116,000 to align budget t historical spending, and overtime was reduced by $20,000.

Mayor's Proposed Budget

Enhance: The FY 2014 budget includes total enhancement of $8,568,325, which is comprised of $100,000 in contractual services that will provide Variable Messaging Board on Rhode Island Avenue, $743,325 of Subsidies and Transfers to assist the District of Columbia Water organization with its debt service related to the McMillan water storage. Other contractual services includes $3,625,000 to support the Streetcar project schedule to start operation in the Summer of 2013, and $4,100,000 to support the Parking Meter project which has become a major source of revenue for the District of Columbia.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in Local funds which will be applied centrally from the Workforce Investments account. For more information about the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Decrease: In Local funds, there is a reduction of $955,0 es to the Department of Public Works.

Transfer Out: DDOT transferred $3,576,583 to WMATA to support increase in annual subsidy payment.

Describes policy changes that are the result of proposed cost-saving initiatives, transfers of funding or function from one agency to another, and other budget changes.

Typically called Table 5, *the FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type* table describes the changes made to an agency from the CFSL to the policy decisions by fund and by program.

Table KA0-5
(dollars in thousands)

	DIVISION	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**65,182**	**560.4**
Removal of One-Time Funding	Multiple Programs	-252	0.0
Other CSFL Adjustments	Multiple Programs	3,578	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**68,508**	**560.4**
Increase: Salary step and Fringe Benefits coupled with re-allocation of positions from term to permanent status	Multiple Programs	1,481	9.4
Increase: Other Services and Charges	Multiple Programs	234	0.0
Increase: Supplies and Materials	Multiple Programs	89	0.0
Decrease: Equipment and Equipment Rentals to align budget to spending			0.0
Decrease: Reallocation of positions from term to permanent status			-9.4
Decrease: Contractual Services			0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission			**560.4**
Enhance: Bloomingdale Task Force recommendation: Variable Message Boards on Rhode Island Ave			0.0
Enhance: Bloomingdale Task Force Recommendation: Transfer to DC Water for debt service for Mcmillan water storage			0.0
Enhance: Contractual Services to support Streetcar project	Progressive Transportation Services	3,625	0.0
Increase: Contractual Services to support parking meter services	Transportation	4,100	0.0
Decrease: Mowing Contract, services now provided by DPW	Greenspace Management (UFA)	-955	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**76,121**	**560.4**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**3,956**	**0.0**
No Changes		0	0.0

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Urban Forestry Administration (UFA)

Objective 1: Increase the number and improve the health of street trees in order to provide District neighborhoods with a healthy urban tree canopy.

KEY PERFORMANCE INDICATORS

Urban Forestry Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of street tree population inspected	26%	24.5%	27.1%	27%	29%	29%
Percentage of the newly planted trees cared for under Stewardship programs (per annum)	27%	30%	22.9%	33%	35%	35%
Number of trees planted in the MS4 area	Not Available	1,100				
Percentage of street trees in a healthy condition	86%	87%				
Number of square feet of impervious surface removed from street tree plantings	9,042	10,000				

Agency performance measures describe specific agency performance objectives or goals from the FY 2011 actual through the FY 2014 projected result.

Infrastructure Project Management Administration (IPMA)

Objective 1: Preservation of existing transportation infrastructure assets to maintain and improve condition rating in a cost effective manner.

Objective 2: Incorporate into the infrastructure design sustainability, multimodal and low impact (green) elements.

KEY PERFORMANCE INDICATORS

Infrastructure Project Management Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of current year projects completed within 10 percent of budget (except for those with scope change)	94%	95%	90%	90%	90%	90%
Percentage of current year projects completed within 60 days of planned end date (except for those with scope change)	94%	90%	90%	90%	90%	90%
Percentage of blocks in paving plan completed	100%	100%	70%	100%	100%	100%
Percentage of streets in "Fair to Excellent" condition	78%	76%	76%	76%	76%	76%
Number of structurally deficient bridges	17	21	19	16	14	14
Percentage of sidewalks in plan repaired/replaced to "Good" or "Excellent" condition	Not Available	95%	95%	95%	95%	95%

Agency Budget Chapters

D - Public Education System

E - Human Support Services

F - Public Works

G - Financing and Other

H - Enterprise and Other Funds

D

Public Education System

1. District of Columbia Public Schools (GA0) D-1
2. Teachers' Retirement System (GX0).....D-21
3. Office of the State Superintendent of Education (GD0).....D-25
4. District of Columbia Public Charter Schools (GC0) D-51
5. University of the District of Columbia Subsidy Account (GG0).....D-61
6. District of Columbia Public Library (CE0) D-65
7. District of Columbia Public Charter School Board (GB0).....D-77
8. Non-Public Tuition (GN0).....D-85
9 Special Education Transportation (GO0).....D-91
10. D.C. State Board of Education (GE0).....D-101
11. Deputy Mayor for Education (GW0) D-107

District of Columbia Public Schools

http://dcps.dc.gov
Telephone: 202-442-5885

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$810,329,815	$811,841,563	$818,615,269	0.8
FTEs	8,070.1	7,557.9	7,284.6	-3.6

The mission of the D.C. Public Schools (DCPS) is to ensure that every DCPS school provides a world-class education that prepares ALL of our students, regardless of background or circumstance, for success in college, career, and life.

Summary of Services

DCPS delivers all services required to provide students with a quality education. These include:

- Operating schools that provide a consistent foundation in academics, strong support for social/emotional needs, and challenging themes and programs;
- Hiring, developing, and rewarding teachers, principals, aides, and other staff;
- Developing and implementing academic programs that provide all students with meaningful options for life;
- Collecting data and providing decision and policy-makers with accurate information about how our students and the school district are performing; and
- Providing schools the administrative and operational support they need to foster student achievement; creating forums for interaction and continued dialogue between DCPS and its community stakeholders.

The Local funds budget for the District of Columbia Public Schools is developed through the Uniform Per Student Funding Formula (UPSFF). It provides a per-student base foundation funding level as well as weighting factors for grade level. The UPSFF assigns additional funds for special education categories, summer school, and English language learners through add-on weights. For more information, refer to District of Columbia Official Code Section 38-29.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table GA0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	585,839	638,879	646,176	644,302	-1,874	-0.3
Special Purpose Revenue Funds	3,356	1,563	11,808	11,090	-718	-6.1
Total for General Fund	**589,196**	**640,442**	**657,984**	**655,392**	**-2,591**	**-0.4**
Federal Resources						
Federal Payments	42,206	20,032	36,600	0	-36,600	-100.0
Federal Grant Funds	8,753	7,041	8,595	47,038	38,443	447.3
Total for Federal Resources	**50,958**	**27,073**	**45,195**	**47,038**	**1,843**	**4.1**
Private Funds						
Private Grant Funds	20,758	22,430	3,841	5,062	1,221	31.8
Private Donations	177	475	0	0	0	N/A
Total for Private Funds	**20,935**	**22,906**	**3,841**	**5,062**	**1,221**	**31.8**
Intra-District Funds						
Intra-District Funds	139,682	119,909	104,822	111,123	6,301	6.0
Total for Intra-District Funds	**139,682**	**119,909**	**104,822**	**111,123**	**6,301**	**6.0**
Gross Funds	**800,771**	**810,330**	**811,842**	**818,615**	**6,774**	**0.8**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table GA0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table GA0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	6,859.9	6,791.0	6,625.7	6,320.4	-305.3	-4.6
Special Purpose Revenue Funds	12.1	4.0	10.0	18.5	8.5	85.0
Total for General Fund	**6,872.0**	**6,795.0**	**6,635.7**	**6,338.9**	**-296.8**	**-4.5**
Federal Resources						
Federal Payments	155.6	307.0	214.2	0.0	-214.2	-100.0
Federal Grant Funds	43.0	66.9	77.9	281.2	203.3	261.0
Total for Federal Resources	**198.6**	**374.0**	**292.0**	**281.2**	**-10.9**	**-3.7**
Private Funds						
Private Grant Funds	29.8	157.3	32.8	53.7	20.8	63.4
Total for Private Funds	**29.8**	**157.3**	**32.8**	**53.7**	**20.8**	**63.4**
Intra-District Funds						
Intra-District Funds	924.7	743.8	597.3	610.9	13.6	2.3
Total for Intra-District Funds	**924.7**	**743.8**	**597.3**	**610.9**	**13.6**	**2.3**
Total Proposed FTEs	**8,025.0**	**8,070.1**	**7,557.9**	**7,284.6**	**-273.3**	**-3.6**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table GA0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GA0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	448,870	478,098	466,480	480,772	14,292	3.1
12 - Regular Pay - Other	31,456	33,135	26,988	25,153	-1,835	-6.8
13 - Additional Gross Pay	20,672	17,337	13,893	17,474	3,582	25.8
14 - Fringe Benefits - Current Personnel	66,001	67,010	84,323	83,160	-1,163	-1.4
15 - Overtime Pay	2,333	2,302	908	854	-54	-5.9
99 - Unknown Payroll Postings	-4	944	0	0	0	N/A
Subtotal Personal Services (PS)	**569,328**	**598,826**	**592,591**	**607,413**	**14,822**	**2.5**
20 - Supplies and Materials	14,517	11,237	10,535	13,449	2,913	27.7
30 - Energy, Comm. and Building Rentals	29,800	29,816	37,702	28,678	-9,025	-23.9
31 - Telephone, Telegraph, Telegram, Etc.	2,802	3,396	3,523	3,761	238	6.8
32 - Rentals - Land and Structures	5,121	6,983	6,399	6,081	-318	-5.0
33 - Janitorial Services	0	163	0	18	18	N/A
34 - Security Services	235	463	297	953	656	221.1
35 - Occupancy Fixed Costs	51	246	533	11	-522	-97.9
40 - Other Services and Charges	9,047	9,815	14,356	11,854	-2,503	-17.4
41 - Contractual Services - Other	151,862	129,457	112,367	121,491	9,124	8.1
50 - Subsidies and Transfers	6,829	5,922	23,023	16,265	-6,758	-29.4
70 - Equipment and Equipment Rental	11,180	14,006	10,516	8,642	-1,874	-17.8
Subtotal Nonpersonal Services (NPS)	**231,443**	**211,503**	**219,251**	**211,202**	**-8,049**	**-3.7**
Gross Funds	**800,771**	**810,330**	**811,842**	**818,615**	**6,774**	**0.8**

*Percent change is based on whole dollars.

Division Description

The District of Columbia Public Schools operates through the following 10 divisions:

School System Management – provides leadership, management and operational support to schools.

This division contains the following 5 activities:

- **School Leadership –** provides support to principals and assistant principals;
- **School Administrative Support –** provides support to school-based administration, including business managers, clerks, registrars and other positions;
- **School Operations Support –** provides support to schools to improve operational efficiency;
- **Management, Direction and Oversight –** provides the oversight and management of day-to-day operations; and
- **School Transformation –** provides instructional Superintendent services.

Instructional Programs – provides the foundation and resources that comprise the District of Columbia Public Schools' core curriculum.

This division contains the following 14 activities:

- **General Education** – provides and supports general education teaching and learning;
- **Alternative Education** – provides educational programs and services to students outside of the general education classroom;
- **Substitute Teachers** – provides for a central pool of substitute teachers to support educational programs;
- **Early Childhood Education** – provides educational programs and services to the preschool, pre-kindergarten, and the Head Start programs;
- **ESL/Bilingual Education** – provides assistance to students whose primary language is not English or who are bilingual;
- **Vocational Education** – provides vocational technical education programs;
- **After-school Programs** – operates programs for students after school hours;
- **Extended Day Program** – provides more learning time for students with an extended school day;
- **Summer School Programs** – operates summer school;
- **Textbook Program** – procures and distributes textbooks;
- **Library and Media** – provides procurement for the operations of school-based libraries;
- **Evening Credit Recovery** – provides instructional support to students and non-traditional students unable to attend school during normal operating hours;
- **Instructional Tech and System Support** – provides technical support services to teachers; and
- **Proving What's Possible** - provides support for the DCPS Strategic Plan to improve achievement rates, invest in struggling schools, increase graduation rates, improve student satisfaction and increase enrollment.

School Improvement/Instructional – provides additional resources to support initiatives in the lowest performing schools.

Special Education Local – provides special education and related services in accordance with local and federal law for students with disabilities so that they will be able to benefit from their education and maximize their ability to be full and active members of society.

This division contains the following 14 activities:

- **Special Education Instruction** – provides teachers and resources to assist special education students;
- **OSE Strategic Management** – leads the Office of Special Education's (OSE) efforts to provide strategy and support to schools in accordance with District goals to increase achievement for students with disabilities;

- **OSE Operations** – provides direct management of OSE operations and leads financial operations in OSE;
- **OSE Financial Management** – leads financial operations in OSE by providing highly actionable budget information regarding spending, return on investments, costs, and budget performance;
- **OSE Information Management** – directs information management and codification of data in OSE;
- **OSE Resolution** – directs efforts to resolve active litigation and prevent further litigation;
- **OSE Non-Public Placements** – manages placement, outreach, monitoring, student services, transitions and returns to DCPS for students in non-public placements as determined by a student's Individual Education Plan (IEP), court order, or Hearing Officer Determination;
- **OSE Related Services** – provides behavioral, psychological, and socio-emotional assessments and direct services for DCPS students;
- **OSE Inclusive Academic Programs** – provides instructional support and professional development for teachers and schools to continue implementation of best practices of serving all students in inclusive settings;
- **OSE Central Office Support** – provides support across programs in the central office to improve special education instruction and programs;
- **OSE School Support** – manages hiring and placement of paraprofessionals serving as dedicated aides for DCPS students, and provides financial support to schools so that all schools can meet the needs of children for whom they are the school of right;
- **OSE Early Stages** – builds community partnerships in order to identify, locate, and conduct developmental screenings of all District children aged 3-5 who may be eligible for special education or related services; reviews outside evaluations; completes assessments in identified areas of need; participates in eligibility determination for special education; and when eligible, writes IEPs for children aged 3-5. For 3-5 year olds, provides direct, one-on-one support to families from the time it is determined that a child needs evaluations through to the child's placement;
- **OSE Extended School Year** – provides funding for services outside the normal school day or school year designed to support a student with a disability as documented under the Individuals with Disabilities Education Act (IDEA) to maintain the academic, social/behavioral, communication, or other skills that they have learned as part of their IEP; and
- **Special Education Capacity Building** – provides guidance and support to ensure that all neighborhood schools are systematically providing need-based services to students with disabilities.

Instructional Support Services – provides support to major activities leading to improved curriculum and instructional quality. These activities improve the curriculum for teachers to follow and offer teachers and staff opportunities for professional training and development.

This division contains the following 8 activities:

- **Curriculum Development and Implementation –** provides assistance with improving the school curriculum;
- **Professional Development Programs –** provides training to teachers and other school-based staff;
- **Reading Curriculum Development –** provides services to support the development for reading curriculum;
- **Transportation –** provides transportation for field trips;
- **Local Grants Administration –** assists with administration of federal and private grants received by DCPS;
- **Educational Assessment and Accountability –** provides student data systems and testing;
- **Parental Engagement –** provides support for the Parent Partners program funded by Title I; and
- **Master Educator –** serves as impartial, third-party evaluators of teacher performance; provides teachers with targeted, content-specific feedback and resources; and provides instructional capacity to support DCPS reform initiatives as a component of the IMPACT assessment system.

Student Support Services – provides direction and support to schools and serves as a resource to students, parents, and community-based organizations.

This division contains the following 11 activities:

- **Student Hearings** – provides student suspension hearings;
- **Student Support Services** – provides support services to students;
- **School Social and Psychological Services** – provides social worker and school psychologist services to the students;
- **Health Services** – provides school nurse services to students;
- **Youth Engagement** – works to engage youth in comprehensive services;
- **Transitory Services** – provides support for homeless students and families;
- **Athletics** – operates the student athletics program;
- **Curriculum/Extra-Curricular Activities** – provides additional curriculum resources;
- **Parent Resource Centers** – funds parent resource centers in the communities to engage parents in the education process;
- **Student Attendance** – provides services that work to increase student attendance at school; and
- **Family and Community Engagement** – fund communities to engage parents in the educational process.

Non-Instructional Support Services – comprises activities essential to the operation of the school system, providing resources for a safe and healthy educational environment.

This division contains the following 5 activities:

- **Custodial Services** – provides custodians and cleaning supplies;
- **Food Services** – operates the school nutrition program to ensure students receive healthy meals;
- **Security Services** – provides security services to ensure schools are safe;
- **Public Utilities** – holds the utility costs for school and other DCPS buildings; and
- **Logistics – Mail, Printing and Duplicating** – provides mail and printing services.

Other State Functions – provides assessment and administration services that are not related to Special Education. The Correctional System Instructional Programs activity provides instructional support to students who are detained and/or incarcerated.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division Structure Change

For FY 2014, the agency added a new division and/or consolidated some divisions and/ or activities. The proposed division structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table GA0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table GA0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1010) Personnel	10,962	9,368	8,718	-650	77.4	82.7	74.8	-7.9
(1015) Training/Employee Development (Central)	4	0	0	0	0.0	0.0	0.0	0.0
(1017) Labor Management and Partnerships	541	692	633	-59	10.6	7.5	8.0	0.5
(1045) Contracting and Procurement	1,449	1,585	1,422	-163	23.2	15.0	13.0	-2.0
(1050) Purchase Reports	820	0	0	0	0.0	0.0	0.0	0.0
(1060) Lease Administration	765	0	0	0	0.0	0.0	0.0	0.0
(1080) Communications	1,077	887	735	-153	8.1	7.0	5.0	-2.0
(1090) Performance Management	817	2,698	0	-2,698	8.4	13.0	0.0	-13.0
(1095) Financial Services/Business Operations	1,419	1,268	1,650	382	4.0	8.2	12.0	3.8
(1110) Risk Management	599	725	745	20	5.0	6.0	7.0	1.0
(1120) Legal	4,009	5,500	5,500	0	0.0	0.0	0.0	0.0
(1400) Special Education-Local Funded	(1)	0	0	0	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Management Program	**22,462**	**22,724**	**19,402**	**-3,321**	**136.8**	**139.4**	**119.8**	**-19.6**
(100F) Agency Financial Operations								
(110F) Budget Operations	1,375	1,337	980	-357	14.2	10.0	9.0	-1.0
(120F) Accounting Operations	2,126	1,986	1,228	-759	30.3	27.0	19.0	-8.0
(130F) ACFO Operations	740	712	1,072	360	8.1	7.0	9.0	2.0
Subtotal (100F) Agency Financial Operations	**4,241**	**4,036**	**3,280**	**-756**	**52.5**	**44.0**	**37.0**	**-7.0**
(1500) School System Management								
(1501) School Leadership	29,141	28,468	30,395	1,927	211.2	240.6	222.5	-18.1
(1502) School Administrative Support	25,054	16,741	14,777	-1,964	389.1	329.4	281.0	-48.4
(1520) School Operations Support	3,990	2,989	4,858	1,870	23.2	24.0	28.0	4.0
(1540) Management, Direction and Oversight	12,345	8,463	8,257	-206	68.5	66.0	67.5	1.5
(1550) School Transformation	2,550	3,903	1,744	-2,159	0.0	1.0	5.8	4.8
(1560) Instructional Coaches	6,730	0	0	0	0.0	0.0	0.0	0.0
Subtotal (1500) School System Management	**79,809**	**60,564**	**60,033**	**-532**	**692.0**	**661.0**	**604.8**	**-56.1**

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Table GA0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(2000) Instructional Programs								
(2100) General Education	314,326	287,260	276,183	-11,077	3,134.8	2,994.6	2,787.8	-206.8
(2120) Alternative Education	7,194	5,962	0	-5,962	113.3	82.3	0.0	-82.3
(2140) Substitute Teachers	4,965	3,263	0	-3,263	57.1	89.5	0.0	-89.5
(2150) Gifted and Talented	722	0	0	0	0.0	0.0	0.0	0.0
(2200) Early Childhood Education	38,764	49,274	59,264	9,989	776.6	699.2	792.0	92.8
(2300) ESL/Bilingual Education	21,187	22,094	20,903	-1,191	297.1	240.0	232.8	-7.3
(2400) Vocational Education	2,369	2,281	8,288	6,007	8.8	7.0	58.3	51.3
(2500) Afterschool Programs	18,440	7,068	6,800	-268	132.1	129.9	76.3	-53.6
(2560) Extended Day Program	0	0	2,680	2,680	0.0	0.0	12.0	12.0
(2600) Summer School Programs	2,199	2,350	2,574	223	81.1	34.8	16.3	-18.5
(2700) Textbook Program	3,281	2,648	2,544	-104	0.0	0.0	0.0	0.0
(2750) Library and Media	977	367	695	328	1.0	3.0	3.0	0.0
(2800) Evening Credit Recovery	650	905	1,279	375	0.0	10.9	0.0	-10.9
(2900) Instructional Tech and System Support	5,131	15,186	21,815	6,629	0.0	0.0	3.0	3.0
(2PWP) Proving What's Possible	713	0	733	733	0.0	0.0	2.5	2.5
Subtotal (2000) Instructional Programs	**420,918**	**398,658**	**403,758**	**5,100**	**4,601.9**	**4,291.3**	**3,983.9**	**-307.3**
(2003) School Improvement/Instructional								
(2031) School Improvement Grant	0	0	663	663	0.0	0.0	7.0	7.0
Subtotal (2003) School Improvement/Instructional	**0**	**0**	**663**	**663**	**0.0**	**0.0**	**7.0**	**7.0**
(3000) Special Education Local								
(3020) Special Education- Preschool	793	0	0	0	0.0	0.0	0.0	0.0
(3030) Special Education Instruction	79,769	109,732	114,424	4,692	1,623.4	1,289.8	1,367.5	77.7
(3040) Special Education Classroom Support	515	0	0	0	0.0	0.0	0.0	0.0
(3070) OSE Strategic Management	2,914	213	95	-118	7.1	3.0	2.0	-1.0
(3080) OSE Operations	1,713	1,697	1,954	257	12.1	7.0	7.0	0.0
(3090) OSE Financial Management	1,183	1,004	875	-130	11.3	11.0	11.0	0.0
(3100) Special Education Local Program and Services	304	0	0	0	0.0	0.0	0.0	0.0
(3200) Special Education Local Administration	-16	0	0	0	0.0	0.0	0.0	0.0
(3300) OSE Information Management	955	431	729	298	6.1	6.0	10.0	4.0
(3310) OSE Resolution	3,712	8,429	6,542	-1,888	39.5	43.0	39.0	-4.0
(3320) OSE Non-Public Placements	7,322	158	226	67	11.1	0.0	1.0	1.0
(3330) OSE Related Services	7,399	2,841	2,344	-498	38.5	13.0	21.0	8.0
(3340) OSE Inclusive Academic Programs	3,146	10,332	9,249	-1,082	20.7	52.4	47.0	-5.4
(3350) OSE Central Office Support	597	527	411	-116	11.1	4.0	3.0	-1.0
(3370) OSE School Support	48	146	0	-146	13.2	2.0	0.0	-2.0
(3380) OSE Early Stages	5,028	7,487	6,721	-766	82.1	95.0	88.0	-7.0
(3390) OSE Extended School Year	0	1,467	1,683	215	0.0	16.7	19.1	2.4
(3510) Special Education Capacity Building	0	15,925	9,175	-6,750	0.0	83.0	70.0	-13.0
Subtotal (3000) Special Education Local	**115,382**	**160,390**	**154,427**	**-5,964**	**1,876.3**	**1,626.0**	**1,685.6**	**59.7**

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Table GA0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(4000) Instructional Support Services								
(4001) Title 1	14	0	0	0	0.0	0.0	0.0	0.0
(4200) Curriculum Development and Implementation	4,390	7,710	11,986	4,276	14.3	37.5	56.0	18.5
(4300) Professional Development Programs	4,240	4,481	3,581	-900	52.3	0.0	0.0	0.0
(4380) Reading Curriculum Development	0	0	1,740	1,740	0.0	0.0	18.0	18.0
(4400) Transportation	1,773	391	306	-85	0.0	0.0	0.0	0.0
(4600) Local Grants Administration	1,683	2,952	5,911	2,959	27.0	22.5	26.0	3.5
(4620) Educational Assessment and Accountability	10,928	7,156	4,855	-2,301	27.8	39.0	35.5	-3.5
(4700) Parental Engagement	27	0	237	237	0.0	0.0	0.0	0.0
(4800) Master Educator	4,831	4,996	5,837	841	0.0	50.0	52.0	2.0
(4810) Teacher Incentive Program	0	0	15,532	15,532	0.0	0.0	20.0	20.0
Subtotal (4000) Instructional Support Services	**27,887**	**27,685**	**49,984**	**22,299**	**121.4**	**149.0**	**207.5**	**58.5**
(4101) Title 1 Grant								
(4055) Educational Programs-Schools	7	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4101) Title 1 Grant	**7**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(5000) Student Support Services								
(5050) Student Services	0	0	0	0	0.0	0.0	0.0	0.0
(5060) Student Hearings	679	890	817	-73	3.5	7.0	6.0	-1.0
(5070) Student Support Services	310	286	0	-286	16.3	3.0	0.0	-3.0
(5120) School Social and Psychological Services	113	92	0	-92	4.0	1.0	0.0	-1.0
(5200) Health Services	1,300	1,398	2,751	1,353	10.0	8.0	26.0	18.0
(5350) Youth Engagement	1,954	1,791	1,059	-733	4.0	21.5	8.0	-13.5
(5400) Transitory Services	185	155	777	622	1.0	1.0	1.0	0.0
(5500) Athletics	3,569	3,766	4,267	501	17.2	16.0	18.0	2.0
(5700) Cocurriculum/Extra-Curricular Activities	1,201	1,901	1,980	80	14.6	20.5	36.5	16.0
(5910) Parent Resource Centers	1,656	1,492	0	-1,492	7.1	12.0	0.0	-12.0
(5920) School-Based Partnerships	-322	0	0	0	11.2	0.0	0.0	0.0
(5930) Student Attendance	661	1,372	858	-514	4.0	9.0	9.0	0.0
(5940) Family and Community Engagement	0	0	1,230	1,230	0.0	0.0	12.0	12.0
Subtotal (5000) Student Support Services	**11,307**	**13,142**	**13,740**	**597**	**93.0**	**99.0**	**116.5**	**17.5**
(6000) Non-Instructional Support Services								
(6100) Custodial Services	27,965	24,041	22,649	-1,392	430.5	471.1	437.0	-34.1
(6300) Food Services	40,342	33,532	26,749	-6,783	11.1	10.0	9.0	-1.0
(6400) Security Services	18,697	12,665	17,362	4,698	41.4	42.0	42.0	0.0
(6600) Public Utilities	35,537	49,488	39,412	-10,076	0.0	2.0	0.0	-2.0
(6800) Logistics- Mail, Printing and Duplicating	4,158	3,334	4,299	965	13.1	6.3	5.0	-1.3
Subtotal (6000) Non-Instructional Support Services	**126,699**	**123,059**	**110,471**	**-12,588**	**496.1**	**531.4**	**493.0**	**-38.4**

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Table GA0-4 (Continued)

(dollars in thousands)

Division/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(8000) Other State Functions								
(8300) Correction System Instructional Programs	1,609	1,583	2,859	1,276	0.0	17.0	29.4	12.4
Subtotal (8000) Other State Functions	**1,609**	**1,583**	**2,859**	**1,276**	**0.0**	**17.0**	**29.4**	**12.4**
(9090) Non-Programmatic Departments								
(9960) Year End Close	474	0	0	0	0.0	0.0	0.0	0.0
(9980) Payroll Default Program	-34	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9090) Non-Programmatic Departments	**441**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(9960) Year End Close								
No Activity Assigned	-474	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	**-474**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(9980) Payroll Default Program								
No Activity Assigned	34	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9980) Payroll Default Program	**34**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
No Activity Assigned								
No Activity Assigned	8	0	0	0	0.0	0.0	0.0	0.0
Subtotal No Activity Assigned	**8**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**810,330**	**811,842**	**818,615**	**6,774**	**8,070.1**	**7,557.9**	**7,284.6**	**-273.3**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary By Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The District of Columbia Public Schools' (DCPS) proposed FY 2014 gross budget is $818,615,269, which represents a 0.8 percent increase over its FY 2013 approved gross budget of $811,841,563. The budget is comprised of $644,302,107 in Local funds, $47,038,243 in Federal Grant funds, $5,061,817 in Private Grant funds, $11,090,358 in Special Purpose Revenue funds, and $111,122,742 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DCPS' FY 2014 CSFL budget is $658,897,966 which represents a $12,722,058, or 2.0 percent, increase from the FY 2013 approved Local funds budget of 646,175,908.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DCPS included the removal of $200,000 in one-time funding. This amount is comprised of funds offered as grants to individual schools that applied for funding to implement two new programs, $100,000 for an intensive algebra program for DCPS students, and $100,000 for a journalism mentoring program for DCPS high school students.

The FY 2014 CSFL calculated for DCPS also included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $12,922,058, or 2.0 percent, to account for the inflation factor applied to the Uniform Per Student Funding Formula (UPSFF). During the development of the CSFL, some adjustments such as this were categorized as "other adjustments".

Agency Budget Submission

DCPS student enrollment is projected to decrease by 1,114 students from 47,174 in FY 2013 to 46,060 in FY 2014. This results in a decrease of $14,595,859 through the UPSFF. DCPS made the following adjustments for the decrease in projected student enrollment.

Increase: In Local funds, DCPS proposes an increase of $6,618,546 for Contractual Services, primarily for use in the Instructional Programs division. There is a proposed increase of $580,880 in Subsidies and Transfers with the majority being used for grants and gratuities, also in the Instructional Programs division. In the Non-Instructional Support Services division, an increase of $534,337 is proposed for telecommunications and security services at the various schools.

In Federal Grant funds, DCPS proposes an increase of $7,289,454 in personal services in the Instructional Programs division despite a decrease of 7.7 FTEs. The increase is due primarily to the proposed cost of living adjustment, salary and step increases. The agency also proposes an increase of $5,544,167 in Contractual Services, $4,035,411 in Other Services and Charges, $1,669,232 in Supplies and Materials and Equipment and Equipment Rental, and $16,998 in fixed costs in the various divisions.

In Private Grant funds, DCPS proposes an increase of $1,517,743 and 20.9 FTEs in personal services in the Instructional Programs division. The agency also proposes an increase of $277,127 in Supplies and Materials and Equipment and Equipment Rental, and $15,000 for telecommunications, also in the Instructional Programs division.

In Special Purpose Revenue, DCPS proposes an increase of $686,760 for Supplies and Materials and Equipment and Equipment Rental in multiple divisions from anticipated revenue collected for Nonresident fees and the Afterschool Program Copayments. The agency proposes an increase of $56,877 and 8.5 FTEs in the Student Support Services division due to the reallocation of the anticipated revenues collected from the ROTC program.

In Intra-District funds, DCPS proposes an increase of $9,316,373 in salaries and overtime pay and 82.1 FTEs in multiple divisions. The agency also proposes an increase of $5,422,458 in grants and gratuities in Instructional Programs and Special Education Local divisions. An increase of $1,130,222 in Supplies and Materials is proposed in multiple divisions, primarily in the Instructional Programs division. DCPS also proposes an increase of $303,094 in fixed costs, primarily in Security Services in the Instructional Programs division.

Decrease: In Local funds, DCPS proposes a decrease of $10,759,585 in fixed cost associated with the closure of 15 schools per the DCPS Consolidation and Reorganization Plan. In addition, a decrease in personal services of $9,136,610 and 305.3 FTEs is proposed from multiple divisions. DCPS also proposes a decrease of $1,349,628 for the purchasing of equipment and machinery for multiple divisions, and $1,083,799 for Other Services and Charges and Supplies and Materials, primarily in the Special Education Local division.

In Federal Payments, DCPS proposes a decrease of $16,600,000 for the conversion of the Federal Payment for School Improvement into a three-year Federal Grant by the U.S. Department of Education. The reduction is the balance of the amount proposed in the President's 2013 Budget to align with the FY 2012 Appropriation. In Federal Grants, DCPS proposes a decrease of $111,950 in tuition for employee training in the Instructional Program division. In Private Grant funds, DCPS proposes a decrease of $589,127 in tuition for employee training, grants and gratuities, Other Services and Charges and Contractual Services in Instructional Programs due to the expiration of grant funding and the realignment of available unspent, unobligated private grant funds to offset the increase in personal services.

In Special Purpose Revenue, DCPS proposes a decrease of $1,353,547 in Contractual Services in multiple divisions, primarily due to the anticipated reduction in revenue collected from the E-Rate Education Fund and the reallocation of the anticipated revenue collected in the ROTC program and Nonresident fees. A decrease of $80,000 in Other Services and Charges is proposed in the Instructional Support Services and the Agency Management Program divisions due to the anticipated reduction of revenue collected from the DHHS Afterschool Program Copayment and the Cafeteria. The agency also proposes a decrease of $27,622 in Energy, Commodities and Building Rentals in the Non-Instructional Support Services division due to the anticipated reduction in reimbursements DCPS receives for the use of public school buildings, parts of buildings, or the grounds surrounding the buildings.

In Intra-District funds, DCPS proposes a decrease of $4,420,025 in salaries for temporary and term positions, additional gross pay, and fringe benefits, and 68.5 FTEs, primarily in the Instructional Programs and Instructional Support Services divisions. The agency also proposes a decrease of $2,474,512 in Contractual Services, primarily in the School System Management division; $1,546,318 in Other Services and Charges, primarily in the Instructional Support Services division; and $1,430,310 in Equipment and Equipment Rental, primarily in the Instructional Programs and Agency Management Program divisions.

Shift: DCPS proposes a shift of $20,000,000 and 211.0 FTEs from Federal Payments to Federal Grant funds. Effective November 2012, the Department of Education converted the Federal Payment for the School Improvement program to a federal grant entitled DC School Choice.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table GA0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table GA0-5
(dollars in thousands)

	DIVISION	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**646,176**	**6,625.7**
Removal of One-Time Funding	Multiple Programs	-200	0.0
Other CSFL Adjustments	Multiple Programs	12,922	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**658,898**	**6,625.7**
Increase: Provide funding for Contractual Services	Instructional Programs	6,619	0.0
Increase: Provide funding for grants and gratuities	Instructional Programs	581	0.0
Increase: Provide funding for telecommunications and security	Non-Instructional Support Services	534	0.0
Decrease: Funding for fixed cost associated with the closure of 15 schools at the end of SY 2012 - 2013 and SY 2013 - 2014	Multiple Programs	-10,760	0.0
Decrease: Funding in personal services	Multiple Programs	-9,137	-305.3
Decrease: Funding for Equipment and Equipment Rental	Multiple Programs	-1,350	0.0
Decrease: Funding for Supplies and Materials and Other Services and Charges	Special Education Local	-1,084	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**644,302**	**6,320.4**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**644,302**	**6,320.4**
FEDERAL PAYMENTS: FY 2013 Approved Budget and FTE		**36,600**	**214.2**
Decrease: Funding for the Federal Payment for School Improvement	Instructional Programs	-16,600	-3.2
Shift: Funding from the Federal Payment for School Improvement to the DC School Choice grant	Instructional Programs	-20,000	-211.0
FEDERAL PAYMENTS: FY 2014 Agency Budget Submission		**0**	**0.0**
No Changes		0	0.0
FEDERAL PAYMENTS: FY 2014 Mayor's Proposed Budget		**0**	**0.0**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**8,595**	**77.9**
Increase: Provide funding for personal services	Instructional Programs	7,289	-7.7
Increase: Provide funding for Contractual Services	Multiple Programs	5,544	0.0
Increase: Provide funding for Other Services and Charges	Multiple Programs	4,035	0.0
Increase: Provide funding for Supplies and Materials and Equipment and Equipment Rental	Multiple Programs	1,669	0.0
Increase: Provide funding for fixed cost	Multiple Programs	17	0.0
Decrease: Funding for tuition for employee training	Instructional Programs	-112	0.0
Shift: Provide funding for the DC School Choice grant from the Federal Payment for School Improvement	Instructional Programs	20,000	211.0
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**47,038**	**281.2**
No Changes		0	0.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**47,038**	**281.2**

(Continued on next page)

Table GA0-5 (continued)
(dollars in thousands)

	DIVISION	BUDGET	FTE
PRIVATE GRANT FUNDS: FY 2013 Approved Budget and FTE		**3,841**	**32.8**
Increase: Provide funding for personal services	Instructional Programs	1,518	20.9
Increase: Provide funding for Supplies and Materials and Equipment and Equipment Rental	Instructional Programs	277	0.0
Increase: Provide funding for telecommunications	Instructional Programs	15	0.0
Decrease: Funding for Other Services and Charges, Contractual Services, and Subsidies and Transfers	Instructional Programs	-589	0.0
PRIVATE GRANT FUNDS: FY 2014 Agency Budget Submission		**5,062**	**53.7**
No Changes		0	0.0
PRIVATE GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**5,062**	**53.7**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**11,808**	**10.0**
Increase: Provide funding for Supplies and Materials and Equipment and Equipment Rental	Multiple Programs	687	0.0
Increase: Provide funding for personal services	Student Support Services	57	8.5
Decrease: Funding for Contractual Services	Multiple Programs	-1,354	0.0
Decrease: Funding for Other Services and Charges	Multiple Programs	-80	0.0
Decrease: Funding for Energy, Commodities, and Building Rentals	Non-Instructional Support Services	-28	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**11,090**	**18.5**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**11,090**	**18.5**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**104,822**	**597.3**
Increase: Provide funding for salaries and overtime pay	Multiple Programs	9,316	82.1
Increase: Provide funding for Subsidies and Transfers	Multiple Programs	5,422	0.0
Increase: Provide funding in Supplies and Materials	Multiple Programs	1,130	0.0
Increase: Provide funding for fixed costs	Multiple Programs	303	0.0
Decrease: Funding for personal services	Multiple Programs	-4,420	-68.5
Decrease: Funding for Contractual Services	School System Mangagement	-2,475	0.0
Decrease: Funding for Other Services and Charges	Instructional Support Services	-1,546	0.0
Decrease: Funding for Equipment and Equipment Rental	Multiple Programs	-1,430	0.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**111,123**	**610.9**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**111,123**	**610.9**
Gross for GA0 - District of Columbia Public Schools		**818,615**	**7,284.6**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Office of the Chief Academic Officer

Objective 1: Implement a rigorous, relevant, college preparatory curriculum that gives all students meaningful options for life. (One City Action Plan Actions 2.2.4, 2.2.5, 2.2.6 and Indicator 2D).

Objective 2: Ensure that schools provide support for present, healthy students (One City Action Plan Action 2.2.4).

Objective 3: Retain the most highly effective and highly compensated educators in the country.

KEY PERFORMANCE INDICATORS

Office of the Chief Academic Officer

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Average elementary daily attendance rate	97%	95%	97%	95%[1]	95%	95%
Average secondary daily attendance rate	89%	90%	91%	92%	93%	95%
Percentage of elementary students proficient or advanced in reading on DC CAS (One City Action Plan 2.2.5)[2]	43%	48%	45%	53%	58%	64%[3]
Percentage of elementary students proficient or advanced in math on DC CAS (One City Action Plan 2.2.5)[2]	42%	47%	46%	52%	57%	63%[2]
Percentage of secondary students proficient or advanced in reading on DC CAS (One City Action Plan 2.2.5)[2]	44%	49%	42%	54%	59%	65%[2]
Percentage of secondary students proficient or advanced in math on DC CAS (One City Action Plan 2.2.5)[2]	46%	51%	46%	56%	61%	67%[2]
Reading achievement gap (percentage proficient or advanced) between black and white students	52%	49%	55%	46%	43%	40%
Math achievement gap (percentage proficient or advanced) between black and white students	59%	56%	52%	49%	46%	43%
Percentage of HS students taking at least 1 AP exam	17%	19%	22%	24%	26%	28%
Percentage of AP exams passed	29.5%	30%	30%	33%	36%	39%
Percentage of 9-11th grade students taking the PSAT	79%	85%	75%	88%	90%	90%
4-year graduation rate (One City Action Plan Action 2.2.4 and Indicator 2D)[2]	53%	51%	56%	58%	61%	75%[4]
Percentage students proficient in reading at the 40 lowest-performing schools (One City Action Plan Action 2.2.6)[2] (new in FY 2013)	23% Baseline	Not Available	25%	32%	40%	63%[3]
Percentage students proficient in math at the 40 lowest-performing schools (One City Action Plan Action 2.2.6)[2] (new in FY 2013)	22% Baseline	Not Available	23%	30%	38%	62%[3]
Percentage of children entering kindergarten meeting expected benchmarks in multiple domains (new in FY 2013)	Not Available	Not Available	Not Available	Baseline	TBD	TBD

Office of Human Capital

Objective 1: Develop and retain the most highly effective and highly compensated educators in the country, and recognize and reward their work (One City Action Plan Action 2.2.6).

Objective 2: Provide schools with the central office support they need to foster student achievement.

KEY PERFORMANCE INDICATORS

Office of Human Capital

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Retention rate of teachers rated highly effective on IMPACT	93%	94%	91%	95%	95%	95%
Percentage of teachers Highly Qualified[5]	81%	83%	73%	85%	85%	85%
Number of HR constituent cases open 50+ days	19	0	TBD	0	0	0

Office of Special Education

Objective 1: Ensure that schools provide a consistent foundation in academics, strong support for social/emotional needs, and a variety of challenging programs (One City Action Plan Actions 2.1.1 and 2.2.3).

Objective 2: Implement a rigorous, relevant, college preparatory curriculum that gives all students meaningful options for life.

KEY PERFORMANCE INDICATORS

Office of Special Education

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of students served in non-public placements (new in FY 2013)	2,003	Not Available	1,650	1,350	1,102	874
Reduce special education non-public enrollment (new in FY 2013)	Not Available	Not Available	Baseline	77%	63%	50%
Percentage of SPED students proficient or advanced in reading on DC CAS (One City Action Plan 2.2.5)[2] (new in FY 2013)	11%	Baseline	17%	23%	29%	35%
Percentage of SPED students proficient or advanced in reading on DC CAS (One City Action Plan 2.2.5)[2] (new in FY 2013)	9%	Baseline	13%	14%	23%	34%

Office of the Chief Operating Officer

Objective 1: Ensure that schools provide a consistent foundation in academics, strong support for social/emotional needs, and a variety of challenging themes and programs.

Objective 2: Provide schools with the central office support they need to foster student achievement (One City Action Plan Action 2.2.6).

KEY PERFORMANCE INDICATORS

Office of the Chief Operating Officer

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of principals certifying that their schools have the necessary textbooks and instructional materials	100%	100%	100%	100%	100%	100%

Office of Data and Accountability

Objective 1: Support decision-making with accurate information about how our students and the school district are performing.

KEY PERFORMANCE INDICATORS

Office of Data and Accountability

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of teachers with value-added data	15%	30%	15%	19.5%	22%	25%
Percentage of schools receiving benchmark data within 3 days	96%	96%	96%	96%	96%	96%

Office of Family and Public Engagement

Objective 1: Partner with families and community members who demand better schools.

KEY PERFORMANCE INDICATORS

Office of Family and Public Engagement

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of parents satisfied with schools' academic programs and opportunities for engagement	83%	Not Available[6]	Not Available	85%	Not Available	90%

Office of the Director/Agency Management

Objective 1: Provide schools with the central office support they need to foster student achievement (One City Action Plan Action 2.2.6).

Objective 2: Increase enrollment in DCPS (One City Action Plan Action 2.2.7).

KEY PERFORMANCE INDICATORS

Office of the Director/Agency Management

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Combined number of public stakeholder interactions including news subscribers, Facebook fans, Twitter followers, text messages subscribers, YouTube channel subscribers, and unique website visitors.	978,015	1,180,002	8,224,604	5,000,000	6,000,000	7,000,000
Number of page views on DCPS website (new in FY 2013)	9,249,459	11,250,000	9,595,504	11,500,000	11,750,000	12,000,000
Student enrollment (Oct 5 count) (One City Action Plan 2.2.7)[2]	45,630	47,247	46,096	47,147	TBD	TBD

Performance Plan Endnotes:

[1] The national standard for average daily attendance (ADA) is 95 percent.

[2] http://mayor.dc.gov/page/one-city-action-plan

[3] Partnership for Assessment of Readiness for College and Careers (PARCC) is the new assessment tool which will replace DC CAS.

[4] By 2017

[5] Highly Qualified is defined in the legislation authorizing No Child Left Behind as a teacher holding a bachelor's degree and holding a state certification and demonstrating subject matter knowledge.

[6] There is no target for FY 2012 because this survey is administered every other year.

District of Columbia Public Schools FY 2014 Proposed Budget
Per Pupil Funding Allocation Analysis

Uniform Per Student Funding Formula (D.C. Official Code § 38-2901 et. seq.) and Local Funds Appropriation

Foundation Level Per Pupil $9,306

	Weighting Factor	FY 2014 Budgeted Enrollment	Per Pupil Allocation (Rounded)	Total Budget (Rounded)
General Education				
Pre-Kindergarten 3	1.34	2,292	$ 12,470	$ 28,575,305
Pre-Kindergarten 4	1.30	3,783	$ 12,098	$ 45,768,182
Kindergarten	1.30	4,239	$ 12,098	$ 51,286,074
Grades 1-3	1.00	11,140	$ 9306	$ 103,667,482
Grades 4-5	1.00	5,768	$ 9,306	$ 53,676,117
Grades 6-8	1.03	6,598	$ 9,585	$ 63,240,921
Grades 9-12	1.16	10,542	$ 10,795	$ 113,804,993
Alternative	1.17	153	$ 10,888	$ 1,669,889
Special Ed Schools	1.17	179	$ 10,888	$ 1,953,662
Adult	0.75	1,365	$ 6,980	$ 9,529,733
Subtotal for General Education		***46,060***		***$ 473,172,357***
Special Education				
Level 1	0.58	2,711	$ 5,397	$ 14,631,267
Level 2	0.81	1,980	$ 7,538	$ 14,925,240
Level 3	1.58	599	$ 14,703	$ 8,807,097
Level 4	3.10	2,010	$ 28,849	$ 57,986,490
Special Ed Capacity Fund	0.40	7,300	$ 3,722	$ 27,170,600
Subtotal for Special Education		***7,300***		***$ 1323,520,694***
Special Education Compliance Fund				
Blackman Jones Compliance	0.07	6,921	$ 651	$ 4,505,571
Attorney's Fee Supplement	0.09	6,921	$ 838	$ 5,799,798
Subtotal for Special Education Compliance Fund				***$ 10,305,369***
English as a Second Language				
LEP/NEP	0.45	4,605	$ 4,188	$ 19,285,740
Summer School	0.17	10,867	$ 1,582	$ 17,191,594
ESY Allowance				$ 826,343
Total FY 2014 Proposed Local Budget				**$ $644,302,106**

Note: See Cost Per Student Data tables at the end of the Public Education section of this volume

Teachers' Retirement System

www.dcrb.dc.gov
Telephone: 202-343-3200

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$3,000,000	$6,407,000	$31,636,000	393.8

Teachers' Retirement System provides the District's required contribution to this retirement plan, which is administered by the District of Columbia Retirement Board (DCRB).

Under provisions of the Police Officers, Firefighters, and Teachers Retirement Benefit Replacement Plan Act of 1998 ("the Act"), the federal government assumed the District's unfunded pension liability for the retirement plans for teachers, police officers, firefighters and judges. Pursuant to the Act, the federal government will pay the retirement and death benefits, and a defined share of disability benefits, for employees for service accrued prior to July 1, 1997. The costs for benefits earned after June 30, 1997 are the responsibility of the Government of the District of Columbia. This budget reflects the required annual District contribution to fund these earned benefits. Pursuant to District Code section 1-907.02(a), (2006 Repl.), the District is required to budget the pension contribution at an amount equal to, or greater than, the amount certified by the DCRB on the basis of a prescribed actuarial study and formula calculation that is set forth in section 1-907.03. On January 9, 2013, DCRB transmitted the certified contribution for inclusion in the District's FY 2014 proposed budget as reflected in this chapter.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table GX0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GX0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	3,000	3,000	6,407	31,636	25,229	393.8
Total for General Fund	**3,000**	**3,000**	**6,407**	**31,636**	**25,229**	**393.8**
Gross Funds	**3,000**	**3,000**	**6,407**	**31,636**	**25,229**	**393.8**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table GX0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GX0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	3,000	3,000	6,407	31,636	25,229	393.8
Subtotal Nonpersonal Services (NPS)	**3,000**	**3,000**	**6,407**	**31,636**	**25,229**	**393.8**
Gross Funds	**3,000**	**3,000**	**6,407**	**31,636**	**25,229**	**393.8**

*Percent change is based on whole dollars.

Program Description

The Teachers' Retirement System operates through the following program:

Teachers' Retirement System - D.C. Code section 1-907.02(a) requires the District to appropriate funds that are equal to, or greater than, the actuarially determined amount as the District's annual contribution to the retirement plan.

Program Structure Change

The Teachers' Retirement System has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table GX0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table GX0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Teachers' Retirement System								
(1100) Teachers' Retirement System	3,000	6,407	31,636	25,229	0.0	0.0	0.0	N/A
Subtotal (1000) Teachers' Retirement System	**3,000**	**6,407**	**31,636**	**25,229**	**0.0**	**0.0**	**0.0**	**N/A**
Total Proposed Operating Budget	**3,000**	**6,407**	**31,636**	**25,229**	**0.0**	**0.0**	**0.0**	**N/A**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Teachers' Retirement System's (TRS) proposed FY 2014 gross budget is $31,636,000, which represents a 393.8 percent increase over the FY 2013 approved gross budget of $6,407,000. The budget is comprised entirely of Local Funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

TRS' 2014 CSFL budget is $6,407,000, which represents no change from its FY 2013 approved Local budget.

Agency Budget Submission

Increase: The proposed Local fund budget for the Teachers' Retirement System reflects an increase of $25,229,000, based on the District of Columbia Retirement Board's actuarial certification of January 9, 2013.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table GX0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table GX0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**6,407**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**6,407**	**0.0**
Increase: Actuarial certification	Teachers' Retirement System	25,229	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**31,636**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**31,636**	**0.0**
Gross for GX0 - Teachers' Retirement System		**31,636**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Office of the State Superintendent of Education

www.osse.dc.gov
Telephone: 202-727-6436

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$395,840,119	$430,760,598	$433,409,974	0.6
FTEs	287.9	348.0	360.0	3.4

The mission of the Office of the State Superintendent of Education (OSSE) is to remove barriers and create pathways so all District residents receive an excellent education and are prepared to achieve success in college, careers, and life.

Summary of Services

The Office of the State Superintendent of Education serves as the District of Columbia's State Education Agency (SEA). In this role, OSSE manages and distributes federal funding to education providers and exercises oversight responsibility over federal education programs and related grants administered in the District to ensure quality and compliance.

OSSE also serves as the standard-bearer in education for the District of Columbia. OSSE develops state-level education policies and standards aligned with school, college, and workforce readiness expectations. OSSE further ensures that the District collects and reports accurate and reliable data. OSSE provides technical support to increase effectiveness among education providers, thereby improving outcomes for all students.

OSSE also administers for the District, *Special Education Transportation* (Agency Code GO0); *Non-public Tuition* (Agency Code GN0); and *District of Columbia Public Charter Schools* payments (Agency Code GC0).

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table GD0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GD0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	100,916	97,019	95,740	99,754	4,014	4.2
Dedicated Taxes	0	244	4,266	4,266	0	0.0
Special Purpose Revenue Funds	250	216	5,810	5,832	22	0.4
Total for General Fund	**101,166**	**97,478**	**105,816**	**109,852**	**4,036**	**3.8**
Federal Resources						
Federal Payments	59,863	49,553	58,500	35,000	-23,500	-40.2
Federal Grant Funds	200,380	210,694	228,411	250,481	22,070	9.7
Total for Federal Resources	**260,243**	**260,246**	**286,911**	**285,481**	**-1,430**	**-0.5**
Private Funds						
Private Grant Funds	47	105	0	108	108	N/A
Private Donations	0	2	0	0	0	N/A
Total for Private Funds	**47**	**107**	**0**	**108**	**108**	**N/A**
Intra-District Funds						
Intra-District Funds	41,286	38,009	38,034	37,969	-65	-0.2
Total for Intra-District Funds	**41,286**	**38,009**	**38,034**	**37,969**	**-65**	**-0.2**
Gross Funds	**402,742**	**395,840**	**430,761**	**433,410**	**2,649**	**0.6**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table GD0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table GD0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	184.9	183.0	217.5	212.2	-5.2	-2.4
Dedicated Taxes	0.0	0.0	9.1	7.4	-1.7	-18.4
Special Purpose Revenue Funds	0.9	0.0	0.0	0.0	0.0	N/A
Total for General Fund	**185.8**	**183.0**	**226.5**	**219.6**	**-6.9**	**-3.0**
Federal Resources						
Federal Payments	32.3	20.0	25.0	17.7	-7.3	-29.2
Federal Grant Funds	58.8	84.4	94.8	120.7	25.9	27.3
Total for Federal Resources	**91.2**	**104.4**	**119.8**	**138.4**	**18.6**	**15.5**
Private Funds						
Private Grant Funds	0.0	0.0	0.0	0.8	0.8	N/A
Total for Private Funds	**0.0**	**0.0**	**0.0**	**0.8**	**0.8**	**N/A**
Intra-District Funds						
Intra-District Funds	0.0	0.5	1.7	1.2	-0.5	-31.1
Total for Intra-District Funds	**0.0**	**0.5**	**1.7**	**1.2**	**-0.5**	**-31.1**
Total Proposed FTEs	**277.0**	**287.9**	**348.0**	**360.0**	**12.0**	**3.4**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table GD0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GD0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	10,497	14,387	18,946	23,499	4,553	24.0
12 - Regular Pay - Other	9,016	6,422	6,136	3,774	-2,362	-38.5
13 - Additional Gross Pay	545	573	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	4,075	4,209	5,838	6,600	762	13.0
15 - Overtime Pay	17	9	0	0	0	N/A
Subtotal Personal Services (PS)	**24,150**	**25,601**	**30,919**	**33,872**	**2,952**	**9.5**
20 - Supplies and Materials	331	450	424	401	-23	-5.5
30 - Energy, Comm. and Building Rentals	69	7	6	12	6	103.4
31 - Telephone, Telegraph, Telegram, Etc.	503	427	458	480	22	4.9
32 - Rentals - Land and Structures	3,764	3,880	4,162	3,973	-189	-4.5
33 - Janitorial Services	2	53	0	0	0	N/A
34 - Security Services	2	1	2	18	16	764.1
35 - Occupancy Fixed Costs	37	0	80	160	80	101.0
40 - Other Services and Charges	2,247	6,617	6,740	8,150	1,411	20.9
41 - Contractual Services - Other	22,758	23,607	22,775	19,072	-3,703	-16.3
50 - Subsidies and Transfers	348,477	334,254	364,440	366,466	2,026	0.6
70 - Equipment and Equipment Rental	402	943	754	805	51	6.8
Subtotal Nonpersonal Services (NPS)	**378,592**	**370,240**	**399,841**	**399,538**	**-303**	**-0.1**
Gross Funds	**402,742**	**395,840**	**430,761**	**433,410**	**2,649**	**0.6**

*Percent change is based on whole dollars.

Division Description

The Office of the State Superintendent of Education operates through the following 10 divisions:

Office of the Director – provides executive leadership to the mission of the Office of the State Superintendent of Education.

This division contains the following 3 activities:

- **Office of the State Superintendent** – establishes programmatic, public relations priorities and strategies for the agency, and oversees the performance metrics of all programs within OSSE, including: State Superintendent's Support, Intergovernmental Affairs, Communications, and Grants Compliance & Management;
- **Office of the Chief of Staff** – establishes policy, programmatic, and public relations priorities and strategies for the agency, and oversees the performance metrics of all programs within the OSSE ; and
- **Office of the Enterprise Data Management** – works to integrate and effectively retrieve data for both internal applications and external communication. The overall key objective of this program area will be to focus on the creation of accurate, consistent and transparent data content for our stakeholders.

General Education Tuition – provides general education tuition payments for children who are wards of the District of Columbia that are enrolled in non-DC Public Schools based on the location of their foster home.

Office of the Chief Operating Officer – provides comprehensive oversight related to the operations, structure, and day-to-day functions of the agency including procurement, facilities management, general operations and correspondence, fleet management, organizational, and workforce development.

This division contains the following 4 activities:

- **Office of the Chief Operating Officer** – oversees general agency operations, including Purchase/Travel Cards, Local, Small, and Disadvantaged Business Enterprises (LSDBE) reporting, risk management, fleet management, and customer service;
- **Student Hearing Office** – oversees docketing and scheduling of all special education due process hearings;
- **Human Resources** – provides employee and employment support to OSSE, including labor relations, response to Office of the Inspector General (OIG) and D.C. Department of Human Resources, as well as complaints, executive recruitment, and internal investigations. In addition, this division is responsible for all employee relations, including timekeeping, payroll, Family and Medical Leave Act (FMLA) requests, reorganizations, and e-Performance measurement; and
- **Procurement** – facilitates and manages the annual acquisition of goods and services through contracts and procurement, maintains all contract and procurement files, and liaisons with District's Office of Contracting and Procurement.

Office of the Chief Information Officer (CIO) – coordinates collaborative agency-wide technology strategic and tactical planning to ensure delivery of high quality technologies, voice communications, and infrastructure and networking services. The CIO leads the OSSE community in discussing, understanding, prioritizing, planning, applying, and refreshing information technology to advance the mission and attain strategic goals. The CIO aligns the goals, resources, and activities of the Technology Services team with the mission, strategic goals, and technology needs of the agency. The office serves internal and external customers through the deployment and management of technological applications and systems as well as external customers through the administration of an applications call center.

This division contains the following 5 activities:

- **Chief Information Officer** – develops and enforces policies and standards for information technology within OSSE. This division identifies where and how technology can systematically support the business processes of the agency and assesses new and emerging technologies to determine their potential application to OSSE's programs and services;
- **Knowledge Management** – provides content management for the agency's internet and intranet sites, knowledge management tool support, data quality and cleansing, and agency-wide document management that includes document scanning, meta-data tagging, archival, tracking, and data integrity;
- **Applications** – responsible for ensuring the availability, continuity, and security of the agencies databases and applications. The division maintains development code, test scripts, change management, and tier 2-3 support for the agency's applications;
- **Infrastructure** – responsible for backup and recovery, monitoring and alerting, network management, storage management, and asset and configuration management; and
- **Project Management** – responsible for coordinating the technical and business activities of the OCIO and providing direction and guidance to OCIO staff.

Office of Elementary and Secondary Education – The Elementary and Secondary Education division (ElSec) sets standards and expectations, provides resources and support, and monitors the implementation and outcomes, with a primary focus on building the capacity of local educational agencies (LEAs) to help schools ensure that students graduate high school with the skills to succeed in college and careers. ElSec implements programs and reforms under the Elementary and Secondary Education Act and the Race to the Top grant.

This division contains the following 10 activities:

- **Elementary and Secondary Assistant Superintendent's Office** – provides oversight and coordination of policies and guidance developed across the division's units and areas of responsibility; and ensures other major program areas are involved in, and are aware of, policies affecting LEAs, teachers, parents, and students;
- **Assessments and Accountability** – provides oversight and management of the state's testing program, development and implementation of student standards and annual determinations of adequate yearly progress (AYP);
- **Teaching and Learning** – provides oversight and management of federal grant programs under Elementary and Secondary Education (ELSEC) for grades K through 12 that provide services to students during school hours, programs for English Language Learners (ELL), programs for teacher professional development, and school improvement activities and functions;
- **School Support Services** – provides oversight and management of federal grant programs under ELSEC for public schools offering educational services to students in grades K through 12 before or after school programs that support school initiatives for technology, school safety, and services to private schools;
- **Educator Licensure and Program Accreditation** – issues state educator licenses and credentials to qualified individuals, and approves and accredits educator preparation programs in the District;
- **Grants Management and Program Coordination (Race to the Top)** – On August 24, 2010, the District of Columbia was one of 12 states awarded a Race to the Top grant by the U.S. Department of Education. This program required the District of Columbia to develop a comprehensive reform initiative built around four assurance areas: Common Core Standards and Assessments, Data and Accountability, Great Teachers and Leaders, and Turning Around the Lowest-Performing Schools;
- **Community Learning** – provides oversight and management of federal grant programs under ELSEC for educational services that may occur outside the regular school program, including programs and services for homeless students and neglected and delinquent youth, and home-based instruction of students;

- **Wellness and Nutrition Services** – provides comprehensive oversight of the U.S. Department of Agriculture child nutrition programs, the DC Healthy Schools Act and health education; and works with child and adult care centers, schools and community-based organizations to build their capacity to promote positive healthy behaviors and to improve the quality of life for youth and certain adults in the District of Columbia;
- **Athletic Director's Office** – coordinates LEA sports programs, and guides and assists in the implementation of the best possible health and physical education instructional programs for District students; and
- **Office of Public Charter School Financing and Support** – manages several federally funded programs for public charter school facility financing, including the Revolving Direct Loan Fund for Public Charter School Improvement; the Revolving Credit Enhancement Fund; the City Build Incentive Grant program; and the Charter School Incubator Facility Initiative. In addition, the OPCSFS manages the District's federal Charter Schools Program grant from the United States Department of Education, which funds the start-up and implementation of new public charter schools.

Post-Secondary Education and Workforce Readiness – assists District residents in obtaining adult literacy proficiency, acquiring a GED or similar secondary diploma and creates opportunities for residents to attend post-secondary education from certification through a college degree for a successful career path.

This division contains the following 6 activities:

- **Power Assistant Superintendent's Office** – oversees and coordinates all state-level policy development and programs associated with post-secondary education and career readiness in the District of Columbia;
- **Higher Education Financial Services and Preparatory Programs** – provides comprehensive information, services, and resources to ensure that District learners are fully prepared to gain access and achieve success in post-secondary education, and manages the following grants: DC College Tuition Assistance Grant (DC TAG), DC Adoption Scholarship Program, Mayoral Valedictorian Program (MVP), Robert C. Byrd Honors Scholarship Program, United States Senate Youth Program (USSYP), Advanced Placement Test Fee Program, the Early College Grant, and the College Access Challenge Grant;
- **Adult and Family Education** – expands access to high-quality education by providing the re-granting of federal and Local dollars through the independent competitive granting process for the provision of adult education services, including Adult Basic Education (ABE), English Literacy Programs (ESL), Workplace Literacy, and Family Literacy services;
- **Career and Technical Education** – uses federal funds available under the Carl D. Perkins Act to foster the rebirth and renewal of career-technical education in the District of Columbia;
- **Graduate Equivalency Diploma (GED) Testing** – serves as the official center under the GED Testing Service and the single source for administering the Official GED Tests and issuing authentic GED credentials in the District of Columbia; and
- **Education Licensure Commission** – establishes standards of quality for post-secondary educational institutions in the District of Columbia, and ensures that institutions under its jurisdiction meet and adhere to set laws and regulations. The Commission consists of five Mayoral appointed members according to regulatory authority.

Office of Early Childhood Education – provides leadership and coordination to ensure access to high-quality early childhood development programs for all District of Columbia children from birth to kindergarten to assure that every child is ready for school; develops an effective early childhood education system by implementing high standards for programs and professionals; creates supports to meet standards; ensures compliance to rigorous accountability measures; engages community stakeholders; and secures strong financial supports.

This division includes the following 5 activities:

- **ECE Assistant Superintendent's Office** – develops early childhood education policy agenda, program standards, communication strategies, and budgetary and accountability systems including data management and regulatory functions;
- **ECE Child Care Subsidy Program** – administers the subsidy provider payments for early child care services provided to eligible children;
- **Early Childhood Support Services** – inspects and licenses child development facilities; receives and investigates complaints and unusual incidents against child development facilities; monitors child care subsidy providers and grantees; provides administrative and management activities to support ECE programs; and administers the Head Start State Collaboration program;
- **Professional Development Assistance** – administers and manages the District-wide ECE professional development system to comply with the Federal Child Care and Development Fund Block Grant requirements; and
- **Pre-K Expansion Program** – administers and manages the Pre-Kindergarten program in accordance with the Pre-Kindergarten Expansion and Enhancement Act of 2008.

Office of Special Education – ensuring the delivery of timely, legally compliant, and high-quality services to children with disabilities from birth through age 22 who reside in the District of Columbia. The division ensures LEA compliance with Part B of the Individuals with Disabilities Education Act (IDEA) and serves as the lead agency for implementation of Part C of the IDEA, the Early Intervention Program for Infants and Toddlers with Disabilities program. As such, this division oversees the development and promulgation of state policy governing special education, monitors LEAs, nonpublic, and early intervention providers to ensure their compliance with law, monitors the allocation and administration of IDEA grant funds to LEAs; provides training and technical assistance to LEAs and providers; and investigates and helps resolve District complaints relating to special education.

This division contains the following 8 activities:

- **Special Education Assistant Superintendent's Office** – provides general oversight and supports the mission of OSSE's special education programs;
- **Training and Technical Assistance Unit** – provides training and technical assistance to LEAs and other public agencies serving students with disabilities to ensure staff of those agencies are equipped to meet the needs of students and ensure compliance with all aspects of IDEA;
- **IDEA Part C Early Intervention Program** – implements and provides oversight of a statewide, comprehensive, coordinated, multidisciplinary, and interagency system of early intervention services for infants and toddlers with disabilities and their families;
- **Policy and Systems Initiatives** – develops and revises special education policies and regulations, coordinates with internal District government agencies and community partners to ensure that all District students receive FAPE, and develops and administers procedures to ensure that students are educated in the least restrictive environment appropriate to meet their needs;
- **Fiscal Policy and Grants Management** – develops and implements Parts B and C of IDEA's fiscal grant policies and procedures; develops and manages the application process and the allocation of flow-through grant funds to IDEA sub-recipients; resolves past federal A-133 audit findings; and develops and manages the DSE's local, court ordered, and federal funds;
- **Monitoring and Compliance Unit** – implements IDEA requirements in all LEAs through the establishment of a system of monitoring;
- **Blackman Jones** – ensures compliance to the Blackman-Jones Consent Decree and Alternative Dispute Resolution (ADR) agreements related to federal civil class actions No. 97-1692 & 97-2402, Mikeisha Blackman, et al., v. District of Columbia, et al; and manages the expenditure of these funds; and

- **Incarcerated Youth** – ensure compliance with IDEA for incarcerated students attending the DC Jail School and continued compliance with the J.C. vs. Vance case civil class action through an intra-District agreement with the District of Columbia Public Schools.

State Board of Education – advises the State Superintendent of Education on education-related matters and approves specific education standards and rules. The State Board was established pursuant to Title IV of the Public Education Reform Amendment Act of 2007.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using division-based budgeting.

Division Structure Change

For FY 2014, the agency added a new division and/or consolidated some divisions and/ or activities. The proposed division structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table GD0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table GD0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(100F) Agency Financial Operations								
(110F) Accounting Operations	642	964	1,135	171	10.7	12.0	14.0	2.0
(120F) Budget Operations	352	886	784	-102	4.6	7.2	6.2	-1.0
(130F) ACFO Operations	362	236	289	53	1.8	2.0	2.0	0.0
Subtotal (100F) Agency Financial Operations	**1,355**	**2,087**	**2,209**	**122**	**17.1**	**21.2**	**22.2**	**1.0**
(7000) Educational Facilities and Partnerships								
(0700) Public Charter School Financing and Support	7,257	0	0	0	0.0	0.0	0.0	0.0
Subtotal (7000) Educational Facilities and Partnerships	**7,257**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(9960) Year End Close								
No Activity Assigned	762	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	**762**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(9980) Payroll Default Program								
No Activity Assigned	42	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9980) Payroll Default Program	**42**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(A200) Deputy Super - Bus and Support								
(A240) Nutrition Services	2	0	0	0	0.0	0.0	0.0	0.0
(A245) Public Charter Financing and Support	402	0	0	0	0.0	0.0	0.0	0.0
Subtotal (A200) Deputy Super - Bus and Support	**405**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(A400) Teaching and Learning								
(A431) Childcare Program Development	-17	0	0	0	0.0	0.0	0.0	0.0
(A471) Career and Tech Education	-242	0	0	0	0.0	0.0	0.0	0.0
(A475) DC Tag	3,324	0	0	0	0.0	0.0	0.0	0.0
(A490) Special Education	-207	0	0	0	0.0	0.0	0.0	0.0
Subtotal (A400) Teaching and Learning	**2,858**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(D100) Office of the Director								
(D101) Office of the State Superintendent	244	284	304	20	1.8	2.0	2.0	0.0
(D102) Office of the Chief of Staff	36,539	2,875	3,192	316	17.8	21.0	20.2	-0.8
(D103) Office of Public Charter Financing and Support	11,137	0	0	0	6.0	0.0	0.0	0.0
(D104) Office of the Enterprise Data Management	0	328	401	73	0.0	3.0	3.8	0.8
Subtotal (D100) Office of the Director	**47,920**	**3,487**	**3,897**	**410**	**25.6**	**26.0**	**26.0**	**0.0**
(D200) General Education Tuition								
(D201) Foster Care General Education	2,732	2,733	2,733	0	0.0	0.0	0.0	0.0
Subtotal (D200) General Education Tuition	**2,732**	**2,733**	**2,733**	**0**	**0.0**	**0.0**	**0.0**	**0.0**

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Table GD0-4 (Continued)

(dollars in thousands)

Division/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(D300) Office of the Chief Operation Officer								
(D301) Office of the Chief Operation Officer	5,638	5,764	5,796	32	9.8	13.0	11.0	-2.0
(D303) Student Hearing Office	3,290	2,745	2,388	-357	9.8	12.0	10.0	-2.0
(D304) Human Resources	539	640	753	113	7.1	9.0	10.0	1.0
(D305) Procurement	133	205	438	233	1.8	3.0	5.0	2.0
Subtotal (D300) Office of the Chief Operation Officer	**9,600**	**9,353**	**9,375**	**22**	**28.6**	**37.0**	**36.0**	**-1.0**
(D400) Office of the Chief Information Officer								
(D401) Chief Information Officer	1,595	271	1,569	1,299	0.9	1.0	2.0	1.0
(D402) Knowledge Management	334	468	0	-468	5.4	5.0	0.0	-5.0
(D403) Applications	1,172	1,130	933	-197	5.9	8.0	7.0	-1.0
(D404) Infrastructure	663	544	1,017	473	3.6	4.0	7.0	3.0
(D405) Project Management	340	353	541	188	2.7	3.0	5.0	2.0
Subtotal (D400) Office of the Chief Information Officer	**4,102**	**2,765**	**4,060**	**1,295**	**18.4**	**21.0**	**21.0**	**0.0**
(D600) Elementary and Secondary Education								
(D601) Elementary and Secondary Assistant Superintendent's Office	260	3,131	2,330	-800	1.8	1.8	1.9	0.2
(D602) Assessments and Accountability	6,212	7,046	6,957	-89	6.2	7.0	6.0	-1.0
(D603) Teaching and Learning	80,503	118,450	111,671	-6,779	8.9	19.4	20.8	1.4
(D604) School Support Services	1,680	223	0	-223	2.5	2.2	0.0	-2.2
(D605) Educator Licensure and Program Accreditation	702	689	838	149	8.0	7.0	8.9	1.9
(D606) Grants Management and Program Coordination	68	43	119	76	3.6	0.5	1.0	0.4
(D607) Community Learning	6,770	10,488	9,971	-517	2.8	6.1	7.6	1.6
(D608) Wellness and Nutrition Services	46,354	50,048	51,963	1,915	19.0	29.0	40.0	11.0
(D609) Athletic Director's Office	0	145	1,100	955	0.0	1.0	4.0	3.0
(D610) Office of Public Charter Financing and Support	0	33,581	37,908	4,327	0.0	7.6	10.6	2.9
Subtotal (D600) Elementary and Secondary Education	**142,549**	**223,843**	**222,858**	**-986**	**52.8**	**81.6**	**100.6**	**19.0**
(D700) Post Secondary Education and Workforce Readiness								
(D701) Power Assistant Superintendent's Office	1,369	1,316	929	-387	2.6	2.0	3.0	1.0
(D702) Higher Education Financial Services and Preparatory Programs	33,824	39,036	39,379	343	16.1	19.0	19.0	0.0
(D703) Adult and Family Education	4,614	5,083	4,349	-734	3.6	4.0	4.0	0.0
(D704) Career and Technical Education	4,558	6,366	6,032	-334	4.4	5.0	5.0	0.0
(D705) GED Testing	388	335	533	198	2.7	3.0	3.0	0.0
(D706) Education Licensure Commission	535	480	483	4	3.6	4.0	4.0	0.0
(D707) Correctional Education	5	0	0	0	0.0	0.0	0.0	0.0
Subtotal (D700) Post Secondary Educationand Workforce Readiness	**45,293**	**52,616**	**51,705**	**-910**	**32.9**	**37.0**	**38.0**	**1.0**

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Table GD0-4 (Continued)

(dollars in thousands)

Division/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(D800) Early Childhood Education								
(D801) ECE Assistant Superintendent's Office	932	1,123	678	-445	5.6	7.6	6.8	-0.8
(D802) ECE Child Care Subsidy Program	73,351	74,379	72,847	-1,531	14.3	14.0	15.0	1.0
(D804) Early Childhood Support Services	5,026	8,101	7,127	-974	18.2	17.6	17.8	0.3
(D805) Professional Development Assistance	3,348	2,751	3,950	1,199	0.0	0.0	0.0	0.0
(D806) Pre-K Expansion Program	8,576	9,789	8,637	-1,152	9.6	9.0	8.6	-0.5
Subtotal (D800) Early Childhood Education	**91,234**	**96,143**	**93,240**	**-2,903**	**47.7**	**48.2**	**48.2**	**0.0**
(D900) Special Education								
(D901) Special Education Assistant Superindentent's Office	8,621	591	1,059	469	5.3	5.0	7.0	2.0
(D902) Training and Technical Assistance Unit	727	1,389	994	-396	8.0	11.0	9.0	-2.0
(D903) IDEA Part C Early Intervention Program (EIP)	4,261	2,875	8,180	5,305	15.9	20.0	20.0	0.0
(D904) Policy and System Initiative	1,000	1,388	597	-790	8.0	8.0	0.0	-8.0
(D905) Fiscal Policy and Grants Manangement	14,070	17,342	18,340	999	5.3	6.0	9.0	3.0
(D907) Monitoring and Compliance Unit	995	1,535	1,263	-272	11.5	15.0	11.0	-4.0
(D908) Blackman Jones	9,663	11,210	12,000	790	0.0	0.0	12.0	12.0
(D909) Incarcerated Youth	0	900	900	0	0.0	0.0	0.0	0.0
Subtotal (D900) Special Education	**39,336**	**37,229**	**43,334**	**6,105**	**54.1**	**65.0**	**68.0**	**3.0**
(SB00) State Board of Education								
(SB01) State Board of Education	395	505	0	-505	10.7	11.0	0.0	-11.0
Subtotal (SB00) State Board of Education	**395**	**505**	**0**	**-505**	**10.7**	**11.0**	**0.0**	**-11.0**
Total Proposed Operating Budget	**395,840**	**430,761**	**433,410**	**2,649**	**287.9**	**348.0**	**360.0**	**12.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Office of the State Superintendent of Education's (OSSE) proposed FY 2014 gross budget is $428,409,974, which represents a 0.5 percent decrease from its FY 2013 approved gross budget of $430,760,598. The budget is comprised of $99,754,418 in Local funds, $4,266,000 in Dedicated Taxes, $35,000,000 in Federal Payments, $250,480,809 in Federal Grant funds, $108,119 in Private Grant funds, $5,832,043 in Special Purpose Revenue funds, and $37,968,585 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

OSSE's FY 2014 CSFL budget is $92,918,845, which represents a $2,821,426, or 2.9 percent, decrease from the FY 2013 approved Local funds budget of $95,740,270.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for OSSE included the removal of $3,310,000 in one-time funding. This amount is comprised of $2,760,000 to fund Titles I - V of the "Raising Expectations for Education Outcomes Act of 2012" and $550,000 to expand Adult Workforce training at Cardozo and Phelps High Schools in FY 2013.

The FY 2014 CSFL calculated for OSSE also included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $151,626, or 4.2 percent, to account for the Fringe Benefit Rate adjustment based on trend and comparative analysis; an increase of $421,889 to account for the Consumer Price Index of 2.4 percent; and an increase of $80,370 in Occupancy, $16,268 in Security Services, and $7,510 in Energy, offset by a decrease of $189,089 in Rental- Land and Structures to account for the Fixed Cost inflation factor based on estimates for FY 2014 provided by the Department of General Services. During the development of the CSFL, some adjustments such as this were categorized as "other adjustments".

Agency Budget Submission

Increase: In its capacity as the State Educational Agency (SEA) and the standards-bearer for the District of Columbia's public education, in Local funds OSSE proposes an increase of $3,925,742 in Subsidies and Transfers to continue to address the needs of District children with disabilities. The agency proposes an increase of $876,958 to its personal services costs and an increase of 3.7 FTEs to comply with its mandate to conduct an annual enrollment audit of all District public schools; to support grants management and compliance, stakeholder relationships, policy development, and performance management; and to align the budget with projected step increases. To support the above efforts, the agency also proposes an increase of $110,120 in Equipment and Equipment Rental and Telecommunication.

In Dedicated Taxes, the agency proposes a $1,555,000 increase in nonpersonal services, which includes $1,550,000 in Contractual Services and $5,000 in Supplies and Materials. OSSE proposes three contracts for the Youth Risk Behavioral Survey, the DC Comprehensive Assessment System (DC CAS) (Health Component), and the Nutrition Services Application and Claims Processing System (NSCAPS).

In Special Purpose Revenue, OSSE proposes a net increase of $22,000 in nonpersonal services in the Office of the Director for Student Residency Verification.

In Federal Grant funds, OSSE proposes an increase of $1,915,314 and 19 FTEs in personal services. The agency also proposes $1,693,117 in Other Services and Charges and $412,646 in Subsidies and Transfers. The majority of the increase is due to projected available unspent, unobligated funds from the prior year's DC School Choice grant.

In Private Grant funds, OSSE proposes an increase of $105,000 and 0.8 FTE for the PARRC – Support for Governing States grant from the Florida Department of Education to help meet the District's student academic achievement standards.

Decrease: In Local funds, OSSE proposes a decrease of $4,060,973 in Contractual Services due a number of contracts expiring at the end of fiscal year 2013. The agency also proposes a decrease of $851,848 in Other Services and Charges, Supplies and Materials, and Energy.

In Dedicated Taxes, OSSE proposes a decrease of $128,035 and 1.7 FTEs in personal services in the Healthy Schools Fund. The agency also proposes a decrease of $1,426,965 in Subsidies and Transfers due to the reallocation of the funding for the DC CAS.

In Federal Payments, OSSE proposes a decrease of $3,445,904 for the conversion of the Federal Payment for School Improvement into a three-year Federal Grant by the U.S. Department of Education. The reduction is the balance of the amount proposed in the President's 2013 Proposed Budget to align with the FY 2012 Appropriation. OSSE also proposes a decrease of $54,246 and 0.4 FTE in the Federal Payment for Resident Tuition Support to align with the President's Budget for Fiscal Year 2013.

In Federal Grant funds, OSSE proposes a decrease of $1,841,172 in Contractual Services, $140,301 in Supplies and Materials and Equipment and Equipment Rental. The majority of the decrease is due to the expiration of various grants.

In Intra-District funds, OSSE proposes a decrease of $64,960 and 0.5 FTE for the intra-District agreement with the Department of Health. The Department of Health's Tobacco Youth Coalition Fund grant funding the intra-District expired in fiscal year 2013.

Shift: OSSE proposes a shift of $20,000,000 and 6.9 FTEs from Federal Payments to Federal Grant funds. Effective November 2012, the Department of Education converted the Federal Payment for the School improvement program to a federal grant entitled DC School Choice.

Mayor's Proposed Budget

Technical Adjustment: In Local funds, $1,100,000 is proposed to annualize FY 2013 funding for the Statewide Athletic Office within the Elementary and Secondary Education Division. Of the $1,100,000, $343,064 and 4.0 FTEs will be allocated to personal services. The remaining $756,936 will support nonpersonal services, mostly in professional service fees and contracts and Contractual Services – Other for event venues.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in both Local and non-Local funds. This adjustment includes $17,085 in Dedicated Taxes, $49,944 in Federal Payments, $340,143 in Federal Grant funds, $3,119 in Private Grant funds, and Intra-District funds may be impacted. For more information about the Local funds portion of the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Increase: In Local funds, $6,400,000 is proposed in grants and gratuities within the Special Education division in response to the increase in referrals for Early Intervention/Part C eligibility determination and Part C federal requirements which requires the location, identification and referral of infants and toddlers with diagnosed developmental delays and disabilities. Once identified, the District is federally obligated to evaluate and provide services if the child is eligible. Service demands for this population have substantially increased with recent improvements related to the "childfind" program and an updated public awareness campaign.

Eliminate: In Local funds, the proposed elimination of one vacant position within the Office of the Director will result in a reduction of $77,623 and 1.0 FTE.

Decrease: Dedicated Taxes were reduced by $17,085; Federal Payments were reduced by $49,944; and Federal Grant funds were reduced by $309,526 to offset the proposed cost of living adjustment.

Transfer Out: In Local funds, a proposed total of $586,804 and 12 FTEs will be transferred to the newly established District of Columbia State Board of Education agency pursuant to the "State Board of Education Personnel Authority Amendment Act of 2012". The amount of personal services transferred from the State Board of Education division will be $285,696 and 11 FTEs, including nine elected officials. The amount of personal services transferred from the Office of the Director will be $81,796 and 1 FTE. The amount of nonpersonal services transferred from the State Board of Education division will be $219,312.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table GD0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table GD0-5
(dollars in thousands)

	DIVISION	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**95,740**	**217.5**
Removal of One-Time Funding	Multiple Programs	-3,310	0.0
Other CSFL Adjustments	Multiple Programs	489	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**92,919**	**217.5**
Increase: Proivde funding for Local Education Agencies (LEAs) and community-based organizations	Multiple Programs	3,926	0.0
Increase: Provide funding for personal services	Multiple Programs	877	3.8
Increase: Provide funding to purchase equipment, computers, and IT software and telecommunications	Multiple Programs	110	0.0
Decrease: Funding for various contracts that have expired	Multiple Programs	-4,061	0.0
Decrease: Funding for auto maintenance and repairs, travel, office supplies, printing, fuel, electricity and water	Multiple Programs	-852	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**92,919**	**221.2**
Technical Adjustment: Annualize FY 2013 funding for the DC State Athletic Office	Elementary and Secondary Education	1,100	4.0
Increase: In grants and gratuities for Early Intervention/Part C in response to the increase of referrals for Part C eligibility determination and Part C federal requirements	Special Education	6,400	0.0
Eliminate: Vacant Program Coordinator position	Office of the Director	-78	-1.0
Transfer Out: Funding for personal services to SBOE	Office of the Director	-82	-1.0
Transfer Out: Funding for personal services to SBOE	State Board of Education	-286	-11.0
Transfer Out: Funding for nonpersonal services to SBOE	State Board of Education	-219	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**99,754**	**212.2**
DEDICATED TAXES: FY 2013 Approved Budget and FTE		**4,266**	**9.1**
Increase: Provide funding for the Youth Risk Behavioral Survey, the DC Comprehensive Assessment System (DC CAS) (Health Component), and the Nutrition Services Application and Claims Processing System (NSCAPS) contracts	Elementary and Secondary Education	1,550	0.0
Increase: Provide funding for Supplies and Material for Wellness and Nutrition activities	Elementary and Secondary Education	5	0.0
Decrease: In sub-grants to LEAs to properly allocate funding for the DC CAS	Elementary and Secondary Education	-1,427	0.0
Decrease: In personal services for unfilled positions	Elementary and Secondary Education	-128	-1.7
DEDICATED TAXES: FY 2014 Agency Budget Submission		**4,266**	**7.4**
Increase: FY 2014 proposed cost of living adjustment (COLA)	Elementary and Secondary Education	17	0.0
Decrease: To offset the proposed cost of living adjustment	Elementary and Secondary Education	-17	0.0
DEDICATED TAXES: FY 2014 Mayor's Proposed Budget		**4,266**	**7.4**

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Table GD0-5 (Continued)
(dollars in thousands)

	DIVISION	BUDGET	FTE
FEDERAL PAYMENTS: FY 2013 Approved Budget and FTE		**58,500**	**25.0**
Decrease: Funding for the Federal Payment for School Improvement	Elementary and Secondary Education	-3,446	0.0
Decrease: Funding for the Federal Payment for Residential Tuition Support	Post Sec Educ and Workforce Readiness	-54	-0.4
Shift: Funding from Federal Payment for School Improvement for the DC Choice grant	Elementary and Secondary Education	-20,000	-6.9
FEDERAL PAYMENTS: FY 2014 Agency Budget Submission		**35,000**	**17.7**
Increase: FY 2014 proposed cost of living adjustment (COLA)	Post Sec Educ and Workforce Readiness	50	0.0
Decrease: To offset the proposed cost of living adjustment	Post Sec Educ and Workforce Readiness	-50	0.0
FEDERAL PAYMENTS: FY 2014 Mayor's Proposed Budget		**35,000**	**17.7**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**228,411**	**94.8**
Increase: Provide funding for personal services funded by the DC Choice grant	Elementary and Secondary Education	1,915	19.0
Increase: Provide funding to professional service fees and contracts	Multiple Programs	1,693	0.0
Increase: Provide funding for sub-grants to LEAs	Multiple Programs	413	0.0
Decrease: Funding for multiple contracts where grant funding expired	Multiple Programs	-1,841	0.0
Decrease: Funding supplies and materials, and equipment where grant funding expired	Multiple Programs	-140	0.0
Shift: Provide funding for the DC Choice grant from the Federal Payment for School Improvement	Elementary and Secondary Education	20,000	6.9
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**250,450**	**120.7**
Increase: FY 2014 proposed cost of living adjustment (COLA)	Multiple Programs	340	0.0
Decrease: To offset the proposed cost of living adjustment	Multiple Programs	-310	0.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**250,481**	**120.7**
PRIVATE GRANT FUNDS: FY 2013 Approved Budget and FTE		**0**	**0.0**
Increase: Provide funding to help meet student academic achievement standards through a grant from the Florida Department of Education	Elementary and Secondary Education	105	0.8
PRIVATE GRANT FUNDS: FY 2014 Agency Budget Submission		**105**	**0.8**
Increase: FY 2014 proposed cost of living adjustment (COLA)	Elementary and Secondary Education	3	0.0
PRIVATE GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**108**	**0.8**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**5,810**	**0.0**
Increase: Provide funding for Student Residency Verification	Office of the Director	22	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**5,832**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**5,832**	**0.0**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**38,034**	**1.7**
Decrease: Funding for the Tobacco Youth Coalition Fund agreement	Elementary and Secondary Education	-65	-0.5
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**37,969**	**1.2**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**37,969**	**1.2**
Gross for GD0 - Office of the State Superintendent of Education		**433,410**	**360.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives and performance indicators for its Divisions::

Office of the Chief of Staff

Objective 1: Create a transparent and responsive communications system at OSSE, focusing on providing accessibility to critical data, introducing new formats for interaction with staff leadership and developing multiple ways to help internal and external stakeholders better understand OSSE's key issues.

Objective 2: Support divisional and agency efforts to promote efficiency and accountability across the District's public education landscape.

Objective 3: Continue to improve service delivery, ensuring the highest level of quality is displayed in all agency efforts.

KEY PERFORMANCE INDICATORS

Office of the Chief of Staff

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of City Council Briefings	Not Available	5	5	5	5	5
Number of Electronic Broadcasts to LEAs	0	12	10	10	10	10
Number of Open House Events for Parents	0	1	1	2	2	3
Percentage of LEAs visited	Not Available	100%	71%	100%	100%	100%
Number of A133 Audit findings[1]	7	5	5	4	3	2
Dollar Amount of Question Cost	0	0	0	0	0	0

Office of the Chief Operating Officer

Objective 1: Develop strategic alignment to align human capital strategy with OSSE's mission, goals and organizational objectives and integrate into strategic plans, performance plans and budgets.

Objective 2: Provide leadership development via quarterly trainings to OSSE leaders and managers to drive continuous improvement in performance.

Objective 3: Focus on closing most mission-critical skills, knowledge, and competency gaps/deficiencies by attracting talent for all vacancies.

Objective 4: Provide high-quality internal and external customer service.

Objective 5: Provide effective and efficient operational support services to achieve program goals.

Objective 6: Provide for fair and equitable Alternative Dispute Resolution.

KEY PERFORMANCE INDICATORS

Office of the Chief Operating Officer

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of employees with performance plans	Not Available	85%	90%	100%	100%	100%
Number of trainings for leadership development	0	4	4	4	4	8
Number of trainings at OSSE University	3	4	8	8	8	8
Average number of qualified applicants identified per position within 45 days	5	2	3	3	3	3
OSSE's employee retention rate	78%	87%	87%	87%	88%	89%
Increase in customer service approval rating over prior year	Not Available	4	6	4	4	4
Percentage of OSSE employees trained in procurement process	Not Available	75%	2%	50%	60%	65%
Percentage of positions filled and/or reclassified within 60 days	Not Available	80%	91%	92%	93%	95%
Percentage of procurements less than 25K dollars completed within 10 days	Not Available	80%	67%	80%	90%	95%
Percentage of timely IDEA due process hearings	98%	100%	100%	100%	100%	100%
Number of mediation requests	31	40	40	45	50	55
Percentage of payments made to vendors within 30 days of receipt of an approved invoice	Not Available	95%	95%	95%	95%	95%

Office of the Deputy State Superintendent

Objective 1: Increase participation in the child nutrition programs so that participants are fed and ready to learn.

Objective 2: Ensure that schools are following the health education and physical education standards and requirements of the DC Healthy Schools Act as healthy, physically active students are ready to learn.

Objective 3: Enhance the District-wide athletic department that provides oversight and policy guidance to public schools, public charter schools and independent/private schools who wish to compete for "Statewide" athletic championships as one method of expanding pathways to college and careers.

Objective 4: Provide quality data on D.C. education to the public and other stakeholders.

Objective 5: Ensure the day-to-day technical availability and operability of OSSE systems.

KEY PERFORMANCE INDICATORS

Office of the Deputy State Superintendent

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of students participating in the school lunch program	67%	60%	58%	60%	61%	62%
Percentage of students participating in the school breakfast program	33%	39%	41%	42%	43%	44%
LEAs participating in the breakfast and lunch programs	63	62	62	65	62	61
Percentage of children eligible for free or reduced priced meals	72%	72%	72%	71%	71%	70%
Percentage of low income students participating in the Summer Food Program	80%	81%	74%	76%	78%	80%
Child and Adult Care Food Program (CACFP) daily average participants	5,259	4,865	5,501	5,600	5,650	5,700
Percentage of schools with school gardens	Not Available	60	80	85	90	95
Percentage of Green Ribbon schools	Not Available	1	2	2	2	3
Percentage of schools completing school health profile	95%	96%	96%	96%	97%	98%
Grades K-5 average minutes of physical education per week	65	80	60	75	100	150
Grades 6-8 average minutes of physical education per week	107	120	106	150	175	225
Grades K-5 average minutes of health education per week	35	40	31	55	65	75
Grades 6-8 average minutes of health education per week	53	60	48	65	70	75

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KEY PERFORMANCE INDICATORS (Continued)

Office of the Deputy State Superintendent

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of schools completing DC CAS Health	Not Available	80%	100%	100%	100%	100%
Number of in-person professional development sessions on health education	7	2	4	12	13	14
Number of health education events conducted in the community	4	5	6	7	9	11
Number of statewide athletic sports competition	Not Available	1	1	12	14	16
Number of sponsors for statewide athletic championships	Not Available	0	0	1	2	3
Number of Performance Management Support Sessions	Not Available	2	1	2	2	2
Percentage of OSSE program areas with assigned USIs and UESIs in all data sets	Not Available	Not Available	Not Available	60%	70%	80%
Number of SLED page views	Not Available	Not Available	Not Available	1000	2000	3000
Number of page views of public data	Not Available	Not Available	Not Available	100	200	300
Number of evaluations produced of OSSE programs	Not Available	Not Available	Not Available	1	2	3
Percentage of helpdesk calls answered within SLA	90%	93%	95%	95%	95%	95%
Percentage uptime of OSSE servers against SLA	98%	98%	100%	100%	100%	100%
Percentage of user requests via the services portal solved and closed with 5 days of receipt	Not Available	95%	84%	95%	95%	95%
Percentage of new IT initiatives reviewed via the Project Initiation Process	Not Available	90%	83%	93%	95%	95%
Number of new common core technologies standardized	Not Available	10	12	5	5	5
Percentage of funds reimbursed within 30 days of receipt of invoice	Not Available	80%	92%	93%	94%	95%

Early Learning

Objective 1: Provide a high-quality, safe and healthy early care and education opportunity for children (including One City Action Plan Actions 2.1.3, 2.1.4 and Indicator 2B).

Objective 2: Support early care and education professionals with targeted and intentional professional development and technical assistance.

Objective 3: Inform parents, families and the community about early learning.

Objective 4: Promote accountability and excellence; hold system accountable for results.

KEY PERFORMANCE INDICATORS

Early Learning

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of affordable infant and toddler slots at child development centers (One City Action Plan Action 2.1.4)	5,000	5,050	5,080	5,150	5,300	5,400
Number of training sessions in Early Learning Guidelines	Not Available	Not Available	Not Available	12	12	12
Percentage of gold level QRIS programs (One City Action Plan Action 2.1.3 and Indicator 2B)[2]	27%	35%	35%	45%	50%	60%
Percentage of silver level QRIS programs	15%	15%	15%	15%	20%	30%
Percentage of bronze level QRIS programs	57%	50%	48%	40%	30%	10%
Number of training sessions on Core Knowledge for Early Learning	Not Available	Not Available	Not Available	12	12	12
Percentage of Directors, Teachers &Teacher Assistants in Professional Development Registry	Not Available	35%	3%	35%	50%	70%
Percentage of teachers in early childhood programs who hold a Bachelor's degree in early childhood or related field	Not Available	60%	50%	50%	75%	100%
Percentage of teachers in early childhood programs who hold at an Associate Degree in early childhood education or a closely related field	45%	55%	45%	50%	60%	70%
Percentage of teachers in early childhood programs who hold a Child Development Associate (CDA) Credential.	60%	70%	60%	75%	85%	90%
Number of parents using Resource and Referral	Not Available	1200	1268	1300	1300	1300
Percentage of parents receiving information on and placement of children in QRIS rated programs.	Not Available	Not Available	Not Available	25%	40%	50%
Number of parent events hosted by DEL	Not Available	Not Available	Not Available	2	4	6
Number of community outreach activities	Not Available	Not Available	Not Available	2	4	4

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KEY PERFORMANCE INDICATORS (Continued)

Early Learning

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of licenses renewed within two months of expiration	Not Available	Not Available	Not Available	80%	85%	90%
Percentage of timely licensing complaint inspections	95%	90%	90%	96%	98%	100%
Average response time for complaints (hours)	Not Available	Not Available	Not Available	72	48	24
Percentage of sub-grantees that were "desktop" monitored semi-annually	100%	100%	97%	100%	100%	100%
Percentage of funds reimbursed to vendors within 30 days of receipt of an approved invoice	90%	95%	95%	95%	97%	98%

Office of Elementary and Secondary Education

Objective 1: Prepare for full implementation of common core state standards and common assessments in reading/language arts and mathematics through clear communication and stakeholder collaboration.

Objective 2: Make data more meaningful and useful in our work to increase student achievement.

Objective 3: Increase the number of effective educators in all public schools.

Objective 4: Increase the number of high quality schools available to students.

KEY PERFORMANCE INDICATORS

Office of Elementary and Secondary Education

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of professional development sessions on common core state standards, school improvement, and teacher effectiveness offered	15	15	38	20	20	20
Number of events hosted specifically for parents and community members to learn about common core, accountability, and teacher effectiveness	Not Available	8	16	10	12	12
Number of individuals participating in common core events	400	800	2,503	3,200	3,200	3,200
Percentage of under- performing schools supported	5%	20%	44%	60%	80%	90%
Average number of days taken to complete reviews of educator licensure applications	35	30	27	25	20	20
Percentage of LEAs (RTTT & non RTTT) implementing teacher and leader evaluation systems to determine effectiveness	Not Available	55%	53%	85%	95%	95%

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KEY PERFORMANCE INDICATORS (Continued)

Office of Elementary and Secondary Education

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of charter schools receiving federal planning and implementation funding	3	5	3	5	5	5
Percentage of available facility grant funding committed during the FY	83%	85%	100%	100%	100%	100%
Rate of public charter school's timely interest and principal repayments	94%	95%	93%	95%	95%	95%
Percentage of funds reimbursed to vendors within 30 days of receipt of an approved invoice	Not Available	85%	75%	95%	95%	95%

Postsecondary and Career Education

Objective 1: Increase the percentage of District residents participating in college and career preparatory programs within six (6) months of high school graduation (One City Action Plan Action 2.3.9 and Indicator 2E).

Objective 2: Increase the DC TAG graduation rate.

Objective 3: Provide educational and career advancement opportunities for adult learners with varying literacy levels.

Objective 4: Measurably improve the operational quality of the Higher Education Licensure Commission as it exercises regulatory authority over postsecondary institutions operating in the District to ensure educational excellence and consumer protection.

KEY PERFORMANCE INDICATORS

Postsecondary and Career Education

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percent of public high school graduates enrolling in higher education institutions within six months of graduation with DCTAG	25.9%	26.5%	25.4%	27%	28%	30%
Number of participants attending the annual conference	218	250	232	250	275	300
Number of participants attending the counselor training	Not Available	Not Available	Not Available	63	80	100
The number of students who complete two or more courses as part of a CTE sequence of courses	6,578	6,500	7,215	7,500	8,000	8,500
The number of programs of study offered in OSSE funded CTE programs	Not Available	41	45	49	51	53
Number of high schools offering the IT Academy	0	1	1	10	10	10

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KEY PERFORMANCE INDICATORS (Continued)

Postsecondary and Career Education

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of students gaining certification	Not Available	22	22	150	200	250
Number of Latino students completing an OSSE -funded college readiness & awareness program	Not Available	Not Available	Not Available	300	400	500
Number of 7th-9th graders in Wards 7&8 completing an OSSE-funded college readiness & awareness program	Not Available	Not Available	Not Available	730	780	830
Percentage of youth who attain a college degree or industry-recognized license/certification (One City Action Plan Action 2.3.9 and Indicator 2E)2	Not Available	Not Available	Not Available	23% (Baseline)	25%	27%
Percentage of public high school seniors who complete a DCTAG application by April 15th	18.4%	19.1%	39%	40 %	40 %	40%
Percentage of public high school seniors who complete a DCTAG application by June 30th	36%	36.7%	51%	52%	52%	52%
Number of DCTAG students enrolled in college	5101	5,200	5,158	5200	5200	5400
Number of postsecondary institutions with DCTAG applicants	291	285	299	280	275	270
Percentage of public high school graduates enrolling in higher education institutions within one year of graduation	28.2%	30%	48%	50 %	52 %	54 %
Percentage of (DCTAG) graduates enrolled in college within one year of graduation that continue to second year (retention rate)	71%	73%	65%	75%	77%	79%
Percent of public high school graduates enrolling in higher education institutions within two years of graduation	58%	59%	55%	59%	59%	61%
Number of students participating in an OSSE mentor program at institutions of higher learning	Not Available	150	143	150	150	160
Number of adult learners served annually in OSSE-funded literacy programs completing a valid pre-test and 16+ hours of instruction	3,798	3,988	3,404	3500	3550	3600
Percentage of enrolled adult learners who complete an educational literacy level	30%	30%	25%	30%	33%	35%
Number of students attending OSSE college prep summer bridge (BR)/boot camp (BC) programs or high achievers (HA) programs	416	1235	1597	1600	1650	1700
Number of adults who receive a GED	512	564	569	621	TBD[3]	+5%
Number of government/private/community-based partnerships within Adult and Family Education	Not Available	22	22	23	24	26
Percentage of Education Licensure applications Percentage of new completed applications Licensure Commission within 60 days of receipt	90%	90%	99%	99%	99%	99%
Percentage of new completed applications processed on time	83%	95%	84%	95%	95%	95%
Percentage of post-secondary institutions secondary institutions	Not Available	85%	73%	78%	83%	88%
Percentage of grant funds reimbursed to sub-grantees within 30 days	Not Available	95%	95%	95%	95%	95%

Division of Specialized Education

Objective 1: Increase the number of students with disabilities receiving a high quality, appropriate public education in the least restrictive environment (LRE) and are fully prepared for post-secondary transition.

Objective 2: Increase sub-grantee and provider compliance with federal and local grant and programmatic requirements.

Objective 3: Develop and issue high-quality regulations and policies to ensure that the District is well prepared to serve all students with disabilities.

Objective 4: Implement a strategic plan that creates a State level continuum of support for children birth -5 with developmental delays or disabilities.

Objective 5: Ensure continued excellence in service delivery through valid data, sound fiscal management and quality customer service.

KEY PERFORMANCE INDICATORS

Division of Specialized Education

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of individuals trained on quality special education rating system	Not Available	50	46	50	75	100
Percentage of children with IEPs aged 6 through 21 served in separate schools, residential facilities, or homebound/hospital placements	29%	20%	15%	20%	15%	10%
Percentage of IEPs reviewed that comply with IDEA secondary transition requirements	7%	75%	28%	95%	95%	95%
Percentage of timely completion of state complaint investigations	55.6%	95%	100%	100%	100%	100%
Percentage of LEA findings of non-compliance identified and resolved within one year (IDEA Part B)	100%	95%	94%	100%	100%	100%
Percentage of children eligible under Part B IDEA (aged 3-22) and whose parents consented to an evaluation, who were evaluated within the State established timeframe	75%	95%	72%	100%	100%	100%
Percentage of eligible infants and toddlers under IDEA Part C (birth-3) for whom an evaluation and assessment and an initial IFSP meeting were conducted within Part C's 45-day timeline	91%	95%	97%	100%	100%	100%
Percentage of sub-grantee respondents reporting that technical assistance significantly improved their content knowledge	95%	95%	96%	95%	95%	95%
Percentage of children who transition timely from Part C to Part B services at age 3	30%	95%	62%	95%	95%	95%
Amount of Medicaid reimbursement collected	$0.00	$48,000	$664,292	TBD	TBD	TBD
Percentage of payments made to vendors within 30 days of receipt of an approved invoice	Not Available	95%	95%	95%	95%	95%

Performance Plan Endnotes:

[1] *Findings are determined one year after fiscal year*

[2] http://mayor.dc.gov/page/one-city-action-plan

[3] A drop is expected due to: 1) new test 2) fee increase from $50 to $120 3) test will be all computer-based instead of paper-based

District of Columbia Public Charter Schools

www.dcpcsb.org
Telephone: 202-328-2660

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$508,113,098	$542,030,720	$616,499,168	13.7

The mission of the District of Columbia Public Charter Schools (DCPCS) is to provide an alternative free education for students who reside in the District of Columbia.

The District of Columbia Public Charter School Board is authorized to grant charters. Each charter school is a private, non-profit corporation. This agency includes the District of Columbia appropriations to the DCPCS system. Payments from this agency to individual charter schools are made quarterly on the basis of enrollment as set forth in the District of Columbia Official Code, Section 38-2906.02.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table GC0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GC0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	440,368	508,113	535,364	616,499	81,136	15.2
Total for General Fund	**440,368**	**508,113**	**535,364**	**616,499**	**81,136**	**15.2**
Intra-District Funds						
Intra-District Funds	0	0	6,667	0	-6,667	-100.0
Total for Intra-District Funds	**0**	**0**	**6,667**	**0**	**-6,667**	**-100.0**
Gross Funds	**440,368**	**508,113**	**542,031**	**616,499**	**74,468**	**13.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table GC0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GC0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	440,368	508,113	542,031	616,499	74,468	13.7
Subtotal Nonpersonal Services (NPS)	**440,368**	**508,113**	**542,031**	**616,499**	**74,468**	**13.7**
Gross Funds	**440,368**	**508,113**	**542,031**	**616,499**	**74,468**	**13.7**

*Percent change is based on whole dollars.

Program Description

Public charter schools in the District of Columbia are authorized under the provisions of law set forth in Division VI, Title 38, Subtitle IV, Chapter 17 of the District of Columbia Official Code. Public charter schools are private, non-profit corporations that operate under the terms and conditions set forth in their charters and as approved by the District of Columbia Public Charter School Board, the chartering authority. The public charter schools are autonomous, nonsectarian institutions that cannot charge tuition to District resident students. Additionally, public charter schools cannot impose discriminatory admissions policies or tests on District resident students.

Public charter schools receive the same level of District funding for their enrolled students as students enrolled in the District of Columbia Public Schools, pursuant to the District's Uniform Per Student Funding Formula (refer to District of Columbia Official Code Section 38-29). Public charter schools also receive a facilities allowance to maintain and operate their buildings. In addition to District government funding, public charter schools are eligible to receive Federal and Private Grants funding and may engage in private fund-raising.

The District of Columbia Public Charter Schools operate under these goals:

- Public charter schools will abide by the provisions set forth in their individual charters;
- Individual public charter schools will comply with all reporting requirements set forth by the chartering authority;
- Public charters schools will provide students with exposure to career pathways and focus on particular areas of study to further enhance students' academic experiences;
- Public charter schools will meet all academic performance goals set forth in their individual charter agreements; and
- The chartering authority will monitor and evaluate performance of public charter schools based on the provisions set forth in each school's charter.

Program Structure Change

D.C. Public Charter Schools has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table GC0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table GC0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) D.C. Charter Schools								
(1100) D.C. Charter Schools	508,113	542,031	616,499	74,468	0.0	0.0	0.0	0.0
Subtotal (1000) D.C. Charter Schools	**508,113**	**542,031**	**616,499**	**74,468**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**508,113**	**542,031**	**616,499**	**74,468**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The District of Columbia Public Charter Schools' (DCPCS) proposed FY 2014 gross budget is $616,499,168, which represents a 13.7 percent increase over its FY 2013 gross budget of $542,030,720. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs and it estimates how much it would cost and agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DCPCS' FY 2014 CSFL budget is $546,070,790, which represents a $10,707,270, or 2.0 percent, increase over the FY 2013 approved Local funds budget of $535,363,520.

Major CSFL Cost Drivers

DCPCS' FY 2014 CSFL funding reflects an increase of $10,707,270 to account for the Student Funding Formula inflation factor of 2.0 percent, which was applied to the Uniform Per Student Funding Formula (UPSFF).

Agency Budget Submission

Decrease: D.C. Public Charter Schools' budget includes a reduction of $6,667,200 to reflect the elimination of the Intra-District funded portion of the facilities allowance. Beginning in FY 2014, the facilities allowance will be comprised entirely of Local funds.

Mayor's Proposed Budget

Increase: D.C. Public Charter Schools' FY 2014 budget includes an increase of $70,428,378 due to the projected increase in student enrollment. The budget proposal anticipates that charter school enrollment will increase by 3,711 students, or 11.0 percent, from the FY 2013 proposed enrollment of 33,699 students to 37,410 in FY 2014. In the FY 2014 UPSFF analysis, the budget includes $381,736,179 for General Education and $114,204,570 for the Residential and Non-Residential Facilities allotment, which also reflects the effect of the enrollment increase.

Research and practice demonstrate that supplemental funding is required to provide appropriate educational services to students with special needs, consistent with best practices and federal law. All public schools must strive to serve students with different levels of special needs in neighborhood classrooms. To meet this challenge and provide appropriate resources to all public schools for students with the highest levels of special needs, the proposed FY 2014 budget for Special Education is $82,102,934. The FY 2014 budget also includes $20,155,517 for Summer School funding, which includes Special Education Extended School Year; $11,746,976 for English as a Second Language Residential; and $6,552,993 for Residential funding, which includes Special Education-Residential.

In FY 2014, the District will use $111,132,000 of Local funds to fund the non-residential facilities allotment, and the Non-Residential Facilities Allotment will remain at $3,000 per student. Due to increased enrollment, the budget for residential and non-residential reflects an increase of $11,149,185 over the FY 2013 funding of $103,055,385 for the same purpose. The Residential Facilities Allotment will remain at $8,395 per student which translates to $3,072,570 of Local funds.

Protected Programs: The District of Columbia's Public Schools receive Local funding through the Uniform per Student Funding Formula (UPSFF). This system of funding was established by the District of Columbia School Reform Act of 1995 and was designed to ensure that all public schools across the District receive the same level of funding on a per-student basis, regardless of what neighborhood the school is in or where students live. This formula then was estimated to be derived from a market basket of goods and services determined by analysis that uses local, regional, and national education funding research and practices to develop a foundation. The percentage allocation of the market basket dollars has not changed in FY 2014. The UPSFF is intended to cover all local education agency operational costs for District public schools, including school-based instruction, student classroom support, utilities, administration, custodial services, and instructional support such as curriculum and testing. The UPSFF is based on a foundation amount, which is then enhanced according to different weights for higher cost grade levels and supplemental funding weights for students with special needs. The average cost per student, based on the proposed enrollment of 37,410 and a proposed gross budget of $616,499,168, is $16,479.

Each public charter Local Education Agency (LEA) receives its UPSFF Local funding directly from the Office of the Chief Financial Officer.

Additional Resources Available to Charters: The FY 2014 budget continues to support several existing financial programs that meet the unique facility needs of the public charter school community. The Office of the Superintendent of Education (OSSE) manages four programs designed to provide financial support for charter schools' facilities costs:

- **Credit Enhancement Fund:** The Credit Enhancement fund provides support for public charter schools in the form of loan guarantees, collateral, lease guarantees, debt service reserves, and other financing assistance.
- **Direct Loan Fund:** The Direct Loan fund provides loans to public charter schools for acquisitions, construction, renovation, tenant improvement, and maintenance of public charter schools facilities.
- **Facility Grants (Inc. City Build)**: The City Build programs is a joint education and neighborhood development initiative that promotes community revitalization with a particular emphasis on strengthening public education through public charter schools. The aim of City Build stretches beyond excellence in academics. It also focuses on encouraging the creation of partnerships between public charter schools and community organizations. There are also grants for renovation and modernization, public and special facilities, etc. For FY 2014, up to $13 million may be available through the Facility Grants.
- **Incubator Facilities:** OSSE entered into a partnership with Building Hope to develop incubator facilities in the District of Columbia. The Incubator Initiative is funded from two sources: (1) the Credit Enhancement Grant awarded by the U.S. Department of Education and (2) federal appropriations.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table GC0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table GC0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**535,364**	**0.0**
Other CSFL Adjustments	DC Charter Schools	10,707	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**546,071**	**0.0**
Increase: To increase the Uniform Per Student Funding Formula to $9,306, and to account for projected increases in student enrollment to 37,410	DC Charter Schools	70,428	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**616,499**	**0.0**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**6,667**	**0.0**
Decrease: To reflect the elimination of the Intra-District funded portion of the facilities allowance, which is comprised of only Local funds beginning in FY 2014	DC Charter Schools	-6,667	0.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**0**	**0.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		0	0.0
Gross for GC0 - Public Charter Schools		**616,499**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

FY 2014 Proposed Budget
District of Columbia Public Charter Schools (GC0)
Per Pupil Funding Analysis (D.C. Act 12-494)
Enrollment Ceiling: 44,923 Students

Foundation level per pupil	**$9,306**
Non-Residential Facilities Allotment:	**$3,000**
Residential Facilities Allotment:	**$8,395**

General Education		**Enrollment**		**Per Pupil**	**Total**
Grade Level	**Weighting**	**Per SLED**	**Enrollment**	**Allocation**	**Dollars**
Pre-Kindergarten 3	1.34	3015	3015	$12,471	$37,598,698
Pre-Kindergarten 4	1.30	3133	3133	$12,098	$37,903,947
Kindergarten	1.30	3063	3063	$12,098	$37,057,067
Grades 1	1.00	2734	2734	$9,306	$25,443,637
Grades 2	1.00	2286	2286	$9,306	$21,274,380
Grades 3	1.00	1975	1975	$9,306	$18,380,097
Grades 4	1.00	1757	1757	$9,306	$16,351,306
Grades 5	1.00	1949	1949	$9,306	$18,138,131
Grades 6	1.03	2514	2514	$9,586	$24,098,121
Grades 7	1.03	2175	2175	$9,586	$20,848,613
Grades 8	1.03	2011	2011	$9,586	$19,276,580
Grades 9	1.16	2189	2189	$10,795	$23,631,127
Grades 10	1.16	1936	1936	$10,795	$20,899,891
Grades 11	1.16	1614	1614	$10,795	$17,423,773
Grades 12	1.16	1288	1288	$10,795	$13,904,473
Alternative	1.17	565	565	$10,888	$6,151,981
Special Ed Schools	1.17	250	250	$10,888	$2,722,116
Adult	0.75	2956	2956	$6,980	$20,632,240
Subtotal General Education		**37,410**	**37,410**		**$381,736,179**
Level 1	0.58	1609	1609.23	$5,398	$8,686,140
Level 2	0.81	1522	1521.791	$7,538	$11,471,513
Level 3	1.58	702	702.336	$14,704	$10,327,203
Level 4	3.10	929	928.92	$28,850	$26,799,130
Special Education Capacity	0.40	4762	4762.277	$3,723	$17,727,820
Subtotal for Special Education		**4,762**	**4762.277**		**$75,011,806**
Blackman Jones Compliance	0.07	4762	4762.277	$651	$3,102,368
Attorney's Fees Supplement	0.09	4762	4762.277	$838	$3,988,759
Subtotal Special Ed Compliance		**4,762**		**$1,489**	**$7,091,128**

(Continued on next page)

FY 2014 Proposed Budget
District of Columbia Public Charter Schools (GC0) (Continued)

	Foundation level per pupil			**$9,306**	
	Non-Residential Facilities Allotment:			**$3,000**	
	Residential Facilities Allotment:			**$8,395**	
General Education		**Enrollment**		**Per Pupil**	**Total**
Grade Level	**Weighting**	**Per SLED**	**Enrollment**	**Allocation**	**Dollars**
English Language Learners	Weighting	SLED	Total	Allocation	Dollars
Subtotal - ELL	**0.45**	**2805**	**2805**	**$4,188**	**$11,746,976**
Special Education-Residential	**Weighting**	**SLED**	**Total**	**Allocation**	**Dollars**
Level 1 Residential	0.374	12	12	$3,481	$41,767
Level 2 Residential	1.360	31	31	$12,657	$392,357
Level 3 Residential	2.941	12	12	$27,370	$328,441
Level 4 Residential	2.924	0	0	$27,212	$0
Subtotal for Special Ed Residential		**55**	**55**		**$762,565**
English as a Second Language Residential					
LEP/NEP Residential	0.68	0	0	$6,328	$0
Residential					
Residential	**1.70**	**366**	**366**	**$15,821**	**$5,790,428**
Summer School	**0.17**	**11541**	**11541.24161**	**$1,582**	**$18,258,244**
Special Education Add-ons (ESY)					
Level 1 ESY	0.064	91		$596	$54,200
Level 2 ESY	0.231	106		$2,150	$227,876
Level 3 ESY	0.500	35		$4,653	$162,862
Level 4 ESY	0.497	314		$4,625	$1,452,335
Subtotal for Special Ed - ESY		**546**			**$1,897,273**
Total FY 2014 Instructional Dollars					**$502,294,598**
Facilities Allowance					
Non-Residential Facilities Allotment		37,044	37,044	$3,000	$111,132,000
Residential Facilities Allotment		366	366	$8,395	$3,072,570
Total FY 2014 Facilities Allowance					**$114,204,570**
				Total FY 2014 Budget	**$616,499,168**

FY 2014 District of Columbia Public Charter Schools Proposed Enrollment

	School Name	FY 2014 Proposed Enrollment			School Name	FY 2014 Proposed Enrollment
1	ACHIEVEMENT PREP ACADEMY PCS	644		31	HOWARD ROAD PCS	225
2	APPLETREE PCS	630		32	IDEAL ACADEMY PCS	283
3	ARTS and TECH PCS	640		33	IMAGINE SOUTHEAST PCS	522
4	CAPITAL CITY PCS	960		34	INSPIRED TEACHING PCS	276
5	DC PREP PCS	1,175		35	INTEGRATED DESIGN-IDEA PCS	256
6	EXCEL ACADEMY PCS	650		36	KIPP DC PCS	3,531
7	HOWARD UNIVERSITY PCS	320		37	LATIN AMERICAN/LAMB PCS	314
8	NATIONAL COLLEGIATE PCS	355		38	LAYC - YOUTH BUILD PCS	115
9	POTOMAC LIGHT HOUSE PCS	508		39	MARY MCLEOD BETHUNE PCS	344
10	RICHARD WRIGHT PCS	375		40	MAYA ANGELOU PCS	665
11	ST. COLLETA PCS	250		41	MERIDIAN PCS	600
12	BASIS PCS	550		42	MUNDO VERDE PCS	332
13	BOOKER T. WASHINGTON PCS	395		43	NEXT STEP PCS	300
14	BRIDGES PCS	216		44	OPTIONS PCS	425
15	CAREER ACADEMY PCS	150		45	PAUL PCS	675
16	CARLOS ROSARIO PCS	1,950		46	PERRY STREET PCS	1,040
17	CENTER CITY PCS	1,398		47	ROOTS PCS	120
18	CESAR CHAVEZ PCS	1,417		48	SEED PCS	340
19	COMMUNITY ACADEMY PCS	1,700		49	SHINING STARS PCS	91
20	CREATIVE MINDS PCS	136		50	THURGOOD MARSHALL PCS	405
21	DC BILINGUAL PCS	380		51	TREE OF LIFE PCS	325
22	DC SCHOLARS PCS	250		52	TWO RIVERS PCS	514
23	E L HAYNES PCS	1,049		53	WASHINGTON LATIN PCS	621
24	EAGLE ACADEMY PCS	839		54	WASHINGTON MATH PCS	365
25	EARLY CHILDHOOD PCS	249		55	WASHINGTON YU YIN PCS	516
26	EDUCATION STRENGTHENS PCS	461		56	WILLIAM DOAR JR. PCS	454
27	ELSIE WITHLOW STOKES PCS	350		57	COMMUNITY COLLEGE PREP PCS **	150
28	FRIENDSHIP PCS	4,112		58	INGENUITY PREP PCS **	108
29	IMAGINE HOPE COMMUNITY PCS	840		59	SELA PCS **	124
30	HOSPITALITY PCS	225		60	SOMERSET PCS **	200
	FY 2014 Total Proposed Enrollment for 60 Schools					**37,410**

** New Schools in FY 2014

University of the District of Columbia Subsidy Account

www.udc.edu
Telephone: 202-274-5000

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$67,362,122	$64,954,620	$66,690,620	2.7

University of the District of Columbia Subsidy Account reflects the total Local funds transfer to the University of the District of Columbia to fulfill its operational obligations during the fiscal year.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table GG0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GG0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	66,420	67,362	64,955	66,691	1,736	2.7
Total for General Fund	**66,420**	**67,362**	**64,955**	**66,691**	**1,736**	**2.7**
Gross Funds	**66,420**	**67,362**	**64,955**	**66,691**	**1,736**	**2.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table GG0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GG0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	66,420	67,362	64,955	66,691	1,736	2.7
Subtotal Nonpersonal Services (NPS)	**66,420**	**67,362**	**64,955**	**66,691**	**1,736**	**2.7**
Gross Funds	**66,420**	**67,362**	**64,955**	**66,691**	**1,736**	**2.7**

*Percent change is based on whole dollars.

Program Description

The University of the District of Columbia Subsidy Account operates through the following program:

UDC Subsidy - The University, as a component unit of the District of Columbia government, is a legally separate entity for which the elected officials of the District of Columbia are financially accountable. Accountability exists because the Mayor, with the consent of the Council, appoints members to the University Board of Trustees, and pursuant to District of Columbia Official Code Section 38-1202.06(4), approves the University's budget. In addition, the District provides financial support to the University.

The operating budget of this component unit is shown as an enterprise fund to align the University's budgetary information with its financial reporting as reflected in the District's Comprehensive Annual Financial Report, in which the University's financial data is reported separately from that of the District government. Accordingly, details of the University's operating budget are provided in its chapter in the Enterprise and Other Funds section of the budget. In FY 2005, a subsidy account for this component was created to show the annual transfer of Local funds support from the District government to the University.

Program Structure Change

The University of the District of Columbia Subsidy Account has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table GG0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table GG0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) UDC Subsidy								
(1100) UDC Subsidy	67,362	64,955	66,691	1,736	0.0	0.0	0.0	0.0
Subtotal (1000) UDC Subsidy	**67,362**	**64,955**	**66,691**	**1,736**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**67,362**	**64,955**	**66,691**	**1,736**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The University of the District of Columbia (UDC) Subsidy's proposed FY 2014 gross budget is $66,690,620, which represents a 2.7 percent increase over its FY 2013 approved gross budget of $64,954,620. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

The UDC Subsidy's FY 2014 CSFL budget is $66,690,620, which represents a $1,736,000, or 2.7 percent, increase over the FY 2013 approved Local funds budget of $64,954,620.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for the UDC Subsidy included an adjustment entry that is not described in detail on Table 4. This adjustment was made for an increase of $1,736,000 in nonpersonal services to account for the operating budget impact of completed capital projects. During the development of the CSFL, some adjustments such as this were categorized as "other adjustments".

Mayor's Proposed Budget Submission

The UDC Subsidy has no changes from the FY 2014 agency budget submission to the FY 2014 Mayor's proposed budget.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table GG0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table GG0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**64,955**	**0.0**
Other CSFL Adjustments	UDC Subsidy	1,736	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**66,691**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**66,691**	**.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**66,691**	**0.0**
Gross for GG0 - University of the District of Columbia Subsidy Account		**66,691**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

District of Columbia Public Library

www.dclibrary.org
Telephone: 202-727-1101

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$37,705,357	$43,532,632	$53,480,629	22.9
FTEs	433.2	461.6	593.6	28.6

The District of Columbia Public Library (DCPL) supports children, teens and adults with services and materials that promote reading, success in school, lifelong learning, and personal growth.

Summary of Services

The District of Columbia Public Library supports children and adults with books and other library materials that foster success in school, reading, and personal growth. The Library system includes a Central Library and 25 Neighborhood Libraries providing services to children, youth, teens, and adults. "Library as community space" provides clean, safe and available places for community use. "Library resources" provides books and other library materials, programs and special services for children and adults. "Library technology" helps bridge the digital divide with public access computers and free WiFi at all libraries as well as data bases, downloadable books and music, and library information via the library's website (dclibrary.org).

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table CE0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table CE0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	35,089	35,309	42,027	52,101	10,074	24.0
Special Purpose Revenue Funds	354	208	520	540	20	3.8
Total for General Fund	**35,443**	**35,518**	**42,547**	**52,641**	**10,094**	**23.7**
Federal Resources						
Federal Grant Funds	1,898	1,294	922	840	-82	-8.8
Total for Federal Resources	**1,898**	**1,294**	**922**	**840**	**-82**	**-8.8**
Private Funds						
Private Donations	0	161	0	0	0	N/A
Total for Private Funds	**0**	**161**	**0**	**0**	**0**	**N/A**
Intra-District Funds						
Intra-District Funds	1,098	733	64	0	-64	-100.0
Total for Intra-District Funds	**1,098**	**733**	**64**	**0**	**-64**	**-100.0**
Gross Funds	**38,439**	**37,705**	**43,533**	**53,481**	**9,948**	**22.9**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table CE0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table CE0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	435.3	428.9	456.6	588.6	132.0	28.9
Total for General Fund	**435.3**	**428.9**	**456.6**	**588.6**	**132.0**	**28.9**
Federal Resources						
Federal Grant Funds	7.2	4.3	5.0	5.0	0.0	0.0
Total for Federal Resources	**7.2**	**4.3**	**5.0**	**5.0**	**0.0**	**0.0**
Total Proposed FTEs	**442.5**	**433.2**	**461.6**	**593.6**	**132.0**	**28.6**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table CE0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table CE0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	19,567	19,550	21,520	27,623	6,103	28.4
12 - Regular Pay - Other	2,080	3,053	3,446	3,517	71	2.1
13 - Additional Gross Pay	766	544	572	572	0	0.0
14 - Fringe Benefits - Current Personnel	4,893	5,090	6,241	8,096	1,856	29.7
15 - Overtime Pay	307	353	307	307	0	0.0
Subtotal Personal Services (PS)	**27,613**	**28,589**	**32,086**	**40,116**	**8,029**	**25.0**
20 - Supplies and Materials	475	465	560	681	121	21.6
30 - Energy, Comm. and Building Rentals	0	0	366	336	-30	-8.2
31 - Telephone, Telegraph, Telegram, Etc.	0	0	0	30	30	N/A
40 - Other Services and Charges	2,365	3,127	3,811	5,120	1,309	34.4
41 - Contractual Services - Other	1,828	1,581	1,383	1,468	84	6.1
50 - Subsidies and Transfers	27	49	56	59	4	6.7
70 - Equipment and Equipment Rental	6,132	3,895	5,270	5,671	400	7.6
Subtotal Nonpersonal Services (NPS)	**10,826**	**9,116**	**11,447**	**13,365**	**1,919**	**16.8**
Gross Funds	**38,439**	**37,705**	**43,533**	**53,481**	**9,948**	**22.9**

*Percent change is based on whole dollars.

Division Description

The District of Columbia Public Library operates through the following 5 divisions:

Office of the Chief Librarian – provides executive direction to the Chief of Staff, the Director of Public Services, and the directors of Communications and Information Technology. With the Board of Library Trustees, the Chief Librarian develops and then implements the long-range services and facilities.

This division contains the following 2 activities:

- **Inter-governmental Affairs** – performs liaison services on behalf of the Library to community groups, civic associations, advisory neighborhood commissions, and elected officials; and
- **Executive Management Office** – coordinates with the Board of Library Trustees, monitors customer service matters, tracks library transformation – the strategic changes to the operations of the Library to improve the way library services are delivered to District residents - and monitors innovation in library systems outside of the District.

Library Services – selects all materials available in libraries; conducts story hours, summer reading and book clubs; provides information and research to residents; provides training to use library resources and technology; and communicates programs and news to the residents and the elected leadership of the District.

This division contains the following 9 activities:

- **Children and Youth Services** – promotes reading to children from birth to age 19 to build a foundation of reading, a love of the library, and most importantly, a love of reading; and encourages school retention and graduation through homework help and other educational supports and instills in youth a lifelong love of learning;
- **Martin Luther King, Jr. Memorial Library** – serves as the central library; hosts District-wide programs of interest, including volunteer services and the award winning "Teens of Distinction" program; and provides a broad range of books and library materials, large meeting rooms for Library and public use, and more than 100 public-access computers;
- **Neighborhood Libraries** – offers story-telling and summer reading for children, activities for youth and teens and book clubs, and computer training assistance at 24 neighborhood-oriented libraries ranging in size from 5,000 to 20,000 square feet;
- **Adaptive Services** – supports outreach and library services to the blind and physically disabled, and support including access to and training for specialized technology such as large font computer screens, Braille, audio or recorded books, and programs in American Sign Language;
- **Literacy Resources** – assists adult learners in finding tutors and educational resources, and administers a practice General Equivalency Diploma (GED) test;
- **Teens of Distinction Program** – provides an employment program for high-achieving District teens ages 14 to 20;
- **Volunteers** – coordinates the many volunteers serving the Library by recruiting and training them;
- **Collections** – acquires all of the books and magazines, media, and movies made available in the libraries to District residents; and
- **Library Program Information** – promotes Library programs and services to District residents and keeps the public up-to-date on library construction projects through community outreach, bulletins, and online and electronic communications.

Business Operations – provides effective support services that facilitate customers' access to materials, information, programs, and services that position the Library system as an employer of distinction. The division is committed to making a positive difference to District residents and has the responsibility to provide clean, safe, and inviting environments to attract residents to the libraries through building and maintaining state-of-the-art facilities with capacities for new and emerging technologies that will bridge the digital divide. The division also strives to position the D.C. Public Library as an employer of distinction through the hiring and training process, fiscal accountability, standards of excellence, and innovative business practices.

This division contains the following 5 activities:

- **Custodial and Maintenance** – supports all library locations (central and neighborhood libraries) by maintaining a clean and inviting environment for District residents;
- **Public Safety** – supports security staff that provides public oversight and accountability, resulting in improved safety in libraries;
- **Asset Management** – is accountable for all District government Library properties, including their use and disposal;
- **21st Century Capital Projects** – is responsible for rebuilding and renovating all libraries in the District; and
- **Public Service Technology** – manages the network connecting the Library's 25 facilities, maintains the Library's on-line catalog and website, and creates new library applications for smart phones and other portable devices.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division Structure Change

The District of Columbia Public Library has no division structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table CE0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides FY 2012 actual data.

Table CE0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1010) Personnel	592	712	694	-18	7.1	7.0	8.0	1.0
(1015) Training and Employee Development	146	447	262	-186	1.0	1.0	1.0	0.0
(1020) Contracting and Procurement	453	429	434	5	3.0	3.0	3.0	0.0
(1030) Property Management	984	1,408	1,619	211	3.0	3.0	3.0	0.0
(1040) Information Technology	1,082	1,180	1,140	-40	6.1	6.0	6.0	0.0
(1060) Legal Services	181	198	282	84	1.0	1.0	2.0	1.0
(1070) Fleet Management	466	426	441	15	6.1	6.0	6.0	0.0
(1080) Communications	831	862	858	-4	8.6	8.5	8.0	-0.5
(1085) Customer Service	308	345	444	99	4.1	4.0	5.0	1.0
(1087) Language Access	3	6	6	0	0.0	0.0	0.0	0.0
(1090) Performance Management	478	640	590	-50	3.0	3.0	3.0	0.0
Subtotal (1000) Agency Mangement Program	**5,524**	**6,654**	**6,769**	**115**	**43.1**	**42.5**	**45.0**	**2.5**
(100F) Agency Financial Operations								
(110F) Budget Operations	304	310	316	6	2.5	2.5	2.5	0.0
(120F) Accounting Operations	403	464	449	-15	4.6	4.5	4.5	0.0
Subtotal (100F) Agency Financial Operations	**707**	**774**	**765**	**-9**	**7.1**	**7.0**	**7.0**	**0.0**

(Continued on next page)

Table CE0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(L200) Chief Librarian								
(L210) Intergovernmental Affairs	122	120	122	2	1.0	1.0	1.0	0.0
(L220) Executive Management Office	266	269	243	-26	1.0	1.0	1.0	0.0
Subtotal (L200) Chief Librarian	**388**	**389**	**365**	**-24**	**2.0**	**2.0**	**2.0**	**0.0**
(L300) Library Services								
(L310) Children and Young Adult Services	1,302	1,379	1,280	-99	11.2	11.0	11.0	0.0
(L320) Martin Luther King Jr Memorial Library	3,624	4,075	4,603	528	52.2	60.8	74.6	13.8
(L330) Neighborhood Libraries	12,581	14,436	20,329	5,893	203.9	225.0	304.8	79.7
(L340) Adaptive Services	558	541	740	199	7.1	7.0	10.0	3.0
(L350) Literacy Resources	1,199	1,209	1,132	-77	7.4	8.0	8.0	0.0
(L360) Teens of Distinction Program	197	291	277	-14	8.9	8.8	10.2	1.4
(L370) Volunteers	24	56	67	11	1.0	1.0	1.0	0.0
(L380) Collections	3,108	5,137	5,229	93	18.3	18.0	20.0	2.0
(L390) Library Program Information	22	24	50	26	0.0	0.0	0.0	0.0
Subtotal (L300) Library Services	**22,618**	**27,148**	**33,706**	**6,559**	**310.0**	**339.6**	**439.6**	**100.0**
(L400) Business Operations								
(L410) Custodial and Maintenance	4,049	4,407	6,138	1,731	44.6	44.0	60.0	16.0
(L420) Public Safety	1,215	1,298	1,759	461	18.3	18.5	25.5	7.0
(L430) Asset Management	74	85	86	1	1.0	1.0	1.0	0.0
(L440) 21st Century Capital Projects	346	328	247	-81	2.0	2.0	1.0	-1.0
(L450) Public Service Technology	2,785	2,449	3,645	1,196	5.1	5.0	12.5	7.5
Subtotal (L400) Business Operations	**8,469**	**8,567**	**11,875**	**3,308**	**71.0**	**70.5**	**100.0**	**29.5**
Total Proposed Operating Budget	**37,705**	**43,533**	**53,481**	**9,948**	**433.2**	**461.6**	**593.6**	**132.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The District of Columbia Public Library's (DCPL) proposed FY 2014 gross budget is $53,480,629, which represents a 22.9 percent increase over its FY 2013 approved gross budget of $43,532,632. The budget is comprised of $52,100,561 in Local funds, $840,068 in Federal Grants funds, and $540,000 in Special Purpose Revenue funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DCPL's FY 2014 CSFL budget is $42,100,561, which represents a $73,711, or 0.2 percent, increase over its FY 2013 approved Local funds budget of $42,026,849.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DCPL included the removal of a total of $2,500,000 in one-time funding. This amount is comprised of $2,200,000 that was used for books and materials, and $300,000 that was used for training costs in FY 2013.

The FY 2014 CSFL calculated for DCPL also included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $259,123 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth; $178,364 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent; $2,135,604 to account for the operating budget impact of completed capital projects; and $620 to account for an increase in Other Services and Charges. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: In Local funds, there is an increase of 8.0 FTEs due to the operating budget impact of completed capital projects for the operation of two new buildings that will be opened in FY 2014. These FTEs are supported by the funds added in the CSFL. In addition, DCPL increased its Other Services and Charges by $6,600, to more accurately align the budget with projected costs. In Special Purpose Revenue funds, nonpersonal services reflect an increase of $20,000, as a result of the available fund balance at the end of FY 2012.

Decrease: In Local funds, DCPL reduced its Supplies and Materials and Equipment and Equipment Rental by $6,600, to offset the increase of Other Services and Charges. The Federal Grants budget was reduced by $81,555, due to an adjustment of the Library Services and Technology Act grant in FY 2013. Intra-District funds were reduced by $64,160 due to the end of two Stimulus Memoranda of Understanding (MOUs) in FY 2013 with the Office of the Chief Technology Officer (OCTO).

Mayor's Proposed Budget

Enhance: The Local funds budget includes an enhancement of $2,000,000 to provide services for District residents and users of District Public Libraries so that they can purchase books and other materials to meet the growing needs and demands of the community.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in both Local and non-Local funds. This adjustment includes $16,614 in Federal Grant funds. For more information about the Local funds portion of the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Increase: The Local funds budget has been adjusted to reflect an increase of $8,000,000 and 124.0 FTEs to support the extended hours of operation at all 26 libraries.

Decrease: Federal Grant funds were reduced by $16,614 to offset the proposed cost of living adjustment.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table CE0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table CE0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**42,027**	**456.6**
Removal of One-Time Funding	Multiple Programs	-2,500	0.0
Other CSFL Adjustments	Multiple Programs	2,574	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**42,101**	**456.6**
Increase: Due to the operating budget impact of completed capital projects to operate two new buildings that will be opened in FY 2014	Multiple Programs	0	8.0
Increase: Adjust Other Services and Charges based on historical spending	Multiple Programs	7	0.0
Decrease: Adjust Supplies and Equipment costs to offset the increase in Other Services and Charges	Multiple Programs	-7	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**42,101**	**464.6**
Enhance: Funding for new library books	Library Services	2,000	0.0
Increase: Funding for extended hours of operation at all library locations	Multiple Programs	8,000	124.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**52,101**	**588.6**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**922**	**5.0**
Decrease: Expiration of the Library Services and Technology Act-2012 grant in FY 2013	Library Services	-82	0.0
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**840**	**5.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	Library Services	17	0.0
Decrease: To offset the proposed cost of living adjustment	Library Services	-17	0.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**840**	**5.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**520**	**0.0**
Increase: Align budget with the available revenue estimates	Business Operations	20	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**540**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**540**	**0.0**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**64**	**0.0**
Decrease: End of two MOU's with the Office of the Chief Technology Officer (OCTO)	Business Operations	-64	0.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**0**	**0.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**0**	**0.0**
Gross for CE0 - District of Columbia Public Library		**53,481**	**593.6**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Library Services Division
Objective 1: Library as community space: Enhance the community experience with new buildings and community space (including One City Action Plan Action 3.4.4).

Objective 2: Library resources for the public: Enhance community satisfaction by providing resources to the public.

Objective 3: Technology: DCPL will provide access to the digital world for the public.

KEY PEFORMANCE INDICATORS

Library Services Division

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Target	FY 2014 Projection	FY 2015 Projection
Annual circulation of books and other library materials	3,059,432	3,365,375	3,363,313	3,632,378	3,922,968	4,236,805
Cardholders as a percentage of total population	50.43	50%	49.97%	50%	50%	50%
Number of Card Holders	329,313	305,000	321,544	331,190	341,125	351,358
Number of website user visits	2,210,325	2,276,634	2,953,234	3,041,831	3,133,085	3,227,077
Number of attendees at Library sponsored programs	228,836	235,701	259,320	267,099	275,111	283,364
Number of community sponsored meetings	12,401	Not Available	16,844	17,349	17,869	18,405
Number of participants at community-sponsored meetings	180,905	186,332	198,641	204,600	210,738	217,060
Circulation of children's materials	889,477	916,161	1,087,107	1,174,075	1,268,001	1,369,441
Attendance at programs for children in their first five years	115,058	118,509	130,804	134,728	138,769	142,932
Number of people using on-line homework help	3,452	3,555	3,946	4,064	4,185	4,310
Number of books and other library materials downloaded[1]	59,955	61,753	140,413	276,038	298,121	321,970
Circulation per capita	5.08	5.25	5.44	5.50	5.75	6.00
Number of sessions of access to Library's electronic resources[2]	Not Available	Not Available	427,892	440,728	453,949	467,567
Number of sessions on public access computers by children	225,326	232,085	100,590	103,607	106,715	109,916
Number of sessions on public access computers by teens and adults[3]	715,092	736,544	705,617	726,785	748,588	771,045

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KEY PEFORMANCE INDICATORS (Continued)

Library Services Division

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Target	FY 2014 Projection	FY 2015 Projection
Number of new library cards for children	6,274	4,510	4,530	Not Available	Not Available	Not Available
Number of E-Books downloaded	59,955	61,753	140,413	Not Available	Not Available	Not Available
Number of sessions of remote access to library's electronic resources	292,601	301,379	544,701	Not Available	Not Available	Not Available
Participation and completion rates in summer reading for pre-school and elementary school age children	14,126	14,549	13,641	Not Available	Not Available	Not Available
Number of story hours for children	2,800	2,884	3,463	Not Available	Not Available	Not Available
Participation in teen summer reading programs	707	1,000	1,571	Not Available	Not Available	Not Available
Number of new library cards for teens	11,096	11,428	10,628	Not Available	Not Available	Not Available
Number of adult learners seeking assistance	3,189	3,284	2,852	Not Available	Not Available	Not Available
Number of GED practice tests administered	957	1,000	936	Not Available	Not Available	Not Available

Performance Plan Endnotes:

[1]Key Performance Indicator previously called for number of books downloaded. FY 2013 projections are based on the addition of other library materials downloaded.

[2]Key Performance Indicator previously called for number of remote sessions. FY 2012 actual and projections are based on the addition of in-house sessions.

[3]Due to issues with the database that holds the information regarding this Key Performance Indicator a new baseline had to be established. The new baseline is the FY 2012 actual. FY 2013 target and projections are based on that number.

District of Columbia Public Charter School Board

www.dcpcsb.org
Telephone: 202-328-2660

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$1,065,325	$3,494,619	$4,133,816	18.3
FTEs	0.0	1.0	1.0	0.0

Please Note: *D.C. PCSB does not use the District's financial system. As such, actual data for FY 2012 shows only the District Local funds expenditures. For gross funds agency actual expenditures, please refer to the D.C. PCSB's annual financial report located on the agency website at http://www.publiccharter.com/Charter-School-¬Annual-Reports-2011-to-2012.aspx*

D.C. Public Charter School Board's (PCSB) mission is to provide quality public school options for D.C. students, families, and communities.

Summary of Services

The D.C. Public Charter School Board has four key functions: 1) ensuring that only highest quality applicants are approved to open charter schools through a comprehensive application review process, 2) using effective oversight in holding schools to high standards for results and making oversight decisions in the interests of students, 3) providing meaningful support including clear feedback, rewards and consequences, and 4) actively engaging of our stakeholders - being transparent and accountable, providing information, and soliciting feedback about community impacts and preferences.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table GB0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GB0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	1,304	1,065	1,076	1,086	10	0.9
Special Purpose Revenue Funds	0	0	2,419	3,048	629	26.0
Total for General Fund	**1,304**	**1,065**	**3,495**	**4,134**	**639**	**18.3**
Gross Funds	**1,304**	**1,065**	**3,495**	**4,134**	**639**	**18.3**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table GB0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table GB0-2
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Special Purpose Revenue Funds	0.0	0.0	1.0	1.0	0.0	0.0
Total for General Fund	**0.0**	**0.0**	**1.0**	**1.0**	**0.0**	**0.0**
Total Proposed FTEs	**0.0**	**0.0**	**1.0**	**1.0**	**0.0**	**0.0**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table GB0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GB0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	93	96	99	112	13	13.7
14 - Fringe Benefits - Current Personnel	10	18	30	32	2	7.2
Subtotal Personal Services (PS)	**103**	**114**	**129**	**144**	**16**	**12.1**
50 - Subsidies and Transfers	1,201	952	3,366	3,989	624	18.5
Subtotal Nonpersonal Services (NPS)	**1,201**	**952**	**3,366**	**3,989**	**624**	**18.5**
Gross Funds	**1,304**	**1,065**	**3,495**	**4,134**	**639**	**18.3**

*Percent change is based on whole dollars.

Program Description

The District of Columbia Public Charter School Board does not use the District's financial system. For budget presentation, its budget is shown as operating through the District's standard administrative program:

D.C. Public Charter School Board – is responsible for the organizational development, administration, and workforce management for the agency in addition to the periodic review of PCSB's academic, financial, and governance platforms. The agency's operations are funded by an annual Local funds appropriation, as well as Special Purpose Revenue funds derived from an administrative fee of one half of one percent of each charter school's annual budget [refer to the District of Columbia Public Charter Schools budget chapter] that is authorized under Section 381802.11 (b) (2) of the District of Columbia Official Code. This program serves as the PCSB's Agency Management program.

Program Structure Change

The District of Columbia Public Charter School Board has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table GB0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table GB0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(0010) D.C. Public Charter Schools Board								
(1000) Agency Management Program	1,065	3,495	4,134	639	0.0	1.0	1.0	0.0
Subtotal (0010) D.C. Public Charter Schools Board	**1,065**	**3,495**	**4,134**	**639**	**0.0**	**1.0**	**1.0**	**0.0**
Total Proposed Operating Budget	**1,065**	**3,495**	**4,134**	**639**	**0.0**	**1.0**	**1.0**	**0.00**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The District of Columbia Public Charter School Board's (DCPSCB) proposed FY 2014 gross budget is $4,133,816 which represents an 18.3 percent increase from its FY 2013 approved gross budget of $3,494,619. The budget is comprised of $1,086,000 in Local funds and $3,047,816 in Special Purpose Revenue funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

The DCPCSB's FY 2014 CSFL budget is $1,076,000, which represents no change from the FY 2013 approved Local budget.

Agency Budget Submission

Increase: The Special Purpose Revenue fund budget reflects a net increase of $486,470, due to mandated administrative fees and projected increases in charter school funding, which is based on anticipated growth in audited student enrollment.

Mayor's Proposed Budget

Enhance: DCPCSB's FY 2014 Local funds budget includes an increase of $10,000 for the Common Application initiative, to create one student enrollment application for all D.C. Public Charter Schools.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in non-Local funds. This adjustment includes $4,260 in Special Purpose Revenue funds.

Increase: The Special Purpose Revenue budget was adjusted by $138,466 to align the budget with additional revenue projections for the mandated administrative fees.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table GB0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table GB0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**1,076**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**1,076**	**0.0**
Enhance: To support the Common Application initiative,	D.C. Public Charter Schools Board	10	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**1,086**	**0.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**2,419**	**1.0**
Increase: To reflect mandated administrative fees and projected increases in charter school funding	D.C. Public Charter Schools Board	486	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**2,905**	**1.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	D.C. Public Charter Schools Board	4	0.0
Increase: To align the budget with additional revenue projections for mandated administrative fees	D.C. Public Charter Schools Board	138	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**3,048**	**1.0**
Gross for GB0 - Public Charter School Board		**4,134**	**1.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Objective 1: Promote increased school academic quality through oversight reviews and our Performance Management Framework (PMF).

Objective 2: Ensure charter schools fulfill their role as public schools serving all students.

Objective 3: Improve fiscal oversight.

Objective 4: Community engagement and parent education.

KEY PERFORMANCE INDICATORS

Measure[1]	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014[2] Projection	FY 2015[3] Projection
Number of new items posted to the website (weekly)	10	10	10	10	Not Applicable	Not Applicable
Community member subscriptions for email updates	1,500	2,000	2,000	2,200	Not Applicable	Not Applicable
Number of PCSB events on Twitter	16	16	20	20	Not Applicable	Not Applicable
Number of Twitter Followers	100	400	600	200	Not Applicable	Not Applicable
Average number of community members participating and/or attending PCSB meetings and hearings	30	30	33	30	Not Applicable	Not Applicable
Meetings or hearings held by the PCSB each year	20	20	16	20	Not Applicable	Not Applicable
Community meeting or events hosted or participated in by PCSB members or staff	8	8	10	10	Not Applicable	Not Applicable
PCSB community-oriented publications distributed	8	8	55	8	Not Applicable	Not Applicable
Number of campuses passing initial compliance screen	87	93	87	99	Not Applicable	Not Applicable
Number of campuses passing initial governance screen	77	82	Not Applicable	89	Not Applicable	Not Applicable
Number of campuses requiring a targeted Program Development Review	36	31	22	26	Not Applicable	Not Applicable
Number of campuses requiring a full Program Development Review	41	36	28	32	Not Applicable	Not Applicable
Number of performance measures to demonstrate charter school performance	40	40	75	40	Not Applicable	Not Applicable
Donors identified to support MODMS/technology	1	1	1	Not Applicable	Not Applicable	Not Applicable
Donors identified to support MASP initiative	1	1	1	Not Applicable	Not Applicable	Not Applicable
Donors identified to support PCS oversight	1	1	1	1	Not Applicable	Not Applicable

(Continued on next page)

KEY PERFORMANCE INDICATORS

Measure[4]	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of charter LEAs receiving 5, 10 or 15 year review	Not Applicable	Not Applicable	Not Applicable	16	16	16
Number of charter LEAs under review having one or more campuses with a PMF score of 40 or below taking concrete actions such as closure, reduction in grade span, or aggressive turnaround	Not Applicable	Not Applicable	Not Applicable	5	5	5
Number of Tier 1 charter LEAs with announced plans to or replicate	Not Applicable	Not Applicable	Not Applicable	5	5	5
Successful completion of Early Childhood/ Adult Ed PMFs	Not Applicable	Not Applicable	Not Applicable	100%	100%	TBD
Number of PCS campuses receiving an out-of-compliance warning from our Board for violating our Data Submission Policy	Not Applicable	Not Applicable	Not Applicable	10	10	10
Reduction in the charter school truancy rate for the charter sector through partnerships with CFSA, DC Superior Court, and other agencies that can help schools identify and solve the core issues causing educational neglect	Not Applicable	Not Applicable	Not Applicable	20%	20%	20%
Reduction in the rate of expulsions for "other charter" reasons	Not Applicable	Not Applicable	Not Applicable	20%	20%	20%
Number of schools participating in our SPED self-study	Not Applicable	Not Applicable	Not Applicable	10	10	10
Number of campuses contacted through mystery shopper	Not Applicable	Not Applicable	Not Applicable	100	100	100
Number of AMU reports issued	Not Applicable	Not Applicable	Not Applicable	2	2	2
Number of schools worked with on Financial issues	Not Applicable	Not Applicable	Not Applicable	7	7	7
Number of schools whose fiscal health improved as a result of oversight efforts	Not Applicable	Not Applicable	Not Applicable	2	2	2

(Continued on next page)

KEY PERFORMANCE INDICATORS

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Establishment of a summer school audit process	Not Applicable	Not Applicable	Not Applicable	100%	100%	TBD
Number of PMF Parents guides distributed	Not Applicable	Not Applicable	Not Applicable	4000	4000	4000
Number of campuses participating in common deadline	Not Applicable	Not Applicable	Not Applicable	90	90	90
Number of unique visitors to "Your Charter Your Choice" website	Not Applicable	Not Applicable	Not Applicable	3000	3000	3000
Number of Twitter followers	Not Applicable	Not Applicable	Not Applicable	1000	1000	1500
Number of community meetings participated in	Not Applicable	Not Applicable	Not Applicable	10	10	10
Number of community meetings or events hosted or participated in by PCSB members or staff	Not Applicable	Not Applicable	Not Applicable	10	10	10

Performance Plan Endnotes:

[1] These performance indicators will no longer be used to evaluate the efficacy of the agency's service renderings beyond FY 2013.

[2] These performance metrics will not be used to evaluate the performance of the agency during FY 2014.

[3] These performance metrics will not be used to evaluate the performance of the agency during FY 2015.

[4] The performance indicators will be used to evaluate the efficacy of the agency's service renderings FY 2014 and beyond.

[5] These metrics are only applicable to FY 2013 and beyond.

[6] These metrics are only applicable to FY 2014 and beyond.

[7] These metrics are only applicable to FY 2015 and beyond

Non-Public Tuition

www.osse.dc.gov
Telephone: 202-727-6436

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$119,622,480	$109,940,506	$80,000,000	-27.2
FTEs	17.1	18.0	18.0	0.0

The mission of the Non-Public Tuition agency is to provide funding, oversight and leadership for required special education and related services for children with disabilities who attend special education schools and programs under the federal Individuals with Disabilities Education Act (IDEA).

Non-Public Tuition funds a variety of required specialized services, including instruction, related services, educational evaluations, and other supports and services provided by day and residential public and nonpublic special education schools and programs. The agency also funds students with disabilities who are District residents placed by the Child and Family Services Agency (CFSA) into foster homes and attending public schools in those jurisdictions. The budget also provides for supplemental payments to St. Coletta's Public Charter School to cover costs of students who require specialized services beyond what can be supported through the Uniform per Student Funding Formula (UPSFF). Administration of the program is supported by providing staff resources to administer the Non-Public Tuition funds.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table GN0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GN0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	135,240	119,622	109,941	80,000	-29,941	-27.2
Total for General Fund	**135,240**	**119,622**	**109,941**	**80,000**	**-29,941**	**-27.2**
Gross Funds	**135,240**	**119,622**	**109,941**	**80,000**	**-29,941**	**-27.2**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table GN0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table GN0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	8.3	17.1	18.0	18.0	0.0	0.0
Total for General Fund	**8.3**	**17.1**	**18.0**	**18.0**	**0.0**	**0.0**
Total Proposed FTEs	**8.3**	**17.1**	**18.0**	**18.0**	**0.0**	**0.0**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table GN0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GN0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	618	956	1,067	1,260	193	18.1
12 - Regular Pay - Other	35	98	178	0	-178	-100.0
13 - Additional Gross Pay	0	1	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	149	240	268	282	14	5.3
15 - Overtime Pay	0	1	0	0	0	N/A
Subtotal Personal Services (PS)	**802**	**1,295**	**1,513**	**1,542**	**29**	**1.9**
20 - Supplies and Materials	2	1	6	6	0	N/A
40 - Other Services and Charges	3	993	60	50	-10	-16.7
41 - Contractual Services - Other	0	0	134	25	-109	-81.3
50 - Subsidies and Transfers	134,432	117,334	108,203	78,352	-29,851	-27.6
70 - Equipment and Equipment Rental	0	0	25	25	0	N/A
Subtotal Nonpersonal Services (NPS)	**134,438**	**118,327**	**108,428**	**78,458**	**-29,970**	**-27.6**
Gross Funds	**135,240**	**119,622**	**109,941**	**80,000**	**-29,941**	**-27.2**

*Percent change is based on whole dollars.

Program Description

Non-Public Tuition operates through the Non-Public Tuition program.

This program contains the following 2 activities:

- **Non-Public Tuition** – provides compliance with court-established vendor payment mandates covering all non-public special education schools and related service providers; and
- **Non-Public Administration** – provides staff resources to administer the Non-Public Tuition fund.

Program Structure Change

The Non-Public Tuition agency has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table GN0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table GN0-4

(Dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Non-Public Tuition								
(0100) Non-Public Tuition	113,818	108,428	78,458	-29,970	0.0	0.0	0.0	0.0
(0200) Non-Public Administration	1,366	1,513	1,542	29	17.1	18.0	18.0	0.0
(0300) St. Coletta's Public Charter School	3,446	0	0	0	0.0	0.0	0.0	0.0
Subtotal (1000) Non-Public Tuition	**118,630**	**109,941**	**80,000**	**-29,941**	**17.1**	**18.0**	**18.0**	**0.0**
(9090) Year End Close								
(9960) Year End Close	993	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9090) Year End Close	**993**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**119,622**	**109,941**	**80,000**	**-29,941**	**17.1**	**18.0**	**18.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

Non-Public Tuition's (NPT) proposed FY 2014 gross budget is $80,000,000, which represents a 27.2 percent decrease from its FY 2013 approved gross budget of $109,940,506. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

NPT's FY 2014 CSFL budget is $109,957,160, which represents a $16,654, or less than a 0.1 percent, increase over the FY 2013 approved Local funds budget of $109,940,506.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for NPT included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $11,254 in personal services, to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $5,400 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: Personal services were increased by $18,240 to support proposed step increases.

Decrease: Nonpersonal services reflects a reduction of $18,240, primarily in Subsidies and Transfers, to absorb the proposed step increases.

Mayor's Budget Submission

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in Local funds, which will be applied centrally from the Workforce Investments account. For more information about the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Decrease: The proposed budget includes a reduction of $29,957,160 in Local funds, due to decreased student enrollment in non-public placements.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table GN0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table GN0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**109,941**	**18.0**
Other CSFL Adjustments	Non-Public Tuition	17	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**109,957**	**18.0**
Increase: To fund proposed step increases	Non-Public Tuition	18	0.0
Decrease: In nonpersonal services, primarily in Subsidies and Transfers, to absorb proposed step increases	Non-Public Tuition	-18	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**109,957**	**18.0**
Decrease: Reduction due to decreased student enrollment in non-public placements	Non-Public Tuition	-29,957	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**80,000**	**18.0**
Gross for GN0 - Non-Public Tuition		**80,000**	**18.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Special Education Transportation

www.osse.dc.gov
Telephone: 202-727-6436

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$93,059,322	$91,690,275	$88,007,702	-4.0
FTEs	1,553.2	1,610.2	1,509.5	-6.3

The mission of Special Education Transportation, also known as the Department of Student Transportation, is to support learning opportunities by providing safe, on-time, and efficient transportation services to eligible District of Columbia students.

The Department of Student Transportation (DOT) is primarily responsible for processing student transportation requests from Local Education Agencies ("LEAs"); maintaining the means to transport eligible students safely and on time; and improving service levels by collaborating with stakeholder groups that include parents, school staff, and special education advocates.

The Special Education Transportation agency is divided into 3 major divisions:

- **The Director's Office** - which provides leadership, strategic guidance, and routing and scheduling services, and which serves as a resource center for parents;
- **Bus and Terminal Operations** - which provides bus drivers and bus attendants and ensures smooth daily operations as it relates to buses leaving and returning to terminals; and
- **Fleet Maintenance** - which manages all bus repair and preventative maintenance activities.

Each major component listed is responsible for specific day-to-day activities.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table GO0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GO0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	95,973	93,059	91,190	86,688	-4,503	-4.9
Total for General Fund	**95,973**	**93,059**	**91,190**	**86,688**	**-4,503**	**-4.9**
Intra-District Funds						
Intra-District Funds	0	0	500	1,320	820	164.0
Total for Intra-District Funds	**0**	**0**	**500**	**1,320**	**820**	**164.0**
Gross Funds	**95,973**	**93,059**	**91,690**	**88,008**	**-3,683**	**-4.0**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table GO0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table GO0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	1,548.1	1,553.2	1,610.2	1,509.5	-100.7	-6.3
Total for General Fund	**1,548.1**	**1,553.2**	**1,610.2**	**1,509.5**	**-100.7**	**-6.3**
Total Proposed FTEs	**1,548.1**	**1,553.2**	**1,610.2**	**1,509.5**	**-100.7**	**-6.3**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table GO0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GO0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	14,632	14,833	14,207	14,056	-151	-1.1
12 - Regular Pay - Other	42,910	41,841	45,592	40,778	-4,813	-10.6
13 - Additional Gross Pay	597	452	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	15,252	15,709	13,726	15,358	1,632	11.9
15 - Overtime Pay	3,024	3,584	1,617	1,617	0	N/A
99 - Unknown Payroll Postings	9	7	0	0	0	N/A
Subtotal Personal Services (PS)	**76,424**	**76,425**	**75,142**	**71,810**	**-3,332**	**-4.4**
20 - Supplies and Materials	343	644	775	878	103	13.3
30 - Energy, Comm. and Building Rentals	3,114	2,758	3,627	3,193	-434	-12.0
31 - Telephone, Telegraph, Telegram, Etc.	811	658	738	775	37	5.0
32 - Rentals - Land and Structures	0	1,338	934	1,649	715	76.6
33 - Janitorial Services	72	172	0	0	0	N/A
34 - Security Services	0	1,021	983	1,205	222	22.6
35 - Occupancy Fixed Costs	164	21	607	189	-418	-68.9
40 - Other Services and Charges	9,989	6,777	5,555	3,572	-1,983	-35.7
41 - Contractual Services - Other	471	1,196	1,652	3,183	1,531	92.7
50 - Subsidies and Transfers	321	466	487	400	-87	-17.8
70 - Equipment and Equipment Rental	4,265	1,583	1,190	1,153	-37	-3.1
Subtotal Nonpersonal Services (NPS)	**19,549**	**16,634**	**16,548**	**16,198**	**-350**	**-2.1**
Gross Funds	**95,973**	**93,059**	**91,690**	**88,008**	**-3,683**	**-4.0**

*Percent change is based on whole dollars.

Program Description

Special Education Transportation operates through the following 7 programs:

Office of Director – provides the following activities: Communication, Outreach and Administration; Risk Management; and Program Management and Resource Allocation.

This program contains the following 3 activities:

- **Communication, Outreach and Administration** – Coordinates and executes strategic communications to more than 1,500 OSSE-DOT staff; more than 250 schools; and more than 3,200 families who use student transportation;
- **Program Management and Resource Allocation** – Formulates and manages the annual budget; and, tracks actual and obligated expenditures. This program also receives and processes invoices for payments, handles requests for supplies, conducts bi-weekly payroll certification and analyses, and oversee OSSE-DOT procurement activity; and
- **Risk Management** – Provides ongoing bus and equipment safety inspections and continuous driver accident preventability training.

Performance Management – provides the following activities: Systems Implementation, Application Support and Administration; Training Coordination and Logistics; Data Analysis; Business Process Re-Engineering; and Administrative Support.

This program contains the following 5 activities:

- **Administrative Support** – provide support to all divisions within OSSE-DOT;
- **Business Process Re-engineering** – monitors the performance of OSSE-DOT and tracks all changes and improvements within the Division based on the agency's performance plan and KPIs;
- **Data Analysis** – conduct continual data analysis to ensure on-time arrivals at school and efficiency across the Division;
- **Systems implement, App Support and Administration** – installs GPS units on each bus and tracks routes, student pick-ups/drop-offs, maintaining OSSE-DOT technology and databases, and conducts research and writes reports on matters relating to the transportation services; and
- **Training Coordination and Logistic** – provide on going defensive driving and first aid training to Bus Drivers and Attendants.

Parent Resource Center – acts as the primary link between DOT, parents/guardians, school personnel, social workers, and advocates.

This program contains the following activity:

- **Parent Call Center** – answer and respond to calls from parents, school staff and other stakeholders regarding student transportation.

Routing and Scheduling – creates and optimizes routes for the transport of students between home and school according to mandated ride time guidelines.

This program contains the following activity:

- **Routing and scheduling**– provide routing and scheduling support to ensure that more than 3,200 students are accounted for on a bus route and that the route complies with best practices.

Investigations – responsible for resolving any incidents that involve a bus during daily operations.

This program contains the following activity:

- **Investigations** – initiates investigations into complaints, incidents and accidents by interviewing or reviewing written statements from all parties involved in the incident and documenting the information gathered into final Investigative Reports.

Terminal Operations – provides the following activities: Terminal Operations Control; 5th Street (terminal) - Drive and Attend students; New York Avenue (terminal) - Drive and Attend Students; Southwest (terminal) - Drive and Attend Students; and Adams Place (terminal) - and Drive and Attend students.

This program contains the following 5 activities:

- **5th Street -- Drive and Attend Students** – one of four bus terminals where bus routes originate;
- **Adams Place -- Drive and Attend Students** – one of four bus terminals where bus routes originate;
- **New York Avenue - Drive and Attend Students** – one of four bus terminals where bus routes originate;
- **Southwest -- Drive and Attend Students** – one of four bus terminals where bus routes originate; and
- **Terminal Operations Control** – responsible for the consistent and safe operations of all bus terminals to ensure timely departures for all school bus routes.

Fleet Management – provides the following activities: Contracted Maintenance, Repairs and Others; DOT Maintenance and Repairs; and Inspections and Fleet Management.

This program contains the following 3 activities:

- **Contracted Maintenance, Repairs and Others** – manages contracts for 5 repair vendors who provide repair services for more than 700 vehicles;
- **DOT Maintenance and Repairs** – coordinates maintenance activities for more than 700 vehicles to ensure compliance with regulations and safe transport for more than 3,200 students; and
- **Inspections and Fleet Management** – coordinates activities to ensure more than 700 school buses pass twice yearly DC DMV inspections.

Program Structure Change

Special Education Transportation has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table GO0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table GO0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(4400) State Special Education Transportation								
(4410) Transportation-Central Office	84,583	0	0	0	1,553.2	0.0	0.0	0.0
(4420) Transportation-Administrator	8,053	0	0	0	0.0	0.0	0.0	0.0
(4440) Farecards and Truancy	466	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4400) State Special Education Transportation	**93,102**	**0**	**0**	**0**	**1,553.2**	**0.0**	**0.0**	**0.0**
(9980) Payroll Default Program								
No Activity	-42	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9980) Payroll Default Program	**-42**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(T100) Office of Director								
(T101) Communication, Outreach and Administration	0	3,277	4,049	772	0.0	6.6	10.9	4.3
(T102) Risk Management	0	238	244	5	0.0	4.0	3.9	-0.1
(T103) Program Management and Resource Allocation	0	1,237	780	-457	0.0	7.8	4.0	-3.8
Subtotal (T100) Office of Director	**0**	**4,753**	**5,073**	**320**	**0.0**	**18.3**	**18.8**	**0.4**
(T200) Performance Management								
(T201) Systems Implement, App Support and Administration	0	203	945	742	0.0	2.0	5.9	3.9
(T202) Training Coordination and Logistic	0	600	915	315	0.0	8.7	7.0	-1.7
(T203) Data Analysis	0	152	0	-152	0.0	1.0	0.0	-1.0
(T204) Business Process Re-Engineering	0	134	0	-134	0.0	2.0	0.0	-2.0
(T205) Administrative Support	0	1,038	775	-263	0.0	3.0	0.0	-3.0
Subtotal (T200) Performance Management	**0**	**2,127**	**2,635**	**508**	**0.0**	**16.7**	**12.9**	**-3.8**
(T300) Parent Call Center								
(T301) Parent Call Center	0	727	898	171	0.0	14.0	16.0	2.0
Subtotal (T300) Parent Call Center	**0**	**727**	**898**	**171**	**0.0**	**14.0**	**16.0**	**2.0**
(T400) Routing and Scheduling								
(T401) Routing and Scheduling	0	427	369	-58	0.0	5.0	5.0	0.0
Subtotal (T400) Routing and Scheduling	**0**	**427**	**369**	**-58**	**0.0**	**5.0**	**5.0**	**0.0**
(T500) Investigations								
(T501) Investigations	0	602	464	-138	0.0	9.8	8.0	-1.8
Subtotal (T500) Investigations	**0**	**602**	**464**	**-138**	**0.0**	**9.8**	**8.0**	**-1.8**

(Continued on next page)

Table GO0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(T600) Terminal Operations								
(T601) Terminal Operations Control	0	5,694	6,722	1,028	0.0	48.4	61.5	13.0
(T610) 5th Street -- Drive and Attend Students	0	13,781	13,154	-627	0.0	296.8	277.8	-19.0
(T620) New York Ave - Drive and Attend Students	0	26,845	23,488	-3,357	0.0	607.6	513.0	-94.6
(T630) Southwest -- Drive and Attend Students	0	11,075	13,673	2,599	0.0	243.2	299.6	56.3
(T640) Adams Place -- Drive and Attend Students	0	14,845	12,845	-2,000	0.0	329.2	269.8	-59.4
Subtotal (T600) Terminal Operations	**0**	**72,240**	**69,882**	**-2,358**	**0.0**	**1,525.3**	**1,421.6**	**-103.7**
(T700) Fleet Management								
(T701) Contracted Maintenance, Repairs and Others	0	428	0	-428	0.0	0.0	0.0	0.0
(T702) DOT Maintenance and Repairs	0	678	3,698	3,021	0.0	6.0	20.4	14.4
(T703) Inspections and Fleet Management	0	9,709	4,988	-4,721	0.0	15.1	6.9	-8.2
Subtotal (T700) Fleet Management	**0**	**10,815**	**8,686**	**-2,128**	**0.0**	**21.1**	**27.3**	**6.2**
Total Proposed Operating Budget	**93,059**	**91,690**	**88,008**	**-3,683**	**1,553.2**	**1,610.2**	**1,509.5**	**-100.7**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

Special Education Transporation's (SET) FY 2014 gross budget is $88,007,702, which represents a 4.0 percent decrease from its FY 2013 approved budget of $91,690,275. The budget is comprised of $86,687,702 in Local funds and $1,320,000 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

SET's FY 2014 CSFL budget is $91,318,096, which represents a $127,821, or 0.1 percent, increase over the FY 2013 approved Local funds budget of $91,190,275.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for SET included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $576,506 in personal services, to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth; $208,132 in nonpersonal services based on the Consumer Price Index factor of 2.4 percent; and a decrease of $656,817 in nonpersonal services to account for the Fixed Cost inflation factor based on the projections provided by the Department of General Services (DGS). During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: The proposed FY 2014 Local budget includes adjustments of $2,064,748 to adjust the Fringe Benefit rate; $792,705 to support the costs associated with transport routes with low student volumes; $780,000 increase in Rentals - Land and Structures for a new bus lease for the Office of the State Superintendent of Education (OSSE); and $566,159 for staff realignment. In Intra-District funds, the budget was increased by $820,000 to reflect the projections in Medicaid reimbursements.

Decrease: SET's Local budget reflects reductions of $2,294,178 in nonpersonal services to reflect reduced maintenance costs due to a higher number of old buses being replaced and other cost-saving initiatives, and $1,909,434 to realign positions and reduce the personal services budget.

Mayor's Proposed Budget

Decrease: SET's proposed Local budget includes a reduction of $3,122,267 in summer positions and $1,508,127 in vacant positions associated with 64.0 and 36.7 FTEs, respectively, in personal services in the Terminal Operations program. The cut is due to the summer hours and vacant positions reduction for all bus drivers and attendants. As a result, each driver and attendant will work only for 4 hours a day. In addition, non-essential positions were reduced.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table GO0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table GO0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**91,190**	**1,610.2**
Other CSFL Adjustments	Multiple Programs	128	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**91,318**	**1,610.2**
Increase: Personal services budget to reflect projections in Fringe Benefit rates	Multiple Programs	2,065	0.0
Increase: Nonpersonal services to support the costs of transport routes with low student volumes	Multiple Programs	793	0.0
Increase: Nonpersonal services for Rentals, Land and Structures for the Fixed costs on the Transportation Bus Lot	Terminal Operations	780	0.0
Increase: Personal services budget to reflect realignment of positions	Multiple Programs	566	0.0
Decrease: Adjust the budget to reflect reduced maintenance due to a higher number of old buses being replaced	Multiple Programs	-2,294	0.0
Decrease: Personal services budget to reflect staffing realignment	Multiple Programs	-1,909	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**91,318**	**1,610.2**
Decrease: Personal services to reflect reduced work schedules	Terminal Operations	-3,122	-64.0
Decrease: Personal services to reflect reduced vacant positions	Multiple Programs	-1,508	-36.7
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**86,688**	**1,509.5**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**500**	**0.0**
Increase: Adjust the budget to align with projected Medicaid reimbursements	Office of Director	820	0.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**1,320**	**0.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**1,320**	**0.0**
Gross for GO0 - Special Education Transportation		**88,008**	**1,509.5**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Objective 1: Support learning opportunities by providing the least restrictive, safe transportation options to eligible students.

Objective 2: Maintain a safe and reliable fleet of student transportation vehicles.

Objective 3: Provide excellent customer service to stakeholders, especially schools and parents.

Objective 4: Establish the underlying foundation and technical infrastructure required in order to ensure sustained operational efficiency and optimal performance within the Division.

KEY PERFORMANCE INDICATORS

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of students participating in the Metro farecard program	925	900	750	790	830	860
Number of parents receiving reimbursement	90	80	60	70	75	80
Average age of vehicles in fleet (years)	11	7	6	5	5	5
Average maintenance and fuel costs per vehicle	$10,600	$10,000	$10,000	$9,500	$9,000	$9,000
Percentage spare, in-service bus fleet	Not Available	10%	12%	10%	10%	10%
Percentage of court-ordered metrics met (out of 34)	70%	100%	100%	Not Available	Not Available	Not Available
Percentage of daily drop offs before bell time	Not Available	96%	94%	95%	95%	95%

D. C. State Board of Education

www.sboe.dc.gov
Telephone: 202-741-0888

Description	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$0	$586,804	N/A
FTEs	0.0	12.0	N/A

Note: District of Columbia State Board of Education (SBOE) is a newly established District of Columbia agency pursuant to the "State Board of Education Personnel Authority Amendment Act of 2012" (Bill 19-774). There is no official prior fiscal year budget for SBOE.

The mission of the District of Columbia State Board of Education is to monitor and provide policy leadership and recommendations to the District's education system in support of all District residents acquiring the skills and knowledge to succeed in a competitive global economy and thrive as a 21st century citizen.

This agency is new in the FY 2014 budget. The activities of the District of Columbia State Board of Education were previously budgeted in the Office of the State Superintendent of Education.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table GE0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget.

Table GE0-1
(dollars in thousands)

Appropriated Fund	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund				
Local Funds	0	587	587	N/A
Total for General Fund	**0**	**587**	**587**	**N/A**
Gross Funds	**0**	**587**	**587**	**N/A**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table GE0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type.

Table GE0-2

Appropriated Fund	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund				
Local Funds	0.0	12.0	12.0	N/A
Total for General Fund	**0.0**	**12.0**	**12.0**	**N/A**
Total Proposed FTEs	**0.0**	**12.0**	**12.0**	**N/A**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table GE0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget.

Table GE0-3
(dollars in thousands)

Comptroller Source Group	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	0	143	143	N/A
12 - Regular Pay - Other	0	153	153	N/A
14 - Fringe Benefits - Current Personnel	0	72	72	N/A
Subtotal Personal Services (PS)	**0**	**367**	**367**	**N/A**
20 - Supplies and Materials	0	4	4	N/A
40 - Other Services and Charges	0	206	206	N/A
50 - Subsidies and Transfers	0	2	2	N/A
70 - Equipment and Equipment Rental	0	7	7	N/A
Subtotal Nonpersonal Services (NPS)	**0**	**219**	**219**	**N/A**
Gross Funds	**0**	**587**	**587**	**N/A**

*Percent change is based on whole dollars.

Program Description

The District of Columbia State Board of Education operates through the following program:

State Board of Education – advises the State Superintendent of Education on education-related matters and approves specific education standards and rules. The State Board was established pursuant to Title IV of the Public Education Reform Amendment Act of 2007.

Program Structure Change

The District of Columbia State Board of Education is a new agency in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table GE0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget.

Table GE0-4

(dollars in thousands)

	Dollars in Thousands			Full-Time Equivalents		
Program/Activity	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(SB00) State Board of Education						
(SB01) State Board of Education	0	587	587	0.0	12.0	12.0
Subtotal (SB00) State Board of Education	**0**	**587**	**587**	**0.0**	**12.0**	**12.0**
Total Proposed Operating Budget	**0**	**587**	**587**	**0.0**	**12.0**	**12.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

Mayor's Proposed Budget

Transfer In: Local funding from the Office of the State Superintendent of Education (OSSE) was transferred in the amount of $586,804, which included $367,492 and 12.0 FTEs in personal services and $219,312 in nonpersonal services. Nine of the 12.0 FTEs are elected officials to whom a $15,000 stipend will be paid annually. Primarily, the nonpersonal services are budgeted in Other Services and Charges in the amount of $206,214 for the transcription of Board meetings as required. The remaining funds were budgeted in office supplies, subsidies for interns, and the purchase of equipment.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in Local funds, which will be applied centrally from the Workforce Investments account. For more information about the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table GE0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table GE0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**0**	**0.0**
Transfer In: Personal services from OSSE	State Board of Education	367	12.0
Transfer In: Nonpersonal services from OSSE	State Board of Education	219	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**587**	**12.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**587**	**12.0**
Gross for GE0 - D.C. State Board of Education		**587**	**12.0**

Change is calculated by whole numbers and numbers may not add up due to rounding)

Office of the Deputy Mayor for Education

http://dme.dc.gov
Telephone: 202-727-3636

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$1,676,493	$2,302,857	$1,826,134	-20.7
FTEs	10.3	11.0	12.0	9.1

The Office of the Deputy Mayor for Education (DME) is responsible for developing and implementing the Mayor's vision for academic excellence and supporting the education-related District Government agencies in creating and maintaining a high quality education continuum from birth to 24 (from early childhood to K-12 to post-secondary and the workforce).

Summary of Services

The function of the DME is to plan, coordinate, and supervise all public education and education-related policies and activities under its jurisdiction. This includes developing and supporting policies to improve the delivery of educational services and opportunities from early childhood to the post-secondary education level; innovating and managing strategies for addressing the needs of children and families; and coordinating interagency initiatives targeted at supporting students and schools.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table GW0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GW0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	1,214	1,676	2,303	1,826	-477	-20.7
Total for General Fund	**1,214**	**1,676**	**2,303**	**1,826**	**-477**	**-20.7**
Gross Funds	**1,214**	**1,676**	**2,303**	**1,826**	**-477**	**-20.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table GW0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table GW0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	7.4	10.3	11.0	12.0	1.0	9.1
Total for General Fund	**7.4**	**10.3**	**11.0**	**12.0**	**1.0**	**9.1**
Total Proposed FTEs	**7.4**	**10.3**	**11.0**	**12.0**	**1.0**	**9.1**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table GW0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GW0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	688	964	1,070	1,208	138	12.9
12 - Regular Pay - Other	0	10	0	0	0	N/A
13 - Additional Gross Pay	103	2	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	114	145	316	187	-129	-40.8
Subtotal Personal Services (PS)	**904**	**1,121**	**1,387**	**1,395**	**9**	**0.6**
20 - Supplies and Materials	8	7	15	5	-10	-66.7
31 - Telephone, Telegraph, Telegram, Etc.	0	0	0	20	20	N/A
40 - Other Services and Charges	265	378	201	39	-163	-80.8
41 - Contractual Services - Other	36	170	200	360	160	80.0
50 - Subsidies and Transfers	0	0	500	0	-500	-100.0
70 - Equipment and Equipment Rental	0	0	0	7	7	N/A
Subtotal Nonpersonal Services (NPS)	**310**	**555**	**916**	**431**	**-485**	**-53.0**
Gross Funds	**1,214**	**1,676**	**2,303**	**1,826**	**-477**	**-20.7**

*Percent change is based on whole dollars.

Program Description

The Office of the Deputy Mayor for Education operates through the following program:

Department of Education – carries out the functions of the Deputy Mayor for Education. This encompasses all of the staffing necessary to carry out core functions, including development, analysis, and oversight of education strategy initiatives; coordinating inter-agency initiatives and strategies, including the Inter-agency Collaboration and Service Integration Commission, that support schools and youth development; and monitoring District agency performance indicators and progress toward meeting performance goals for education and youth development.

Program Structure Change

The Office of the Deputy Mayor for Education has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table GW0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table GW0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(2000) Department of Education								
(2010) Agency Oversight and Support	1,568	1,580	1,826	246	9.3	10.0	12.0	2.0
(2025) Office of Public Education Facilities Planning	109	723	0	-723	0.9	1.0	0.0	-1.0
Subtotal (2000) Department of Education	**1,676**	**2,303**	**1,826**	**-477**	**10.3**	**11.0**	**12.0**	**1.0**
Total Proposed Operating Budget	**1,676**	**2,303**	**1,826**	**-477**	**10.3**	**11.0**	**12.0**	**1.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the agency's activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Office of the Deputy Mayor for Education's (DME) proposed FY 2014 gross budget is $1,826,134, which represents a 20.7 percent decrease from its FY 2013 approved gross budget of $2,302,857. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DME's FY 2014 CSFL budget is $1,826,134, which represents a $476,723, or 20.7 percent, decrease from its FY 2013 approved Local funds budget of $2,302,857.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DME included the removal of $500,000 in one-time funding, in accordance with a provision in the "Charter School Relocation Assistance Act of 2012", to assist in the relocation of a public charter high school co-located with a public high school in FY 2013.

The FY 2014 CSFL calculated for DME included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $13,286 in personal services, to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $9,992 in nonpersonal services, based on the Consumer

Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: DME increased its Contractual Services by $155,200, personal services by $137,842, Telecommunication by $20,079, and Equipment and Equipment Rental by $7,000, to align the budget with programmatic needs.

Decrease: DME decreased Other Services and Charges by $177,758 and Fringe Benefits by $142,363, as offsets to the increases in personal and nonpersonal services.

Mayor's Proposed Budget

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in Local funds, which will be applied centrally from the Workforce Investments account. For more information about the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table GW0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table GW0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**2,303**	**11.0**
Removal of One-Time Funding	Department of Education	-500	0.0
Other CSFL Adjustments	Department of Education	23	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**1,826**	**11.0**
Increase: Provide funding for projected increases in Contractual Services	Department of Education	155	0.0
Increase: Personal services to support step increases, Fringe Benefits, and additional FTEs	Department of Education	138	1.0
Increase: Adjust Fixed Costs to primarily support Telephone costs	Department of Education	20	0.0
Increase: Additional funding to cover Equipment purchases	Department of Education	7	0.0
Decrease: Adjust nonpersonal services to meet programmatic needs	Department of Education	-178	0.0
Decrease: Adjust Fringe Benefits rates to historical levels	Department of Education	-142	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**1,826**	**12.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**1,826**	**12.0**
Gross for GW0 - Deputy Mayor for Education		**1,826**	**12.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Objective 1: Special Education. Reduce nonpublic enrollment and associated budget (One City Action Plan 2.2.3).

Objective 2: Early Childhood. DME will improve kindergarten readiness within the District by emphasizing service quality, coordination, and collaboration. (One City Action Plan Action 2.1.2 and Indicator 2A).

Objective 3: School Quality. Empower families to access high quality school options. (One City Action Plan 2.2.2).

Objective 4: Disconnected Youth. Reconnect disconnected youth (ages 16-24) and expand the number of alternative options available to over-age, under credited in-school youth. (One City Action Plan Indicator 2F).

Objective 5: Facilities Planning. Manage development of a master facilities plan, which will guide school facilitates modernization and improvements. (One City Action Plan 2.2.2).

Objective 6: Cradle-to-Career Partnership. Manage the continued development of the RAISE DC partnership to drive alignment of citywide efforts towards improving outcomes for young people at each stage of the cradle-to-career continuum.

KEY PERFORMANCE INDICATORS

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Reduce nonpublic enrollment (students) (One City Action Plan Action 2.2.3)[1]	Not Available	1,650	1,446	1,350	TBD	TBD
Percentage of students who complete an Associate's degree within 3 years of HS graduation (One City Action Plan Action 2.3.9 and Indicator 2E)[1] (new in FY 2013)	Not Available	Not Available	Not Available	Baseline	TBD	TBD
Percentage of students who complete a Bachelor's degree within 6 year of HS graduation (One City Action Plan Action 2.3.9 and Indicator 2E)[1] (new in FY 2013)	Not Available	Not Available	Not Available	Baseline	TBD	TBD
Percentage of UDC-CC students age 24 or younger who complete a certificate program within 2 years of HS graduation (One City Action Plan Action 2.3.9 and Indicator 2E)[1] (new in FY 2013)	Not Available	Not Available	56%	57%	58%	60%
Reduce number of disconnected youth (One City Action Plan Indicator 2F)[1] (new in FY 2013)	10,000	Not Available	10,000	9,500	TBD	TBD[2]
Percentage of kindergarten aged-children meeting the District's Kindergarten Readiness Assessment (One City Action Plan Action 2.1.2 and Indicator 2A)[1] (new in FY 2013)	Not Available	Not Available	Not Available	Baseline	TBD	TBD
Reduce the number of long-term vacant properties[3]	7	6	4	Not Available	Not Available	Not Available
Percentage of LEAs attending or engaging in meetings hosted by DME[3]	Not Available	95%	Not Available	Not Available	Not Available	Not Available

Performance Plan Endnote:

[1] http://mayor.dc.gov/page/one-city-action-plan
[2] Reduce to 7,000 by 2017
[3] This measure will no longer be retained as a Key Performance Indicator.

E

Human Support Services

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Department of Human Services

http://dhs.dc.gov
Telephone: 202-671-4200

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$323,564,405	$346,572,140	$384,677,981	11.0
FTEs	757.4	862.2	944.8	9.6

The mission of the District of Columbia Department of Human Services (DHS), in collaboration with the community, is to assist low-income individuals and families to maximize their potential for economic security and self-sufficiency.

Summary of Services

The operating services provided by the Department Human Services (DHS) include Family Services, which provides social services, case management and crisis intervention services to meet the needs of vulnerable adults and families with children; Homeless Services, which offers a continuum of services to individuals and families who are homeless or at risk of homelessness so that they can obtain or maintain improved housing; Economic Security (formerly Income Maintenance), which assists low-income individuals and families obtain benefits, address barriers to work, and achieve economic self-sufficiency; and Eligibility Determination, which determines eligibility for those receiving Temporary Assistance for Needy Families (TANF), Medical Assistance, SNAP (or Food Stamps), and Child Care Subsidy.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table JA0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table JA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	136,000	178,404	166,060	206,693	40,633	24.5
Special Purpose Revenue Funds	2,155	173	1,075	1,200	125	11.6
Total for General Fund	**138,155**	**178,577**	**167,135**	**207,893**	**40,758**	**24.4**
Federal Resources						
Federal Payments	11,722	0	0	0	0	N/A
Federal Grant Funds	145,132	117,269	154,753	149,698	-5,055	-3.3
Federal Medicaid Payments	9,439	14,095	13,901	15,739	1,838	13.2
Total for Federal Resources	**166,293**	**131,364**	**168,654**	**165,437**	**-3,217**	**-1.9**
Private Funds						
Private Grant Funds	10	20	0	0	0	N/A
Total for Private Funds	**10**	**20**	**0**	**0**	**0**	**N/A**
Intra-District Funds						
Intra-District Funds	12,391	13,603	10,783	11,348	564	5.2
Total for Intra-District Funds	**12,391**	**13,603**	**10,783**	**11,348**	**564**	**5.2**
Gross Funds	**316,849**	**323,564**	**346,572**	**384,678**	**38,106**	**11.0**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table JA0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table JA0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	267.0	313.7	339.2	411.6	72.3	21.3
Total for General Fund	**267.0**	**313.7**	**339.2**	**411.6**	**72.3**	**21.3**
Federal Resources						
Federal Grant Funds	413.3	250.5	330.8	333.1	2.2	0.7
Federal Medicaid Payments	122.9	172.1	181.2	180.2	-1.0	-0.6
Federal Payments	4.9	0.0	0.0	0.0	0.0	N/A
Total for Federal Resources	**541.1**	**422.6**	**512.0**	**513.2**	**1.2**	**0.2**
Intra-District Funds						
Intra-District Funds	20.1	21.0	11.0	20.0	9.0	81.8
Total for Intra-District Funds	**20.1**	**21.0**	**11.0**	**20.0**	**9.0**	**81.8**
Total Proposed FTEs	**828.2**	**757.4**	**862.2**	**944.8**	**82.5**	**9.6**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table JA0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table JA0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	39,569	41,533	44,622	51,236	6,614	14.8
12 - Regular Pay - Other	3,749	2,721	4,492	6,387	1,895	42.2
13 - Additional Gross Pay	566	291	0	0	0	0
14 - Fringe Benefits - Current Personnel	9,682	10,226	11,984	14,707	2,723	22.7
15 - Overtime Pay	445	1,138	351	354	2	0.7
Subtotal Personal Services (PS)	**54,011**	**55,910**	**61,448**	**72,683**	**11,234**	**18.3**
20 - Supplies and Materials	358	359	431	501	70	16.2
30 - Energy, Comm. and Building Rentals	3,787	3,744	5,433	2,889	-2,544	-46.8
31 - Telephone, Telegraph, Telegram, Etc.	1,098	1,332	1,233	1,294	62	5.0
32 - Rentals - Land and Structures	10,511	9,393	12,166	15,342	3,176	26.1
33 - Janitorial Services	22	103	0	0	0	0
34 - Security Services	1,565	1,421	2,107	2,597	490	23.2
35 - Occupancy Fixed Costs	1,042	2,406	2,605	2,311	-294	-11.3
40 - Other Services and Charges	2,486	3,415	3,140	3,434	293	9.3
41 - Contractual Services - Other	9,119	7,036	6,481	6,887	405	6.3
50 - Subsidies and Transfers	231,974	237,605	250,856	275,989	25,133	10.0
70 - Equipment and Equipment Rental	875	841	672	753	81	12.0
Subtotal Nonpersonal Services (NPS)	**262,838**	**267,655**	**285,124**	**311,995**	**26,872**	**9.4**
Gross Funds	**316,849**	**323,564**	**346,572**	**384,678**	**38,106**	**11.0**

*Percent change is based on whole dollars.

Division Description

The Department of Human Services operates through the following 4 divisions:

Economic Security Administration (ESA) – determines eligibility and the amount of assistance for those receiving Temporary Assistance for Needy Families (TANF), Medical Assistance, Food Stamps, and the childcare subsidy; and helps low-income adults achieve self-sufficiency through employment and work-related activities. ESA also administers the Burial Assistance program, Interim Disability Assistance, and General Children's Assistance.

This division contains the following 10 activities:

- **Burial Assistance** – provides assistance to low-income families who need help with funeral expenses;
- **General Assistance for Children** – provides financial assistance to eligible individuals caring for unrelated children under the age of 18;
- **Interim Disability Assistance (IDA)** – provides temporary financial assistance to those who are unable to work due to a disability and who have a high probability of receiving federal Supplemental Security Income (SSI). IDA payments are issued until SSI eligibility is approved or denied, after which the IDA payment ends;
- **Temporary Assistance for Needy Families (TANF)** – provides social services and supports to achieve family preservation and economic self-sufficiency;
- **Cash Assistance (TANF)** – provides financial assistance to eligible individuals with children under the age of 19, so that they can meet their basic needs and transition to economic self-sufficiency;
- **Job Opportunity and Training (TANF)** – provides employment readiness, job placement, skill development training, and educational enrichment to eligible individuals so that they can be socially and economically self-reliant;
- **Case Management** – provides diagnostic, evaluation and plan development services to consumers in order to determine the needs and plan the treatment and other related services and supports needed. Coordinates treatment and services to remediate barriers to employment and assists with securing other financial supports, such as POWER and Supplemental Social Security Income (SSI). This activity includes the Office of Work Opportunity and the Food Stamp Employment and Training Programs;
- **Eligibility Determination Services** – provides program eligibility determination services to low income individuals of the District of Columbia for services for which they qualify;
- **Monitoring and Quality Assurance** – provides internal monitoring of ESA's compliance with federal and District laws and court orders. Identifies, investigates, and reports customer fraud in obtaining assistance. Addresses the accurate and timely determination of eligibility and administration of benefits; and
- **Early Education Subsidy Transfer** – provides funding to OSSE for subsidized child care for the children of TANF eligible families.

Family Services Administration (FSA) – helps homeless individuals and families, low-income people, adults at-risk for abuse or neglect, teenage parents, troubled families, and refugees to become gradually stable and fully self-sufficient through an array of social services, assessments, and case-management and crisis-intervention services.

This division contains the following 11 activities:

- **Adult Protective Services (APS)** – investigates alleged abuse, neglect, self neglect, and exploitation of frail elderly and disabled adults, and intervenes to protect vulnerable adults who are at risk;
- **Domestic Violence Services** – provides protection, emergency shelter and crisis intervention services to victims of domestic violence so that they can seek immediate relief from harm;
- **Permanent Support Housing Individuals** – provides permanent housing and supportive services to chronically homeless individuals;
- **Permanent Support Housing Families** – provides permanent housing and supportive services to families with histories of homelessness and significant barriers to achieving self-sufficiency;

- **Homeless Services Continuum Individuals** – provides outreach, transportation, shelter, housing stabilization, and crisis intervention services to individuals in the District of Columbia who are homeless or at risk of homelessness;
- **Homeless Services Continuum Families** – provides outreach, transportation, shelter, housing stabilization, and crisis intervention services to families in the District of Columbia who are homeless or at risk of homelessness;
- **Homeless Services Continuum General** – security, food, management, fixed costs (for shelter and housing facilities), supplies, equipment and administrative support for the activities listed under the Homeless Continuum and Permanent Supportive Housing;
- **Refugee Resettlement Program** – provides social services, cash, and medical assistance to eligible refugees and their families through sub-grant arrangements with community-based non-profit agencies;
- **Strong Families Program** – provides comprehensive service delivery through case management and support services to families who are experiencing significant social, emotional, or other crises in order to deescalate and help stabilize the family and resolve the presenting issues:
  - Parent and Adolescent Support Services Program – provides services to divert youth who have committed status offenses from court involvement and detention by conducting comprehensive youth assessments and providing intensive case management and linkages to supportive services;
  - Teen Parent Assessment Program – provides services to teen parents in the District of Columbia with a goal of moving program participants towards self-sufficiency; and
- **Community Services Block Grant** – provides assistance to low-income residents through a network of community action agencies and other neighborhood-based organizations in order to reduce poverty, revitalize low-income communities, and empower low-income families and individuals to become self-reliant.
- **Subsidy Transfer** – provides child care benefits for low-income families.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance based budgeting.

Division Structure Change

The Department of Human Services has no division structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table JA0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides FY 2012 actual data.

Table JA0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1010) Agency Management/Personnel	760	759	905	146	7.7	8.0	9.0	1.0
(1017) Agency Management/Labor Management Partnership	119	115	120	5	1.0	1.0	1.0	0.0
(1030) Agency Management/Property Management	1,022	1,182	1,647	465	2.4	2.5	2.5	0.0
(1040) Agency Management/Information Technology	5,077	5,743	5,931	188	21.4	26.0	26.0	0.0
(1055) Agency Management/Risk Management	3,299	3,875	4,018	143	26.2	38.0	36.0	-2.0
(1060) Agency Management/Legal Services	924	1,020	1,086	66	0.0	0.0	0.0	0.0
(1080) Agency Management/Communications	467	463	565	102	4.2	5.0	6.0	1.0
(1085) Agency Management/Customer Service	5	54	51	-3	0.6	1.0	1.0	0.0
(1090) Agency Management/Performance Management	1,819	2,110	2,208	98	17.4	19.0	19.0	0.0
Subtotal (1000) Agency Management Program	**13,491**	**15,321**	**16,531**	**1,209**	**80.9**	**100.5**	**100.5**	**0.0**
(100F) Agency Financial Operations								
(110F) Budget Operations	1,149	1,150	1,286	136	3.6	5.0	5.0	0.0
(120F) Accounting Operations	1,787	2,240	2,514	274	15.7	22.0	24.0	2.0
(130F) ACFO	273	386	198	-188	2.2	3.0	1.0	-2.0
(140F) Agency Fiscal Officer	1	12	31	19	0.0	0.0	0.0	0.0
Subtotal (100F) Agency Financial Operations	**3,210**	**3,788**	**4,029**	**241**	**21.4**	**30.0**	**30.0**	**0.0**
(2000) Income Maintenance								
(2011) Burial Assistance	253	328	328	0	0.0	0.0	0.0	0.0
(2012) General Assistance for Children	918	1,156	1,156	0	0.0	0.0	0.0	0.0
(2013) Interim Disability Assistance	2,148	2,414	2,539	125	0.0	0.0	0.0	0.0
(2020) Temporary Asst To Needy Families (TANF)	11,577	18,045	17,010	-1,035	0.0	0.0	0.0	0.0
(2021) Cash Assistance (TANF)	72,616	72,431	74,838	2,407	0.0	0.0	0.0	0.0
(2022) Job Opportunity and Training (TANF)	10,976	15,969	33,209	17,240	0.0	0.0	0.0	0.0
(2030) Case Management	5,134	5,557	12,180	6,623	61.9	76.0	157.0	81.0
(2040) Eligibility Determination Services	44,846	48,187	52,148	3,960	494.4	505.0	504.0	-1.0
(2055) Monitoring and Quality Assurnace	1,366	3,094	3,620	526	28.5	46.0	43.0	-3.0
(2065) Early Education Subsidy Transfer	37,388	37,388	37,388	0	0.0	0.0	0.0	0.0
Subtotal (2000) Income Maintenance	**187,222**	**204,570**	**234,416**	**29,847**	**584.8**	**627.0**	**704.0**	**77.0**

(Continued on next page)

Table JA0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(5000) Family Services								
(5010) Adult Protective Services	3,492	4,040	3,863	-176	24.0	33.3	30.0	-3.3
(5020) Domestic Violence Services	698	1,214	1,214	0	0.0	0.0	0.0	0.0
(5032) Permanent Supportive Housing	23,359	25,025	0	-25,025	5.6	9.0	0.0	-9.0
(5033) Homeless Services Continuum	76,183	76,553	0	-76,553	16.9	25.2	0.0	-25.2
(5034) Permanent Supportive Housing - Families	0	0	9,051	9,051	0.0	0.0	0.0	0.0
(5035) Permanent Supportive Housing - Individual	0	0	17,090	17,090	0.0	0.0	16.0	16.0
(5037) Homeless Services Continuum - Families	0	0	44,852	44,852	0.0	0.0	12.5	12.5
(5038) Homeless Services Continuum - Individuals	0	0	14,615	14,615	0.0	0.0	0.0	0.0
(5039) Homeless Services Continuum - General	0	0	22,340	22,340	0.0	0.0	6.5	6.5
(5040) Refugee Resettlement	1,349	1,106	1,364	258	2.5	4.0	5.0	1.0
(5060) Strong Families	3,556	3,007	3,425	417	17.4	27.0	34.0	7.0
(5090) Community Services Block Grant	10,858	11,717	11,593	-124	3.9	6.2	6.2	0.0
(5095) Subsidy Transfer	8	231	295	64	0.0	0.0	0.0	0.0
Subtotal (5000) Family Services	**119,503**	**122,893**	**129,702**	**6,809**	**70.2**	**104.8**	**110.3**	**5.5**
(9960) Year End Close	139	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	**139**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**323,564**	**346,572**	**384,678**	**38,106**	**757.4**	**862.2**	**944.8**	**82.5**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Division Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Department of Human Services'(DHS) FY 2014 gross budget is $384,677,981, which represents a 11.0 percent increase over its FY 2013 approved budget of $346,572,140. The budget is comprised of $206,692,936 in Local funds, $149,698,332 in Federal Grant funds, $15,739,134 in Federal Medicaid Payments, $1,200,000 in Special Purpose Revenue funds, and $11,347,579 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DHS's FY 2014 CSFL budget is $170,775,361, which represents a $4,715,667, or 2.8 percent, increase over the FY 2013 approved Local funds budget of $166,059,694.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DHS included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $198,348 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth; $73,233 in nonpersonal services based on the Consumer Price Index factor of 2.4 percent; $503,829 in nonpersonal services to account for the Medicaid growth factor rate of 5.1 percent, based on the cost of health care services in the District provided by the Department of Health Care Finance (DHCF); and $3,940,258 in nonpersonal services, to account for the Fixed Cost inflation factor, based on the projections provided by the Department of General Services (DGS). During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: The budget proposal for Subsidies and Transfers in Local funds reflects an increase of $2,519,380 due to the Temporary Assistance for Needy Families' (TANF) employment program. In FY 2014, DHS projects the need for additional funding to execute contracts across multiple programs. Consequently, the FY 2014 Local budget proposal has been adjusted for a net increase of $854,877 in the Homeless Services Continuum and Eligibility Determination Services programs, primarily in Contractual Services.

The proposed FY 2014 Federal Grant funds budget includes adjustments of $4,229,655 in personal services to support step increases, 34.0 additional FTEs for the TANF grant, and 7.2 FTEs for the D.C. Veterans Affairs grant. Additionally, the Federal Grants budget includes an increase of $1,322,409 to align the budget with projected Fringe Benefits and Overtime costs.

DHS proposes adjustments in Federal Medicaid Payments to ensure adequate funding for the maintenance of current service levels in numerous programs. These adjustments include an increase of $492,809 in personal services for step increases and the shifting of positions between Regular Pay - Continuing Full Time, and Regular Pay - Other; $400,495 to adjust nonpersonal services for Other Services and Charges, which includes postage, printing, office support, and maintenance costs; $236,445 to align the budget with Fringe Benefit costs for the Economic Security Administration and Agency Management programs; and $191,015 in nonpersonal services for Rentals - Land and Structures, Telecommunications, and Security Services to align the budget with the Office of Chief Technology Officer's (OCTO) Fixed Cost estimates. In Special Purpose Revenue funds, DHS proposes an increase of $125,000 in nonpersonal services, primarily in Subsidies and Transfers.

Adjustments in the budget proposal for Intra-District funds provide additional funding of $540,941 to cover personal services for step increases, Fringe Benefit costs, and 9.0 additional FTEs; and $30,000 to adjust nonpersonal services for Supplies and Materials, Other Services and Charges, and Equipment and Equipment Rental.

Decrease: DHS' Local budget reflects reductions of $3,241,832 in nonpersonal services to align the Fixed Costs budget with DGS' estimates, primarily in Occupancy, Energy, and Rentals - Land and Structures; $101,097 in personal services due to the shifting of positions between Regular - Continuing Full Time and Regular Pay - Other; and $31,328 to align the budget with projected Fringe Benefit costs.

The Federal Grants fund includes a reduction of $11,100,437 primarily in Subsidies and Transfers to reflect projected reductions in carryover funding and to align the budget with anticipated grant funding. The budget proposal also includes a reduction of $509,197 in nonpersonal services to adjust Supplies, Other Services and Charges, Contractual Services - Other, and Equipment and Equipment Rental. These reductions are attributed to the anticipated impact of the impending federal sequestration.

Adjustments in the budget proposal for Intra-District funds include a reduction of $6,735 in personal services, to reflect the cumulative effect of positions budgeted at lower salaries.

Mayor's Proposed Budget

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in Local and non-Local funds. This adjustment includes $1,176,967 in Federal Grant funds and $517,320 in Federal Medicaid Payments, and intra-District may also be affected. For more information about the Local funds portion of the COLA, please see the Workforce Investments chapter contained in Volume 3.

Increase: The proposed Local budget includes a total increase of $30,384,890 in nonpersonal services for Subsidies and Transfers, which includes $12,735,000 to replace loss federal funds for TANF Job readiness and Job Placement Assistance, and TANF reform and centralized case management services; $5,849,891 to delay TANF step down for 60-plus month participants from October 1, 2013 to October 1, 2014; $4,000,000 to replace lost federal funds targeted for Hypothermia season housing, $3,000,000 to replace lost federal funds for Year long housing; $1,800,000 to replace lost federal funds to provide job training for TANF recipients at the University of District of Columbia (UDC); $1,000,000 additional funding for Emergency Rental Assistance Program; $1,000,000 additional funding for the Rapid Re-housing Program; and $1,000,000 for Targeted Initiative for Homeless Youth Services Initiatives.

The proposed Local budget also includes an increase of $5,532,683 in personal services. The increase in the personal services budget is to fund 34.0 new FTEs and 39.0 existing FTEs transferred from Federal Grants fund, including Fringe Benefits.

The Federal Grant fund includes an increase of $2,700,000 in nonpersonal services in Subsidies and Transfers to enhance TANF job training. In addition, the fund will be used to outreach and crisis intervention services to TANF customers who are sanctioned.

Decrease: DHS' Federal Grant fund includes a decrease of $2,874,090 in personal services due to the transfer of 39 positions to Local funds.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table JA0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table JA0-5
(dollars in thousands)

	DIVISION	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**166,060**	**339.2**
Other CSFL Adjustments	Multiple Programs	4,716	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**170,775**	**339.2**
Increase: Net adjustment in nonpersonal services for Subsidies and Transfers due to the Temporary Assistance for Needy Families' (TANF) employment program	Multiple Programs	2,519	0.0
Increase: Net adjustment in nonpersonal services, primarily in Contractual Services - Other due to the Homeless Services Continuum and Eligibility Determination Services programs	Multiple Programs	855	0.0
Decrease: Net adjustment in nonpersonal services to align the Fixed Costs budget with DGS estimates, primarily in Occupancy, Energy, Rentals, and Land and Structures	Multiple Programs	-3,242	0.0
Decrease: Net adjustment in personal services for step increases and the shifting of positions between Regular Pay - Continuing Full Time and Regular Pay - Other	Multiple Programs	-101	-0.7
Decrease: Adjustment in personal services to align the budget with Fringe Benefit costs	Multiple Programs	-31	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**170,775**	**339.2**
Increase: Replace lost federal funds for TANF Job readiness and Job Placement Assistance, and TANF reform and centralized case management services	Multiple Programs	12,735	0.0
Increase: Delay TANF step down for 60-plus month participants from October 1, 2013 to October 1, 2014	Multiple Programs	5,850	0.0
Increase: To adjust the budget in personal services due to 34 new positions and 39 existing positions transfered from Federal Grants fund	Income Maintenance	5,533	73.0
Increase: Replace lost federal funds targeted for Hypothermia season housing	Multiple Programs	4,000	0.0
Increase: Replace lost federal funds for year-long housing	Multiple Programs	3,000	0.0
Increase: Replace lost federal funds to provide job training for TANF recipients at the University of the District of Columbia (UDC)	Multiple Programs	1,800	0.0
Increase: Targeted Initiative for Homeless Youth Services Initiatives	Multiple Programs	1,000	0.0
Increase: $100M Affordable Housing Initiatives - Additional funding for the Rapid Re-housing Program	Homeless Services Program	1,000	0.0
Increase: $100M Affordable Housing Initiatives - Additional funding for Emergency Rental Assistance Program	Homeless Services Program	1,000	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**206,693**	**411.6**

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Table JA0-5 (continued)
(dollars in thousands)

	DIVISION	BUDGET	FTE
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**154,753**	**330.8**
Increase: Adjustment in personal services for step increases TANF and to support additional FTEs for the and D.C. Veterans Affairs grants	Multiple Programs	4,230	41.2
Increase: Adjustment in personal services to align the budget with Fringe Benefits and Overtime costs	Multiple Programs	1,322	0.0
Decrease: Net adjustment in nonpersonal services for Subsidies and Transfer, to reflect the reduction in projected carryover funding and to align budget with projected grant costs	Multiple Programs	-11,100	0.0
Decrease: Net adjustments in nonpersonal services for Supplies, Other Services and Charges, Contractual Services - Other, and Equipment and Equipment Rental, due to the anticipated impact of the impending federal sequestration	Multiple Programs	-509	0.0
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**148,695**	**372.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	1,177	0.0
Increase: To adjust the budget in nonpersonal services for Subsidies and Transfers to enhance TANF job trainings at the at the University of District of Columbia (UDC)	Income Maintenance	2,700	0.0
Decrease: To adjust the budget in personal services due to the transfer of 39 positions to Local funds	Multiple Programs	-2,874	-39.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**149,698**	**333.0**
FEDERAL MEDICAID PAYMENTS: FY 2013 Approved Budget and FTE		**13,901**	**181.2**
Increase: Net adjustment in personal services for step increases and the shifting of positions between Regular Pay - Continuing Full Time and Regular Pay - Other	Multiple Programs	493	-1.0
Increase: Adjustment in nonpersonal services for Other Services and Charges, primarily in postage, printing, office support, and maintenance costs	Income Maintenance	400	0.0
Increase: Adjustment in personal services to align the budget with Fringe Benefit costs for the Economic Security Administration and Agency Management programs	Multiple Programs	236	0.0
Increase: Adjustment in nonpersonal services for Rentals - Land and Structures,Telecommunications, and Security Services to align the budgets with the Office of Chief Technology Officer's (OCTO) Fixed Cost estimates	Agency Management Program	191	0.0
FEDERAL MEDICAID PAYMENTS: FY 2014 Agency Budget Submission		**15,222**	**180.2**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	517	0.0
FEDERAL MEDICAID PAYMENTS: FY 2014 Mayor's Proposed Budget		**15,739**	**180.2**

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Table JA0-5 (continued)
(dollars in thousands)

	DIVISION	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**1,075**	**0.0**
Increase: Adjustment in nonpersonal services for Subsidies and Transfers	Agency Management Program	125	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**1,200**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**1,200**	**0.0**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**10,783**	**11.0**
Increase: Adjustment in personal services for step increases, Fringe Benefits costs, and to support additional FTEs	Income Maintenance	541	9.0
Increase: Adjustment in nonpersonal services for Supplies and Materials, Other Services and Charges, and Equipment and Equipment Rental	Income Maintenance	30	0.0
Decrease: Adjustment in personal services to reflect the cumulative effect of positions budgeted at lower salary steps	Income Maintenance	-7	0.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**11,348**	**20.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**11,348**	**20.0**
Gross for JA0 - Department of Human Services		**384,678**	**944.8**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Agency Management Program

Objective 1: Continue the re-engineering of the physical, technological and labor force structure of the Department of Human Services (DHS) to serve District residents more efficiently and effectively.

Objective 2: Maintain and publish a directory of health and human services resources for the District of Columbia.

Objective 3: Implement risk identification strategies to enhance agency operations and service delivery.

KEY PERFORMANCE INDICATORS

Agency Management Program

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of shelter and supportive housing staff trained on new Unusual Incident reporting system	Not Available	100%	73%	100%	100%	100%
Number of homeless service programs monitored[1]	Not Available	Not Available	Not Available	91	91	91

Family Services Administration

Objective 1: Address the needs of the homelessness in the District of Columbia.

Objective 2: Reduce status offenses (truancy, running away, curfew violations, and extreme disobedience) in the District of Columbia.

Objective 3: Provide assessment, intervention, stabilization and referral services for families in crisis.

Objective 4: Intervene to protect District residents who are vulnerable to abuse, neglect and exploitation and promote positive youth development and growth despite current challenges and circumstances.

KEY PERFORMANCE INDICATORS

Family Services Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of formerly homeless households receiving housing and supportive services through the permanent supportive housing	1,284	1,358	1,358	1,350	1,395	1,395
Percentage of participants in permanent supportive housing that were housed in the prior fiscal year that maintain housing in the current fiscal year[2]	85%	90%	90%	90%	90%	90%
Number of families provided with crisis intervention and stabilization services through the Strong Families Program	2,076	1,000	1,688	1,200	1,600	1,600
Percentage of individuals/families experiencing emergencies that are successfully stabilized (i.e., their immediate critical need for housing, food, clothing, medical services and/or mental health services are met), referred and engaged in needed services through the Strong Families Program	100%	95%	95%	95%	95%	95%
Percentage of teen parents served who are successfully assessed, certified and provided with case management services (i.e., their immediate critical need for housing, food, clothing, medical services and/or mental health services are met) through the Teen Parent Assessment Program	100%	95%	100%	98%	98%	98%
Percentage of teen parents receiving services from the Teen Parent Assessment Program that do not have additional pregnancies within 12 months of initial referral[3]	98%	85%	100%	95%	95%	95%
Percentage of referrals in non- emergency cases where initial client contact and investigation takes place within ten working days for the Adult Protective Services Program	95%	95%	99%	95%	95%	95%
Percentage of cases where investigations, substantiation of allegations, the provision of services to mitigate immediate risk have been completed and are transferred to the continuing services unit are completed within 60 working days for the Adult Protective Services Program	79%	95%	80%	90%	95%	95%

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KEY PERFORMANCE INDICATORS (Continued)

Family Services Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of client cases where substantiated allegations and identified risk to clients has been mitigated before case closure within the Adult Protective Services Program	84%	90%	100%	100%	100%	100%
Percentage of youth engaged in the Parent and Adolescent Support Services Program whose cases are closed successfully due to reported decreases in curfew violations, running away, truancy and extreme disobedience	48%	50%	55%	60%	65%	70%

Economic Security Administration

Objective 1: Implement system improvements to facilitate an integrated approach to service delivery (Including One City Action Plan Action 2.3.5).

Objective 2: Streamline ESA center operations and improve quality assurance.

Objective 3: Re-align ESA staff to better serve customer needs.

Objective 4: Implement TANF, Medical Assistance and Food Stamp policy changes to improve integrity, access and program efficiency.

KEY PERFORMANCE INDICATORS

Economic Security Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Food Stamp error rate percentage[4]	2.6%	4.0%	2.9%	3.5%	3.5%	3.5%
Percentage of new TANF or recertifying applicants who completed their preliminary assessment and orientation from the date of implementation	Not Available	80%	Not Available	100%	100%	100%
Percentage of new TANF or recertifying work ready applicants who completed their preliminary assessment and orientation from the date of implementation	Not Available	80%	Not Available	50%	100%	100%
Percentage of vendor assigned not-employed TANF customers who meets his/her full monthly work participation requirements	Not Available	26%	22%	31%	31%	31%
Percentage of customers placed by "Job Placement" provider in unsubsidized employment	Not Available	9%	10%	11%	11%	11%

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KEY PERFORMANCE INDICATORS (Continued)

Economic Security Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2014 Projection
Percentage of customers placed by "work readiness" provider in unsubsidized employment	Not Available	6%	6%	8%	8%	8%
Percentage of customers placed in unsubsidized employment by "job placement" provider who meets his/her full monthly work participation requirements	Not Available	50%	61%	53%	53%	53%
Percentage of customers placed in unsubsidized employment by "Work Readiness" provider who meets his/her full monthly work participation requirements	Not Available	45%	68%	48%	48%	48%
Number of TANF recipients who exit off of TANF due to increased income. (One City Action 2.3.5)[5]	Not Available	Not Available	Not Available	Baseline	+7%	+ 7%

Performance Plan Endnotes:

[1]Calendar Year Measurement

[2]Benchmark; National average 95 percent

[3]Annual Measurement

[4]Benchmark; National Average: 3 percent

[5]http://mayor.dc.gov/page/one-city-action-plant

Child and Family Services Agency

www.cfsa.dc.gov
Telephone: 202-442-6000

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$239,332,924	$257,067,200	$241,288,737	-6.1
FTEs	821.5	817.0	817.0	0.0

The mission of the Child and Family Services Agency (CFSA) is to ensure the safety, permanence, and well-being of abused and neglected children and to strengthen troubled families in the District of Columbia.

Summary of Services

The D.C. Child and Family Services Agency (CFSA) investigates reports of child abuse and neglect and provides child protection. Services include foster care, adoption, and supportive community-based services to enhance the safety, permanence, and well-being of abused, neglected, and at-risk children and their families in the District of Columbia. CFSA seeks to achieve the highest quality of community-based services, to increase the number of families who receive community preventive and support services, and to expand the network of resources providing services to at-risk children and their families. The agency is divided into two core offices: Program Operations and Office of the Director.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table RL0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides the FY 2011 and FY 2012 actual expenditures.

Table RL0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	188,388	174,538	191,153	174,538	-16,616	-8.7
Special Purpose Revenue Funds	1,000	200	1,200	1,200	0	0.0
Total for General Fund	**189,388**	**174,738**	**192,353**	**175,738**	**-16,616**	**-8.6**
Federal Resources						
Federal Payments	666	783	0	0	0	N/A
Federal Grant Funds	48,993	57,984	53,910	54,721	811	1.5
Total for Federal Resources	**49,659**	**58,767**	**53,910**	**54,721**	**811**	**1.5**
Private Funds						
Private Grant Funds	27	0	0	0	0	N/A
Private Donations	27	45	18	44	26	144.3
Total for Private Funds	**54**	**45**	**18**	**44**	**26**	**144.3**
Intra-District Funds						
Intra-District Funds	11,031	5,783	10,786	10,786	0	0.0
Total for Intra-District Funds	**11,031**	**5,783**	**10,786**	**10,786**	**0**	**0.0**
Gross Funds	**250,132**	**239,333**	**257,067**	**241,289**	**-15,778**	**-6.1**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table RL0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table RL0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	673.6	638.1	644.5	670.0	25.5	4.0
Total for General Fund	**673.6**	**638.1**	**644.5**	**670.0**	**25.5**	**4.0**
Federal Resources						
Federal Grant Funds	227.0	183.4	172.5	147.0	-25.5	-14.8
Total for Federal Resources	**227.0**	**183.4**	**172.5**	**147.0**	**-25.5**	**-14.8**
Total Proposed FTEs	**900.6**	**821.5**	**817.0**	**817.0**	**0.0**	**0.0**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table RL0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table RL0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	51,443	51,352	54,356	55,856	1,500	2.8
12 - Regular Pay - Other	531	529	624	490	-133	-21.4
13 - Additional Gross Pay	1,431	1,406	436	218	-218	-50.0
14 - Fringe Benefits - Current Personnel	11,371	11,729	14,388	15,383	995	6.9
15 - Overtime Pay	651	777	750	750	0	0.0
Subtotal Personal Services (PS)	**65,428**	**65,793**	**70,553**	**72,697**	**2,144**	**3.0**
20 - Supplies and Materials	196	205	358	285	-73	-20.3
30 - Energy, Comm. and Building Rentals	162	302	947	517	-430	-45.4
31 - Telephone, Telegraph, Telegram, Etc.	879	1,410	1,303	1,304	1	0.1
32 - Rentals - Land and Structures	7,002	7,739	6,410	5,382	-1,028	-16.0
33 - Janitorial Services	49	336	100	100	0	0.0
34 - Security Services	1,171	1,496	1,181	973	-208	-17.6
35 - Occupancy Fixed Costs	69	259	102	1,497	1,395	1,362.6
40 - Other Services and Charges	2,952	2,879	3,359	4,124	765	22.8
41 - Contractual Services - Other	6,637	7,425	8,230	11,108	2,879	35.0
50 - Subsidies and Transfers	165,301	150,570	163,587	142,449	-21,138	-12.9
70 - Equipment and Equipment Rental	234	920	853	852	0	0.0
80 - Debt Service	0	0	85	0	-85	-100.0
91 - Expense Not Budgeted Others	52	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	**184,704**	**173,540**	**186,514**	**168,591**	**-17,922**	**-9.6**
Gross Funds	**250,132**	**239,333**	**257,067**	**241,289**	**-15,778**	**-6.1**

*Percent change is based on whole dollars.

Division Description

The Child and Family Services Agency operates through the following 7 programs:

Agency Programs - provides direct case management for families at home, as well as for children and youth in out-of-home care. The Agency Operations program works to ensure the safety and well-being of children and youth in care while moving them to permanence as quickly as possible via reunification, guardianship, or adoption.

This program contains the following 8 activities:

- **The In-Home and Permanency Administrations I and II** – these twin units serve families in-home through 10 In-Home and Permanency units co-located with community partners to provide community-based family support. Through the Partnership for Community-Based Services, CFSA social workers in these units team with staff in partner community agencies to provide a preventative and comprehensive response to service needs. The In-Home and Permanency Administrations I and II also provide direct case management to youth in foster care who are seeking to achieve permanency through reunification, guardianship or adoption;
- **Teen Services** – provides permanency support, consultation, technical assistance, training and case management for older youth between the ages of 16-21 with a focus on appropriate permanence options or the establishment of a lifelong connection for youth with the goal of another planned permanent living arrangement. Teen Services works to achieve permanence for older youth while at the same time providing life skills training, vocational and educational support and transitional assistance to help youth to prepare for independence after leaving foster care;
- **Out of Home and Permanency** – provides permanency support, consultation, technical assistance, training and case management for children from the inception of concurrent permanency planning through finalization of adoption and guardianship;
- **Family Resources** – provides foster and adoptive resource recruitment and support services to current and potential foster, kinship, and adoptive parents. Through various outreach and public education campaigns and activities, Foster Care Resources ensures the availability of foster parents that are willing and able to meet the varied needs of children and youth in the care of CFSA;
- **Facility Licensing** – provides licensing for CFSA's contract placement providers, including foster homes, group homes and independent living programs;
- **Contract Monitoring** – provides oversight of service provided contracted by CFSA and ensures program outcomes and adherence to contractual requirements; and
- **Prevention Services** – provides community-based prevention, supportive and after-care services to families and at-risk children in the neighborhoods so that they can achieve safety, permanence, and well-being in the least restrictive setting, maximizing the use of informal and formal support systems.

Community Services – establishes and sustains centers of excellence that achieve or support positive outcomes for children and families through best practices, superior customer services and solid teamwork. Community services is comprised of social workers, medical professionals and other professionals responsible for monitoring and over-seeing services to children within the child welfare continuum.

This program contains the following 5 activities:

- **Child Placement Activity** – provides living arrangements for children who cannot live in their birth homes, including traditional and therapeutic foster homes, group care, and independent living programs.;
- **Child Protective Services (CPS)** – receives reports of suspected child abuse or neglect, assesses families whose children are alleged victims of abuse or neglect, and refers children and their families for services within CFSA or the Healthy Families Thriving Communities Collaboratives. The services are designed to prevent further abuse and neglect, strengthen parents' capacity to care for their children, assure that children receive adequate care, and safely prevent out-of-home placement when appropriate;

- **Clinical Health Services** - provides medical and behavioral health screenings prior to placement and expert consultation in health, residential treatment, developmental disabilities and 24/7 on-call support for medical and mental health services;
- **Nurse Care Management** – supports a cadre of nurse care professionals to support the medical needs of children in care; and
- **Kinship Support** – identifies viable family resources, conducts Family Team meetings, facilitates placements with relatives, expedites licensing of kinship foster parents, and provides supportive services to kinship caregivers.

Policy and Planning – supports CFSA's policy development, planning and data analysis, Fair Hearings, Child Protection Registry, quality assurance, and training functions. Additionally, Policy and Planning licenses group homes and independent living facilities that provide services to youth.

This division contains the following 3 activities:

- **Policy –** develops agency policy and provides review, interpretation and decision-making services to the Director and staff so that they can make decisions consistent with best practices and with statutory and regulatory requirements;
- **Planning and Data Analysis –** provides reporting, data analysis, technical assistance and research services to the agency and external stakeholders in order to facilitate short- and long-term agency strategic planning; and
- **Quality Assurance –** provides assessment, monitoring and recommendation services to CFSA staff and key stakeholders to improve agency practice. In addition, Quality Assurance is responsible for facilitating qualitative review processes such as structured progress reviews, child fatality review, quality service reviews, and ChildStat in order to identify, both on a case-by-case and systemic level, areas of strength and need in line with best practices and child welfare standards.

Clinical Practice – provides comprehensive well-being services for children in CFSA's care, including educational services, liaisons for substance abuse and domestic violence services, housing assistance, and day care. The Office of Well Being is also responsible for implementing CFSA's new trauma-informed practice.

This division contains 1 activity:

- **Well Being** – provides comprehensive well-being services for children in CFSA's care, including educational services, liaisons for substance abuse and domestic violence services, housing assistance, and day care. The Office of Well Being is also responsible for implementing CFSA's new trauma-informed practice.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for agencies using performance-based budgeting.

Division Structure Change

The Child and Family Services Agency has no division structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table RL0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table RL0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management								
(1010) Personnel Services Actitivy	1,242	1,914	1,517	-397	15.1	14.0	13.0	-1.0
(1015) Training and Employee Development Activity	1,037	1,977	2,122	145	21.9	20.0	20.0	0.0
(1020) Contracting and Procurement Actitivy	702	1,204	1,352	148	13.2	12.0	13.0	1.0
(1030) Property Management Actitivy	14,140	11,869	11,542	-327	12.1	12.0	13.0	1.0
(1040) Information Technology Activity	7,379	6,388	6,587	199	29.3	26.0	27.0	1.0
(1050) Financial Management Activity	1,310	2,391	2,273	-117	22.7	21.0	20.0	-1.0
(1055) Risk Management Activity	104	110	122	12	1.1	1.0	1.0	0.0
(1060) Legal Affairs Activity	1,075	439	410	-29	1.9	2.0	0.0	-2.0
(1070) Fleet Management Activity	710	886	1,377	491	0.0	0.0	0.0	0.0
(1080) Communication Activity	384	252	304	52	1.9	2.0	3.0	1.0
(1085) Customer Services Activity	33	70	5	-65	1.1	1.0	0.0	-1.0
(1087) Language Access	45	30	30	0	0.0	0.0	0.0	0.0
(1090) Performance Management Activity	1,570	1,854	2,969	1,115	16.4	16.0	27.0	11.0
(1099) Court Supervision	479	550	1,172	622	0.0	0.0	5.0	5.0
Subtotal (1000) Agency Management Program	**30,211**	**29,933**	**31,782**	**1,848**	**136.7**	**127.0**	**142.0**	**15.0**
(100F) Agency Financial Operations								
(110F) Budget Operations	349	374	360	-13	3.3	3.0	3.0	0.0
(120F) Accounting Operations	1,619	2,110	2,073	-37	23.0	21.0	21.0	0.0
Subtotal (100F) Agency Financial Operations	**1,968**	**2,484**	**2,433**	**-50**	**26.3**	**24.0**	**24.0**	**0.0**
(2000) Agency Programs								
(2010) In-Home and Permanency I	7,219	8,567	6,509	-2,058	80.8	89.0	70.0	-19.0
(2011) In-home and Permanency II	6,098	7,231	7,234	3	93.2	87.0	85.0	-2.0
(2020) Child Protective Services	12,849	11,007	0	-11,007	133.0	133.0	0.0	-133.0
(2030) Teen Services Activity	4,724	6,157	5,473	-684	44.4	44.0	45.0	1.0
(2040) Out of Home and Permanency	3,892	4,953	2,740	-2,212	48.8	49.0	26.0	-23.0
(2045) Family Resources	0	0	4,885	4,885	0.0	0.0	29.0	29.0
(2050) Policy Activity	47	0	0	0	0.0	0.0	0.0	0.0
(2055) Facility Licensing	0	0	4,382	4,382	0.0	0.0	26.0	26.0
(2065) Contract Monitoring	0	0	3,537	3,537	0.0	0.0	38.0	38.0
(2075) Prevention Services	0	0	22,955	22,955	0.0	0.0	3.0	3.0
Subtotal (2000) Agency Programs	**34,829**	**37,915**	**57,715**	**19,800**	**400.2**	**402.0**	**322.0**	**-80.0**

(Continued on next page)

Table RL0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(3000) Community Services								
(3010) Child Placement Activity	86,571	94,077	70,295	-23,782	45.6	48.0	46.0	-2.0
(3020) Family Resources Activity	2,921	2,608	0	-2,608	26.3	29.0	0.0	-29.0
(3030) Health Services and Clinical Support Act	581	0	0	0	0.0	0.0	0.0	0.0
(3041) Family Licensing	2,634	4,737	0	-4,737	32.0	30.0	0.0	-30.0
(3060) Contract Monitoring	3,432	3,131	0	-3,131	30.9	34.0	0.0	-34.0
(3070) Adoptions and Guardianship Subsidy	20,860	22,669	0	-22,669	0.0	0.0	0.0	0.0
(3071) Guardianship Subsidy	10,358	10,105	0	-10,105	0.0	0.0	0.0	0.0
(3072) Grandparent Subsidy	4,033	4,044	0	-4,044	0.0	0.0	0.0	0.0
(3080) Prevention Services	19,814	23,121	0	-23,121	7.7	5.0	0.0	-5.0
(3085) Child Protective Services	0	0	14,087	14,087	0.0	0.0	158.0	158.0
(3090) Clinical Health Services	0	0	11,096	11,096	0.0	0.0	11.0	11.0
(3091) Nurse Care Management	0	0	2,130	2,130	0.0	0.0	21.0	21.0
(3092) Healthy Horizon's Clinic	0	0	850	850	0.0	0.0	0.0	0.0
(3095) Kinship Support	0	0	2,816	2,816	0.0	0.0	29.0	29.0
Subtotal (3000) Community Services	**151,204**	**164,491**	**101,274**	**-63,217**	**142.6**	**146.0**	**265.0**	**119.0**
(4000) Adoption and Guardian Subsidy Program								
(4010) Adoption and Guardianship Subsidy Activity	4	0	22,422	22,422	0.0	0.0	0.0	0.0
(4011) Guardianship Subsidy Activity	0	0	12,235	12,235	0.0	0.0	0.0	0.0
(4012) Grandparent Subsidy Activity	0	0	4,644	4,644	0.0	0.0	0.0	0.0
Subtotal (4000) Adoption and Guardian Subsidy Program	**4**	**0**	**39,301**	**39,301**	**0.0**	**0.0**	**0.0**	**0.0**
(5000) Community Based Program								
(5010) Community Based Services	123	0	0	0	0.0	0.0	0.0	0.0
Subtotal (5000) Community Based Program	**123**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(6000) Policy and Planning								
(6010) Policy	1,618	2,553	1,391	-1,162	25.2	24.0	2.0	-22.0
(6020) Planning and Data Analysis	1,253	1,273	2,410	1,137	12.9	12.0	27.0	15.0
(6030) Quality Assurance	1,971	2,137	2,011	-126	27.4	24.0	21.0	-3.0
Subtotal (6000) Policy and Planning	**4,841**	**5,963**	**5,813**	**-151**	**65.5**	**60.0**	**50.0**	**-10.0**
(7000) Clinical Practice								
(7010) Office of Clinical Practice	14,080	13,172	0	-13,172	34.8	25.0	0.0	-25.0
(7011) Nurse Care Management Services	2,072	3,109	0	-3,109	15.4	33.0	0.0	-33.0
(7020) Well Being	0	0	2,972	2,972	0.0	0.0	14.0	14.0
Subtotal (7000) Clinical Practice	**16,152**	**16,282**	**2,972**	**-13,310**	**50.1**	**58.0**	**14.0**	**-44.0**
Total Proposed Operating Budget	**239,333**	**257,067**	**241,289**	**-15,778**	**821.5**	**817.0**	**817.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Child and Family Services Agency's (CFSA) proposed FY 2014 gross budget is $241,288,737, which represents a 6.1 percent decrease from its FY 2013 approved gross budget of $257,067,200. The budget is comprised of $174,537,748 in Local funds, $54,721,015 in Federal Grant funds, $43,977 in Private Donation funds, $1,200,000 in Special Purpose Revenue funds, and $10,785,997 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

CFSA's FY 2014 CSFL budget is $191,445,035, which represents a $291,540, or 0.2 percent, increase over its FY 2013 approved Local funds budget of $191,153,495.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for CFSA included the removal of a total of $368,300 in one-time funding. This amount is comprised of $250,000 that was used to develop a process to transition children in foster care to less costly traditional services, and $118,300 that was used to increase staffing efficiencies in the CFSA in FY 2013. The FY 2014 CSFL calculated for CFSA included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $477,094 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth; $191,240 in nonpersonal services based on the Consumer Price Index factor of 2.4 percent; $11,677 to account for the projected increase in Medicaid costs, based on the Medicaid Growth factor rate adjustment of 5.1 percent; and $20,171, to account for the Fixed Cost inflation factor based on projections from the Department of General Sevices. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: In Local funds, CFSA increased its Contractual Services by $4,348,316 based on the projections for various agency initiatives; personal services by $1,378,723, for planned step increases and Fringe Benefit rate adjustments; Other Services and Charges by $424,247, to align the budget with historical spending patterns. In Federal Grant funds, Contractual Services increased by $777,179; Other Services and Charges by $277,008; and Fixed Costs by $70,499 due to projections from the Department of General Services (DGS). In Private Donations, the nonpersonal services budget was increased by $25,977, primarily in Contractual Services.

Decrease: In Local funds, CFSA reduced its Subsidies and Transfers by $5,421,672 based on reduced projections for the number of children being served; Fixed costs by $249,913; Supplies and Materials by $151,257; Debt Services by $85,000 due to cost assumptions for the Master Lease program; and Equipment and Equipment Rentals by $20,317, as an offset to the increases in personal services costs. In Federal Grant funds, Subsidies and Transfers decreased by $1,042,637 due to projected reductions in federal support.

Shift: CFSA moved $2,234,834 and 25.5 FTEs from Federal Grant funds to Local funds due to reductions in projected revenue from Title IV-E reimbursement grants. Additionally, $2,087,362 in Fixed Costs and $370,765 in Equipment and Equipment Rentals were shifted from Local funds to Federal Grant funds.

Mayor's Proposed Budget

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in both Local and non-Local funds. This adjustment includes $505,965, in Federal Grant funds. For more information about the Local funds portion of the COLA, please see the Workforce Investments chapter contained in Volume 3.

Decrease: Over the last two years, CFSA has made notable progress in improving the efficiency of the critical services that the agency provides to the children of the District of Columbia. The number of children served has drastically decreased, and the agency has significantly reduced its backlog of cases. The FY 2014 Local budget includes a reduction of $16,907,287 across multiple programs to align the budget with the agency's operational needs.

FY 2014 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table RL0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table RL0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**191,153**	**644.5**
Removal of One-Time Funding	Multiple Programs	-368	0.0
Other CSFL Adjustments	Multiple Programs	660	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**191,445**	**644.5**
Increase: Contractual Services projections based on agency initiatives	Multiple Programs	4,348	0.0
Increase: Planned step increases and Fringe Benefits adjustments	Multiple Programs	1,379	0.0
Increase: Other Services and Charges to cover projected expenses for legal services costs	Multiple Programs	424	0.0
Decrease: Subsidies and Transfers based on number of children served reduced	Multiple Programs	-5,422	0.0
Decrease: Fixed Costs to properly align the budget with projected costs	Multiple Programs	-2,337	0.0
Decrease: Equipment funding to properly align the budget with projected costs	Multiple Programs	-391	0.0
Decrease: Supplies and Materials to properly align the budget with projected costs	Multiple Programs	-151	0.0
Decrease: Debt Service costs assumed by the Master Lease program	Agency Management Program	-85	0.0
Shift: From Federal Grant funds, personal services previously funded by Title IV-E grants	Multiple Programs	2,235	25.5
LOCAL FUNDS: FY 2014 Agency Budget Submission		**191,445**	**670.0**
Decrease: Savings from reduced caseload	Multiple Programs	-16,907	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**174,538**	**670.0**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**53,910**	**172.5**
Increase: Fixed Costs to properly align the budget with projected costs	Multiple Programs	2,087	0.0
Increase: Contractual Services projections based on agency initiatives	Multiple Programs	777	0.0
Increase: Other Services and Charges to align budget with historical spending pattern	Multiple Programs	277	0.0
Increase: Equipment funding to properly align the budget with projected costs	Multiple Programs	371	0.0

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Table RL0-5 (Continued)
(dollars in thousands)

	PROGRAM	BUDGET	FTE
Increase: Supplies and Materials to properly align the budget with projected costs	Multiple Programs	70	0.0
Decrease: Subsidies and Transfers based on Number of children served reduced	Multiple Programs	-1,043	0.0
Shift: To Local funds, personal services from Title IV-E federal grants	Multiple Programs	-2,235	-25.5
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**54,215**	**147.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	506	0.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**54,721**	**147.0**
PRIVATE DONATIONS: FY 2013 Approved Budget and FTE		**18**	**0.0**
Increase: Contractual Services	Multiple Programs	26	0.0
PRIVATE DONATIONS: FY 2014 Agency Budget Submission		**44**	**0.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**1,200**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**1,200**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**1,200**	**0.0**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**10,786**	**0.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**10,786**	**0.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**10,786**	**0.0**
Gross for RL0 - Child and Family Services Agency		**241,289**	**817.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

Program Operations

Objective 1: Narrowing the Front Door to ensure that children grow up with their families and are only removed from their families when necessary (Office Entry Services).

Objective 2: Ensure target permanency planning immediately when children enter foster care (Foster Care Resource Administration).

Objective 3: Ensure the expeditious exit of children and youth from foster care to permanency, family environment or lifelong connections (In Home Permanency I and II).

KEY PERFORMANCE INDICATORS

Program Operations

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of investigations initiated 48 hours	92%	95%	70%	85%	95%	95%
Percentage of investigations closed within 35 days	80%	90%	77%	85%	90%	90%
Increase of relative placements[1]	17%	20%	17%	26%	30%	35%
Decrease the average number of months to reunification[2] (months)	14.4	14	13.7	12	8	5.4
Decrease the average number of months to adoption (months)	53.1[3]	45	43.1	36	30	27.3
Decrease re-entries into care within 12 months of exit or reunification	11.9%[4]	9.9%	Not Available	9.9%	9.9%	9.9 %
Increase placements in family foster homes	81%	90%	82%	82%	82%	82%
Decrease placements in group homes	6%	8%	6%	6%	6%	6%
Reduce the number of foster care placements	78%	75%	78%	75%	75%	75%
Increase placements in DC foster homes	130	200	225	250	300	350
Exits to a permanent home	75%	78%	80%	83%	85%	85%
Decrease the number of youth who age out of care	19%	24%	21%	18%	15%	12%
Increase youth engaged in aftercare services[5]	Not Available	Not Available	62%	75%	85%	90%

Office of the Director

Objective 1: Ensure well-being for children/youth.

KEY PERFORMANCE INDICATORS

Office of the Director

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Children and youth receive full medical evaluation within 30 days of entering care	66%	85%	85%	85%	85%	85%
Children and youth receive an initial pre-placement screening	80%	95%	92%	95%	95%	95%
Children ages zero to 6 receive developmental screeningsupon entry into foster care[6]	Not Available	Not Available	55%	60%	65%	70%
Increase third graders performing at grade level[7]	Not Available	Not Available	Not Available	38% (Baseline)	41%	44%
Increase high school graduation rate[8]	Not Available	Not Available	Not Available	25%	30%	35%
Increase college entry rate[9]	Not Available	Not Available	Not Available	30%	35%	40%
Increase college graduation rate[10]	Not Available	Not Available	Not Available	25%	30%	35%
Increase employed youths ages 20-21[11]	Not Available	Not Available	Not Available	50%	55%	60%
Decreased disconnected youth ages 16-21(not in school or working)[12]	Not Available	Not Available	46	41	37	34

Performance Plan Endnotes:

[1]This measure is a new indicator with the FY 2013 Performance Plan.

[2]It is the exit cohort for children in foster care between October 1, 2010 and September 30, 2011.

[3]It is the exit cohort for children in foster care between October 1, 2010 and September 30, 2011.

[4]FY 2011 Performance per the ACF District of Columbia data profile. FY 2012 is unavailable.

[5]This measure is a new indicator with the FY 2013 performance plan. Target projections based completion of youth transition plans.

[6]This measures is a new indicator with the FY 2013 performance plan.

[7]This measure is a new indicator with the FY 2013 performance plan. CFSA is working in Collaboration with RAISE DC on gathering and reporting this data.

[8]This measure is a new indicator with the FY 2013 performance plan. CFSA is working in Collaboration with RAISE DC on gathering and reporting this data.

[9]This measure is a new indicator with the FY 2013 performance plan. CFSA is working in Collaboration with RAISE DC on gathering and reporting this data.

[10]This measure is a new indicator with the FY 2013 performance plan. CFSA is working in Collaboration with RAISE DC on gathering and reporting this data.

[11]This measure is a new indicator with the FY 2013 performance plan. CFSA is working in Collaboration with RAISE DC on gathering and reporting this data.

[12]This measure is a new indicator with the FY 2013 performance plan. CFSA is working in Collaboration with RAISE DC on gathering and reporting this data.

Department of Behavioral Health

www.dbh.dc.gov
Telephone: 202.673.7440

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	185,300,699	191,167,559	240,593,182	25.9
FTEs	1,221.7	1,245.2	1,321.0	6.1

The mission of the Department of Behavioral Health (DBH) is to support prevention, treatment, resiliency and recovery for District residents.

Summary of Services

The Department of Behavioral Health (DBH) is responsible for developing, supporting, and overseeing a comprehensive, community-based, system of services and supports for residents with mental health and substance use disorders that is accessible, accountable, culturally competent, and choice-driven.

DBH provides prevention, intervention and treatment services for children, youth, and adults with mental health and/or substance abuse disorders. This includes a range of community-based outpatient and residential services that offer emergency psychiatric care, ambulatory services for mental health and substance abuse disorders, detoxification and prevention activities delivered primarily through a network of certified community providers. The goal is to tailor services to meet the individual needs of persons in care. Community-based services also included Medicaid reimbursable activities for eligible District residents, supported housing, school-based services and a pharmacy. DBH operates Saint Elizabeths Hospital, the District's inpatient psychiatric facility.

The DBH ensures quality of care through its regulation and certification authority as the Single State Agency for substance abuse and mental health.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table RM0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides the FY 2011 and FY 2012 actual expenditures.

Table RM0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	160,971	158,714	167,877	202,845	34,967	20.8
Special Purpose Revenue Funds	4,072	4,743	4,040	3,700	-340	-8.4
Total for General Fund	**165,043**	**163,457**	**171,917**	**206,545**	**34,628**	**20.1**
Federal Resources						
Federal Grant Funds	1,672	1,657	1,561	18,310	16,750	1,073.2
Federal Medicaid Payments	3,538	5,822	4,926	4,330	-596	-12.1
Total for Federal Resources	**5,210**	**7,479**	**6,486**	**22,640**	**16,154**	**249.0**
Private Funds						
Private Grant Funds	225	150	157	157	0	0.0
Private Donations	7	78	0	0	0	N/A
Total for Private Funds	**233**	**227**	**157**	**157**	**0**	**0.0**
Intra-District Funds						
Intra-District Funds	18,871	14,137	12,607	11,251	-1,356	-10.8
Total for Intra-District Funds	**18,871**	**14,137**	**12,607**	**11,251**	**-1,356**	**-10.8**
Gross Funds	**189,356**	**185,301**	**191,168**	**240,593**	**49,426**	**25.9**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents Authorized by Revenue Type

Table RM0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table RM0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	1,075.1	1,102.0	1,113.1	1,139.0	25.9	2.3
Special Purpose Revenue Funds	34.6	36.1	33.5	34.5	1.0	3.0
Total for General Fund	**1,109.7**	**1,138.2**	**1,146.6**	**1,173.5**	**26.9**	**2.3**
Federal Resources						
Federal Grant Funds	5.0	5.6	5.5	56.0	50.5	918.2
Federal Medicaid Payments	1.5	0.6	2.0	2.0	0.0	0.0
Total for Federal Resources	**6.5**	**6.2**	**7.5**	**58.0**	**50.5**	**673.3**
Intra-District Funds						
Intra-District Funds	80.1	77.4	91.1	89.6	-1.6	-1.7
Total for Intra-District Funds	**80.1**	**77.4**	**91.1**	**89.6**	**-1.6**	**-1.7**
Total Proposed FTEs	**1,196.2**	**1,221.7**	**1,245.2**	**1,321.0**	**75.8**	**6.1**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table RM0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table RM0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	71,903	74,796	76,371	83,663	7,292	9.5
12 - Regular Pay - Other	5,921	5,778	5,906	5,671	-235	-4.0
13 - Additional Gross Pay	4,141	4,148	1,965	1,793	-172	-8.8
14 - Fringe Benefits – Current Personnel	16,993	17,622	21,190	23,751	2,561	12.1
15 - Overtime Pay	4,501	3,178	1,953	1,953	0	0.0
99 - Unknown Payroll Postings	3	19	0	0	0	N/A
Subtotal Personal Services (PS)	**103,461**	**105,541**	**107,386**	**116,832**	**9,446**	**8.8**
20 - Supplies and Materials	9,728	6,292	6,608	6,993	385	5.8
30 - Energy, Comm. and Building Rentals	2,785	2,183	3,554	2,919	-635	-17.9
31 - Telephone, Telegraph, Telegram, Etc.	1,274	1,208	1,307	1,380	73	5.6
32 - Rentals - Land and Structures	2,710	297	2,642	4,839	2,197	83.2
34 - Security Services	2,414	2,256	2,141	2,247	106	4.9
35 - Occupancy Fixed Costs	506	123	149	444	295	198.2
40 - Other Services and Charges	11,973	11,609	13,080	14,086	1,006	7.7
41 - Contractual Services - Other	33,105	34,057	33,529	34,795	1,266	3.8
50 - Subsidies and Transfers	20,631	21,047	19,945	55,150	35,205	176.5
70 - Equipment and Equipment Rental	770	688	826	908	82	9.9
Subtotal Nonpersonal Services (NPS)	**85,895**	**79,760**	**83,782**	**123,761**	**39,979**	**47.7**
Gross Funds	**189,356**	**185,301**	**191,168**	**240,593**	**49,426**	**25.9**

*Percent change is based on whole dollars.

Division Description

The Department of Behavioral Health operates through the following 7divisions:

Behavioral Health Authority – plans for and develops mental health services; ensures access to services; monitors the service system; supports service providers by operating DBH's Fee for Service (FFS) system; provides grant funding for services not covered through the FFS system; regulates the providers within the District's public mental health system; and identifies the appropriate mix of programs, services, and supports necessary to meet the mental health needs of District residents.

This division contains the following 8 activities:

- **Office of the Director/Chief Executive Officer** – leads management and oversight of the public mental health system; directs the design, development, communication, and delivery of mental health services and supports; and identifies approaches to enhance access to services that support recovery and resilience;
- **Office of the Chief Clinical Officer** – advises the Director and sets standards for the provision of clinical care throughout the public mental health system for children, youth, and adults; oversees the community hospitals who hospitalize DBH consumers on an involuntary basis; oversees and improve quality of treatment of children and adolescents; approves Preadmission Screenings and Annual review (PASSAR) requests for patients and nursing facilities; and supervises the operation of the Comprehensive Psychiatric Emergency Program (CPEP) and the Homeless Outreach program;
- **Consumer and Family Affairs** – advises the Director and provides expertise on the consumer/family perspective and promotes and protects the legal, civil, and human rights of consumers;
- **Office of Policy Support** – advises the Director and leads policy development for the public mental health system; and provides support for the development and publication of rules and policies to guide the District public mental health system;
- **Office of Strategic Planning and Grants Management** – provides support for the development and publication of the annual performance management plan and Key Performance Indicators; coordinates the development and submission of annual mental health plan and mental health block grant application; provides support to the State Mental Health Planning Council; oversees the grants development, grants monitoring, grants award, and sub granting processes and procedures; and tracks expenditures and compliance with grant award stipulations;
- **Office of Accountability Quality Improvement/Audit** – provides oversight of providers for DBH to ensure that they meet or exceed the service delivery and documentation standards for Mental Health Rehabilitation Services (MHRS) and Mental Health Community Residence Facilities (MHCRF) and comply with applicable District and federal laws and regulations; monitors the provider network; investigates complaints and unusual incidents; and makes policy recommendations;
- **Office of Accountability Certification/Licensure** – certifies DBH provider agencies and licenses of all Mental Health (MH) Community Residential Facilities (CRFs). In addition, the certification unit monitors provider compliance with DBH regulations and local and federal laws; generates and enforces corrective action plans when necessary; monitors facilities on a regular basis, issuing notices of infraction when necessary; and ensures that the care coordination of CRF residents is taking place through coordination by the CRF staff and Core Service Agency treatment team members; and
- **Office of Accountability-Investigations** – conducts major investigations of critical incidents, presents a disposition of the matter, and develops the final investigative report that are submitted to the Director of DBH, General Counsel of DBH, and other appropriate parties, to ensure that the needs and treatment goals of individuals in care are identified and addressed.

Saint Elizabeths Hospital (SEH) – provides psychiatric, medical, and psycho-social inpatient psychiatric treatment to adults to support their recovery and return to the community. The Hospital's goal is to maintain an active treatment program that fosters individual recovery and independence as much as possible. In addition, this program manages logistics, housekeeping, building maintenance, and nutritional services at SEH, to ensure the

provision of a clean, safe and healthy hospital environment for individuals in care, their families, and staff. The Saint Elizabeths Hospital also ensures staff credentialing and licensing privileges, and provides medication and medical support services to eligible inpatients in order to effectively treat mental illness and enhance recovery. The Hospital is licensed by D.C.'s Department of Health as well as U.S. Department of Health and Human Services (DHHS) Center for Medical Services.

This division contains the following 14 activities:

- **The Office of the Chief Executive-SEH** – provides planning, policy development, quality improvement and mental health system design to create a comprehensive and responsive system of mental health care;
- **Office of Clinical and Medical Services-SEH** – provides high-quality medical care for inpatients at Saint Elizabeths Hospital in concert with psychiatric care to optimize physical and mental health and to facilitate successful discharge into the community. This includes providing active treatment to the inpatient population to improve quality of life through a recovery-based therapeutic program; monitoring services to eligible consumers in order to effectively treat mental illness and enhance recovery; providing prescriptions, medical screening, education, medical assessment and treatment to the inpatient population; and providing employee health services to staff;
- **Engineering and Maintenance-SEH** – provides maintenance and repairs to the Hospital to ensure a functional, safe, and secure facility for inpatients, visitors, and staff in order to maximize the benefits of the therapeutic milieu;
- **Fiscal and Support Services-SEH** – provides for the formulation, execution, and management of the Hospital's budget, billing and revenue operations; approves and finances all procurements; and oversees the overall financial integrity of the hospital to ensure the appropriate collection, allocation, utilization and control of city resources;
- **Forensic Services-SEH** – provides court-ordered forensic, diagnostic, treatment, and consultation services to defendants, offenders, and insanity acquitees committed by the criminal divisions of the local and federal court;
- **Housekeeping-SEH** – maintains a clean and sanitized environment throughout Saint Elizabeths Hospital facilities to enhance the therapeutic environment and level of clinical performance in all hospital areas;
- **Materials Management-SEH** – receives and delivers materials, supplies, and postal and laundry services to individuals in care, DBH staff employees, and customers so that they can provide or receive quality care, respectively. Materials management also provides an inventory of goods received, replenishes stock, and performs electronic receiving for all goods and services received in the Hospital;
- **Nursing Services-SEH** – provides active treatment and comprehensive, high-quality nursing care to the inpatient population at Saint Elizabeths Hospital, 24 hours a day and 7 days a week, to improve quality of life through a recovery-based therapeutic program; establishes the training curriculum for all levels of hospital staff; assures compliance with agreed-upon training programs for clinical and clinical support staff to maintain the health and safety of individuals in care and staff;
- **Nutritional Services-SEH** – provides optimum nutrition and food services, medical nutrition therapy, and nutrition education services in a safe and sanitary environment;
- **Security and Safety-SEH** – provides a safe and secure facility for inpatients, visitors and staff in order to ensure a therapeutic environment;
- **Transportation and Grounds-SEH** – manages the transportation resources, administrative functions, funding, and staff, to provide a safe, secure, and therapeutic physical environment for inpatients, staff, and visitors hospital-wide; provides vehicles and drivers for transportation services department-wide, patient food deliveries District-wide, and patient/staff transport;
- **Office of the Chief of Staff-SEH** – supports Saint Elizabeths Hospital staff by providing direct improvement in patient care to meet the requirements as set forth by the Department of Justice; establishes the training curriculum for all levels of hospital staff; provides clinical leadership and interdisciplinary treatment teams; assures compliance with agreed-upon training programs for clinical and clinical support staff to maintain the health and safety of individuals in care and staff; and ensures the provision of social work services, treatment

programs, and rehabilitation services; provides executive management, human resources coordination, organizational management and consultation, budget, contract management, public affairs, community outreach, and health information systems.

- **Office of the Chief Operating Officer-SEH** – provides oversight over the operational functions of the Hospital; manages the implementation and maintenance of the electronic medical record system (Avatar); provides support to Hospital environmental functions; assures that the integrity of the Health Information Management is maintained; and provides an effective and cost-efficient continuum of care for all patients including budgetary and revenue functions; and
- **Clinical Administration-SEH (Office of Accountability and Improvement-SEH)** – provides quality improvement utilizing performance improvement techniques in addition to using data and research to guide clinical practices; and provides oversight of the reporting functions for the Department of Justice and the Corporate Integrity Agreement, including the Independent Review Organization.

Behavioral Health Services and Supports (BHSS) – is responsible for the design, delivery, and evaluation of mental health services and support for children, youth, families, adults, and special populations to maximize their ability to lead productive lives.

This division contains the following 15 activities:

- **Office of the Senior Deputy Director-BHSS** – oversees the operations of the Mental Health Services and Supports Division, which includes the multi-cultural outpatient service, the physicians practice group, same- day or walk-in services, the outpatient competency restoration program, services for deaf individuals with a psychiatric illness, services for developmentally disabled people with a psychiatric illness, two government operated outpatient clinics, and the private provider network;
- **Organizational Development-BHSS**– oversees the DBH Training Institute; the Community Service Review Unit, responsible for conducting a qualitative evaluation of the system of care; and Applied Research and Evaluation, responsible for developing program level and system-wide evaluation measures to generate performance data that can be used for service improvements;
- **Adult Services Supported Housing-BHSS** – provides bridge housing subsidies and capital funding to finance the development of new affordable permanent housing units for people with serious mental illness. An array of scattered site housing is provided through local bridge subsidies and federal vouchers;
- **Adult Service Supported Employment-BHSS** – provides employment assistance and support for consumers with significant mental health diagnoses for whom competitive employment has been interrupted or intermittent. Supports services include job placement, job coaching, and crisis intervention so that consumers can maintain part or full-time employment;
- **Adult Services Assertive Community Treatment (ACT)-BHSS**– provides intensive, integrated community-based mental health intervention and support services designed to provide rehabilitative and crisis treatment;
- **Adult Services Forensic-BHSS**– provides mental health services and continuity of care to individuals involved in the criminal justice system who have serious mental illnesses; and oversees a network of providers to ensure that individuals under court supervision and/or who are leaving the criminal justice system have access to a full range of services;
- **Care Coordination-BHSS** – provides counseling through a telephone-based service center that links people in need of mental health services to community providers, and determines eligibility and authorizes services. One of the services provided, the Access HelpLine, 1-888-7WE-HELP (1-888-793-4357), operated 24 hours per day, 7 days per week, provides crisis intervention, telephone counseling, and information and referral to callers who are in crisis and dispatches mobile crisis services as appropriate. Callers also have 24-hour access to suicide prevention and intervention services (1-800-273-8255). In addition, a 24-hour suicide prevention and intervention service line is available to citizens identified within Metro stations who are in need of support. This service is co-sponsored with the Washington Metropolitan Area Transit Authority through the Access HelpLine;

- **Mental Health Services-BHSS** – directs and manages the government operated mental health services, including a multicultural program, a deaf/hard of hearing program, an intellectual disability program, an out-patient competency restoration program, out-patient services for forensically committed individuals and a same day services program;
- **Comprehensive Psychiatric Emergency Program (CPEP)-BHSS** – provides mental health services to adults in psychiatric crises who need stabilization to prevent harm to themselves or others. Services are enhanced to convert hospitalizations, prevent decompensation, and provide mobile crisis intervention for this population;
- **Pharmacy-BHSS**– provides safety net pharmacy services for Psychiatric Medications for residents of the District of Columbia who are enrolled in the DBH system of care and who are uninsured and unable to pay for their medications;
- **Homeless Outreach-BHSS** – provides services directly to individuals who are homeless and in crisis;
- **Children and Youth Services-BHSS** – responsible for developing and implementing a system of care for children, adolescents, and their families that promotes prevention/early intervention, continuity of care, community alternatives to out-of-home and residential placements, and diversion from the juvenile justice system. Child and Youth Services within the Authority provides direct clinical services including school-based mental health services, evidence-based services, youth forensic services, and oversight of youth placed in Psychiatric Residential Treatment Facilities (PRTFs);
- **Early Childhood and School Mental Health-BHSS** – promotes social and emotional development and addresses psycho-social and mental health problems that create barriers to learning. The program is responsible for the direct provision of prevention, early intervention, and brief treatment services to youth enrolled in D.C. Public and Public Charter schools through the Parent, Infant Early Childhood Enhancement Program located within the government operated clinic;
- **Integrated Care-BHSS** – seeks to reduce the inpatient census and admissions to St. Elizabeths Hospital by identifying consumers who need a comprehensive array of services that include mental health, non-mental health, and informal support services to integrate to their fullest ability in their communities and families; and coordinates, manages, and evaluates the care for these consumers to improve their quality of life and tenure in a community setting, and provides care management services to individuals with complex mental health needs as well as those discharged form a psychiatric inpatient stay in a community hospital; and
- **Physicians' Practice Group-BHSS (PPG)** – serves consumers at two government-operated sites, and outplaces psychiatrists at private CSA sites to increase the availability of psychiatric services at those sites. Additionally, PPG psychiatric services are also provided to consumers by specialized teams working within MHSS (Multi-Cultural Services and services for individuals who are deaf/hard of hearing or who have intellectual disabilities).

Addiction Prevention and Recovery Services and Support – is responsible for the development and delivery of substance abuse prevention, treatment and recovery support services. Prevention services include raising public awareness about the consequences of substance abuse and providing evidence-based program resources to community and faith-based organizations to promote wellness and reduce substance use and abuse. Treatment services include assessment and referrals for appropriate levels of care. Treatment services also include maintenance of a comprehensive continuum of substance abuse treatment services including outpatient, intensive outpatient, residential, detoxification and stabilization, and medication assisted therapy. Recovery support services include wrap-around services to ensure a full continuum of care, such as mentoring services, education skills building, and job readiness training. APRA ensures the quality of these services through its regulation and certification authority as the Single State Agency for substance abuse.

This division contains the following 7 activities:

- **Office of the Senior Deputy Director Addiction Services** – provides overall direction, policy development, and supervision for the other activities within the division;
- **Office of Addiction Services Operations** – ensures the financial stability, fiscal integrity, and program accountability for substance abuse activities. The office manages the operating budget, financial operations, and

facilities and is responsible for overseeing grant compliance and monitoring contracts that support mandatory the Single State for substance abuse functions;

- **Office of the Deputy Director for Administration** – manages the administrative functions of Addiction Services, and coordinates and ensures adherence to substance abuse privacy and risk management requirements for the agency and substance abuse treatment provider network. In addition, the office oversees, coordinates, and ensures high quality prevention and performance-related activities, including regulation of substance abuse treatment services in the District of Columbia;
- **Office of Addiction Prevention Services** – works to prevent the onset of, and reduce the progression of, substance abuse risk among youth through a comprehensive public health and risk reduction prevention strategy that addresses the interrelated and root causes of tobacco, alcohol, marijuana, and other drug use. In addition, the office monitors and ensures that federal funds are addressing national outcome measures, high performance standards, and statutory requirements;
- **Office of Performance Management** – is responsible for evaluating, monitoring and managing the performance of all addictions and recovery programs, services, providers and staff. In addition, the office oversees the quality assurance and certification process for all substance abuse treatment facilities and programs in the District of Columbia. The Quality Assurance division conducts surveys of, and works with, substance abuse treatment providers to promote the highest quality standards for delivering services related to best practice models for substance abuse treatment. The Certification and Regulation division certifies substance abuse treatment facilities and programs to ensure compliance with District and federal laws and regulations. Only DBH-certified substance abuse treatment facilities and programs may lawfully provide treatment services in the District of Columbia;
- **Office of the Deputy Director for Addiction Treatment** – ensures the effective delivery of substance abuse treatment services to direct service treatment programs and programs that DBH contracts with or regulates. The office ensures that the highest quality treatment services are provided through policy development, analysis, and research; and
- **Implementation of Drug Treatment Choice** – provides subsidies and transfers for substance abuse treatment services only.

Mental Health Financing/Fee for Service – provides operational assistance and claims adjudication to support the community-based mental health services program.

This division contains the following 4 activities:

- **Mental Health Rehabilitation Services** – allocates Local funding for the payment of claims to private providers for children, youth, families, and adults who are District residents and receive Mental Health Rehabilitation Services;
- **Mental Health Rehabilitation Services – Local Match** – allocates Medicaid funding for the payment of claims to private providers for children, youth, families, and adults who are District residents and receive Mental Health Rehabilitation Services;
- **Claims Administration/Billing** – supports the internal Department of Behavioral Health structure for claims processing and reimbursement, including administrative claiming, and processes MHRS claims for community-based providers; and
- **Provider Relations** – provides technical assistance, training and coaching support to the DBH provider network.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division Structure Change

In FY 2014, the agency added a new division and/or consolidated some divisions and/ or activities. The proposed division structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table RM0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table RM0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management								
(1010) Personnel	1,344	1,349	1,562	212	12.7	13.0	14.0	1.0
(1015) Training and Employee Development	324	324	351	27	2.9	3.0	3.0	0.0
(1017) Labor Relations	371	389	412	23	2.9	3.0	3.0	0.0
(1020) Contracting and Procurement	868	865	870	6	8.8	9.0	9.0	0.0
(1030) Property Management	1,655	3,757	4,161	404	2.9	3.0	3.0	0.0
(1040) Information Technology	5,924	5,905	6,217	312	24.4	25.0	25.0	0.0
(1050) Financial Management-Agency	1,903	2,960	2,257	-704	12.7	13.0	13.0	0.0
(1055) Risk Management	126	131	134	3	1.0	1.0	1.0	0.0
(1060) Legal Services	287	296	296	0	0.0	0.0	0.0	0.0
(1080) Communications	178	25	25	0	1.0	0.0	0.0	0.0
(1085) Customer Services	24	65	65	0	0.0	0.0	0.0	0.0
(1087) Language Access	58	59	59	0	0.0	0.0	0.0	0.0
(1099) Court Supervision	258	312	312	0	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Management	**13,320**	**16,437**	**16,720**	**283**	**69.3**	**70.0**	**71.0**	**1.0**
(100F) DBH Financial Operations								
(110F) DBH Budget Operations	521	521	504	-16	3.9	4.0	4.0	0.0
(120F) DBH Accounting Operations	789	803	835	31	9.5	9.8	9.8	0.0
(130F) DBH Fiscal Officer	229	265	265	0	2.0	2.0	2.0	0.0
Subtotal (100F) DMH Financial Operations	**1,539**	**1,589**	**1,604**	**15**	**15.4**	**15.8**	**15.8**	**0.0**
(1800) Behavioral Health Authority								
(1810) Office of the Director/ Chief Executive Officer	1,661	1,042	1,040	-2	9.8	7.0	6.0	-1.0
(1815) Office of the Chief Clinical Officer	1,864	1,868	1,959	91	2.0	2.0	3.0	1.0
(1820) Consumer and Family Affairs	1,163	1,113	1,100	-12	2.0	2.0	2.0	0.0
(1865) Office of Policy Support	392	498	490	-8	2.9	4.0	4.0	0.0
(1866) Office of Strategic Planning and Grants Management	732	908	533	-375	1.0	1.0	1.0	0.0

(Continued on next page)

Table RM0-4 (Continued)

(dollars in thousands)

Division/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1800) Behavioral Health Authority (continued)								
(1880) Office of Accountability - QI/Audit	778	994	763	-231	6.9	8.1	8.1	0.0
(1881) Office of Accountability - Certification/Licensure	632	710	675	-35	6.3	6.5	6.5	0.0
(1882) Office of Accountability - Investigations	161	175	183	8	1.5	1.5	1.5	0.0
Subtotal (1800) Behavioral Health Authority	**7,382**	**7,308**	**6,744**	**-564**	**32.3**	**32.1**	**32.1**	**0.0**
(3800) Saint Elizabeths Hospital								
(3805) Office of the Chief Executive	1,807	326	474	148	18.5	3.0	3.0	0.0
(3810) Office of Clinical and Medical Services-SEH	22,811	18,742	20,593	1,851	149.7	148.8	146.4	-2.5
(3815) Engineering and Maintenance - SEH	5,235	5,274	4,986	-288	20.5	16.0	17.0	1.0
(3820) Fiscal and Support Services-SEH	1,355	4,514	3,536	-978	8.8	10.0	4.5	-5.5
(3825) Forensic Services - SEH	727	877	478	-398	8.8	10.0	3.0	-7.0
(3830) Housekeeping - SEH	2,295	2,176	2,073	-103	43.9	42.0	40.0	-2.0
(3835) Materials Management - SEH	1,391	1,513	1,624	111	6.8	7.0	7.0	0.0
(3845) Nursing - SEH	32,856	33,023	34,262	1,239	410.9	431.5	443.2	11.6
(3850) Nutritional Services SEH	3,642	3,478	3,348	-131	33.2	30.1	28.1	-2.0
(3860) Security and Safety - SEH	1,141	2,555	1,867	-688	18.5	19.0	19.0	0.0
(3865) Transportation and Grounds - SEH	973	871	851	-21	7.8	6.0	6.0	0.0
(3870) Office of the Chief of Staff - SEH	1,746	6,879	2,343	-4,536	19.5	82.2	25.0	-57.2
(3875) Office of the Chief Operating Officer - SEH	1,260	2,061	1,523	-537	17.6	26.8	20.0	-6.8
(3880) Clinical Administration - SEH	5,384	1,374	5,849	4,476	77.3	12.0	69.4	57.4
Subtotal (3800) Saint Elizabeths Hospital	**82,623**	**83,662**	**83,809**	**146**	**841.8**	**844.5**	**831.5**	**-13.0**
(4800) Behavioral Health Services and Supports								
(4805) Office of the Deputy Director - BHSS	11,828	12,184	12,179	-5	6.8	7.0	6.0	-1.0
(4810) Organizational Development - BHSS	862	1,279	808	-470	8.8	11.0	8.0	-3.0
(4815) Adult Services - Support Housing - BHSS	7,065	8,428	8,263	-165	3.9	3.0	3.0	0.0
(4820) Adult Services - Support Employment BHSS	1,077	844	190	-654	1.3	2.0	2.0	0.0
(4825) Adult Services Assertive Community Treatment - BHSS	107	109	113	3	1.0	1.0	1.0	0.0
(4830) Adult Services - Forensic - BHSS	1,287	1,215	1,323	109	5.8	5.0	6.0	1.0
(4835) Care Coordination - BHSS	2,240	1,625	1,744	119	20.5	19.0	21.0	2.0
(4840) Mental Health Services - BHSS	2,733	2,567	3,433	865	22.4	26.5	33.0	6.5
(4845) Comprehensive Psych Emergency Program (CPEP)-BHSS	8,320	8,441	7,731	-710	60.7	66.8	64.8	-2.0
(4850) Pharmacy - BHSS	2,435	2,391	2,404	13	8.6	8.0	9.0	1.0
(4855) Homeless Outreach Services - BHSS	1,083	1,148	1,178	30	7.9	7.5	8.0	0.5
(4860) Children and Youth - BHSS	12,574	13,687	13,961	274	34.1	33.5	41.0	7.5
(4865) Early Childhood and School MH Program - BHSS	5,550	5,954	5,977	23	53.2	60.2	58.5	-1.7
(4870) Integrated Care - BHSS	1,882	1,635	1,690	55	6.8	7.0	7.0	0.0
(4880) Physicians Practice Group - BHSS	1,868	2,570	1,998	-571	9.1	12.4	9.4	-3.0
Subtotal (4800) Behavioral Health Services and Supports	**60,911**	**64,076**	**62,991**	**-1,085**	**251.0**	**269.9**	**277.7**	**7.8**

(Continued on next page)

Table RM0-4 (Continued)

(dollars in thousands)

Division/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(6800) Addiction Prevention and Recovery Administration								
(6810) Office of Senior Deputy	0	0	717	717	0.0	0.0	5.0	5.0
(6820) Deputy Director for Operations	0	0	7,204	7,204	0.0	0.0	24.0	24.0
(6830) Deputy Director for Administration	0	0	1,255	1,255	0.0	0.0	12.0	12.0
(6840) Prevention Services	0	0	5,962	5,962	0.0	0.0	16.0	16.0
(6850) Performance Management	0	0	455	455	0.0	0.0	4.0	4.0
(6855) Deputy Director for Treatment	0	0	8,741	8,741	0.0	0.0	14.0	14.0
(6870) Implementation of Drug Treatment Choice	0	0	15,098	15,098	0.0	0.0	0.0	0.0
Subtotal (6800) Addiction Prevention and Recovery Admin.	**0**	**0**	**39,431**	**39,431**	**0.0**	**0.0**	**75.0**	**75.0**
(7800) Mental Health Financing/Fee for Service								
(7820) Mental Health Rehabilitation Services	5,626	3,698	7,195	3,498	0.0	0.0	0.0	0.0
(7825) Mental Health Rehabilitation Services - Local Match	11,994	13,213	20,500	7,287	0.0	0.0	0.0	0.0
(7870) Claims Administration/Billing	634	685	968	283	7.8	9.0	13.0	4.0
(7880) Provider Relations	1,276	499	630	131	4.2	4.0	5.0	1.0
Subtotal (7800) Mental Health Financing/Fee for Service	**19,530**	**18,095**	**29,294**	**11,199**	**12.0**	**13.0**	**18.0**	**5.0**
(9960) Year End Close								
No Activity Assigned	-4	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	**-4**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**185,301**	**191,168**	**240,593**	**49,426**	**1,221.7**	**1,245.2**	**1,321.0**	**75.8**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Department of Behavioral Health's (DBH) proposed FY 2014 gross budget is $240,593,182, which represents a 25.9 percent increase over its FY 2013 approved gross budget of $191,167,559. The budget is comprised of $202,844,672 in Local funds, $18,310,251 in Federal Grant funds, $4,329,879 in Federal Medicaid Payments, $157,243 in Private Grant funds, $3,700,000 in Special Purpose Revenue funds, and $11,251,138 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DBH's FY 2014 CSFL budget is $169,019,571, which represents a $1,142,399, or 0.7 percent, increase over the FY 2013 approved Local funds budget of $167,877,172.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DBH included the removal of $1,000,000 in one-time funding, which was used to support implementation of the South Capitol Street Memorial Amendment Act of 2012 in FY 2013.

The FY 2014 CSFL calculated for DBH included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $791,443 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth; $1,350,956 in nonpersonal services, which is comprised of $1,027,974 based on the Consumer Price Index factor of 2.4 percent, $51,768 in funding for Medicaid Growth to account for a growth rate of 5.1 percent on the Local match based on prevailing conditions of the economy and changes in the federal government's Medicaid policy, and $271,214 for a Fixed Cost Inflation factor derived from cost estimates provided by the Department of General Services (DGS). During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

DBH's FY 2014 budget proposal continues to focus on providing preventive and recovery services for District residents in need of mental health services. This is most evident in their continued mission to expand the quality of mental health services available to District residents.

Increase: In Local funds, the budget proposal includes an increase of $2,222,766 for Fixed Costs to align Rentals - Land and Structures with the Department of General Services' (DGS) estimates. The budget proposal for personal services (PS) was similarly adjusted for increases of $855,456 for projected Fringe Benefit costs and $647,525 to cover projected step increases. Other adjustments in the budget proposed for Local funds include an increase of $194,709 for the Mental Health Rehabilitation Services.

In the budget submission for Federal Grant funds, DBH proposes an increase of $975,178 to align the budget with anticipated grant awards for the Medicare entitlement program. A proposal to increase the budget by $972,000 and 4.5 FTEs is based on projected grant awards for the New Care Expansion Implementation Grant and PS adjustments related to staffing projections for the Project for Assistance in Transition from Homelessness (PATH) grant. In Special Purpose Revenue funds, the budget proposal includes an increase of $435,000 and 1.0 FTE based on projected revenues for reimbursements from the Federal beneficiary and the U.S. Marshalls for consumer care.

DBH's budget proposal for Intra-District funds reflects various Memorandum of Understanding (MOU) agreements entered into with other District agencies to cover various mental health services throughout the District. These agreements include increases of $227,000 for Federal Medicaid reimbursements via Intra-District transfer from the Department of Health Care Finance, $101,000 to provide technical assistance with the development of emergency preparedness from an MOU with the Department of Health, $37,000 from an MOU with the Child and Family Services agency in support of the Wrap Around Services, and $16,000 from an MOU with the Department of Health to support Mental and Family Health Administrations.

Decrease: In Local funds, the budget proposal includes an adjustment of $3,224,744 to reallocate funds across various programs to align the budget with the operational needs of the agency in providing offsets to various programs and services with proposals for increased funding in FY 2014. An additional reduction of $695,312 reflects reallocated funds to cover fixed costs estimates provided by DGS.

In Federal Grant funds, the budget proposal was adjusted to include a reduction of $376,000 based on the reduction of carryover of the Mental Health Block Grant. Another reduction of $189,581 which supported 2.0 FTEs, was carried out to align the budget with anticipated grant awards for the Capitol Care Grant. Other proposed adjustments in the budget for Federal Grant funds include reductions of $184,830 for the Shelter plus Grant and $133,000 and 1.0 FTE for the State Data Infrastructure Grant (DIG) based on their expiration dates.

In Federal Medicaid Payments, DBH proposes a reduction of $601,667 based on federal Medicaid revenue projections. In Intra-District funds, the budget was adjusted for a reduction of $1,920,000 and 1.7 FTEs based on projected funding in Letters of Intent from various agencies. In addition, a reduction of $101, 463 was based on the MOU with the Department of Health to support the project LAUNCH.

Shift: In FY 2014, DBH proposes a reclassification of $774,822 from Special Purpose Revenue funds to Federal Grant funds. This adjustment aligns the agency's Medicare services with a programmatic shift that is related to federal funding sources.

Mayor's Proposed Budget

Enhance: In order to ensure enrolled consumers receiving Mental Health Rehabilitation Services (MHRS) and eligible to receive Medicaid reimbursements are covered, a budget proposal of $7,414,889 was applied to support the Local match for MHRS for Medicaid eligible participants. Additional funding of $2,174,913 was allocated for Mental Health Rehabilitation Services for locally funded, non-Medicaid eligible participants. DBH currently provides school-based mental health services in 53 DCPS schools: 42 traditional Public Schools and 11 Public Charter Schools. DBH's school mental health program provides prevention, early intervention and treatment with a goal of enhancing youth emotional development.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in both Local and non-Local funds. This adjustment includes $197,048 in Federal Grant funds, $5,921 in Federal Medicaid Payments, $79,891 in Special Purpose Revenue funds, and Intra-District funds may be impacted. For more information about the Local funds portion of the COLA allocation, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Increase: In Local funds, funding for $2,222,766 previously designated for DBH's relocation was restored and placed in contractual services. An additional $388,957 was allocated to support professional and contractual services fees associated with St. Elizabeths Hospital.

Decrease: In Local funds, fixed cost was reduced by $2,611,723 due to the agency remaining at 35 K Street and revised estimates by the Department of General Services (DGS). Federal Grant funds were reduced by $197,048 and the Special Purpose Revenue funds were reduced by $79,891 to offset the proposed cost of living adjustment.

Transfer In: The Department of Health's Addiction Prevention Recovery Administration (APRA) program which provides District residents with preventive services and treatment for substance abuse has been merged into the Department of Mental Health to create a new Department of Behavioral Health. A determination was made that a significant number of mental health patients also suffer from substance use disorders. Coordinating both mental health and substance use treatments under one administration will ensure the most effective, favorable outcome for its recipients. The budget proposal for APRA includes Local funds of $24,235,299 and 26.0 FTEs to support programmatic requirements and staffing needs. In Federal Grant funds, the budget proposal is $14,910,966 and 49.0 FTEs in support of grant and provider services. In Intra-District funds, the budget proposal includes an APRA MOU with the Department of Human Services for $284,600, which also provides support for grant-related services.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table RM0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table RM0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**167,877**	**1,113.1**
Removal of One-Time Funding	Multiple Programs	-1,000	0.0
Other CSFL Adjustments	Multiple Programs	2,142	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**169,020**	**0.0**
Increase: Cover fixed cost estimates for Rental - Lands based on estimates from the Department of General Services (DGS)	Agency Management	2,223	0.0
Increase: Cover personal services for projected Fringe Benefit costs	Multiple Programs	855	0.0
Increase: Cover personal services for projected step increases	Multiple Programs	648	0.0
Increase: Cover projected costs in Mental Health Rehabilitation Services (MHRS)	Mental Health Financing/Fee for Service	195	0.0
Decrease: Reallocation of funding across various programs to align the budget with programmatic needs and assessments including personal services and projected step increases	Multiple Programs	-3,225	0.0
Decrease: Reallocation of funds within fixed costs to align budget with projected estimates from the Department of General Services (DGS)	Multiple Programs	-695	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**169,020**	**1,113.1**
Enhance: Local match for Mental Health Rehabilitation Services for Medicaid eligible participants	Mental Health Financing/Fee for Service	7,415	0.0
Enhance: Funding for Mental Health Rehabilitation Services for locally funded, non-Medicaid eligible participants	Mental Health Financing/Fee for Service	2,175	0.0
Increase: Restore funding previously designated in Fixed Cost for agency relocation	Behavioral Health Services and Supports	2,223	0.0
Increase: Funding to support professional and contractual service fees	Saint Elizabeths' Hospital	389	0.0
Decrease: Fixed cost to align with the Department of General Services estimates	Agency Management	-2,612	0.0
Transfer In: The Addiction Prevention Recovery Administration from the Department of Health	Addiction Prevention and Recovery Administration	24,235	26.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**202,845**	**1,139.1**

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Table RM0-5 (continued)
(dollars in thousands)

	PROGRAM	BUDGET	FTE
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**1,561**	**5.5**
Increase: Grant award for Medicare Entitlement	Behavioral Health Services and Supports	975	0.0
Increase: New Care Expansion Implementation Grant and PATH Grant with projected awards	Behavioral Health Services and Supports	972	4.5
Decrease: Based on on projected carryover of Block Grant from prior year	Behavioral Health Services and Supports	-376	0.0
Decrease: Based on Capitol Care Grant expiration date	Mental Health Financing/Fee for Service	-190	-2.0
Decrease: Funding for the Shelter Plus Grant based on grant expiration date	Behavioral Health Services and Supports	-185	0.0
Decrease: State Data Infrastructure Grant (DIG) based on expiration date	Behavioral Health Services and Supports	-133	-1.0
Shift: New Medicare entitlement Funding from Special Purpose Revenue funds	Behavioral Health Services Supports	775	0.0
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**3,399**	**7.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	197	0.0
Decrease: To offset the proposed cost of living adjustment	Multiple Programs	-197	0.0
Transfer In: The Addiction and Prevention Recovery Administration from the Department of Health	Addiction Prevention and Recovery Administration	14,911	49.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**18,310**	**56.0**
FEDERAL MEDICAID PAYMENTS: FY 2013 Approved Budget and FTE		**4,926**	**2.0**
Decrease: Budget with Federal Medicaid revenue projections	Agency Management	-602	0.0
FEDERAL MEDICAID PAYMENTS: FY 2014 Agency Budget Submission		**4,324**	**2.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	6	0.0
FEDERAL MEDICAID PAYMENTS: FY 2014 Mayor's Proposed Budget		**4,330**	**2.0**
PRIVATE GRANT FUNDS: FY 2013 Approved Budget and FTE		**157**	**0.0**
No Changes		0	0.0
PRIVATE GRANT FUNDS: FY 2014 Agency Budget Submission		**157**	**0.0**
No Changes		0	0.0
PRIVATE GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**157**	**0.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**4,040**	**33.5**
Increase: Budget with projected revenue for reimbursement from Federal Beneficiary and U.S. Marshalls for consumer care	Saint Elizabeths Hospital	435	1.0
Shift: Budget to federal funding for Medicare Program	Saint Elizabeths Hospital	-775	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**3,700**	**34.5**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	80	0.0
Decrease: To offset the proposed cost of living adjustment	Multiple Programs	-80	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**3,700**	**34.5**

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Table RM0-5 (continued)
(dollars in thousands)

	PROGRAM	BUDGET	FTE
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**12,607**	**91.1**
Increase: Federal Medicaid reimbursement through Intra-District transfer from the Department of Health Care Finance	Multiple Programs	227	0.0
Increase: MOU with the Department of Health to provide technical assistance with development of emergency preparedness	Mental Health Authority	101	0.0
Increase: MOU with the Child and Family Services Agency in support of the Wrap Around Services	Behavioral Health Services and Supports	37	0.0
Increase: MOU with the Department of Health to support Mental and Family Health Administrations	Behavioral Health Services and Supports	16	0.0
Decrease: MOU funding based on the commitment of funding received through Letters of Intent from various agencies and align staffing as projected	Multiple Programs	-1,920	-1.7
Decrease: MOU with the Department of Health to support project LAUNCH	Behavioral Health Services and Supports	-101	0.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**10,967**	**89.4**
Transfer In: Memorandum of Understanding (MOU) for the Addiction Prevention and Recovery Administration	Addiction Prevention and Recovery Admininistration	285	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**11,251**	**89.4**
Gross for RM0 - Department of Behavioral Health		**240,593**	**1,321.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Addiction Prevention and Recovery Administration

Objective 1: Reduce priority risk factors that place District children, youth, families, and communities at risk of substance use and interrelated problems.

Objective 2: Promote long-term recovery from substance use disorder through maintenance of a comprehensive continuum of accessible substance abuse treatment and recovery support services.

KEY PERFORMANCE INDICATORS

Addiction Prevention and Recovery Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of adults reached through planned prevention strategies	Not Available[1]	5,200	6,388	7,400	8,400	9,400
Number of youth reached through planned prevention strategies	Not Available	13,500	4,797	6,000	7,200	8,400
Percentage of adults that successfully complete treatment[2]	70%	55%	42.68%	60%	60%	60%
Percentage of youth that successfully complete treatment	Not Available	25%	19.5%	30%	30%	30%
Percentage of recovery support clients that maintain abstinence from ATOD 6 months post admission	83%	85%	84%	85%	85%	85%
Number of technical assistance encounters provided	1,060	1,200	1,448	1,500	1,550	1,600
Percentage of contracted providers that undergo a financial review	72%	85%	72%	85%	85%	85%
Percentage of contracted providers that undergo a contract review	Not Available	75%	Not Available	85%	85%	85%

Behavioral Health Authority

Objective 1: Expand the range of mental health services.

Objective 2: Increase access to mental health services.

Objective 3: Continually improve the consistency and quality of mental health services.

Objective 4: Ensure system accountability.

KEY PERFORMANCE INDICATORS

Mental Health Authority

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of WMATA staff trained by DMH train-the-trainer suicide prevention	Not Available	Not Available	20	TBD[3]	TBD[4]	TBD[5]
Expand access to early childhood services – Primary Project	Not Available	Not Available	30	35	TBD	TBD
Develop Assertive Community Treatment (ACT) Scorecard	Not Available	Not Available	Not Available	TBD[6]	TBD[7]	TBD[8]
Establish benchmarks for supported employment	Not Available	Not Available	Not Available	TBD[9]	TBD[10]	TBD[11]
Provider Scorecard -providers' average quality (adult) score	71.4	80.0	TBD	TBD	TBD	TBD
Provider Scorecard -providers' average quality (child) score	63.3	80.0	TBD	TBD	TBD	TBD
Provider Scorecard- providers' average financial score	80.2	85.0	TBD	TBD	TBD	TBD
Expand DMH disaster mental health response capacity	Not Available	Not Available	Not Available	TBD[12]	TBD[13]	150
Increase grievance process training	2	2	1	2	3	3
Provider site grievance process training	Not Available	Not Available	Not Available	2	3	3

Saint Elizabeths Hospital

Objective 1: Continually improve the consistency and quality of mental health services.

KEY PERFORMANCE INDICATORS

Saint Elizabeths Hospital

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual[14]	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of nursing staff with competency-based recovery model training	Not Available	Not Available	Not Available	95%	TBD	TBD
Percentage of nurses receiving objectives and nursing interventions training	Not Available	Not Available	Not Available	95%	TBD	TBD
Total patients served per day	288	291	275	275	275	275
Elopements per 1,000 patient days	0.4	0.5	0.3	0.3	0.3	0.3
Patient injuries per 1,000 patient days[15]	0.3	0.3	0.4	0.3	0.3	0.3
Missing documentation of medication administration results[16]	Not Available	Not Available	0.3%	0.3%	0.3%	0.2%
Unique patients who were restrained at least once during month[17]	0.4%	0.4%	0.1%	0.1%	0.1%	0.1%
Unique patients who were secluded at least once during month	0.6%	0.6%	0.6%	0.7%	0.6%	0.5%
Percentage of patients re-admitted to Saint Elizabeths Hospital within 30 days of discharge	5.2%	5.0%	5.3%	6.0%	5.8%	5.5%

Behavorial Health Services and Supports

Objective 1: Expand the range of mental health services.

Objective 2: Increase access to mental health services.

Objective 3: Continually improve the consistency and quality of mental health services.

KEY PERFORMANCE INDICATORS

Mental Health Services and Supports

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual[18]	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Child/Youth CSRs overall system performance	59%	65%	65%	70%	70%	75%
Baseline and reduced number of bed days C/Y spend in psychiatric residential treatment facilities (PRTFs)	Not Available	72,687[19]	33,348[20]	50,881	48,337	45,920
Increase C/Y receiving Multi-Systemic Therapy (MST)	129	155	119	+20%[21]	TBD[22]	TBD[23]
Increase C/Y receiving Functional Family Therapy (FFT)	82	98	224	+20%[21]	TBD[22]	TBD[23]
Increase C/Y receiving High Fidelity Wraparound (HFW)	211	232	282	+20%[21]	TBD[22]	TBD[23]
Increase new supported housing vouchers/subsidies and/or capital housing units and develop a housing plan	1,396[24]	100[25]	59[26]	200[27]	100[27]	100[28]
Method to assess need for supported employment and referral of consumers to service	Not Applicable	TBD[29]	17%[30]	60%[30]	60%[30]	60%
Increase number of consumers receiving supported employment service	761	837	757	963	+5%	+5%
Adults receive at least one (1) non-crisis service in a non-emergency setting within 7 days of discharge from a psychiatric hospitalization	69.63%	70%	71.3%[31]	70%	70%	70%
C/Y receive at least one (1) non-crisis service in a non-emergency setting within 7 days of discharge from a psychiatric hospitalization	55.96%	70%	61%[32]	70%	70%	70%
Adults receive at least one (1) non-crisis service in a non-emergency setting within 30 days of discharge from a psychiatric hospitalization	Not Available	80%	80.8%[33]	80%	80%	80%
C/Y receive at least one (1) non-crisis service in a non-emergency setting within 30 days of discharge from a psychiatric hospitalization	Not Available	80%	79.4%[34]	80%	80%	80%

Behavorial Health Financing

Objective 1: Continually improve the consistency and quality of mental health services.

KEY PERFORMANCE INDICATORS

Mental Health Financing/Fee for Service

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Improve total Medicaid claims paid by facilitating providers reducing DHCF denials	5.1%	≤5%	5.5%	≤5%	≤5%	≤5%

Behavorial Health Agency Management

Objective 1: Continually improve the consistency and quality of mental health services.

KEY PERFORMANCE INDICATORS

Agency Management

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Implement iCAMS	Not Available	TBD[35]	TBD[35]	TBD[35]	TBD[35]	TBD[35]

Performance Plan Endnotes:

[1]Not Available reflects data that is not available because the indicator is new and historical data is not available.

[2]This measure is being evaluated in comparison to industry standard or, in this case, national performance. Based upon a 2008 national review, completed by the U.S. Department of Health and Human Services Substance Abuse and Mental Health Administration, nationally 47 percent of those who enter treatment are discharged because they successfully completed treatment.

[3]DBH WMATA Lifeline began August 17, 2012 and from September 1, 2012-October 31, 2012 there were 219 calls.

[4]DBH continues to accept calls to WMATA Lifeline

[5]DBH continues to accept calls to WMATA Lifeline

[6]ACT Scorecard developed

[7]ACT Scorecard implemented

[8]Continue to implement ACT Scorecard

[9]Supported employment benchmarks developed

[10]Supported employment benchmarks implemented

[11]Continue to implement supported employment benchmarks

[12]Increase trained members on DBH response teams

[13]Increase trained members on DBH response teams

[14]FY 2012 YTD data is for the third quarter.

[15]Patient injury rate according to the National Research Institute (NRI) definition considers only those injuries that require beyond first-aid level treatment Saint Elizabeths Hospital modified its logic to make it consistent with NRI's definition. This data became available only since January 2011.

[16]Measured by dividing the total number of medication administration records with missing documentation by the total number of scheduled medication administration records.

[17]The numbers are not whole numbers because they are monthly averages for the fiscal year and for many months no one was in restraints or seclusion.

[18]FY 2012 YTD is third quarter data and is not final.

[19]The bed days baseline is May 1, 2011-April 30, 2012.

[20]Actual bed days is from date of admission for children in a PRTF for the period May 1-June 30, 2012.

[21]FY 2013 projections will not be available until after 12/31/12 due to the 90-day claims lag time. The FY 2014 and FY 2015 projections will be established after the previous fiscal year baselines are complete.

[22]Established after FY 2013 MST baseline complete

[23]Established after FY 2014 MST baseline complete

[24]Baseline and methodology for vouchers/subsidies and capital units in development

[25]Strategic plan and resource development for supported housing need

[26]Supportive Housing Strategic Plan 2012-2017 Developed

[27]Supported housing vouchers/subsidies and/or capital housing units

[28]Maintain supported housing vouchers/subsidies and/or capital housing units

[29]Assess consumer need and referral to supported employment

[30]60 percent of interested consumers referred to supported employment

[31]The data is being reviewed. DBH is working with DHCF to verify additional data sources. DBH expects the percentages to increase based on the revised data.

[32]Same as above.

[33]Same as above.

[34]Same as above.

[35]The steps in developing and bringing iCAMS online include: 1) selection of a vendor (5 percent)- completed; 2) Office of Attorney General approval (10 percent) submitted- pending approval; 3) District Council approval (10 percent) - submission pending; and 4) implementation (75 percent- pending).

Department of Health

www.doh.dc.gov
Telephone: 202-442-5955

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$268,097,118	269,394,379	265,062,274	-1.6
FTEs	642.1	707.8	621.8	-12.1

The mission of the Department of Health (DOH) is to promote healthy lifestyles, prevent illness, protect the public from threats to their health, and provide equal access to quality healthcare services for all in the District of Columbia.

Summary of Services

The Department of Health provides programs and services with the ultimate goal of reducing the burden of disease. DOH does this through a number of mechanisms that center around prevention, promotion of health, and expanding access to health care. The department provides public health management and leadership through policy, planning, and evaluation; fiscal oversight; human resource management; grants and contracts management; information technology; government relations; risk management; communication and community relations; legal oversight; and facilities management. The DOH performance plan is based on three priority areas: 1) health and wellness promotion, 2) HIV/AIDS prevention and awareness, and 3) public health systems enhancement.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table HC0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table HC0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	81,529	89,864	88,379	69,482	-18,897	-21.4
Special Purpose Revenue Funds	13,787	6,349	11,544	12,328	785	6.8
Total for General Fund	**95,316**	**96,213**	**99,922**	**81,810**	**-18,112**	**-18.1**
Federal Resources						
Federal Payments	0	5,000	5,000	5,000	0	0.0
Federal Grant Funds	127,286	143,120	136,056	132,717	-3,340	-2.5
Total for Federal Resources	**127,286**	**148,120**	**141,056**	**137,717**	**-3,340**	**-2.4**
Private Funds						
Private Grant Funds	735	83	311	0	-311	-100.0
Private Donations	0	39	0	0	0	N/A
Total for Private Funds	**735**	**122**	**311**	**0**	**-311**	**-100.0**
Intra-District Funds						
Intra-District Funds	24,755	23,642	28,105	45,536	17,431	62.0
Total for Intra-District Funds	**24,755**	**23,642**	**28,105**	**45,536**	**17,431**	**62.0**
Gross Funds	**248,092**	**268,097**	**269,394**	**265,062**	**-4,332**	**-1.6**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table HC0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table HC0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	124.0	179.3	168.8	161.9	-6.8	-4.1
Special Purpose Revenue Funds	119.4	77.4	90.6	88.0	-2.7	-3.0
Total for General Fund	**243.4**	**256.7**	**259.4**	**249.8**	**-9.6**	**-3.7**
Federal Resources						
Federal Grant Funds	495.6	381.5	440.4	368.2	-72.2	-16.4
Total for Federal Resources	**495.6**	**381.5**	**440.4**	**368.2**	**-72.2**	**-16.4**
Private Funds						
Private Grant Funds	0.0	0.0	2.5	0.0	-2.5	-100.0
Total for Private Funds	**0.0**	**0.0**	**2.5**	**0.0**	**-2.5**	**-100.0**
Intra-District Funds						
Intra-District Funds	4.4	3.8	5.5	3.8	-1.8	-31.8
Total for Intra-District Funds	**4.4**	**3.8**	**5.5**	**3.8**	**-1.8**	**-31.8**
Total Proposed FTEs	**743.4**	**642.1**	**707.8**	**621.8**	**-86.0**	**-12.1**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table HC0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table HC0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	35,513	36,391	42,083	37,275	-4,808	-11.4
12 - Regular Pay - Other	9,373	9,569	8,895	8,983	89	1.0
13 - Additional Gross Pay	789	1,089	3	0	-3	-100.0
14 - Fringe Benefits - Current Personnel	9,637	9,367	10,861	10,269	-592	-5.5
15 - Overtime Pay	197	183	90	33	-57	-63.4
Subtotal Personal Services (PS)	**55,509**	**56,599**	**61,932**	**56,560**	**-5,372**	**-8.7**
20 - Supplies and Materials	34,600	40,273	40,337	57,146	16,809	41.7
30 - Energy, Comm. and Building Rentals	2,199	1,038	1,446	1,344	-102	-7.1
31 - Telephone, Telegraph, Telegram, Etc.	1,082	1,335	1,301	1,366	65	5.0
32 - Rentals - Land and Structures	11,013	11,947	12,715	12,464	-251	-2.0
33 - Janitorial Services	32	27	0	0	0	N/A
34 - Security Services	1,865	1,576	2,566	647	-1,919	-74.8
35 - Occupancy Fixed Costs	333	660	1,011	698	-313	-30.9
40 - Other Services and Charges	2,879	3,760	3,982	2,614	-1,368	-34.4
41 - Contractual Services - Other	39,946	53,727	53,631	57,587	3,956	7.4
50 - Subsidies and Transfers	96,100	95,237	89,935	73,967	-15,967	-17.8
70 - Equipment and Equipment Rental	1,030	1,917	540	669	129	24.0
91 - Expense Not Budgeted Others	1,503	1	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	**192,583**	**211,498**	**207,463**	**208,502**	**1,039**	**0.5**
Gross Funds	**248,092**	**268,097**	**269,394**	**265,062**	**-4,332**	**-1.6**

*Percent change is based on whole dollars.

Division Description

The Department of Health operates through the following 7 divisions:

Health Emergency Preparedness and Response Administration (HEPRA) – provides regulatory oversight of Emergency Medical Services; ensures that DOH and its partners are prepared to respond to citywide medical and public health emergencies, such as those resulting from terrorist attacks, large accidents, or natural events such as weather-related emergencies; conducts disease surveillance and outbreak investigation; and provides analytical and diagnostic laboratory services for programs within DOH and various free and non-profit clinics within the District.

This division contains the following 6 activities:

- **Office of the Senior Deputy Director** – provides overall direction, policy development and supervision for the five subordinate activities;
- **Public Health Emergency Preparedness** – provides the District's response to the emergency medical needs of its visitors and residents. The responsibilities cover a wide range of activities, including the development and training of emergency response plans, coordination of medical response with Federal regional and local partners across the healthcare system, and coordination of volunteers through the Medical Reserve Corps;
- **Public Health Laboratory** – provides analytical and diagnostic support services for programs within DOH and the community, including free and nonprofit clinics and other entities within the District of Columbia. The laboratory conducts a wide range of clinical tests and limited environmental testing, supports biological and chemical emergency response testing, and monitors the Federal BioWatch program; In FY 2013, this division was transferred to the Department of Forensic Sciences.
- **Public Health Emergency Operations** – supports government and private partners with the development of their health and safety plans, emergency operation plans, and training exercises. The program also provides a public health command and control element that coordinates all DOH assets and operations during incidents, special events, and national special security events;
- **Epidemiology** Disease Surveillance and Investigation – provides surveillance, investigation, and control of reportable diseases, disease outbreaks, and other public health threats within the District of Columbia (excluding sexually transmitted diseases, hepatitis, HIV/AIDS, and tuberculosis); and
- **Emergency Medical Services Regulation** – provides oversight and regulation of Emergency Medical Services (EMS), including certification and regulation of District of Columbia EMS providers, ambulance agencies, and EMS educational institutions. The program monitors training standards, certifies instructional programs, and instructors. In addition, it provides inspection and certification of all ambulances operated in the District whether they are governmental, private, or volunteer.

HIV/AIDS, Hepatitis, STD, and TB Administration (HAHSTA) – partners with health and community-based organizations to provide HIV/AIDS, hepatitis, STD, and TB prevention and care services. Services include prevention tools and interventions, medical care and supportive services, housing services for persons living with HIV/AIDS, HIV counseling and testing, and data and information on disease-specific programs and services. Furthermore, the administration provides information on the impact of these diseases on the community as well as education, referrals, and intervention services. The AIDS Drug Assistance Program (ADAP) provides drugs at no cost to eligible District residents who are HIV-positive or have AIDS. HAHSTA administers the District's budget for HIV/AIDS, hepatitis, STD, and TB programs; provides grants to service providers; provides direct services for TB and STDs; monitors programs; and tracks the rates of HIV, hepatitis, STDs, and TB in the District of Columbia.

This division contains the following 10 activities:

- **HIV/AIDS Support Services** – provides overall management, planning, direction and support for the HIV/AIDS, STD, TB and adult hepatitis surveillance, prevention, treatment, care, and control programs. It also provides HIV/AIDS information to individuals and community organizations, coordinates HAHSTA participation in public events, prepares written and other resources for public distribution, and manages special projects;

- **HIV/AIDS Policy and Planning** – provides community capacity to more effectively respond to the HIV/AIDS and STD epidemics through the Effi Barry Program, which provides training and technical assistance to small, Ward-based community organizations, a social marketing program aiming to promote health behavior to reduce risk of disease, and a free condom distribution program. It writes reports and creates other written materials for public distribution; and it provides HIV/AIDS, STD, TB, and hepatitis information to government agencies, community organizations, media, and individuals. It also coordinates participation in public events;
- **HIV Health and Support Services** – provides a comprehensive range of primary medical care and supportive services for persons living with HIV and AIDS;
- **HIV/AIDS Data and Research** – provides a comprehensive picture of the HIV/AIDS epidemic in the District of Columbia for purposes of ensuring that the needs of people infected with HIV, or at risk of infection, are met. It collaborates with health care providers and laboratories to collect and maintain comprehensive HIV/AIDS data in a confidential and secure manner; analyzes, interprets, and distributes epidemiologic information for use in developing public policy, planning, and evaluating prevention intervention and health care services; and supports funding requests;
- **Prevention and Intervention Services** – provides comprehensive HIV prevention programs and services through community organizations to the residents of the District of Columbia. Prevention programs include health education, HIV testing and counseling services, science-based prevention programs, and other support services, including condom distribution. In addition, the program monitors organizations to ensure that quality prevention services are being delivered through program evaluation and quality assurance activities as well as through the provision of capacity building, training, and technical assistance to sub-grantees;
- **AIDS Drug Assistance Program (ADAP)** – provides assistance with deductibles, co-payments, and health insurance/Medicare Part D premiums. DC ADAP also provides an entry point for other District health programs available to people living with HIV/AIDS;
- **Grants and Contracts Management** – provides fiscal and administrative monitoring of District and federally appropriated funds in the form of 139 grants and sub-grants to 53 providers. Fiscal monitoring includes ensuring that grant funds are expended in accordance with federal and local grant regulations, conducting site visits, providing technical assistance to our grantees and sub-grantees, and providing continued analysis of grant spending to program counterparts;
- **Sexually Transmitted Disease Control** – provides assistance to prevent and control sexually transmitted diseases in the District of Columbia through the provision of clinical services, partnerships with local community providers, and promotion of healthy sexual behavior. The program also conducts surveillance for statistical purposes to track diseases and partner notification;
- **Tuberculosis Control** – provides direct care services to District residents, including clinical follow-up for active and/or suspected tuberculosis cases, directly observed therapy, preventive therapy, chest x-rays, contact investigations, and case management; and
- **HIV/AIDS Housing and Supportive Services** – provides housing support, emergency shelter, and other related services to help persons living with HIV and AIDS and their families achieve independent living.

Health Care Regulation and Licensing Administration (HCRLA) – is comprised of the Office of Food, Drug, Radiation and Community Hygiene Regulation; Office of Health Care Facilities Regulation; HCRLA Support Services; and Health Professional License Administration.

This division contains the following 4 activities:

- **Health Professional License Administration** – licenses and regulates health care professionals across 18 boards. The program serves as the administrative unit of the boards for processing 50,000 health care professionals licenses while providing administrative support on disciplinary hearings, investigations, community outreach, and proposed legislation;
- **HCRLA Support Services** – directs, oversees, and establishes the division's goals, initiatives, and performance measures;

- **Office of Food, Drug, Radiation and Community Hygiene Regulation** – provides varied inspection and regulatory services. The Food Safety and Hygiene Inspection Services regulates smoking bans in establishments and food services that are provided in boarding homes, commission merchants, dairies, delicatessens, bakeries, candy and ice cream manufacturers, grocery stores, retail markets, restaurants, wholesale markets, mobile vendors, and hotels. The Division of Community Hygiene provides abatement notices, inspection of premises, code enforcement, premises baited, catch basin larvicided, community education and outreach, investigation of bite cases, issuance of dog and cat licenses, vaccinations, animal adoptions, spay and neutering, dead animal pick-up, and dangerous dog control services in the District. The Division of Radiation seeks to eliminate radiation overexposure of persons from naturally-occurring and man-made radiation by the inspection of dental X-ray tubes, medical X-rays, and the regulation of health physicists, suppliers, and radioactive-material users in the District of Columbia; and
- **Office of Health Care Facilities Regulation** – regulates and licenses group homes, intermediate care facilities for the mentally challenged, assisted living facilities, child placing agencies, home care agencies, community residence facilities, hospitals, nursing homes, home health agencies, end stage dialysis renal disease facilities, laboratories, ambulatory surgical centers, maternity centers, tissue banks, community residence facilities, and assisted living and child placement agencies.

Center for Policy, Planning, and Evaluation (CPPE) – is responsible for developing an integrated public health information system to support health policy decisions, state health planning activities, performance analysis, and direction setting for department programs; health policy, health planning and development; health research and analysis; vital records; and planning, directing, coordinating, administering, and supervising a comprehensive Epidemiology and Health Risk Assessment program, which involves federal, state, county, and municipal functions.

This division contains the following 3 activities:
- **Research, Evaluation, and Measurement** – supervises a national state-based telephone survey conducted in cooperation with the Centers for Disease Control (CDC). This is a statistically sound survey accurately portraying the health status of District residents, used to assist policy makers in planning and developing programs to address the health needs of District residents;
- **State Center for Health Statistics** – collects, processes, analyzes, and disseminates birth and death record information and other vital statistics data and information. It is responsible for the statistical analyses of the data generated from birth, death, and other vital records information. In addition, it develops comprehensive statistical and epidemiologic reports on District residents' health status; and
- **State Health Planning and Development** – develops the District's State Health Plan and Annual Implementation, and reviews and approves Certificate of Need applications that allow health care providers to establish new services, make certain capital expenditures, or take other actions as specified in the law. The program is also responsible for monitoring free care requirements of hospitals and other health care providers.

Community Health Administration (CHA) – provides programs designed to improve health outcomes for all residents of the District of Columbia, with an emphasis on women, infants, children (including children with special health care needs), and other vulnerable groups such as those with a disproportionate burden of chronic disease and disability. The administration provides programs and services that promote coordination among the health care systems and enhance access to effective prevention, primary and specialty medical care in the District. CHA collaborates with public and private organizations to provide support services to ameliorate the social determinants of health status for these groups.

This division contains the following 7 activities:
- **Cancer and Chronic Disease Prevention** – provides cancer control and prevention initiatives to reduce the rates of cancer-related mortality among District residents by focusing on treatable or preventable cancers such as breast and cervical, lung, prostate, and colorectal malignancies. The program defines and seeks to reduce the

burden of diabetes mellitus and cardiovascular disease on residents of the District of Columbia, and builds partnerships that help strengthen and increase the scope of the infrastructure for care, interventions, and population-based strategies to promote health within the District. Furthermore, the program promotes smoking cessation programs in the District and implements a citywide asthma plan that includes data collection, public education, and access to appropriate care for asthma and related allergies, in addition to developing and implementing policy changes and delivery systems, including preventive measures for asthma control;

- **Pharmaceutical Procurement and Distribution** – acquires and distributes life-saving medications for the DOH programs that will allow as many District residents as possible access to medications. It also provides clinical support formulary management and quality assurance monitoring to address the needs of all DOH programs that utilize or distribute pharmaceuticals. The Bureau also maintains the Strategic National Stockpile (SNS) of drugs for the Washington, D.C. region in the event of a declared national emergency;
- **Primary Care** – identifies health professional shortage areas for primary care, dental, and mental health care services, and supports population-based programs to improve access to primary care services for District residents regardless of their ability to pay for services;
- **Support Services** – provides coordination of CHA's efforts to help develop an integrated community-based health delivery system, ensures access to preventive and primary health care, and fosters citizen and community participation toward improving the health outcomes of women, infants, children (including children with special health care needs), and other family members in the District of Columbia;
- **Perinatal and Infant Health** – provides improved perinatal outcomes for high-risk pregnant and parenting women, the health and development of their infants into early childhood, as well as the health outcomes for children with special healthcare needs by facilitating access to coordinated primary and specialty health care and other services in partnership with their families and community organizations. The overarching goal is to reduce infant mortality and perinatal health disparities in the District of Columbia primarily through a home visiting approach;
- **Nutrition and Physical Fitness** – provides food, health and nutrition assessments and intervention, education, and referral services to District families, infants, children, and seniors to affect dietary habits, foster physical activity, and decrease overweight and obesity rates, thus improving health outcomes among the population; and
- **Children, Adolescent and School Health** – provides improvement for the health and well-being of all District pre-school and school-age children and adolescents by enhancing access to preventive, dental, primary and specialty care services and contributing to the development of a coordinated, culturally competent, family centered health care delivery system. The program seeks to improve age-appropriate immunizations and increase health education and outreach to District residents.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division Structure Change

For FY 2014, the agency added a new division and/or consolidated some divisions and/ or activities. The proposed division structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table HC0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table HC0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Support								
(1010) Personnel	951	722	802	80	6.6	7.0	8.0	1.0
(1017) Labor Management	761	120	121	1	1.0	1.0	1.0	0.0
(1020) Contracting and Procurement	1,150	1,325	1,052	-273	7.5	11.0	10.5	-0.5
(1030) Property Management	17,723	20,109	17,462	-2,647	3.4	4.0	4.0	0.0
(1040) Information Technology	740	611	1,018	407	4.4	5.0	5.0	0.0
(1055) Risk Management	125	129	137	8	0.8	1.0	1.0	0.0
(1080) Communications	172	318	253	-65	2.6	4.0	3.0	-1.0
(1085) Customer Service	141	234	160	-73	2.6	3.0	2.0	-1.0
(1087) Language Access	0	162	102	-60	0.0	0.0	0.0	0.0
(1090) Performance Management	2,856	1,696	1,847	151	5.8	8.8	8.0	-0.8
Subtotal (1000) Agency Management Support	**24,619**	**25,425**	**22,954**	**-2,471**	**34.8**	**44.8**	**42.5**	**-2.2**
(100F) Agency Financial Operations								
(110F) Agency Fiscal Officer Operations	561	1,032	1,037	5	8.6	10.4	10.4	0.0
(120F) Accounting Operations	1,055	1,264	1,421	156	11.7	14.0	15.5	1.5
(130F) ACFO	296	452	425	-27	4.2	5.6	4.6	-1.0
(140F) Agency Fiscal Officer	413	451	455	3	4.4	5.0	5.0	0.0
Subtotal (100F) Agency Financial Operations	**2,326**	**3,199**	**3,337**	**138**	**28.9**	**35.0**	**35.5**	**0.5**
(2000) Addiction Prevention and Recovery Administration								
(2010) Office of Senior Deputy	374	530	0	-530	3.8	4.0	0.0	-4.0
(2020) Deputy Director for Operations	2,7 51	3,751	0	-3,751	18.4	20.0	0.0	-20.0
(2030) Deputy Director for Administration	1,282	1,295	0	-1,295	11.5	13.0	0.0	-13.0
(2040) Prevention Services	4,172	4,939	0	-4,939	10.4	14.0	0.0	-14.0
(2050) Performance Management	394	396	0	-396	3.6	4.0	0.0	-4.0
(2055) Deputy Director for Treatment	8,915	9,060	0	-9,060	10.1	13.0	0.0	-13.0
(2070) Implementation of Drug Treatment Choice	13,966	15,053	0	-15,053	0.0	0.0	0.0	0.0
(2510) Adult Treatment Service	0	0	3	3	0.0	0.0	0.0	0.0
No Activity Assigned	0	1	0	-1	0.0	0.0	0.0	0.0
Subtotal (2000) Addiction Prevention and Recovery Admin.	**31,854**	**35,024**	**3**	**-35,022**	**57.9**	**68.0**	**0.0**	**-68.0**

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Table HC0-4 (Continued)

(dollars in thousands)

Division/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(2500) Health Emergency Preparedness and Response Admin.								
(2540) Public Health Emergency Preparedness	1,806	3,180	946	-2,234	8.9	12.9	1.8	-11.2
(2548) Public Health Laboratory	2,449	436	0	-436	21.2	2.0	0.0	-2.0
(2550) Public Health Emergency Operations and Program Support	456	506	0	-506	5.0	7.0	0.0	-7.0
(2560) Epidem Disease Surveillance and Investigation	453	871	226	-644	6.5	8.5	0.0	-8.5
(2570) Emergency Medical Services Regulation	305	305	499	194	3.0	3.0	3.9	0.9
(2580) Senior Deputy Director	1,348	1,315	4,412	3,097	4.1	4.1	24.4	20.2
Subtotal (2500) Health Emergency Preparedness and Response Administration	**6,818**	**6,612**	**6,084**	**-529**	**48.7**	**37.5**	**30.0**	**-7.5**
(3000) HIV/AIDS Hepatitis STD and TB Admin.								
(3010) HIV/AIDS Support Services	2,269	1,709	1,685	-24	20.4	12.6	13.4	0.9
(3015) HIV/AIDS Policy and Planning	1,169	2,417	2,218	-199	1.8	7.8	8.2	0.4
(3020) HIV Health and Support Services	38,469	31,703	38,954	7,251	13.2	13.9	14.5	0.6
(3030) HIV/AIDS Data and Research	4,928	3,504	3,120	-384	17.9	21.3	19.4	-1.9
(3040) Prevention and Intervention Services	13,672	14,277	13,455	-821	17.6	22.8	22.2	-0.5
(3060) Drug Assistance Program (ADAP)	14,595	10,835	11,050	215	7.6	5.9	6.4	0.5
(3070) Grants and Contracts Management	594	917	918	0	8.4	9.0	8.6	-0.4
(3080) STD Control	2,507	2,726	2,471	-255	27.0	25.5	21.7	-3.8
(3085) Tuberculosis Control	1,587	1,632	1,226	-406	9.0	9.5	8.0	-1.5
(3090) HIV/AIDS Housing and Supportive Services	13,230	15,567	15,030	-537	2.4	3.0	3.2	0.2
Subtotal (3000) HIV/AIDS Hepatitis STD and TB Admin.	**93,019**	**85,287**	**90,127**	**4,840**	**125.3**	**131.2**	**125.6**	**-5.7**
(4000) Environmental Health Administration								
(4030) EHA Support Services	55	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4000) Environmental Health Administration	**55**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(4500) Health Care Regulation and Licensing Administration								
(4080) Radiation Program	3	0	0	0	0.0	0.0	0.0	0.0
(4090) Health Regulation Administration	2	0	0	0	0.0	0.0	0.0	0.0
(4200) Health Professional License Administration	7,287	9,050	9,568	518	58.1	73.6	73.9	0.3
(4510) HCRLA Support Services	190	110	163	53	5.6	0.3	2.0	1.7
(4515) Food,Drug,Radiation and Community Hygiene	6,702	6,834	8,808	1,974	45.2	48.5	54.9	6.4
(4530) Health Care Facilities Regulation	4,577	5,673	5,536	-136	40.4	49.4	47.5	-1.9
Subtotal (4500) Health Care Regulation and Licensing Administration	**18,761**	**21,667**	**24,075**	**2,408**	**149.2**	**171.8**	**178.2**	**6.4**
(8200) Center for Policy, Planning and Evaluation								
(8250) Research Evaluation and Measurement	511	397	931	534	0.8	1.0	1.0	0.0
(8260) State Center Health Statistics	2 ,754	2,955	3,074	119	33.6	34.5	32.3	-2.2
(8270) State Health Planning and Development	614	920	1,018	98	6.7	7.7	7.7	0.0
Subtotal (8200) Center for Policy, Planning and Evaluation	**3,878**	**4,272**	**5,023**	**751**	**41.1**	**43.2**	**41.0**	**-2.2**

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Table HC0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(8500) Community Health Administration								
(8502) Cancer and Chronic Disease Prevention	3,809	3,965	4,782	817	23.9	28.8	26.0	-2.8
(8503) Pharmaceutical Procurement and Distribution	23,332	27,484	45,925	18,440	6.5	8.0	9.0	1.0
(8504) Primary Care	5,070	4,234	4,502	268	2.6	4.3	4.0	-0.3
(8510) Support Services	8,353	5,837	6,710	873	29.6	26.0	24.0	-2.0
(8511) Perinatal and Infant Health	5,501	5,521	4,275	-1,247	42.6	51.2	45.8	-5.4
(8513) Nutrition and Physical Fitness	1 6 ,945	17,375	18,219	844	25.1	24.0	23.0	-1.0
(8514) Children, Adolescent and School Health	23,756	22,661	29,047	6,386	25.9	34.0	37.2	3.2
No Activity Assigned	0	830	0	-830	0.0	0.0	0.0	0.0
Subtotal (8500) Community Health Administration	**86,767**	**87,908**	**113,460**	**25,552**	**156.3**	**176.3**	**169.0**	**-7.3**
Total Proposed Operating Budget	**268,097**	**269,394**	**265,062**	**-4,332**	**642.1**	**707.8**	**621.8**	**-86.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Department of Health's (DOH) proposed FY 2014 gross budget is $265,062,274, which represents a 1.6 percent decrease from its FY 2013 approved gross budget of $269,394,379. The budget is comprised of $69,481,665 in Local funds, $5,000,000 in Federal Payments, $132,716,532 in Federal Grants funds, $12,328,196 in Special Purpose Revenue funds, and $45,535,881 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DOH's FY 2014 CSFL budget is $89,056,577, which represents a $677,989, or 0.8 percent, increase over the FY 2013 approved Local funds budget of $88,378,588.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DOH included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $120,711 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth; $784,904 in nonpersonal services based on the Consumer Price Index factor of 2.4 percent; and a decrease of $227,626 in nonpersonal services to account for the Fixed Cost Inflation factor, based on estimates provided by the Department of General Services (DGS). During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: The proposed budget includes increases in Local funds of $1,410,237 and 12.2 FTEs to support step increases, projected Fringe Benefits costs, and additional personnel. Federal Grant funds reflect increases of $7,175,462 in Subsidies and Transfers, $5,043,451 in Contractual Services, $1,172,550 in Fixed Costs to support increases in the Agency Management program, and $123,647 in Equipment and Equipment Rental. The Special Purpose Revenue (SPR) funds budget includes increases of $456,437 and 0.3 FTE to align the budget with the revenue projection from the Board of Medicine and $98,111 in the Center for Policy, Planning and Evaluation division to align the budget with revenue projections for the State Health Planning and Development Agency (SHPDA) Admission Fees fund. Intra-District funds include increases of $18,663,425 from the Department of Health Care Finance (DHCF) to purchase pharmaceuticals for Medicaid, and $366,638 to support additional nonpersonal services, primarily for the Pharmaceutical Bureau division.

Decrease: The proposed budget includes reductions in Local funds of $1,354,793 to align the budget with projected Fixed Costs estimates, and $55,444 from nonpersonal services to support personal services increases. In anticipation of the impending federal sequestration, Federal Grant funds were reduced by $1,053,481 and 23.2 FTEs, the net effect to personal services due to a reduction in staff. Additionally, Federal Grant funds include decreases of $735,554 in Contractual Services – Other and $438,119 in Supplies and Materials. Private Grant funds include a reduction of $310,726 and 2.5 FTEs in the HIV/AIDS, Hepatitis, Tuberculosis Administration division due to lack of funding for the Fred Hutchinson Cancer Grant in FY 2014. Special Purpose Revenue (SPR) includes decreases of $3,274 and 3.0 FTEs to align the budget with revenue projections for the Pharmacy fund, $520 for the Emergency Medical Services Fees fund, and $247 for the Radiation Protection fund. Intra-District funds were reduced to align the budget for several Memoranda of Understanding (MOU) including $750,000 with the Department of Corrections (DOC) to purchase pharmaceuticals for inmates, $145,320 with DHCF for janitori-

al services, and $111,151 and 1.0 FTE for the Refugee Program MOU with the Department of Human Services (DHS). The Health Care Regulation and Licensing Administration division has two MOUs that will not continue in FY 2014 due to services no longer needed, one for $71,268 with the DGS for the Rodent Abatement program, and one for $21,268 with the Office of the State Superintendent of Education (OSSE) for the Summer Meals program. Lastly, a reduction of $198 and 0.8 FTE was made to align the budget for the DHCF MOU, in support of programs that have helped with the decline of infant mortality rates, specifically, the DC Linkage and Tracking Program within DOH.

Mayor's Proposed Budget

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in both Local and non-Local funds. This adjustment includes $1,240,070 in Federal Grant funds, $284,458 in Special Purpose Revenue funds, and Intra-District funds may be impacted. For more information about the Local funds portion of the COLA, please see the Workforce Investments chapter contained Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Increase: The proposed budget includes increases to Local funds of $2,250,000 to support the partnership with the District of Columbia Public Schools (DCPS) to sustain operations for four school-based health centers (SBHC) throughout the District; $800,000 to finance 7.0 new FTEs and various fixed costs in the Food Safety and Hygiene Inspection Services Division (FSHISD) within DOH's Health Regulation and Licensing Administration (HRLA) division; and $675,000 to fund food delivery services for homebound or shelter-bound District residents with cancer, diabetes, hypertension, cardiovascular and other chronic diseases.

Decrease: Federal Grant funds were reduced by $956,879 and Special Purpose Revenue funds were reduced by $50,461 to partially offset the proposed cost of living adjustment. The remaining balances will be offset by additional budget authority in the respective fund, at the beginning of FY 2014. Intra-District funds were reduced by $215,400 due to a revision in the MOU with the Department of Human Services.

Transfer Out: The proposed budget includes the transfer of the Addiction Prevention Recovery Administration (APRA) division, currently within DOH, to the newly established Department of Behavioral Health (DBH). The cumulative total of the transfer is $39,646,265 and 75.0 FTEs. A total of $24,235,299 and 26.0 FTEs in Local funds, $14,910,966 and 49.0 FTEs in Federal Grants and $500,000 in Intra-District funding have been transferred to the Department of Behavioral Health.

Technical Adjustment: The proposed budget includes an increase to Local funds of $935,386 to finance the increased cost of the animal shelter contract within HRLA.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table HC0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table HC0-5

(dollars in thousands)

	DIVISION	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**88,379**	**168.8**
Other CSFL Adjustments	Multiple Programs	678	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**89,057**	**168.8**
Increase: To support additional funding needed for personal services including step increases, projected Fringe Benefits, and additional personnel costs	Multiple Programs	1,410	12.2
Decrease: To align the budget with Fixed Costs estimates	Multiple Programs	-1,355	0.0
Decrease: To reflect a shift from nonpersonal services to personal services to cover additional costs	Multiple Programs	-55	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**89,057**	**181.0**
Increase: To reflect funding for SHBC throughout the District	Community Health Administration	2,250	0.0
Increase: To support additional funding needed for personal services for FSHISD	Health Care Regulation and Licensing Admininstration	800	7.0
Increase: Competitve grant for food delivery services for the chronically ill	Community Health Administration	675	0.0
Transfer Out: The Department of Health transferred the Addiction, Prevention, Recovery Administration (APRA) division to the Department of Behavioral Health	Addiction Prevention and Recovery Admininistration	-24,235	-26.0
Technical Adjustment: To support increased annual cost of the animal shelter contract	Health Care Regulation and Licensing Administration	935	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**69,482**	**162.0**
FEDERAL PAYMENTS: FY 2013 Approved Budget and FTE		**5,000**	**0.0**
No Changes		0	0.0
FEDERAL PAYMENTS: FY 2014 Agency Budget Submission		**5,000**	**0.0**
No Changes		0	0.0
FEDERAL PAYMENTS: FY 2014 Mayor's Proposed Budget		**5,000**	**0.0**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**136,056**	**440.4**
Increase: To cover additional funding needed for Subsidies and Transfers	Multiple Programs	7,175	0.0
Increase: Net change in nonpersonal services primarily driven by an increase in Contractual Services - Other	Multiple Programs	5,043	0.0
Increase: To align the budget with Fixed Costs estimates from DGS and OCTO	Agency Management Support	1,173	0.0
Increase: To cover additional funding needed for Equipment and Equipment Rental	Multiple Programs	124	0.0
Decrease: To reflect the net change in personnel services due to reduction in staff	Multiple Programs	-1,053	-23.2
Decrease: To reflect reduced funding needs in Other Services and Charges	Multiple Programs	-736	0.0
Decrease: To reduce funding needed for Supplies and Materials	Multiple Programs	-438	0.0
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**147,344**	**417.2**

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Table HC0-5 (Continued)

(dollars in thousands)

Federal Grant Fund (Continued)	DIVISION	BUDGET	FTE
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	1,240	0.0
Decrease: To partially offset the proposed cost of living adjustment. The remaining balance will be offset by additional budget authority in the respective fund	Multiple Programs	-957	0.0
Transfer Out: The Department of Health transferred the Addiction, Prevention, Recovery Administration (APRA) division to the Department of Behavioral Health	Addiction Prevention and Recovery Administration	-14,911	-49.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**132,717**	**368.2**
PRIVATE GRANT FUNDS: FY 2013 Approved Budget and FTE		**311**	**2.5**
Decrease: To reflect grant funding not received	HIV/AIDS Hepatitis STD and TB Admininistration	-311	-2.5
PRIVATE GRANT FUNDS: FY 2014 Agency Budget Submission		**0**	**0.0**
No Change			
PRIVATE GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**0**	**0.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**11,544**	**90.6**
Increase: To align the budget with revenue projections for the Board of Medicine fund	Health Care Regulation and Licensing Administration	456	0.3
Increase: To align the budget with revenue projections for the State Health Planning and Development Agency (SHPDA) Admission Fees fund	Center for Policy Planning and Evaluation	98	0.0
Decrease: To adjust the budget to reflect revenue estimates for the Pharmacy Fund	Health Care Regulation and Licensing Administration	-3	-3.0
Decrease: To align the budget with revenue projections for the Emergency Medical Services Fees fund	Health Emergency Preparedness and Response Administration	-1	0.0
Decrease: To align the budget with revenue projections for the Radiation Protection fund (less than $500)	Health Care Regulation and Licensing Administration	0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**12,094**	**88.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	284	0.0
Decrease: To partially offset the proposed cost of living adjustment. The remaining balance will be offset by additional budget authority in the respective fund	Multiple Programs	-50	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**12,328**	**88.0**

(Continued on next page)

Table HC0-5 (Continued)

(dollars in thousands)

	DIVISION	BUDGET	FTE
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**28,105**	**5.5**
Increase: To align the budget with revenue from the MOU with DHCF for pharmaceutical procurement	Community Health Administration	18,663	0.0
Increase: To support increased costs for the Pharmaceutical Bureau division	Community Health Administration	367	0.0
Decrease: To align the budget with the MOU with DOC for pharmaceuticals	Community Health Administration	-750	0.0
Decrease: To discontinue the MOU with the DHCF for janitorial services	Community Health Administration	-145	0.0
Decrease: To discontinue the MOU with DHS for the Refugee program	Community Health Administration	-111	-1.0
Decrease: To discontinue the MOU with DGS for the Rodent Abament program	Health Care Regulation and Licensing Administration	-71	0.0
Decrease: To discontinue the MOU with OSSE for the Summer Meals program	Health Care Regulation and Licensing Administration	-21	0.0
Decrease: To align the budget with revenue for the MOU with DHCF in support of the DC Linkage and Tracking program (less than $500)	Community Health Administration	0	-0.8
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**46,036**	**3.7**
Decrease: To reflect a revision in the amount of the MOU with DHS	Addiction Prevention and Recovery Administration	-215	0.0
Transfer Out: The Department of Health transferred the MOU with DHS associated with the Addiction, Prevention, Recovery Administration (APRA) division to the Department of Behavioral Health	Addiction Prevention and Recovery Administration	-285	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**45,536**	**3.7**
Gross for HC0 - Department of Health		**265,062**	**621.8**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Center for Policy, Planning and Evaluation

Objective 1: Promote the availability of accessible, high quality and affordable health care services, especially in underserved areas (One City Action Plan Action 3.2.1).

Objective 2: Process vital records in a timely manner to ensure quality customer service.

Objective 3: Conduct the Behavioral Risk Factor Surveillance System Survey (BRFSS).

KEY PERFORMANCE INDICATORS

Center for Policy, Planning and Evaluation

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of CONs reviewed [One City Action Plan Action 3.2.1][1]	37	25	26	25	30	37
Percentage of vital records processed within 30 minutes	95%	95%	90%	95%	96%	97%
Number of BRFSS surveys completed[2]	4,597	4,800	3,967	4,800	4,000	4,000

Community Health Administration (CHA)

Objective 1: Improve the delivery of services provided by Project WISH to reduce breast and cervical cancer mortality rates in the District of Columbia.

Objective 2: Expand nutrition education and increase access to healthy foods as part of efforts to lower the District's obesity rate (One City Action Plan Actions 3.4.1, 3.4.2 and Indicator 3H).

Objective 3: Improve the identification and treatment of infants at risk for developmental delays through referral and parent education.

Objective 4: Increase the number of home visitations for pregnant women and newborn infants for an evidenced reduction in the infant mortality rate (One City Action Plan Action 3.2.2 and Indicator 3F).

Objective 5: Improve immunization rates among children enrolled in District of Columbia Public Schools and District of Columbia Public Charter Schools.

Objective 6: Increase the number of young children in the District who are ready for school.

KEY PERFORMANCE INDICATORS

Community Health Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of women receiving screenings and mammograms	312	321	627	640	665	675
Number of women receiving screenings and PAP-tests	141	108	253	275	300	325
Number SNAP-Ed participants receiving education[4] [One City Action Plan Actions 3.4.1 and 3.4.2][1]	9,958	10,245	8,348	10,000	10,500	11,000
Percentage of parents receiving educational counseling for newborn hearing loss	Not Available	75%	84%	85%	88%	90%
Number of home visitations provided to pregnant women and newborns to reduce infant mortality [One City Action Plan Action 3.2.2][1]	Not Available	Not Available	Not Available	Not Available	Not Available	Not Available
Percentage of children with up-to-date immunizations[4]	93%	95%	92%	92%	93%	94%
Number of families in the DC Home Visiting program, early childhood visits	181	120	50	60	70	90

Health Emergency Preparedness and Response Administration (HEPRA)

Objective 1: Improve the quality of Emergency Medical Services (EMS) in the District of Columbia.

Objective 2: Improve Administrative Services with Customer & Stakeholder Feedback/Satisfaction Surveys.

Objective 3: Improve and sustain public health emergency preparedness and response efforts within HEPRA.

KEY PERFORMANCE INDICATORS

Health Emergency Preparedness and Response Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of unannounced ambulance inspections	143	292	298	300	300	300
Number of survey reports that are sent out to stakeholders and customers	16	50	479	500	500	500
Percentage of applicable staff trained on NIMS[5] IS 100, 200, 700 and 800	77%	75%	27%	90%	90%	95%

HIV/AIDS, Hepatitis, STD, and TB Administration

Objective 1: Reduce transmission/prevent new infections of HIV, STD, TB, and Hepatitis through early diagnosis and treatment, harm reduction, and behavior change interventions (One City Action Plan Action 3.2.3).

Objective 2: Improve care and treatment outcomes, as well as quality of life, for HIV/AIDS-infected individuals through increased access to, retention in, and quality of care and support services, as part of the District's adoption of the National HIV/AIDS Strategy, with targets to be accomplished by 2015 (One City Action Plan Action 3.2.3).

KEY PERFORMANCE INDICATORS

HIV/AIDS, Hepatitis, STD, and TB Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of new HIV/AIDS cases reported within the fiscal year [One City Action Plan Action 3.2.3][1]	1,205	1,300	617	1,300	1,300	1,200
Number of publicly supported HIV tests reported [One City Action Plan Action 3.2.3][1]	122,356	125,000	52,546	125,000	125,000	125,000
Number of needles off the streets through DC NEX Program [One City Action Plan Action 3.2.3][1]	341,879	400,000	233,814	400,000	425,000	430,000
Number of condoms (female and male) distributed by DC DOH Condom Program [One City Action Plan Action 3.2.3][1]	5,186,340	4,500,000	2,718,750	4,500,000	5,000,000	5,000,000
Number of youth (15-19 years) screened for STDs through youth outreach programs	4,274	5,000	2,720	7,500	7,500	8,000
Percentage of clients linked to care within 3 months of diagnosis [One City Action Plan Action 3.2.3][1]	Not Available	70%	28%	50%	60%	70%

Health Regulation and Licensing Administration

Objective 1: Conduct and complete complaint based investigations of licensed healthcare providers to ensure the health, safety and welfare of residents.

Objective 2: Conduct annual licensure and federal certification inspections of health care facilities that HCFD regulates.

Objective 3: Conduct annual licensure for all facilities under the purview of ICFD and federal certification inspections of ICF/MRs, as well as conduct monitoring inspections of community residential facilities, home care agencies, and child placing agencies.

Objective 4: To protect the public health and safety of residents and visitors in the District through the prevention of food-borne outbreaks and to protect the food supply through inspections.

Objective 5: To ensure that 100 percent of x-ray machines are safe for use and are free of defects that may cause harm to the public.

Objective 6: Conduct timely animal surveillance and disease control to protect residents and visitors.

Objective 7: Protect the health and safety of residents and visitors through the reduction of rodent activity.

Health Regulation and Licensing Administration (HRLA)

Health Regulation and Licensing Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of assigned investigations completed within 45 days of initiation	139	150	76	110	121	132
Number of inspections completed by the HCFD	144	109	108	110	110	110
Number of inspections completed by the ICFD	249	192	165	192	190	190
Number of inspections of food establishments generated by complaints/food borne illness reports	586	400	445	500	500	500
Number of food establishment closures	134	100	60	100	100	100
Number of x-ray tubes inspected for compliance with radiation protection standards	804	820	796	820	840	840
Percentage of rabies-suspect animals submitted for testing within 48 hours of notification of exposure[6]	Not Available	Not Available	Not Available	100%	100%	100%
Number of premises inspected for rodent activity	6,231	9,000	6,271	6,500	6,850	7,000

Office of the Director (OD)

Objective 1: Ensure the development and retention of a competent workforce.

Objective 2: Develop and implement a Department-wide electronic storage and retrieval system.

Objective 3: Effectively communicate with stakeholders and the community about public health assets and challenges.

KEY PERFORMANCE INDICATORS

Office of the Director (OD)

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of Employee Reviews Completed on time	64%	100%	Not Available	100%	100%	100%
Percentage of DOH paper files converted to electronic file system	Not Available	50%	0.2%	50%	75%	100%
Number of visitors to the DOH website	632,411	650,000	1,050,207	1,000,000	1,100,000	1,250,000

Performance Plan Endnotes:

[1] http://mayor.dc.gov/page/one-city-action-plan

[2] This measure is based upon the industry standard. CDC requires that each state participating in the BRFSS to have a sample size of no less than 4,000.

[3] Participation numbers include those served by CHA and its partners - UDC and Capital Area Food Bank. In 2011, funding was cut from $2.5 million to $1.5 million, and USDA ceased providing the 50 percent cash match for nutrition education provided. The One City Action Plan called for a baseline of 25,000 with a 3 percent growth.

[4] This measure is based upon the industry standard. The U.S. Department of Health and Human Services established through Healthy People 2020 that 95 percent of children enrolled in kindergarten should have their required shots. Data indicates that this 95 percent is achieved nationally. For adolescents, the target drops to 80 percent as data indicates that only about 45 percent of adolescents received required vaccinations.

[5] The measure on NIMS training is being used as an industry benchmark. In January of 2012, the U.S. Department of Health and Human Services (DHHS) Office of the Assistant Secretary for Preparedness and Response released the Healthcare Preparedness Capabilities. It is an industry standard that staff be trained on NIMS.

[6] The FY 2011 and FY 2012 data for this measure is not available. FY 2013 marks the first time that data is being reported for this measure.

Department of Parks and Recreation

http://dpr.dc.gov
Telephone: 202-673-7647

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$35,387,016	$38,141,227	$39,425,394	3.4
FTEs	489.0	511.9	550.1	7.5

The mission of the Department of Parks and Recreation (DPR) is to enhance the quality of life and wellness of District of Columbia residents and visitors by providing equal access to affordable and quality recreational services, by organizing meaningful programs, activities, and events.

Summary of Services

DPR provides a wide range of recreational activities to individuals and groups of all ages throughout the District of Columbia, including aquatics, athletics, fitness, urban camps, therapeutic recreation, environmental education, and food and nutrition programs.

To offer such diversified activities and services, DPR maintains over 900 acres of parkland, and has built and continues to maintain 68 recreation and community centers, 40 aquatic facilities, and several additional recreational facilities including playgrounds, athletic fields and play courts.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table HA0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table HA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	37,326	31,739	34,067	34,950	883	2.6
Special Purpose Revenue Funds	1,075	1,231	1,799	2,200	401	22.3
Total for General Fund	**38,401**	**32,971**	**35,866**	**37,150**	**1,284**	**3.6**
Federal Resources						
Federal Grant Funds	0	177	0	0	0	N/A
Total for Federal Resources	**0**	**177**	**0**	**0**	**0**	**N/A**
Private Funds						
Private Grant Funds	250	42	0	0	0	N/A
Private Donations	91	22	0	0	0	N/A
Total for Private Funds	**341**	**64**	**0**	**0**	**0**	**N/A**
Intra-District Funds						
Intra-District Funds	2,046	2,175	2,275	2,275	0	0.0
Total for Intra-District Funds	**2,046**	**2,175**	**2,275**	**2,275**	**0**	**0.0**
Gross Funds	**40,788**	**35,387**	**38,141**	**39,425**	**1,284**	**3.4**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table HA0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table HA0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	519.2	482.6	505.3	543.5	38.2	7.6
Total for General Fund	**519.2**	**482.6**	**505.3**	**543.5**	**38.2**	**7.6**
Intra-District Funds						
Intra-District Funds	2.1	6.3	6.6	6.6	0.0	0.0
Total for Intra-District Funds	**2.1**	**6.3**	**6.6**	**6.6**	**0.0**	**0.0**
Total Proposed FTEs	**521.3**	**489.0**	**511.9**	**550.1**	**38.2**	**7.5**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table HA0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table HA0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	14,490	14,090	16,569	17,591	1,022	6.2
12 - Regular Pay - Other	9,006	8,605	8,620	8,319	-301	-3.5
13 - Additional Gross Pay	657	612	135	135	0	0.0
14 - Fringe Benefits - Current Personnel	5,275	4,951	6,266	6,298	32	0.5
15 - Overtime Pay	256	253	144	138	-5	-3.5
99 - Unknown Payroll Postings	0	4	0	0	0	N/A
Subtotal Personal Services (PS)	**29,685**	**28,515**	**31,733**	**32,482**	**749**	**2.4**
20 - Supplies and Materials	1,377	872	1,058	1,280	222	21.0
31 - Telephone, Telegraph, Telegram, Etc.	60	5	5	0	-5	-100.0
40 - Other Services and Charges	1,120	859	712	1,145	433	60.8
41 - Contractual Services - Other	8,231	4,523	4,169	4,186	17	0.4
70 - Equipment and Equipment Rental	315	614	463	332	-131	-28.3
Subtotal Nonpersonal Services (NPS)	**11,103**	**6,873**	**6,408**	**6,944**	**536**	**8.4**
Gross Funds	**40,788**	**35,387**	**38,141**	**39,425**	**1,284**	**3.4**

*Percent change is based on whole dollars.

Division Description

The Department of Parks and Recreation operates through the following 7 divisions:

Office of the Director – provides vision and guidance to senior managers to achieve the agency's mission and goals.

This division contains the following 3 activities:

- **Director's Office –** provides vision for, and support to, the department in order to guide senior managers in a direction most advantageous to the government and residents of the District of Columbia;
- **Community Relations** – fosters support for DPR through donations, sponsorships, and innovative public private partnerships to enhance programs and activities; and
- **Data and Accountability** – collects and reports data on agency functions, such as program participation, work orders request and completion, and facility usage to inform decision making.

Programs Division – plans and collaborates with community groups, non-profit organizations, and volunteers to provide programming and other services at DPR facilities.

This division contains the following 12 activities:

- **Recreation Programs** – Community Recreation – provides personnel, supplies and equipment for unstructured leisure activities;
- **Aquatics Programs** – provides swimming instruction, fitness and competitive opportunities to District residents and visitors;
- **Aquatics Operations** – provides personnel, programs, and equipment to ensure the safety of District residents and visitors at DPR aquatic facilities;
- **Sports, Health and Fitness Programs** – provides structured and self-directed recreational sports, health, and fitness programs to District residents and visitors;
- **Seasonal Camps** – provides direct services to thousands of youth during the nine weeks of the summer break to include a wide range of access to pools, trails, and courts, as well as supervised activities at recreation centers;
- **Early Childhood Programs** – provides daily services to District children aged 3 to 5 years old at locations throughout the city and engages children in various developmentally appropriate activities;
- **Middle Childhood Programs** – provides specialized programming to District youth ages 6 -12;
- **Teen Programs** – provides specialized programming and outreach to District youth aged 9 to 21 years by providing opportunities in education and community services, and manages the summer youth employment program in partnership with the Department of Employment Services;
- **Adult Programs** – provides specialized programming to adults ages 19-50;
- **Senior Services Program** – provides recreational, seasonal, social, educational, health promotion, and transportation services to District residents and visitors aged 50 years old or older;
- **Therapeutic Recreation** – provides comprehensive rehabilitative services to persons of all abilities, particularly to persons with disabilities; and
- **Ward Management/Community Recreation (Wards 1-8)** – manages the programming of recreational facilities and provides leadership and supervision of site staff in all wards.

Partnerships and Development – Provides support to increase external financial and partner support of DPR's goals and objectives and to decrease reliance on the District's General Fund through the solicitation and management of grants, donations, partnerships, sponsorships, and volunteer resources.

This division contains the following 3 activities:

- **Partnership and Volunteers –** recruits, manages and supports volunteer activities and develops outside partnerships to provide programming at DPR facilities and sustain the overall mission of DPR;

- **Donations and Grants –** solicits, facilitates, tracks and writes donation and grant agreements that support DPR's goal of increasing its fiscal sustainability; and
- **Business Development –** works to develop new non-local fund revenue sources that support DPR's programs and initiatives.

Park Policy and Programs Division – manages the programming of all small parks and community garden properties and provides leadership in the agency's policies and sustainability efforts across the District.

This division contains the following 3 activities:
- **Small Park Programs –** manages the programming for small parks and provides leadership in the agency's policy efforts focused on small parks;
- **Sustainability Programs** – incorporates environmental stewardship priorities in both agency programs and internal operations, promotes educational and experiential opportunities to broaden citizens' environmental awareness; and
- **Community Gardens –** provides programming and outreach for community gardens across the District and provides leadership in the agency's gardening policies.

Operations Division – oversees the maintenance of over 900 acres of parkland and 68 facilities across the District of Columbia, including recreation and community centers, pools, playgrounds, athletic fields, and play courts. These resources are managed and operated to support recreational programs and activities and to provide open recreational spaces for customers.

This division contains the following 5 activities:
- **Park Monitors** – secures and promotes safe and sound settings for park visitors;
- **Permit Services** – allocates use permits for ball fields, parks, picnic areas, and other facilities operated and maintained by DPR;
- **Food and Nutritional Services** – provides nutritious meals and nutritional supplements to eligible children and families in the District of Columbia enrolled in recreational programming in outside school hours care centers;
- **Planning and Capital Projects** – provides planning and park development services to the District community, internal and external to DPR; and
- **Support Services** – provides tools, equipment, and installation to successfully support events throughout the community.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained.

Division Structure Change

The Department of Parks and Recreation added a new division and/or consolidated some divisions and/ or activities. The proposed division structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table HA0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table HA0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1010) Personnel	422	439	514	75	4.8	5.0	6.0	1.0
(1015) Training and Employee Development	102	140	290	150	0.0	0.0	0.0	0.0
(1020) Contracting and Procurement	89	299	317	18	1.0	4.0	4.0	0.0
(1040) Information Technology	593	564	545	-19	1.9	3.0	3.0	0.0
(1055) Risk Management	42	218	178	-39	1.0	2.0	2.0	0.0
(1070) Fleet Management	1,309	1,244	1,330	87	18.1	16.0	17.0	1.0
(1080) Communications	104	227	293	66	1.0	3.0	3.0	0.0
(1085) Customer Service	114	186	96	-90	1.9	3.0	2.0	-1.0
(1087) Language Access	0	5	5	0	0.0	0.0	0.0	0.0
(1090) Performance Management	0	72	0	-72	0.0	1.0	0.0	-1.0
Subtotal (1000) Agency Management Program	**2,776**	**3,395**	**3,570**	**175**	**29.5**	**37.0**	**37.0**	**0.0**
(100F) Agency Financial Operations								
(110F) Agency Budget Operations	121	127	130	3	1.0	1.0	1.0	0.0
(120F) Agency Accounting Operations	232	223	225	2	2.9	3.0	3.0	0.0
(130F) Agency Fiscal Officer Operations	141	161	163	2	1.0	1.0	1.0	0.0
Subtotal (100F) Agency Financial Operations	**494**	**511**	**518**	**7**	**4.8**	**5.0**	**5.0**	**0.0**
(2500) Office of the Director								
(2511) Director's Office	430	544	550	6	2.9	4.0	4.0	0.0
(2533) Community Relations	97	4	1	-3	1.0	0.0	0.0	0.0
(2555) Data and Accountability	68	0	64	64	1.0	0.0	1.0	1.0
Subtotal (2500) Office of the Director	**595**	**548**	**615**	**67**	**4.8**	**4.0**	**5.0**	**1.0**
(3400) Recreational Programs								
(3450) Urban Camps (Summer Operations)	3	0	0	0	0.0	0.0	0.0	0.0
Subtotal (3400) Recreational Programs	**3**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**

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Table HA0-4 (Continued)

(dollars in thousands)

Division/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(3600) Programs Division								
(3605) Recreational Services - Community Recreation	10,542	0	0	0	197.9	0.0	0.0	0.0
(3606) Recreation Programs	0	2,205	2,448	243	0.0	9.0	12.0	3.0
(3610) Aquatics - Programs	427	784	958	174	6.7	8.0	11.0	3.0
(3611) Aquatics-Operations	0	4,040	4,236	196	0.0	93.5	119.4	25.9
(3615) Sports, Health and Fitness - Organized	1,353	0	0	0	11.0	0.0	0.0	0.0
(3616) Sports, Health and Fitness Programs	0	1,850	3,304	1,453	0.0	19.5	43.5	24.0
(3620) Youth Development - Roving Leaders	2,288	0	0	0	44.0	0.0	0.0	0.0
(3625) Urban Camps	3,162	0	0	0	2.4	0.0	0.0	0.0
(3626) Seasonal Camps	0	2,978	2,916	-62	0.0	4.5	3.5	-1.0
(3630) Cooperative Play (Ages 3-5)	27	0	0	0	0.0	0.0	0.0	0.0
(3631) Early Childhood Programs (Ages 3-5)	0	458	651	193	0.0	9.0	12.1	3.1
(3636) Middle Childhood Programs (Ages 6-12)	0	15	20	5	0.0	0.0	0.0	0.0
(3640) Teen Programs	405	3,211	3,341	130	1.0	46.5	49.5	3.0
(3645) Adult Programs	0	0	256	256	0.0	0.0	4.0	4.0
(3650) Senior Services Program	989	1,054	1,212	159	15.7	15.5	17.5	2.0
(3655) Therapeutic Recreation Program	465	493	550	57	8.1	7.5	8.5	1.0
(3660) Nutritional Services Program	1,906	0	0	0	6.3	0.0	0.0	0.0
(3661) Ward Management	0	491	1,142	652	0.0	6.0	14.0	8.0
(3665) Community Recreation - Ward 1	0	724	469	-255	0.0	12.8	8.8	-4.0
(3670) Community Recreation - Ward 2	0	590	483	-107	0.0	10.5	7.0	-3.5
(3675) Community Recreation - Ward 3	0	911	779	-132	0.0	14.8	15.2	0.4
(3680) Community Recreation - Ward 4	0	1,620	1,318	-303	0.0	29.2	22.0	-7.2
(3685) Community Recreation - Ward 5	0	1,913	1,616	-296	0.0	33.0	31.5	-1.5
(3690) Community Recreation - Ward 6	0	1,115	1,084	-32	0.0	20.5	21.0	0.5
(3695) Community Recreation - Ward 7	0	1,955	1,744	-211	0.0	34.4	34.9	0.5
(3699) Community Recreation - Ward 8	0	1,909	867	-1,042	0.0	42.5	20.5	-22.0
Subtotal (3600) Programs Division	**21,563**	**28,315**	**29,393**	**1,077**	**293.0**	**416.7**	**455.9**	**39.2**
(3700) Partnerships and Development Division								
(3710) Partnerships and Volunteers	0	212	194	-18	0.0	3.0	3.0	0.0
(3720) Donations and Grants	0	158	54	-104	0.0	2.0	1.0	-1.0
(3730) Business Development	0	248	246	-2	0.0	2.0	2.0	0.0
Subtotal (3700) Partnerships and Development Division	**0**	**618**	**494**	**-124**	**0.0**	**7.0**	**6.0**	**-1.0**

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Table HA0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(3800) Park Policy and Programs Division								
(3805) Small Parks Programs	0	121	122	0	0.0	2.0	2.0	0.0
(3810) Community Gardens Programs	0	172	172	0	0.0	2.0	2.0	0.0
(3815) Sustainability Programs	0	0	55	55	0.0	0.0	1.0	1.0
Subtotal (3800) Park Policy and Programs Division	**0**	**293**	**348**	**55**	**0.0**	**4.0**	**5.0**	**1.0**
(4500) Operations Division								
(4510) Site Management	4,962	0	0	0	62.9	0.0	0.0	0.0
(4520) Aquatics - Operations	3,172	0	0	0	70.6	0.0	0.0	0.0
(4530) Park Rangers	654	683	0	-683	10.5	11.0	0.0	-11.0
(4540) Stagecraft	773	0	0	0	7.2	0.0	0.0	0.0
(4550) Warehouse	218	180	0	-180	1.9	3.0	0.0	-3.0
(4560) Athletic Fields	2	0	0	0	0.0	0.0	0.0	0.0
(4570) Permit Services	177	391	544	154	3.8	5.0	5.0	0.0
(4580) Food and Nutrition Services	0	2,180	2,185	6	0.0	6.7	6.7	0.0
(4585) Facilities	0	197	0	-197	0.0	2.0	0.0	-2.0
(4590) Planning Capital Projects	0	308	312	4	0.0	3.0	3.0	0.0
(4595) Support Services	0	522	810	288	0.0	7.5	11.5	4.0
(4596) Park Monitors	0	0	636	636	0.0	0.0	10.0	10.0
Subtotal (4500) Operations Division	**9,959**	**4,461**	**4,488**	**27**	**156.9**	**38.2**	**36.2**	**-2.0**
(5400) Park and Facility Management								
(5411) Facility Management Administration	-3	0	0	0	0.0	0.0	0.0	0.0
Subtotal (5400) Park and Facility Management	**-3**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**35,387**	**38,141**	**39,425**	**1,284**	**489.0**	**511.9**	**550.1**	**38.2**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Department of Parks and Recreation's (DPR) proposed FY 2014 gross budget is $39,425,394, which represents a 3.4 percent increase over its FY 2013 approved gross budget of $38,141,227. The budget is comprised of $34,950,259 in Local funds, $2,200,000 in Special Purpose Revenue funds, and $2,275,135 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DPR's FY 2014 CSFL budget is $34,391,413 which represents a $324,023, or 1.0 percent, increase over the FY 2013 approved Local funds budget of $34,067,390.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DPR included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $260,616 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $63,407 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: In Local funds, DPR's budget proposal includes a net increase of $230,933 in Other Services and Charges, Contractual Services, and Supplies and Materials to support programmatic needs, particularly in the Programs Division. In Special Purpose Revenue funds, the agency proposes an increase of $401,298 to align the budget with projected revenues. The additional funding supports miscellaneous items primarily in Other Services and Charges. DPR also shifted its Intra-District funds budget proposal for nonpersonal services, from personal services, by $15,441 to properly align funding for the execution of the agency's Memorandum of Understanding (MOU) agreement with Office of the State Superintendent of Education.

Decrease: In Local funds, DPR proposes reductions of $217,694 and 1.8 FTEs to align the personal services budget with the agency's needs and $13,238 for Equipment and Equipment Rental. A proposed reduction of $15,441 in personal services in the Intra-District funds budget reallocates funds to nonpersonal services.

Mayor's Proposed Budget

Enhance: DPR's Local funds budget increased by $569,195 and 37 FTEs funds to provide adequate staffing in their Programs Division for four new recreational facilities and three pools. DPR also received Local funds of $151,974 and 3.0 FTEs for 32 playgrounds.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in Local funds, which will be applied centrally from the Workforce Investments account. For more information about the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Decrease: DPR's Local funds budget was decreased by $162,323 in nonpersonal services in the Programs Division to align budget with proposed spending.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table HA0-5 table itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table HA0-5
(dollars in thousands)

	DIVISION	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**34,067**	**505.3**
Other CSFL Adjustments	Multiple Programs	324	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**34,391**	**505.3**
Increase: Other Services and Charges, Contractual Services, and Supplies and Materials to support projected needs	Multiple Programs	231	0.0
Decrease: Personal Services to align with agency needs	Multiple Programs	-218	-1.8
Decrease: Equipment and Equipment Rentals as offset to increase	Multiple Programs	-13	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**34,391**	**503.5**
Enhance: Staffing for new recreational facilities and pools	Programs Division	569	37.0
Enhance: Play DC monitoring and programming for 32 playgrounds to align with Mayor's One City Action Plan	Programs Division	152	3.0
Decrease: Nonpersonal Services adjustment to offset approved enhancements	Programs Division	-162	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**34,950**	**543.5**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**1,799**	**0.0**
Increase: Nonpersonal services to align with budget projections	Multiple Programs	401	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**2,200**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**2,200**	**0.0**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**2,275**	**6.6**
Increase: Nonpersonal services to align with projected needs	Multiple Programs	15	0.0
Decrease: Personal services to offset increase	Multiple Programs	-15	0.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**2,275**	**6.6**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**2,275**	**6.6**
Gross for HA0 - Department of Parks and Recreation		**39,425**	**550.1**

(Change is calculated by whole numbers and numbers may not add up due to rounding))

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Community Services and Programs

Objective 1: Provide equal access to programs that are high quality, outcome-based and focused on the user.

KEY PERFORMANCE INDICATORS

Community Services and Programs

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of participants who met program goals	Not Available	75% Baseline	75%	85%	88%	90%
Percentage of programs rated at 70 percent or higher	Not Available	Not Available	Not Available	70%	80%	85%

Community Recreation

Objective 1: Consistently create a positive customer experience.

KEY PERFORMANCE INDICATORS

Community Recreation

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of customer service rating net positive	Not Available	75% Baseline	83.9%	85%	90%	93%
Percentage of program utilization	Not Available	75% Baseline	67.1%	75%	80%	90%

Partnerships and Development

Objective 1: Deliver outstanding partners, volunteers, and external resources to support program goals and fill asset gaps.

KEY PERFORMANCE INDICATORS

Partnerships and Development

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of annual operating budget	4.2%	5%	6.7%	5%	5%	7%
Number of volunteers processed and approved to work	735	375	275	400	425	450

Business Operations

Objective 1: Support program success through high-functioning, comprehensive and sustainable logistical systems by improving the quality and accessibility of District playgrounds and recreation centers (One City Actions 3.3.1 and 3.4.3).

KEY PERFORMANCE INDICATORS

Business Operations

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of Renovated playgrounds (One City Action 3.4.3)[1]	Not Available	Not Available	0	9	9	10
Number of DPR parks evaluated for ADA accessibility (One City Action 3.3.1)[1]	Not Available	Not Available	0	25	55	65
Number of DPR parks with ADA accessibility plan implemented (One City Action 3.3.1)[1]	Not Available	Not Available	Not Available	15	20	30
Number of DPR recreation centers with Accessibility Plan (One City Action 3.3.1)[1]	Not Available	Not Available	0	60	65	68
Number of DPR recreation centers with ADA accessibility plan implemented (One City Action 3.3.1)[1]	Not Available	Not Available	Not Available	3	5	8
Percentage of facilities with recycling and trash reduction programs	Not Available	50% Baseline	71%	85%	100%	100%
Percentage of Summer Meals for which DPR receives reimbursement	93%	94%	93%	94%	94%	95%
Percentage of eligible youth participation in Free Summer Meals	Not Available	83% Baseline	87%	87%	88%	90%
Number of free meals served	910,000	1,050,000	945,271	1,000,000	1,000,000	1,000,000
Number of DPR facilities with Supper Meal Program	Not Available	Not Available	0	10	15	20

Human Capital Management

Objective 1: Maintain a high-performing workforce

KEY PERFORMANCE INDICATORS

Human Capital Management

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of staff with individualized certification plan	Not Available	Not Available	0	70%	80%	90%
Staff fill-rate[2] (full-time employees)	Not Available	88% Baseline	87%	90%	90%	95%

Office of the Director

Objective 1: Ensure high-quality programs and services through internal and external communication systems, excellent customer service, and interagency collaboration.

KEY PERFORMANCE INDICATORS

Office of the Director

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of net positive customer experience ratings	Not Available	60% Baseline	85.7%	80%	90%	92%

Performance Plan Endnotes

[1] http://mayor.dc.gov/page/one-city-action-plan

[2] Taking into consideration the hiring freeze instituted in FY 2010.

D.C. Office on Aging

www.dcoa.dc.gov
Telephone: 202-724-5622

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$24,040,103	$25,544,336	$30,005,713	17.5
FTEs	31.8	42.0	54.0	28.6

The mission of the District of Columbia Office on Aging (DCOA) is to advocate, plan, implement, and monitor programs in health, education, employment, and social services which promote longevity, independence, dignity, and choice for our senior citizens.

Summary of Services

The District of Columbia Office on Aging is the State and Area Agency on Aging for individuals 60 years of age and older. DCOA oversees an Aging Services Network of more than 20 community-based education, government, and private organizations, which operates more than 30 programs citywide; there are seven Lead Agencies that offer a broad range of legal, nutrition, social, and health services. Additionally, DCOA operates the Aging and Disability Resources Center (ADRC), a one-stop resource for long-term care information, benefits and assistance for residents age 60 and older and persons with disabilities age 18 and older; the information and referral system; and the Older Worker Employment and Training program, which provides training and job placement opportunities for older persons.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table BY0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table BY0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	16,623	16,719	16,620	20,504	3,884	23.4
Total for General Fund	**16,623**	**16,719**	**16,620**	**20,504**	**3,884**	**23.4**
Federal Resources						
Federal Grant Funds	7,238	6,419	7,307	7,356	49	0.7
Total for Federal Resources	**7,238**	**6,419**	**7,307**	**7,356**	**49**	**0.7**
Private Funds						
Private Grant Funds	40	0	0	0	0	N/A
Total for Private Funds	**40**	**0**	**0**	**0**	**0**	**N/A**
Intra-District Funds						
Intra-District Funds	1,496	902	1,618	2,146	529	32.7
Total for Intra-District Funds	**1,496**	**902**	**1,618**	**2,146**	**529**	**32.7**
Gross Funds	**25,397**	**24,040**	**25,544**	**30,006**	**4,461**	**17.5**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table BY0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table BY0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	19.5	16.1	17.5	27.5	10.0	57.1
Total for General Fund	**19.5**	**16.1**	**17.5**	**27.5**	**10.0**	**57.1**
Federal Resources						
Federal Grant Funds	7.2	5.6	10.5	10.5	0.0	0.0
Total for Federal Resources	**7.2**	**5.6**	**10.5**	**10.5**	**0.0**	**0.0**
Intra-District Funds						
Intra-District Funds	8.6	10.0	14.0	16.0	2.0	14.3
Total for Intra-District Funds	**8.6**	**10.0**	**14.0**	**16.0**	**2.0**	**14.3**
Total Proposed FTEs	**35.3**	**31.8**	**42.0**	**54.0**	**12.0**	**28.6**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table BY0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table BY0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	2,010	2,036	2,322	2,148	-174	-7.5
12 - Regular Pay - Other	654	576	723	1,795	1,072	148.2
13 - Additional Gross Pay	129	134	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	490	461	788	1,065	277	35.1
Subtotal Personal Services (PS)	**3,283**	**3,208**	**3,834**	**5,008**	**1,174**	**30.6**
20 - Supplies and Materials	178	48	98	98	0	0.0
31 - Telephone, Telegraph, Telegram, Etc.	6	31	0	0	0	N/A
40 - Other Services and Charges	665	546	792	980	188	23.7
41 - Contractual Services - Other	6,300	5,408	5,545	7,955	2,409	43.4
50 - Subsidies and Transfers	14,876	14,700	15,175	15,865	690	4.5
70 - Equipment and Equipment Rental	89	100	100	100	0	0.0
Subtotal Nonpersonal Services (NPS)	**22,114**	**20,832**	**21,711**	**24,998**	**3,287**	**15.1**
Gross Funds	**25,397**	**24,040**	**25,544**	**30,006**	**4,461**	**17.5**

*Percent change is based on whole dollars.

Program Description

The District of Columbia Office on Aging operates through the following 4 programs:

Consumer Information, Assistance and Outreach – provides information and assistance, special events, training, education, and employment services for District residents and caregivers so that they can be better informed about aging issues and maintain their independence.

This program contains the following 4 activities:

- **Employment Services** – provides job counseling and placement opportunities for District residents age 55 or older so that they can gain and maintain employment;
- **Special Events** – provides socialization, information, and recognition services for District residents age 60 or older to increase awareness of services provided, expand their social network, and project a positive image of aging;
- **Training and Education** – provides consumer training for seniors and professional training for service providers and the general public to enhance their knowledge and increase their skills regarding policies and procedures affecting elderly programs and services; and
- **Advocacy Activity/Elder Rights** – supports elder rights protection and adult protective service activities that concur with relevant state laws, provide public education regarding elder abuse, and assist in resolving complaints between residents/families and nursing homes and other community residential facilities for seniors.

In-Home and Continuing Care – provides homemaker assistance, day care, nutrition, case management services and caregiver support to allow older residents to age in place, in their own home.

This program contains the following 2 activities:

- **In-Home and Day Care Services** – provides homemaker assistance, day care, nutrition and case management services for frail District residents 60 years of age and older; and
- **Caregivers Support** – provides caregiver education and training, respite, stipends, and transportation services to eligible caregivers.

Community-Based Support – provides residential facilities, elder rights assistance, health promotion, wellness, counseling, legal services, transportation, and recreation activities for District residents who are 60 years of age or older so that they can live independently in the community and minimize institutionalization.

This program contains the following 4 activities:

- **Health Promotion and Wellness** – provides physical fitness, health screening, and wellness information for District residents age 60 or older to increase their health awareness and to adopt healthier behaviors;
- **Community Services** – provides congregate and home delivered meals, transportation, recreation, counseling, volunteer activities, and legal services;
- **Supportive Residential Facilities** – provides emergency shelter, supportive housing, advocacy, and aging-in-place programs; and
- **Advocacy/Elder Rights** – supports elder rights protection and adult protective service activities that concur with relevant state laws, provides public education regarding elder abuse, and assists in resolving complaints between residents/families and nursing homes and other community residential facilities for seniors.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The District of Columbia Office on Aging has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table BY0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table BY0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Services								
(1010) AMP-Personnel Costs Activity	2 ,187	2,850	3,763	914	19.5	24.0	32.0	8.0
(1040) AMP-Contract and Procurement Activity	862	796	977	181	0.0	0.0	0.0	0.0
(1087) AMP- Language Access	0	12	12	0	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Management Services	**3,048**	**3,658**	**4,752**	**1,094**	**19.5**	**24.0**	**32.0**	**8.0**
(9200) Consumer Information, Assistance and Outreach								
(9205) Employment Services	296	314	314	0	0.0	0.0	0.0	0.0
(9215) Special Events	133	223	223	0	0.0	0.0	0.0	0.0
(9220) Training and Education	1,210	647	2,360	1,713	10.0	3.0	16.0	13.0
(9222) Advocacy/Elder Rights	0	497	467	-30	0.0	0.0	0.0	0.0
(9225) Advocacy Activity	0	87	0	-87	0.0	0.0	0.0	0.0
Subtotal (9200) Consumer Info., Assistance and Outreach	**1,639**	**1,767**	**3,363**	**1,596**	**10.0**	**3.0**	**16.0**	**13.0**
(9300) In-Home and Continuing Care Program								
(9325) In-Home and Day Care Services	5,775	5,731	5,731	0	0.0	0.0	0.0	0.0
(9330) Caregivers Support	655	701	701	0	0.0	0.0	0.0	0.0
Subtotal (9300) In-Home and Continuing Care Program	**6,430**	**6,431**	**6,431**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(9400) Community-Based Support Program								
(9440) Health Promotion. and Wellness	2,847	4,417	4,412	-6	2.2	15.0	6.0	-9.0
(9450) Community Services	8,735	8,109	9,886	1,776	0.0	0.0	0.0	0.0
(9470) Supportive Residential Facilities	699	675	675	0	0.0	0.0	0.0	0.0
(9480) Advocacy/Elder Rights	643	487	487	0	0.0	0.0	0.0	0.0
Subtotal (9400) Community-Based Support Program	**12,923**	**13,688**	**15,459**	**1,771**	**2.2**	**15.0**	**6.0**	**-9.0**
Total Proposed Operating Budget	**24,040**	**25,544**	**30,006**	**4,461**	**31.8**	**42.0**	**54.0**	**12.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The District of Columbia Office on Aging's (DCOA) proposed FY 2014 gross budget is $30,005,713, which represents a 17.5 percent increase over its FY 2013 approved gross budget of $25,544,336. The budget is comprised of $20,503,661 in Local funds, $7,355,559 in Federal Grant funds, and $2,146,494 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DCOA's FY 2014 CSFL budget is $16,698,090, which represents a $78,368, or 0.5 percent, increase over its FY 2013 approved Local funds budget of $16,619,722.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DCOA included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $14,932 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $63,436 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: In Local funds, DCOA increased its nonpersonal services budget by $124,106 to more accurately align the budget with programmatic needs. In Federal Grant funds, DCOA increased its personal services budget by $48,861 to cover step increases and additional Fringe Benefits. In Intra-District funds, the agency increased its Contractual Services by $633,054 due to additional services being provided under the Aging and Disability Resources Center (ADRC) project.

Decrease: In Local funds, DCOA decreased its personal services by $23,463 as an offset to the increase in nonpersonal services. In Federal Grant funds, Subsidies and Transfers were decreased by $205,119. These reductions are attributed to the anticipated impact of the impending federal sequestration.

Shift: DCOA moved $100,643 and 2.0 vacant FTEs from its Local funds to its Intra-District funds to support the Nursing Home Quality of Care program.

Mayor's Proposed Budget

Enhance: The Local funds budget includes an enhancement of $2,701,183, which will consist of $1,805,822 to support the Food Service and Meal programs and $895,361 for vehicle insurance coverage.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in both Local and non-Local funds. This adjustment includes $29,530 in Federal Grant funds. For more information about the Local funds portion of the COLA, please see the Workforce Investments chapter contained in Volume 3.

Increase: The agency received additional Local funding in the amount of $1,104,388 and 12.0 FTEs, of which $880,446 and 10.0 FTEs will be used to create a transition support team that will expand DCOA's services to the District residents in residential nursing facilities. The remaining funds will support the salaries and Fringe Benefits of 2.0 additional FTEs, an Age-Friendly Coordinator and a Facilities Manager, at $109,040 and $114,902, respectively.

Decrease: The agency decreased nonpersonal services in Federal Grants funds by $29,530 to offset the cost of living adjustment.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table BY0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table BY0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**16,620**	**17.5**
Other CSFL Adjustments	Multiple Programs	78	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**16,698**	**17.5**
Increase: Nonpersonal services to align the budget with programmatic needs	Multiple Programs	124	0.0
Decrease: Personal services as an offset to the increase in nonpersonal services	Multiple Programs	-23	0.0
Shift: Personal services budget to Intra-District funds, to support the Nursing Home Quality of Care Program	Multiple Programs	-101	-2.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**16,698**	**15.5**
Technical Adjustment: Annualize FY 2013 funding for personal services	Agency Management Services	1,104	12.0
Technical Adjustment: Annualize FY 2013 funding for the Food Service, the Meal programs, and for vehicle insurance coverage	Community Based Support Program	2,701	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**20,504**	**27.5**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**7,307**	**10.5**
Increase: Personal services due to projected step increases and Fringe Benefits costs	Multiple Programs	49	0.0
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**7,356**	**10.5**
Cost of Living Adjustment: FY 2014 proposed cost of living adjustment (COLA)	Multiple Programs	30	0.0
Decrease: To offset the proposed cost of living adjustment	Multiple Programs	-30	0.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**7,356**	**10.5**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**1,618**	**14.0**
Increase: Funding for the projected increase in Contractual Services	Multiple Programs	633	0.0
Decrease: Subsidies and Transfers due to the anticipated impact of the impending federal sequestration	Multiple Programs	-205	0.0
Shift: Personal services budget from Local funds, to support the Nursing Home Quality of Care Program	Multiple Programs	101	2.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**2,146**	**16.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**2,146**	**16.0**
Gross for BY0 - D. C. Office on Aging		**30,006**	**54.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Objective 1: To advocate and support legislation that would improve housing, safety, and financial security for seniors living in the District of Columbia.

Objective 2: To enhance and expand programs and services offered by the DCOA's Aging Disability Resource Center and Aging Services Network Providers (One City Action Plan Action 3.3.2).[1]

Objective 3: To increase active customer participation in the decision making process of home and community based services.

Objective 4: To explore and launch new senior programs and services and expand current programs and services, to continue to provide community resources.

Objective 5: To improve financial sustainability of services to seniors and persons with disabilities.

Objective 6: To foster relationships with local employers, in an effort to increase employment opportunities for seniors.

Objective 7: To develop and implement a comprehensive "One Stop Shop" Human Resources Division that provides an integrated human resource products and services perspective.

KEY PEFORMANCE INDICATORS

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of Seniors receiving: health promotion, nutrition education, counseling at centers and network sites	9,650	9,900	9,900	10,395	10,395	10,400
Percentage of Wellness Center participants who increase their awareness and adopt healthy behaviors as identified by improvements in their overall health (evidence based health outcomes)	80%	85%	90%	90%	90%	90%
Percentage of seniors seeking employment that receive job training or placements	32.8%	50%	50%	55%	55%	55%
Number of elderly and disabled customers served for all services by DCOA/ADRC	10,400	10,800	10,800	10,900	10,900	10,900
Number of new customers served by ADRC age 18-59	1,458	700	700	750	750	800
Average time (days) to close ADRC cases	14	14	14	14	14	14
Number of persons transitioning into the community (i.e. Hospital Discharge Planning and Nursing Home)	96	96	51	128	128	128

(Continued on next page)

KEY PEFORMANCE INDICATORS

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of persons attending DCOA/ADRC outreach events and activities	24,122	34,000	34,000	39,000	39,000	39,000
Number of consumers receiving Options Counseling	174	180	217	350	380	400
Number of family caregivers receiving flex-spending funds[2]	Not Available	Not Available	Not Available	30	40	45
Value of competitive grants awarded to DCOA	$6,829M	$7,147M	$2,030M	$6,829M	$6,829M	$6,829M
Percentage of scheduled monitoring reports as defined by agency monitoring plan completed for each grant award	Not Available	100%	100%	100%	100%	100%
Number of Senior Villages	5	5	8	10	12	14
Number of life support transportation customers provided assistance	Not Available	Not Available	1,910	2,100	2,200	2,300
Number of people that remain in the community (prevented from going to nursing homes and/or hospitals prematurely)	70	60	43	60	70	70
Number of DCOA Ambassadors	Not Available	100	115	200	350	300

Performance Plan Endnotes:

[1]http://mayor.dc.gov/page/one-city-action-plan

[2]Denotes new programming beginning in FY 2013

Unemployment Compensation Fund

www.does.dc.gov
Telephone: 202-724-7000

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$12,203,377	$6,512,000	$6,887,000	5.8

The mission of the Unemployment Compensation Fund is to provide unemployment compensation benefits to former District government employees who have been separated from employment through no fault of their own.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table BH0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table BH0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	16,325	12,203	6,512	6,887	375	5.8
Total for General Fund	**16,325**	**12,203**	**6,512**	**6,887**	**375**	**5.8**
Gross Funds	**16,325**	**12,203**	**6,512**	**6,887**	**375**	**5.8**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table BH0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table BH0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	16,325	12,203	6,512	6,887	375	5.8
Subtotal Nonpersonal Services (NPS)	**16,325**	**12,203**	**6,512**	**6,887**	**375**	**5.8**
Gross Funds	**16,325**	**12,203**	**6,512**	**6,887**	**375**	**5.8**

*Percent change is based on whole dollars.

Program Description

The Unemployment Compensation Fund operates through the following program:

Unemployment Compensation Fund - provides unemployment compensation to qualified former District government employees during periods of unemployment.

Program Structure Changes

The Unemployment Compensation Fund has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table BH0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table BH0-3
(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Unemployment Compensation Fund								
(1100) Unemployment Compensation Fund	12,203	6,512	6,887	375	0.0	0.0	0.0	0.0
Subtotal (1000) Unemployment Compensation Fund	**12,203**	**6,512**	**6,887**	**375**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**12,203**	**6,512**	**6,887**	**375**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Unemployment Compensation Fund's (UCF) proposed FY 2014 gross budget is $6,887,000, which represents a 5.8 percent increase over its FY 2013 approved gross budget of $6,512,000. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

UCF's FY 2014 CSFL budget is $14,833,333, which represents a $8,321,333, or 127.8 percent, increase over the FY 2013 approved Local funds budget of $6,512,000.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for UCF included an adjustment entry that is not described in detail on table 4. This adjustment was made for an increase of $8,321,333 in nonpersonal services, to account for projected increases in unemployment claims. During the development of the CSFL, some adjustments such as this were categorized as "other adjustments".

Mayor's Proposed Budget

Decrease: With the projected reduction in the number of former District employees claiming benefits in FY 2014, and a decrease in the average duration of unemployment, a cost savings of $7,946,333 is expected.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table BH0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table BH0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**6,512**	**0.0**
Other CSFL Adjustments	Unemployment Compensation Fund	8,321	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**14,833**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**14,833**	**0.0**
Decrease: Unemployment Compensation Fund	Unemployment Compensation Fund	-7,946	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**6,887**	**0.0**
Gross for BH0 - Unemployment Compensation Fund		**6,887**	**0.0**

Employees' Compensation Fund

http://orm.dc.gov
202-727-8600

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$27,987,830	$19,821,822	$20,021,412	1.0

The mission of the Employees' Compensation Fund is to provide fiscal resources to administer the Public Sector Workers' Compensation program for District of Columbia government employees and to pay the required claims costs of eligible claimants, pursuant to applicable District laws.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table BG0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table BG0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	29,301	27,988	19,822	20,021	200	1.0
Total for General Fund	**29,301**	**27,988**	**19,822**	**20,021**	**200**	**1.0**
Gross Funds	**29,301**	**27,988**	**19,822**	**20,021**	**200**	**1.0**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table BG0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table BG0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
20 - Supplies and Materials	1,195	1,481	814	814	0	0.0
40 - Other Services and Charges	10,386	10,126	7,503	7,503	0	0.0
50 - Subsidies and Transfers	17,720	16,371	11,506	11,705	200	1.7
70 - Equipment and Equipment Rental	0	10	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	**29,301**	**27,988**	**19,822**	**20,021**	**200**	**1.0**
Gross Funds	**29,301**	**27,988**	**19,822**	**20,021**	**200**	**1.0**

*Percent change is based on whole dollars.

Program Description

The Employees' Compensation Fund operates through the following program:

Employees' Disability Fund – is established by the District of Columbia Merit Personnel Act (D.C. Law 2-139, as amended). Payments are made to District employees, with eligible and verified claims, as compensation for lost wages and for medical services related to workplace injuries, and services such as vocational rehabilitation. In FY 2004, the administration of the Employees' Compensation Fund, formerly called the Employees' Disability Fund, was transferred to the D.C. Office of Risk Management.

Program Structure Change

The Employees' Compensation Fund has no program structure changes in the FY 2014 proposed budget. This fund was previously named the Disability Compensation Fund.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table BG0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table BG0-3

(Dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(0010) Disability Compensation Fund								
(1000) Disability Compensation Fund	27,988	19,822	20,021	200	0.0	0.0	0.0	0.0
Subtotal (0010) Disability Compensation Fund	**27,988**	**19,822**	**20,021**	**200**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**27,988**	**19,822**	**20,021**	**200**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Employees' Compensation Fund's (ECF) proposed FY 2014 gross budget is $20,021,412, which represents a 1.0 percent increase over its FY 2013 approved gross budget of $19,821,822. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

The ECF's FY 2014 CSFL budget is $20,021,412, which represents a $199,590, or 1.0 percent increase over the FY 2013 approved Local funds budget of $19,821,822.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for ECF included an adjustment entry that is not described in detail on Table 4. This adjustment was made for an increase of $199,590 in nonpersonal services based on the Consumer Price Index Factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

The Employees' Compensation Fund has no changes from the FY 2014 CSFL to the FY 2014 agency budget submission.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table BG0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table BG0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**19,822**	**0.0**
Other CSFL Adjustments	Disability Compensation Fund	200	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**20,021**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**20,021**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**20,021**	**0.0**
Gross for BG0 - Employees' Compensation Fund		**20,021**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Office of Human Rights

www.ohr.dc.gov
Telephone: 202-727-4559

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$2,585,183	$2,436,495	$2,696,128	10.7
FTEs	23.6	24.0	27.0	12.5

The mission of the D.C. Office of Human Rights (OHR) is to eradicate discrimination, increase equal opportunity, and protect human rights in the city.

Summary of Services

The D.C. OHR investigates and resolves complaints of discrimination in employment, housing, places of public accommodation, and educational institutions, pursuant to the D.C. Human Rights Act of 1977 and other numerous local and federal laws. OHR also prevents discrimination by providing training and educating District government employees, private employers, workers, and the community at-large of their rights and responsibilities under the law. OHR monitors compliance with the Language Access Act of 2004 and investigates allegations of non-compliance with this Act by District government agencies. The agency also investigates complaints and conditions causing community tension and conflict that can lead to breaches of the peace. The Commission on Human Rights is the adjudicatory body that decides private sector cases after OHR has found "probable cause" of discrimination.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table HM0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides the FY 2011 and FY 2012 actual expenditures.

Table HM0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	2,150	2,169	2,193	2,389	196	9.0
Total for General Fund	**2,150**	**2,169**	**2,193**	**2,389**	**196**	**9.0**
Federal Resources						
Federal Grant Funds	550	416	244	307	63	25.9
Total for Federal Resources	**550**	**416**	**244**	**307**	**63**	**25.9**
Gross Funds	**2,700**	**2,585**	**2,436**	**2,696**	**260**	**10.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table HM0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table HM0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	24.0	22.4	22.1	24.6	2.6	11.5
Total for General Fund	**24.0**	**22.4**	**22.1**	**24.6**	**2.6**	**11.5**
Federal Resources						
Federal Grant Funds	2.4	1.3	1.9	2.4	0.4	23.7
Total for Federal Resources	**2.4**	**1.3**	**1.9**	**2.4**	**0.4**	**23.7**
Total Proposed FTEs	**26.4**	**23.6**	**24.0**	**27.0**	**3.0**	**12.5**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table HM0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table HM0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
11 - Regular Pay - Continuing Full Time	926	1,020	1,080	1,124	44	4.1
12 - Regular Pay - Other	793	726	705	904	199	28.2
13 - Additional Gross Pay	5	6	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	353	378	424	503	79	18.6
15 - Overtime Pay	0	0	0	0	0	N/A
Subtotal Personal Services (PS)	**2,077**	**2,130**	**2,210**	**2,531**	**322**	**14.6**
20 - Supplies and Materials	81	18	14	10	-5	-32.0
31 - Telephone, Telegraph, Telegram, Etc.	1	3	0	0	0	N/A
40 - Other Services and Charges	274	286	105	109	4	3.7
41 - Contractual Services - Other	250	146	105	44	-61	-58.2
70 - Equipment and Equipment Rental	17	2	2	2	0	0.0
Subtotal Nonpersonal Services (NPS)	**623**	**455**	**227**	**165**	**-62**	**-27.3**
Gross Funds	**2,700**	**2,585**	**2,436**	**2,696**	**260**	**10.7**

*Percent change is based on whole dollars.

Program Description

The Office of Human Rights operates through the following 3 programs:

Equal Justice – provides education and awareness and investigates, adjudicates, and provides compliance services to people who live, work, and/or conduct business in the District of Columbia so that they are informed of, and may have timely resolution of, discrimination complaints.

This program contains the following 7 activities:

- **Intake –** provides intake, referral, and counseling services to complainants who live, work, and/or conduct business in the District of Columbia so that they may have timely and quality assessments of their complaints;
- **Mediation** – provides mediation services to complainants and respondents in an attempt to resolve potentially unlawful discriminatory practices and avoid costly and timely investigations and litigation;
- **Investigations** – conducts full investigations whenever prima facie evidence has been established for each complaint brought to the Office of Human Rights. This applies to cases in employment, public accommodations, educational institutions, and language access;
- **Fair Housing** – investigates complaints and provides outreach and education to people who live, work, or conduct business in the District on matters relating to alleged violations of federal and local fair housing laws;
- **Research and Compliance** – conducts compliance reviews of, provides training on, and performs research related to human rights law as well as mandates issued by the Equal Employment Opportunity Commission and the U.S. Department of Housing and Urban Development;
- **Public Education** – provides awareness, education, training, and public information to ensure a workforce environment free of discrimination in the District; and
- **Language Access Oversight** – provides information, education, monitoring, and enforcement services pertaining to the D.C. Language Access Act and its implementation and applicability.

Commission on Human Rights – provides adjudication services through an administrative, trial-type hearing conducted before a hearing examiner or a panel of commissioners. The Commission rules and can issue injunctive relief and award damages (if discrimination is found) to people who live, work, or conduct business in the District of Columbia.

Office of Human Rights (Agency Management) – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting

Program Structure Change

The Office of Human Rights has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table HM0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table HM0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Office of Human Rights								
(1010) Personnel	33	10	10	0	0.1	0.1	0.1	0.0
(1030) Property Management	20	21	21	0	0.2	0.2	0.2	0.0
(1040) Information Technology	19	20	20	0	0.2	0.2	0.2	0.0
(1050) Financial Services	19	20	20	0	0.2	0.2	0.2	0.0
(1055) Risk Management	10	10	10	0	0.1	0.1	0.1	0.0
(1080) Communications	10	10	10	0	0.1	0.1	0.1	0.0
(1085) Customer Service	120	122	123	1	1.1	1.1	1.1	0.0
(1090) Performance Management	174	177	187	10	1.0	1.0	1.0	0.0
Subtotal (1000) Office of Human Rights	**406**	**390**	**403**	**13**	**3.0**	**3.0**	**3.0**	**0.0**
(2000) Equal Justice Program								
(2010) Intake	275	77	283	206	3.6	1.6	3.1	1.5
(2020) Mediation	119	137	354	217	1.0	1.2	4.1	2.9
(2030) Investigations	1,096	987	892	-95	10.0	9.6	8.6	-1.0
(2050) Fair Housing Program	240	171	220	48	2.0	2.2	3.1	0.9
(2060) Research and Compliance	10	25	106	81	0.0	0.2	1.0	0.8
(2070) Public Education	102	112	102	-10	1.0	1.1	1.1	0.0
(2090) Language Access Oversight	11	205	13	-193	0.0	2.1	0.0	-2.1
Subtotal (2000) Equal Justice Program	**1,853**	**1,714**	**1,969**	**255**	**17.6**	**18.0**	**21.0**	**3.0**
(3000) Commission on Human Rights								
(3010) Human Rights Commission	327	332	324	-8	3.0	3.0	3.0	0.0
Subtotal (3000) Commission on Human Rights	**327**	**332**	**324**	**-8**	**3.0**	**3.0**	**3.0**	**0.0**
Total Proposed Operating Budget	**2,585**	**2,436**	**2,696**	**260**	**23.6**	**24.0**	**27.0**	**3.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The District of Columbia Office of Human Rights' (OHR) proposed FY 2014 gross budget is $2,696,128, which represents a 10.7 percent increase over its FY 2013 approved gross budget of $2,436,495. The budget is comprised of $2,389,209 in Local funds and $306,919 in Federal Grant funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

OHR's FY 2014 CSFL budget is $2,212,701, which represents a $19,944, or 0.9 percent, increase over its FY 2013 approved Local funds budget of $2,192,757.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for OHR included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $16,538 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $3,406 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: In Local funds, OHR increased its personal services budget by $80,411 to cover step increases, additional Fringe Benefits, and personnel costs for 0.6 additional FTEs. In Federal Grant funds, the agency increased personal services by $40,773 and 0.4 FTEs, and nonpersonal services by $22,409. The increase in Equal Justice grants is due to projected reimbursements that the agency will receive, based on the number of cases processed each year.

Decrease: In Local funds, OHR decreased its nonpersonal services budget by $80,411 as an offset to the increases in personal services.

Mayor's Proposed Budget Submission

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in both Local and non-Local funds. This adjustment includes $7,380 in Federal Grant funds. For more information about the Local funds portion of the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Increase: The Local funds budget has been adjusted to reflect an increase of $176,508 and 2.0 FTEs to support the Youth Bullying Prevention Action Act of 2012 and to promote research related to human rights law.

Decrease: Federal Grant funds were reduced by $7,380 to offset the proposed cost of living adjustment.

FY 2013 Approved Budget to FY 2014 Proposed Budget, Revenue Type

Table HM0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table HM0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**2,193**	**22.1**
Other CSFL Adjustments	Multiple Programs	20	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**2,213**	**22.1**
Increase: Personal services to support step increases and projected Fringe Benefits	Multiple Programs	80	0.6
Decrease: Nonpersonal services as an offset to personal services increases	Multiple Programs	-80	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**2,213**	**22.6**
Increase: Funding to hire Equal Opportunity Specialist	Equal Justice Program	78	1.0
Increase: Funding for the Youth Bullying Prevention task force	Equal Justice Program	99	1.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**2,389**	**24.6**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**244**	**1.9**
Increase: Personal services to support step increases and projected Fringe Benefits	Multiple Programs	41	0.4
Increase: Nonpersonal services based on projected federal reimbursements	Multiple Programs	22	0.0
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**307**	**2.4**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	7	0.0
Decrease: To offset the proposed cost of living adjustment	Multiple Programs	-7	0.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**307**	**2.4**
Gross for HM0 - Office of Human Rights		**2,696**	**27.0**

(Change is calculated by whole numbers and may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Objective 1: Improve the effectiveness of the agency's enforcement and functions by shortening response times and strengthening quality controls for all internal programs, including investigations, mediations, and Language Access compliance.

Objective 2: Prevent discrimination by promoting awareness of, and compliance with, local and federal antidiscrimination laws through increased outreach and awareness activities, including drafting the District-wide Anti-Bullying Policy (One City Action 3.1.5).

Objective 3: Ensure most effective operational administration through establishing targeted throughput measures for optimal efficiency.

KEY PERFORMANCE INDICATORS

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Median case review score[1]	90%	85%	90%	92%	95%	96%
Average percentage of backlogged cases at any point in time (private and public sector)[2]	12.5%	10%	7.2%	8%	4%	0%
Percentage of OHR complainants satisfied with the agency's customer service	92%	92%	92%	95%	95%	95%
Percentage of mediations that lead to settlement agreements	32%	40%	40%	40%	42%	44%
Percentage reduction in the total inventory of cases adjudicated at the Commission as of October 1, 2013	Not Available	50%	50%	80%	85%	90%
Percentage of agencies who participated in Language Access (LA) or Equal Employment Opportunity Commission (EEOC) training with higher rates of LA or EEOC knowledge two months after training	Not Available	Not Available	Not Available	80%	85%	90%
Percentage of District agencies with "very good" score on new Language Access compliance rating	Not Available	Not Available	Not Available	70%	75%	80%
Percentage adherence to operational efficiency targets, based on diagnostic analysis (cases docketed/suggested number of cases docketed)	Not Available	Not Available	Not Available	95%	95%	98%
Percentage of peer survey respondents (law firms, partner organizations) with "very good" impression of OHR	Not Available	Not Available	Not Available	85%	90%	95%
Number of months, on average, that is used as a guideline for completion of Commission cases	18	16	16	15	15	15

Performance Plan Endnotes:

[1]The industry standard is 93 percent, based on the Equal Opportunity Commission's 2010 Performance Accountability Report.

[2]In FY 2013, this measure was converted from a raw number to a percentage. This methodology is more accurate and a better way to manage performance based on industry standards. The industry standard is 46 percent for private sector and 30 percent for public sector appeals, based on the Equal Opportunity Commission's 2010 Performance Accountability Report.

Office on Latino Affairs

www.ola.dc.gov
Telephone: 202-671-2825

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$2,861,412	$2,884,852	$2,894,665	0.3
FTEs	8.1	10.0	10.0	0.0

The mission of the Office on Latino Affairs (OLA) is to improve the quality of life of the District's Latino residents by addressing a broad range of social and economic needs through strategic management of public and private partnerships, expertise on policy, community relations, civic engagement and community-based grants.

Summary of Services

OLA awards community-based grants, forms strategic partnerships, conducts community relations, and provides outreach support and advocacy for DC Latinos so that they can have access to a full range of human services, health, education, housing, economic development, and employment opportunities.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table BZ0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table BZ0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	2,531	2,643	2,685	2,695	10	0.4
Total for General Fund	**2,531**	**2,643**	**2,685**	**2,695**	**10**	**0.4**
Intra-District Funds						
Intra-District Funds	224	218	200	200	0	0.0
Total for Intra-District Funds	**224**	**218**	**200**	**200**	**0**	**0.0**
Gross Funds	**2,755**	**2,861**	**2,885**	**2,895**	**10**	**0.3**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table BZ0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table BZ0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	9.0	8.1	10.0	10.0	0.0	0.0
Total for General Fund	**9.0**	**8.1**	**10.0**	**10.0**	**0.0**	**0.0**
Total Proposed FTEs	**9.0**	**8.1**	**10.0**	**10.0**	**0.0**	**0.0**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table BZ0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table BZ0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuting Full Time	225	195	343	371	29	8.3
12 - Regular Pay - Other	290	307	257	248	-8	-3.2
13 - Additional Gross Pay	58	7	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	105	104	163	175	12	7.6
15 - Overtime Pay	0	1	0	0	0	N/A
Subtotal Personal Services (PS)	**677**	**613**	**762**	**795**	**33**	**4.3**
20 - Supplies and Materials	12	24	25	20	-5	-20.8
31 - Telephone, Telegraph, Telegram, Etc.	0	21	0	0	0	N/A
40 - Other Services and Charges	44	130	88	82	-6	-6.7
41 - Contractual Services - Other	10	0	0	0	0	N/A
50 - Subsidies and Transfers	2,012	2,044	1,999	1,989	-10	-0.5
70 - Equipment and Equipment Rental	0	29	11	9	-2	-16.5
Subtotal Nonpersonal Services (NPS)	**2,078**	**2,249**	**2,122**	**2,099**	**-23**	**-1.1**
Gross Funds	**2,755**	**2,861**	**2,885**	**2,895**	**10**	**0.3**

*Percent change is based on whole dollars.

Program Description

The Office on Latino Affairs operates through the following 4 programs:

Community-Based Grants – provides technical assistance and grants management support including grant selection, award funding, and monitoring services to District Latino-serving non-profit organizations so that they can provide linguistically and culturally appropriate services to the limited English proficient Latino population of the District.

Advocacy and Language Access – provides consultation, collaboration, and problem-solving services to the Mayor, District government agencies, community groups, and other entities in an effort to enhance the provision of linguistically and culturally appropriate services to the Latino community as well as comply with the 2004 Language Access Act.

Community Relations and Outreach – provides partnership and outreach services to District Latino residents in an effort to increase their knowledge and access to vital programs and services available to them.

This program contains the following 2 activities:

- **Community Information Exchange** – provides information dissemination and educational services to District Latino residents so that they can better access vital services provided by the District government and the non-profit sector; and
- **Community Partnerships** – provides information gathering services to District Latino residents so that OLA and District government agencies can better design and support systems to serve the Latino community.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The Office on Latino Affairs has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table BZ0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table BZ0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1010) Personnel	4	4	0	-4	0.0	0.0	0.0	0.0
(1040) Information Technology	43	0	0	0	0.0	0.0	0.0	0.0
(1050) Financial Management	12	12	10	-2	0.0	0.0	0.0	0.0
(1090) Performance Management	360	316	312	-4	1.6	2.0	2.0	0.0
Subtotal (1000) Agency Management Program	**418**	**332**	**323**	**-10**	**1.6**	**2.0**	**2.0**	**0.0**
(1001) Community Based Programs								
(1012) Grants Management Activity	2,019	1,999	2,141	142	0.0	0.0	2.0	2.0
Subtotal (1001) Community Based Programs	**2,019**	**1,999**	**2,141**	**142**	**0.0**	**0.0**	**2.0**	**2.0**
(2001) Advocacy Program								
(2011) Language Access Activity	99	89	146	57	0.8	1.0	2.0	1.0
Subtotal (2001) Advocacy Program	**99**	**89**	**146**	**57**	**0.8**	**1.0**	**2.0**	**1.0**
(3001) Community Relations and Outreach								
(3011) Community Information Exchange Activity	318	455	276	-179	5.7	7.0	4.0	-3.0
(3012) Community Partnerships Activity	8	9	9	0	0.0	0.0	0.0	0.0
Subtotal (3001) Community Relations and Outreach	**326**	**464**	**285**	**-179**	**5.7**	**7.0**	**4.0**	**-3.0**
Total Proposed Operating Budget	**2,861**	**2,885**	**2,895**	**10**	**8.1**	**10.0**	**10.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Office on Latino Affairs' (OLA) proposed FY 2014 gross budget is $2,894,665, which represents a 0.3 percent increase over its FY 2013 approved gross budget of $2,884,852. The budget is comprised of $2,694,665 in Local funds and $200,000 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

OLA's FY 2014 CSFL budget is $2,694,665, which represents a $9,813, or 0.4 percent, increase over the FY 2013 approved Local funds budget of $2,684,852.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for OLA included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $6,849 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $2,964 in nonpersonal services based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: The FY 2014 Local budget reflects an increase of $20,414 for personal services, which includes staff realignment, and a $5,483 increase in projected Fringe Benefits costs.

Decrease: OLA's Local funds budget includes a reduction of $25,897 in nonpersonal services, primarily in Subsidies and Transfers, to offset the increase in personal services.

Mayor's Proposed Budget

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in Local funds, which may also impact Intra-District funds. This adjustment will be applied centrally from the Workforce Investments account. For more information about the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table BZ0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table BZ0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**2,685**	**10.0**
Other CSFL Adjustments	Multiple Programs	10	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**2,695**	**10.0**
Increase: Adjust personal services to include staff realignment	Multiple Programs	20	0.0
Increase: Fringe Benefits costs	Multiple Programs	5	0.0
Decrease: Reduce nonpersonal services to offset the increase in personal services	Multiple Programs	-26	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**2,695**	**10.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**2,695**	**10.0**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**200**	**0.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**200**	**0.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**200**	**0.0**
Gross for BZ0 - Office on Latino Affairs		**2,895**	**10.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Objective 1: Improve Latino-serving non-profit organizations' institutional knowledge, skills, and service program quality for services offered to DC Latinos.

Objective 2: Facilitate greater access to economic development resources among DC Latino-owned businesses.

Objective 3: Assist Latinos in acquiring workforce skills that help them succeed in and foster the growth of the new economy in the District.

Objective 4: Improve the quality of Life among Latinos.

KEY PEFORMANCE INDICATORS

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of grantees that show satisfactory performance according to grants monitoring program	Not Available	80%	80%	85%	90%	95%
Percentage of grantees that report satisfactory experience with capacity building program	Not Available	75%	80%	85%	90%	95%
Number served by OLA Grantees	8,540	45,000	50,879	54,200	58,200	62,600
Number of Language Access Act covered agencies receiving technical assistance	31	25	33	34	28	32
Percentage of attendees that report satisfactory experience with OLA-sponsored events	Not Available	65%	70%	75%	80%	85%

Children and Youth Investment Collaborative

http://cyitc.org
Telephone: 202-347-4441

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$3,988,961	$3,000,000	$3,000,000	0.0

The mission of the Children and Youth Investment Collaborative is to provide funds to the D.C. Children and Youth Investment Trust Corporation (CYITC), a not-for-profit organization that disburses grants to community-based providers, with the purpose of creating a seamless approach to the development of policy, planning, and services for children, youth, and their families.

The Children and Youth Investment Collaborative, administered by CYITC, was established in 1999 as part of the District's FY 2000 budget. The CYITC was created as a public/private partnership to receive and leverage funding designated under the Children and Youth Initiative Establishment Act of 1999. Its board of directors, made up of seven members appointed by the Mayor and District Council and four advisory members from the District government, governs the corporation. The CYITC does not provide direct services to families; however, it grants funds and provides technical assistance to nonprofit organizations that provide direct services to families and thereby increases the quality and availability of services in areas of greatest need.

The CYITC plans to fulfill its mission by increasing the effectiveness of children and youth programs and working to ensure high quality programs and services for every child in the District.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table JY0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table JY0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	5,120	3,989	3,000	3,000	0	0.0
Total for General Fund	**5,120**	**3,989**	**3,000**	**3,000**	**0**	**0.0**
Gross Funds	**5,120**	**3,989**	**3,000**	**3,000**	**0**	**0.0**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table JY0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table JY0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	5,120	3,989	3,000	3,000	0	0.0
Subtotal Nonpersonal Services (NPS)	**5,120**	**3,989**	**3,000**	**3,000**	**0**	**0.0**
Gross Funds	**5,120**	**3,989**	**3,000**	**3,000**	**0**	**0.0**

*Percent change is based on whole dollars.

Program Description

The District's subsidy to the CYITC is shown as a single program in the District's financial system. The CYITC's goals are funded through the following grant competitions:

- **Out-of-School Time/Youth Development Programs** – provides services, supports, and opportunities to children and youths during out-of-school hours, promoting academic achievement and positive youth outcomes, which can reduce negative behavior that correlates with unsupervised, unstructured time outside of school;
- **Older Youth Programs** – support youths between the ages of 14 and 24 years old, both those enrolled in school and those no longer connected to school, in the areas of academic support, college-going culture, job readiness, and community service;
- **Parent Center Programs** – provide support services to parents of young and adolescent children with parenting skills that help ensure their children are ready for and succeeding in school; and
- **Summer Programs** – provide enriching opportunities to ensure that children and youths aged 5 to 24 years old are safe and have opportunities to enhance their learning over the summer months. These funds include providing alternative services during late night hours.

The CYITC has two major funding cycles: One for school-year youth-serving programs and year-round parent center programs, and one for summer youth-serving programs.

Program Structure Change

The Children and Youth Investment Collaborative has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table JY0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table JY0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Children Investment Trust								
(1100) Children Investment Trust	3,989	3,000	3,000	0	0.0	0.0	0.0	0.0
Subtotal (1000) Children Investment Trust	**3,989**	**3,000**	**3,000**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**3,989**	**3,000**	**3,000**	**0**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Children and Youth Investment Collaborative's (CYIC) proposed FY 2014 gross budget is $3,000,000, which represents no change from its FY 2013 approved gross budget. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described on table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

CYIC's FY 2014 CSFL budget is $3,000,000, which represents no change from the FY 2013 approved Local funds budget.

Agency Budget Submission

The Children and Youth Investment Collaborative has no changes from the FY 2014 CSFL to the FY 2014 agency budget submission.

Mayor's Proposed Budget

The Children and Youth Investment Collaborative has no changes to the FY 2014 Mayor's proposed budget.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table JY0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table JY0-4
(dollars in thousands)

PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE	**3,000**	**0.0**
No Changes	0	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)	**3,000**	**0.0**
No Change	0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission	**3,000**	**0.0**
No Change	0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget	**3,000**	**0.0**
Gross for JY0 - Children and Youth Investment Collaborative	**3,000**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Office on Asian and Pacific Islander Affairs

www.apia.dc.gov
Telephone: 202-727-3120

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$762,249	$780,168	$785,382	0.7
FTEs	6.0	6.0	6.0	0.0

The mission of the Office on Asian and Pacific Islander Affairs (OAPIA) is to improve the quality of life for District Asian Americans and Pacific Islanders (AAPI) through advocacy and engagement.

Summary of Services

OAPIA provides a diverse range of services that are critical to ensuring the District delivers equal access to its programs and services for District AAPI residents and merchants. OAPIA serves as the primary access point for AAPI residents and merchants with language and cultural barriers and also serves as primary liaison to engage AAPI residents to participate in the community as a whole, both economically and socially.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table AP0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table AP0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	781	762	780	785	5	0.7
Total for General Fund	**781**	**762**	**780**	**785**	**5**	**0.7**
Intra-District Funds						
Intra-District Funds	13	0	0	0	0	N/A
Total for Intra-District Funds	**13**	**0**	**0**	**0**	**0**	**N/A**
Gross Funds	**794**	**762**	**780**	**785**	**5**	**0.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table AP0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table AP0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	5.9	6.0	6.0	6.0	0.0	0.0
Total for General Fund	**5.9**	**6.0**	**6.0**	**6.0**	**0.0**	**0.0**
Total Proposed FTEs	**5.9**	**6.0**	**6.0**	**6.0**	**0.0**	**0.0**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table AP0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table AP0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	107	125	150	108	-42	-28.0
12 - Regular Pay - Other	295	293	270	322	52	19.2
13 - Additional Gross Pay	2	3	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	99	97	115	123	7	6.5
Subtotal Personal Services (PS)	**504**	**517**	**535**	**552**	**17**	**3.2**
20 - Supplies and Materials	2	2	2	3	0	2.4
30 - Energy, Comm. and Building Rentals	12	0	0	0	0	N/A
40 - Other Services and Charges	30	11	13	17	4	33.2
41 - Contractual Services - Other	1	0	0	0	0	N/A
50 - Subsidies and Transfers	255	230	230	213	-17	-7.2
70 - Equipment and Equipment Rental	2	1	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	**291**	**245**	**245**	**233**	**-12**	**-4.9**
Gross Funds	**794**	**762**	**780**	**785**	**5**	**0.7**

*Percent change is based on whole dollars.

Program Description

The Office on Asian and Pacific Islander Affairs operates through the following 2 programs:

APIA Programs – provides outreach, education, and funding to Asian American and Pacific Islander (AAPI) community members and guidance to District agencies to help ensure equitable access to government services and programs for AAPI community members.

This program contains the following 3 activities:

- **Advocacy** – provides capacity and funding support to community-based organizations providing vital services to the AAPI community;
- **Outreach/Education** – conducts outreach, case assistance, educational workshops, and cultural events for AAPI residents and merchants; and
- **Inter-Agency Coordination** – provides technical assistance and guidance to District agencies on providing appropriate services to Asian and non-English proficient constituents, and monitors the performance of these agencies in providing language access.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The Office on Asian and Pacific Islander Affairs has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table AP0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table AP0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1010) Personnel	98	105	107	2	1.0	1.0	1.0	0.0
Subtotal (1000) Agency Management Program	**98**	**105**	**107**	**2**	**1.0**	**1.0**	**1.0**	**0.0**
(2000) APIA Programs								
(2100) Advocacy	103	109	117	8	1.1	1.1	1.1	0.0
(2200) Outreach/Education	467	473	462	-11	2.9	2.9	2.9	0.0
(2300) Inter-Agency Coordination	94	93	99	6	1.0	1.0	1.0	0.0
Subtotal (2000) APIA Programs	**664**	**675**	**678**	**3**	**5.0**	**5.0**	**5.0**	**0.0**
Total Proposed Operating Budget	**762**	**780**	**785**	**5**	**6.0**	**6.0**	**6.0**	**0.00**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Office on Asian and Pacific Islander Affairs' (OAPIA) proposed FY 2014 gross budget is $785,382, which represents a 0.7 percent increase over its FY 2013 approved gross budget of $780,168. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

OAPIA's FY 2014 CSFL budget is $785,382, which represents a $5,214, or 0.7 percent, increase over the FY 2013 approved Local funds budget of $780,168.

Major CSFL Cost Driver

The FY 2014 CSFL calculated for OAPIA included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $4,843 in personal services, to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $372 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: OAPIA's personal services budget increased by $12,494 to support step increases and corresponding Fringe Benefits in the Agency Management Program.

Decrease: An adjustment of $12,494 in Subsidies and Transfers in APIA Programs was made to offset personal services increases.

Mayor's Proposed Budget

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in Local funds, which will be applied centrally from the Workforce Investments account. For more information about the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table AP0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table AP0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**780**	**6.0**
Other CSFL Adjustments	Multiple Programs	5	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**785**	**6.0**
Increase: In personal services to cover step increases and Fringe Benefits	Agency Management Program	12	0.0
Decrease: In nonpersonal services to offset projected personal services increases	APIA Programs	-12	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**785**	**6.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**785**	**6.0**
Gross for AP0 - Office on Asian and Pacific Islander Affairs		**785**	**6.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Objective 1: Ensure AAPI community's access to District government services by providing expanded outreach efforts, advocacy, and problem-solving services.

Objective 2: Ensure capacity of District agencies to deliver culturally and linguistically competent services to the AAPI community by providing technical assistance and policy guidance.

Objective 3: Ensure Mayor's One City vision by enhancing connections between diverse communities and encouraging participation by AAPI residents and merchants in the District of Columbia's civic, cultural, and social life.

KEY PEFORMANCE INDICATORS

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of AAPI community members reached by outreach efforts	6,184	2,357	30,453	31,946	33,544	35,221
Percentage of constituent issues/cases resolved	100%	95%	100%	95%	95%	95%
Percentage of satisfactory or above rating on OAPIA services	100%	90%	100%	90%	90%	90%
Number of District agencies who receive technical assistance through OAPIA efforts	33	33	33	33	33	33
Percentage of District agencies giving a satisfactory or above rating on OAPIA's technical assistance efforts[1]	100%	90%	Not Available	90%	90%	90%
Number of capacity building efforts[2] provided to AAPI community organizations and individuals	197	164	183	207	217	228
Sub grantee's percent of budget spent on programmatic costs[3]	100%	65%	Not Available	65%	65%	65%
Percentage of scheduled monitoring reports as defined in agency monitoring plan completed for each grant award[4]	100%	100%	100%	100%	100%	100%

Performance Plan Endnotes:

[1] Technical assistance include: Providing information on API community from U.S. Census and assisting in data collection design, providing information on API community through reports, articles and other informational sources, providing information on resources to receive cultural competency training, providing guidance and/or support from OAPIA in recruitment of bilingual personnel and Reviewing of BLAP/Baseline Assessments/Reports.

[2] Capacity building efforts include: training sessions, consultation sessions, information dissemination, resource sharing, and CBO visit.

[3] The Wise Giving Alliance of the Better Business Bureau identifies 65 percent to be an industry standard for this measure http://www.bbb.org/us/Charity-Standards/. This metric measures all subgrantees' programmatic costs as a percentage of their overall costs.

[4] Pursuant to 11.4 of the Grants Manual and Source Book all District agencies must complete monitoring reports. All District agencies should be in compliance with this standard. The standard is 100 percent.

Office of Veterans' Affairs

http://ova.dc.gov
Telephone: 202-724-5454

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$346,945	$393,867	$391,217	-0.7
FTEs	4.0	4.0	4.0	0.0

The mission of the District of Columbia Office of Veterans' Affairs (OVA) is to assist, recognize, and effectively advocate on behalf of District of Columbia veterans and their families.

Summary of Services

The District of Columbia Office of Veterans' Affairs assists District veterans and their dependents and survivors in applying for and using federal Department of Veterans Affairs benefits, and it assists with service record acquisition and correction, as well as discharge upgrades. OVA also supports veterans recently released from active-duty service with transition assistance from military life to civilian life. Finally, OVA connects District veterans with supportive and wrap-around District and federal services that address homelessness, employment, education, ex-offender reentry, military family issues, and quality of life.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table VA0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table VA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	366	347	382	386	4	1.1
Special Purpose Revenue Funds	0	0	12	5	-7	-58.2
Total for General Fund	**366**	**347**	**394**	**391**	**-3**	**-0.7**
Gross Funds	**366**	**347**	**394**	**391**	**-3**	**-0.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table VA0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table VA0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	3.5	4.0	4.0	4.0	0.0	0.0
Total for General Fund	**3.5**	**4.0**	**4.0**	**4.0**	**0.0**	**0.0**
Total Proposed FTEs	**3.5**	**4.0**	**4.0**	**4.0**	**0.0**	**0.0**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table VA0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table VA0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	121	157	157	151	-6	-3.9
12 - Regular Pay - Other	105	109	109	110	1	0.8
13 - Additional Gross Pay	23	0	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	59	64	85	87	2	2.0
Subtotal Personal Services (PS)	**308**	**330**	**351**	**347**	**-4**	**-1.0**
20 - Supplies and Materials	2	1	1	2	1	100.0
40 - Other Services and Charges	16	5	25	24	-1	-3.4
41 - Contractual Services - Other	37	10	17	18	1	4.2
70 - Equipment and Equipment Rental	2	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	**58**	**17**	**43**	**44**	**1**	**2.0**
Gross Funds	**366**	**347**	**394**	**391**	**-3**	**-0.7**

*Percent change is based on whole dollars.

Program Description

The Office of Veterans' Affairs operates through the following 2 programs:

Veterans – provides efficient veteran benefits and claims assistance, effective advocacy and outreach, recognition assistance, and services to District veterans and their families so that they may receive timely veteran benefit assistance and services from the federal Department of Veterans Affairs and other governmental agencies.

This program contains the following 2 activities:

- **Recognition** – ensures District veterans are recognized by the Mayor's office during recognition events. To ensure involvement in recognition programs, the agency actively participates in and supports recognition efforts of veteran and military organizations and non-affiliated organizations. All efforts are targeted to ensure District veterans receive proper respect and recognition for their service to this country; and
- **Outreach** – ensures agency contact with veterans in the District for purposes of recognition, connection to the Department of Veterans Affairs for benefit claims and health services, and connection to District and community services.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The Office of Veterans' Affairs has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table VA0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table VA0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1010) Personnel	13	14	14	0	0.1	0.1	0.1	0.0
(1015) Training and Employee Development	13	22	14	-8	0.1	0.2	0.1	-0.1
(1020) Contracting and Procurement	13	20	14	-6	0.1	0.2	0.1	-0.1
(1030) Property Management	13	20	14	-6	0.1	0.2	0.1	-0.1
(1040) Information Technology	13	20	14	-6	0.1	0.2	0.1	-0.1
(1050) Financial Management	86	20	87	67	1.2	0.2	1.2	1.0
(1060) Legal	13	14	14	0	0.1	0.1	0.1	0.0
(1070) Fleet Management	1	1	1	0	0.0	0.0	0.0	0.0
(1080) Communications	13	28	14	-14	0.1	0.3	0.1	-0.2
(1085) Customer Service	13	28	14	-14	0.1	0.3	0.1	-0.2
(1090) Performance Management	13	14	14	0	0.1	0.1	0.1	0.0
Subtotal (1000) Agency Management Program	**203**	**199**	**211**	**12**	**2.1**	**1.9**	**2.1**	**0.2**
(2000) Veterans Programs								
(2100) Recognition	116	131	132	1	1.6	1.6	1.6	0.0
(2200) Outreach	28	64	48	-16	0.3	0.5	0.3	-0.2
Subtotal (2000) Veterans Programs	**143**	**195**	**180**	**-15**	**1.9**	**2.1**	**1.9**	**-0.2**
Total Proposed Operating Budget	**347**	**394**	**391**	**-3**	**4.0**	**4.0**	**4.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Office of Veterans' Affairs' (OVA) proposed FY 2014 gross budget is $391,217, which represents a 0.7 percent decrease from its FY 2013 approved budget of $393,867. The budget is comprised of $386,217 in Local funds and $5,000 in Special Purpose Revenue funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

OVA's FY 2014 CSFL budget is $386,217, which represents a $4,310, or 1.1 percent, increase over the FY 2013 approved Local funds budget of $381,907.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for OVA included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $3,564 in personal services, to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $746 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: OVA's personal services budget includes an increase of $7,081 to support the cost of step increases and corresponding Fringe Benefits in the Agency Management Program.

Decrease: Adjustment of $7,081 in the Veterans Program to offset personal services increases and a decrease of $6,960 in Special Purpose Revenue funds to balance with the revenue certification.

Mayor's Purposed Budget Submission

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in Local funds, which will be applied centrally from the Workforce Investments account. For more information about the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table VA0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table VA0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**382**	**4.0**
Other CSFL Adjustments	Multiple Programs	4	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**386**	**4.0**
Increase: In personal services to cover step increases and Fringe Benefits	Agency Management Program	7	0.0
Decrease: In nonpersonal services to offset personal services cost	Veterans Programs	-7	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**386**	**4.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**386**	**4.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**12**	**0.0**
Decrease: To align with revenues	Multiple Programs	-7	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**5**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Proposed Mayor's Budget		**5**	**0.0**
Gross for VA0 - Office of Veterans' Affairs		**391**	**4.0**

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Objective 1: Expand outreach and advocacy for District veterans and their families.

Objective 2: Increase recognition of the military service of D.C. veterans.

Objective 3: Streamline efforts to communicate with and inform returning D.C. veterans of their earned benefits as well as events that are happening in their community.

KEY PEFORMANCE INDICATORS

Measures	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of veterans events produced by OVA	2	2	2	3	3	4
Number of veterans events and programs coordinated in partnerships with other organizations	42	25	42	30	35	40
Number of D.C. veterans contacted	461	700	533	500	550	600
Percentage of veterans who rate OVA services at 98 percent or better	96.9%	98%	101.6%	100%	100%	100%
Number of veterans assisted	710	700	580	Not Available	Not Available	TBD
Number of veterans/families assisted through OVA Furniture Donation program	18	100	70	100	125	125
Number of veterans License plates issued/sold	Not Available	50	27	75	75	100
Revenue received through the Veteran License Plate program	Not Available	$3,120	$2,210	$4,425	$4,425	$5,900
Percentage of veterans successfully completing PHASE 1 of the VALOR program	Not Available	80%	Not Available	90%	100%	TBD

Department of Youth Rehabilitation Services

www.dyrs.dc.gov
Telephone: 202-576-8175

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$109,097,359	$106,727,989	$105,276,450	-1.4
FTEs	522.6	579.5	554.5	-4.3

The mission of the Department of Youth Rehabilitation Services (DYRS) is to improve public safety and give court-involved youth the opportunity to become more productive citizens by building on the strengths of youth and their families in the least restrictive, most home-like environment consistent with public safety.

Summary of Services

The D.C. Department of Youth Rehabilitation Services is the local juvenile justice agency responsible for providing safe and stable secure residential and community-based programs to court-involved youth. Programming targeting committed youth is designed to expand opportunities to youth so that they can become more productive citizens and to reduce delinquent behavior. In addition, DYRS provides secure detention and effective detention alternative programs to detained youth who are placed under custody of the D.C. Superior Court's Division of Social Services. The program goal for youth in the detention alternatives is to ensure that youth appear for scheduled court hearings without being re-arrested.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table JZ0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides the FY 2011 and FY 2012 actual expenditures.

Table JZ0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	97,064	105,431	106,384	104,890	-1,494	-1.4
Total for General Fund	**97,064**	**105,431**	**106,384**	**104,890**	**-1,494**	**-1.4**
Federal Resources						
Federal Payments	1,258	0	0	0	0	N/A
Federal Grant Funds	1,263	2,702	0	0	0	N/A
Total for Federal Resources	**2,520**	**2,702**	**0**	**0**	**0**	**N/A**
Intra-District Funds						
Intra-District Funds	1,049	965	344	386	42	12.3
Total for Intra-District Funds	**1,049**	**965**	**344**	**386**	**42**	**12.3**
Gross Funds	**100,634**	**109,097**	**106,728**	**105,276**	**-1,452**	**-1.4**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table JZ0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table JZ0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	533.3	522.6	579.5	554.5	-25.0	-4.3
Total for General Fund	**533.3**	**522.6**	**579.5**	**554.5**	**-25.0**	**-4.3**
Federal Resources						
Federal Grant Funds	0.5	0.0	0.0	0.0	0.0	N/A
Total for Federal Resources	**0.5**	**0.0**	**0.0**	**0.0**	**0.0**	**N/A**
Total Proposed FTEs	**533.8**	**522.6**	**579.5**	**554.5**	**-25.0**	**-4.3**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table JZ0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table JZ0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	26,828	26,675	29,926	27,944	-1,982	-6.6
12 - Regular Pay - Other	2,435	2,418	2,098	2,902	804	38.3
13 - Additional Gross Pay	2,321	2,397	2,331	2,331	0	0.0
14 - Fringe Benefits - Current Personnel	7,740	7,792	8,477	8,513	36	0.4
15 - Overtime Pay	4,298	4,274	3,760	3,060	-700	-18.6
Subtotal Personal Services (PS)	**43,622**	**43,555**	**46,593**	**44,750**	**-1,842**	**-4.0**
20 - Supplies and Materials	1,153	1,526	1,565	1,731	167	10.7
30 - Energy, Comm. and Building Rentals	116	0	0	0	0	N/A
31 - Telephone, Telegraph, Telegram, Etc.	35	40	0	0	0	N/A
40 - Other Services and Charges	760	845	1,490	2,557	1,067	71.6
41 - Contractual Services - Other	3,803	5,171	2,456	1,998	-458	-18.6
50 - Subsidies and Transfers	50,674	57,176	54,061	53,339	-722	-1.3
70 - Equipment and Equipment Rental	471	784	563	900	336	59.7
Subtotal Nonpersonal Services (NPS)	**57,012**	**65,542**	**60,135**	**60,526**	**391**	**0.6**
Gross Funds	**100,634**	**109,097**	**106,728**	**105,276**	**-1,452**	**-1.4**

*Percent change is based on whole dollars.

Division Description

The Department of Youth Rehabilitation Services operates through the following 5 divisions:

Office of the Director – Provides executive leadership, direction, and administration of agency-wide comprehensive services and programs, including development and deployment of resources for agency operations and service delivery; direct reporting from internal integrity, general counsel, communications and inter/intra-governmental affairs to align the district and agency's strategies and achieve DYRS' goals.

This division contains the following 4 activities:

- **Office of the Director** – provides executive leadership, direction, and administration of agency-wide comprehensive services and programs to align the district and agency's strategies and achieve DYRS' goals;
- **Office of the Chief of Staff** – provides senior-level coordination for planning, organizing and developing agency policies, regulations, directives and procedures;
- **Communications and Public Affairs** – manages the agency's communications and public relations activities, including maintaining liaison with the Mayor's Office, District Council, members of the news media, advocates, community groups, and the public, while producing internal and external communications material and overseeing content on the agency website and social media; and
- **Office of Internal Integrity** – takes responsibility for the swift and competent internal investigations into allegations and indications of unprofessional and unlawful conduct by employees or contractors of the Department. Convenes and conducts disciplinary hearings at the New Beginnings Youth Development Center and the Youth Services Center for youth who have been administratively charged with major violations of the Comprehensive Disciplinary Code and served a Notice of Disciplinary Hearing.

Strategic Planning and Performance Management – provides supervision and administrative support to risk management, contract compliance, information services, and quality assurance and research functions to assure DYRS goals are met. This division collaborates with national and local officials to develop program strategy and policies, ensures adherence to federal reporting guidelines, and provides strategic leadership to the agency in developing comprehensive short and long-term program plans.

This division contains the following 5 activities:

- **Deputy Director for Strategic Planning and Performance Management** – provides supervision and administrative support to risk management, contract compliance, information services, and quality assurance and research functions to assure DYRS goals are met;
- **Information Management** – provides technical support for the agency's automated information management and web-based operations systems, including information systems technology, systems operations, and data base administration;
- **Risk Management Services** – responsible for the development and implementation of plans to address continuity of operations, risk management, risk assessment, and risk control;
- **Quality Assurance and Research** – oversees and coordinates the assessment, monitoring, review, and evaluation of DYRS compliance with federal and local requirements, consent decrees, court orders, judicial mandates, departmental guidelines, and procedures; and
- **Contract Monitoring and Compliance** – ensures the timely delivery of quality community-based and residential services in safe and therapeutic settings with fiscal integrity.

Youth and Family Programs – Community Services for court-ordered youth (including Supervised Independent Living Programs, Extended Family Homes, Residential Treatment Facilities and Therapeutic Foster Care). Provides custodial care, supervision, services, support, and opportunities to youth committed to the care and custody of DYRS and care and custody of youth awaiting court processing who are placed in the secure detention facility (Youth Services Center) or shelter care by the D.C. Superior Court.

This division contains the following 5 activities:

- **Deputy Director for Youth Programs** – provides supervision and administrative support to youth and family empowerment, youth development services, residential programs, and health services administration to assure DYRS goals are met;
- **Youth and Family Empowerment** – ensures delivery of vital community-based support services and programs including DC Youthlink, workforce training, job placement services, educational support, electronic monitoring and community engagement focused on coordinating family outreach programming, parent support groups, parent orientations, and family engagement events;
- **Youth Development Services** – provides individualized case and care planning, management and monitoring for all DYRS youth and families, including Pre-Dispositional Plan Development and Youth Family Team Meeting facilitation services;
- **Residential Programs and Services** – provides management oversight, supervision and administrative support to assure DYRS goals are met as related to detained and committed populations while managing all referrals to contracted residential services and tracks the utilization of contracted programs and services to inform planning and resource allocation. Residential program staff is responsible for providing short-term care in secure custody at the Youth Services Center (YSC) for youth awaiting adjudication, disposition, or transfer to another facility. YSC provides 24-hour custody, care and supervision, and programs to support the basic physical, emotional, religious, educational and social needs for juveniles in secure custody. The New Beginnings Youth Development Center, located in Laurel, Maryland, provides 24-hour supervision, custody and care, including educational, recreational and workforce development services. The facility's six-to-twelve month rehabilitation program, modeled after the acclaimed Missouri approach, serve the most serious and chronic young offenders. The program prepares youth for community reintegration in the least restrictive environment consistent with public safety grounded in the principles of positive youth development and guided peer interaction that promote youth rehabilitation; and
- **Health and Wellness Services** – provides food services, acute care services, immunizations, health and wellness education, behavioral health services, preventative and comprehensive medical services to all DYRS youth in secure care.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division Structure Change

In FY 2014, the agency added three new divisions by consolidating existing divisions from the prior fiscal year. The proposed division structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table JZ0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table JZ0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1010) Agency Management/Personnel	558	692	861	169	9.0	8.0	10.0	2.0
(1015) Agency Management/Training	545	663	883	220	5.4	6.0	6.0	0.0
(1020) Contracts and Procurement	765	861	627	-233	9.0	11.0	6.0	-5.0
(1030) Property Management	3,414	3,207	3,491	284	16.2	17.5	20.5	3.0
(1040) Information Technology	1,339	1,323	0	-1,323	3.6	4.0	0.0	-4.0
(1055) Risk Management	94	94	0	-94	0.9	1.0	0.0	-1.0
(1070) Fleet Management	556	606	572	-34	4.5	5.0	4.0	-1.0
(1080) Communications	159	169	0	-169	1.8	2.0	0.0	-2.0
(1085) Customer Service	49	49	0	-49	0.9	1.0	0.0	-1.0
(1090) Performance Management	3,164	3,453	622	-2,831	28.8	32.0	6.0	-26.0
(1099) Court Supervision	502	640	0	-640	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Management Program	**11,145**	**11,757**	**7,057**	**-4,701**	**80.2**	**87.5**	**52.5**	**-35.0**
(100F) Agency Financial Operations								
(110F) Budget Operations	339	371	439	68	2.7	3.0	4.0	1.0
(120F) AFO Accounting Operations	195	213	157	-56	2.6	3.0	2.0	-1.0
(130F) ACFO Operations	2	5	0	-5	0.0	0.0	0.0	0.0
Subtotal (100F) Agency Financial Operations	**536**	**589**	**596**	**7**	**5.3**	**6.0**	**6.0**	**0.0**
(2000) Committed Youth Services								
(2010) Community Services	36,294	31,494	0	-31,494	5.4	6.0	0.0	-6.0
(2020) Committed Services-Secured	20,112	17,785	0	-17,785	152.0	171.5	0.0	-171.5
(2030) Food Services	1,050	1,057	0	-1,057	9.0	10.0	0.0	-10.0
(2040) Community Residential Programs	1,706	1,681	0	-1,681	4.5	5.0	0.0	-5.0
(2050) Case Management	7,927	8,676	0	-8,676	42.4	47.0	0.0	-47.0
(2060) Program Management	593	572	0	-572	5.4	6.0	0.0	-6.0
Subtotal (2000) Committed Youth Services	**67,682**	**61,265**	**0**	**-61,265**	**218.7**	**245.5**	**0.0**	**-245.5**
(3000) Detained Youth Services								
(3010) Community Services	8,090	8,161	0	-8,161	11.7	13.0	0.0	-13.0
(3020) Detained Services - Secured	11,985	13,156	0	-13,156	126.3	139.5	0.0	-139.5
(3030) Food Services	957	994	0	-994	6.3	7.0	0.0	-7.0
(3060) Program Management	650	714	0	-714	7.2	8.0	0.0	-8.0
Subtotal (3000) Detained Youth Services	**21,682**	**23,024**	**0**	**-23,024**	**151.6**	**167.5**	**0.0**	**-167.5**

(Continued on next page)

Table JZ0-4 (Continued)

(dollars in thousands)

Division/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(4000) Health Services								
(4010) Medical Services	3	0	0	0	0.0	0.0	0.0	0.0
(4020) Primary Care	3,907	5,365	0	-5,365	21.7	23.0	0.0	-23.0
(4050) Behavioral Health	882	1,140	0	-1,140	8.1	9.0	0.0	-9.0
(4060) Program Management	734	955	0	-955	7.2	8.0	0.0	-8.0
Subtotal (4000) Health Services	**5,526**	**7,460**	**0**	**-7,460**	**37.0**	**40.0**	**0.0**	**-40.0**
(5000) Resource Management and Utilization Division								
(5010) Youth Family Team Meeting	786	821	0	-821	9.0	10.0	0.0	-10.0
(5020) Predisposition Plan Development	834	801	0	-801	9.9	11.0	0.0	-11.0
(5030) Referral and Placement	406	408	0	-408	4.5	5.0	0.0	-5.0
(5040) Contract Management Compliance Unit	500	605	0	-605	6.3	7.0	0.0	-7.0
Subtotal (5000) Resource Management and Utilization Div.	**2,526**	**2,634**	**0**	**-2,634**	**29.8**	**33.0**	**0.0**	**-33.0**
(7000) Office of the Director								
(7010) Office of the Director	0	0	294	294	0.0	0.0	2.0	2.0
(7020) Office of the Chief of Staff	0	0	1,254	1,254	0.0	0.0	5.0	5.0
(7030) Communications and Public Affairs	0	0	443	443	0.0	0.0	3.0	3.0
(7040) Office of Internal Integrity	0	0	630	630	0.0	0.0	7.0	7.0
Subtotal (7000) Office of the Director	**0**	**0**	**2,621**	**2,621**	**0.0**	**0.0**	**17.0**	**17.0**
(8000) Strategic Planning and Performance Management								
(8010) Dep Director for Strategic Plan and Performance Management	0	0	168	168	0.0	0.0	2.0	2.0
(8020) Information Management	0	0	1,392	1,392	0.0	0.0	4.0	4.0
(8030) Risk Management Services	0	0	328	328	0.0	0.0	3.0	3.0
(8040) Quality Assurance and Research	0	0	747	747	0.0	0.0	8.0	8.0
(8050) Contract Monitoring and Compliance	0	0	855	855	0.0	0.0	10.0	10.0
Subtotal (8000) Strategic Planning and Performance Mgmt.	**0**	**0**	**3,490**	**3,490**	**0.0**	**0.0**	**27.0**	**27.0**
(9000) Youth and Family Programs								
(9010) Deputy Director for Youth Programs	0	0	38,666	38,666	0.0	0.0	2.0	2.0
(9020) Youth and Family Empowerment	0	0	12,807	12,807	0.0	0.0	14.0	14.0
(9030) Youth Development Services	0	0	4,592	4,592	0.0	0.0	57.0	57.0
(9040) Residential Services	0	0	26,419	26,419	0.0	0.0	322.0	322.0
(9050) Health and Wellness Services	0	0	9,028	9,028	0.0	0.0	57.0	57.0
Subtotal (9000) Youth and Family Programs	**0**	**0**	**91,513**	**91,513**	**0.0**	**0.0**	**452.0**	**452.0**
Total Proposed Operating Budget	**109,097**	**106,728**	**105,276**	**-1,452**	**522.6**	**579.5**	**554.5**	**-25.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's Divisions, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Department of Youth Rehabilitation Services' (DYRS) proposed FY 2014 gross budget is $105,276,450, which represents a 1.4 percent decrease from its FY 2013 approved gross budget of $106,727,989. The budget is comprised of $104,890,300 in Local funds and $386,150 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DYRS FY 2014 CSFL budget is $106,743,625, which represents a $359,636, or 0.3 percent, increase over the FY 2013 approved Local funds budget of $106,383,989.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DYRS included the removal of a total of $132,000 in one-time funding. This amount is comprised of $52,000 that was used to introduce cost-effective alternatives and reduce the length of stay at Residential Treatment Centers, and $80,000 to hire a contractor to conduct a one-time study on ways to improve the coordination of case management and alcohol and drug abuse services to DYRS committed youth in FY 2013.

The FY 2014 CSFL calculated for DYRS included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $356,038 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $135,599 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: The DYRS budget proposal in Local funds includes an increase of $989,352 for adjustments to professional service fees and contracts, maintenance, and repairs. The budget proposal includes an increase of $354,973 in Local funds for projected salary steps and Fringe Benefit costs. The budget proposal also includes increases of $322,980 and $137,544 in Local funds for Equipment and Equipment Rental and Supplies and Materials, respectively. There is an increase of $42,150 in the budget proposal for Intra-District funds, reflecting the net effect of reallocation of funds from the Committed Youth Services and Detained Youth Services to the Youth and Family Programs.

Decrease: To right-size overtime, the DYRS budget proposal included a reduction in Overtime Pay of $700,000 in Local funds. The agency also proposes reductions in Local funds of $670,234 and $434,626 in Subsidies and Transfers and Contractual Services for IT services, respectively, to provide funding in support of the Youth and Family Program.

Mayor's Proposed Budget

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in Local funds, which may also impact Intra-District funds. This adjustment will be applied centrally from the Workforce Investments account. For more information about the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Decrease: The DYRS Local budget was reduced by $1,853,325 and 25.0 FTEs as a result of savings from the streamlining of the agency operations and shifting resources to other initiatives.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table JZ0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table JZ0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**106,384**	**579.5**
Removal of One-Time Funding	Multiple Programs	-132	0.0
Other CSFL Adjustments	Multiple Programs	492	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**106,744**	**579.5**
Increase: Other Services and Charges	Multiple Programs	989	0.0
Increase: Salary steps, Other Regular Pay, and Fringe Benefit Adjustment	Multiple Programs	355	0.0
Increase: Equipment and Equipment Rental	Multiple Programs	323	0.0
Increase: Supplies and Materials	Multiple Programs	138	0.0
Decrease: Overtime Pay	Multiple Programs	-700	0.0
Decrease: Subsidies and Transfers	Multiple Programs	-670	0.0
Decrease: Contractual Services - Other	Multiple Programs	-435	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**106,744**	**579.5**
Decrease: Operational savings within the agency	Multiple Programs	-1,853	-25.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**104,890**	**554.5**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**344**	**0.0**
Increase: Other Services and Charges	Multiple Programs	42	0.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**386**	**0.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**386**	**0.0**
Gross for JZ0 - Department of Youth Rehabilitation Services		**105,276**	**554.5**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Committed Services Division

Objective 1: Provide proven community-based programs, services, supports and opportunities that help young people turn their lives around, achieve and flourish.

Objective 2: Operate secure facilities that are safe, humane, and address youths' needs by building on their strengths.

Objective 3: Provide services, supports, and opportunities to young people that will reduce their delinquent behavior and promote public safety.

KEY PERFORMANCE INDICATORS

Committed Services

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of committed youth in out-of-state residential placements	17%	15%	19%	15%	13%	10%
Rate of injuries to youth from assaults at New Beginnings Youth Development Center per 1,000 bed nights[1]	9.0	8.0	6.1	7.0	6.5	6.0
Average caseload – case manager to committed youth ratio	26	25	25.2	25	25	25
Percentage of newly committed youth that undergo a complete case planning process and are in placements and receiving services consistent with their Youth Family Team Meeting action plan	77%	90%	88%	95%	95%	95%
Recidivism rate for youth released from the DC Model Unit program within six months of the date of their release[2]	31%	30%	34%	30%	29%	28%
Percentage of committed youth connected to school or work at six-month intervals from the date of their enrollment in the Service Coalition	43%	40%	60%	60%	70%	80%
Percentage of committed youth connected to school, work and positive adult at six-month intervals from the date of their release from the DC Model Unit Program[3]	76%	80%	71%	80%	80%	80%

Detained Services Division

Objective 1: Continue operating secure facilities that are safe, humane, and address youths' needs by building on their strengths.

Objective 2: Provide services, supports, and opportunities to young people that will reduce their delinquent behavior and promote public safety.

KEY PERFORMANCE INDICATORS

Detained Services

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Rate of injuries to youth as a result of assaults at Youth Services Center per 1,000 bed nights[4]	6.8	7.0	4.8	6.5	6.0	5.5
Percentage of youth receiving medical and mental health screening within four hours of admission to YSC[5]	94.7%	95%	93%	95%	95%	95%

Office of the Director

Objective 1: Develop a performance-driven culture and infrastructure focusing on improving outcomes for youth in our care and supported by a qualified and well-trained professional staff.

KEY PERFORMANCE INDICATORS

Office of the Director

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of YDR positions vacant[6]	Not Available	Not Available	Not Available	10%[7]	8%	8%
Percentage of YDR staff in full compliance with training requirements	Not Available	Not Available	Not Available	80%[8]	80%	80%
Percentage of Direct Care Staff Trained in Positive Youth Development	Not Available	Not Available	Not Available	80%[9]	90%	100%

Performance Plan Endnotes:

[1]Industry Standard

[2]Measured as a finding of involvement in a new offense

[3]In school, GED or other educational program, employed or enrolled in workforce training program. Positive adult assessed by youth's case manager.

[4]Industry Standard

[5]Efficiency

[6]Efficiency indicator

[7]Baseline

[8]Baseline

[9]Baseline

Department on Disability Services

www.dds.dc.gov
Telephone: 202-730-1700

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$92,346,432	$93,113,182	$95,595,851	2.7
FTEs	373.0	409.0	413.0	1.0

The mission of the Department on Disability Services (DDS) is to provide innovative, high-quality services that enable people with disabilities to lead meaningful and productive lives as vital members of their families, schools, workplaces, and communities in every neighborhood in the District of Columbia.

Summary of Services

The Department on Disability Services (DDS) is composed of two Administrations that oversee and coordinate services for residents with disabilities through a network of private and not-for-profit providers. The Developmental Disabilities Administration (DDA) ensures that residents with intellectual disabilities receive the services and supports they need to lead self-determined and valued lives in the community. DDA achieves this through the delivery of outreach and service coordination services; the development and management of a provider network delivering community residential, day, vocational, employment and individual and family support services; and the operation of a comprehensive quality management program.

The Rehabilitation Services Administration (RSA) delivers vocational rehabilitation services focusing on employment and training activities that allow persons with disabilities to experience a greater quality of life by obtaining and sustaining employment, economic self-sufficiency and independence. RSA provides employment marketing and placement services, vocational rehabilitation, inclusive business enterprises and supports for the D.C. Center for Independent Living. The Department on Disability Services also serves as the state agency for Social Security Disability Insurance Determinations under the direction of the Social Security Administration.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table JM0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table JM0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	53,084	55,099	54,376	55,204	828	1.5
Special Purpose Revenue Funds	5,628	8,128	6,900	7,550	650	9.4
Total for General Fund	**58,712**	**63,227**	**61,276**	**62,754**	**1,478**	**2.4**
Federal Resources						
Federal Grant Funds	27,129	23,900	26,403	26,454	50	0.2
Federal Medicaid Payments	4,211	4,899	5,074	6,336	1,262	24.9
Total for Federal Resources	**31,341**	**28,799**	**31,478**	**32,790**	**1,312**	**4.2**
Intra-District Funds						
Intra-District Funds	691	321	360	52	-308	-85.5
Total for Intra-District Funds	**691**	**321**	**360**	**52**	**-308**	**-85.5**
Gross Funds	**90,744**	**92,346**	**93,113**	**95,596**	**2,483**	**2.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table JM0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table JM0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	189.0	197.7	199.6	203.6	4.0	2.0
Total for General Fund	**189.0**	**197.7**	**199.6**	**203.6**	**4.0**	**2.0**
Federal Resources						
Federal Grant Funds	177.5	157.9	180.4	180.4	0.0	0.0
Federal Medicaid Payments	26.6	17.3	26.0	29.0	3.0	11.5
Total for Federal Resources	**204.1**	**175.3**	**206.4**	**209.4**	**3.0**	**1.5**
Intra-District Funds						
Intra-District Funds	0.0	0.0	3.0	0.0	-3.0	-100.0
Total for Intra-District Funds	**0.0**	**0.0**	**3.0**	**0.0**	**-3.0**	**-100.0**
Total Proposed FTEs	**393.1**	**373.0**	**409.0**	**413.0**	**4.0**	**1.0**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table JM0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table JM0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	23,801	24,314	26,545	28,124	1,579	5.9
12 - Regular Pay - Other	432	471	913	320	-593	-64.9
13 - Additional Gross Pay	374	130	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	5,173	5,421	6,381	6,885	504	7.9
15 - Overtime Pay	181	53	120	120	0	0.0
Subtotal Personal Services (PS)	**29,961**	**30,388**	**33,960**	**35,450**	**1,490**	**4.4**
20 - Supplies and Materials	139	140	177	177	0	0.0
30 - Energy, Comm. and Building Rentals	0	0	1	1	0	0.0
31 - Telephone, Telegraph, Telegram, Etc.	345	358	371	389	19	5.0
32 - Rentals - Land and Structures	5,670	5,757	6,288	6,482	194	3.1
34 - Security Services	69	112	109	123	14	13.1
35 - Occupancy Fixed Costs	0	0	6	0	-6	-100.0
40 - Other Services and Charges	3,046	2,810	3,412	3,385	-27	-0.8
41 - Contractual Services - Other	5,089	5,039	2,173	2,421	248	11.4
50 - Subsidies and Transfers	46,109	47,445	46,296	46,831	535	1.2
70 - Equipment and Equipment Rental	316	297	320	337	17	5.3
Subtotal Nonpersonal Services (NPS)	**60,783**	**61,958**	**59,153**	**60,146**	**993**	**1.7**
Gross Funds	**90,744**	**92,346**	**93,113**	**95,596**	**2,483**	**2.7**

*Percent change is based on whole dollars.

Division Description

The Department on Disability Services (DDS) operates through the following 4 divisions:

Developmental Disabilities Administration (DDA) – provides individualized services, supports and life planning to individuals with intellectual and developmental disabilities so that they may lead self-determined and valued lives in the community.

This division contains the following 3 activities:

- **DDA Service Planning and Coordination** – provides services to qualified individuals by coordinating available resources and opportunities in the community, assisting with the development of Individualized Service Plans (ISPs), and advocating for quality services to promote healthy lifestyles for each individual;
- **Quality Assurance** – examines and improves internal and external service delivery systems by conducting external provider reviews to ensure performance that standards, federal and local regulations, quality frameworks issued by the Centers for Medicare and Medicaid Services, national best practices, and court mandates are met. Quality Assurance also includes functional responsibility for incident management and enforcement and clinical technical assistance to improve healthcare delivery; and
- **DDA Consumer Resources and Operations** – oversees the intake of all new applicants; the administrative management of all providers of individuals supported by DDA; and the management of the Home and Community Based Waiver, including technical assistance, service authorization, and management of consumer funds and coordination of activities carried out in D.C. Superior Court.

Rehabilitation Services Administration (RSA) – assists persons with physical, cognitive and emotional disabilities to achieve a greater quality of life by obtaining and sustaining employment, economic self-sufficiency, and independence.

This division contains the following 5 activities:

- **RSA Vocational Rehabilitation Services** – assesses, plans, develops and provides vocational rehabilitation services to individuals with disabilities to enable them to prepare and engage in gainful and competitive employment;
- **RSA Blind and Visual Impairment Services** – assists blind and visually impaired District residents obtain information they need to make informed choices by providing services that increase their opportunities;
- **RSA Disability Determination Division (DDD)** – administers Social Security Disability Insurance and Supplemental Security Income eligibility determinations in conjunction with the federal Social Security Administration;
- **Quality Assurance** – provides monitoring and compliance reviews of internal and external operations and agencies, ensuring that RSA customers receive quality services that meet local and federal regulations; and
- **RSA Operations** – manages the human care provider network that serves RSA clients and the business relations unit charged with developing relationships and opportunities with local employers.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting. In FY 2013 the State Office of Disability Administration (SODA) was established in response to a critical need to perform state level disability services functions, interface with outside stakeholders, and meet the aggressive timelines and performance requirements necessary to successfully exit Evans v. Gray.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using division-based budgeting.

Division Structure Change

The Department on Disability Services has no division structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table JM0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table JM0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1010) Personnel	567	645	680	35	6.3	7.0	7.0	0.0
(1015) Training and Employee Development	347	421	562	141	2.8	3.0	3.0	0.0
(1020) Contracts and Procurement	716	761	897	136	7.7	8.0	9.0	1.0
(1030) Property Management	6,501	6,574	6,763	188	8.6	9.0	9.0	0.0
(1040) Information Technology	1,403	1,418	1,465	46	9.3	9.0	9.0	0.0
(1060) Legal Services	927	966	985	19	0.9	1.0	0.0	-1.0
(1090) Performance Mangement	844	1,413	1,512	99	3.8	10.0	10.0	0.0
(1099) Court Supervision	3,294	1,049	675	-374	0.0	0.0	0.0	0.0
(1120) Consumer Rights and Protection	161	167	177	11	1.8	2.0	2.0	0.0
Subtotal (1000) Agency Management Program	**14,760**	**13,415**	**13,716**	**301**	**41.1**	**49.0**	**49.0**	**0.0**
(100F) Agency Financial Operations Program								
(110F) Budget Operations	320	339	354	15	2.6	3.0	3.0	0.0
(120F) Accounting Operations	507	476	479	2	5.0	5.0	5.0	0.0
(130F) Associate Chief Financial Officer	358	337	332	-5	1.3	3.0	3.0	0.0
(140F) Agency Fiscal Officer	369	575	553	-22	1.9	2.0	2.0	0.0
Subtotal (100F) Agency Financial Operations Program	**1,554**	**1,727**	**1,717**	**-10**	**10.9**	**13.0**	**13.0**	**0.0**
(6000) Develpment Disability Administration								
(6035) DDA Service Planning and Coordination	37,433	36,104	37,076	972	93.0	99.0	100.0	1.0
(6060) Quality Assurance	6,775	7,153	8,428	1,275	33.8	35.0	38.0	3.0
(6080) DDA Consumer Resources and Operations	3,572	4,014	4,035	21	44.6	46.0	46.0	0.0
Subtotal (6000) Mental Retardation and Develpment Disability	**47,780**	**47,270**	**49,538**	**2,268**	**171.4**	**180.0**	**184.0**	**4.0**
(7000) Rehabilitation Services								
(7025) RSA Vocational Rehabilitation Services	15,832	14,838	14,273	-565	80.5	68.0	68.0	0.0
(7030) RSA Blind and Visual Impairment Services	5,475	5,987	6,060	73	17.2	20.0	20.0	0.0
(7055) RSA Disability Determination Services	6,452	7,718	7,983	265	46.5	53.0	53.0	0.0
(7060) Quality Assurance	494	556	597	41	5.4	6.0	6.0	0.0
(7090) RSA Operations	0	1,602	1,711	109	0.0	20.0	20.0	0.0
Subtotal (7000) Rehabilitation Services	**28,253**	**30,701**	**30,624**	**-77**	**149.6**	**167.0**	**167.0**	**0.0**
Total Proposed Operating Budget	**92,346**	**93,113**	**95,596**	**2,483**	**373.0**	**409.0**	**413.0**	**4.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** volume located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

Department of Disability Services' FY 2014 gross budget is $95,595,851, which represents a 2.7 percent increase over its FY 2013 approved budget of $93,113,182. The budget is comprised of $55,203,840 in Local funds, $26,453,587 in Federal Grant funds, $6,336,436 in Federal Medicaid Payments, $7,550,000 in Special Purpose Revenue funds, and $51,988 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DDS' FY 2014 CSFL budget is $54,876,193, which represents a $500,499, or 0.9 percent, increase over the FY 2013 approved Local funds budget of $54,375,694.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DDS included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $132,536 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth; $27,668 in nonpersonal services based on the Consumer Price Index factor of 2.4 percent; $149,319 in nonpersonal services to account for the Medicaid growth factor rate of 5.1 percent based on the cost of healthcare services in the District provided by the Department of Health Care Finance (DHCF); and $190,976 in nonpersonal services to account for the Fixed Cost inflation factor, based on the projections provided by the Department of General Services (DGS). During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: The budget proposal for personal services in Local funds includes adjustments of $424,612 in nonpersonal services for Subsidies and Transfers in the Developmental Disabilities Administration; and $114,890 to adjust the budget for agency step increases and Fringe Benefit costs.

The proposed FY 2014 Federal Grants budget includes increases of $370,000 in nonpersonal services for Contractual Services - Other in the Disability Determination Division; $363,667 in personal services for agency step increases and Fringe Benefit costs, in the Agency Management Program; $48,309 in nonpersonal services, to reallocate costs from personal services to Other Services and Charges; $35,484 in nonpersonal services, to adjust the budget for Telecommunications costs to match the Office of Chief Technology Officer's (OCTO) projections, and to adjust the budget for Equipment and Equipment Rental; and $24,609 to adjust agency nonpersonal services for Rentals, Land and Structures, to reflect DGS' estimates.

DDS proposes adjustments in Federal Medicaid Payments to ensure adequate funding for the maintenance of current service levels in a number of programs. These adjustments include increases in the Developmental Disabilities Administration of $482,124 to adjust the budget for Subsidies and Transfers; and $250,000 to adjust the budget for Contractual Services; $228,472 in personal services to reflect salary step increases to support 3.0 additional FTEs, vacancy savings, and to align the budget with Fringe Benefit costs; $134,424 to adjust the nonpersonal services budget in the Agency Management Program for Other Services and Charges; and $17,078 to adjust the nonpersonal services budget for Rentals, Land and Structures, to reflect DGS' estimates.

Adjustments in the budget proposal for Special Purpose Revenue funds include an increase of $650,000 to reflect the revenue projections for the Rehabilitation Services Administration's (RSA) collection of Ticket-to-Work milestone payments for clients, and revenue collections from Cost-of-Care non-Medicaid clients.

Adjustments in the budget proposal for Intra-District funds include an increase of $1,155 for the MOU between the Office of Disability Rights and Rehabilitation Services Administration.

Decrease: DDS' Local budget reflects agency reductions of $398,713 in nonpersonal services to reflect cost savings, primarily in the Agency Management Program; $66,257 to adjust the budget for Subsidies and Transfers in the Rehabilitation Services Administration; $23,221 in nonpersonal services to reflect agency adjustments for Fixed Costs; $6,244 in nonpersonal services to reflect an elimination of the budget for Occupancy Fixed Costs in the Agency Management Program, to roll up the costs under Rentals, Land and Structures; $2,000 to adjust the agency budget for Security Services to reflect DGS' estimates, and to reallocate projected costs to the appropriate fund; and $514 to adjust Other Services and Charges in the Agency Management

The Federal Grants fund includes reductions of $1,102,217 to adjust Subsidies and Transfers, to reflect reallocations to fund personal services, and projected direct services needs in the Rehabilitation Services Administration; $248,828 in agency adjustments to the nonpersonal budget for Other Services and Charges; and $48,309 to adjust personal services to reflect the reallocation of funding to Other Services and Charges in the Agency Management Program.

Adjustments in the budget proposal for Intra-District fund includes a reduction of $308,869 and 3.0 associated FTEs, to reflect the expired MOU agreement with the Department of Health Care Finance (DHCF) for transition services, now being performed by DHCF.

Shift: The budget proposal for nonpersonal services in Local funds includes shifts of $51,054 in Rentals, Land and Structures; and $14,719 in Security Services, to reallocate projected costs from Local funds to Federal Grant funds.

Federal Grant funds includes a shift of $48,309 in personal services, to reallocate costs to Federal Medicaid Payments, and to reflect the increase in Other Services and Charges in Federal Medicaid Payments for Legal Affairs MOU funding.

Mayor's Proposed Budget Submission

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in non-Local funds. This adjustment includes $592,022.14 in Federal Grant funds and $101,577.62 in Federal Medicaid funds.

Technical Adjustment: DDS' Mayor's proposed Local budget includes an increase of $350,869 in personal services for 4 locally funded positions for Development Disability Administration.The increase is proposed to annualize FY 2013 additional positions required to assist in exiting court oversight "Evans".

Decrease: Federal Grant funds were reduced by $2,525.90 to offset the proposed cost of living adjustment. The remaining balance will be offset by additional budget authority in the respective fund.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table JM0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table JM0-5
(dollars in thousands)

	DIVISION	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**54,376**	**199.6**
Other CSFL Adjustments	Multiple Programs	500	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**54,876**	**199.6**
Increase: Subsidies and Transfers to reflect costs for the Residential Local and Health and Wellness contracts	Development Disability	425	0.0
Increase: Adjust personal services budget, primarily for step increases and projected Fringe Benefits	Multiple Programs	115	0.0
Decrease: Adjust Contractual Services for reduction in court supervision costs: Special Master, Court Monitor and Independent Compliance Administrator	Agency Management Program	-399	0.0
Decrease: Subsidies and Transfers, projected direct services needs	Rehabilitation Services	-66	0.0
Decrease: Reduction of Fixed Costs to reflect DGS' estimates	Multiple Programs	-23	0.0
Decrease: To reflect an elimination of the budget for Occupancy Fixed Costs in the Property Management activity to roll up the costs under Rentals, Land and Structures	Agency Management Program	-6	0.0
Decrease: Security Services, to reflect Department of General Services' (DGS) estimates	Rehabilitation Services	-2	0.0
Decrease: Other Services and Charges to reflect projections	Agency Management Program	-1	0.0
Shift: To reallocate Rentals, Land and Structures to Federal Grant funds	Agency Management Program	-51	0.0
Shift: Security Services, to reallocate projected costs to Federal Grant funds	Rehabilitation Services	-15	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**54,853**	**199.6**
Technical Adjustment: Annualize FY 2013 additional positions required to assist in exiting court oversight "Evans"	Development Disability	351	4.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**55,204**	**203.6**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**26,403**	**180.4**
Increase: Contractual Services, from Other Services and Charges for clerical support	Rehabilitation Services	370	0.0
Increase: Personal services for step increases and Fringe Benefits costs	Agency Management Program	364	0.0
Increase: Other Services and Charges, from personal services for Legal Affairs Memorandum of Understanding MOU) funding	Agency Management Program	48	0.0

(Continued on next page)

Table JM0-5 (Continued)
(dollars in thousands)

	DIVISION	BUDGET	FTE
FEDERAL GRANT FUNDS (cont.)		**26,403**	**180.4**
Increase: Telecommunications, to match the Office of Chief Technology Officer's (OCTO) projections; and adjust the budget for Equipment to reflect copier lease increases	Agency Management Program	35	0.0
Increase: Rentals, Land and Structures, adjust to reflect DGS estimates	Multiple Programs	25	0.0
Shift: Rentals, Land and Structures, reallocation from Local funds	Multiple Programs	51	0.0
Increase: Security Services, reallocation from Local funds	Rehabilitation Services	15	0.0
Decrease: Subsidies and Transfers, adjust to reflect reallocation to fund personal services and projected direct services needs	Rehabilitation Services	-1,102	0.0
Decrease: Other Services and Charges, net of reallocation to Contractual Services; increases for OCTO IT assessment, Legal affairs MOU funding, and Postage	Multiple Programs	-249	0.0
Decrease: Personal services, as an offset to nonpersonal services increase for the Legal Affairs MOU	Agency Management Program	-48	0.0
Shift: Personal services, Legal Affairs MOU funding to Federal Medicaid Payments	Agency Management Program	-48	0.0
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**25,864**	**180.4**
Cost of Living Adjustment: FY 2014 proposed adjustment (COLA)	Multiple Programs	592	0.0
Decrease: To offset the proposed cost of living adjustment (COLA)	Rehabilitation Services	-3	0.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**26,454**	**180.4**
FEDERAL MEDICAID PAYMENTS: FY 2013 Approved Budget and FTE		**5,074**	**26.0**
Increase: Subsidies and Transfers, for Health and Wellness contracts	Development Disability	482	0.0
Increase: Contractual Services,for new requirement for Evans-related contracts	Development Disability	250	0.0
Increase: Personal services, Continuing Full Time, Fringe Benefits, and salary step increases, to include 3 additional Service Coordinator positions (Evans-related) for the Developmental Disabilities Administration (DDA)	Multiple Programs	228	3.0
Increase: Other Services and Charges, for DDA Evans-related training initiatives	Agency Management Program	134	0.0
Increase: Rentals, Land and Structures, adjustment to reflect DGS estimates	Agency Management Program	17	0.0
Shift: From Federal Grants personal services for Legal Affairs MOU funding	Agency Management Program	48	0.0
FEDERAL MEDICAID PAYMENTS: FY 2014 Agency Budget Submission		**6,235**	**29.0**
Cost of Living Adjustment: FY 2014 proposed adjustment (COLA)	Multiple Programs	102	0.0
FEDERAL MEDICAID PAYMENTS: FY 2014 Mayor's Proposed Budget		**6,336**	**29.0**

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Table JM0-5 (Continued)
(dollars in thousands)

	DIVISION	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**6,900**	**0.0**
Increase: Subsidies and Transfers, due to increased collections for the RSA's ticket-to-work milestone payments for clients and DDA's Cost-of-Care non-Medicaid clients	Multiple Programs	650	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**7,550**	**0.0**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**360**	**3.0**
Increase: Contractual Services, due to the MOU with Office of Disability Rights (ODR)	Rehabilitation Services	1	0.0
Decrease: Personal services, to reduce Fringe Benefits; Other Services and Charges, to reduce budget to reflect expired Department of Health Care Finance's (DHCF) MOU for Transition Services (now being performed by DHCF)	Development Disability	-309	-3.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**52**	**0.0**
No change		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Budget Submission		**52**	**0.0**
Gross for JM0 - Department on Disability Services		**95,596**	**413.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Developmental Disabilities Administration (DDA)

Objective 1: Assure necessary services and supports for participants are available and initiated in a timely manner.

Objective 2: Utilize Person-Centered Service Planning and Delivery approaches to ensure services and supports are planned and effectively implemented in accordance with each participant's unique needs, expressed preferences and decisions concerning his/her life in the community.

Objective 3: Provider Capacity and Capabilities – Continue to recruit and retain qualified providers to meet specialty clinical and support needs and continue to implement and refine mechanisms to remove poorly performing providers.

Objective 4: Individual Safeguards – Improve the performance of DDA and the provider community to meet all health, safety and welfare requirements..

Objective 5: Rights and Responsibilities – Protection of rights and decision-making authority, as well as due process and grievance procedures.

Objective 6: Increase the number of individuals who achieve positive quality of life outcomes in the areas of health, work, relationships and community inclusion.

Objective 7: Limit increases in the average annual residential costs per consumer to 110 percent of Consumer Price Index[1].

KEY PERFORMANCE INDICATORS

Developmental Disabilities Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of intake applications received that have been responded to within required timelines	21.8%	70%	65%	75%	80%	90%
Percentage of prior authorization requests issued on-time	41.4%	85%	40.3%	95%	95%	95%
Percentage of annual Individual Support Plans (ISP) that are completed on-time	76.4%	90%	86.2%	95%	95%	95%
Percentage of reported issues that are resolved on-time	38.1%	50%	44.2%	75%	85%	90%
Percentage of individuals receiving services in congregate settings (Intermediate Care Facilities (ICF)/MR	18.6%	18%	17.4%	17%	16%	15%
Percentage of waiver providers currently receiving a twelve (12) month full certification	Not Available	Not Available	72%	75%	80%	85%
Percentage of investigations completed within required timelines	89.5%	80%	84%	95%	95%	95%
Percentage of DDA Service Coordinators, staff and supervisors who completed required competency-based training	96.1%	95%	98%	95%	95%	95%
Number of individuals in supported employment	207	230	242	260	280	300
Average number of days between entry to continuing services and completion of the initial ISP	172.3	150	213	150	120	90
Percentage of individuals with a Level of Need (LON) assessment completed on schedule (New KPI)	Not Available	Not Available	74.7%	90%	95%	95%

Rehabilitation Services Administration (RSA)

Objective 1: Increase the number of DC residents with disabilities who achieve employment in the Washington, D.C. Metropolitan area with priority given to those with significant and most significant disabilities.

Objective 2: Improve service delivery of RSA through more efficient operations and a more effective and skilled workforce.

Objective 3: Strengthen and expand existing collaboration and coordination of transition services to improve vocational, post-secondary employment and career opportunities for youth between the ages of 16-24 transitioning from school to work.

Objective 4: Provide specialized vocational rehabilitation and independent living services.

KEY PERFORMANCE INDICATORS

Rehabilitation Services Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of clients employed for 90 calendar days or more	659	625	501	600	675	700
Number of IPE's approved for transition youth	141	200	348	350	400	500
Number of transition youth who exit the system with a successful employment outcome	7	25	31	50	75	100
Percentage of cases with a plan developed within 90 calendar days of eligibility determination (Replacement KPI)	73%	80%	80%	90%	95%	100%
Percentage of cases where eligibility is determined within 60 calendar days	53.2%	85%	68%	90%	95%	100%
Percentage of referrals /assignments to Community Rehabilitation Program providers resulting in employment within 90 days	55.9%	55%	37.4%	55%	55%	55%
Number of Certified Rehabilitation Counselors employed by DDS	14	15	18	22	36	40
Mean cost per rehabilitation will not exceed the national average, per Federal RSA data	Not Available	Not Available	<$5,406	<$5,406	<$5,406	<$5,406

Disability Determination Division

Objective 1: DDD will meet and/or exceed SSA standard case processing time (currently 115 days).

KEY PERFORMANCE INDICATORS

Disability Determination Division

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Average SSA Case Processing Time (in days)	107	115	115	115	115	115
Accuracy of Eligibility Determinations	94.6%	91%	91%	91.2%	91.2%	91.2%
Annual Case Clearances	12679	13,100	14,422	13,750	13,750	14,000

Office of the Director

Objective 1: Implement technologies to improve agency operations and communication to the public.

Objective 2: Broaden the network of employment-related service agencies that can provide services through the Ticket to Work (Tickets) program by creating an Administrative Employment Network (EN).

Objective 3: Exit Evans v. Gray

Objective 4: Improve the overall perception and delivery of services by DDS through the establishment of systems for customer feedback, analysis and improved communications with agency consumers and stakeholders.

KEY PERFORMANCE INDICATORS

Office of the Director

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Improve the overall perception of customer service provided by the agency as measured by phone testing. Percentage of employees tested per quarter meeting full compliance	Not Available	Not Available	72%	90%	95%	98%
Improve overall customer service as measured by percentage of positive responses to survey questions	Not Available	Not Available	50%	75%	80%	85%
Number of agencies enrolled to participate in the Ticket-to-Work program as measured by new agencies added	Not Available	Not Available	0	5	10	15

Performance End Notes:

[1]These objectives are included in the FY 2013 Performance Plan as instructed. These items were identified in the FY 2012 performance plan as Top Priorities based on the alignment with the Mayor's priorities. However the agency would identify performance in exiting the Evans case and increased employment for people with disabilities as higher priorities in FY 2013.

[2]This Division corresponds to (7055) RSA Disability Determination Services on DDS's FY 2014 Proposed Operating Budget and FTEs, by Division and Activity (Table JM0-4) in the FY 2014 Proposed Operating Budget and Financial Plan.

Department of Health Care Finance

http://dhcf.dc.gov
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Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$2,268,449,445	$2,488,995,840	$2,748,503,495	10.4
FTEs	158.0	181.0	198.0	9.4

The mission of the Department of Health Care Finance (DHCF) is to improve health outcomes by providing access to comprehensive, cost-effective, and quality health care services for residents of the District of Columbia.

Summary of Services

The Department of Health Care Finance, an agency that was established in FY 2010, provides health care services to low-income children, adults, elderly, and persons with disabilities. Over 200,000 District of Columbia residents (one-third of all residents) receive health care services through DHCF's Medicaid and Alliance programs. DHCF strives to provide these services in the most appropriate and cost-effective settings possible.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table HT0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table HT0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	557,237	667,761	689,034	715,131	26,098	3.8
Dedicated Taxes	50,579	51,939	62,940	86,307	23,366	37.1
Special Purpose Revenue Funds	1,060	734	4,441	3,634	-808	-18.2
Total for General Fund	**608,876**	**720,433**	**756,415**	**805,071**	**48,656**	**6.4**
Federal Resources						
Federal Grant Funds	4,800	9,314	65,547	28,161	-37,386	-57.0
Federal Medicaid Payments	1,602,113	1,523,821	1,648,342	1,893,770	245,428	14.9
Total for Federal Resources	**1,606,913**	**1,533,135**	**1,713,889**	**1,921,931**	**208,042**	**12.1**
Intra-District Funds						
Intra-District Funds	14,700	14,881	18,691	21,501	2,810	15.0
Total for Intra-District Funds	**14,700**	**14,881**	**18,691**	**21,501**	**2,810**	**15.0**
Gross Funds	**2,230,489**	**2,268,449**	**2,488,996**	**2,748,503**	**259,508**	**10.4**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table HT0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table HT0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	59.5	61.3	74.1	82.2	8.1	11.0
Dedicated Taxes	0.0	3.3	2.8	3.8	1.1	40.0
Special Purpose Revenue Funds	2.3	2.9	7.8	7.6	-0.2	-2.0
Total for General Fund	**61.8**	**67.6**	**84.6**	**93.7**	**9.1**	**10.7**
Federal Resources						
Federal Grant Funds	23.9	4.0	10.4	9.0	-1.4	-13.4
Federal Medicaid Payments	69.3	86.4	86.0	95.3	9.3	10.9
Total for Federal Resources	**93.2**	**90.4**	**96.4**	**104.3**	**8.0**	**8.3**
Total Proposed FTEs	**154.9**	**158.0**	**181.0**	**198.0**	**17.0**	**9.4**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table HT0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table HT0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	9,290	11,901	13,991	15,473	1,482	10.6
12 - Regular Pay - Other	448	691	751	1,082	332	44.2
13 - Additional Gross Pay	231	156	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	1,790	2,325	3,273	3,814	541	16.5
15 - Overtime Pay	7	9	0	0	0	N/A
Subtotal Personal Services (PS)	**11,766**	**15,082**	**18,014**	**20,369**	**2,355**	**13.1**
20 - Supplies and Materials	67	106	1,042	201	-841	-80.7
30 - Energy, Comm. and Building Rentals	0	0	167	268	101	60.5
31 - Telephone, Telegraph, Telegram, Etc.	89	107	121	127	6	5.0
32 - Rentals - Land and Structures	1,321	1,772	728	0	-728	-100.0
34 - Security Services	521	0	83	160	77	92.9
35 - Occupancy Fixed Costs	0	0	182	381	198	108.8
40 - Other Services and Charges	290	1,022	3,268	1,389	-1,879	-57.5
41 - Contractual Services - Other	40,003	40,706	78,694	68,716	-9,978	-12.7
50 - Subsidies and Transfers	2,174,659	2,209,476	2,355,850	2,656,649	300,799	12.8
70 - Equipment and Equipment Rental	57	179	30,847	244	-30,603	-99.2
91 - Expense Not Budgeted Others	1,715	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	**2,218,723**	**2,253,367**	**2,470,982**	**2,728,134**	**257,153**	**10.4**
Gross Funds	**2,230,489**	**2,268,449**	**2,488,996**	**2,748,503**	**259,508**	**10.4**

*Percent change is based on whole dollars.

Division Description

The Department of Health Care Finance operates through the following 7 divisions:

Health Care Delivery Management (HCDM) – ensures that quality services and practices pervade all activities that affect the delivery of health care to beneficiaries served by the District's Medicaid, Children's Health Insurance Program (CHIP) and Alliance programs. HCDM accomplishes this through informed benefit design; use of prospective, concurrent and retrospective utilization management; ongoing program evaluation; and the application of continuous quality measurement and improvement practices in furnishing preventive, acute, and chronic/long-term care services to children and adults through DHCF's managed care contractors and institutional and ambulatory fee-for-service providers.

This division contains the following 6 activities:

- **Chronic and Long Term Care** – develops, implements and oversees the programming for elders and for persons with physical and developmental disabilities, and handles other special projects aimed at improving service delivery for vulnerable populations;
- **Managed Care Management** – provides oversight, evaluation, and enforcement of contracts with organizations managing the care and service delivery of Medicaid and Alliance beneficiaries, along with providing oversight and enrollment of eligible beneficiaries;
- **Preventive and Acute Care (Children's Health Services)** – develops, implements, and monitors policies, benefits and practices for children's health care services, including HealthCheck/EPSDT, CHIP, and the Immigrant Children's Program;
- **Division of Quality and Health Outcomes** – continuously improves the quality (safe, effective, patient-centered, timely, efficient and equitable services) of heath care delivered by programs administered by the DHCF; and ensures that quality and performance improvement principles and practices pervade all the components and activities that impact the delivery and outcomes of health care services to patients served by the District's Medicaid, CHIP, and Alliance programs;
- **Division of Clinician, Pharmacy and Acute Provider Services** – develops, implements, and oversees the programming for primary and specialty providers, hospitals, and other acute and preventive care services; and manages the non-emergency transportation contract; and
- **Health Care Delivery Management Support Services** – provides administrative support functions to the Health Care Delivery Management division.

Healthcare Policy and Planning – maintains the Medicaid and CHIP state plans that govern eligibility, scope of benefits, and reimbursement policies for the District's Medicaid and CHIP programs; develops policy for the Health Care Alliance program and other publicly funded health care programs that are administered or monitored by DHCF based on sound analysis of local and national health care and reimbursement policies and strategies; and ensures coordination and consistency among health care and reimbursement policies developed by the various divisions within DHCF. The division also designs and conducts research and evaluations of health care programs.

This division contains the following 4 activities:

- **Policy Unit Management (Regulation and Policy Management)** – maintains the Medicaid State Plan, which governs the eligibility, scope of benefits, and reimbursement policies of the Medicaid and CHIP programs; creates State Plan Amendments, waivers, and regulations that form the foundation of Medicaid policy and program administered or monitored by DHCF; and ensures the coordination and consistency of health care and reimbursement policies developed by various divisions within DHCF;

- **Data Analysis - (Rate Setting and Data Analysis)** – gathers information, analyzes data, and evaluates all activities related to multiple District-wide components of Medicaid, CHIP, the Alliance, and future healthcare delivery systems, including data collection systems; responsible for setting rates and developing payment methodologies for various provider types; and designs and conducts research and evaluation of health care programs, studying their impacts on beneficiaries, providers, plans, and other partners and customers, designing and assessing potential improvements, and developing new measurement tools;
- **Member Management – (Eligibility Policy)** – serves as liaison to District and federal agencies regarding eligibility-related matters; ensures collaboration and coordination between the agencies and facilitates ESA compliance with DHCF eligibility policy; interprets federal and state eligibility rules and regulation; establishes eligibility policies and criteria for the Medicaid and CHIP programs, as well as the DC Health Care Alliance and the Immigrant Children's Program; interprets and helps draft legislative changes, rules and regulations for the District regarding eligibility requirements; and manages the Optional State Supplement Payment Program for eligible District of Columbia residents residing in an adult foster care home; and
- **Health Care Policy and Planning Support (Health Care Policy and Research Support)** – provides administrative support functions to the Health Care Policy and Planning Administration.

Health Care Finance – provides provider payments for the following provider types: Medicaid providers, public providers, and Health Care Alliance providers.

This division contains the following 3 activities:
- **Medicaid Provider Payment** – provides payment to Medicaid providers;
- **Medicaid Public Provider Payment** – provides payment to Medicaid public providers; and
- **Alliance Provider Payment** – provides payment to Alliance providers.

Health Care Operations – ensures the division of programs that pertain to the payment of claims; manages the fiscal agent contract, the administrative contracts, systems and provider enrollment and requirements. The office provides contract management of the Pharmacy Benefits Manager, the Quality Improvement Organization contract, and the MMIS Fiscal Intermediary contract as well as additional administrative contracts.

This division contains the following 4 activities:
- **Medicaid Information System (Claims Management)** – oversees the Medicaid Management Information System operations; systems requests; member services, including member out-of-pocket reimbursements; COBRA payments; third-party liability processing; and processing financial transactions. The Division also manages all internal and external data requests and data involving agency audits (local and federal) as well as MMIS training for all DHCF employees and system security;
- **Division of Program Integrity (PI/UM/FRAUD)** – prevents, detects and eliminates fraud, abuse and waste by persons who provide and receive DHCF services; identifies and applies any third party resources available for the cost of health care provided to beneficiaries; monitors utilization, including appropriateness of health care services, to ensure that appropriate care is provided to publicly funded enrollees; identifies and investigates suspected abuse by both enrollees and providers in the publicly funded programs; and ensures that DHCF funds are appropriately utilized;

- **Division of Public and Private Provider Services** – manages the Administrative Services Organization contract, provider enrollment and recruitment, and internal and external provider services and inquires. The office also maintains positive ongoing coordination and continuity with all Public Provider agencies of the District of Columbia Government to enhance each agency's understanding of Medicaid reimbursement policies; is the accountable office within DHCF for implementation of policy that directly impacts other District agencies that serve as Medicaid providers; identifies opportunities to improve the reimbursement procedures of each agency; and works closely with these agencies to review federal policy to ensure that federal reimbursement is being maximized and compliance assured through claims processing and through program development; and
- **Health Care Operations Support (Health Care Operations Support Services)** – provides administrative support functions to the Health Care Operations division.

Health Care Innovation and Reform – identifies, validates, and disseminates information about new health care models and payment approaches to serve Medicaid beneficiaries seeking to enhance the quality of health and health care and reduce cost through improvement. The division creates and tests new models in clinical care, integrated care and community health, and creates and tests innovative payment and service delivery models, building collaborative learning networks to facilitate the collection and analysis of innovation, as well as the implementation of effective practices, and developing necessary technology to support this activity.

This division contains the following 2 activities:

- **Affordable Care Reform and Grants Development** – develops, implements, and monitors the provisions of the Affordable Care Act and is responsible for the development of demonstration projects and submission of grant proposals for various reform-related activities; and
- **Health Care Reform and Innovative Support Services** – is responsible for the creation of a health insurance exchange, which is a new entity intended to create a more organized and competitive market for health insurance by offering a choice of plans, establishing common rules regarding the offering and pricing of insurance, and providing information to help consumers better understand the options available to them. An exchange is part of the plan aiming for universal coverage.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting. The Office of Health Care Bill of Rights - Ombudsman was realigned to the Customer Service Activity from the Health Care Delivery Management Division.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division Structure Change

The Department of Health Care Finance has no division structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table HT0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table HT0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1010) Personnel	298	449	429	-19	4.6	5.3	3.0	-2.3
(1015) Training and Development	4	0	29	29	0.0	0.0	0.0	0.0
(1020) Contracting and Procurement	289	309	888	579	2.8	3.0	5.0	2.0
(1030) Property Management	2,257	1,747	1,491	-256	2.8	4.0	4.0	0.0
(1040) Information Technology	734	6,580	742	-5,837	6.6	9.0	5.0	-4.0
(1055) Risk Management	0	0	0	0	0.0	0.0	0.0	0.0
(1060) Legal	402	547	589	42	0.0	0.0	0.0	0.0
(1070) Fleet Management	148	67	13	-54	0.9	1.0	0.0	-1.0
(1080) Communications	172	335	452	117	0.9	2.0	2.0	0.0
(1085) Customer Service	767	1,015	1,143	128	1.8	6.8	9.0	2.2
(1087) Language Access	32	90	5	-85	0.0	0.0	0.0	0.0
(1090) Performance Management	4,818	2,321	2,714	393	6.6	17.0	13.0	-4.0
Subtotal (1000) Agency Management Program	**9,920**	**13,459**	**8,497**	**-4,962**	**27.0**	**48.0**	**41.0**	**-7.0**
(100F) Agency Financial Operations								
(110F) Budgeting Operations	364	410	403	-7	2.8	4.0	4.0	0.0
(120F) Accounting Operations	1,926	3,870	4,330	461	9.3	9.0	9.0	0.0
(140F) Agency Fiscal Officer	254	250	257	7	1.4	2.0	2.0	0.0
Subtotal (100F) Agency Financial Operations	**2,544**	**4,530**	**4,991**	**461**	**13.5**	**15.0**	**15.0**	**0.0**
(2000) Healthcare Delivery Management								
(2001) Chronic and Long Term Care	8,731	17,737	17,173	-563	21.5	28.0	34.0	6.0
(2002) Managed Care Management	4,140	5,113	3,998	-1,115	8.0	7.0	10.0	3.0
(2003) Preventive and Acute Care	801	1,680	1,081	-599	4.6	4.0	4.5	0.5
(2004) Division of Quality and Health Outcomes	410	4,894	1,152	-3,742	0.0	4.0	4.0	0.0
(2005) Health Care Bill of Rights Ombudsman	12	0	0	0	7.5	0.0	0.0	0.0
(2007) Division of Clinicians, Rx and Acute Provider Services	546	865	6,730	5,865	0.0	6.0	5.5	-0.5
(2010) Health Care Delivery Management Support Services	2,759	293	301	9	0.9	2.0	2.0	0.0
Subtotal (2000) Healthcare Delivery Management	**17,399**	**30,582**	**30,435**	**-146**	**42.5**	**51.0**	**60.0**	**9.0**

(Continued on next page)

Table HT0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(3000) Healthcare Policy and Planning								
(3001) Policy Unit Management	311	417	535	118	3.4	4.0	6.0	2.0
(3002) Public Provider Liaison Management	0	0	0	0	5.5	0.0	0.0	0.0
(3003) Data Analysis	431	588	493	-94	4.6	6.0	5.0	-1.0
(3004) Member Management	300	387	395	7	3.7	4.0	4.0	0.0
(3010) Health Care Policy and Planning Support	1,068	713	500	-213	3.7	3.0	3.0	0.0
Subtotal (3000) Healthcare Policy and Planning	**2,111**	**2,105**	**1,923**	**-182**	**20.9**	**17.0**	**18.0**	**1.0**
(4000) Healthcare Accountability								
(4002) Quality Management	4,617	0	0	0	4.6	0.0	0.0	0.0
(4003) Utilization Management	0	0	0	0	8.6	0.0	0.0	0.0
(4004) Program Integrity	103	0	0	0	12.0	0.0	0.0	0.0
(4006) Pharmacy Management	1,258	0	0	0	2.0	0.0	0.0	0.0
(4010) Health Care Accountability Support Services	864	0	0	0	2.9	0.0	0.0	0.0
Subtotal (4000) Healthcare Accountability	**6,843**	**0**	**0**	**0**	**30.1**	**0.0**	**0.0**	**0.0**
(5000) Health Care Finance								
(5001) Medicaid Provider Payment	2,134,866	2,281,915	2,530,519	248,604	0.0	0.0	2.0	2.0
(5002) Medicaid Public Provider Payments	18,082	26,335	22,867	-3,468	0.0	0.0	0.0	0.0
(5003) Alliance Provider Payments	46,414	41,431	39,894	-1,537	0.0	0.0	0.0	0.0
No Activity	0	0	42,611	42,611	0.0	0.0	8.0	8.0
Subtotal (5000) Health Care Finance	**2,199,362**	**2,349,681**	**2,635,891**	**286,210**	**0.0**	**0.0**	**10.0**	**10.0**
(6000) Health Care Operations								
(6001) Medicaid Information Systems	15,932	25,327	34,742	9,415	0.0	17.0	17.0	0.0
(6003) Systems Operations	99	0	0	0	6.7	0.0	0.0	0.0
(6004) Administrative Contract Management	1,731	0	0	0	1.8	0.0	0.0	0.0
(6005) Division of Program Integrity (PI/UM/Fraud)	1,403	2,705	2,508	-197	0.0	16.0	16.0	0.0
(6006) Division of Public and Private Provider Services	790	917	1,847	929	0.0	9.0	9.0	0.0
(6010) Health Care Operations Support	7,057	5,563	409	-5,154	10.1	3.0	3.0	0.0
Subtotal (6000) Health Care Operations	**27,013**	**34,513**	**39,507**	**4,994**	**18.7**	**45.0**	**45.0**	**0.0**
(7000) Employer and Private Market Initiatives								
(7001) Healthy DC Management	0	0	0	0	5.2	0.0	0.0	0.0
Subtotal (7000) Employer and Private Market Initiatives	**0**	**0**	**0**	**0**	**5.2**	**0.0**	**0.0**	**0.0**
(8000) Health Care Reform and Innovation								
(8001) Health Insurance Exchange	352	0	21,299	21,299	0.0	0.0	2.0	2.0
(8002) Affordable Care Reform and Grants Development	2,505	53,427	108	-53,319	0.0	0.0	1.0	1.0
(8010) HC Reform and Innovative Support Services	400	699	5,852	5,153	0.0	5.0	6.0	1.0
Subtotal (8000) Health Care Reform and Innovation	**3,257**	**54,126**	**27,260**	**-26,866**	**0.0**	**5.0**	**9.0**	**4.0**
Total Proposed Operating Budget	**2,268,449**	**2,488,996**	**2,748,503**	**259,508**	**158.0**	**181.0**	**198.0**	**17.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Department of Health Care Finance's (DHCF) proposed FY 2014 gross budget is $2,748,503,495, which represents a 10.4 percent increase over its FY 2013 approved gross budget of $2,488,995,840. The budget is comprised of $715,131,066 in Local funds, $86,306,503 in Dedicated Taxes, $28,161,464 in Federal Grant funds, $1,893,769,742 in Federal Medicaid Payments, $3,633,512 in Special Purpose Revenue funds, and $21,501,209 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DHCF's FY 2014 CSFL budget is $723,539,713, which represents a $34,506,171, or 5.0 percent, increase over the FY 2013 approved Local funds budget of $689,033,542.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DHCF included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $56,030 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $34,450,142 in nonpersonal services, which is comprised of $398,947 based on the Consumer Price Index factor of 2.4 percent, $33,882,955 in funding for Medicaid Growth factor to account for a growth rate of 5.1 percent based on prevailing conditions of the economy and changes in the federal government's Medicaid policy, and $168,240 for a Fixed Cost inflation adjustment derived from cost estimates provided by the Department of General Services (DGS). DHCF's Medicaid growth is mainly driven by enrollment forecasts for fee-for-service, and managed care. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

The Department of Health Care Finance's FY 2014 budget proposal continues to strive toward providing affordable, quality health care services to District residents. As in the prior fiscal year, DHCF's FY 2014 budget proposal integrates various elements of a strategic plan to continue to guide the District through the implementation of the Patient Protection and Affordable Care Act (ACA) of 2010.

Like most states, the District's Medicaid program covers both federally mandated populations and other categories of beneficiaries as a state option. Included among the optional groups are persons in home and community based waiver programs, persons who are aged, blind, or disable but not on SSI, and persons whose medical expenses reduce their income to a certain poverty threshold (Medically Needy). In preparation for health care reform, the District opted for the "Early Option" of the implementation of health reform by expanding coverage to childless adults up to 133 percent of Federal Poverty Level (FPL) through a State Plan Amendment in July 2010. The District later obtained a waiver to expand coverage to childless adults from 134 to 200 percent of FPL. This waiver expires December 31, 2013.

Increase: In order to sustain and possibly improve the current level of access to affordable healthcare in the District, DHCF proposes additional funding in certain areas of the District's Medicaid program. In Local funds, the budget proposal includes an increase of $3,777,000 for Contractual Services that will ensure compliance with updates required for the Medicaid Management Information System (MMIS) by the Centers for Medicare and Medicaid Services (CMS). Funding for personal services was adjusted for an increase of $311,000 and 4.8 FTEs

to cover projected step and Fringe Benefit costs, as well as to support additional staffing needs. An additional $76,781 was also proposed to support the purchase of equipment and machinery. Other adjustments proposed for the Local funds budget include increases of $73,000 for maintenance repairs, postage and office support, $42,000 for Fixed Costs to support occupancy and energy costs associated with DHCF's move to 441 4th Street, and $36,000 to support projected costs for office supplies.

A proposal to increase the budget in Dedicated Taxes by $10,019,433 is based on FY 2014 revenue projections for the Healthy DC, Nursing Home Quality of Care (NHQC), and Stevie Sellows programs. Other adjustments in the proposal for Dedicated Taxes includes increases of $413,405 to align the budget with projected miscellaneous contractual services costs, and $85,430 and 1.0 FTEs for personal services in support of projected steps, Fringe Benefit costs and staffing needs.

In Federal Grant funds, the budget proposal includes an increase of $2,594,000 for the Health Insurance Exchange grant in anticipation of federal funding providing support for the new D.C. Health Benefit Exchange Authority agency. The budget was also adjusted by an additional $331,000 and 2.0 FTEs to reflect funding from anticipated grant awards and align staff with grant responsibility.

In Federal Medicaid Payments, DHCF's budget proposal reflects projections of Medicaid revenues based on federal matching reimbursements for local expenses on eligible Medicaid services in accordance with the prevailing Federal Medical Assistance Percentages (FMAP) for the District of Columbia. In FY 2014, DHCF projects an increase of $209,482,737 in Federal Medicaid Payments in anticipation of Federal Medicaid match payments to support the District's Medicaid provider services including managed care, fee-for-service, and related medical vendor services for federally mandated and waiver populations. The FMAP in the current fiscal year remains 70 percent federal-to-30 percent local ratio for most direct provider services, and 50 percent federal-to-50 percent local ratio for administrative services.

Another proposal to increase the budget in Federal Medicaid Payments by $4,740,545 is based on anticipated federal match for projected costs attributed to the MMIS updates required by CMS. The personal services budget was adjusted by $744,110 and 6.6 FTEs to cover projected salary step, Fringe Benefit costs, and additional staffing needs. Other proposed adjustments in Federal Medicaid Payments include increases of $172,100 for Fixed Costs to support projected occupancy and energy cost associated with the agency's relocation to 441 4th Street, N.W. $78,716 for equipment and machinery purchases as well as Information Technology (IT) hardware and software acquisitions, $63,327 for postage needs and machinery maintenance repairs, and $23,400 for purchasing office supplies.

In Special Purpose Revenue funds, the budget proposal includes an increase of $13,321 in PS to cover projected steps and Fringe Benefit costs. In Intra-District funds, DHCF proposes an increase of $2,810,000 to the budget based on projected funding from an Memorandum of Understanding (MOU) with the Department of Behavioral Health in support of the Mental Rehabilitation Option program.

Decrease: Adjustments in funding for Medicaid provider payments to align the budget with DHCF's strategic plans of sustaining adequate access to affordable healthcare for District residents in FY 2014 accounts for a proposal to reduce the budget in Local funds by $3,916,000. Furthermore, DHCF proposes a reduction of $400,245 for Fixed Costs to reflect the agency's planned move from North Capitol Street to the District-owned property at 441 4th Street.

A proposal to reduce the Federal Grant funds budget by $30,000,000 is due to a plan to move the Health Insurance Exchange Grants support of District of Columbia Access System (DCAS) to Capital funding. DHCF proposes reductions in Federal Grant funds based on the expiration, reduction, and liquidation of miscellaneous grant awards. Consequently, a proposed reduction of $5,175,450 is a result of grants that have been completed and grants that were not implemented. Another proposed reduction of $4,132,300 is due to a shift in the cost of initiating Money Follows the Person (MFP) transition services cost and grant responsibility within the agency. In view of DHCF's anticipation of the February 2014 expiration of the Health Information Exchange grants – representing about 4.5 months of anticipated expenditures related to these grants in FY 2014 – and with the consequent transfer of FTEs to contractual services for the remaining portion of the fiscal year, the agency

In Federal Medicaid Payments, the budget proposal includes a reduction of $327,473 in Fixed Costs reflecting DHCF's move from North Capitol Street to the District-owned property at 441 4th Street. In order to fulfill a requirement of federal health care reform, DHCF established budget authority in the prior fiscal year for a Medicaid Recovery Audit Contractor (RAC) revenue account. Due to a lag in revenue collection into the RAC account, the agency proposes a reduction of $702,070 in Special Purpose Revenue funds. Other proposed adjustments in the Special Purpose Revenue funds budget include reductions of $84,303 to align Contractual Services and IT consultant services with projected costs, and $65,333 to align the advertising budget with programmatic needs.

Mayor's Proposed Budget

Enhance: A budget proposal in Local funds of $495,472 and 4.4 FTEs was added to support the expansion of the Office of the Director of Finance and the Chief Operating Officer. In Dedicated Taxes, a Hospital Provider Tax was calculated to fund Outpatient Supplemental Payments and Administrative costs. The budget proposal to fund the Local portion of the Hospital Provider Tax is $12,835,492. In Federal Medicaid Payments, the budget proposal includes $29,722,209 to support the Federal match portion associated with the Hospital Provider Tax. Other adjustments include a Federal match of $409,626 and 3.6 FTEs to support the expansion of the Office of the Director and the Chief Operating Officer.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in both Local and non-Local funds. This adjustment includes $12,337 in Dedicated Taxes, $32,767 in Federal Grant funds, $348,323 in Federal Medicaid Payments, $30,402 in Special Purpose Revenue funds, and Intra-District funds may be impacted. For more information about the Local funds portion of the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Decrease: Due to new recertification policies, enrollment for the Alliance program continues to decline. In Local funds, a reduction of $8,867,994 was made to the Alliance enrollment and estimates to align them with forecast estimates. Other reductions made to ensure efficient operations were $36,126 and 1.1 FTEs to Local funds, and $29,558 and 0.9 FTEs to Federal Medicaid Payments.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table HT0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table HT0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**689,034**	**74.1**
Other CSFL Adjustments	Multiple Programs	34,506	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**723,540**	**74.1**
Increase: Funding for projected contractual services increase mainly attributed to required MMIS updates per CMS	Multiple Programs	3,777	0.0
Increase: Personal services to cover step increases and fringe benefits and to support additional personnel	Multiple Programs	311	4.8
Increase: Funding primarily to cover purchases of equipment and machinery	Multiple Programs	77	0.0
Increase: Cover cost for maintenance repairs, postage, and office support	Multiple Programs	73	0.0
Increase: Fixed Cost to primarily support occupancy and energy cost associated with relocation to 441 4th Street, N.W.	Agency Management Program	42	0.0
Increase: Cover additional cost for office supplies	Multiple Programs	36	0.0
Decrease: Align provider budget with projected costs for provider payments	Multiple Programs	-3,916	0.0
Decrease: Fixed Cost to reflect agency's move from North Capitol location to District-owned 441 4th Street, N.W.	Agency Management Program	-400	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**723,540**	**78.9**
Enhance: Funding to support the expansion of the Office of the Director of Finance and the Chief Operating Officer	Health Care Finance	495	4.4
Decrease: Revise Alliance enrollment estimates to align with forecast	Health Care Finance	-8,868	0.0
Decrease: Staff to support efficient operations	Agency Management Program	-36	-1.1
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**715,131**	**82.2**
DEDICATED TAXES: FY 2013 Approved Budget and FTE		**62,940**	**2.8**
Increase: Subsidies and Transfers budget to support anticipated costs utilizing projected revenues	Health Care Finance	10,019	0.0
Increase: Contractual services budget per projected cost	Multiple Programs	413	0.0
Increase: Personal services to cover salary step increases and Fringe Benefits and support staffing needs	Multiple Programs	85	1.0
DEDICATED TAXES: FY 2014 Agency Budget Submission		**73,459**	**3.8**
Enhance: Fund Local portion of Outpatient Supplemental Payments and Administrative costs associated with the Hospital Provider Tax	Health Care Finance	12,835	0.0

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Table HT0-5 (Continued)
(dollars in thousands)

	PROGRAM	BUDGET	FTE
DEDICATED TAXES (Cont.)			
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	12	0.0
Decrease: Reduce budget to align with certified revenues (less than $500)	Health Care Finance	0	0.0
DEDICATED TAXES: FY 2014 Mayor's Proposed Budget		**86,307**	**3.8**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**65,547**	**10.4**
Increase: Health Insurance Exchange grant to continue support of the new agency D.C. Health Benefit Exchange Authority and Innovation	Health Care Reform	2,594	0.0
Increase: Budget to anticipated FY 2014 Expenditure level and staff with grant responsibility within the agency	Multiple Programs	331	2.0
Decrease: Health Insurance Exchange grant support of DCAS moved to Capital funding	Health Care Reform and Innovation	-30,000	0.0
Decrease: Budget for grants that will not be implemented in FY 2014 as a result of grant completion or grant not being needed	Multiple Programs	-5,175	0.0
Decrease: Shift in cost as a result of initiating MFP transition service cost and grant responsibility within the agency Management	Healthcare Delivery	-4,132	0.0
Decrease: The Health Information Exchange grant expires February 2014; FY 2014 portion represents 4.5 months of anticipated expenditures and FTE support	Multiple Programs	-1,036	-3.4
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**28,129**	**9.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	33	0.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**28,161**	**9.0**
FEDERAL MEDICAID PAYMENTS: FY 2013 Approved Budget and FTE		**1,648,342**	**86.0**
Increase: Align Medicaid payments federal match to support Medicaid provider services	Health Care Finance	209,483	0.0
Increase: Contractual Services budget for projected costs attributed to required MMIS updates per CMS	Multiple Programs	4,741	0.0
Increase: Personal services to cover salary step increases and Fringe Benefits and to support additional personnel	Multiple Programs	744	6.6
Increase: Fixed cost to primarily support occupancy and energy cost associated with relocation to 441 4th Street, N.W.	Agency Management Program	172	0.0
Increase: Budget to cover additional equipment and machinery purchases as well as IT Hardware and Software acquisitions	Multiple Programs	79	0.0
Increase: Other Services and Charges budget to primarily support postage needs and machinery maintenance and repairs	Multiple Programs	63	0.0
Increase: Cover additional cost for office supplies	Multiple Programs	23	0.0
Decrease: Align fixed cost to reflect agency's move from North Capitol location to District owned 441 4th Street, N.W.	Agency Management Program	-327	0.0

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Table HT0-5 (Continued)
(dollars in thousands)

	PROGRAM	BUDGET	FTE
FEDERAL MEDICAID PAYMENTS (cont.)			
Enhance: Fund Medicaid portion of Outpatient Supplemental Payments and Administrative costs associated with the Hospital Provider Tax	Health Care Finance	29,722	0.0
Enhance: Federal match supporting the expansion of the Office of the Director of Finance	Health Care Finance	410	3.6
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	348	0.0
Decrease: Staff to support efficient operations	Agency Management Program	-30	-0.9
FEDERAL MEDICAID PAYMENTS: FY 2014 Mayor's Proposed Budget		**1,893,770**	**95.3**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**4,441**	**7.8**
Increase: Personal services to cover salary step increases and Fringe Benefits	Multiple Programs	13	0.0
Decrease: Subsidies and Transfers budget with projected costs and align with anticipated revenues	Health Care Finance	-702	0.0
Decrease: Contractual Services and IT consultant services budget with projected cost	Multiple Programs	-84	0.0
Decrease: Advertising budget with projected expenditures	Agency Management Program	-65	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**3,603**	**7.8**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	30	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**3,634**	**7.8**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**18,691**	**0.0**
Increase: MOU with the Department of Mental Health to support the Rehabilitation Option program	Health Care Finance	2,810	0.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**21,501**	**0.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**21,501**	**0.0**
Gross for HT0 - Department of Health Care Finance		**2,748,503**	**198.0**

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Office of the Director

Objective 1: Increase access to care for District residents.

Objective 2: Decrease commercial appeal cases upheld.

KEY PERFORMANCE INDICATORS

Office of the Director

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of consumers served by Ombudsman	3,313	3,500	3,960	3,600	3,700	3,700
Percentage of closed/resolved cases among Office of the Health Care Ombudsman Bill of Rights' consumers	98%	92%	95%	90%	90%	90%
Percentage of commercial cases overturned	Not Available	50%	77%	78%	80%	80%

Health Care Policy and Research Administration

Objective 1: Develop policies, plans and data to enable effective program administration and utilization of resources.

KEY PERFORMANCE INDICATORS

Health Care Policy and Research Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection[1]	FY 2015 Projection
Number of adults in 1115 Childless Adults Waiver	3,102	3,698	3,725	4,716	5,453	6,190

Health Care Delivery Management Administration

Objective 1: Improve access to high quality services and improve resource management.

Objective 2: Improve health outcomes for District residents.

KEY PERFORMANCE INDICATORS

Health Care Delivery Management

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of Medicaid beneficiaries satisfied with their health plan	72.6%	79%	TBD	80%	81%	82%
Percentage of children (age 3+) receiving preventive dental services	52%	50%	TBD	58%	60%	62%
Reported complaints on transportation broker services per 1,000 trips (incl. missed/late trips)	1.9	2	2.1	1.7	1.6	1.5
Number of individuals moved from institutions into the community (Money Follows the Person Program)	24	60	24	60	60	60
(Quality Improvement Initiative) Adverse Perinatal Outcomes per 1,000 pregnancies and infants	148	<210	TBD	<200	<195	<190
(Quality Improvement Initiative) Adverse Chronic Disease Outcomes per 1,000 people with asthma, diabetes, hypertension, congestive heart failure	458	<342	TBD	<342	<340	<335
Healthcare Effectiveness Data and Information Set measures for childhood immunization	95%	87%	TBD	87%	88%	89%
Healthcare Effectiveness Data and Information Set measures for timeliness of prenatal care	72.6%	80%	TBD	82%	83%	84%
Adult access to preventive, ambulatory care services (adults 20-44, enrolled in health plans)	73.1%	85%	TBD	88%	89%	90%

Health Care Operations Administration

Objective 1: Improve the efficiency of program operations.

Objective 2: Strengthen program integrity.

KEY PERFORMANCE INDICATORS

Health Care Operations Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of providers paid electronically	34%	45%	37%	45%	60%	80%
Average time to process Medicaid provider application (days)	35	35	40	35	30	30
Number of referrals to the Medicaid Fraud Control Unit	22	25	5	20	20	20
Total dollars recovered from Third Party Liability	$7.1M	$6M	$6.13M	$6M	$4M	$3M

Health Care Reform and Innovation Administration

Objective 1: Develop and implement a comprehensive health information technology (HIT) plan.

Objective 2: Implement health care reform and increase the number of District residents with health insurance (One City Indicator 3G).

KEY PERFORMANCE INDICATORS

Health Care Operations Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of users enrolled in Direct	Not Available	Not Available	Not Available	150	300	350
Number of active Direct users	Not Available	Not Available	Not Available	50	70	90
Number of Medicaid providers receiving incentive payments	Not Available	Not Available	Not Available	400	450	500
Percent of District residents insured (One City Indicator 3G)[2]	Not Available	94%	93.8%	Not Available	Not Available	Not Available

Performance Plan Endnotes:

[1] 1115 Childless Adults Waiver ends December 31, 2013

[2] http://mayor.dc.gov/page/one-city-action-plan

Office of the Deputy Mayor for Health and Human Services

www.dmhhs.dc.gov
Telephone: 202-727-7973

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$622,251	$597,471	$1,945,119	225.6
FTEs	3.7	4.0	6.0	50.0

The mission of the Office of the Deputy Mayor for Health and Human Services (DMHHS) is to support the Mayor in coordinating a comprehensive system of benefits, goods and services across multiple agencies to ensure that children, youth and adults, with and without disabilities, can lead healthy, meaningful, and productive lives.

Summary of Services

The DMHHS manages the Human Support Services program through the provision of leadership for policy and planning; government relations; and communication and community relations for the agencies under its jurisdiction including:

- Child and Family Services Agency (CFSA)
- Department on Disability Services (DDS)
- Department of Health (DOH)
- Department of Health Care Finance (DHCF)
- Department of Human Services (DHS)
- Department of Mental Health (DMH)
- Department of Parks and Recreation (DPR)
- Department of Youth Rehabilitation Services (DYRS)
- Office of Disability Rights (ODR)
- Office on Aging (DCOA)
- Children and Youth Investment Trust Corporation (CYITC)

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table HG0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget.

Table HG0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	0	622	597	1,945	1,348	225.6
Total for General Fund	**0**	**622**	**597**	**1,945**	**1,348**	**225.6**
Gross Funds	**0**	**622**	**597**	**1,945**	**1,348**	**225.6**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table HG0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type.

Table HG0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	0.0	3.7	4.0	6.0	2.0	50.0
Total for General Fund	**0.0**	**3.7**	**4.0**	**6.0**	**2.0**	**50.0**
Total Proposed FTEs	**0.0**	**3.7**	**4.0**	**6.0**	**2.0**	**50.0**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table HG0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget.

Table HG0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	0	407	435	600	165	37.9
14 - Fringe Benefits - Current Personnel	0	73	97	139	42	43.4
Subtotal Personal Services (PS)	**0**	**480**	**532**	**739**	**207**	**38.9**
20 - Supplies and Materials	0	11	10	9	-1	-7.0
31 - Telephone, Telegraph, Telegram, Etc.	0	1	4	7	3	62.4
40 - Other Services and Charges	0	96	52	22	-29	-56.8
41 - Contractual Services - Other	0	0	0	1,165	1,165	0
70 - Equipment and Equipment Rental	0	34	0	3	3	0
Subtotal Nonpersonal Services (NPS)	**0**	**142**	**66**	**1,207**	**1,141**	**1,732.6**
Gross Funds	**0**	**622**	**597**	**1,945**	**1,348**	**225.6**

*Percent change is based on whole dollars.

Program Description

The Office of the Deputy Mayor for Health and Human Services operates through the following 2 programs:

Human Support Services – encompasses all of the staffing necessary to provide agency oversight and support for all citywide health and human services-related policies, activities, and initiatives under its jurisdiction including:

- Developing and supporting policies and programs to improve the delivery of services by government agencies and contracted providers;
- Coordinating interagency activities and initiatives;
- Identifying opportunities for reducing redundancies, leveraging resources, creating economies of scale, and improving outcomes;
- Ensuring compliance with local and federal mandates; and
- Collecting and disseminating performance data on and for agency activities and initiatives.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The Office of the Deputy Mayor for Health and Human Services has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Budget Changes

The Deputy Mayor for Health and Human Services' (DMHHS) proposed FY 2014 gross budget is $1,945,119, which represents a 225.6 percent increase from its FY 2013 approved gross budget of $597,471. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table HG0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget.

Table HG0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1090) Performance Management Activity	487	532	739	207	3.7	4.0	6.0	2.0
Subtotal (1000) Agency Management Program	**487**	**532**	**739**	**207**	**3.7**	**4.0**	**6.0**	**2.00**
(2000) Human Support Services								
(2010) Agency Oversight and Support	135	66	1,207	1,141	0.0	0.0	0.0	0.0
Subtotal (2000) Human Support Services	**135**	**66**	**1,207**	**1,141**	**0.0**	**0.0**	**0.0**	**0 . 0**
Total Proposed Operating Budget	**622**	**597**	**1,945**	**1,348**	**3.7**	**4.0**	**6.0**	**2.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

for more information regarding the methodology used and components that comprise the CSFL.

DMHHS' FY 2014 CSFL budget is $603,004, which represents a $5,533, or 0.9 percent, increase over the FY 2013 approved Local budget of $597,471.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DMHHS included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $4,059 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $1,474 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: In Local funds, the Human Support Services program includes increases of $26,000 in Contractual Services to support the development of a mandated Children's Budget and other cross-agency integration assignments. Additionally, nonpersonal services were increased by $5,745 to support projected Telecommunications and equipment costs.

Decrease: Other Services and Charges was reduced by $31,536 to align the budget to the agency's contractual and equipment needs. In personal services, the budget was reduced by $209 to adjust the Fringe Benefits projection in the Agency Management program.

Mayor's Proposed Budget

Enhance: DMHHS's FY 2014 Local funds budget includes an increase of $1,000,000 in nonpersonal services to improve the delivery of services related to the Truancy Reduction Initiative.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in Local funds, which will be applied centrally from the Workforce Investments account. For more information about the COLA, please see the Workforce Investment chapter contained in Volume 3 (Agency Budget Chapters - Part II) of the FY 2014 Proposed Budget and Financial Plan.

Technical Adjustment: The budget was increased by $203,115 to annualize FY 2013 personal services in the Agency Management program, and $139,000 to annualize FY 2013 contractual services in the Human Support Services Program.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table HG0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table HG0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**597**	**4.0**
Other CSFL Adjustments	Multiple Programs	6	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**603**	**4.0**
Increase: To support additional costs in Contractual Services	Human Support Services	26	0.0
Increase: To support projected Telecommunications and equipment costs	Human Support Services	6	0.0
Decrease: Alignment to agency's contractual and equipment needs	Human Support Services	-32	0.0
Decrease: To adjust the Fringe Benefits projection (less than $500)	Agency Management Program	0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**603**	**4.0**
Enhance: Truancy Reduction Initiative	Human Support Services	1,000	0.0
Technical Adjustment: Annualize FY 2013 personal services	Agency Management Program	203	2.0
Technical Adjustment: Annualize FY 2013 contractual services	Human Support Services	139	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**1,945**	**6.0**
Gross for HG0 - Deputy Mayor for Health and Human Services		**1,945**	**6.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Objective 1: Oversee and facilitate the coordination of interagency activities and initiatives among District agencies.

Objective 2: Oversee the development of policies and programs to improve the delivery and coordination of services by public agencies and contracted providers.

Objective 3: Monitor the Performance Plans for Cluster Agencies.

Objective 4: Coordinate inter-agency work to responsibly exit five consent decrees and one settlement agreement.

Objective 5: Assist residents in navigating the many services offered by District agencies and service providers.

Objective 6: Increase public access and exposure to health and human services information.

KEY PERFORMANCE INDICATORS

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Target	FY 2014 Projection	FY 2015 Projection
Number of interagency initiatives implemented[1]	Not Available	5	7	5	5	5
Number of cluster agencies that stay within budget	Not Available	7	7	7	8	8
Number of cluster agencies that meet 75 percent of their performance measures	Not Available	10	9	10	10	10
Number of consent decrees where progress is made on meeting exit criteria	Not Available	5	4	5	4	4
Number of cluster agencies that meet and/or exceed projected Medicaid revenue	Not Available	3	2	Not Available	Not Available	Not Available

Performance Plan Endnotes:

[1]Truancy, Homeless encampments, hoarding, SOC, Safe Summer, SMVF, Alzheimer's

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Public Works

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2. Department of Transportation (KA0) F-13
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Department of Public Works

www.dpw.dc.gov
Telephone: 202-673-6833

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$127,685,842	$133,541,305	$139,791,839	4.7
FTEs	1,337.1	1,377.0	1,378.0	0.1

The mission of the Department of Public Works (DPW) is to provide the highest quality sanitation, parking enforcement, and fleet management services that are both ecologically sound and cost-effective.

Summary of Services

The Department of Public Works (DPW) provides municipal services to District residents and businesses in two distinct program areas: solid waste management and parking enforcement. Behind the scenes, DPW's Fleet Management Administration supports all city services by procuring, fueling, and maintaining thousands of District government vehicles from sedans to heavy equipment.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table KT0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KT0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	96,441	101,638	104,047	110,691	6,644	6.4
Special Purpose Revenue Funds	7,436	5,236	7,105	7,780	674	9.5
Total for General Fund	**103,878**	**106,874**	**111,153**	**118,471**	**7,318**	**6.6**
Intra-District Funds						
Intra-District Funds	21,475	20,812	22,389	21,321	-1,068	-4.8
Total for Intra-District Funds	**21,475**	**20,812**	**22,389**	**21,321**	**-1,068**	**-4.8**
Gross Funds	**125,352**	**127,686**	**133,541**	**139,792**	**6,251**	**4.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table KT0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table KT0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	1,240.9	1,150.6	1,173.0	1,192.0	19.0	1.6
Special Purpose Revenue Funds	23.2	26.0	25.0	28.0	3.0	12.0
Total for General Fund	**1,264.2**	**1,176.6**	**1,198.0**	**1,220.0**	**22.0**	**1.8**
Intra-District Funds						
Intra-District Funds	165.2	160.5	179.0	158.0	-21.0	-11.7
Total for Intra-District Funds	**165.2**	**160.5**	**179.0**	**158.0**	**-21.0**	**-11.7**
Total Proposed FTEs	**1,429.4**	**1,337.1**	**1,377.0**	**1,378.0**	**1.0**	**0.1**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table KT0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KT0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	61,891	60,762	63,572	65,313	1,741	2.7
12 - Regular Pay - Other	7,687	6,724	7,521	5,308	-2,213	-29.4
13 - Additional Gross Pay	1,995	2,103	1,701	1,956	255	15.0
14 - Fringe Benefits - Current Personnel	17,600	18,203	17,352	19,420	2,068	11.9
15 - Overtime Pay	4,546	5,129	2,815	3,467	652	23.1
Subtotal Personal Services (PS)	**93,719**	**92,921**	**92,961**	**95,464**	**2,503**	**2.7**
20 - Supplies and Materials	2,598	5,173	5,980	7,066	1,087	18.2
31 - Telephone, Telegraph, Telegram, Etc.	30	91	0	5	5	N/A
40 - Other Services and Charges	11,697	13,299	15,569	18,471	2,903	18.6
41 - Contractual Services - Other	15,407	14,084	17,767	16,530	-1,238	-7.0
70 - Equipment and Equipment Rental	1,902	2,118	1,265	2,255	991	78.3
Subtotal Nonpersonal Services (NPS)	**31,634**	**34,765**	**40,580**	**44,327**	**3,747**	**9.2**
Gross Funds	**125,352**	**127,686**	**133,541**	**139,792**	**6,251**	**4.7**

*Percent change is based on whole dollars.

Division Description

The Department of Public Works (DPW) operates through the following 5 divisions:

Solid Waste Management – performs a number of daily operations, including trash, recycling, and bulk collections; sanitation education and enforcement; graffiti removal; public litter can service; fall leaf collection; and street and alley cleaning.

This division contains the following 4 activities:

- **Enforcement of Sanitation Regulations** – inspects properties for sanitation violations; enforces sanitation regulations, including commercial recycling; educates residents and businesses about sanitation regulations; collects household hazardous waste and electronic materials; and shreds residents' personal documents;
- **Public Space Cleaning** – provides comprehensive street and alley cleaning services to residents, visitors, and businesses so that they can live, work, and play in clean neighborhoods. Specific services include mechanical street sweeping, litter can collections, rights-of-way mowing, nuisance and graffiti abatement, seasonal leaf collection, and snow and ice removal;
- **Sanitation Collection and Removals** – provides solid waste (trash, recycling, and bulk) collection services to residents of single-family homes and buildings with no more than three dwelling units so that they can have their trash, recyclables, and bulk items removed conveniently and regularly; and
- **Sanitation Disposal** – provides municipal waste disposal services to DPW, other District agencies, private

haulers, and residents so that they can dispose of waste safely, conveniently, and legally.

Parking Enforcement Management – provides on-street parking enforcement services, including ticketing, towing, booting, and removal of abandoned and dangerous vehicles.

This division contains the following 3 activities:

- **Parking Regulations Enforcement** – provides parking enforcement of the District's parking regulations to promote vehicular safety and provide smooth traffic flow and increased access to short-term parking at meters and long-term parking on residential streets;
- **Towing** – provides reduced parking congestion in the District by facilitating the timely relocation and/or impoundment of illegally parked vehicles from public space; and
- **Abandoned and Junk Vehicles** – provides the oversight of safe streets through the efficient removal of abandoned and dangerous vehicles from public space and nuisance properties within the District.

Fleet Management – supports all city services by procuring and maintaining more than 3,000 vehicles, excluding those used by the Metropolitan Police Department, the Fire and Emergency Medical Services Department, the Department of Corrections, and D.C. Public Schools. This division fuels all 6,000 District government vehicles, including school buses, fire and trash trucks, and street sweepers.

This division contains the following 5 activities:

- **Fleet Consumables** – provides most District agencies with operational fueling stations; procures fuel, oil, and other lubricants; and installs fuel rings;
- **Scheduled Fleet Maintenance** – performs preventive maintenance actions, including changing oil and filters and checking tires, engines, batteries, and transmissions; and prepares vehicles for seasonal and year-round duties (alley cleaning, snow removal, leaf collection, pothole repair, etc);
- **Unscheduled Vehicle and Equipment Repairs** – tows inoperable vehicles, diagnoses why vehicles are not operating properly, and makes the necessary repairs or transfers vehicles to vendors for return to service;
- **Vehicle and Equipment Acquisitions** – consults with District government agencies about vehicle needs, ensures these agencies have sufficient budget authority to meet their needs, procures vehicles, and reduces unnecessary vehicles from the fleet; and
- **Fleet Administrative Support** – provides administrative and managerial personnel and nonpersonal services support for the District-wide fleet operations. This includes, but is not limited to, uniform rentals, office supplies, information technology acquisitions, and information technology software maintenance/license renewals.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using division-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using division-based budgeting.

Division Structure Change

The Department of Public Works has no division structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table KT0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table KT0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management								
(1010) Personnel	727	807	817	9	7.0	7.0	7.0	0.0
(1015) Training and Employee Development	433	463	582	119	3.0	3.0	4.0	1.0
(1017) Labor Management Partnerships	119	106	140	34	1.0	1.0	1.0	0.0
(1020) Contracting and Procurement	578	615	638	23	6.1	6.0	6.0	0.0
(1030) Property Management	9,280	10,508	11,140	632	6.1	6.0	6.0	0.0
(1040) Information Technology	1,507	2,022	1,790	-232	11.1	11.0	11.0	0.0
(1055) Risk Management	231	381	402	21	3.0	3.0	3.0	0.0
(1060) Legal	0	0	0	0	0.0	0.0	0.0	0.0
(1080) Communications	237	278	313	35	4.1	3.0	3.0	0.0
(1085) Customer Service	82	89	92	3	0.0	1.0	1.0	0.0
(1090) Performance Management	1,412	1,144	1,134	-10	10.1	10.0	10.0	0.0
(SNOW) District of Columbia Snow Program	4,660	5,116	5,119	3	1.0	1.0	1.0	0.0
Subtotal (1000) Agency Management	**19,267**	**21,528**	**22,166**	**638**	**52.6**	**52.0**	**53.0**	**1.0**
(100F) Agency Financial Operations								
(110F) Budget Operations	559	622	649	27	5.1	5.0	5.0	0.0
(120F) Accounting Operations	1,757	1,373	1,591	218	14.6	16.0	17.0	1.0
(130F) ACFO	1,221	1,595	1,497	-98	11.6	12.0	11.0	-1.0
Subtotal (100F) Agency Financial Operations	**3,537**	**3,591**	**3,737**	**146**	**31.2**	**33.0**	**33.0**	**0.0**
(4000) Fleet Management								
(4010) Fleet Consumables	1,108	1,267	1,349	81	8.1	9.0	9.0	0.0
(4020) Scheduled Fleet Maintenance	964	1,305	855	-450	11.6	13.0	13.0	0.0
(4030) Unscheduled Vehicle and Equipment Repairs	7,943	8,563	9,097	534	65.4	74.0	74.0	0.0
(4040) Vehicle and Equipment Acquisitions	3,741	6,101	6,239	138	12.6	26.0	26.0	0.0
(4050) Fleet Administrative Support	2,754	1,422	1,364	-58	29.6	20.0	20.0	0.0
Subtotal (4000) Fleet Management	**16,510**	**18,659**	**18,904**	**245**	**127.3**	**142.0**	**142.0**	**0.0**

(Continued on next page)

Table KT0-4 (Continued)
(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(5000) Parking Enforcement Management								
(5010) Parking Regulations Enforcement	18,315	18,606	20,445	1,839	301.9	291.0	315.0	24.0
(5020) Towing	3,979	3,975	2,696	-1,279	58.8	58.0	33.0	-25.0
(5030) Abandoned and Junk Vehicles	1,677	1,432	1,586	154	13.2	19.0	20.0	1.0
Subtotal (5000) Parking Enforcement Management	**23,970**	**24,013**	**24,727**	**714**	**373.8**	**368.0**	**368.0**	**0.0**
(6000) Solid Waste Management								
(6010) Enforcement of Sanitation Regulations	5,445	6,367	5,660	-707	35.4	67.0	66.0	-1.0
(6020) Public Space Cleaning	25,634	25,572	26,184	612	382.7	380.0	383.0	3.0
(6030) Sanitation Collections and Removals	19,490	17,963	22,067	4,105	277.6	278.0	276.0	-2.0
(6040) Sanitation Disposal	13,023	15,848	16,346	499	56.5	57.0	57.0	0.0
Subtotal (6000) Solid Waste Management	**63,592**	**65,750**	**70,257**	**4,508**	**752.2**	**782.0**	**782.0**	**0.0**
(9980) Payroll Default Program								
No Activity	110	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9980) Payroll Default Program	**110**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
No Activity	699	0	0	0	0.0	0.0	0.0	0.0
Subtotal	**699**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**127,686**	**133,541**	**139,792**	**6,251**	**1,337.1**	**1,377.0**	**1,378.0**	**1.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Department of Public Works' (DPW) proposed FY 2014 gross budget is $139,791,839, which represents a 4.7 percent increase over its FY 2013 approved gross budget of $133,541,305. The budget is comprised of $110,691,043 in Local funds, $7,779,620 in Special Purpose Revenue funds, and $21,321,176 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DPW's FY 2014 CSFL budget is $105,832,972 which represents a $1,785,782, or 1.7 percent, increase over the FY 2013 approved Local funds budget of $104,047,190.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DPW included an adjustment entry that is not described in detail on table 5. This adjustment was made for an entry of $1,159,100 in personal services, which includes $612,455 to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, $255,000 in Additional Gross Pay, and $291,645 to correct underfunding of Fringe Benefits in the past budget years; and $626,682 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: As a first responder agency to public needs, DPW has seen increased demand for its services due to increases in the District's population in the last 3 years. The stronger economic condition in the District of Columbia metropolitan area has attracted many people from different parts of the country, young people in particular. DPW has the responsibility for snow removal, trash collection and city fleet management. To respond to the increasing demands for its services, DPW constantly reviews its available resources and moves people and materials across various programs and service lines.

In FY 2014, DPW proposes an increase of $909,044 across multiple programs in Local funds to support the agency's projections for salary steps and Fringe Benefits costs. A proposal to increase funding for nonpersonal services by $5,591 aligns the budget with the agency projected spending. In Special Purpose Revenue (SPR) funds, DPW proposes an increase of $370,581 to support baseline projections for personal services, which includes 1.0 additional FTE in FY 2014. SPR funding for nonpersonal services is also projected for an increase of $43,005 based on revenue projections.

In Intra-District funds, there is an increase of $445,805 in nonpersonal services to support District-wide fleet operations. Additionally, the agency also projects an increase of $315,239 in personal services to support salary steps and Fringe Benefits costs.

Decrease: For DPW to operate within its allotted budget and also provide quality services to District residents and visitors, the agency's budget proposal provides offsets to proposed increases through a reduction of $1,276,329 in nonpersonal services, which comprise of Supplies, Other Services and Charges, and Contractual Services across multiple programs in Local funds. In Intra-District funds, a proposed reduction of $335,476 across multiple programs aligns the budget with DPW's projections for overtime.

Shift: In FY 2014, DPW proposes a reclassification of $543,139 and 6.0 FTEs from Intra-District funds as follows: $362,093 and 4.0 FTEs to Local funds and $181,046, which supports 2.0 FTEs, to Special Purpose Revenue funds. These shifts are proposed by DPW to properly align the agency's budget with operational goals and objectives, as well as with funding agreements with other agencies.

Mayor's Proposed Budget

Enhance: The Department of Public Works FY 2014 budget includes $2,188,076 of enhancements, which include $55,000 to provide sandbags to the Bloomingdale Task Force to be distributed to residents for flood prevention, $128,000 to provide litter cans rat-proofing retrofit and supplies, $2,000,000 for the 5-year supercan and recycling container replacement initiative, and $5,076 in overtime for the public space mowing program.

Technical Adjustment: An adjustment of $1,719,985 was made to the trash hauling and disposal contract due to a cost increase.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in both Local and non-Local funds. This adjustment includes $79,620 in Special Purpose Revenue funds, and Intra-District funds may be impacted. For more information about the Local funds portion of the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Shift: The public space mowing services were reviewed and a determination was made to transfer the funds from the District Department of Transportation to DPW. DPW shifted $950,000 and 15.0 FTEs from Intra-District funds to Local in support of the mowing services.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table KT0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table KT0-5
(dollars in thousands)

	DIVISION	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**104,047**	**1,173.0**
Other CSFL Adjustments	Multiple Programs	1,786	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**105,833**	**1,173.0**
Increase: Personal services costs for salary, step and Fringe Benefits	Multiple Programs	909	0.0
Increase: Adjustment for increase in nonpersonal services cost to historical spending	Agency Management	6	0.0
Decrease: Nonpersonal services cost	Solid Waste Management	-1,276	0.0
Shift: Personal services from Intra-District funds	Multiple Programs	362	4.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**105,833**	**1,177.0**
Enhance: Supplies to support the Trash and Can Recycling program	Solid Waste Management	2,000	0.0
Enhance: Contractual Services to support trash hauling and disposal program	Solid Waste Management	1,720	0.0
Enhance: To purchase uniforms	Solid Waste Management	128	0.0
Enhance:To assist Bloomingdale Task Force with sandbags	Solid Waste Management	55	0.0
Enhance: Overtime for public space mowing	Solid Waste Management	5	0.0
Shift: Personal Services for mowing public space from Intra-District funds	Solid Waste Management	950	15.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**110,691**	**1,192.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**7,105**	**25.0**
Increase: Personal services costs for steps and Fringe Benefits	Solid Waste Management	371	1.0
Increase: Adjust for increase in nonpersonal services due to increase in projected revenue	Solid Waste Management	43	0.0
Shift: Personal services from Intra-District funds	Solid Waste Management	181	2.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**7,700**	**28.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	Solid Waste Management	80	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**7,780**	**28.0**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**22,389**	**179.0**
Increase: Nonpersonal services	Multiple Programs	446	0.0
Increase: Salary step and Fringe Benefits	Multiple Programs	315	0.0
Decrease: Overtime cost	Multiple Programs	-335	0.0
Shift: Personal services to other funds to align the budget with the agency's objectives	Multiple Programs	-543	-6.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**22,271**	**173.0**
Shift: Personal Services for mowing public space to Local funds	Multiple Programs	-950	-15.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**21,321**	**158.0**
Gross for KT0 - Department of Public Works		**139,792**	**1,378.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Solid Waste Management Administration (SWMA)

Objective 1: Increase the cleanliness of the District's residential neighborhoods, high-visibility commercial areas, gateway corridors, and industrial zones (One City Action Plan Action 3.6.2).

KEY PERFORMANCE INDICATORS

Solid Waste Management Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of the District's Gateways, commercial and residential areas rated "clean" or "moderately clean"[1]	89.1%	95%	Not Available	95%	95%	95%
Percent of trash collection routes completed on the scheduled day	100%	99.8%	99.8%	99.8%	99.8%	99.8%
Complaint rate for missed trash and yard waste collections per 10,000 residential collections	11	8	9	8	6	6
Complaint rate for missed trash and yard waste collections per 10,000 residential collections (excluding snow season)[2]	11	8	9	6	6	6
Cost per ton to collect trash and yard waste[3]	$182.08	$165.00	Not Available	$165.00	$165.00	$165.00
Percentage of residential recycling collection routes completed on the scheduled day (One City Action Plan Action 3.6.2)[4]	99.3%	99.8%	99.6%	99.8%	99.8%	99.8%
Complaint rate for missed residential recycling collections per 10,000 collections	5	5	6	5	4	4
Cost per ton to collect recyclables[5]	$251.93	$295.00	Not Available	$250.00	$230.00	$230.00
Residential recycling diversion rate[6] (One City Action Plan Action 3.6.2)[4]	20.9%	30%	25%	25%	30%	30%
Percentage of sanitation enforcement requests resolved within 5 business days	0.1%	95%	71.5%	95%	95%	95%
Percentage of bulk pickup requests collected on day of appointment	95.4%	95%	98.7%	98%	98%	98%
Cost for vehicle abuse compared to FY 2011 (baseline year = $649,429)	$649,429	$623,711	Not Available	$611,327	$611,327	$611,327
Number of preventable collisions (i.e., SWMA struck, rear ended, or backed into)	102	95	78	93	90	90
Percentage change of preventable collisions compared to FY 2010 baseline (baseline year = 154)	-33.8%	.4%	-43.1%	-38%	-40%	-40%

(Continued on next page)

KEY PERFORMANCE INDICATORS (Continued)

Solid Waste Management Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Cost per ton of food waste diverted[7]	Not Available	Not Available	Not Available	$60	$60	$60
Tons of food waste diverted[7] (One City Action Plan Action 3.6.2)[4]	Not Available	Not Available	Not Available	1,440	1,440	1,440
Number of public litter receptacles maintained by DPW (One City Action Plan Action 3.6.2) [4]	Not Available	Not Available	Not Available	TBD	TBD	TBD
Number of public recycling receptacles maintained by DPW (One City Action Plan Action 3.6.2)[4]	Not Available	Not Available	Not Available	TBD	TBD	TBD
Tons of solid waste produced in the District that is handled by DPW (One City Action Plan Action 3.6.2)[4]	Not Available	Not Available	Not Available	TBD	TBD	TBD

Parking Enforcement Management Administration (PEMA)

Objective 1: Ensure Parking Opportunities for District Residents, Businesses and Visitors by Enforcing Parking Regulations.

KEY PERFORMANCE INDICATORS

Parking Enforcement Management Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of Residential Parking Permit (RPP) program blocks covered by daily enforcement	59.6%	80.0%	69.2%	85%	85%	85%
Percentage of call-in requests for Residential Parking Permit (RPP) enforcement responded to within 4 hours	98%	98%	93.5%	98%	98%	98%
Percent of general enforcement requests responded to within 4 hours	96.6%	98%	89%	98%	98%	98%
Cost per ticket issued[8]	$10.07	$14.50	$10.16	$14.50	$14.50	$14.50
Percentage of adjudicated parking tickets upheld[9]	99.3%	90%	98.2%	99%	99%	99%
Percentage of reported abandoned vehicles on public space resolved within 5 business days	96.9%	90%	98.5%	90%	90%	90%

Fleet Management Administration (FMA)

Objective 1: Manage fleet business processes to ensure mission-critical equipment is available for core services for all agencies.

KEY PERFORMANCE INDICATORS

Fleet Management Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2014 Projection
Citywide compliance rate with preventive maintenance appointments	70.5%	90%	75.6%	77.6%	80.4%	83.2%
Percentage increase in citywide compliance with preventive maintenance appointments[10]	Not Available	Not Available	7.3%	10%	14%	18%
Agency compliance rate with preventive maintenance appointments	90.7%	92%	86.7%	92.6%	93.5%	94.4%
Percentage increase in agency compliance with preventive maintenance appointments[11]	Not Available	Not Available	-4.5%	2%	3%	4%
Percentage light vehicle maintenance (excluding engine, transmission and body work) completed within 24 hours	63.5%	95%	52.9%	60%	65%	65%
Percentage of mechanics with at least one ASE or professional certification	52.8%	55%	24.2%	27%	30%	35%
Percentage increase in alternative fuel consumed[12]	-29%	12%	500.9%	500%	500%	500%
Percentage reduction of petroleum fuel usage[13]	Not Available	14%	45.6%	46%	46%	47%

Office of the Director (OD)

Objective 1: Manage fleet business processes to ensure mission-critical equipment is available for core services for all agencies.

KEY PERFORMANCE INDICATORS

Office of the Director

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2014 Projection
Percentage of missed trash collection requests resolved within 24 hours[14]	Not Available	Not Available	Not Available	99%	99%	99%
Percentage of missed recycling collection requests resolved within 24 hours[15]	Not Available	Not Available	Not Available	99%	99%	99%
Percentage of enforcement requests investigated within 24 hours[16]	Not Available	Not Available	Not Available	99%	99%	99%

Performance Plan Endnotes:

[1]The Clean City Ratings grade the level of cleanliness of the major corridors/interstate highways, high visibility communities, residential streets and alleys and industrial areas within the Wards on a scale of 1 to 4, with 1 being the best rating (clean) and 4 being the worst rating (hazardous).

[2]Accounting for record setting snowfall is a common practice throughout the country. (Municipal Benchmarks by D.A. Ammons, 2001, pp. 401-402)

[3]The cost per ton is calculated from SOAR data. The calculations are for trash collection only and do not include vehicle replacement or disposal costs.

[4]http://mayor.dc.gov/page/one-city-action-plan

[5]The cost per ton is calculated from SOAR data. The calculations are for recyclable collection only and do not include vehicle replacement or processing costs.

[6]The diversion rate represents the portion of total discarded materials collected by the Department of Public Works (DPW) that is diverted from disposal through recycling. It is calculated by dividing the weight of DPW collected recyclables by the weight of DPW collected refuse and recyclables. Although the measure is widely used in the industry, recycling programs vary by jurisdiction.

[7]This is a new measure in FY 2013. Therefore, the measure will not be "scored" and the target may be adjusted mid fiscal year.

[8]Measured by the personnel services budget divided by the number of tickets.

[9]The web portal should have a positive impact on the ratio.

[10]The FY 2011 baseline is 70.52 percent.

[11]The FY 2011 baseline is 90.74 percent.

[12]The FY 2011 baseline is 225,099.41.

[13]Gallons used in FY 2011 is 2,904,645.2 of unleaded + ULSD.

[14]This is a new measure in FY 2013. Therefore, the measure will not be "scored" and the target may be adjusted mid-fiscal year.

[15]Ibid.

16Ibid.

Department of Transportation

www.ddot.dc.gov
Telephone: 202-673-6813

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$128,900,625	$74,578,426	$94,844,928	27.2
FTEs	543.6	560.4	560.4	0.0

The District Department of Transportation's (DDOT) mission is to enhance the quality of life for District residents and visitors by ensuring that people and goods move safely with minimal adverse impact on residents and the environment.

Summary of Services

DDOT executes its mission through the work of the following divisions: The Infrastructure Project Management Administration designs and builds roads and bridges, rails and other transportation projects; the Progressive Transportation Services Administration provides public transportation service through Metro and the Circulator bus system; the Transportation Operations Administration ensures a safe and user-friendly transportation environment; the Planning, Policy and Sustainability Administration develops strategic goals for the agency; and the Urban Forestry Administration maintains the District's street trees, providing our community with traffic calming, improved air quality, increased ground water retention that minimizes runoff and flooding, temperature moderation, and aesthetics.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table KA0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	2,937	119,485	65,182	76,121	10,939	16.8
Dedicated Taxes	15,000	0	0	0	0	N/A
Special Purpose Revenue Funds	79,500	5,859	5,441	14,768	9,328	171.4
Total for General Fund	**97,437**	**125,344**	**70,623**	**90,889**	**20,267**	**28.7**
Federal Resources						
Federal Payments	2,030	57	0	0	0	N/A
Federal Grant Funds	3,265	3,320	3,956	3,956	0	0.0
Total for Federal Resources	**5,295**	**3,377**	**3,956**	**3,956**	**0**	**0.0**
Private Funds						
Private Donations	141	71	0	0	0	N/A
Total for Private Funds	**141**	**71**	**0**	**0**	**0**	**N/A**
Intra-District Funds						
Intra-District Funds	306	108	0	0	0	N/A
Total for Intra-District Funds	**306**	**108**	**0**	**0**	**0**	**N/A**
Gross Funds	**103,178**	**128,901**	**74,578**	**94,845**	**20,267**	**27.2**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table KA0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table KA0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	0.0	542.6	560.4	560.4	0.0	0.0
Special Purpose Revenue Funds	292.8	0.0	0.0	0.0	0.0	N/A
Total for General Fund	**292.8**	**542.6**	**560.4**	**560.4**	**0.0**	**0.0**
Federal Resources						
Federal Grant Funds	0.0	1.0	0.0	0.0	0.0	N/A
Total for Federal Resources	**0.0**	**1.0**	**0.0**	**0.0**	**0.0**	**N/A**
Intra-District Funds						
Intra-District Funds	2.3	0.0	0.0	0.0	0.0	N/A
Total for Intra-District Funds	**2.3**	**0.0**	**0.0**	**0.0**	**0.0**	**N/A**
Total Proposed FTEs	**295.1**	**543.6**	**560.4**	**560.4**	**0.0**	**0.0**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table KA0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KA0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	9,524	23,116	23,993	25,529	1,537	6.4
12 - Regular Pay - Other	3,105	5,655	5,201	4,500	-700	-13.5
13 - Additional Gross Pay	552	365	365	365	0	0.0
14 - Fringe Benefits - Current Personnel	3,290	5,484	6,772	7,201	429	6.3
15 - Overtime Pay	1,104	620	775	755	-20	-2.6
Subtotal Personal Services (PS)	**17,575**	**35,240**	**37,106**	**38,351**	**1,245**	**3.4**
20 - Supplies and Materials	988	794	869	976	107	12.3
30 - Energy, Comm. and Building Rentals	13,562	12,250	9,777	9,809	32	0.3
31 - Telephone, Telegraph, Telegram, Etc.	1,271	1,635	0	0	0	N/A
32 - Rentals - Land and Structures	3,530	3,530	0	0	0	N/A
33 - Janitorial Services	196	129	0	0	0	N/A
34 - Security Services	829	424	0	0	0	N/A
35 - Occupancy Fixed Costs	534	125	0	0	0	N/A
40 - Other Services and Charges	5,491	4,070	5,914	6,185	271	4.6
41 - Contractual Services - Other	21,654	17,631	17,989	36,002	18,013	100.1
50 - Subsidies and Transfers	37,046	52,834	2,575	3,218	643	25.0
70 - Equipment and Equipment Rental	503	240	349	304	-45	-12.8
Subtotal Nonpersonal Services (NPS)	**85,603**	**93,661**	**37,473**	**56,494**	**19,021**	**50.8**
Gross Funds	**103,178**	**128,901**	**74,578**	**94,845**	**20,267**	**27.2**

*Percent change is based on whole dollars.

Division Description

The District Department of Transportation operates through the following 8 divisions:

Urban Forestry Administration (UFA) – establishes a full population of street trees within the District of Columbia and ensures that the trees lining the District's roadways are maintained in a healthy and safe environment and provides educational information to District residents about the benefits of growing trees and encourage planting of appropriate tree species in our urban environment. UFA also maintains the network of trails in the District and partners with other DDOT administrations and District agencies to reduce impermeable surfaces to improve the health of trees and help reduce stormwater runoff.

Infrastructure Project Management Administration (IPMA) – manages the design, engineering and construction of roadways, bridges, traffic signals, and alley projects in the District of Columbia. IPMA also manages special construction projects and all roadway assets.

This division contains the following 3 activities:

- **Development and Management** – supports ward-based teams that design and construct transportation infrastructure projects. They manage the condition of the streets, sidewalks and alleys - DDOT's most visible work. This division is overseen by the Deputy Chief Engineer for Design and Construction Team Management;
- **Preventive and Routine Roadway Maintenance** – protects the quality of the District's streets, bridges, tunnels, alleys and sidewalks. This function maintains an inventory and condition assessment of all DDOT assets and tests and evaluates all construction materials used in DDOT projects; and
- **Rights-of-Way** – manages the transfer of funds to the local roads program.

Public Space Regulation Administration – responsible for permitting and enforcing the exclusive use of public space by private entities, including residents, businesses, utilities, and developers.

This division contains the following 5 activities:

- **Administrative Support** – coordinates all the activities of the division;
- **Public Space Permits Branch** – manages the Public Space Committee; issues permits to developers, vendors and utilities; and assumes responsibility for the overall management of the District's public space;
- **Systems Inspection and Oversight** – initiates inspections and monitoring of construction and related activities located in the public right-of-way to minimize the impact on the transportation infrastructure within the District of Columbia;
- **Technical Review** – provides reviews for ADA, sheeting and shoring complex reviews; and
- **Customer Service** – responsible for the customer service function for the Administration and the primary face of the agency to the public.

Progressive Transportation Services – provides the public with efficient, affordable and diverse means of travel within the District of Columbia by providing funding, policy recommendations, and coordination services to the Washington Metropolitan Area Transit Authority (WMATA).

This division contains the following 3 activities:

- **Mass Transit –** provides fiduciary and operational oversight in collaboration with WMATA and designs and formulates alternative means of transportation to reduce congestion and parking problems with innovative transportation options, such as bike-sharing and car-sharing;
- **School Subsidy Program** – provides the District of Columbia's student population with efficient, affordable, and reliable means of travel to and from school. DDOT manages the program in conjunction with WMATA, the D.C. Public Schools, and D.C. Public Charter Schools; and
- **Streetcar** – plans, manages, and builds a modern streetcar transportation network that complements the existing transit operations to support and create neighborhood linkages for District residents.

Planning, Policy and Sustainability – establishes broad strategic goals to guide multi-modal program development, formulates the policies necessary to implement these goals, and ensures compliance with these goals and policies through plan review and permitting.

This division contains the following 3 activities:

- **Policy Development** – comprises three branches: the Public Space Policy Branch, which develops policies that govern the use of public space, such as sidewalks, underground vaults and special projects; the Transportation Systems Policy Branch, which implements thematic programs including safety, pedestrian, and bicycle programs; and the Research and Technology Development Branch, which provides best practices in transportation, manages the DDOT library and archives, and performs program evaluation to measure effectiveness;
- **Public Space Management** – manages the Public Space Committee; issues permits to developers, vendors and utilities; and assumes responsibility for the overall management of District public space; and
- **Planning** – develops vehicular and non-vehicular transportation projects and activities, including planning and designing bicycle and pedestrian transportation projects and initiatives.

Transportation Operations (TOA) – maintains the integrity of public assets, such as roadways, sidewalks, traffic calming devices, streetlights, and parking meters. TOA also operates the transportation system, ensuring a safe and user-friendly driver, commuter, and pedestrian environment.

This division contains the following 8 activities:

- **Citywide Program Support** – manages operations and condition of the single and multi-space parking meters and the District's street, alley, bridge, tunnel and navigation lighting systems;
- **Intelligent Transportation Systems** – reviews, assesses, integrates, and implements the latest available technologies to enhance the District of Columbia's transportation infrastructure;
- **Office of the Associate Director** – provides management for the various functions of the administration, including snow;
- **Systems Inspection and Oversight** – initiates inspections and monitoring of construction and related activities located in the public right-of-way to minimize the impact on the transportation infrastructure within the District of Columbia;

- **Special Events** – provides traffic support and management to special events such as parades, protests, concerts, and sporting events;
- **Street and Bridge Maintenance** – performs proactive and preventive maintenance to ensure safe passage on all District roads, sidewalks, bridges, and alleys;
- **Transportation Operations and Traffic Management** – provides traffic regulation and safety services to pedestrians, cyclists, and motorists in the District of Columbia so that they can move about safely in the city and avoid personal injury and property damage; and
- **Traffic Services Field Operations** – installs and maintains traffic control devices such as signs, pavement markings, traffic signals, and streetlights.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained.

Division Structure Change

The District Department of Transportation has no division structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table KA0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table KA0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management								
(1010) Personnel	2,170	2,063	2,313	249	25.9	24.0	25.0	1.0
(1015) Training and Employer Development	305	161	283	122	1.9	2.0	3.0	1.0
(1020) Contracting and Procurement	1,502	1,456	1,572	116	16.3	17.0	17.0	0.0
(1030) Property Management	8,847	669	780	111	7.7	7.0	8.0	1.0
(1040) Information Technology	2,751	3,163	3,284	120	18.2	19.0	19.0	0.0
(1050) Financial Management	1,424	1,554	1,509	-45	7.7	8.0	8.0	0.0
(1055) Risk Management	626	620	668	48	3.8	4.0	4.0	0.0
(1060) Legal	41	55	15	-40	0.0	0.0	0.0	0.0
(1070) Fleet Management	3,630	4,283	3,385	-898	0.0	0.0	0.0	0.0
(1080) Communications	303	446	389	-56	3.8	5.0	4.0	-1.0
(1085) Customer Service	474	438	498	60	7.7	7.0	7.0	0.0
(1090) Performance Management	1,387	505	659	154	4.8	4.0	4.0	0.0
Subtotal (1000) Agency Management	**23,461**	**15,413**	**15,356**	**-58**	**97.7**	**97.0**	**99.0**	**2.0**
(100F) Agency Financial Operations								
(110F) Budget Operations	1,317	1,499	1,532	33	12.5	13.0	13.0	0.0
Subtotal (100F) Agency Financial Operations	**1,317**	**1,499**	**1,532**	**33**	**12.5**	**13.0**	**13.0**	**0.0**
(9960) Year End Close								
No Activity Assigned	192	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	**192**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(AT00) Alternative Transportation								
(ALTP) Alternative Transportation	-1	0	0	0	0.0	0.0	0.0	0.0
Subtotal (AT00) Alternative Transportation	**-1**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(GM00) Greenspace Management								
(GPSM) Green Partnership and Stewardship Management	0	0	350	350	0.0	0.0	0.0	0.0
(TMOW) Mowing	5	0	0	0	0.0	0.0	0.0	0.0
(TRMT) Tree Management	0	0	0	0	0.0	0.0	0.0	0.0
Subtotal (GM00) Greenspace Management	**5**	**0**	**350**	**350**	**0.0**	**0.0**	**0.0**	**0.0**
(GR00) Urban Forestry Administration								
(GSSM) Green Partnership and Stewardship Management	2,019	1,929	1,130	-799	8.6	7.0	14.0	7.0
Subtotal (GR00) Urban Forestry Administration	**2,019**	**1,929**	**1,130**	**-799**	**8.6**	**7.0**	**14.0**	**7.0**

(Continued on next page)

Table KA0-4 (Continued)

(dollars in thousands)

Division/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(IS00) Infrastructure Project Management Admin.								
(PRDM) Project Development and Management	1,039	903	879	-24	12.5	13.0	11.0	-2.0
(PREV) Preventive and Routine Roadway Maintenance	690	357	1,168	811	7.7	7.0	5.0	-2.0
(RITW) Rights of Way	549	426	384	-43	8.6	9.0	6.0	-3.0
Subtotal (IS00) Infrastructure Project Mgmt. Admin.	**2,278**	**1,686**	**2,430**	**744**	**28.7**	**29.0**	**22.0**	**-7.0**
(PR00) Planning and Research								
(PLNN) Planning	75	0	3,360	3,360	0.0	0.0	0.0	0.0
Subtotal (PR00) Planning and Research	**75**	**0**	**3,360**	**3,360**	**0.0**	**0.0**	**0.0**	**0.0**
(PS00) Public Space Regulation Administration								
(OADD) Administrative Support	0	1,009	1,107	98	0.0	9.0	8.0	-1.0
(PCSU) Customer Service Unit	0	166	265	99	0.0	3.0	4.0	1.0
(PPRU) Plan and Review Unit	0	482	0	-482	0.0	5.0	0.0	-5.0
(PSPU) Permitting Unit	0	1,266	1,769	503	0.0	15.0	23.0	8.0
(SYOD) Systems Inspection Division	0	1,638	1,890	252	0.0	22.0	27.0	5.0
Subtotal (PS00) Public Space Operations Project	**0**	**4,561**	**5,030**	**469**	**0.0**	**54.0**	**62.0**	**8.0**
(PT00) Progressive Transportation Services								
(CIRL) Circulator	12,614	0	0	0	0.0	0.0	0.0	0.0
(MATR) Mass Transit	4,739	5,128	1,522	-3,605	10.5	10.0	10.0	0.0
(OPBU) WMATA Bus Non Regional	31,509	0	0	0	0.0	0.0	0.0	0.0
(REDF) Reduced Fares East Of River	1,570	0	0	0	0.0	0.0	0.0	0.0
(SCAR) Street Car	268	0	5,200	5,200	0.0	0.0	0.0	0.0
(SCHS) School Subsidy Program	5,503	656	604	-52	2.9	3.0	3.0	0.0
(STRE) Street Car	0	2,800	3,625	825	0.0	2.0	0.0	-2.0
Subtotal (PT00) Progressive Transportation Services	**56,205**	**8,583**	**10,951**	**2,368**	**13.4**	**15.0**	**13.0**	**-2.0**
(PU00) Planning, Policy and Sustainability								
(POLD) Policy Development	898	2,009	808	-1,201	6.7	2.0	2.0	0.0
(SPMG) Public Space Management	3,336	2,253	2,691	438	47.9	40.0	38.0	-2.0
(TPLN) Planning	2,718	3,625	3,563	-62	0.0	1.0	0.0	-1.0
Subtotal (PU00) Planning, Policy and Sustainability	**6,952**	**7,887**	**7,062**	**-826**	**54.6**	**43.0**	**40.0**	**-3.0**

(Continued on next page)

Table KA0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(TR00) Transportation Operations								
(ALTT) Alternative Transportation	57	0	7,851	7,851	0.0	0.0	2.0	2.0
(CWPS) Citywide Program Support	18,233	15,188	19,513	4,326	5.8	6.0	7.0	1.0
(ITSO) Intelligent Transportation Systems	200	350	314	-35	2.9	4.0	4.0	0.0
(OAID) Office of The Associate Director	1,177	1,283	1,815	532	5.8	5.0	7.0	2.0
(PSSP) Parking Meters, Streetlights and Snow Program	277	0	0	0	0.0	0.0	0.0	0.0
(SIOD) System Inspection and Oversight	1,966	701	1,296	595	28.7	11.0	19.0	8.0
(SMSM) Signs, Markings and Signal Maintenance	0	0	0	0	0.0	0.0	0.0	0.0
(SPEE) Special Events	0	0	0	0	0.0	0.0	0.0	0.0
(SPET) Special Events	718	567	450	-117	1.9	2.0	1.0	-1.0
(STBM) Street and Bridge Maintenance	3,804	5,167	4,065	-1,102	93.4	73.4	60.0	-13.4
(TFLO) Traffic Flow	2	0	2,541	2,541	0.0	0.0	0.0	0.0
(TOTM) Transportation Operations and Traffic Management	9,340	9,111	9,073	-39	179.9	192.0	187.0	-5.0
(TSFO) Traffic Services Field Operations	603	653	726	73	9.6	9.0	10.4	1.4
(TSFY) Transportation Safety	22	0	0	0	0.0	0.0	0.0	0.0
(TSNW) Snow	0	0	0	0	0.0	0.0	0.0	0.0
Subtotal (TR00) Transportation Operations	**36,399**	**33,019**	**47,644**	**14,625**	**328.0**	**302.4**	**297.4**	**-5.0**
Total Proposed Operating Budget	**128,901**	**74,578**	**94,845**	**20,267**	**543.6**	**560.4**	**560.4**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Division Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Department of Transportation's (DDOT) proposed FY 2014 gross budget is $94,844,928, which represents a 27.2 percent increase over its FY 2013 approved gross budget of $74,578,426. The budget is comprised of $76,121,056 in Local funds, $3,955,500 in Federal Grants funds, and $14,768,372 in Special Purpose Revenue funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DDOT's FY 2014 CSFL budget is $68,507,807 which represents a $3,325,668, or 5.1 percent, increase over the FY 2013 approved Local funds budget of $65,182,139.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DDOT included the removal of a total of $252,000 in one-time funding. This amount is comprised of $152,000 that was used to support the Improve Traffic Citation Issuance program and $100,000 that was used for Trail Ranger program in FY 2013.

The FY 2014 CSFL calculated for DDOT included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $284,439 in personal services, to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $3,293,228 in nonpersonal services, of which $440,534 is based on the Consumer Price Index factor of 2.4 percent, $2,800,000 for the Operating Impact of Capital for the Streetcar project at H Street and Benning Road, and $52,694 in Other Services and Charges that were underfunded in the past budget years. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: DDOT is charged with the responsibility of moving people and goods freely around the city with minimum impacts to the environment. In FY 2014 DDOT reviewed its operations in line with available resources and positioned its human capital and materials where they will best serve the needs of the organization. DDOT increased its personal services by $1,480,923 due to increase in salary and Fringe Benefits and reallocation of 9.4 FTEs from term to permanent positions. To enhance the quality of its operations, professional services fees were increased by $234,054 and Supplies by $89,190. In Special Purpose Revenue funds, Contractual Services increased by $13,044,372 due to projected increases in revenue and new revenue initiatives that were implemented after the approval of the FY 2013 budget. Energy also increased by $31,797 due to projected revenue in FY 2014.

Decrease: For DDOT to operate within its allotted budget and provide quality services to the residents and visitors and as an offset to the increases, DDOT reduced Contractual Services by $1,092,317, personal services by $700,089, with a reallocation of 9.4 FTEs from term to permanent positions, and Equipment and Equipment Rentals by $11,761 to align the budget with prior year spending. In Special Purpose Revenue Funds, Equipment and Equipment Rentals were reduced by $36,000 and Contractual Services by $116,000 to align budget to historical spending, and overtime was reduced by $20,000.

Mayor's Proposed Budget

Enhance: The FY 2014 budget includes total enhancements of $8,568,325, which are comprised of $100,000 in Contractual Services that will provide a Variable Messaging Board on Rhode Island Avenue, $743,325 of Subsidies and Transfers to assist DC Water with its debt service related to the McMillan water storage. Other Contractual Services includes $3,625,000 to support the Streetcar project scheduled to start operation in the summer of 2013, and $4,100,000 to support the Parking Meter project, which has become a major source of revenue for the District of Columbia. In Special Purpose Revenue, an additional $7,003,220 of parking meter revenue was certified.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in Local funds, which will be applied centrally from the Workforce Investments account. For more information about the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Decrease: In Local funds, there is a reduction of $955,076 due to the transfer of public space mowing services to the Department of Public Works.

Transfer Out: DDOT transferred $3,576,583 of Circulator Bus revenue and $7,003,220 of parking meter revenue to WMATA to support increase in annual subsidy payment.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table KA0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget

Table KA0-5
(dollars in thousands)

	DIVISION	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**65,182**	**560.4**
Removal of One-Time Funding	Multiple Programs	-252	0.0
Other CSFL Adjustments	Multiple Programs	3,578	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**68,508**	**560.4**
Increase: Salary, step and Fringe Benefits coupled with re-allocation of positions from term to permanent status	Multiple Programs	1,481	9.4
Increase: Other Services and Charges	Multiple Programs	234	0.0
Increase: Supplies and Materials	Multiple Programs	89	0.0
Decrease: Equipment and Equipment Rentals to align budget to spending	Multiple Programs	-12	0.0
Decrease: Reallocation of positions from term to permanent status	Multiple Programs	-700	-9.4
Decrease: Contractual Services	Multiple Programs	-1,092	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**68,508**	**560.4**
Enhance: Bloomingdale Task Force recommendation: variable message boards on Rhode Island Avenue	Infrastructure	100	0.0
Enhance: Bloomingdale Task Force recommendation: Transfer to DC Water for debt service for McMillan water storage	Infrastructure	743	0.0
Enhance: Contractual Services to support Streetcar project	Progressive Transportation Services	3,625	0.0
Increase: Contractual Services to support parking meter services	Transportation	4,100	0.0
Decrease: Mowing contract, services now provided by DPW	Greenspace Management (UFA)	-955	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**76,121**	**560.4**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**3,956**	**0.0**
No Changes		0	0.0
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**3,956**	**0.0**
No Changes		0	0.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**3,956**	**0.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**5,441**	**0.0**
Increase: Contractual Services increased due to projected revenue in multiple Special Purpose Revenue funds	Multiple Programs	13,044	0.0
Increase: Energy increase in line with projected revenue in multiple Special Purpose Revenue funds	Transportation	32	0.0
Increase: Parking meter revenue		7,003	0.0
Decrease: Overtime	Transportation	-20	0.0
Decrease: Equipment and Equipment Rentals	Progressive Transportation Services	-36	0.0
Decrease: Contractual Services	Planning, Policy and Sustainability	-116	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**25,348**	**0.0**
Transfer Out: Subsidies and Transfers to WMATA	Progressive Transportation Services	-10,580	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**14,768**	**0.0**
Gross for KA0 - Department of Transportation		**94,845**	**560.4**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Urban Forestry Administration (UFA)

Objective 1: Increase the number and improve the health of street trees in order to provide District neighborhoods with a healthy urban tree canopy.

KEY PERFORMANCE INDICATORS

Urban Forestry Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of street tree population inspected	26%	24.5%	27.1%	27%	29%	29%
Percentage of the newly planted trees cared for under Stewardship programs (per annum)	27%	30%	22.9%	33%	35%	35%
Number of trees planted in the MS4 area	Not Available	1,100	3,501	4,500	5,000	5,500
Percentage of street trees in a healthy condition	86%	87%	81.7%	88.5%	89.5%	89.5%
Number of square feet of impervious surface removed from street tree plantings	9,042	10,000	21,187	25,000	30,000	30,000

Infrastructure Project Management Administration (IPMA)

Objective 1: Preservation of existing transportation infrastructure assets to maintain and improve condition rating in a cost effective manner.

Objective 2: Incorporate into the infrastructure design sustainability, multimodal and low impact (green) elements.

KEY PERFORMANCE INDICATORS

Infrastructure Project Management Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of current year projects completed within 10 percent of budget (except for those with scope change)	94%	95%	90%	90%	90%	90%
Percentage of current year projects completed within 60 days of planned end date (except for those with scope change)	94%	90%	90%	90%	90%	90%
Percentage of blocks in paving plan completed	100%	100%	70%	100%	100%	100%
Percentage of streets in "Fair to Excellent" condition	78%	76%	76%	76%	76%	76%
Number of structurally deficient bridges	17	21	19	16	14	14
Percentage of sidewalks in plan repaired/replaced to "Good" or "Excellent" condition	Not Available	95%	95%	95%	95%	95%

Progressive Transportation Services Administration (PTSA)

Objective 1: Increase and promote mass transportation modes to meet the mobility and economic development needs of the District (Including One City Action Plan Action 3.7.3).

KEY PERFORMANCE INDICATORS

Progressive Transportation Services Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Farebox Recovery (percentage of cost covered by fare revenues)	20%	20%	20.2%	20%	20%	20%
Total Circulator riders	5,799,419	4,900,000	4,202,534	5,200,000	5,300,000	5,300,000
Subsidy per Circulator rider	$2.50	$2.15	$2.27	$2.50	$2.50	$2.50
Number of students in SmarTrip card pilot	7,100	2,286	3,550	8,415	8,415	8,415

Planning, Policy and Sustainability Administration (PPSA)

Objective 1: Comprehensive and integrated transportation planning.

Objective 2: Research, develop and document leading-edge transportation policies.

Objective 3: Champion a sustainable transportation system that meets the travel need of the public efficiently and affordably while protection the environment and cultural resources of the District.

KEY PERFORMANCE INDICATORS

Planning, Policy and Sustainability Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of Zoning Commission and Large Trac Review cases with completed Comprehensive Transportation Review	Not Available	Not Available	100%	100%	100%	100%
Percentage of zoning case transportation impact reports submitted a minimum of 10 days before hearing	100%	100%	100%	100%	100%	100%
Vehicle miles traveled per capita	5,940	5,850	TBD[1]	5,750	5,650	5,650
Number of commercial trucking/bus companies with DDOT loading permits	Not Available	Not Available	Not Available	40	60	60
Capital Bikeshare members	5,000	17,000	18,700	20,570	22,630	22,630
Capital Bikeshare total trips taken	650,000	980,000	1,100,000	1,210,000	1,331,000	1,331,000
Capital Bikeshare trips/bike/day	4	5.5	6	6	6	6

Transportation Operations Administration (TOA)

Objective 1: Ensure that the District's current transportation assets (traffic signals, parking meters, streetlights) are in good condition and utilized at their optimal capacity.

Objective 2: Enhance operational efficiency, safety and customer service.

KEY PERFORMANCE INDICATORS

Transportation Operations Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Average percentage of parking meters working daily	99.5%	97%	99%	97%	97%	97%
Percentage of streetlights fixed within schedule of service (based type of repair required)	98.9%	90%	98.4%	90%	90%	90%
Percentage of potholes filled within 48 hours	96%	96%	99%	96%	96%	96%
Number of signs installed/replaced (includes permanent and emergency no parking signs)	34,385	30,000	30,833	33,000	35,000	35,000
Miles of pavement markings refreshed	413	400	130	100	110	110
Proportion of work orders generated proactively by DDOT[2] initiative (DDOT work orders divided by all work orders, including those initiated by residents)	66%	60%	69%	65%	65%	65%
Number of citations per Traffic Control Officer (TCO)	3,155	3,000	3,103	3,200	3,400	3,400
Fatality Rate per 100 million vehicle miles traveled (VMT)	0.65	0.65	0.65[3]	0.65	0.60	0.60

Public Space Operations Administration (PSOA)

Objective 1: To increase and improve the timeliness, consistency, transparency and completeness of public space permits issued.

Objective 2: Increase the accessibility of public space both during construction and through the paving of public space under permit.

KEY PERFORMANCE INDICATORS

Progressive Transportation Services Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of public space permits processed on time (occupancy 10 days and construction 30 days)	90%	95%	90%	93%	95%	95%
Online public space permits issued	2,000	5,000	9,348	10,500	11,000	11,000
Weekly field inspections and field services performed	1,500	1,400	1,400	1,400	1,400	1,400
Average days for a technical review approval (construction permit and occupancy permit)	Not Available	8.7	9	8	7	7
Average inspections review days (occupancy and construction permits)	Not Available	8	8	5	5	5

Office of the Director (OD)

Objective 1: Implement and enhance sustainable, environmentally friendly practices and alternate transportation modes (including One City Action Plan Actions 1.4.5, 3.7.1, 3.7.2 and Indicator 3C).

KEY PERFORMANCE INDICATORS

Office of the Director

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2014 Projection
Number of street/alley lights converted to Light-Emitting-Diode (LED) (One City Action 1.4.5)[4]	0	1,300	1,360	4,000	8,000	8,000
Number of Capital Bikeshare stations in DC (One City Action 3.7.1)[4]	98	135	137	192	198	198
Number of miles of bike lanes (One City Action 3.7.2)[4]	1	10	8	5	3	3
Number of bike lanes (One City Action 3.7.2 and Indicator 3C)[4]	Not Available	Not Available	56	TBD	61	Not Available

Performance Plan Endnotes:

[1]2012 population estimates are not yet available from the US Census.

[2]This measure is calculated by dividing the number of DDOT initiated work orders by all work orders (including those initiated by residents).

[3]Estimated fatality rate entered for YTD FY 2012. Actual rate will be added once data for the entire year is collected and verified.

[4]http://mayor.dc.gov/page/one-city-action-plan

Department of Motor Vehicles

http://dmv.dc.gov
Telephone: 202-737-4404

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$42,418,794	$37,423,372	$43,293,566	15.7
FTEs	216.1	223.0	257.0	15.2

The mission of the Department of Motor Vehicles (DMV) is to provide excellent customer service and to promote public safety by ensuring the safe operation of motor vehicles.

Summary of Services

DMV provides service to approximately 490,000 licensed drivers and identification card holders (out of a population of nearly 618,000) and 280,000 registered vehicles at three service centers. DMV conducts adjudication services and collect ticket payments for more than 2.5 million tickets each year and also conducts an estimated 200,000 annual vehicle inspections. Combining these services into a customer centered, mission-driven organization is the responsibility of the Agency Management Division. Department performance expectations in FY 2013 and FY 2014 are listed by functional division.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table KV0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KV0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	23,831	28,522	24,330	27,622	3,292	13.5
Special Purpose Revenue Funds	11,035	6,965	9,731	9,450	-281	-2.9
Total for General Fund	**34,866**	**35,487**	**34,060**	**37,072**	**3,011**	**8.8**
Federal Resources						
Federal Grant Funds	508	470	0	0	0	N/A
Total for Federal Resources	**508**	**470**	**0**	**0**	**0**	**N/A**
Intra-District Funds						
Intra-District Funds	4,327	6,462	3,363	6,222	2,859	85.0
Total for Intra-District Funds	**4,327**	**6,462**	**3,363**	**6,222**	**2,859**	**85.0**
Gross Funds	**39,701**	**42,419**	**37,423**	**43,294**	**5,870**	**15.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table KV0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table KV0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	181.3	172.4	177.0	212.0	35.0	19.8
Special Purpose Revenue Funds	44.5	43.8	46.0	45.0	-1.0	-2.2
Total for General Fund	**225.8**	**216.1**	**223.0**	**257.0**	**34.0**	**15.2**
Total Proposed FTEs	**225.8**	**216.1**	**223.0**	**257.0**	**34.0**	**15.2**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table KV0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KV0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	11,763	11,994	12,694	13,813	1,118	8.8
12 - Regular Pay - Other	417	428	441	574	134	30.4
13 - Additional Gross Pay	7	30	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	2,818	3,005	3,446	3,927	481	14.0
15 - Overtime Pay	141	330	50	50	0	0.0
99 - Unknown Payroll Postings	0	2	0	0	0	N/A
Subtotal Personal Services (PS)	**15,146**	**15,790**	**16,631**	**18,364**	**1,733**	**10.4**
20 - Supplies and Materials	168	183	198	168	-30	-15.4
30 - Energy, Comm. and Building Rentals	497	469	512	549	37	7.1
31 - Telephone, Telegraph, Telegram, Etc.	292	339	325	401	76	23.3
32 - Rentals - Land and Structures	438	315	438	1,012	574	131.1
33 - Janitorial Services	117	93	0	0	0	N/A
34 - Security Services	1,353	1,257	1,353	1,423	71	5.2
35 - Occupancy Fixed Costs	0	0	0	78	78	N/A
40 - Other Services and Charges	3,645	3,487	5,143	5,381	238	4.6
41 - Contractual Services - Other	17,660	19,998	12,521	15,646	3,125	25.0
70 - Equipment and Equipment Rental	384	489	303	272	-31	-10.2
Subtotal Nonpersonal Services (NPS)	**24,554**	**26,629**	**20,792**	**24,929**	**4,137**	**19.9**
Gross Funds	**39,701**	**42,419**	**37,423**	**43,294**	**5,870**	**15.7**

*Percent change is based on whole dollars.

Division Description

The Department of Motor Vehicles (DMV) operates through the following 7 divisions:

Adjudication Services – provides ticket processing, notices, and hearing and hearing support services to residents and non-residents, in order to render legally sound decisions on parking, photo, and moving violations, and to ensure proper processing of violation and penalty payments for those infractions.

This division contains the following 3 activities:

- **Hearings** – provides fair and equitable reviews of ticket and permit violations for respondents so that they can resolve outstanding issues of liability;
- **Hearing Support** – provides intake, data review, records management, and administrative support functions to ensure accurate records and transmittal of information in support of adjudication hearings; and
- **Ticket Processing** – provides processed ticket information to create and maintain DMV's database; provides scheduled notifications and information to residents and non-residents of the District of Columbia; and processes and tracks fines and penalty payments for tickets issued by traffic enforcement authorities.

Vehicle Services – provides certification and inspection services to residents, businesses, and government entities so that they may legally park, drive, and sell their vehicles in the District of Columbia.

This division contains the following 4 activities:

- **Inspections** – provides safety and emission inspection services to residents and non-residents so that they can receive a timely vehicle inspection to facilitate reduced auto emissions (all vehicles) and safer vehicles (for-hire and commercial vehicles only). The air emission inspections meet the requirements of the District's Air Quality Attainment State Implementation Plan;
- **Registrations** – provides legal certification services to residents and non-residents by providing timely documentations of ownership and authority to operate, allowing them to legally drive, park, or sell their vehicles;
- **Registrations - Out of State Vehicles –** provides registration services for "for hire" vehicles whose owner is based outside of the District; and
- **International Registration Plan** – provides for administration of the District of Columbia's participation in the U.S.-based plan, which allows for the distribution of registration fees for commercial motor vehicles travelling inter-jurisdictionally through member states and provinces.

Driver Services – provides driver certification and identification services to residents to ensure they have the proper credentials to reflect identity, residence, and driving qualifications so that they may legally operate their vehicles.

Service Integrity – ensures the security and integrity of all DMV transactions, employees, and products by implementing and auditing procedures to minimize fraud, abuse, corruption, and risk of financial loss related to the execution of departmental functions.

This division contains the following 2 activities:

- **Risk Management** – provides reviews and audits procedures and controls to minimize the risk of financial loss related to the execution of departmental functions; and
- **Integrity** – provides reviews and audits procedures and controls to minimize fraud, abuse, corruption, and the loss of the public's trust related to the execution of departmental operations.

Technology Services – provides integrated and reliable information systems for all DMV services and complies with District-wide technology standards and requirements.

This division contains the following 3 activities:

- **Information Technology** – provides for the operation and maintenance of the automated systems specific to DMV operations support, including wait-queuing, digital photos, and hearing recordings;
- **Driver and Vehicle Systems** – provides for the operation and maintenance of the automated systems providing support for driver and vehicles databases and service functions; and
- **Ticket Information Systems** – provides for the operation and maintenance of the automated systems providing support for ticketing and adjudication services.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using division-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained.

Division Structure Change

The Department of Motor Vehicles has no division structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table KV0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table KV0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management								
(1008) Communications	88	167	172	5	0.9	2.0	3.0	1.0
(1010) Personnel	281	257	340	83	2.8	3.0	4.0	1.0
(1015) Training	100	95	97	2	0.9	1.0	1.0	0.0
(1030) Property Management	2,311	2,652	3,485	833	0.0	0.0	0.0	0.0
(1070) Fleet Management	21	0	0	0	0.0	0.0	0.0	0.0
(1087) Language Access Act	35	35	35	0	0.0	0.0	0.0	0.0
(1090) Performance Management	2,681	1,526	1,996	470	11.1	12.0	14.0	2.0
Subtotal (1000) Agency Management	**5,517**	**4,731**	**6,124**	**1,393**	**15.8**	**18.0**	**22.0**	**4.0**
(100F) Agency Financial Operations								
(110F) Budget Operations	225	240	244	5	1.8	2.0	2.0	0.0
(120F) Accounting Operations	239	253	258	5	3.7	4.0	4.0	0.0
Subtotal (100F) Agency Financial Operations	**464**	**493**	**502**	**9**	**5.6**	**6.0**	**6.0**	**0.0**
(2000) Adjudication Services Program								
(2010) Hearings	2,354	2,445	2,533	88	19.9	21.5	21.5	0.0
(2020) Hearing Support	1,809	2,030	1,963	-67	29.2	28.5	28.5	0.0
(2030) Ticket Processing	17,283	9,852	12,903	3,051	0.9	1.0	1.0	0.0
Subtotal (2000) Adjudication Services Program	**21,446**	**14,328**	**17,399**	**3,072**	**50.0**	**51.0**	**51.0**	**0.0**
(3000) Vehicle Services Program								
(3010) Inspections	3,386	4,442	3,477	-965	41.9	44.0	43.0	-1.0
(3020) Registrations	2,304	2,412	3,189	777	32.4	32.0	45.0	13.0
(3030) Registrations - Out of State Vehicle	248	350	250	-100	0.0	0.0	0.0	0.0
(3040) International Registration Plan	943	2,287	3,073	785	1.9	2.0	2.0	0.0
Subtotal (3000) Vehicle Services Program	**6,882**	**9,491**	**9,989**	**497**	**76.2**	**78.0**	**90.0**	**12.0**
(4000) Driver Services Program								
(4010) Licensing	3,857	3,997	5,094	1,097	57.4	59.0	76.0	17.0
(4030) Drivers Education	1,544	0	0	0	0.0	0.0	0.0	0.0
(4040) Commercial Driver's License (CDL)	-295	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4000) Driver Services Program	**5,106**	**3,997**	**5,094**	**1,097**	**57.4**	**59.0**	**76.0**	**17.0**

(Continued on next page)

Table KV0-4 (Continued)
(dollars in thousands)

Division/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(6000) Customer Contact Services Program								
(1080) Communications	12	0	0	0	0.0	0.0	0.0	0.0
Subtotal (6000) Customer Contact Services Program	**12**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(7000) Service Integrity Program								
(1055) Risk Management	6	6	6	0	0.0	0.0	0.0	0.0
(7010) Integrity	189	214	88	-126	2.8	2.0	1.0	-1.0
Subtotal (7000) Service Integrity Program	**195**	**220**	**94**	**-126**	**2.8**	**2.0**	**1.0**	**-1.0**
(8000) Technology Services Program								
(1040) Information Technology	2,194	3,811	3,778	-33	7.4	8.0	10.0	2.0
(8010) Driver and Vehicle Systems	322	345	286	-60	0.9	1.0	1.0	0.0
(8020) Ticket Information Systems	8	8	28	20	0.0	0.0	0.0	0.0
Subtotal (8000) Technology Services Program	**2,524**	**4,164**	**4,092**	**-73**	**8.3**	**9.0**	**11.0**	**2.0**
(9960) Year End Close								
(9960) No Activity Assigned	273	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	**273**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**42,419**	**37,423**	**43,294**	**5,870**	**216.1**	**223.0**	**257.0**	**34.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Department of Motor Vehicles' (DMV) proposed FY 2014 gross budget is $43,293,566, which represents a 15.7 percent increase over its FY 2013 approved gross budget of $37,423,372. The budget is comprised of $27,621,638 in Local funds, $9,450,000 in Special Purpose Revenue funds, and $6,221,928 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DMV's FY 2014 CSFL budget is $24,926,524, which represents a $596,902, or 2.5 percent, increase over the FY 2013 approved Local funds budget of $24,329,622.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DMV included the removal of $100,000 in one-time funding, which was used in FY 2013 to implement a system to provide a routine comprehensive list of all District residents who have outstanding debt with DMV to the Office of Tax and Revenue.

The FY 2014 CSFL calculated for DMV included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $118,880 in personal services to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $578,023 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: DMV will increase its Local funds nonpersonal services budget by $431,217 to accommodate for projected higher costs of the Shared Services Memoranda of Understanding (MOU) with the Department of Public Works (DPW) and the Office of the Attorney General (OAG) for Legal Services, ticket processing costs, driver licensing and ticket printing contract estimates. Other adjustments include an Information Technology (IT) related cost increase of $32,228 for IT Supplies and Materials, IT hardware acquisition, systems upgrade, and maintenance costs.

Further increases include $117,713 in Special Purpose Revenue funds for personal services to cover anticipated salary, step increases and Fringe Benefits growth, and $16,251 to cover the expected increase for the Telecommunication fixed costs.

The Intra-District budget is proposed for an increase of $2,858,766 for ticket issuance by the Metropolitan Police Department (MPD), thereby increasing the processing contract costs, as well as additional funding for associated adjudication costs.

Decrease: A net reduction of $330,885 will allow DMV to properly align the budget in Local funds for personal services with agency needs. Furthermore, a reduction of $212,037 in Other Services and Charges aligns the nonpersonal budget with projected costs. A Special Purpose Revenue funds reduction of $335,134 will align the budget with an anticipated decrease in revenue projection.

Shift: A decrease of $79,417 and 1.0 FTE in Special Purpose Revenue funds was due to reclassification of funds to Local funds. This adjustment aligns the personal services budget more efficiently with the programmatic needs.

Mayor's Proposed Budget

Enhance: With increased District of Columbia population growth, customer wait time in DMV's service centers has increased significantly. Therefore, the District believes that opening a fourth service center in Georgetown will allow the city to invest in its residents by providing the necessary resources to maintain the adequate level of services its residents deserve. Consequently, the budget was increased by $2,695,114 and 34.0 FTEs to cover the projected operational expenses for the new Georgetown Service Center.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in both Local and non-Local funds. This adjustment includes $130,222 in Special Purpose Revenue funds, and Intra-District funds may be impacted. For more information about the Local funds portion of the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Decrease: The Special Purpose Revenue funds budget was reduced by $130,222 to offset the proposed cost of living adjustment.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table KV0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table KV0-5
(dollars in thousands)

	DIVISION	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**24,330**	**177.0**
Removal of One-Time Funding	Multiple Programs	-100	0.0
Other CSFL Adjustments	Multiple Programs	697	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**24,927**	**177.0**
Increase: Projected costs of Shared Services MOU with DPW, the OAG Legal Services MOU, ticket processing, driver licensing and ticket printing contract estimates	Multiple Programs	431	0.0
Increase: To cover IT hardware acquisition, systems upgrade and maintenance costs, and to procure necessary IT supplies and materials	Technology Services Program	32	0.0
Decrease: To properly align the personal services budget with projected costs	Multiple Programs	-331	0.0
Decrease: To properly align budget with projected nonpersonal services costs	Multiple Programs	-212	0.0
Shift: Reclassification of personal services costs from Special Purpose Revenue funds	Vehicle Services Program	79	1.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**24,927**	**178.0**
Enhance: Projected operational costs for the new Georgetown service center	Multiple Programs	2,695	34.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**27,622**	**212.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**9,731**	**46.0**
Increase: To adjust personal services costs for step increases	Multiple Programs	118	0.0
Increase: Projected Telecommunication fixed costs estimate	Agency Management	16	0.0
Decrease: Align budget with anticipated decrease in revenue projection	Multiple Programs	-335	0.0
Shift: Reclassification of personal services costs to Local funds	Vehicle Services Program	-79	-1.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**9,450**	**45.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	Vehicle Services Program	130	0.0
Decrease: To offset the proposed cost of living adjustment	Vehicle Services Program	-130	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**9,450**	**45.0**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**3,363**	**0.0**
Increase: Projected increase in the MOU with MPD for the ticket processing contract and associated costs	Multiple Programs	2,859	0.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**6,222**	**0.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**6,222**	**0.0**
Gross for KV0 - Department of Motor Vehicles		**43,294**	**257.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency has the following objectives and performance indicators for their divisions:

Adjudication Services

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

KEY PERFORMANCE INDICATORS

Adjudication Services

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of mail adjudication hearings completed within 150 days of request[1]	82%	75%	77%	75%	75%	75%
Percentage of adjudication customers whose wait times are 40 minutes or less[2]	88%	80%	89%	80%	80%	80%
Average adjudication customer wait time in minutes[3]	17	30	19	30	30	30
Percentage of customers rating Adjudication Services as satisfactory or better	82%	84%	87%	84%	84%	84%
Percentage of appeals decided based on those filed	58%	55%	57%	57%	57%	57%
Percentage of hearing decisions reversed on appeal	19%	25%	25%	25%	25%	25%
Percentage of adjudication-related OUC service requests addressed timely	86%	85%	83%	85%	85%	85%

Vehicle Services

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure the integrity, security, and safety of DMV's vehicle services.

KEY PERFORMANCE INDICATORS

Vehicle Services

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of vehicle inspections per staff hour	5.6	4	4.3	4	4	4
Percentage of customers rating Vehicle Services as satisfactory or better	87%	85%	91%	87%	87%	87%
Percentage of dealer transactions processed within 7 business days	98%	98%	100%	98%	98%	98%
Percentage of vehicle-related OUC service requests addressed timely	93%	87%	85%	87%	87%	87%

Driver Services

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure the integrity, security, and safety of DMV's licensing and identification cards.

KEY PERFORMANCE INDICATORS

Driver Services

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of service center customers whose wait times are 40 minutes or less[4]	66%	75%	67%	75%	75%	75%
Average service center customer wait time in minutes[5]	33	35	30	35	35	35
Percentage of customers rating Driver Services as satisfactory or better	84%	85%	82%	85%	85%	85%
Percentage of driver-related OUC service requests addressed timely	97%	87%	89%	87%	87%	87%

Technology Services

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

KEY PERFORMANCE INDICATORS

Technology Services

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage usage of online driver/vehicle services use[6]	36%	33%	56%	40%	30%	30%
Percentage of registrations renewed online	62%	55%	69%	65%	65%	65%
Percentage of licenses renewed online[7]	34%	35%	39%	30%	10%	10%
Percentage of ID cards renewed online[8]	9%	9%	12%	8%	5%	5%

Service Integrity

Objective 1: Ensure the integrity, security, and safety of DMV's licenses and registration.

KEY PERFORMANCE INDICATORS

Service Integrity

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of employees completing fraudulent document recognition refresher training	92%	92%	92%	90%	90%	90%
Percentage of law enforcement requests processed within 48 business hours[9]	Not Available	Not Available	Not Available	90%	90%	90%

Agency Management

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure a skilled and diverse workforce for quality customer service.

Objective 3: Ensure the integrity, security, and safety of DMV's licenses and registration.

KEY PERFORMANCE INDICATORS

Agency Management

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of customers rating overall DMV service as satisfactory or better	84%	85%	84%	85%	85%	85%
Percentage of organ donors through DMV[10]	35%	37%	32%	36%	38%	40%
Percentage of correspondence addressed timely	98%	90%	92%	93%	95%	95%

Performance Plan Endnotes:

[1]The FY 2013 target reflects increased ticket issuance by MPD, DPW, and DDOT without an increase in adjudication staff.

[2]Wait time based on Q-matic tickets issued at information desk.

[3]Neutral FY 2013/ FY 2014/FY 2015 projections are based on increased workloads without corresponding increased resources.

[4]Wait time based on Q-matic ticket issued at information desk. Wait time is expected to increase in FY 2013-FY 2015 due to additional federal requirements in REAL ID legislation and increased D.C. population without a corresponding increase in resources.

[5]Ibid.

[6]Reductions in FY 2014 and FY 2015 projections are due to implementation of federal requirements which will reduce use of online transactions.

[7]Ibid.

[8]Ibid.

[9]This is a new measure in FY 2013.

[10]This measure was revised in FY 2013 to reflect the methodology used by the organ donor community to measure percentage of organ donor designations.

District Department of the Environment

www.ddoe.dc.gov
Telephone: 202-535-2600

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$70,706,551	$93,662,063	$95,992,733	2.5
FTEs	245.4	320.1	331.3	3.5

The mission of the District Department of the Environment (DDOE) is to improve the quality of life for the residents and natural inhabitants of the nation's capital by protecting and restoring the environment, conserving our natural resources, mitigating pollution, and educating the public on ways to secure a sustainable future.

Summary of Services

DDOE is the lead agency for creating, promulgating and enforcing District of Columbia environmental standards, in addition to implementing, through grant requirements and other mechanisms, federal environmental laws and regulations. The Department also provides certification, review and technical analysis services to both the District government and District residents through inspections, training programs, and permitting processes, in addition to providing energy-related policy, planning and direct services. Finally, the Department develops and implements innovative solutions and programs designed to improve environmental quality and sustainability in the District.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table KG0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KG0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	12,321	16,414	14,796	15,458	661	4.5
Special Purpose Revenue Funds	25,089	27,050	50,637	53,158	2,521	5.0
Total for General Fund	**37,410**	**43,464**	**65,433**	**68,615**	**3,182**	**4.9**
Federal Resources						
Federal Payments	99	150	0	0	0	N/A
Federal Grant Funds	32,652	26,065	26,713	25,979	-734	-2.7
Total for Federal Resources	**32,751**	**26,215**	**26,713**	**25,979**	**-734**	**-2.7**
Private Funds						
Private Grant Funds	272	114	1,150	610	-540	-47.0
Total for Private Funds	**272**	**114**	**1,150**	**610**	**-540**	**-47.0**
Intra-District Funds						
Intra-District Funds	547	914	366	789	423	115.4
Total for Intra-District Funds	**547**	**914**	**366**	**789**	**423**	**115.4**
Gross Funds	**70,980**	**70,707**	**93,662**	**95,993**	**2,331**	**2.5**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table KG0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table KG0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	62.5	94.8	83.9	90.9	6.9	8.3
Special Purpose Revenue Funds	65.8	45.8	109.9	121.6	11.7	10.6
Total for General Fund	**128.3**	**140.7**	**193.9**	**212.5**	**18.6**	**9.6**
Federal Resources						
Federal Grant Funds	144.0	97.2	122.7	112.1	-10.6	-8.6
Total for Federal Resources	**144.0**	**97.2**	**122.7**	**112.1**	**-10.6**	**-8.6**
Intra-District Funds						
Intra-District Funds	3.5	7.5	3.6	6.8	3.2	90.1
Total for Intra-District Funds	**3.5**	**7.5**	**3.6**	**6.8**	**3.2**	**90.1**
Total Proposed FTEs	**275.9**	**245.4**	**320.1**	**331.3**	**11.2**	**3.5**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table KG0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KG0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	5,379	5,716	11,609	11,234	-375	-3.2
12 - Regular Pay - Other	9,956	11,409	11,027	13,008	1,981	18.0
13 - Additional Gross Pay	135	155	17	17	0	0.0
14 - Fringe Benefits - Current Personnel	3,266	3,773	5,589	6,178	589	10.5
15 - Overtime Pay	0	4	99	99	0	0.0
Subtotal Personal Services (PS)	**18,735**	**21,057**	**28,341**	**30,536**	**2,195**	**7.7**
20 - Supplies and Materials	342	372	518	637	119	23.1
30 - Energy, Comm. and Building Rentals	0	0	48	24	-25	-51.0
31 - Telephone, Telegraph, Telegram, Etc.	92	168	93	118	25	26.7
34 - Security Services	0	0	32	0	-32	-100.0
40 - Other Services and Charges	3,893	5,031	7,130	7,392	262	3.7
41 - Contractual Services - Other	12,311	18,172	25,407	25,375	-32	-0.1
50 - Subsidies and Transfers	35,326	25,125	31,679	31,257	-423	-1.3
70 - Equipment and Equipment Rental	280	783	413	654	241	58.3
Subtotal Nonpersonal Services (NPS)	**52,245**	**49,650**	**65,321**	**65,457**	**136**	**0.2**
Gross Funds	**70,980**	**70,707**	**93,662**	**95,993**	**2,331**	**2.5**

*Percent change is based on whole dollars.

Division Description

The District Department of the Environment operates through the following 9 divisions:

Natural Resources – oversees fisheries and wildlife, water quality, watershed protection, and stormwater management in the District. The division provides certification, review, and technical analysis services to businesses, federal and District government agencies, and District residents through licensing, inspections, monitoring, permitting, and technical assistance. It also provides natural resources education and outreach and demonstrates new technologies to protect natural resources.

This division contains the following 4 activities:

- **Fisheries and Wildlife** – supports and implements programs for urban fish and wildlife conservation, protection, recreation, and sustainability;
- **Water Quality** – restores and protects the surface and ground waters of the District by setting and enforcing water quality standards and monitoring, assessing, protecting, and restoring water quality and aquatic resources;
- **Watershed Protection** – conserves the soil and water resources of the District and protects its watersheds from nonpoint source pollution; and
- **Storm Water Administration** – reduces storm water runoff pollution through the implementation of activities that go beyond the activities required in the District's National Pollution Discharge Elimination System (NPDES) permit, and administers the Municipal Separate Storm Sewer System (MS4) NPDES permit issued to the District by the United States Environmental Protection Agency.

Environmental Services – works to reduce contaminants in District land, air, water, and homes by certifying facilities and professional service providers, reviewing plans, issuing permits, conducting inspections, developing regulations, and recommending new policy directions.

This division contains the following 3 activities:

- **Toxic Substances** – protects human health and the environment from the potential hazards associated with toxic substances (pesticides), hazardous waste, underground storage of petroleum products, and the redevelopment of environmentally contaminated properties;
- **Air Quality –** protects human health and the environment from the effects of air pollution in the District, and ensures the implementation of, and compliance with, the District's air quality program; and
- **Lead and Healthy Housing –** protects the health of District residents by monitoring lead safety throughout the District's housing stock and by raising awareness of other residential environmental and safety hazards.

Policy and Sustainability – develops innovative policy and programming solutions to address environmental challenges and increase sustainability in the District. The division promotes widespread adoption of sustainable practices including green building, green infrastructure, green jobs, sustainability planning, and climate change greenhouse gas emission reductions. The division also develops policy for new and emerging environmental issues and coordinates with other offices and agencies on outreach and education for sustainability programs.

Community Relations – manages public affairs and community education programs for DDOE. The division coordinates educational outreach activities, including promotional events, educational workshops, and seminars, to engage the regulated community, businesses, and residents of the District on DDOE programs and services. The division also develops printed materials and the green.dc.gov website.

Energy – supports residential, commercial, governmental, institutional, and transportation energy users by providing financial assistance and discounts for low-income customers, informing consumers on how to become energy efficient, and providing incentives for renewable energy generation systems.

This division contains the following 4 activities:

- **Energy Efficiency and Conservation** – provides conservation and energy efficiency services to residential, commercial, institutional, and governmental sectors;
- **Energy Affordability** – assists low-income residents with their energy and utility bills, including emergency and non-emergency financial assistance, utility discounts, and bill forgiveness;
- **Energy Assistance Benefit Payments** – identifies funding available for Low-Income Home Energy Assistance Program (LIHEAP) payments; and
- **Utilities Management** – coordinates, monitors, and evaluates energy efficiency and renewable energy programs authorized by the Clean and Affordable Energy Act of 2008, and analyzes the effectiveness of utility companies' energy-related initiatives and matters before the District of Columbia regulatory and legislative bodies.

Enforcement and Environmental Justice – develops and implements effective practices in order to support DDOE enforcement efforts. The division works directly with DDOE's environmental enforcement programs by providing training, developing standard procedures, maintaining records, and managing the civil infractions program. The division ensures that DDOE programs develop and implement fair and effective compliance and enforcement policies and practices and maintain a highly trained inspection and enforcement staff to fulfill the agency's environmental mandates. It also ensures that citizens are not disproportionately burdened by negative environmental decisions and that all groups have meaningful involvement in critical decision-making processes.

Green Economy – drives growth of the green economy by encouraging green businesses, green buildings, and green jobs, and pursues the research and creation of market-based incentives that jointly promote environmental sustainability and economic development.

This division contains the following 2 activities:

- **Green Economy** – promotes environmentally progressive economic growth and development through the implementation of green building policies, the creation and attraction of green job opportunities, and the research and development of market-based strategies to encourage environmental sustainability; and
- **Green Jobs and Youth Programs** – provides environmental education, community outreach, hands-on field experience, and green job skill development to District residents between the ages of 14 and 21.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division Structure Change

The District Department of the Environment has no division structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Division and Activity

Table KG0-4 contains the proposed FY 2014 budget by division and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table KG0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management								
(1010) Personnel	125	372	409	37	2.2	4.0	4.0	0.0
(1015) Training and Employment Development	2	11	11	0	0.0	0.0	0.0	0.0
(1020) Contracting and Procurement	274	391	421	30	3.4	4.0	4.0	0.0
(1030) Property Management	167	407	485	78	2.6	4.0	6.0	2.0
(1040) Information Technology	442	641	876	235	3.2	4.0	4.0	0.0
(1050) Financial Management	6	0	0	0	0.0	0.0	0.0	0.0
(1055) Risk Management	23	189	176	-13	0.7	1.0	1.0	0.0
(1060) Legal	1,044	1,549	1,512	-37	0.0	0.0	0.0	0.0
(1070) Fleet Management	69	151	164	13	0.0	0.0	0.0	0.0
(1085) Customer Service	50	100	102	2	0.9	1.0	1.0	0.0
(1090) Performance Management	477	1,247	1,263	16	5.1	7.0	7.0	0.0
Subtotal (1000) Agency Management Program	**2,681**	**5,059**	**5,421**	**362**	**18.2**	**25.0**	**27.0**	**2.0**
(100F) Agency Financial Operations								
(110F) Budget Operations	311	733	766	33	5.0	6.0	6.0	0.0
(120F) Accounting Operations	97	327	356	30	2.9	4.0	4.0	0.0
(130F) ACFO	16	346	432	87	0.0	0.0	0.0	0.0
Subtotal (100F) Agency Financial Operations	**424**	**1,405**	**1,555**	**150**	**7.9**	**10.0**	**10.0**	**0.0**
(2000) Natural Resources								
(2030) Fisheries and Wildlife	2,000	2,625	2,669	44	15.9	21.5	21.5	0.0
(2070) Water Quality	3,368	5,285	4,754	-531	24.1	41.0	36.0	-5.0
(2080) Watershed Protection	6,247	9,989	9,030	-959	36.4	43.1	49.2	6.2
(2090) Storm Water Administration	2,794	7,209	9,239	2,030	10.0	16.5	20.5	4.0
Subtotal (2000) Natural Resources	**14,410**	**25,108**	**25,692**	**584**	**86.4**	**122.1**	**127.2**	**5.2**
(3000) Environmental Services								
(3050) Toxic Substances	4,579	7,154	5,925	-1,229	30.7	39.8	39.8	0.0
(3080) Air Quality	4,490	3,950	3,945	-5	29.1	30.0	28.0	-2.0
(3090) Lead and Health Housing	2,049	1,965	2,245	280	17.3	19.2	23.2	4.0
Subtotal (3000) Environmental Services	**11,118**	**13,069**	**12,115**	**-954**	**77.0**	**89.0**	**91.0**	**2.0**
(4000) Policy and Sustainability								
(4010) Policy and Sustainability	427	645	966	321	5.1	5.0	6.0	1.0
Subtotal (4000) Policy and Sustainability	**427**	**645**	**966**	**321**	**5.1**	**5.0**	**6.0**	**1.0**

(Continued on next page)

Table KG0-4 (Continued)

(dollars in thousands)

Division/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(5000) Community Relations								
(5010) Community Relations	1,134	922	985	64	7.6	7.0	7.0	0.0
Subtotal (5000) Community Relations	**1,134**	**922**	**985**	**64**	**7.6**	**7.0**	**7.0**	**0.0**
(6000) Energy								
(6010) Energy Efficiency and Conservation	5,050	3,639	2,796	-842	9.4	10.0	9.2	-0.8
(6020) Energy Affordability	2,131	2,853	2,885	32	16.5	23.0	23.8	0.9
(6030) Energy Assistance Benefit Payments	14,117	12,697	12,697	0	0.0	0.0	0.0	0.0
(6040) Utilities Management	18,159	27,165	29,819	2,653	9.6	20.0	20.0	0.0
Subtotal (6000) Energy	**39,457**	**46,354**	**48,197**	**1,843**	**35.4**	**53.0**	**53.0**	**0.0**
(7000) Enforcement and Environmental Justice								
(7010) Enforcement and Environmental Justice	328	635	589	-45	4.2	5.0	6.0	1.0
Subtotal (7000) Enforcement and Environmental Justice	**328**	**635**	**589**	**-45**	**4.2**	**5.0**	**6.0**	**1.0**
(8000) Green Economy								
(8010) Green Economy	168	285	298	13	1.5	2.0	2.0	0.0
(8020) Green Jobs and Youth Programs	436	180	174	-6	2.0	2.0	2.0	0.0
Subtotal (8000) Green Economy	**604**	**465**	**472**	**7**	**3.6**	**4.0**	**4.0**	**0.0**
(9000) Payroll Clearing								
No Activity Assigned	125	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9000) Payroll Clearing	**125**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**70,707**	**93,662**	**95,993**	**2,331**	**245.4**	**320.1**	**331.3**	**11.2**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Department of the Environment's (DDOE) proposed FY 2014 gross budget is $95,992,733, which represents a 2.5 percent increase over its FY 2013 approved gross budget of $93,662,063. The budget is comprised of $15,457,717 in Local funds, $25,978,776 in Federal Grant funds, $610,000 in Private Grant funds, $53,157,592 in Special Purpose Revenue funds, and $788,648 in Intra-District funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

DDOE's FY 2014 CSFL budget is $14,897,813, which represents a $101,505, or 0.7 percent, increase over the FY 2013 approved Local funds budget of $14,796,308.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for DDOE included an adjustment entry that is not described in detail on table 5. This adjustment was made for an increase of $63,637 in personal services, to account for the Fringe Benefit growth rate adjustment of 4.2 percent year-over-year growth, and $37,868 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Increase: DDOE's budget proposal in Local funds increased funding for the personal services budget by $341,851 and 2.9 FTEs to cover related costs for projected salary step increases, additional personnel, and Fringe Benefits.

The Federal Grant funds budget proposal includes increases of $147,229 primarily for additional Low Income Home Energy Assistance Program (LIHEAP) funds to procure supplies and materials for educational campaigns for citizens, and $136,705 to purchase air monitoring equipment.

In Special Purpose Revenue funds, the proposed increases include $1,020,953 and 11.7 FTEs, primarily to properly align the stormwater funds budget with the personal services costs, $873,821 to cover the anticipated Sustainable Energy Utility (SEU) contract increase, $432,470 for the Renewable Energy Development Fund (REDF) incentives for solar energy projects and the Sustainable Energy Trust Fund (SETF), $151,313 to support additional sub-grants for the Bag Bill Fund, and $101,915 to purchase stormwater equipment for the implementation of the Environmental Protection Agency (EPA) approved issuance of the stormwater permits.

The Intra-District budget proposal is increased by $422,579 and 3.2 FTEs due to two Memoranda of Understanding (MOU), one from the Department of Consumer and Regulatory Affairs (DCRA) for the Green Building project and one from the Child and Family Services Agency (CFSA) for the Lead Based Paint Awareness Campaign.

Decrease: DDOE proposes reductions to the Local funds budget of $131,403 to account for anticipated reduction in the indirect costs recovery for the Watershed Protection division and $122,169 to adjust the Pesticide division contract costs. The employees travel and conference funding, Supplies and Materials, and equipment costs were reduced by $88,279.

A reduction of $866,185 in Federal Grant funds is due to the anticipated decrease in the grant funding. Other adjustments in Federal Grant funds include reductions of $524,780 and 10.6 FTEs that align the budget with changes in the Environmental Protection Agency (EPA), Department of Defense (DOD), and LIHEAP grants, and $28,331 to properly align the nonpersonal services budget with the agency's programmatic needs.

The Private Grant funds budget is reduced by $540,000 due to the reduction in the National Fisheries and Wildlife Foundation grant. The Special Purpose Revenue budget is reduced by $59,934 primarily, in the Energy Assistance Trust Fund (EATF) for Supplies and Materials.

Mayor's Proposed Budget

Enhance: An enhancement of $300,000 is provided to subsidize the citizens' purchase of rain barrels to help mitigate the impact of flooding in the Bloomingdale area. This will increase the number of barrels available to the public from approximately 250 to 1,250 and will be processed through a rebate program. Another enhancement of $259,904 and 4.0 FTEs is provided to cover the projected expenses related to lead poisoning prevention services for approximately 300 - 350 additional children. The primary benefit of this additional investment is to provide the families of lead-impacted children with direct assistance from the District government, including all the health-protective resources at the government's disposal. This will minimize the adverse health effects of lead exposure for these children, and result in the identification and elimination of lead hazards that are currently causing exposure to lead.

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in both Local and non-Local funds. This adjustment includes $401,505 in Federal Grant funds and $422,687 in Special Purpose Revenue funds, and Intra-District funds may be impacted. For more information about the Local funds portion of the COLA, please see the Workforce Investments chapter contained in Volume 3 (Agency Budget Chapters – Part II) of the FY 2014 Proposed Budget and Financial Plan.

Decrease: The Special Purpose Revenue funds is reduced by $422,687 to offset the proposed cost of living adjustment. The remaining balance will be offset by additional budget authority in the respective fund at the beginning of FY 2014.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table KG0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table KG0-5
(dollars in thousands)

	DIVISION	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**14,796**	**83.9**
Other CSFL Adjustments	Multiple Programs	102	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**14,898**	**83.9**
Increase: Align budget and FTE with projected personal services costs	Multiple Programs	342	2.9
Decrease: Indirect costs for the Watershed Protection division	Multiple Programs	-131	0.0
Decrease: Pesticide division contract cost	Multiple Programs	-122	0.0
Decrease: Nonpersonl services budget for Equipment, Supplies and Materials, and employee travel and conferences	Multiple Programs	-88	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**14,898**	**86.8**
Enhance: Bloomingdale Task Force recommendation for the Rain Barrel subsidy program	Natural Resources	300	0.0
Enhance: To promote lead poisoning prevention among children in the District of Columbia	Environmental Services	260	4.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**15,458**	**90.8**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**26,713**	**122.7**
Increase: Low Income Home Energy Assistance Program (LIHEAP) budget to procure supplies needed for educational purpose	Multiple Programs	147	0.0
Increase: Purchase additional air monitoring equipment	Multiple Programs	137	0.0
Decrease: Anticipated reduction in grant funding	Multiple Programs	-866	0.0
Decrease: Anticipated reduction in the Environmental Protection Agency (EPA), Department of Defense (DOD), and LIHEAP grants	Multiple Programs	-525	-10.6
Decrease: Adjustment to the nonpersonal services budget for programmatic needs	Multiple Programs	-28	0.0
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**25,577**	**112.1**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	402	0.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**25,979**	**112.1**
PRIVATE GRANT FUNDS: FY 2013 Approved Budget and FTE		**1,150**	**0.0**
Decrease: National Fisheries and Wildlife Foundation grant	Multiple Programs	-540	0.0
PRIVATE GRANT FUNDS: FY 2014 Agency Budget Submission		**610**	**0.0**
No Changes		0	0.0
PRIVATE GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**610**	**0.0**

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Table KG0-5 (continued)

(dollars in thousands)

	DIVISION	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**50,637**	**109.9**
Increase: Align personnel and budget with personal services costs for the Stormwater fund	Multiple Programs	1,021	11.7
Increase: Projected estimate for the Sustainable Energy Unit (SEU) contract	Multiple Programs	874	0.0
Increase: Projected increase in the Renewable Energy Development Fund incentives award for solar energy projects and the Sustainable Energy Trust Fund	Energy	432	0.0
Increase: Additional sub-grants award for the Bag Bill Fund	Multiple Programs	151	0.0
Increase: To procure the Stormwater equipment needed to implement the EPA-approved stormwater permit	Multiple Programs	102	0.0
Decrease: Anticipated reduction in the Energy Assistance Trust Fund (EATF) for Supplies and Materials	Multiple Programs	-60	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**53,158**	**121.6**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	423	0.0
Decrease: To offset the proposed cost of living adjustment	Energy	-423	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**53,158**	**121.6**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**366**	**3.6**
Increase: Expected increase for the Green Building Project MOU with DCRA and the Lead Based Paint Awareness Campaign MOU with CFSA	Multiple Programs	423	3.2
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**789**	**6.8**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**789**	**6.8**
Gross for KG0 - District Department of the Envionment		**95,993**	**331.3**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency performance plan has the following objectives for FY 2014:

Office of the Director

Objective 1: Increase customer satisfaction through agency responsiveness.

Objective 2: Increase transparency of grant programs.

Objective 3: Establish and continuously maintain regulations that protect and improve the environment for District residents.

KEY PERFORMANCE INDICATORS

Office of the Director

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of subgrantee's budget spent on programmatic costs[1]	42%	65%	93%	65%	65%	65%
Percentage of scheduled monitoring reports as defined in agency monitoring plan completed for each grant award[2]	74%	100%	100%	100%	100%	100%

Office of Policy and Sustainability

Objective 1: Increase the understanding and adoption of innovative sustainability practices within DDOE, including climate change adaptation, the District Government, and the community (One City Action Plan Actions 1.4.1, 1.4.4, and 3.6.1).

KEY PERFORMANCE INDICATORS

Office of Policy and Sustainability

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of sustainability indicators updated on time[3]	Not Available	90%	90%	95%	95%	95%
Number of businesses and institutions participating in sustainability pledges or challenges[4]	Not Available	50	59	150	250	500
Number of LEED certified projects in the District (cumulative)	214	250	319	350	450	550
Greenhouse gas emissions reductions from the 2006 baseline year to meet 2050 goal[5]	10.5%	11.7%	12.5%	13.8%	14.8%	16%

Office of Enforcement and Environmental Justice

Objective 1: Increase enforcement quality and activities in order to bring polluters into compliance with the District's environmental laws.

KEY PERFORMANCE INDICATORS

Office of Enforcement and Environmental

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Amount collected from fines and penalties	$226,679	$175,000	$260,806	$180,250	$183,750	$187,250
Compliance rate of enforcement actions processed[6]	65%	75%	69%	80%	85%	90%
Number of Notices of Infraction processed by OEEJ	195	Not Available	145	170	173	177

Office of Community Relations

Objective 1: Educate and encourage environmentally-friendly and energy efficient practices to District residents, businesses, institutions and government through targeted public education campaigns.

KEY PERFORMANCE INDICATORS

Office of Community Relations

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of District residents reached by DDOE Outreach and Education Programs	75%	75%	79%	75%	75%	75%

Energy Administration

Objective 1: Reduce the energy burden on the District's most vulnerable and low income populations.

Objective 2: Facilitate the implementation of the District's sustainable energy vision with detailed energy planning, market transformation and legislative actions (including One City Action Plan Actions 1.4.2 and 1.4.3 and Indicator 1E).

Objective 3: Enhance the energy assurance (reliability, security) of the District by focusing on energy resiliency.

KEY PERFORMANCE INDICTORS

Energy Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of units weatherized	1,528	295	715	250	220	220
Percentage of average reduction in energy consumption per unit weatherized	25%	5%	23%	5%	5%	5%
Number of Home Energy Rating System audits performed	1,269	1,250	899	500	Not Available	Not Available
Increase in generation capacity resulting from PV installations[7]	145	300	1,653	1,202	1,803	2,254
Increase in production capacity resulting from thermal installations[8]	Not Available	Not Available	Not Available	1,000	1,000	1,000
Number of buildings reporting ENERGY STAR benchmarking data to DDOE	Not Available	250	0	900	1,500	1,900
Number of green-collar jobs in the District[9]	27	66	54	77	88	88
Rate of expenditure of DCSEU contract[10]	Not Available	Not Available	Not Available	100%	100%	100%
Percentage of renewable energy usage (One City Action Plan Indicator 1E)[11]	8.5%	Not Available	11.4%	12%	14%	17%

Environmental Services Administration

Objective 1: Transform DC residential housing into homes that do not contain environmental health hazards.

Objective 2: Improve the design, implementation, and enforcement of emission control programs to reduce air pollution.

Objective 3: Return District lands to productive use by effectively managing brownfields and underground storage tanks.

KEY PERFORMANCE INDICATORS

Environmental Services Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of elevated blood level cases and other properties with identified hazards that are issued an Order to Eliminate Lead-Based Paint Hazards within 21 days of the property's risk assessment[12]	90%	85%	93%	90%	95%	100%
Percentage of children under 36 months of age that are being screened for lead poisoning	52%	38%	58%	55%	60%	85%
Number of cases of children under age six identified with a blood lead level at or above the Center for Disease Control's current reference value of 5 micrograms of lead per deciliter of blood	435	Not Available	364	390	380	370
Confirmed EBLLs as percentage of District children tested, as compared to national average[13]	0.3	0.75	0.33	0.75	0.65	0.5
Number of days in which ozone levels exceed the National Ambient Air Quality Standards[14]	10	12	11	12	12	12
Number of full-compliance evaluations of Title V facilities[15]	19	20	20	17	19	18
Compliance rate of gas stations and drycleaners inspected	57%	65%	80%	65%	70%	70%
Number of asbestos inspections conducted	Not Available	Not Available	Not Available	40	45	50
Number of Brownfield assessments completed	0	12	6	8	8	8
Number of Significant Operational Compliance inspections of underground storage tanks completed	70	60	48	55	80	90
Compliance rate of underground storage tanks inspected[16]	76%	79%	88%	80%	82%	83%
Number of pesticide marketplace inspections	60	62	67	50	50	50
Number of hazardous waste inspections completed[17]	30	Not Available	60	50	75	50

Natural Resources Administration

Objective 1: Promote the installation of green infrastructure practices such as rain barrels, rain gardens, and green roofs on public and private lands to help control stormwater runoff and make the District more environmentally sustainable (One City Action Plan Action 3.6.3).

Objective 2: Improve regulatory compliance through increased enforcement and more efficient customer service.

Objective 3: Monitor the health of the District's natural resources.

Objective 4: Encourage the public to protect natural resources through education and outreach.

KEY PERFORMANCE INDICATORS

Natural Resources Administration

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of participants in RiverSmart Homes Program	1,266	1,250	940	1,000	1,100	1,300
Number of rain barrels installed on private land	Not Available	Not Available	739	850	900	1,000
Square footage of green roofs installed[18] (One City Action Plan Action 3.6.3)[11]	Not Available	Not Available	427,794	125,000	150,000	200,000
Percentage of construction plans approved that contain a low impact design component	41%	50%	51%	50%	70%	70%
Number of acres of District landscape retrofitted to be able to naturally filter or capture rainwater for reuse (One City Action Plan Action 3.6.3)[11]	7.6	Not Available	9.4	12	15	20
Number of inspections for stormwater management erosion/sediment control	9,364	8,000	11,034	8,250	8,250	9,000
Percentage of drainage complaints responded to within 2 business days	100%	95%	100%	100%	100%	100%
Percentage of illicit discharge complaints investigated within 5 business days	95%	95%	95%	95%	100%	100%
Number of bag law inspections	335	450	466	550	600	600
Number of coal tar inspections	46	60	75	70	70	70
Number of MS4 outfalls inspected[19]	Not Available	164	172	176	182	188
Number of MS4 facilities inspected[20]	Not Available	156	176	156	162	168
Number of wildlife data samples collected	Not Available	1,200	1,543	1,200	1,200	1,200
Number of water quality samples collected and analyzed	2,516	2,740	2,778	2,740	2,740	2,740
Number of Aquatic Resources Education Center visitors	3,479	1,728	4,041	2,500	3,000	3,500

Performance Plan Endnotes:

[1]The Wise Giving Alliance of the Better Business Bureau identifies 65 percent to be an industry standard for this measure http://www.bbb.org/us/Charity-Standards/. This metric measures subgrantees' programmatic costs as a percentage of their overall costs. In FY 2012, this metric focused on ARRA subgrantees.

[2]Pursuant to 11.4 of the Grants Manual and Source Book all District agencies must complete monitoring reports.

All District agencies should be in compliance with this standard. The standard is 100 percent.

[3]This measure tracks the percent of sustainability indicators showcased in the greendashboard.dc.gov website that are updated on time according to the schedule.

[4]This measure tracks the number of businesses and organizations in the Green Business Challenge, as well as the number of institutions that sign a sustainability pledge (e.g. the existing College and University Sustainability Pledge).

[5]In 2006, the District produced 10.2 million metric tons of greenhouse gas emissions. The District is committed to reducing its annual emissions by 20 percent by 2020, 50 percent by 2032 and 80 percent by 2050 (from the 2006 baseline total).
This translates into a 1.2 percent reduction per year in the near future and graduates to a 1.8 percent reduction closer to 2050.

For each fiscal year, these reduction targets will be reported for the previous calendar year due to the time required to collect and process data.

[6]Compliance rate of enforcement actions processed measures the success of enforcement actions. A high compliance rate means that once DDOE takes enforcement actions it is successful at getting the desired environmental results from the regulated industry. (This does not include payments of fines and penalties). A low compliance rate means that even after DDOE takes enforcement actions, it is still not getting the desired results. This measure can be influenced by several factors such as inability to locate the responsible party, being ignored by the responsible party, or the agency's failure to follow-up on enforcement actions.

[7]PV stands for solar photovoltaic system. This measure is calculated in kilowatts.

[8]This measure is calculated in kilowatt equivalent (kWe) units.

[9]Generated by the DC Sustainable Energy Utility.

[10]DCSEU = DC Sustainable Energy Utility.

[11]http://mayor.dc.gov/page/one-city-action-plan

[12]This involves sending samples to lab for analysis; writing comprehensive report after sample results are delivered to DDOE; a second inspector reviewing the report for quality assurance; a supervisor reviewing and approving the report; and writing a notice of violation and an order to relocate, if necessary.

[13]This industry standard is an annual measure that will be compared to the national average reported by the Center for Disease Control. The current average hovers around 1 percent. EBLL = Elevated blood lead level.

[14]This industry standard measure can only be compared to jurisdictions with the same ozone nonattainment status as the District. In addition, ozone formation is highly dependent on heat and sunlight; 2009 was an abnormal year, with low ozone levels due to the relatively cool summer, while 2010 had abnormally high ozone levels due to the relatively hot summer.

[15]A Title V facility is one that is considered a major source of one or more air pollutants and so receives a facilitywide permit.

[16]This measure is the combined compliance rate of inspected facilities, including release detection compliance and release prevention compliance. Active underground storage tank facilities are targeted for inspection at least once every 3 years.

[17]The FY 2013 and FY 2015 targets are lower because inspections will be done of larger facilities, which require more time.

[18]This measure is also tracked in the One City Action Plan, Action 3.6.3. By 2017, the District will install 1.5 million square feet of green roofs as part of an effort to make the Anacostia River, Rock Creek, Potomac River and all District waterways fishable and swimmable.

[19]MS4 = municipal separate storm sewer system.

[20]The facilities most commonly inspected include automotive repair, maintenance, and body shops, dry cleaners, and car washes. Inspections are also routinely conducted at solid waste transfer stations, scrap metal yards, equipment maintenance yards, golf courses, marinas, bus depots, District government-owned facilities, and federal facilities such as the Bureau of Printing and Engraving and National Park Service vehicle shops. The list of facilities inspected is updated annually in accordance with the District's MS4 permit..

D.C. Taxicab Commission

www.dctaxi.dc.gov
Telephone: 202-645-6018

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$2,658,232	$1,890,924	$2,977,955	57.5
FTEs	27.1	22.0	30.0	36.4

The mission of the District of Columbia Taxicab Commission (DCTC) is to ensure that the citizens and visitors of the District of Columbia have a safe, comfortable, efficient and affordable taxicab experience in well-equipped vehicles operated by highly qualified individuals who have knowledge of the District's streets, boundaries, and tourist destinations.

Summary of Services

The DCTC provides services to approximately 8,500 taxicab drivers and 116 taxicab companies and 1,400 independent owner operators who together operate 6,500 taxis, 103 independent limousine drivers, and 27 limousine companies. DCTC participates in and/or conducts adjudication services and collects fees from complaints that are filed against taxicab drivers. DCTC Hack Inspectors conduct daily taxicab inspections.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table TC0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table TC0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	1,049	2,038	0	0	0	N/A
Special Purpose Revenue Funds	365	414	1,607	2,778	1,171	72.8
Total for General Fund	**1,415**	**2,452**	**1,607**	**2,778**	**1,171**	**72.8**
Intra-District Funds						
Intra-District Funds	249	206	284	200	-84	-29.5
Total for Intra-District Funds	**249**	**206**	**284**	**200**	**-84**	**-29.5**
Gross Funds	**1,664**	**2,658**	**1,891**	**2,978**	**1,087**	**57.5**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table TC0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table TC0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	16.2	21.7	0.0	0.0	0.0	N/A
Special Purpose Revenue Funds	3.6	4.5	21.0	30.0	9.0	42.9
Total for General Fund	**19.8**	**26.1**	**21.0**	**30.0**	**9.0**	**42.9**
Intra-District Funds						
Intra-District Funds	0.9	1.0	1.0	0.0	-1.0	-100.0
Total for Intra-District Funds	**0.9**	**1.0**	**1.0**	**0.0**	**-1.0**	**-100.0**
Total Proposed FTEs	**20.7**	**27.1**	**22.0**	**30.0**	**8.0**	**36.4**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table TC0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table TC0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay – Continuing Full Time	788	1,003	1,019	1,689	670	65.7
12 - Regular Pay - Other	340	475	227	256	29	12.6
13 - Additional Gross Pay	56	16	23	24	1	5.3
14 - Fringe Benefits - Current Personnel	283	338	331	537	206	62.2
15 - Overtime Pay	10	18	10	15	5	50.0
Subtotal Personal Services (PS)	**1,478**	**1,850**	**1,610**	**2,521**	**911**	**56.5**
20 - Supplies and Materials	37	17	4	60	56	1,400.0
31 - Telephone, Telegraph, Telegram, Etc.	0	11	0	0	0	N/A
40 - Other Services and Charges	80	504	123	195	72	58.8
41 - Contractual Services - Other	70	253	104	202	98	94.6
70 - Equipment and Equipment Rental	0	22	50	0	-50	-100.0
Subtotal Nonpersonal Services (NPS)	**186**	**808**	**280**	**457**	**176**	**62.9**
Gross Funds	**1,664**	**2,658**	**1,891**	**2,978**	**1,087**	**57.5**

*Percent change is based on whole dollars.

Program Description

The D.C. Taxicab Commission operates through the following 7 programs:

Driver and Consumer Service Program – provides response to resolve issues of passengers and drivers.

This program contains the following 4 activities:

- **Complaints** – documents and investigates the validity of information and prepare regulatory language to process and seek resolution to determine effective remedies;
- **Community Outreach** – communicates with groups, organizations and individuals to inform of agency procedures and regulations and solicit feedback to enhance public awareness;
- **Driver Assistance** – accepts applications for driver licensing and vehicle registration and issue new licenses and renewals; and
- **Customer Service** – assists with the retrieval of lost items and take action to fulfill service inquiries.

Research Program – provides industry data, knowledge and awareness of trends for the purpose of planning, assessment, and rulemaking.

Enforcement and Education Program – provides enforcement, compliance and oversight of public vehicle-for-hire companies; and conduct training courses for license applicants and refresher courses for existing license holders to ensure behavioral standards and adherence to District law and DCTC regulations.

This program contains the following 3 activities:

- **Field Enforcement** – performs field inspections and issue notice of infractions;

- **Company Audit** – reviews vehicle records of public vehicle-for-hire companies to ensure compliance with regulatory requirements of Title 31; and
- **Fleet Management** – supervises companies, associations and individuals in order to maintain accurate records of in-service vehicles.

Public Adjudication – provides the hearing of appeals on findings of complaints and notice of infractions and administers orders of suspension or revocation of licenses to ensure consistent, safe and non-discriminatory transportation services.

Legal Program – provides compliance with legislative directives and technical structure and offers analysis and opinions to ensure appropriate rulemaking and operational activities.

Public Information – provides updated facts pertaining to operations, rulemaking and media through various communication platforms including press releases, testimony and speech preparation and web site management; monitor news to maintain awareness of market; and coordinate the promotion of a positive public image.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

In FY 2014, the agency added 4 new programs and/or consolidated some programs and/or activities. The proposed program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table TC0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table TC0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1010) Personnel	15	19	26	7	0.2	0.2	0.2	0.0
(1015) Training and Education	7	8	9	2	0.1	0.0	0.0	0.0
(1020) Contracting and Procurement	15	19	39	20	0.2	0.2	0.2	0.1
(1030) Property Management	7	8	23	15	0.1	0.0	0.2	0.1
(1040) Information Technology	0	4	11	6	0.0	0.0	0.0	0.0
(1050) Financial Management	15	19	40	22	0.2	0.2	0.2	0.1
(1070) Fleet Management	31	26	0	-26	0.0	0.0	0.0	0.0
(1080) Communications	12	15	123	109	0.1	0.0	1.0	1.0
(1085) Customer Service	20	23	0	-23	0.2	0.2	0.0	-0.2
(1090) Performance Management	15	19	27	8	0.2	0.2	0.2	0.0
Subtotal (1000) Agency Management Program	**134**	**158**	**298**	**140**	**1.1**	**1.0**	**2.0**	**1.1**
(2000) Driver and Consumer Service Program								
(2010) Complaints	459	601	91	-510	5.0	4.9	1.0	-3.9
(2020) Community Outreach	136	125	118	-7	1.2	1.3	0.5	-0.8
(2030) Driver Assistance	0	0	412	412	0.0	0.0	5.5	5.5
(2040) Customer Service	0	0	173	173	0.0	0.0	1.2	1.2
Subtotal (2000) Driver and Consumer Service Program	**595**	**726**	**794**	**68**	**6.2**	**6.2**	**8.2**	**2.0**
(3000) Research Program								
(3010) Research	1,929	1,007	309	-699	19.8	14.8	2.1	-12.8
Subtotal (3000) Research Program	**1,929**	**1,007**	**309**	**-699**	**19.8**	**14.8**	**2.1**	**-12.8**
(4000) Enforcement and Education Program								
(4010) Field Enforcement	0	0	1,154	1,154	0.0	0.0	15.8	15.8
(4020) Company Audit	0	0	86	86	0.0	0.0	0.4	0.4
(4030) Fleet Management	0	0	60	60	0.0	0.0	0.2	0.2
Subtotal (4000) Enforcement and Education Program	**0**	**0**	**1,300**	**1,300**	**0.0**	**0.0**	**16.4**	**16.4**

(Continued on next page)

Table TC0-4 (Continued)
(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(5000) Public Adjudication								
(5010) Public Adjudication	0	0	6	6	0.0	0.0	0.0	0.0
Subtotal (5000) Public Adjudication	**0**	**0**	**6**	**6**	**0.0**	**0.0**	**0.0**	**0.0**
(6000) Legal Program								
(6010) Legal Program	0	0	144	144	0.0	0.0	0.1	0.1
Subtotal (6000) Legal Program	**0**	**0**	**144**	**144**	**0.0**	**0.0**	**0.1**	**0.1**
(7000) Public Information								
(7010) Public Information	0	0	128	128	0.0	0.0	1.1	1.1
Subtotal (7000) Public Information	**0**	**0**	**128**	**128**	**0.0**	**0.0**	**1.1**	**1.1**
Total Proposed Operating Budget	**2,658**	**1,891**	**2,978**	**1,087**	**27.1**	**22.0**	**30.0**	**8.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The D.C. Taxicab Commission's (DCTC) proposed FY 2014 gross budget is $2,977,955, which represents a 57.5 percent increase over its FY 2013 approved gross budget of $1,890,924. The budget is comprised of $2,777,955 in Special Purpose Revenue funds and $200,000 in Intra-District funds.

Agency Budget Submission

Increase: The Special Purpose Revenue funds personal services budget increases by $2,661,218 to support an additional 33.0 new positions including calculations for Fringe Benefits. The shift differential and overtime costs were supported by Intra-District funds in prior years. An increase of $1,530,200 will support the Back Office Management Information System (BOMIS) program, a new system that will provide data support for the Commission's management team, and $325,000 will purchase additional vehicles and equipment for new staff. The budget proposal further includes an increase of $76,784 in Special Purpose Revenue funds to support a Memorandum of Understanding (MOU) with the Metropolitan Police Department. This MOU, in which DCTC is the buyer, provides funding for training of new staff, while the remaining portion of the increase will support additional transcription service and printing costs. A net increase of $23,594 in Intra-District funds will cover the purchase of uniforms for new hires and legal services support based on an MOU with the Office of the Attorney General.

Shift: A net decrease of $107,282 and 1.0 FTE in Intra-District funds is due to reclassification of funds to Special Purpose Revenue funds. This adjustment aligns personal services more efficiently with projected costs including the shift differential and overtime expenses.

Mayor's Proposed Budget

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in non-Local funds. This adjustment includes $75,388 in Special Purpose Revenue funds.

Decrease: The Special Purpose Revenue funds budget is reduced by $75,388 to offset the proposed cost of living adjustment. Another reduction in Special Purpose Revenue funds includes $3,422,483 and 24.0 FTEs, to properly align the budget with revenue projections that would have supported funding for BOMIS and the purchase of new vehicles.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table TC0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table TC0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**1,607**	**21.0**
Increase: To support new positions, including Fringe Benefits, shift differential, and overtime costs	Multiple Programs	2,661	33.0
Increase: Additional funding to support a new Back Office Management Information System (BOMIS) tracking system for management	Multiple Programs	1,530	0.0
Increase: To provide adequate funding to cover the costs of additional vehicles and equipment for new staff	Enforcement and Education Program	325	0.0
Increase: An MOU agreement with MPD to train new staff, support additional transcription service and printing costs	Multiple Programs	77	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**6,200**	**54.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	75	0.0
Decrease: To offset the proposed cost of living adjustment	Multiple Programs	-75	0.0
Decrease: To align budget with available resources	Multiple Programs	-3,422	-24.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**2,778**	**30.0**
INTRA-DISTRICT FUNDS: FY 2013 Approved Budget and FTE		**284**	**1.0**
Increase: Purchase uniforms for new hires and legal services costs with the Office of the Attorney General	Multiple Programs	24	0.0
Shift: Reclassification of personal services costs to Special Purpose Revenue funds	Multiple Programs	-107	-1.0
INTRA-DISTRICT FUNDS: FY 2014 Agency Budget Submission		**200**	**0.0**
No Changes		0	0.0
INTRA-DISTRICT FUNDS: FY 2014 Mayor's Proposed Budget		**200**	**0.0**
Gross for TC0 - D.C. Taxicab Commission		**2,978**	**30.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2014:

Objective 1: Improve customer and taxicab service provided to the citizens and visitors of the District of Columbia (including One City Action Plan Action 3.7.4).

Objective 2: Improve the efficiency and quality of services that support and regulate taxicabs in the District of Columbia.

Objective 3: Driver Education Program.

KEY PERFORMANCE INDICATORS

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percentage of complaints acknowledged within two days of receipts	94%	90%	91%	92%	93%	92%
Percentage of lost items returned to customers	86%	80%	69.9%	81%	81%	81%
Percentage of Public Vehicles for Hire licenses processed within one business day of receipt of criminal background check	95%	0%	0%	0%	0%	0%
Percentage of taxicabs and limousines inspected that have valid licenses, and insurances	94.3%	81%	89.4%	85%	90%	90%
Percentage of taxicabs with Smart Meter Systems installed (One City Action Plan Action 3.7.4)[1]	Not Available	Not Available	Not Available	100%	Not Available	Not Available

Performance Plan Endnotes:

[1] http://mayor.dc.gov/page/one-city-action-plan

Washington Metropolitan Area Transit Commission

www.wmatc.gov
Telephone: 301-588-5260

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$125,704	$125,706	$125,706	0.0

The mission of the Washington Metropolitan Area Transit Commission (WMATC) is to help assure that the public is provided passenger transportation services by fit and responsible, privately owned, for-hire licensed carriers to service the Metropolitan region. This budget reflects only the District of Columbia government appropriation to the agency.

The WMATC assumed its jurisdiction in March 1961. The commission administers the delegated powers of the Washington Metropolitan Area Transit Regulation Compact, Pub. L. No. 86-794, § 1, 74 Stat. 1031 (1960), as amended by Pub. L. No. 87-767, 76 Stat. 764 (1962), Pub. L. No. 101-505, § 1, 104 Stat. 1300 (1990), and Pub. L. No. 111-160, 124 Stat. 1124 (2010)). The latest amended compact is codified at District of Columbia Official Code Section 9-1103.01.

A three-member Board of Commissioners directs the WMATC. One commissioner is appointed from a District of Columbia agency with oversight of matters relating to the Commission by the Mayor of the District of Columbia; one commissioner is appointed from the Maryland Public Service Commission by the Governor of Maryland; and one commissioner is appointed from the Department of Motor Vehicles of the Commonwealth of Virginia by the Governor of Virginia. Daily operations are directed by the Executive Director and carried out by WMATC staff. The Washington Metropolitan Area Transit District (Metropolitan District) consists of the following jurisdictions:

- Arlington County, Virginia;
- City of Alexandria, Virginia;
- City of Falls Church, Virginia;
- District of Columbia;
- Fairfax County, Virginia;
- Montgomery County, Maryland;
- Prince George's County, Maryland; and
- Washington-Dulles International Airport in Loudoun County, Virginia.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table KC0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KC0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	123	126	126	126	0	0.0
Total for General Fund	**123**	**126**	**126**	**126**	**0**	**0.0**
Gross Funds	**123**	**126**	**126**	**126**	**0**	**0.0**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table KC0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KC0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	123	126	126	126	0	0.0
Subtotal Nonpersonal Services (NPS)	**123**	**126**	**126**	**126**	**0**	**0.0**
Gross Funds	**123**	**126**	**126**	**126**	**0**	**0.0**

*Percent change is based on whole dollars.

Program Description

The Washington Metropolitan Area Transit Commission's (WMATC) budget represents the District's subsidy payment to the multi-jurisdictional agency. The subsidy budget is shown in this program format for comparison purposes only. The WMATC operates through the following program:

Regulatory – governs the operating authority, rates, and insurance of private-sector, for-hire passenger carriers in the metropolitan region. Specifically, the agency grants operating authority to carriers such as airport shuttles, charter group buses, tour buses, handicapped transport vehicles, businesses with private and government shuttle contracts, and carriers for conventions. As part of its regulatory program, WMATC also establishes interstate taxicab rates, which are used when taxicabs cross from one signatory jurisdiction to another. The commission's staff is a source for determination of fares for taxicab trips between the District of Columbia and area airports or other points in Maryland or Virginia that are in the metropolitan region. Staff is also available to mediate taxicab overcharge complaints regarding interstate travel.

Program Structure Change

The Washington Metropolitan Area Transit Commission has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table KC0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table KC0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Washington Metro Transit Commission (CC)								
(1100) Washington Metro Transit Commission (CC)	126	126	126	0	0.0	0.0	0.0	0.0
Subtotal (1000) WMATC (CC)	**126**	**126**	**126**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**126**	**126**	**126**	**0**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Washington Metropolitan Area Transit Commission's (WMATC) proposed FY 2014 gross budget is $125,706, which represents no change from its FY 2013 approved gross budget. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

WMATC's FY 2014 CSFL budget is $125,706, which represents no change from the FY 2013 approved Local funds budget.

Mayor's Proposed Budget

The Washington Metropolitan Area Transit Commission has no changes to the FY 2014 Mayor's proposed budget.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table KC0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table KC0-4
(dollars in thousands)

PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE	**126**	**0.0**
No Changes	0	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)	**126**	**0.0**
No Changes	0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission	**126**	**0.0**
No Changes	0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget	**126**	**0.0**
Gross for KC0 - Washington Metropolitan Area Transit Commission	**126**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Washington Metropolitan Area Transit Authority

www.wmata.com
Telephone: 202-962-1000

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$278,545,119	$286,936,920	$300,500,000	4.7

The mission of the Washington Metropolitan Area Transit Authority (WMATA) is to provide the public with an efficient, affordable and safe means of travel, under the direction of the District's Department of Transportation (Progressive Transportation Services Administration), which provides funding, policy recommendations, and coordination of services to the agency.

WMATA was created February 20, 1967. It is an interstate compact agency and, by the terms of its enabling legislation, an agency and instrumentality of the District of Columbia, State of Maryland, and Commonwealth of Virginia. This compact agency was created by the aforementioned states and the District of Columbia to plan, finance, construct, and operate a comprehensive public transit system for the Washington metropolitan area. A Board of Directors, with representatives from each of the three jurisdictions and the federal government, governs WMATA. The District has two voting members and two non-voting members on WMATA's Board. The Progressive Transportation Services Administration of the District's Department of Transportation (DDOT) oversees the District's funding of WMATA and recommends policy direction, develops service initiatives, and monitors service quality. DDOT's role is inclusive of all transit modes including Metrobus, Metrorail, and Metro-Access Paratransit service.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table KE0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KE0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	245,703	138,068	199,156	200,222	1,066	0.5
Dedicated Taxes	0	52,186	57,202	59,119	1,917	3.4
Special Purpose Revenue Funds	12,000	31,085	30,579	41,159	10,580	34.6
Total for General Fund	**257,703**	**221,339**	**286,937**	**300,500**	**13,563**	**4.7**
Intra-District Funds						
Intra-District Funds	0	57,206	0	0	0	N/A
Total for Intra-District Funds	**0**	**57,206**	**0**	**0**	**0**	**N/A**
Gross Funds	**257,703**	**278,545**	**286,937**	**300,500**	**13,563**	**4.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table KE0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KE0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	257,703	278,545	286,937	300,500	13,563	4.7
Subtotal Nonpersonal Services (NPS)	**257,703**	**278,545**	**286,937**	**300,500**	**13,563**	**4.7**
Gross Funds	**257,703**	**278,545**	**286,937**	**300,500**	**13,563**	**4.7**

*Percent change is based on whole dollars.

Program Description

The Washington Metropolitan Area Transit Authority (WMATA) operates through the following 4 programs:

WMATA Operations – ensures that Metrorail and Metrobus operate efficiently and timely within the District of Columbia.

The program contains the following 2 activities:

- **Metrorail Operations** – operates approximately 38 miles of the Metrorail system and 40 stations in the District. It provides approximately 226.5 million trips per year. WMATA manages a total of 106 miles of track in the metropolitan area with 86 stations; and
- **Metrobus Operations** – operates approximately 350 bus routes on 135 lines throughout the metropolitan area, serving an average yearly ridership of 135 million. The District has the most concentrated level of Metrobus service in the region and the largest share of Metrobus ridership. Over half of Metrobus riders are District residents.

MetroAccess – provides curb-to-curb wheelchair lift-equipped van service for persons unable to use accessible conventional bus or rail services. In the District, the service has nearly 9,200 certified riders, who make approximately 54,000 trips per month. WMATA contracts with private carriers for the paratransit service.

DC Specific (Reimbursable to WMATA) Projects – DC-Specific projects are not part of the regular jurisdictional share of the WMATA subsidy; they are programs or projects that the District pays WMATA to operate or construct.

Examples of DC-Specific projects include:

- The D.C. Circulator bus system's management;
- A special fare buy-down on bus-to-rail and rail-to-bus transfers in Southeast Washington; and
- Services associated with School Subsidy program.

Debt Service – covers the District's annual share of financing costs for bonds sold by WMATA for the construction of the original system and for ongoing transit infrastructure rehabilitation and replacement. This payment is consistent with the Ancillary Bond Repayment Participation Agreement entered between the District of Columbia, the State of Maryland, the Commonwealth of Virginia, and the United States Secretary of Transportation.

Program Structure Change

The Washington Metropolitan Area Transit Authority has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table KE0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table KE0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(DC00) DC Projects Only								
(CIRC) Circulator	0	14,500	18,077	3,577	0.0	0.0	0.0	0.0
(REDF) Reduced Fares	0	970	979	9	0.0	0.0	0.0	0.0
(SCHS) School Subsidy	0	5,585	5,585	0	0.0	0.0	0.0	0.0
Subtotal (DC00) DC Projects Only	**0**	**21,055**	**24,641**	**3,586**	**0.0**	**0.0**	**0.0**	**0.0**
(DS00) Debt Service								
(DS01) Debt Service - Series	21,002	16,761	16,765	3	0.0	0.0	0.0	0.0
Subtotal (DS00) Debt Service	**21,002**	**16,761**	**16,765**	**3**	**0.0**	**0.0**	**0.0**	**0.0**
(MA00) Metro Access								
(PARA) Para-Transit	27,570	28,099	27,592	-507	0.0	0.0	0.0	0.0
Subtotal (MA00) Metro Access	**27,570**	**28,099**	**27,592**	**-507**	**0.0**	**0.0**	**0.0**	**0.0**
(OP00) WMATAOperations								
(BUS1) Metrobus	198,193	168,882	183,790	14,908	0.0	0.0	0.0	0.0
(RAIL) Metrorail	31,779	52,140	47,712	-4,427	0.0	0.0	0.0	0.0
Subtotal (OP00) WMATA Operations	**229,973**	**221,022**	**231,503**	**10,481**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**278,545**	**286,937**	**300,500**	**13,563**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Washington Metropolitan Area Transit Authority's (WMATA) proposed FY 2014 gross budget is $300,500,000, which represents a 4.7 percent increase over its FY 2013 approved gross budget of $286,936,920. The budget is comprised of $200,222,497 in Local funds, $59,119,000 in Dedicated Taxes and $41,158,503 in Special Purpose Revenue funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

WMATA's FY 2014 CSFL budget is $201,008,373, which represents a $1,852,153, or 0.9 percent, increase over the FY 2013 approved Local funds budget of $199,156,220.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for WMATA included an adjustment entry that is not described in detail on table 4. This adjustment was made for an increase of $1,852,153 in nonpersonal services to account for anticipated increase in the District of Columbia share of Metro's FY 2014 operating costs.

Agency Budget Submission

Decrease: Private operators of parking lots and garages in the District of Columbia pay taxes on revenues generated from providing parking services, and these revenues are dedicated to the WMATA subsidy. The FY 2014 projected Dedicated Taxes expenditures were reduced by $5,016,243 to align the budget with expected revenue.

Mayor's Proposed Budget

Enhance: The District of Columbia provides approximately 27 percent of the annual subsidy to the Washington Metropolitan Area Transit Authority. WMATA anticipates increases in its annual operating costs in FY 2014 due to the new Silver Line to Tysons Corner and pension costs. In Dedicated Taxes funds, Subsidy and Transfers are increased by $6,933,243 to support WMATA's operating cost and align with updated revenue estimates.

Decrease: $785,876 savings from Local funds Subsidies and Transfers due to increase in Dedicated Tax revenue.

Transfer In: In Special Purpose Revenue, DDOT transferred $3,576,583 of Circulator Bus revenue and $7,003,220 of parking meter revenue to WMATA to support the increase in the annual subsidy payment.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table KE0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table KE0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**199,156**	**0.0**
Other CSFL Adjustments	Multiple Programs	1,852	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**201,008**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**201,008**	**0.0**
Decrease: Subsidies and Transfers due to increase in Dedicated Taxes and Special Purpose Revenue	WMATA Operations	-786	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**200,222**	**0.0**
DEDICATED TAXES: FY 2013 Approved Budget and FTE		**57,202**	**0.0**
Decrease: Subsidies and Transfers were reduced to align budget with anticipated revenue	WMATA Operations	-5,016	0.0
DEDICATED TAXES: FY 2014 Agency Budget Submission		**52,186**	**0.0**
Enhance: Subsidies and Transfers to support increase in WMATA Subsidy	WMATA Operations	6,933	0.0
DEDICATED TAXES: FY 2014 Mayor's Proposed Budget		**59,119**	**0.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**30,579**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**30,579**	**0.0**
Transfer In: Subsidies and Transfers from DDOT to support increase in WMATA Subsidy	WMATA Operations	10,580	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**41,159**	**0.0**
Gross for KE0 - Washington Metropolitan Area Transit Authority		**300,500**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

School Transit Subsidy

www.ddot.dc.gov
Telephone: 202-673-6813

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$0	$0	$0	N/A

The School Transit Subsidy has been absorbed into the District Department of Transportation (DDOT). Its mission and funding has been transferred. The proposed programs and projects for FY 2014 are shown in the DDOT budget chapter in the Public Works section of the budget.

The agency's FY 2011 and FY 2012 actual expenditures and FY 2013 approved budget are presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table KD0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KD0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	6,007	0	0	0	0	N/A
Total for General Fund	**6,007**	**0**	**0**	**0**	**0**	**N/A**
Gross Funds	**6,007**	**0**	**0**	**0**	**0**	**N/A**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table KD0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KD0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
41 - Contractual Services - Other	1,125	0	0	0	0	N/A
50 - Subsidies and Transfers	4,882	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	**6,007**	**0**	**0**	**0**	**0**	**N/A**
Gross Funds	**6,007**	**0**	**0**	**0**	**0**	**N/A**

*Percent change is based on whole dollars.

Program Description

Please see the DDOT budget chapter for a description of programs related to the prior functions of the School Transit Subsidy.

FY 2014 Proposed Budget Changes

The School Transit Subsidy has no changes from the FY 2013 approved budget to the FY 2014 proposed budget.

G

Financing and Other

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2. Settlements and Judgments (ZH0) G-17
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Debt Service

Repayment of Loans and Interest (DS0)
Short-Term Borrowings (ZA0)
Certificates of Participation (CP0)
Debt Service - Issuance Costs (ZB0)
Schools Modernization Fund (SM0)
Repayment of Revenue Bonds (DT0)

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Repayment of Loans and Interest (DS)	$434,384,278	$467,424,282	$522,793,891	11.8
Short-Term Borrowings (ZA)	$2,571,678	$4,390,000	$5,000,000	13.9
Certificates of Participation (CP)	$32,233,417	$32,541,713	$24,619,294	-24.3
Debt Service - Issuance Costs (ZB)	$4,347,595	$6,000,000	$6,000,000	0.0
Schools Modernization Fund (SM)	$8,620,712	$8,625,713	$11,862,513	37.5
Repayment of Revenue Bonds (DT)	$5,574,040	$8,222,000	$7,823,585	-4.8
Total Operating Budget	**$487,731,721**	**$527,203,708**	**$578,099,283**	**9.7**

The mission of Debt Service administration is to finance the District's capital and cash flow needs as well as minimize costs associated with such financing, exercise fiscally responsible debt management practices, and make timely payment of all debt service.

Summary of Services

Timely debt service payments are necessary to satisfy the District's commitments to its investors (bondholders) and maintain a good credit standing in the financial marketplace. Under the District of Columbia Home Rule Act, the District may issue debt to finance capital projects or seasonal cash needs, subject to certain limitations. Specifically, no long-term debt may be issued that would cause total debt service on all tax-supported debt to exceed 12 percent of total general fund expenditures in any year during the 6-year capital plan period. No short-term debt may be issued in an amount that would cause total outstanding short-term debt to exceed 20 percent of the projected revenue of the fiscal year in which the debt is issued. Short-term debt must be repaid by the end of the fiscal year in which it is issued. The District's total outstanding tax-supported long-term debt as of December 2012 was $8.7 billion. The District issued $675 million of short-term debt in FY 2013, which will be repaid by September 28, 2013. Appropriations are budgeted from Local funds in amounts sufficient to meet the required payments for the various types of debt service.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table DS0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table DS0-1
(dollars in thousands)

Repayment of Loans and Interest

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	395,764	409,855	462,877	518,066	55,189	11.9
Dedicated Taxes	4,800	0	0	0	0	N/A
Special Purpose Revenue Funds	4,204	4,372	4,547	4,728	181	4.0
Total for General Fund	**404,768**	**414,227**	**467,424**	**522,794**	**55,370**	**11.8**
Federal Resources						
Federal Grant Funds	0	20,157	0	0	0	N/A
Total for Federal Resources	**0**	**20,157**	**0**	**0**	**0**	**N/A**
Gross Funds	**404,768**	**434,384**	**467,424**	**522,794**	**55,370**	**11.8**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table ZA0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table ZA0-1
(dollars in thousands)

Repayment of Interest on Short-Term Borrowings

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	2,841	2,572	4,390	5,000	610	13.9
Total for General Fund	**2,841**	**2,572**	**4,390**	**5,000**	**610**	**13.9**
Gross Funds	**2,841**	**2,572**	**4,390**	**5,000**	**610**	**13.9**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table CP0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table CP0-1
(dollars in thousands)

Certificates of Participation

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	32,244	32,233	32,542	24,619	-7,922	-24.3
Total for General Fund	**32,244**	**32,233**	**32,542**	**24,619**	**-7,922**	**-24.3**
Gross Funds	**32,244**	**32,233**	**32,542**	**24,619**	**-7,922**	**-24.3**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table ZB0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table ZB0-1
(dollars in thousands)

Debt Service - Issuance Costs

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	5,884	4,348	6,000	6,000	0	0.0
Total for General Fund	**5,884**	**4,348**	**6,000**	**6,000**	**0**	**0.0**
Gross Funds	**5,884**	**4,348**	**6,000**	**6,000**	**0**	**0.0**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table SM0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table SM0-1
(dollars in thousands)

Schools Modernization Fund

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	8,613	8,621	8,626	11,863	3,237	37.5
Total for General Fund	**8,613**	**8,621**	**8,626**	**11,863**	**3,237**	**37.5**
Gross Funds	**8,613**	**8,621**	**8,626**	**11,863**	**3,237**	**37.5**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table DT0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table DT0-1
(dollars in thousands)

Repayment of Revenue Bonds

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Dedicated Taxes	4,782	5,574	8,222	7,824	-398	-4.8
Total for General Fund	**4,782**	**5,574**	**8,222**	**7,824**	**-398**	**-4.8**
Gross Funds	**4,782**	**5,574**	**8,222**	**7,824**	**-398**	**-4.8**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table DS0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table DS0-2
(dollars in thousands)

Repayment of Loans and Interest

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
80 - Debt Service	404,768	434,384	467,424	522,794	55,370	11.8
Subtotal Nonpersonal Services (NPS)	**404,768**	**434,384**	**467,424**	**522,794**	**55,370**	**11.8**
Gross Funds	**404,768**	**434,384**	**467,424**	**522,794**	**55,370**	**11.8**

*Percent change is based on whole dollars.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table ZA0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table ZA0-2
(dollars in thousands)

Repayment of Interest on Short-Term Borrowings

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
80 - Debt Service	2,841	2,572	4,390	5,000	610	13.9
Subtotal Nonpersonal Services (NPS)	**2,841**	**2,572**	**4,390**	**5,000**	**610**	**13.9**
Gross Funds	**2,841**	**2,572**	**4,390**	**5,000**	**610**	**13.9**

*Percent change is based on whole dollars.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table CP0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table CP0-2
(dollars in thousands)

Certificates of Participation

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
80 - Debt Service	32,244	32,233	32,542	24,619	-7,922	-24.3
Subtotal Nonpersonal Services (NPS)	**32,244**	**32,233**	**32,542**	**24,619**	**-7,922**	**-24.3**
Gross Funds	**32,244**	**32,233**	**32,542**	**24,619**	**-7,922**	**-24.3**

*Percent change is based on whole dollars.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table ZB0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table ZB0-2
(dollars in thousands)

Debt Service - Issuance Costs

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
80 - Debt Service	5,884	4,348	6,000	6,000	0	0.0
Subtotal Nonpersonal Services (NPS)	**5,884**	**4,348**	**6,000**	**6,000**	**0**	**0.0**
Gross Funds	**5,884**	**4,348**	**6,000**	**6,000**	**0**	**0.0**

*Percent change is based on whole dollars.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table SM0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table SM0-2
(dollars in thousands)

Schools Modernization Fund

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
80 - Debt Service	8,613	8,621	8,626	11,863	3,237	37.5
Subtotal Nonpersonal Services (NPS)	**8,613**	**8,621**	**8,626**	**11,863**	**3,237**	**37.5**
Gross Funds	**8,613**	**8,621**	**8,626**	**11,863**	**3,237**	**37.5**

*Percent change is based on whole dollars.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table DT0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table DT0-2
(dollars in thousands)

Repayment of Revenue Bonds

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
80 - Debt Service	4,782	5,574	8,222	7,824	-398	-4.8
Subtotal Nonpersonal Services (NPS)	**4,782**	**5,574**	**8,222**	**7,824**	**-398**	**-4.8**
Gross Funds	**4,782**	**5,574**	**8,222**	**7,824**	**-398**	**-4.8**

*Percent change is based on whole dollars.

Program Structure Change

The Debt Service agencies have no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table DS0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table DS0-3 Repayment of Loans and Interest
(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Repayment of Loans and Interest								
(1100) Repayment of Loans and Interest	414,227	467,424	522,794	55,370	0.0	0.0	0.0	0.0
(2100) Bad Debt Expense	20,157	0	0	0	0.0	0.0	0.0	0.0
Subtotal (1000) Repayment of Loans and Interest	**434,384**	**467,424**	**522,794**	**55,370**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**434,384**	**467,424**	**522,794**	**55,370**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table ZA0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table ZA0-3 Repayment of Interest on Short-Term Borrowings
(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Short-Term Borrowings								
(1100) Short-Term Borrowings	2,572	4,390	5,000	610	0.0	0.0	0.0	0.0
Subtotal (1000) Short-Term Borrowings	**2,572**	**4,390**	**5,000**	**610**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**2,572**	**4,390**	**5,000**	**610**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table CP0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table CP0-3 Certificates of Participation
(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Certificate of Participation								
(1100) Certificate of Participation	32,233	32,542	24,619	-7,922	0.0	0.0	0.0	0.0
Subtotal (1000) Certificate Of Participation	**32,233**	**32,542**	**24,619**	**-7,922**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**32,233**	**32,542**	**24,619**	**-7,922**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table ZB0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table ZB0-3 Debt Service - Issuance Costs
(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Debt Service - Issuance Costs								
(1100) Debt Service - Issuance Costs	4,348	6,000	6,000	0	0.0	0.0	0.0	0.0
Subtotal (1000) Debt Service - Issuance Costs	**4,348**	**6,000**	**6,000**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**4,348**	**6,000**	**6,000**	**0**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table SM0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table SM0-3 Schools Modernization Fund

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Schools Modernization Fund								
(1100) Schools Mondernization Fund	8,621	8,626	11,863	3,237	0.0	0.0	0.0	0.0
Subtotal (1000) Schools Modernization Fund	**8,621**	**8,626**	**11,863**	**3,237**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**8,621**	**8,626**	**11,863**	**3,237**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table DT0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table DT0-3 Repayment of Revenue Bonds

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Repayment of Revenue Bonds								
(1100) Repayment of Revenue Bonds	5,574	8,222	7,824	-398	0.0	0.0	0.0	0.0
Subtotal (1000) Repayment of Revenue Bonds	**5,574**	**8,222**	**7,824**	**-398**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**5,574**	**8,222**	**7,824**	**-398**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Change

The Repayment of Loans and Interest's proposed FY 2014 gross budget is $522,793,891, which represents an 11.8 percent increase over its FY 2013 approved gross budget of $467,424,282. The budget is comprised of $518,065,891 of Local funds and $4,728,000 of Special Purpose Revenue funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

The Repayment of Loans and Interest's FY 2014 CSFL budget is $517,761,784, which represents a $54,884,502, or 11.9 percent, increase over the FY 2013 approved Local funds budget of $462,877,282.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for Repayment of Loans and Interest included an adjustment entry that is not described in detail on table 4. This adjustment was made for an increase of $54,884,502 in nonpersonal services, based on scheduled debt service payments for FY 2014. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submissions

Increase: The projected FY 2014 budget proposal for Special Purpose Revenue funds reflects an increase of $181,000 in debt service payments that aligns the budget with revenue projections for the Clear Channel Advertising Agreement.

Decrease: The FY 2014 budget proposal for Local funds reflects a decrease of $218,450 in Debt Service to align the budget with current debt service cost projections

Mayor's Proposed Budget

The FY 2014 budget for Local funds reflects an increase of $522,557 in debt service payments that aligns the budget to debt service projections.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table DS0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table DS0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**462,877**	**0.0**
Other CSFL Adjustments and Interest Repayment Of Loans		54,885	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**517,762**	**0.0**
Decrease: To align with current debt service cost projections	Repayment of Loans and Interest	-218	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**517,543**	**0.0**
Increase: To align with revised debt service cost projections	Repayment of Loans And Interest	523	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**518,066**	**0.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**4,547**	**0.0**
Increase: To align with revenue projections for Clear Channel Advertising Agreement	Repayment of Loans and Interest	181	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**4,728**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**4,728**	**0.0**
Gross for DS0 - Repayment of Loans and Interest		**522,794**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

FY 2014 Proposed Budget Changes

The Repayment of Interest on Short Term Borrowing's proposed FY 2014 gross budget is $5,000,000, which represents a 13.9 percent increase over its FY 2013 approved gross budget of $4,390,000. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

Repayment of Interest on Short Term Borrowing's FY 2014 CSFL budget is $5,000,000, which represents a $610,000, or 13.9 percent, increase over the FY 2013 approved Local funds budget of $4,390,000.

Major CFSL Cost Drivers

The FY 2014 CSFL calculated for Repayment of Interest on Short Term Borrowing included an adjustment entry that is not described in detail on table 4. This adjustment was made for an increase of $610,000 in nonpersonal services, based on revised debt service projections for FY 2014. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments"

Agency Budget Submission

Repayment of Interest on Short Term Borrowing has no changes from the FY 2014 CSFL to the FY 2014 agency budget submission.

Mayor's Proposed Budget

Repayment of Interest on Short Term Borrowing has no changes from the FY 2013 approved budget to the FY 2014 proposed budget.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table ZA0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table ZA0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**4,390**	**0.0**
Other CSFL Adjustments	Short-Term Borrowings	610	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**5,000**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**5,000**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**5,000**	**0.0**
Gross for ZA0 - Repayment of Interest on Short Term Borrowing		**5,000**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

FY 2014 Proposed Budget Changes

The Certificates of Participation's proposed FY 2014 gross budget is $24,619,294, which represents a 24.3 percent decrease from its FY 2013 approved gross budget of $32,541,713. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its curent programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

The Certificates of Participation's FY 2014 CSFL budget is $24,619,294, which represents a $7,922,419, or 24.3 percent, decrease from the FY 2013 approved Local funds budget of $32,541,713.

Major CFSL Cost Drivers

The FY 2014 CSFL calculated for Certificates of Participation included an adjustment entry that is not described in detail on table 4. This adjustment was made for a decrease of $7,922,419 in nonpersonal services, based on a debt service adjustment for FY 2014. This occurred because the Certificate of Participation related to One Judiciary Square will be fully paid off in FY 2013, leaving a smaller principal amount remaining in FY 2014. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Certificates of Participation has no changes from the FY 2014 CSFL to the FY 2014 agency budget submission.

Mayor's Proposed Budget

Certificates of Participation has no changes from the FY 2013 approved budget to the FY 2014 proposed budget.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table CP0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table CP0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**32,542**	**0.0**
Other CSFL Adjustments	Certificate of Participation	-7,922	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**24,619**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**24,619**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**24,619**	**0.0**
Gross for CP0 - Certificate of Participation		**24,619**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

FY 2014 Proposed Budget Changes

The Debt Service - Issuance Costs' proposed FY 2014 gross budget is $6,000,000, which represents no change from its FY 2013 approved gross budget of $6,000,000. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

Debt Service - Issuance Costs' FY 2014 CSFL budget is $6,000,000, which represents no change from the FY 2013 approved Local funds budget of $6,000,000.

Current Services Funding Level

Debt Service - Issuance Costs has no changes from the FY 2014 CSFL to the FY 2014 agency budget submission.

Mayor's Proposed Budget

Debt Service - Issuance Cost has no changes from the FY 2013 approved budget to the FY 2014 proposed budget.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table ZB0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table ZB0-4
(dollars in thousands)

PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE	**6,000**	**0.0**
No Changes	0	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)	**6,000**	**0.0**
No Changes	0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission	**6,000**	**0.0**
No Changes	0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget	**6,000**	**0.0**
Gross for ZB0 - Debt Service - Issuance Costs	**6,000**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

FY 2014 Proposed Budget Changes

The Schools Modernization Fund's proposed FY 2014 gross budget is $11,862,513, which represents a 37.5 percent increase over its FY 2013 approved gross budget of $8,625,713. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Schools Modernization Fund's FY 2014 CSFL budget is $11,862,513, which represents a $3,236,800, or 37.5 percent, increase over the FY 2013 approved Local funds budget of $8,625,713.

Major CFSL Cost Drivers

The FY 2014 CSFL calculated for Schools Modernization Fund included an adjustment entry that is not described in detail on table 4. This adjustment was made for an increase of $3,236,800 in nonpersonal services, based on a debt service adjustment for FY 2014. This occurred because one loan in the fund has changed from interest only payments to principal payments in FY 2013, increasing the amount in FY 2014. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

The Schools Modernization Fund has no changes from the FY 2014 CSFL to the FY 2014 agency budget submission.

Mayor's Proposed Budget

The Schools Modernization Fund has no changes from the FY 2013 approved budget to the FY 2014 proposed budget.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table SM0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table SM0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**8,626**	**0.0**
Other CSFL Adjustments	Schools Modernization Fund	3,237	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**11,863**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**11,863**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**11,863**	**0.0**
Gross for SM0 - Schools Modernization Fund		**11,863**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

FY 2014 Proposed Budget Changes

The Repayment of Revenue Bonds' proposed FY 2014 gross budget is $7,823,585, which represents a 4.8 percent decrease from its FY 2013 approved gross budget of $8,222,000. The budget is comprised entirely of Dedicated Taxes funds.

Agency Budget Submission

Increase: The FY 2014 budget proposal for Dedicated Taxes funds reflects an increase of $2,256,585 that aligns the budget to debt service projections for Housing Production Trust Fund-related borrowing.

Mayor's Proposed Budget

Decrease: The FY 2014 budget for Dedicated Taxes funds reflects a decrease of $2,655,000 in debt service payments that aligns the budget to debt service projections.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table DT0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table DT0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
DEDICATED TAXES: FY 2013 Approved Budget and FTE		**8,222**	**0.0**
Increase: Cost Increase to align with debt service projections	Repayment of Revenue Bonds	2,257	0.0
DEDICATED TAXES: FY 2014 Agency Budget Submission		**10,479**	**0.0**
Decrease: Cost Decrease to align with revised debt service projections	Repayment of Revenue Bonds	-2,655	0.0
DEDICATED TAXES: FY 2014 Mayor's Proposed Budget		**7,824**	**0.0**
Gross for DT0 - Repayment of Revenue Bonds		**7,824**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Settlements and Judgments

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$24,336,912	$21,477,000	$21,292,448	-0.9

Settlements and Judgments provides fiscal resources to settle claims and lawsuits and pay judgments in most types of civil cases filed against the District of Columbia.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table ZH0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table ZH0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	21,477	24,337	21,477	21,292	-185	-0.9
Total for General Fund	**21,477**	**24,337**	**21,477**	**21,292**	**-185**	**-0.9**
Gross Funds	**21,477**	**24,337**	**21,477**	**21,292**	**-185**	**-0.9**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table ZH0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table ZH0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
40 - Other Services and Charges	21,477	24,337	21,477	21,292	-185	-0.9
Subtotal Nonpersonal Services (NPS)	**21,477**	**24,337**	**21,477**	**21,292**	**-185**	**-0.9**
Gross Funds	**21,477**	**24,337**	**21,477**	**21,292**	**-185**	**-0.9**

*Percent change is based on whole dollars.

Program Description

Settlements and Judgments operates through the following program:

Settlements and Judgments – addresses litigation against the District government. The fund is managed and administered by the District's Office of Risk Management. The authority to settle a case is limited to $500,000. For amounts greater than $500,000, the settlement decision rests with the Mayor.

Program Structure Change

Settlements and Judgments has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table ZH0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table ZH0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Settlement and Judgments								
(1100) Settlement and Judgments	24,337	21,477	21,292	-185	0.0	0.0	0.0	0.0
Subtotal (1000) Settlement and Judgments	**24,337**	**21,477**	**21,292**	**-185**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**24,337**	**21,477**	**21,292**	**-185**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

Settlements and Judgments proposed FY 2014 gross budget is $21,292,448, which represents a 0.9 percent decrease from its FY 2013 approved gross budget of $21,477,000. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

Settlements and Judgments' FY 2014 CSFL budget is $21,992,448, which represents a $515,448, or 2.4 percent, increase over the FY 2013 approved Local funds budget of $21,477,000.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for Settlements and Judgments included an adjustment entry that is not described in detail on table 4. This adjustment was made for an increase of $515,448 in nonpersonal services, based on the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as this were categorized as "other adjustments".

Agency Budget Submission

Settlements and Judgments has no changes from the FY 2014 CSFL to the FY 2014 agency budget submission.

Mayor's Proposed Budget Submission

Transfer Out: Settlements and Judgment's proposed budget includes a reduction of $700,000 in Local funds, which had been used to support the development of a document management system for the Office of the Attorney General of the District of Columbia (OAG). The development and implementation of a large-scale document management and litigation support system was included in the court ordered settlement of a major case against the District. The development costs were eligible for payment from Settlements and Judgments. However, costs for the continued operation of the system will be funded by OAG.

An adverse judgment of $36,000,000 for the Fire and Emergency Medical Services Department, if one were issued, would require an increase to the budget in the amount of $36,000,000. In the proposed FY 2014 Budget Request Act of FY 2013, there is language that affirms the initial Congressional intent for making the overtime pay order ratification positive law and eliminates this potential liability.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table ZH0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table ZH0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**21,477**	**0.0**
Other CSFL Adjustments	Settlement and Judgments	515	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**21,992**	**0.0**
Transfer Out: To the Office of the Attorney General of the District of Columbia to support the continued operation of the document management system	Settlement and Judgments	-700	0.0
Increase: Projected for Fire and Emergency Medical Services Department potential judgment	Settlement and Judgments	36,000	0.0
Decrease: Budget Request Act affirms initial Congressional intent for overtime pay order ratification	Settlement and Judgments	-36,000	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**21,292**	**0.0**
Gross for ZH0 - Settlements and Judgments		**21,292**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

John A. Wilson Building Fund

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$3,457,866	$4,193,080	$4,494,500	7.2

The mission of the John A. Wilson Building Fund is to provide an efficient, clean, and safe working environment for District employees in a modernized century-old historic building. Easily accessible to the public, the Wilson Building is an emblem of District pride showcased on the elegant Pennsylvania Avenue corridor within the Federal Triangle, just blocks from the White House.

Culminating a five-year renovation, expansion, and restoration, the Wilson Building reopened to acclaim in late 2001. Built in 1904 and later named after the long-term District Council member and Chairman, the building had suffered from neglect and had to be closed in 1996. Preservation-minded District officials emerged with a redevelopment plan and, starting in 1996, the Wilson Building underwent a renovation based on plans from architect Shalom Baranes. The result is a modern workplace for District government that retains much of its historic flavor and texture.

Housed in the building are the Executive Office of the Mayor, the District Council, the Office of the Chief Financial Officer, and a number of other District agencies. The Wilson Building will serve the District for many years, while preserving a link to the past.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table ZZ0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table ZZ0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	3,566	3,458	4,193	4,494	301	7.2
Total for General Fund	**3,566**	**3,458**	**4,193**	**4,494**	**301**	**7.2**
Gross Funds	**3,566**	**3,458**	**4,193**	**4,494**	**301**	**7.2**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table ZZ0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table ZZ0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
30 - Energy, Comm. and Building Rentals	868	905	1,151	865	-286	-24.9
32 - Rentals - Land and Structures	1,358	1,289	0	0	0	N/A
34 - Security Services	1,340	1,256	1,457	1,844	387	26.5
35 - Occupancy Fixed Costs	0	8	1,585	1,786	201	12.7
Subtotal Nonpersonal Services (NPS)	**3,566**	**3,458**	**4,193**	**4,494**	**301**	**7.2**
Gross Funds	**3,566**	**3,458**	**4,193**	**4,494**	**301**	**7.2**

*Percent change is based on whole dollars.

Program Description

The John A. Wilson Building Fund operates through the following program:

John A. Wilson Building - provides office space for the Executive Office of the Mayor, the District Council, the Office of the Chief Financial Officer, and a number of other District agencies.

Program Structure Change

The John A. Wilson Building Fund has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table ZZ0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table ZZ0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Wilson Building								
(1100) Wilson Building	3,458	4,193	4,494	301	0.0	0.0	0.0	0.0
Subtotal (1000) Wilson Building	**3,458**	**4,193**	**4,494**	**301**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**3,458**	**4,193**	**4,494**	**301**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The John A. Wilson Building Fund's (WBF) proposed FY 2014 gross budget is $4,494,500, which represents a 7.2 percent increase over its FY 2013 approved gross budget of $4,193,080. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

The WBF's FY 2014 CSFL budget is $4,733,435, which represents a $540,355, or 12.9 percent, increase over the FY 2013 approved Local funds budget of $4,193,080.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for the WBF included an adjustment entry that is not described in detail on table 4. This adjustment was made for an increase of $540,355 in nonpersonal services to account for the Consumer Price Index factor of 2.4 percent. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

Decrease: The proposed FY 2014 Local budget decreased from the original Maximum Allowable Request Ceiling (MARC) of $4,733,435 by $238,935 for Energy-related fixed costs due to several energy-saving initiatives implemented by the Department of General Services to reduce consumption.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table ZZ0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table ZZ0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**4,193**	**0.0**
Other CSFL Adjustments	Wilson Building	540	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**4,733**	**0.0**
Decrease: Department of General Services implemented several energy-saving initiatives resulting in lower energy consumption.	Wilson Building	-239	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**4,494**	**0.0**
Gross for ZZ0 - John A. Wilson Building Fund		**4,494**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Workforce Investments

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$0	$0	$59,442,279	N/A

The mission of Workforce Investments is to pay compensation increases for nonunion and union District employees and Retirement Reform initiative costs.

The District budgets an amount for Workforce Investments for pay increases and reforms that are expected in the budgeted year but are not finalized. Employees covered and dollar amounts vary from year to year, depending on what compensation changes are final or still outstanding. In FY 2014, Workforce Investments includes the budget for a proposed Cost of Living Adjustment. The Office of Budget and Planning develops estimates for the Workforce Investments budget in consultation with the D.C. Department of Human Resources, the Office of Labor Relations and Collective Bargaining, the Mayor's Office of Budget and Finance, and the Office of the City Administrator.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table UP0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table UP0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	0	0	0	59,442	59,442	N/A
Total for General Fund	**0**	**0**	**0**	**59,442**	**59,442**	**N/A**
Gross Funds	**0**	**0**	**0**	**59,442**	**59,442**	**N/A**

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table UP0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table UP0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	0	0	0	45,049	45,049	N/A
12 - Regular Pay - Other	0	0	0	3,632	3,632	N/A
14 - Fringe Benefits - Current Personnel	0	0	0	10,762	10,762	N/A
Subtotal Personal Services (PS)	**0**	**0**	**0**	**59,442**	**59,442**	**N/A**
Gross Funds	**0**	**0**	**0**	**59,442**	**59,442**	**N/A**

*Percent Change is based on whole dollars.

Program Description
Workforce Investments operates through the following program:

Workforce Investments - Includes salary and benefits related to pay raises that are expected in the budgeted year but are not finalized.

Program Structure Change
Workforce Investments has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table UP0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides FY 2012 actual data.

Table UP0-3
(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Workforce Investments								
(1100) Workforce Investments	0	0	59,442	59,442	0.0	0.0	0.0	0.0
Subtotal (1000) Workforce Investments	**0**	**0**	**59,442**	**59,442**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**0**	**0**	**59,442**	**59,442**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

Workforce Investment's proposed FY 2014 gross budget is $59,442,279, compared to its FY 2013 approved gross budget of $0. The budget is comprised entirely of Local funds.

Mayor's Proposed Budget

Increase: The FY 2014 budget proposal for Local funds reflects an increase of $56,884,298 to cover the Local funds portion for a Cost of Living Adjustment for salaries of various District agency staff. For more information about the non-Local funds portion of the COLA allocation, please see the agency chapter contained in Volumes 2 and 3 (Agency Budget Chapters – Part I and II) of the FY 2014 Proposed Budget and Financial Plan.

Transfer-In: A transfer of personal service savings from the D.C. Fire and Emergency Medical Services Department in the amount of $2,557,981 to support the proposed cost of living adjustment (COLA).

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table UP0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table UP0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**0**	**0.0**
Increase: Cost of Living Adjustment	Multiple Agencies	56,884	0.0
Transfer In: From D.C. FEMS for proposed Cost of Living Adjustment	Workforce Investments	2,558	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**59,442**	**0.0**
Gross for UP0 - Workforce Investments		**59,442**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Non-Departmental

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$0	$34,161,060	$8,406,146	-75.4
FTE	0.0	40.0	40.0	0.0

The mission of Non-Departmental is to budget for anticipated costs that were not allocated to specific agencies during the development of the proposed budget to ensure that specific use requirements are met.

Use of a Non-Departmental account is a common practice to include specific costs in the budget, while providing the flexibility to project and allocate these costs. Use of Non-Departmental improves budget formulation by ensuring that certain use criteria are met by agencies before the funds are released to those agencies.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table DO0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table DO0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	0	0	9,000	2,000	-7,000	-77.8
Special Purpose Revenue Funds	0	0	25,161	6,406	-18,755	-74.5
Total for General Fund	**0**	**0**	**34,161**	**8,406**	**-25,755**	**-75.4**
Gross Funds	**0**	**0**	**34,161**	**8,406**	**-25,755**	**-75.4**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table DO0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table DO0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	0.0	0.0	40.0	40.0	0.0	0.0
Total for General Fund	**0.0**	**0.0**	**40.0**	**40.0**	**0.0**	**0.0**
Total Proposed FTEs	**0.0**	**0.0**	**40.0**	**40.0**	**0.0**	**0.0**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table DO0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table DO0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	0	0	1,660	1,660	0	0.0
14 - Fringe Benefits - Current Personnel	0	0	340	340	0	0.0
Subtotal Personal Services (PS)	**0**	**0**	**2,000**	**2,000**	**0**	**0.0**
50 - Subsidies and Transfers	0	0	32,161	6,406	-25,755	-80.1
Subtotal Nonpersonal Services (NPS)	**0**	**0**	**32,161**	**6,406**	**-25,755**	**-80.1**
Gross Funds	**0**	**0**	**34,161**	**8,406**	**-25,755**	**-75.4**

*Percent change is based on whole dollars.

Program Description

Non-Departmental operates through the following program:

Non-Departmental - budgets for anticipated costs not allocated to agencies.

Program Structure Change

Non-Departmental has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table DO0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table DO0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Non-Departmental								
(1100) Non-Departmental	0	34,161	8,406	-25,755	0.0	40.0	40.0	0.0
Subtotal (1000) Non-Departmental	**0**	**34,161**	**8,406**	**-25,755**	**0.0**	**40.0**	**40.0**	**0.0**
Total Proposed Operating Budget	**0**	**34,161**	**8,406**	**-25,755**	**0.0**	**40.0**	**40.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

Non-Departmental's proposed FY 2014 gross budget is $8,406,146, which represents a 75.4 percent decrease from its FY 2013 approved gross budget of $34,161,060. The budget is comprised of $2,000,000 in Local funds and $6,406,146 in Special Purpose Revenue funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

Non-Departmental's FY 2014 CSFL budget is $2,000,000, which represents a 77.8 decrease from the FY 2013 approved Local funds budget of $9,000,000.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for Non-Departmental included an adjustment entry that is not described in detail on table 5. The CSFL included the removal of $7,000,000 in one-time funding. Of this amount, $2,000,000 was included in FY 2013 to partially fund the potential disallowance by the federal Department of Education of the $200 per pupil of federal payment funds that the District used to fund the $3,000 Public Charter Schools facilities allotment, and $5,000,000 was included for projected costs related to the potential sale of a District building.

Agency Budget Submission

Cost Decrease: In Special Purpose Revenue funds, the budget is initially adjusted to $0 to remove the FY 2013 estimate of $25,161,060 in unbudgeted Special Purpose Revenue.

Mayor's Proposed Budget

Transfer-In: In Special Purpose Revenue funds, otherwise unbudgeted FY 2014 revenues of $6,406,146 are added so that the District has budget authority for the full amount of its certified revenues.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table DO0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table DO0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**9,000**	**40.0**
Removal of One-Time Funding	Non-Departmental	-7,000	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**2,000**	**40.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**2,000**	**40.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget and FTE		**2,000**	**40.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**25,161**	**0.0**
Decrease: Eliminate appropriations for Non-Departmental	Non-Departmental	-25,161	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**0**	**0.0**
Transfer In: Budget authority for unanticipated Special Purpose Revenue expenditures	Non-Departmental	6,406	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget and FTE		**6,406**	**0.0**
Gross for DO0 - Non-Departmental		**8,406**	**40.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Emergency Planning and Security Fund

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$9,608,903	$24,700,000	$14,900,000	-39.7

The mission of the Emergency Planning and Security Fund (EPSF) is to record expenses for which federal funding has been approved under the authority found in the federal payment for "Emergency Planning and Security Costs in the District of Columbia" section of the District's annual Appropriations Act.

The costs shown below are generally related to:

- Providing public safety at events related to the presence of the Nation's Capital in the District;
- Providing response support to immediate and specific terrorist threats or attacks in the District; and
- Support for requests from the United States Secret Service.

The District of Columbia Appropriations Act, 2012, approved December 23, 2011 (P.L. 112-74), authorized a direct federal payment to the District in the amount of $14,900,000, available until expended, and continued the authorization for reimbursement of expenditures related to support requested by the Director of the United States Secret Service.

EPSF funds available in FY 2012 consisted of:	
Unexpended balance carried forward from FY 2011:	$1,462,697
FY 2012 approved budget:	$14,900,000
Total Available in FY 2012:	**$16,362,697**

The three tables below detail the FY 2012 EPSF activity:

1. **FY 2012 approved expenditures by agency:**

Agency	Amount
Metropolitan Police Department	$7,818,781
Fire and Emergency Medical Services	1,790,122
Total	**$9,608,903**

2. **FY 2012 approved expenditures by event:**

Event	Amount
Occupy DC	$2,143,841
MPD Demonstrations/events	1,974,652
Presidential Protection	1,965,970
FEMS: Hazmat/Federal Property	1,120,428
Presidential EMS Helicopter Landings	567,601
Presidential Inauguration	510,846
Foreign Dignitary Protection	468,899
Vice Presidential Protection	456,004
MPD Vehicular Costs	206,100
Presidential EMS Escort	84,428
Infrastructure surveillance	75,518
FEMS Demonstrations, events, other	17,665
Domestic Dignitary Protection	16,951
Total	**$9,608,903**

(Numbers may not add up due to rounding)

3. **FY 2012 approved expenditures by quarter:**

Quarter	Amount
1st Quarter	$ 2,674,215
2nd Quarter	2,701,935
3rd Quarter	1,976,486
4th Quarter	2,256,267
Total	**$9,608,903**

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table EP0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table EP0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
Federal Resources						
Federal Payments	13,507	9,609	24,700	14,900	-9,800	-39.7
Total for Federal Resources	**13,507**	**9,609**	**24,700**	**14,900**	**-9,800**	**-39.7**
Gross Funds	**13,507**	**9,609**	**24,700**	**14,900**	**-9,800**	**-39.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table EP0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table EP0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	13,507	9,609	24,700	14,900	-9,800	-39.7
Subtotal Nonpersonal Services (NPS)	**13,507**	**9,609**	**24,700**	**14,900**	**-9,800**	**-39.7**
Gross Funds	**13,507**	**9,609**	**24,700**	**14,900**	**-9,800**	**-39.7**

*Percent change is based on whole dollars.

Program Description

The Emergency Planning and Security Fund operates through the following program:

Emergency Planning and Security Cost - provides recordation of expenses for which federal reimbursement/payment has been approved under the authority found in the federal payment for Emergency Planning and Security Costs section of the District's annual Appropriations Act.

Program Structure Change

The Emergency Planning and Security Fund has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table EP0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table EP0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Emergency Planning and Security Cost								
(1100) Emergency Planning and Security Cost	9,609	24,700	14,900	-9,800	0.0	0.0	0.0	0.0
Subtotal (1000) Emergency Planning and Security Cost	**9,609**	**24,700**	**14,900**	**-9,800**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**9,609**	**24,700**	**14,900**	**-9,800**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

Decrease: The FY 2013 EPSF budget included a non-recurring federal payment of $9,800,00 to assist with allowable expenses associated with the Presidential Inauguration in January 2013, per the District of Columbia Appropriations Act, 2012, approved December 23, 2011 (P.L. 112-74), as extended by the Continuing Appropriations Resolution, 2013, approved September 28, 2012 (P.L. 112-175). Because that event will not occur in FY 2014, the budget is reduced by $9,800,000.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table EP0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table EP0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
FEDERAL PAYMENTS: FY 2013 Approved Budget and FTE		**24,700**	**0.0**
Decrease: Funding for Presidential Inauguration costs	Emergency Planning and Security Cost	-9,800	0.0
FEDERAL PAYMENTS: FY 2014 Agency Budget Submission		**14,900**	**0.0**
No Change		0	0.0
FEDERAL PAYMENTS: FY 2014 Mayor's Budget Submission		**14,900**	**0.0**
Gross for EP0 - Emergency Planning and Security Fund		**14,900**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Master Equipment Lease/Purchase Program

www.cfo.dc.gov
Telephone: 202-727-2476

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$49,790,699	$50,035,750	$42,676,892	-14.7

The mission of the Master Equipment Lease/Purchase Program (the program) is to provide District agencies with access to low cost, tax-exempt financing for short-term capital equipment needs. The program also enables the District to improve its asset/liability management by matching the useful life of the asset being financed to the amortization of the liability.

Equipment financed through the program must have a useful life of at least 5 years. The repayment (amortization) will not exceed the useful life of the equipment being financed. The maximum financing term that may be requested is 10 years. The program finances equipment such as rolling stock (e.g., automobiles, trucks, public safety vehicles) and computer hardware and software. Under the District of Columbia Home Rule Act, the District may issue various obligations to finance its capital needs.

Financing through the program begins with a financing company paying for the purchase of equipment for the District's use. The District makes lease payments to the financing company for such equipment, which are in effect principal and interest payments on the amount financed, and the District gains ownership of the equipment upon completion of the payments. As of September 30, 2012, the District had financed approximately $428 million of its capital equipment needs through the program.

Timely payments are necessary to satisfy the District's commitments to its investors and creditors and to maintain a good credit standing in the financial markets. Appropriations for the program are budgeted from Local funds in amounts sufficient to meet the required payments.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table ELO-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table ELO-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	48,247	49,791	50,036	42,677	-7,359	-14.7
Total for General Fund	**48,247**	**49,791**	**50,036**	**42,677**	**-7,359**	**-14.7**
Gross Funds	**48,247**	**49,791**	**50,036**	**42,677**	**-7,359**	**-14.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table ELO-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table ELO-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
80 - Debt Service	48,210	49,791	50,036	42,677	-7,359	-14.7
83 - Debt Service PRINC Refunded-GAAP	37	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	**48,247**	**49,791**	**50,036**	**42,677**	**-7,359**	**-14.7**
Gross Funds	**48,247**	**49,791**	**50,036**	**42,677**	**-7,359**	**-14.7**

*Percent change is based on whole dollars.

Program Description

Master Equipment Lease/Purchase Program operates through the following program:

Equipment Lease – provides financing for short-term capital equipment needs.

Program Structure Change

The Master Equipment Lease/Purchase Program has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table ELO-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides FY 2012 actual data.

Table ELO-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Equipment Lease								
(1100) Equipment Lease	49,791	50,036	42,677	-7,359	0.0	0.0	0.0	0.0
Subtotal (1000) Equipment Lease	**49,791**	**50,036**	**42,677**	**-7,359**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**49,791**	**50,036**	**42,677**	**-7,359**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Change

The Master Equipment Lease/Purchase Program's proposed FY 2014 gross budget is $42,676,892, which represents a 14.7 percent decrease from its FY 2013 approved gross budget of $50,035,750. The budget is comprised entirely of Local funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

The Master Equipment Lease/Purchase Program's FY 2014 CSFL budget is $40,285,177 which represents a $9,750,573, or 19.5 percent, decrease from the FY 2013 approved Local funds budget of $50,035,750.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for Master Equipment Lease/Purchase Program included an adjustment entry that is not described in detail on table 4. This adjustment was made for a decrease of $9,750,573 in nonpersonal services based on revised projections for debt service for FY 2014. During the development of the CSFL, some adjustments such as these were categorized as "other adjustments".

Agency Budget Submission

The Master Equipment Lease/Purchase Program has no changes from the FY 2014 CSFL to the FY 2014 agency budget submission.

Mayor's Proposed Budget

Increase: The FY 2014 budget for Local funds reflects an increase of $2,391,715 in debt service payments that aligns the budget to debt service projections.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table ELO-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table ELO-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**50,036**	**0.0**
Other CSFL Adjustments	Equipment Lease	-9,751	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**40,285**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**40,285**	**0.0**
Increase: To align with revised debt service cost projections	Equipment Lease	2,392	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**42,677**	**0.0**
Gross for ELO - Master Equipment Lease/Purchase Program		**42,677**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Emergency and Contingency Reserve Funds

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$0	$3,000,000	$5,500,000	83.3

The purpose of Emergency and Contingency Reserve Funds is to maintain the required fund balances established under section 450A of the District of Columbia Home Rule Act (D. C. Official Code, sec. 1-204.50a) for each fiscal year. The Emergency and Contingency Reserve Funds were established to provide for nonrecurring or unforeseen needs that arise during the fiscal year.

This agency is budgeted on an as-needed basis, to replenish the Emergency and Contingency Reserve Funds for allocations made from the funds in the previous years. The Emergency and Contingency Reserve Funds were established to provide for nonrecurring or unforeseen needs that arise during the fiscal year.

In FY 2005, the following changes were adopted:

- Modified the calculation of the Emergency and Contingency Reserve Funds by using prior year actual expenditures from Local funds as defined in the annual Comprehensive Annual Financial Report (CAFR), and removed expenditures related to payment of debt service from the calculation of actual expenditures.
- Changed the required funding levels from 7 percent to 6 percent (Emergency Reserve Fund at 2 percent and Contingency Reserve Fund at 4 percent); and
- Changed the replenishment requirements from 1 to 2 years, with no less than 50 percent replenished in the first year.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table SV0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table SV0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	0	0	750	5,500	4,750	633.3
Total for General Fund	**0**	**0**	**750**	**5,500**	**4,750**	**633.3**
Federal Resources						
Federal Grant Funds	0	0	2,250	0	-2,250	-100.0
Total for Federal Resources	**0**	**0**	**2,250**	**0**	**-2,250**	**-100.0**
Gross Funds	**0**	**0**	**3,000**	**5,500**	**2,500**	**83.3**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table SV0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table SV0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	0	0	3,000	5,500	2,500	83.3
Subtotal Nonpersonal Services (NPS)	**0**	**0**	**3,000**	**5,500**	**2,500**	**83.3**
Gross Funds	**0**	**0**	**3,000**	**5,500**	**2,500**	**83.3**

*Percent change is based on whole dollars.

Program Description

The Emergency and Contingency Reserve Funds operates through the following program:

Emergency and Contingency Reserve Funds – budgets for replenishment of the Funds for allocations made in previous years.

Program Structure Change

Emergency and Contingency Reserve Funds has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table SV0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table SV0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Six - Percent Cash Reserve								
(1100) Six - Percent Cash Reserve	0	3,000	5,500	2,500	0.0	0.0	0.0	0.0
Subtotal (1000) Six - Percent Cash Reserve	**0**	**3,000**	**5,500**	**2,500**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**0**	**3,000**	**5,500**	**2,500**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Emergency and Contingency Reserve Fund's FY 2014 gross budget is $5,500,000, which represents an 83.3 percent increase over its FY 2013 approved gross budget of $3,000,000.

Agency Budget Submission

Decrease: Local funds were reduced by $750,000 and Federal funds were reduced by $2,250,000 because of previous outstanding amount from the Contingency Reserve was repaid during the close of FY 2012.

Mayor's Proposed Budget

Increase: The proposed budget includes an increase of $5,500,000 in Local funds for repayment of the Contingency Cash Reserve Fund.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table SV0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table SV0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**750**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**750**	**0.0**
Decrease: Repaid during FY 2012 close	Six- Percent Cash Reserve	-750	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**0**	**0.0**
Increase: To fund the required Contingency Cash fund repayment	Six- Percent Cash Reserve	5,500	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**5,500**	**0.0**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**2,250**	**0.0**
Decrease: Repaid during FY 2012 close	Seven - Percent Cash Reserve	-2,250	0.0
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**0**	**0.0**
No Change		0	0.0
FEDERAL FUNDS: FY Mayor's 2014 Proposed Budget		**0**	**0.0**
Gross for SV0 - Emergency and Contingency Reserve Funds		**5,500**	**0.0**

Pay-As-You-Go Capital Fund

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$80,878,125	$35,802,765	$35,644,555	-0.4

The mission of the Pay-As-You-Go Capital Fund is to provide an additional funding source and offset long-term bond borrowing costs for capital projects.

Summary of Services

The Mayor and Council can request the use of Pay-As-You-Go (Paygo) Capital funds following the determination and certification by the Chief Financial Officer that the funds are available and necessary for the designated purpose. Operating funds may be transferred to the capital fund through a Pay-As-You-Go Capital funds budget transfer to support the Capital Improvements Plan, and the proposed FY 2014 budget includes such a transfer.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table PA0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table PA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	18,683	33,730	4,270	9,137	4,867	114.0
Special Purpose Revenue Funds	13,043	47,148	31,533	26,508	-5,025	-15.9
Total for General Fund	**31,726**	**80,878**	**35,803**	**35,645**	**-158**	**-0.4**
Gross Funds	**31,726**	**80,878**	**35,803**	**35,645**	**-158**	**-0.4**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table PA0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table PA0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	31,726	80,878	35,803	35,645	-158	-0.4
Subtotal Nonpersonal Services (NPS)	**31,726**	**80,878**	**35,803**	**35,645**	**-158**	**-0.4**
Gross Funds	**31,726**	**80,878**	**35,803**	**35,645**	**-158**	**-0.4**

*Percent change is based on whole dollars.

Program Description

The Pay-As-You-Go Capital Fund agency operates through the following program:

Pay-Go Capital – allows for the transfer of revenue and budget authority between the operating funds budget (General Fund) and the capital funds budget (Capital Improvements Fund).

Program Structure Changes

The Pay-As-You-Go Capital Fund has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table PA0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table PA0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Pay-Go Capital								
(1100) Pay-Go Capital	80,878	35,803	35,645	-158	0.0	0.0	0.0	0.0
Subtotal (1000) Pay-Go Capital	**80,878**	**35,803**	**35,645**	**-158**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**80,878**	**35,803**	**35,645**	**-158**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Pay-As-You-Go Capital fund's proposed FY 2014 gross funds budget is $35,644,555, which represents a 0.4 percent decrease from its FY 2013 approved gross budget of $35,802,765. The budget is comprised of $9,137,000 in Local funds and $26,507,555 in Special Purpose Revenue funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

Pay-As-You-Go Capital fund's FY 2014 CSFL budget is $0, which represents a $4,270,000, or 100 percent, decrease from the FY 2013 approved Local funds budget of $4,270,000.

Major CSFL Cost Drivers

The FY 2014 CSFL calculated for OCA included removal of $4,270,000 in one-time funding, which was used in FY 2013 for a transfer for the capital acquisition of specialized vehicles for the Metropolitan Police Department.

Agency Budget Submission

Increase: In Local funds, neighborhood investment will be accelerated by converting planned Tax Increment Financing borrowing to Paygo capital, enabling an addition of $5,137,000 to support a transfer to capital funds to District's Great Streets Initiative. In addition, $3,000,000 is transferred to capital for the new Integrated Tax System. Additional revenue from the federal Department of Transportation's (DOT) Payment-In-Lieu-of-Taxes (PILOT) of $1,000,000 is transferred for two projects: $700,000 for the District Department of Transportation's (DDOT) Greenspace project and $300,000 for the Department of Parks and Recreation (DPR) Yards Park project.

Decrease: In Special Purpose Revenue funds, a reduction of $5,025,210 due to lower Rights-of-Way Fee revenue to transfer to capital funds for the District's Local Transportation fund projects.

Mayor's Proposed Budget

The Pay-As-You-Go Capital fund has no changes to the FY 2014 Mayor's proposed budget.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table PA0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table PA0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**4,270**	**0.0**
Removal of One-Time Funding	Pay-Go Capital	-4,270	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**0**	**0.0**
Increase: Convert borrowing to Paygo capital	Pay-Go Capital	5,137	0.0
Increase: For the new Integrated Tax System project	Pay-Go Capital	3,000	0.0
Increase: To support the DDOT Greenspace project	Pay-Go Capital	700	0.0
Increase: For the DPR Yards Park project	Pay-Go Capital	300	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**9,137**	**0.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**31,533**	**0.0**
Decrease: Lower estimated revenue	Pay-Go Capital	-5,025	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**26,508**	**0.0**
No Change		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**26,508**	**0.0**
Gross for PA0 - Pay-As-You-Go Capital Fund		**35,645**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

District Retiree Health Contribution

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$109,800,000	$107,800,000	$107,800,000	0.0

The mission of District Retiree Health Contribution is to contribute to the funding of the District's other post-employment benefits (OPEB) liabilities.

District government retirees who were first employed after September 30, 1987 ("post-87") may obtain health insurance (pursuant to D.C. Code 1-622) and life insurance (pursuant to D.C. Code 1-623) from the District. The federal government is responsible for funding OPEB costs for District government retirees who were first employed prior to October 1, 1987 ("pre-87").

In 1999, the Council of the District of Columbia established the Annuitants' Health and Life Insurance Employer Contribution Trust Fund ("Trust Fund") to pay the District's portion of post-87 retirees' health and life insurance premiums. Through FY 2007, the District contributed to the Trust Fund from available funds. Beginning in FY 2008, the Governmental Accounting Standards Board requires state and local governments, including the District, to recognize any OPEB liability in their financial statements. The District is budgeting an actuarially determined annual OPEB contribution to gradually reduce its unfunded accrued liability. The proposed budget of the District Retiree Health Contribution represents the District's FY 2013 contribution to the funding of its OPEB liabilities.

The District passed permanent legislation effective in FY 2011 changing the calculation of its contribution to the cost of health, vision and dental insurance premiums for retirees and their dependents to a scale based on the amount of creditable service of the retiree, with a maximum contribution of 75 percent, the same contribution as for current employees.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table RH0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table RH0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	94,200	109,800	107,800	107,800	0	0.0
Total for General Fund	**94,200**	**109,800**	**107,800**	**107,800**	**0**	**0.0**
Gross Funds	**94,200**	**109,800**	**107,800**	**107,800**	**0**	**0.0**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table RH0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table RH0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	94,200	109,800	107,800	107,800	0	0.0
Subtotal Nonpersonal Services (NPS)	**94,200**	**109,800**	**107,800**	**107,800**	**0**	**0.0**
Gross Funds	**94,200**	**109,800**	**107,800**	**107,800**	**0**	**0.0**

*Percent change is based on whole dollars.

Program Description

The District Retiree Health Contribution operates through the following program:

District Retiree Health Contribution - provides the contribution to the funding of the District's OPEB liabilities.

Program Structure Change

The District Retiree Health Contribution has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table RH0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table RH0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) District Retiree Health Contribution								
(1100) District Retiree Health Contribution	109,800	107,800	107,800	0	0.0	0.0	0.0	0.0
Subtotal (1000) District Retiree Health Contribution	**109,800**	**107,800**	**107,800**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**109,800**	**107,800**	**107,800**	**0**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The District Retiree Health Contribution has no changes from the FY 2013 approved budget to the FY 2014 proposed budget.

Baseball Transfer - Dedicated Taxes

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$55,230,643	$0	$0	N/A

Baseball Transfer – Dedicated Taxes contains no funding in the FY 2014 proposed budget. This fund was abolished in the FY 2013 Approved Budget.

The taxes collected under the Baseball Transfer – Dedicated Tax (portions of Sales, Public Utility, and Toll Telecommunication Taxes, as well as the Baseball Gross Receipts Tax) will no longer be budgeted in the General Fund. Those revenues will be directly deposited into the Ballpark Revenue Fund, a Special Revenue fund whose budget is included within the Enterprise and Other appropriation title.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table BO0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table BO0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Dedicated Taxes	30,336	55,231	0	0	0	N/A
Total for General Fund	**30,336**	**55,231**	**0**	**0**	**0**	**N/A**
Gross Funds	**30,336**	**55,231**	**0**	**0**	**0**	**N/A**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table BO0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table BO0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	30,336	55,231	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	**30,336**	**55,231**	**0**	**0**	**0**	**N/A**
Gross Funds	**30,336**	**55,231**	**0**	**0**	**0**	**N/A**

*Percent change is based on whole dollars.

Program Description

The Baseball Transfer – Dedicated Taxes operates through the following program:

For information regarding the establishment and purpose of the Ballpark Revenue Fund, please refer to that chapter in this volume.

Program Structure Change

The Baseball Transfer – Dedicated Taxes has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table BO0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table BO0-3
(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Baseball Transfer - Dedicated Tax								
(1100) Baseball Transfer - Dedicated Tax	55,231	0	0	0	0.0	0.0	0.0	0.0
Subtotal (1000) Baseball Transfer - Dedicated Tax	**55,231**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**55,231**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

Highway Transportation Fund - Transfers

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$39,432,294	$36,472,179	$40,306,243	10.5

The Highway Transportation Fund - Transfers agency records the transfer of motor fuel tax and Rights-of-Way revenues from the District's General Fund to the Highway Trust Fund.

Summary of Services

This agency reflects the flow of the dedicated revenues through the General Fund and was first budgeted in FY 2010, when it included motor fuel and parking taxes. Starting in FY 2012, parking taxes no longer went to the Highway Trust Fund, but a portion of Rights-of-Way revenue and the motor fuel tax are transferred. More information on the Highway Trust Fund is available in Appendix H of the FY 2014 - FY 2019 Capital Improvements Plan (Including the Highway Trust Fund).

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table KZ0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KZ0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Dedicated Taxes	30,001	22,778	23,750	21,780	-1,970	-8.3
Special Purpose Revenue Funds	0	16,654	12,722	18,526	5,804	45.6
Total for General Fund	**30,001**	**39,432**	**36,472**	**40,306**	**3,834**	**10.5**
Gross Funds	**30,001**	**39,432**	**36,472**	**40,306**	**3,834**	**10.5**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table KZ0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table KZ0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	30,001	39,432	36,472	40,306	3,834	10.5
Subtotal Nonpersonal Services (NPS)	**30,001**	**39,432**	**36,472**	**40,306**	**3,834**	**10.5**
Gross Funds	**30,001**	**39,432**	**36,472**	**40,306**	**3,834**	**10.5**

*Percent change is based on whole dollars.

Program Description

The Highway Transportation Fund – Transfers agency operates through the following program:

Transfer Tax to Highway Trust Fund – records the transfer of dedicated revenue to the local Highway Trust Fund.

This program contains the following 2 activities:

- **Transfer Motor Fuel Tax to Highway Trust Fund –** records the transfer of motor fuel tax revenue to the local Highway Trust Fund; and
- **Transfer Special Purpose Revenue Rights-of-Way Fees** - records the transfer of a portion of the Rights-of-Way revenue to the local Highway Trust Fund.

Program Structure Change

The Highway Transportation Fund – Transfers agency has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table KZ0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table KZ0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	**Actual FY 2012**	**Approved FY 2013**	**Proposed FY 2014**	**Change from FY 2013**	**Actual FY 2012**	**Approved FY 2013**	**Proposed FY 2014**	**Change from FY 2013**
(1000) Transfer Tax to Highway Trust Fund								
(1100) Transfer Motor Fuel Tax to Highway Trust Fund	22,778	23,750	21,780	-1,970	0.0	0.0	0.0	0.0
(1300) Special Purpose Revenue- (ROW)	16,654	12,722	18,526	5,804	0.0	0.0	0.0	0.0
Subtotal (1000) Transfer Tax to Highway Trust Fund	**39,432**	**36,472**	**40,306**	**3,834**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**39,432**	**36,472**	**40,306**	**3,834**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Highway Transportation Fund – Transfers agency's proposed FY 2014 gross budget is $40,306,243, which represents a 10.5 percent increase over its FY 2013 approved gross budget of $36,472,179. The budget is comprised of $21,780,000 in Dedicated Taxes funds and $18,526,243 in Special Purpose Revenue funds.

Agency Budget Submission

Increase: The FY 2014 budget proposal for Special Purpose Revenue funds includes an increase of $5,804,064 due to additional revenue projected for the Rights-of-Way (ROW) revenue contribution. This adjustment aligns the budget with the legislative requirement to keep the combined budget for the motor fuel tax and the ROW revenue contribution at not more than 22.0 percent of the budget for the Highway Trust Fund. This adjustment ensures funding for the local match needed for the Federal Highway Administration Grant program.

Decrease: The FY 2014 budget proposal for Dedicated Taxes reflects a reduction of $1,970,000 that aligns the budget with revenue projections for the motor fuel tax. This adjustment is in keeping with requirements for transfer of the revenue generated from the motor fuel tax to the Highway Trust Fund.

Mayor's Proposed Budget

The Highway Transportation Fund – Transfers has no changes from the FY 2014 agency budget submission to the Mayor's Proposed Budget.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table KZ0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table KZ0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
DEDICATED TAXES: FY 2013 Approved Budget and FTE		**23,750**	**0.0**
Decrease: Transfer motor fuel tax to Highway Trust Fund	Transfer Tax to Highway Trust Fund	-1,970	0.0
DEDICATED TAXES: FY 2014 Agency Budget Submission		**21,780**	**0.0**
No Changes		0	0.0
DEDICATED TAXES: FY 2014 Mayor's Proposed Budget		**21,780**	**0.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**12,722**	**0.0**
Increase: ROW revenue contribution	Transfer Tax to Highway Trust Fund	5,804	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**18,526**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**18,526**	**0.0**
Gross for KZ0 - Highway Transportation Fund - Transfers		**40,306**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Inaugural Expenses

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$0	$0	$0	N/A

The mission of the Inaugural Expenses agency is to consolidate expenses associated with the Presidential Inauguration.

On January 20, 2013, the inauguration of the nation's 44th President occurred in the District of Columbia. This event drew approximately 800,000 people to the District. In support of the event, the District of Columbia provided security, fire and emergency medical services, multi-agency coordination, reviewing stand construction services, public works and infrastructure support.

Reimbursement for the event will come from two federal sources. The first is the federal payment for Emergency Planning and Security Costs Fund agency found in the District of Columbia Appropriations Act. In the FY 2013 budget, $9.8 million was included in this agency for the inauguration.

The second source is reimbursement from the Federal Emergency Management Agency (FEMA). Once final expenses and reimbursements are determined, eligible expenses at each operating agency will be consolidated into the Inaugural Expenses agency. This process is expected to be completed by the end of FY 2013, and details of reimbursement will be provided in the FY 2015 Budget and Financial Plan.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table SB0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table SB0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
Federal Resources						
Federal Payments	0	0	0	0	0	N/A
Federal Grant Funds	0	0	0	0	0	N/A
Total for Federal Resources	**0**	**0**	**0**	**0**	**0**	**N/A**
Gross Funds	**0**	**0**	**0**	**0**	**0**	**N/A**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table SB0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table SB0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full Time	0	0	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	0	0	0	0	0	N/A
Subtotal Personal Services (PS)	**0**	**0**	**0**	**0**	**0**	**N/A**
50 - Subsidies and Transfers	0	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	**0**	**0**	**0**	**0**	**0**	**N/A**
Gross Funds	**0**	**0**	**0**	**0**	**0**	**N/A**

*Percent change is based on whole dollars.

FY 2014 Proposed Budget Changes

Inaugural Expenses had no changes from the FY 2013 approved budget to the FY 2014 proposed budget.

Convention Center Transfer - Dedicated Taxes

www.dcconvention.com
Telephone: 202-249-3000

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$101,093,010	$106,729,000	$118,745,000	11.3

The Convention Center Transfer – Dedicated Taxes agency records the transfer of certain sales tax revenues from the District's General Fund to the Washington Convention and Sports Authority for the Walter E. Washington Convention Center.

This budget entity was established beginning in the FY 2010 budget and reflects the flow of the dedicated revenues to the Convention Center through the General Fund, as authorized by the District of Columbia Official Code: Division I, Title 10, Subtitle IV, Chapter 12.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table EZ0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table EZ0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	0	0	3,000	3,000	0	0.0
Dedicated Taxes	96,844	101,093	103,729	115,745	12,016	11.6
Total for General Fund	**96,844**	**101,093**	**106,729**	**118,745**	**12,016**	**11.3**
Gross Funds	**96,844**	**101,093**	**106,729**	**118,745**	**12,016**	**11.3**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table EZ0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table EZ0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	96,844	101,093	106,729	118,745	12,016	11.3
Subtotal Nonpersonal Services (NPS)	**96,844**	**101,093**	**106,729**	**118,745**	**12,016**	**11.3**
Gross Funds	**96,844**	**101,093**	**106,729**	**118,745**	**12,016**	**11.3**

*Percent change is based on whole dollars.

Program Description

Convention Center Transfer – Dedicated Taxes operates through the following program:

Transfer Sales Tax to Convention Center – records the transfer of revenue to the Walter E. Washington Convention Center.

Program Structure Change

Convention Center Transfer - Dedicated Taxes has no program structure changes in the FY 2014 Proposed Budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table EZ0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table EZ0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Transfer Tax to Convention Center								
(1100) Transfer Sales Tax to Convention Center	101,093	106,729	118,745	12,016	0.0	0.0	0.0	0.0
Subtotal (1000) Transfer Tax to Convention Center	**101,093**	**106,729**	**118,745**	**12,016**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**101,093**	**106,729**	**118,745**	**12,016**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

Convention Center Transfer – Dedicated Taxes' proposed FY 2014 gross budget is $118,745,000, which represents a 11.3 percent increase over its FY 2013 approved gross budget of $106,729,000. The budget is comprised of $3,000,000 in Local funds and $115,745,000 in Dedicated Taxes.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 4 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

The Convention Center Transfer – Dedicated Taxes' FY 2014 CSFL budget is $3,000,000, which represents no change from its FY 2013 approved Local funds budget.

Agency Budget Submission

Increase: The District's Office of Revenue Analysis forecasted a $12,016,000 increase in Dedicated Tax revenue for FY 2014.

Mayor's Proposed Budget

The Convention Center Transfer – Dedicated Taxes has no changes to the FY 2014 Mayor's proposed budget.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table EZ0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table EZ0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**3,000**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Current Services Funding Level Budget (CSFL)		**3,000**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**3,000**	**0.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**3,000**	**0.0**
DEDICATED TAXES: FY 2013 Approved Budget and FTE		**103,729**	**0.0**
Increase: To align the budget with projected revenue	Transfer Tax to Convention Center	12,016	0.0
DEDICATED TAXES: FY 2014 Agency Budget Submission		**115,745**	**0.0**
No Changes		0	0.0
DEDICATED TAXES: FY 2014 Mayor's Proposed Budget		**115,745**	**0.0**
Gross for EZ0 - Convention Center Transfer-Dedicated Taxes		**118,745**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

TIF and PILOT Transfer - Dedicated Taxes

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$54,493,783	$0	$0	N/A

The TIF and PILOT Transfer-Dedicated Taxes contains no funding in the FY 2014 proposed budget.

The taxes collected under the TIF and PILOT Transfer-Dedicated Taxes (portions of Sales and Property Taxes) will no longer be budgeted in the General Fund. Those revenues will be directly deposited into the TIF and PILOT Special Revenue Funds within the Enterprise and Other appropriation title.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table TZ0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table TZ0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Dedicated Taxes	58,254	54,494	0	0	0	N/A
Total for General Fund	58,254	54,494	0	0	0	N/A
Gross Funds	**58,254**	**54,494**	**0**	**0**	**0**	**N/A**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table TZ0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table TZ0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	58,254	54,494	0	0	0	0
Subtotal Nonpersonal Services (NPS)	**58,254**	**54,494**	**0**	**0**	**0**	**0**
Gross Funds	**58,254**	**54,494**	**0**	**0**	**0**	**0**

*Percent change is based on whole dollars.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table TZ0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table TZ0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Transfer Tax to TIF and PILOT								
(1100) Transfer Sales Tax to TIF and PILOT	31,365	0	0	0	0.0	0.0	0.0	0.0
(1200) Transfer Property Tax to TIF and PILOT	23,129	0	0	0	0.0	0.0	0.0	0.0
Subtotal (1000) Transfer Tax to TIF and PILOT	**54,494**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**54,494**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The TIF and PILOT Transfer-Dedicated Taxes contains no funding in the FY 2014 proposed budget.

H

Enterprise and Other Funds

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3. D.C. Lottery and Charitable Games Control Board (DC0).....H-11
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District of Columbia Water and Sewer Authority

www.dcwater.com
Telephone: 202-787-2000

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$13,475	$456,775,000	$479,543,000	5.0

The mission of the District of Columbia Water and Sewer Authority (DC Water) is to serve all of its customers with outstanding service by providing reliable and cost-effective water and wastewater services in accordance with best practices.

The District of Columbia Water and Sewer Authority was created by District law in 1996, with the approval of the United States Congress, as an independent authority of the District government with a separate legal existence. In 1996, regional participants in DC WASA (the former acronym for the water authority), including the District of Columbia, Montgomery and Prince George's counties in Maryland, and Fairfax County in Virginia, as well as the United States Congress, agreed to create an independent, multi-jurisdictional water and wastewater authority. In April 1996, the District of Columbia enacted the Water and Sewer Authority Establishment and Department of Public Works Reorganization Act of 1996, a statute that provided the groundwork for the Authority to become operationally independent beginning October 1, 1996. In recognition of changing times, in June 2010, the agency adopted a new logo and brand name, DC Water, while its official name remained District of Columbia Water and Sewer Authority. DC Water is governed by an 11-member regional Board of Directors and provides essential water and wastewater services to more than 2 million residents and businesses throughout the metropolitan region.

The Authority's FY 2014 Board-approved budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table LA0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table LA0-1
(dollars in thousands)

Appropriated Fund	FY 2011 Actual	FY 2012 Actual	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Special Purpose Revenue Funds	87	13	456,775	479,543	22,768	5.0
Total for General Fund	**87**	**13**	**456,775**	**479,543**	**22,768**	**5.0**
Gross Funds	**87**	**13**	**456,775**	**479,543**	**22,768**	**5.0**

*Percent change is based on whole dollars.

DC Water does not use the District's financial system for its transactions. For FY 2012 actual expenditures, see the FY 2012 District of Columbia Comprehensive Annual Financial Report.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table LA0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table LA0-2
(dollars in thousands)

Comptroller Source Group	FY 2011 Actual	FY 2012 Actual	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full-Time	0	0	88,077	88,926	849	1.0
14 - Fringe Benefits - Current Personnel	0	0	24,509	26,169	1,660	6.8
15 - Overtime Pay	0	0	5,210	5,359	149	2.9
Subtotal Personal Services (PS)	**0**	**0**	**117,796**	**120,454**	**2,658**	**2.3**
20 - Supplies and Materials	0	0	31,360	32,909	1,549	4.9
30 - Energy, Comm. and Building Rentals	0	0	36,921	34,011	-2,910	-7.9
40 - Other Services and Charges	0	0	33,649	31,513	-2,136	-6.3
41 - Contractual Services - Other	0	0	82,350	84,093	1,743	2.1
50 - Subsidies and Transfers	0	0	24,315	25,181	866	3.6
70 - Equipment and Equipment Rental	0	0	993	993	0	0.0
80 - Debt Service	87	13	129,391	150,389	20,998	16.2
Subtotal Nonpersonal Services (NPS)	**87**	**13**	**338,979**	**359,089**	**20,110**	**5.9**
Gross Funds	**87**	**13**	**456,775**	**479,543**	**22,768**	**5.0**

*Percent change is based on whole dollars.

Note: DC Water does not use the District's financial system for its transactions. For FY 2012 actual expenditures, see the FY 2012 District of Columbia Comprehensive Annual Financial Report.

Program Description

DC Water's priority is to provide clean and safe water to the residents, businesses, and visitors in its service area. The agency maintains a strong emphasis on water quality, which involves an annual flushing program, regulatory and voluntary water quality testing, ongoing system upgrades, and lead service line replacements. DC Water has a strong relationship with the U.S. Army Corps of Engineers' Washington Aqueduct to ensure that the water treatment process is optimal for delivering high water quality throughout the year. As a concerted effort to ensure the quality of the water DC Water delivers, DC Water meets or exceeds federal health and safety standards. Both DC Water and the Washington Aqueduct closely and routinely monitor numerous water quality parameters outside of the regulated areas to optimize the quality of water delivered to customers. Hundreds of samples are collected and analyzed each month from various locations, including residences, commercial buildings, schools, and day care facilities.

An annual Water Quality Report is published each year to communicate with customers and explain where the water comes from, what is in the water, how the water is treated, and how it is distributed to various homes and businesses. The DC Water Distribution system entails 1,300 miles of water pipe, four pumping stations, five reservoirs, three water tanks, 36,000 valves, and more than 9,000 public fire hydrants. In FY 2012, DC Water pumped an average of 101 million gallons of water per day and stored 61 million gallons of treated water at its eight facilities. An additional 49 million gallons are stored by the Washington Aqueduct.

Sanitary Sewer and Stormwater System - Sewer service is another core DC Water program. This program provides for the operation and maintenance of the combined sewer system in the District, which collects and transports wastewater and stormwater flows to treatment and authorized discharge points as well as the separated sanitary sewers in the District. DC Water operates 1,800 miles of sanitary and combined sewers, 22 flow-metering stations, 9 off-site wastewater pumping stations, 16 stormwater pumping stations, 12 inflatable dams, and a swirl facility. Stormwater activities within the separated sanitary and storm sewer areas are managed under legislation and federal permit by the District of Columbia Department of the Environment. The sanitary sewer program has several major capital improvement projects, including the Combined Sewer Overflow Long Term Control Project.

Wastewater Treatment System - Wastewater treatment services are provided at Blue Plains Plant to over 1.7 million people in DC Water's service area. Wastewater treatment includes liquid process facilities that provide treatment for both sanitary wastewater flows and peak storm flows originating in the sanitary and combined sewer systems, respectively, along with solids processing facilities that treat the residual solids removed by the liquid process facilities. Blue Plains is rated for an average flow of 370 million gallons per day (MGD), and it is required by its National Pollutant Discharge Elimination System (NPDES) permit to treat a peak flow rate of 740 MGD through the complete treatment process for up to four hours and continuous peak complete treatment flows of 511 MGD thereafter. The plant treats these flows to a level that meets one of the most stringent NPDES discharge permits in the United States. Additionally, up to 336 MGD of storm water flow must receive partial treatment, resulting in a total plant capacity of 1,076 MGD.

The District was the first regional signatory of the 1987 Chesapeake Bay Agreement (reducing nitrogen by 40 percent) to meet its voluntary commitment due to significant improvements by DC Water at Blue Plains. Blue Plains has been lauded on several occasions for its efficient wastewater treatment plant operations by the National Association of Clean Water Agencies due to its excellent record of compliance with federal regulations. DC Water continues to implement its combined sewer overflow long-term control plan (also referred to as the Clean Rivers Project), which, when fully implemented, will significantly reduce sewer overflows, resulting in improved water quality and significant reduction in debris in the national capital's waterways.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table LA0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table LA0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) WASA								
(1100) WASA	13	456,775	479,543	22,768	0.0	0.0	0.0	0.0
Subtotal (1000) WASA	**13**	**456,775**	**479,543**	**22,768**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**13**	**456,775**	**479,543**	**22,768**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: DC Water does not use the District's financial system for its transactions. For FY 2012 actual expenditures, see the FY 2012 District of Columbia Comprehensive Annual Financial Report.

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website, and the DC Water website at www.dcwater.com.

Program Structure Change

DC Water has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Budget Changes

The Water and Sewer Authority's (DC Water) FY 2014 gross budget is $479,543,000, which represents a 5.0 percent increase over the FY 2013 approved budget of $456,775,000. The budget is comprised entirely of Special Purpose Revenue funds.

Agency Budget Submission

On January 3, 2013, DC Water's Board of Directors voted to approve its FY 2014 budget, which is a net increase of $22,768,000 over the FY 2013 approved budget. This is the result of projected increases in operating costs.

Increase: The following adjustments were made to the agency's budget: $20,998,000 for the projected debt service payment; a net increase of $2,658,000 for personal services; $1,743,000 for Contractual Services; $1,549,000 for Chemical Supplies and Materials; and $866,000 for the Payment-in-Lieu-of-Taxes (PILOT) to the District of Columbia Right-of-Ways fees.

Decrease: In order to properly align the budget with programmatic needs, DC Water reduces $4,036,000 from its utilities and $1,010,000 from the water purchase budget.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table LA0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table LA0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**456,775**	**0.0**
Increase: Cover projected additional costs for debt service payments	WASA	20,998	0.0
Increase: Funding to cover projected personal services costs	WASA	2,658	0.0
Increase: Ensure that the proposed budget covers additional contractual services costs	WASA	1,743	0.0
Increase: Funding for chemical supplies and materials	WASA	1,549	0.0
Increase: Funding in Subsidies and Transfers for Payment-in-Lieu-of-Taxes (PILOT)	WASA	866	0.0
Decrease: Align the budget with projections for utilities costs	WASA	-4,036	0.0
Decrease: Align the budget with projections for water purchases	WASA	-1,010	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**479,543**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**479,543**	**0.0**
Gross for LA0 - Water and Sewer Authority		**479,543**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Washington Aqueduct

washingtonaqueduct.nab.usace.army.mil
Telephone: 202-764-0008

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	0	$63,041,261	$64,591,817	2.5

Note: *Washington Aqueduct does not use the District's financial system for its actual transactions.*

The mission of Washington Aqueduct is to collect, purify, and pump an adequate supply of potable water to the distribution system managed by the District of Columbia Water and Sewer Authority (DC Water), Arlington County, and the City of Falls Church, Virginia.

The agency plans to fulfill its mission by achieving the following strategic goals:

- Provide an adequate supply of high quality potable water;
- Provide potable water at an equitable, economical rate that covers all costs; and
- Protect the drinking water consumer from both microbial risk and adverse health effects due to chemicals in the drinking water.

Washington Aqueduct owns and operates intake facilities on the Potomac River at Great Falls and Little Falls, Maryland. Washington Aqueduct also owns and operates two 10-mile gravity conduit systems with a combined 200 million gallon per day (mgd) capacity, a 525-mgd raw water pumping station and transmission system, two major treatment plants with 320-mgd capacity, three booster pumping stations, a 480-mgd finished water pumping station, seven finished storage reservoirs, and many large diameter transmission mains.

Washington Aqueduct is owned and operated by the U.S. Army Corps of Engineers and is governed by a Wholesale Customer Board. It sells water to three wholesale customers: DC Water; Arlington County, Virginia; and the City of Falls Church, Virginia. In FY 2012, Washington Aqueduct pumped 51.0 billion gallons of purified water to its customers. In Fiscal Years 2013 and 2014, Washington Aqueduct projects the production and supply of water to its customers to be approximately 50.4 billion gallons and 50.0 billion gallons, respectively.

Washington Aqueduct does not receive appropriated funding from the District of Columbia or the federal government.

DC Water funds the District of Columbia's portion of the costs of the Washington Aqueduct. As a wholesale customer, DC Water purchases potable water and makes payments to Washington Aqueduct based on the number of gallons provided. Washington Aqueduct charges a rate based on water sale agreements with DC Water, Arlington County, and the City of Falls Church. The individual wholesale customers are responsible for water distribution.

Water Quality

Water being produced by Washington Aqueduct treatment plants has consistently met and surpassed all Environmental Protection Agency (EPA) drinking water standards. The corrosion control program to protect customers from the possibility of lead leaching from pipes and fixtures continues to work very well. As part of the Optimal Corrosion Control Treatment specified by EPA, Washington Aqueduct has added a new chemical system to ensure that the pH of the water stays very stable and meets the very tight pH range of 7.7 +/- 0.1 pH units specified by EPA.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table LB0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2012 actual expenditures.

Table LB0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund					
Special Purpose Revenue Funds	0	63,041	64,592	1,551	2.5
Total for General Fund	**0**	**63,041**	**64,592**	**1,551**	**2.5**
Gross Funds	**0**	**63,041**	**64,592**	**1,551**	**2.5**

*Percent change is based on whole dollars.

Notes:

1) Washington Aqueduct does not use the District's financial system for its actual transactions.
2) If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source in the FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table LB0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2012 actual expenditures.

Table LB0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	0	63,041	64,592	1,551	2.5
Subtotal Nonpersonal Services (NPS)	**0**	**63,041**	**64,592**	**1,551**	**2.5**
Gross Funds	**0**	**63,041**	**64,592**	**1,551**	**2.5**

*Percent change is based on whole dollars.

Note: Washington Aqueduct does not use the District's financial system for its actual transactions.

Program Description

The Washington Aqueduct operates through the following program:

Sale of Water – The main program at Washington Aqueduct is the sale of drinking water to its three customers for further distribution to the distribution systems they serve. The Wholesale Customer Board also approves Washington Aqueduct's budget. During Fiscal Years 2013 and 2014, the agency will pump an estimated 50.4 and 50.0 billion gallons of purified water to its customers, respectively.

Program Structure Change

The Washington Aqueduct has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table LB0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table LB0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Washington Aqueduct								
(1100) Washington Aqueduct	0	63,041	64,592	1,551	0.0	0.0	0.0	0.0
Subtotal (1000) Washington Aqueduct	**0**	**63,041**	**64,592**	**1,551**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**0**	**63,041**	**64,592**	**1,551**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Notes:

1) Washington Aqueduct does not use the District's financial system for its actual transactions.
2) For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity in the FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Washington Aqueduct's FY 2014 gross budget is $64,591,817, which represents a 2.5 percent increase over the FY 2013 approved budget of $63,041,261. The budget is comprised entirely of Special Purpose Revenue funds.

Agency Budget Submission

Increase: The agency's FY 2014 budget includes the following increases: $1,350,556 in operations and maintenance costs due to new service contracts for finished water reservoir cleaning, maintenance for two dredges and centrifuges, and slight increases for inflation of chemical prices and contracts, partially offset by lower debt service payments; and $200,000 in pay-as-you-go capital improvements. The specific capital projects contained in the Fiscal Year 2014 budget include the McMillan North Clearwell Maintenance and Improvements; Visitors' Center Exhibits; Dalecarlia Pump Station Mechanical Upgrades; Dalecarlia Chemical Building Electrical Upgrades; Georgetown Reservoir Buildings, Dalecarlia East Filter Building, Maintenance Building, Ancillary McMillan Buildings, and Intake Building Renovations.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue type

Table LB0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table LB0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**63,041**	**0.0**
Increase: Budget with projected expenses	Washington Aqueduct	1,351	0.0
Increase: Projected Pay-as-you-go capital improvement payment	Washington Aqueduct	200	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**64,592**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**64,592**	**0.0**
Gross for LB0 - Washington Aqueduct		**64,592**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

D.C. Lottery and Charitable Games Control Board

www.lottery.dc.gov
Telephone: 202-645-8000

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$249,600,253	$250,000,000	$253,000,000	1.2
FTEs	71.7	77.0	72.0	-6.5

The mission of the D.C. Lottery and Charitable Games Control Board (DCLB) is to generate revenue for the District's General Fund through the sale of lottery games and to regulate charitable gaming.

Since its inception in 1982, DCLB has contributed over $1.7 billion to the District's General Fund. The DCLB annual transfer to the General Fund remains a vital component in aiding the city's economy, thereby benefiting all residents of the District of Columbia. The General Fund supports services such as education, recreation and parks, public safety, housing, and senior and child services. The DCLB directly benefits its players by paying out more than 50 percent of annual sales in prize money. It also directly benefits local businesses by providing commissions to retailers licensed to sell D.C. Lottery games and offering contracting opportunities.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table DC0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table DC0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Special Purpose Revenue Funds	231,892	249,600	250,000	253,000	3,000	1.2
Total for General Fund	**231,892**	**249,600**	**250,000**	**253,000**	**3,000**	**1.2**
Gross Funds	**231,892**	**249,600**	**250,000**	**253,000**	**3,000**	**1.2**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table DC0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table DC0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Special Purpose Revenue Funds	73.3	71.7	77.0	72.0	-5.0	-6.5
Total for General Fund	**73.3**	**71.7**	**77.0**	**72.0**	**-5.0**	**-6.5**
Total Proposed FTEs	**73.3**	**71.7**	**77.0**	**72.0**	**-5.0**	**-6.5**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table DC0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table DC0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full-Time	5,753	5,729	6,169	6,020	-149	-2.4
12 - Regular Pay - Other	30	17	84	80	-4	-5.0
13 - Additional Gross Pay	89	81	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	1,128	1,122	1,337	1,341	4	0.3
15 - Overtime Pay	21	22	123	123	0	0.0
Subtotal Personal Services (PS)	**7,021**	**6,971**	**7,712**	**7,563**	**-149**	**-1.9**
20 - Supplies and Materials	58	40	118	118	0	0.0
30 - Energy, Comm. and Building Rentals	288	50	135	338	203	150.4
31 - Telephone, Telegraph, Telegram, Etc.	188	286	294	323	30	10.1
32 - Rentals - Land and Structures	2,262	2,262	2,403	2,525	123	5.1
33 - Janitorial Services	5	11	0	0	0	N/A
34 - Security Services	16	17	17	17	0	0.0
35 - Occupancy Fixed Costs	7	11	16	16	0	0.0
40 - Other Services and Charges	15,790	16,545	17,442	17,478	35	0.2
41 - Contractual Services - Other	3,295	2,971	3,938	4,028	90	2.3
50 - Subsidies and Transfers	202,804	220,121	217,550	220,218	2,668	1.2
70 - Equipment and Equipment Rental	157	315	374	374	0	0.0
Subtotal Nonpersonal Services (NPS)	**224,871**	**242,629**	**242,288**	**245,437**	**3,149**	**1.3**
Gross Funds	**231,892**	**249,600**	**250,000**	**253,000**	**3,000**	**1.2**

*Percent change is based on whole dollars.

Program Description

The D.C. Lottery and Charitable Games Control Board operates through the following 5 programs:

Gaming Operations – provides support services to lottery retail agents and the gaming public so that they can benefit from the portfolio of games offered by DCLB.

This program contains the following 6 activities:

- **Marketing** – provides advertising and promotional information to eligible players. The goal is to attract eligible players to purchase lottery tickets so that they may enjoy the entertainment value offered by the D.C. Lottery and Charitable Games Control Board's portfolio of games;
- **Sales Department (Trade Development)** – provides sales goals and retail development services to lottery retail agents. The goals are to assist lottery retail agents in reaching established minimum sales volume levels and to achieve sustained growth;
- **Draw Division** – provides draw-related services to the gaming public. The goal is to maintain the public trust through ensuring unbiased and random draws;
- **Licensing and Charitable Games** – provides licensing and regulatory compliance services to existing and prospective lottery retail agents and non-profit charitable organizations. The goals are to ensure that lottery retail agents and non-profit charitable organizations receive appropriate licenses to sell lottery products and conduct charitable gaming activities in accordance with the laws and regulations set forth by the District;
- **Information Technology** – provides technical coordination and oversight services to lottery retail agents, customers, and internal DCLB operations. The goals are for retail agents, customers and internal operations to deliver, play and provide an uncompromised portfolio of lottery products; and
- **Claim Center** – provides claims processing and gaming information services to the gaming public. The goals are for the public to redeem prizes and enjoy a positive gaming experience.

Instant Games – provides a portfolio of instant lottery games to the gaming public so that they can experience the entertainment value and potential reward of playing and winning with scratch-off style lottery tickets.

Online Games – provides online lottery-type games and services, which are lottery game tickets sold to the gaming public by lottery retail agents and video gaming machines, and played by the public at social settings targeted to the gaming public, so that the District can experience a steady source of revenue through the transfer of net proceeds from lottery sales.

This program contains the following 9 activities:

- **DC3 (Lucky Numbers), DC4, DC5, Powerball, Mega Millions, Hot Lotto, Keno, Race 2 Riches, and Instant Fast Play** – provides online (kiosk-based) lottery gaming experience for the gaming public so that they can experience the entertainment value of the DCLB's portfolio of games and potential rewards of playing and winning.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting

Program Structure Change

The D.C. Lottery and Charitable Games Control Board has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table DC0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides FY 2012 actual data.

Table DC0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program								
(1010) Human Resources	467	466	497	31	4.7	5.0	5.0	0.0
(1015) Executive Direction and Support	1,790	1,915	2,053	138	3.7	4.0	4.0	0.0
(1030) Property and Fleet Management	454	585	594	9	2.8	3.0	3.0	0.0
(1040) Information Technology	365	389	405	16	2.8	3.0	3.0	0.0
(1050) Financial Services	2,637	2,865	3,220	355	0.0	0.0	0.0	0.0
(1075) Security	730	931	845	-86	4.7	4.0	3.0	-1.0
(1080) Communications	412	585	470	-115	3.7	4.0	3.0	-1.0
Subtotal (1000) Agency Management Program	**6,854**	**7,735**	**8,082**	**347**	**22.4**	**23.0**	**21.0**	**-2.0**
(100F) Agency Financial Operations								
(110F) Budget Operations	83	86	90	5	0.9	1.0	1.0	0.0
(120F) Accounting Operations	529	575	606	30	5.6	6.0	6.0	0.0
(130F) Fiscal Officer	312	396	367	-29	2.8	3.0	3.0	0.0
Subtotal (100F) Agency Financial Operations	**923**	**1,057**	**1,062**	**6**	**9.3**	**10.0**	**10.0**	**0.0**
(2000) Instant Games								
(2100) Instant Games (Activity)	57,157	60,153	57,920	-2,234	0.0	0.0	0.0	0.0
Subtotal (2000) Instant Games	**57,157**	**60,153**	**57,920**	**-2,234**	**0.0**	**0.0**	**0.0**	**0.0**
(3000) On Line Games								
(3100) Lucky Numbers	50,575	49,759	50,630	871	0.0	0.0	0.0	0.0
(3200) Quick Cash	5,457	5,684	6,147	463	0.0	0.0	0.0	0.0
(3300) DC Four	62,597	60,602	62,425	1,823	0.0	0.0	0.0	0.0
(3400) DC Daily Six	0	0	0	0	0.0	0.0	0.0	0.0
(3600) Powerball	16,333	15,157	16,551	1,394	0.0	0.0	0.0	0.0
(3800) Keno	11,896	12,315	11,818	-497	0.0	0.0	0.0	0.0
(4200) Hot Lotto	2,619	3,316	3,305	-11	0.0	0.0	0.0	0.0
(4400) DC Five	14,344	14,209	15,132	922	0.0	0.0	0.0	0.0
(4600) Mega Million	10,139	8,999	8,512	-488	0.0	0.0	0.0	0.0
(4700) Race 2 Riches	6,810	6,631	7,093	462	0.0	0.0	0.0	0.0
Subtotal (3000) On Line Games	**180,770**	**176,672**	**181,611**	**4,940**	**0.0**	**0.0**	**0.0**	**0.0**

(Continued on next page)

Table DC0-4 (Continued)
(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(6000) Gaming Operations Program								
(6200) Marketing	902	849	1,037	187	6.5	7.0	8.5	1.5
(6300) Trade Development	978	1,283	938	-345	11.2	13.0	9.0	-4.0
(6400) Draw Division	406	444	473	29	5.1	5.5	5.5	0.0
(6500) Licensing and Charitable Games	597	655	699	44	5.6	6.0	6.0	0.0
(6600) Information Technology (Games)	907	1,001	1,029	29	9.8	10.5	10.0	-0.5
(6700) Claim Center	106	152	149	-3	1.9	2.0	2.0	0.0
Subtotal (6000) Gaming Operations Program	**3,895**	**4,384**	**4,324**	**-59**	**40.1**	**44.0**	**41.0**	**-3.0**
Total Proposed Operating Budget	**249,600**	**250,000**	**253,000**	**3,000**	**71.7**	**77.0**	**72.0**	**-5.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The D.C. Lottery and Charitable Games Control Board's (DCLB) proposed FY 2014 gross budget is $253,000,000, which represents a 1.2 percent increase over its FY 2013 approved gross budget of $250,000,000. The budget is comprised entirely of Special Purpose Revenue funds.

Based on DCLB projections, the FY 2014 projected transfer to the District's General fund is $63.5 million, an increase of $0.3 million from the approved FY 2013 transfer amount of $63.2 million. While the recovery from the national economic recession progresses at a modest rate, DCLB projects that the impact on lottery games will reverse from the recent downward trend of recent years. Also contributing to an increase in projected revenue, the Multi-State Lottery Association's (MUSL) decision in early 2012 to increase the cost of individual Powerball tickets from $1 to $2 did not have as negative an impact as previously projected. The increase in individual ticket costs allows for the likelihood of large jackpots, which increase the likelihood of greater participation in game play locally. While DCLB anticipates that game revenue will increase, the agency's budget also reflects a decrease in certain areas due to operational savings.

Agency Budget Submission

Increase: Within the On-Line Games program, a proposed increase of $5,104,640 reflects the offering of higher price-point games and greater prize payouts, as well as the expectation of higher prize payouts and greater participation by the gaming public. The Agency Management program reflects an increase of $352,647 primarily due to higher agency-managed fixed cost estimates. Personal services costs increases by $94,581 due to salary and step adjustments. An increase of $90,000 in Contractual Services costs within the Agency Management program is due to professional consultant services and administrative fees.

Decrease: Within the On-Line Games program, a proposed increase of $2,179,640 reflects the lower ticket sales for several games, reduced prize payouts and other related fees. The impact of operational savings to maximize the amount the DCLB transfers to the District's General fund results in a decrease of personal services costs by $462,229 and 5.0 FTEs.

Mayor's Proposed Budget

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in non-Local funds. This adjustment includes $218,890 in Special Purpose Revenue funds.

Decrease: Special Purpose Revenue funds are reduced by $218,890 to offset the proposed cost of living adjustment.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table DC0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table DC0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**250,000**	**77.0**
Increase: Projected games prize payouts, agent commissions and related costs	On Line Games	5,105	0.0
Increase: Operational and Fixed Costs adjustments	Agency Management Program	353	0.0
Increase: Administrative costs	Agency Management Program	90	0.0
Increase: Higher salaries and steps	Multiple Programs	95	0.0
Decrease: Projected lower ticket sales and reduced prize payouts	Instant Games	-2,180	0.0
Decrease: Savings due to a reduction of five positions	Multiple Programs	-462	-5.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**253,000**	**72.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	219	0.0
Decrease: To offset the proposed cost of living adjustment	Multiple Programs	-219	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**253,000**	**72.0**
Gross for DC0 - D.C. Lottery and Charitable Games Control Board		**253,000**	**72.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

District of Columbia Retirement Board

www.dcrb.dc.gov
Telephone: 202-343-3200

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$0	$30,338,398	$30,338,398	0.0
FTEs	0.0	52.0	56.2	8.1

Note: The District of Columbia Retirement Board does not use the District's financial system for its actual transactions.

The mission of the District of Columbia Retirement Board (DCRB) is to invest prudently the assets of the police officers, firefighters, and teachers of the District of Columbia, while providing those employees with retirement services.

Summary of Services

DCRB is an independent agency that has exclusive authority and discretion to manage and control the District's retirement funds for teachers, police officers, and firefighters (hereinafter referred to as the "Fund") pursuant to Section 1-711(a) of the District of Columbia Official Code. In 2005, the responsibility of administering the teachers', police officers' and firefighters' retirement programs was transferred to DCRB.

The federal government assumed the District's unfunded liability for the retirement plans of teachers, police officers, firefighters, and judges under provisions of the National Capital Revitalization and Self-Government Improvement Act of 1997. Under this law, the federal government pays the retirement benefits and death benefits, and a share of disability payments, for members for years of service earned up to the freeze date of June 30, 1997. The District of Columbia government is responsible for all subsequently earned benefits for the members of the retirement plans.

The DCRB Board of Trustees is comprised of 12 voting trustees: 3 appointed by the Mayor, 3 appointed by the District Council, and 6 elected by employee participation groups. The District's Chief Financial Officer or his designee serves as a non-voting, ex-officio member of the Board.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table DY0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table DY0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund					
Special Purpose Revenue Funds	0	30,338	30,338	0	0.0
Total for General Fund	**0**	**30,338**	**30,338**	**0**	**0.0**
Gross Funds	**0**	**30,338**	**30,338**	**0**	**0.0**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table DY0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table DY0-2

Appropriated Fund	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund					
Special Purpose Revenue Funds	0.0	52.0	56.2	4.2	8.1
Total for General Fund	**0.0**	**52.0**	**56.2**	**4.2**	**8.1**
Total Proposed FTEs	**0.0**	**52.0**	**56.2**	**4.2**	**8.1**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table DY0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table DY0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full-Time	49	4,292	5,079	788	18.4
12 - Regular Pay - Other	-8	120	0	-120	-100.0
13 - Additional Gross Pay	-2	186	204	19	10.1
14 - Fringe Benefits - Current Personnel	-38	1,220	1,323	103	8.4
15 - Overtime Pay	-2	64	10	-53	-83.5
Subtotal Personal Services (PS)	**0**	**5,880**	**6,617**	**736**	**12.5**
20 - Supplies and Materials	0	346	228	-118	-34.0
31 - Telephone, Telegraph, Telegram, Etc.	0	45	56	11	24.1
32 - Rentals - Land and Structures	0	1,550	1,702	152	9.8
34 - Security Services	0	6	13	7	121.1
40 - Other Services and Charges	0	20,726	20,009	-717	-3.5
41 - Contractual Services - Other	0	1,200	1,077	-123	-10.2
50 - Subsidies and Transfers	0	0	0	0	N/A
70 - Equipment and Equipment Rental	0	585	636	51	8.7
Subtotal Nonpersonal Services (NPS)	**0**	**24,458**	**23,721**	**-736**	**-3.0**
Gross Funds	**0**	**30,338**	**30,338**	**0**	**0.0**

*Percent change is based on whole dollars.

Program Description

The District of Columbia Retirement Board operates through the following program:

DCRB Agency Management – provides administrative support and the required tools to achieve operational and programmatic results.

This program contains the following 8 activities:

- **Board of Trustees** – determines the overall investment strategy for the Fund and monitors staff implementation of the strategy. The Board of Trustees' activity expenses are paid from the earnings derived from the Fund;
- **Executive** – provides executive direction for all activities to achieve the mission of the agency. Executive activity expenses are paid from two sources: (1) earnings derived from the Fund; and (2) reimbursements from the United States Department of the Treasury (Treasury) for services provided by DCRB for programs for which the federal government is responsible;
- **Investments** – manages all activities and resources dedicated to the investment of the assets of the Fund. Investment activity expenses are paid from the earnings derived from the Fund;

- **Benefits** – provides administrative services for members and timely and accurate payment of benefits to retirees and survivors. Benefits activity expenses are paid from two sources: (1) earnings derived from the Fund; and (2) reimbursements from the Treasury for services provided by DCRB for programs for which the federal government is responsible;
- **General Counsel** – provides legal support to the agency. General Counsel activity expenses are paid from the earnings derived from the Fund;
- **Operations** – provide operational and accounting support. Operations activity expenses are paid from two sources: (1) earnings derived from the Fund; and (2) reimbursements from Treasury for services provided by DCRB for programs for which the federal government is responsible;
- **Information Technology** – provides technology systems support to achieve programmatic results. Information Technology activity expenses are paid from the earnings derived from the Fund; and
- **Projects** – manages the special projects undertaken by the agency. Projects activity expenses are paid from the earnings derived from the fund.

Program Structure Change

The District of Columbia Retirement Board has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table DY0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table DY0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(3000) DCRB Agency Management								
(3001) Executive	-52	1,489	1,804	315	0.1	9.0	11.0	2.0
(3002) Investments	-44	15,853	14,031	-1,822	0.1	5.0	5.0	0.0
(3003) Trustees	0	584	500	-83	0.0	1.0	0.0	-1.0
(3004) General Counsel	-19	909	858	-52	0.0	3.0	3.0	0.0
(3005) Benefits	-70	2,257	2,026	-231	0.2	18.0	20.6	2.6
(3006) Operations	-48	1,690	3,417	1,728	0.0	9.0	9.6	0.6
(3007) Information Technology	-20	4,157	4,283	126	0.0	6.0	6.0	0.0
(3008) Projects	0	3,400	3,420	20	0.0	1.0	1.0	0.0
Subtotal (3000) DCRB Agency Management	**-254**	**30,338**	**30,338**	**0**	**0.5**	**52.0**	**56.2**	**4.2**
(9960) Year End Close								
(9961) Year End Close	254	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	**254**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**0**	**30,338**	**30,338**	**0**	**0.5**	**52.0**	**56.2**	**4.2**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The District of Columbia Retirement Board's (DCRB) proposed FY 2014 gross budget is $30,338,398, no change from its FY 2013 approved gross budget. The budget is comprised entirely of Special Purpose Revenue funds.

Agency Budget Submission

Increases: The proposed budget includes increases of $890,804 to adjust personal services to cover projected Fringe Benefits and support 4.2 new FTEs; $170,098 in Fixed Costs to primarily cover increased rental charges, as well as telephone and security costs; $50,839 in Equipment and Equipment Rental, for IT infrastructure and projects; and $18,767 in Additional Gross Pay to cover potential bonuses.

Decrease: The proposed budget includes decreases of $717,066 in Other Services and Charges due to a reduction in estimated investment fees that are tied to portfolio performance; $122,617 in Contractual Services – Other, to correspond with the decreased estimate provided by the U.S. Department of the Treasury for their System to Administer Retirement (STAR), which is the federal portion of what DCRB administers; $120,000 in Regular Pay – Other because the agency will no longer budget in this category for compensation for the Board of Trustee members; $117,725 in Supplies and Materials to reflect the actual cost of expenditures; and $53,100 in Overtime Pay due to a reduction in the schedule of planned Data Reclamation and Pension Information Management System projects.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table DY0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table DY0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**30,338**	**52.0**
Increase: To adjust personal services to cover Fringe Benefits and support additional personnel	DCRB Agency Management	891	4.2
Increase: To adjust fixed costs to primarily support increased rental charges, as well as, telephone, and security services	DCRB Agency Management	170	0.0
Increase: To support additional costs in Equipment and Equipment Rental	DCRB Agency Management	51	0.0
Increase: To provide for additional pay for current staff members	DCRB Agency Management	19	0.0
Decrease: To reduce Other Services and Charges due to a reduction in investment fees	DCRB Agency Management	-717	0.0
Decrease: To adjust for the decreased estimate for the agency's System to Administer Retirement (STAR)	DCRB Agency Management	-123	0.0
Decrease: To adjust personal services for the Board of Trustees compensation that is no longer budgeted in Regular Pay - Other	DCRB Agency Management	-120	0.0
Decrease: To more accurately reflect actual expenditures	DCRB Agency Management	-118	0.0
Decrease: To reflect a reduction in the Data Reclamation and Pension Information Management System projects	DCRB Agency Management	-53	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**30,338**	**56.2**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**30,338**	**56.2**
Gross for DY0 - District of Columbia Retirement Board		**30,338**	**56.2**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Washington Convention and Sports Authority

www.eventsdc.com
Telephone: 202-249-3000

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$0	$115,711,245	$114,334,739	-1.2

Note: WCSA does not use the District's financial system for its transactions. For FY 2012 actual expenditures, see the FY 2012 District of Columbia Comprehensive Annual Financial Report, page 56.

The mission of Events DC is to provide superior convention services to customers, promote the District as a venue for sports and entertainment activities, and serve as an economic engine to the nation's capital.

Sumary of Services

The Washington Convention Center Authority (WCCA), a corporate body and an independent authority of the District of Columbia government, was created pursuant to the "Washington Convention Center Authority Act of 1994," D.C. Law 10-188, effective September 28, 1994. Pursuant to the Fiscal Year 2010 Budget Support Second Emergency Act of 2009 and the Fiscal Year 2010 Budget Support Act, the District of Columbia Sports and Entertainment Commission was absorbed into, and became a program within, WCCA. Effective October 1, 2009, the event planning, community outreach and other administrative functions of the former Commission merged with the Washington Convention Center Authority to form a new organization known as the Washington Convention and Sports Authority (WCSA). The merger created one umbrella organization with a broadened charter for increasing economic development through the promotion of key sports and entertainment offerings as well as major national and international conventions, meetings and special events held in the District of Columbia. Also, as part of the merger, facility maintenance for the Robert F. Kennedy Memorial Stadium and the District of Columbia Armory, previously performed by the D.C. Sports and Entertainment Commission, was assumed by the Department of Real Estate Services, now the Department of General Services.

In June 2011, Washington Convention and Sports Authority launched a new brand name, "Events DC." The new brand entity fully encompasses the event experience in the city, elevates the organization's core assets and portfolio, and perhaps most importantly, aligns with the existing brands for Washington D.C. and the city's promotional arm, Destination DC.

The Events DC is governed by an 11-member Board of Directors who serves four-year terms. Two members, one of whom is the Chief Financial Officer of the District and the other of whom is designated by the Mayor, serve as voting ex-officio members. The remaining nine public members are appointed by the Mayor with the advice and consent of the Council of the District of Columbia and represent certain sectors of the community. No board member is permitted to serve more than two consecutive four-year terms. The Mayor appoints one public member as chairperson with the advice and consent of the Council.

For more information, please refer to District of Columbia Official Code: Division I, Title 10, Subtitle IV, Chapter 12, and also the budget chapter for Convention Center—Dedicated Tax Transfer.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table ES0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget.

Table ES0-1
(dollars in thousands)

Appropriated Fund		Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	0	0	0	3,000	3,000	N/A
Special Purpose Revenue Funds		0	115,711	111,335	-4,377	-3.8
Total for General Fund	**0**	**0**	**115,711**	**114,335**	**-1,377**	**-1.2**
Gross Funds	**0**	**0**	**115,711**	**114,335**	**-1,377**	**-1.2**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source,** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table ES0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget.

Table ES0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full-Time	0	14,772	15,411	639	4.3
12 - Regular Pay - Other	0	986	1,053	67	6.8
14 - Fringe Benefits - Current Personnel	0	4,435	4,624	189	4.3
15 - Overtime Pay	0	569	576	7	1.3
Subtotal Personal Services (PS)	**0**	**20,762**	**21,664**	**902**	**4.3**
20 - Supplies and Materials	0	528	587	60	11.3
30 - Energy, Comm. and Building Rentals	0	6,856	6,110	-746	-10.9
31 - Telephone, Telegraph, Telegram, Etc.	0	125	125	0	0.0
41 - Contractual Services - Other	0	16,384	14,860	-1,524	-9.3
50 - Subsidies and Transfers	0	20,001	21,133	1,133	5.7
60 - Land and Buildings	0	14,439	13,238	-1,201	-8.3
70 - Equipment and Equipment Rental	0	330	330	0	0.0
80 - Debt Service	0	36,287	36,287	0	0.0
Subtotal Nonpersonal Services (NPS)	**0**	**94,949**	**92,671**	**-2,279**	**-2.4**
Gross Funds	**0**	**115,711**	**114,335**	**-1,377**	**-1.2**

*Percent change is based on whole dollars.

Note: The agency presents its budgeted revenues and expenditures for the purpose of reporting. However, as a proprietary fund, under the current financial accounting structure, the agency's actual revenues and expenditures are not tracked in the District System of Accounting and Reporting (SOAR) and may not be shown in this chart or in the Comprehensive Annual Financial Report (CAFR).

Program Description

Although it appears as a single program in the District's financial system, the Washington Convention and Sports Authority operates through the following 3 programs:

Washington Convention Center Operations – provides for the operation of the Walter E. Washington Convention Center, in whole or in part, directly or under contract, and engages in such activities as deemed appropriate to promote trade shows, conventions, and other events. This program also constructs, equips, and maintains the facility.

The convention center opened in April 2003 and was later named in honor of the first Mayor of the District under the present Home Rule Charter. Since opening, it has hosted the following number of events per fiscal year:

Fiscal Year	Convention Center Events
2004	201
2005	185
2006	106
2007	150
2008	185
2009	204
2010	214
2011	231
2012	201

A total of 11.28 million people attended events at the Convention Center during the period of FY 2004 through FY 2012. Currently, the Convention Center has booked or tentatively booked approximately 506 events from 2013-2015. These events are projected to attract 1 million attendees every year.

The Center has a total of 2.3 million square feet of space, including 703,000 square feet of exhibit space; 118,670 square feet of meeting space (which is divisible into 77 meeting rooms); 44,000 square feet of retail space and street-level restaurants; and a 52,000-square-foot ballroom, which is one of the largest on the East Coast.

Sports, Entertainment, and Special Events – promotes attractions and the development of new events for the Robert F. Kennedy Memorial Stadium and the surrounding festival grounds, non-military events at the District of Columbia Armory, and sporting and entertainment events at other sites around the city. These events include the D.C. United Major League Soccer team, the Eagle Bank Bowl football game, Nations Football Classic, local athletic games, various concerts, and other events. The Department of General Services maintains the stadium and the armory through revenue collected from events, rent, advertising, and other sources of revenue derived from these facilities.

Carnegie Library at Mount Vernon Square – as a special event venue, the Carnegie Library showcases its versatility by hosting galas, weddings, receptions, holiday parties and press events. The Library is comprised of seven ornate rooms, including the L'Enfant Map Room, which features an illuminated floor map of Washington, D.C.

Program Structure Change

The Washington Convention and Sports Authority has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table ES0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget.

Table ES0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Washington Convention Center								
(1100) Washington Convention Center	0	115,711	114,335	-1,377	0.0	0.0	0.0	0.0
Subtotal (1000) WashingtonConvention Center	**0**	**115,711**	**114,335**	**-1,377**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**0**	**115,711**	**114,335**	**-1,377**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Events DC's (EDC) proposed FY 2014 gross budget is $114,334,739, which represents a 1.2 percent decrease from its FY 2013 approved budget of $115,711,245. The budget is comprised entirely of Special Purpose Revenue funds.

Agency Budget Submission

Increase: The proposed budget includes an increase of $902,409 in personal services, reflecting the authority's FY 2014 approved staffing and cost of living adjustment, $59,600 in Supplies and Materials.

Decrease: In order to align the budget with programmatic need, Events DC reduces $746,291 in its utilities, $1,524,054 in Contractual Services, and $1,201,000 in Land and Buildings, and $1,867,170.

Mayor's Proposed Budget

Enhancement: The FY 2014 budget includes an increase of $3,000,000 to support Event DC advertisement.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table ES0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table ES0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**115,711**	**0.0**
Increase: Due to new hires and cost of living adjustment	Multiple Programs	902	0.0
Increase: Supplies	Multiple Programs	60	0.0
Decrease: Energy due to lower rate negotiated by Management	Multiple Programs	-746	0.0
Decrease: Land and Building due to change in spending plan	Multiple Programs	-1,201	0.0
Decrease: Contractual services to offset cost increase in new hires	Multiple Programs	-1,524	0.0
Increase: Subsidies and Transfers	Multiple Programs	-1,867	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**111,335**	**0.0**
Enhance: To support Event DC advertisement	Washington Convention Center	3,000	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**114,335**	**0.0**
Gross for ES0 - Washington Convention and Sports Authority		**114,335**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Housing Finance Agency

www.dchfa.org
Telephone: 202-777-1600

Description	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$8,734,900	$9,689,000	10.9

The Housing Finance Agency (HFA) was established in 1979 as a corporate body with a legal existence separate from the Government of the District of Columbia to stimulate and expand homeownership and rental housing opportunities for low-and moderate-income families in the District. HFA issues taxable and tax-exempt mortgage revenue bonds to lower the costs of financing single-family housing and of acquiring, constructing, and rehabilitating rental housing. In addition, HFA administers the issuance of 4-percent low-income housing tax credits to achieve its affordable housing preservation, rehabilitation, and development objectives on behalf of the Department of Housing and Community Development (DHCD).

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table HF0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget.

Table HF0-1
(dollars in thousands)

Appropriated Fund	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund				
Special Purpose Revenue Funds	8,735	9,689	954	10.9
Total for General Fund	**8,735**	**9,689**	**954**	**10.9**
Gross Funds	**8,735**	**9,689**	**954**	**10.9**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table HF0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget.

Table HF0-2
(dollars in thousands)

Comptroller Source Group	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full-Time	4,699	5,034	335	7.1
14 - Fringe Benefits - Current Personnel	1,000	1,026	26	2.6
15 - Overtime Pay	32	32	0	0.0
Subtotal Personal Services (PS)	**5,731**	**6,092**	**361**	**6.3**
20 - Supplies and Materials	110	100	-10	-9.1
30 - Energy, Comm. and Building Rentals	140	130	-10	-7.1
31 - Telephone, Telegraph, Telegram, Etc.	68	66	-1	-1.9
33 - Janitorial Services	56	76	20	35.3
34 - Security Services	18	20	2	11.1
40 - Other Services and Charges	1,170	1,700	530	45.3
41 - Contractual Services - Other	1,018	1,020	2	0.2
70 - Equipment and Equipment Rental	185	190	5	2.9
80 - Debt Service	240	295	55	23.1
Subtotal Nonpersonal Services (NPS)	**3,004**	**3,597**	**593**	**19.8**
Gross Funds	**8,735**	**9,689**	**954**	**10.9**

*Percent change is based on whole dollars.

Program Description

Although the Housing Finance Agency appears as a single entity in the District's financial system, it operates through the following 3 programs:

Multi-Family Development – provides tax-exempt and taxable bonds, tax credits, and McKinney Act Savings Loan funds as financial tools that are integral to development of the community's ability to provide affordable, safe and decent housing to low-income and special needs populations. The multi-family mortgage revenue bond and tax credit products serve as vehicles for developers to access low-cost institutional debt and equity tools that enhance return on investment. When combined with 4-percent Low-Income Housing Tax Credits and other subsidies, the HFA's mortgage revenue bond product, which is offered in enhanced structures, provides competitive, below-market rate pricing and helps to preserve, rehabilitate, or construct affordable and mixed-income housing in the District.

This program contains the following 2 activities:

- **Technical Assistance** – provides technical assistance on all aspects of underwriting to developers who produce affordable housing, and acts as facilitators with city and federal government agencies to help expedite the permitting process and other approvals. In addition, HFA's staff provides ongoing construction monitoring to ensure construction is successfully completed and properly managed; and
- **Financing Assistance** – provides several financing programs, including the Multi-family Mortgage Revenue Bond Program, Low-Income Housing Tax Credit Program, and McKinney Act Savings Loan Fund. Depending on a project's eligibility, tax-exempt bonds, taxable bonds or low-interest loans can be used for pre-development activities, as well as the acquisition, construction and renovation of multi-family buildings. Financing can be used for the rehabilitation or construction of rental housing, cooperatives, assisted-living facilities, and transitional housing.

Single Family Development – provides low-interest mortgages for persons purchasing a home in the District at or below the national and local conventional rates.

This program contains the following 2 activities:

- **Homebuyer Assistance** – provides 30-year fixed rate mortgages and assistance with down payment and closing costs, as funds are available; and
- **Homeownership Education** – provides regular seminars and community outreach in an effort to empower persons seeking to become homeowners in the District. Through the HFA, information is made available to residents on the Single Family Bond products, financing options, the District government's employer assistance program, tax credits, tax abatements, the Home Purchase Assistance Program (HPAP), other programs to help with closing costs, and other incentives for homebuyers.

HomeSaver Program – This is a U.S. Treasury Hardest Hit Fund Initiative, which is federally funded and provides forgivable mortgage loans to homeowners of the District of Columbia who are at risk of foreclosure and who have experienced involuntary job loss.

Program Structure Change

The Housing Finance Agency has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table HF0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget.

Table HF0-3

(dollars in thousands)

	Dollars in Thousands			Full-Time Equivalents		
Program/Activity	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Housing Finance Agency						
(1100) Housing Finance Agency	8,735	9,689	954	0.0	0.0	0.0
Subtotal (1000) Housing Finance Agency	**8,735**	**9,689**	**954**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**8,735**	**9,689**	**954**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Housing Finance Agency's proposed FY 2014 gross budget is $9,689,000, which represents a 10.9 percent increase over its FY 2013 approved gross budget of $8,734,900. The budget is comprised entirely of Special Purpose Revenue funds.

Agency Budget Submission

Increase: The proposed budget includes increases of $530,000 in Other Services and Charges to hedge against non-performing assets from projected expansion in financing activities; $360,650 in personal services to cover Fringe Benefits and support the higher cost of non-District government staff increases; $55,000 in Debt Service to support additional borrowing cost for operations and building renovation; $20,000 in janitorial services to support anticipated increase for maintenance of agency headquarters; $9,500 net increase in Security, Equipment and Equipment Rental, and Contractual Services – Other categories, to support increased costs associated with the daily activities of the agency.

Decrease: The proposed budget includes a decrease of $21,250 due to a reduction in Fixed Cost projections across multiple commodities.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table HF0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table HF0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**8,735**	**0.0**
Increase: To support increased costs in Other Services and Charges	Housing Finance Agency	530	0.0
Increase: To cover costs for non-District government staff increases	Housing Finance Agency	361	0.0
Increase: To support increased debt service cost	Housing Finance Agency	55	0.0
Increase: To cover increased cost of janitorial services for building maintenance	Housing Finance Agency	20	0.0
Increase: To cover increased costs associated with daily operations	Housing Finance Agency	10	0.0
Decrease: To reflect a reduction in cost across multiple commodities	Housing Finance Agency	-21	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**9,689**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**9,689**	**0.0**
Gross for HF0 - Housing Finance Agency		**9,689**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

University of the District of Columbia

www.udc.edu
Telephone: 202-274-5000

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$50,937	$169,270,248	$153,849,865	-9.1
FTEs	0.0	1,090.7	948.4	-13.0

Note: University of the District of Columbia (UDC) does note use the District's financial system for its transactions. For FY 2012 actual expenditures, see the FY 2012 District of Columbia Comprehensive Annual Financial Report.

University of the District of Columbia (UDC) is an urban land grant institution of higher education. Through its community college and flagship and graduate schools, UDC offers affordable post-secondary education to District of Columbia residents at the certificate, baccalaureate, and graduate levels. These programs prepare students for immediate entry into the workforce, the next level of education, specialized employment opportunities, and life-long learning.

Summary of Services

The University of the District of Columbia provides high quality learning, research, and public service experience relevant to the needs and interest of students, employees, and research organizations. The University is governed by a board of trustees comprised as set forth in District of Columbia Official Code Section 38-1202.01, with duties as set forth in Code Section 38-1202.06. The provisions of law applicable to the University's land-grant status are listed in Code Section 38-1202.09.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table GF0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table GF0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Local Funds	-4,944	-5	64,955	66,691	1,736	2.7
Special Purpose Revenue Funds	-2,122	58	50,221	53,157	2,936	5.8
Total for General Fund	**-7,067**	**53**	**115,175**	**119,847**	**4,672**	**4.1**
Federal Resources						
Federal Grant Funds	-545	-2	51,048	31,527	-19,521	-38.2
Total for Federal Resources	**-545**	**-2**	**51,048**	**31,527**	**-19,521**	**-38.2**
Private Funds						
Private Grant Funds	-58	0	3,047	2,476	-571	-18.8
Total for Private Funds	**-58**	**0**	**3,047**	**2,476**	**-571**	**-18.8**
Gross Funds	**-7,671**	**51**	**169,270**	**153,850**	**-15,420**	**-9.1**

*Percent change is based on whole dollars.

Notes:

1) University of the District of Columbia (UDC) does not use the District's financial system for its transactions. For FY 2012 actual expenditures, see the FY 2012 District of Columbia Comprehensive Annual Financial Report.

2) If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table GF0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type. It also provides FY 2011 and FY 2012 actual data.

Table GF0-2

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund						
Local Funds	-52.6	0.0	563.0	523.0	-40.0	-7.1
Special Purpose Revenue Funds	-33.4	0.0	290.6	237.3	-53.3	-18.3
Total for General Fund	**-86.0**	**0.0**	**853.6**	**760.3**	**-93.3**	**-10.9**
Federal Resources						
Federal Grant Funds	-12.4	0.0	201.3	166.2	-35.1	-17.5
Total for Federal Resources	**-12.4**	**0.0**	**201.3**	**166.2**	**-35.1**	**-17.5**
Private Funds						
Private Grant Funds	-1.5	0.0	35.8	21.9	-13.9	-38.7
Total for Private Funds	**-1.5**	**0.0**	**35.8**	**21.9**	**-13.9**	**-38.7**
Total Proposed FTEs	**-100.0**	**0.0**	**1,090.7**	**948.4**	**-142.3**	**-13.0**

Note: University of the District of Columbia (UDC) does not use the District's financial system for its transactions. For FY 2012 actual expenditures, see the FY 2012 District of Columbia Comprehensive Annual Financial Report.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table GF0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 Actual Expenditures.

Table GF0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full-Time	-3,900	43	47,875	42,886	-4,989	-10.4
12 - Regular Pay - Other	-1,846	0	18,666	16,207	-2,459	-13.2
13 - Additional Gross Pay	-341	0	1,731	5,404	3,673	212.2
14 - Fringe Benefits - Current Personnel	-1,249	-13	19,078	16,909	-2,169	-11.4
15 - Overtime Pay	-38	0	1,089	271	-818	-75.1
99 - Unknown Payroll Postings	-11	0	0	0	0	N/A
Subtotal Personal Services (PS)	**-7,385**	**30**	**88,439**	**81,676**	**-6,763**	**-7.6**
20 - Supplies and Materials	0	0	1,430	4,680	3,250	227.2
30 - Energy, Comm. and Building Rentals	0	0	4,931	4,929	-3	-0.1
31 - Telephone, Telegraph, Telegram, Etc.	0	0	1,022	1,092	71	6.9
32 - Rentals - Land and Structures	-31	0	8,841	4,777	-4,064	-46.0
33 - Janitorial Services	0	0	2,396	1,788	-608	-25.4
34 - Security Services	0	0	0	0	0	N/A
40 - Other Services and Charges	-176	21	2,453	7,363	4,910	200.2
41 - Contractual Services - Other	-74	0	13,171	8,816	-4,355	-33.1
50 - Subsidies and Transfers	-5	0	44,967	37,512	-7,455	-16.6
70 - Equipment and Equipment Rental	0	0	1,620	1,217	-404	-24.9
Subtotal Nonpersonal Services (NPS)	**-286**	**21**	**80,832**	**72,174**	**-8,658**	**-10.7**
Gross Funds	**-7,671**	**51**	**169,270**	**153,850**	**-15,420**	**-9.1**

*Percent change is based on whole dollars.

Note: University of the District of Columbia (UDC) does not use the District's financial system for its transactions. For FY 2012 actual expenditures, see the FY 2012 District of Columbia Comprehensive Annual Financial Report.

Program Description

The University of the District of Columbia operates through the following 7 programs:

Academic Affairs – provides affordable post-secondary educational services to students to prepare them for entry into the job market and allow them to successfully achieve professional and personal goals. This program offers quality post-secondary education, research experiences, and public service opportunities to District of Columbia residents so that they can prepare for immediate entry into the workforce, the next level of education, and specialized career opportunities; engage in lifelong learning; and contribute to the resolution of urgent urban problems.

This program contains the following 12 activities:

- **Academic Support** – houses the Office of the Provost and promotes educational quality and effectiveness. This activity provides oversight, leadership, and service to achieve the academic mission of the University. It also works to provide recommendations to the University President on resource allocations for academic units, articulates the academic values and functions of the University, and represents the institution in various settings;
- **Nursing and Allied Health Professions** – provides instructional, research, public service/outreach, and support services to UDC students and the community so that students can have employment and career opportunities, be prepared for graduate or professional school, and acquire lifelong learning skills;
- **Learning Resources** – provides access to books, multi-media materials and equipment, research and reference materials, and consultation and support services to students, faculty, District residents, and Washington Research Consortium members so that they can utilize on-site and online information and resources to support teaching, learning, and research;
- **Enrollment Management** – provides communications for recruitment and admissions advisement, academic and enrollment verification and certification, and student information management services to prospective, returning, current, and former students so that students can be admitted to the University and subsequently experience the benefits associated with University enrollment; and to University faculty and administrators so that they can have access to data to effectively plan and manage the overall instruction process;
- **Applied Research and Urban Planning** – provides research, training, and technical assistance services to District and federal funding agencies, programs and organizations so that they can apply research results toward resolution of urgent urban problems and UDC students and faculty can gain experience and expertise in research;
- **Community Outreach and Extension Services** – provides instructions, funded research, and public research services to residents of the Washington metropolitan area so that they can make healthier lifestyle choices, improve their literacy level, and fully benefit from economic opportunities;
- **Continuing Education** – provides instructional, certification, and research services to residents and employers in the Washington metropolitan area so that employers can have access to workers whose skills are aligned with workforce needs and residents can obtain employment or achieve professional and career advancement;
- **Engineering** – provides instructional, research, public outreach, and support services to UDC students and the community so that students can have employment and career opportunities and be prepared for graduate or professional school to acquire lifelong learning skills;
- **Business and Public Administration** – provides a curriculum of study and research in modern administration for both private business and government;
- **David A. Clarke School of Law** – provides instructional, research, public outreach and support services to UDC students and the community so that students can have employment and career opportunities and acquire lifelong learning skills;
- **College of Arts and Sciences** – provides instructional, research, public outreach, and support services to UDC students and the community so that students can gain career opportunities, be prepared for graduate or professional school, and acquire lifelong learning skills so that they can experience an improved quality of life; and

- **Institutional Research** – provides quantitative and qualitative information for institutional planning, assessment, and executive decision-making through the identification of current issues on higher education; compiles and reports information on the UDC's internal and external environments; analyzes and reports on trends in institutional resources, admissions, student satisfaction, retention, and graduation rates; and conducts peer comparison studies.

Student Affairs – provides enrichment opportunities and assistance to students in an out-of-classroom environment. These services are designed to prepare students to be successful in achieving their educational, career, and lifelong goals. This program offers outreach, support, and leadership development services to UDC students and other members of the community so that they can experience academic success, participate in University life, and develop leadership skills that will enable successful integration into the global community.

This program contains the following 8 activities:

- **Community Outreach and Involvement** – provides highly motivated students with co-curricular and leadership development opportunities. Activities include community service projects and other initiatives that promote collaboration with other University stakeholders to advance the University's mission.
- **Career Services** – provides a centralized source for job and career information, preparation, and support services for UDC students, alumni, and other members of the University community so that they can find and obtain employment and other post-graduate opportunities;
- **Student Services Administration** – provides leadership development training, opportunities, and experiences to UDC students so that they can develop leadership skills and participate in the effective and timely resolution of student complaints;
- **Records Management** – manages, protects, and converts inactive University records for UDC Administrative offices, academic offices, the Board of Trustees, and the Office of the President so that they can have continuous access to vital business information;
- **Financial Aid** – provides financial assistance, resources, and services to eligible UDC students so that they can receive funding assistance to attend the University;
- **Athletics Department** – provides intercollegiate participation, intramural games, and fitness and recreation services to students and other members of the University family and community so that athletically talented students can gain access to an education and stay in school, and all members of the University family can experience an enhanced sense of community;
- **Health Services** – provides preventive health and limited medical care services to the University and public health community so that they can prevent the spread of communicable diseases and respond to emerging health issues; and
- **Student Life and Services** – provides outreach, intervention, and academic and non-academic support services to UDC students so that all students can experience academic success, participate in University life, and develop life and leadership skills that will enable successful integration into the global community.

University Advancement – dedicated to advancing the University of the District of Columbia's mission by increasing awareness and goodwill, fostering financial support, and building a sense of community among the University's many and varied constituents. This program provides information, outreach, and promotional services to UDC students, faculty, staff, alumni (including alumni of predecessor institutions), other key university partners, and the public at large so that they can meaningfully participate in and be supportive of UDC's teaching, research, and community service programs and experience a sense of tradition and community from their relationship with UDC.

This program contains the following 5 activities:

- **Alumni Relations** – provides outreach services to UDC alumni and alumni of UDC's predecessor institutions so that they can participate in and be supportive of the academic, research, and community service programs of the University;

- **Major Gifts and Development** – build relationships with corporations, foundations, individual estates, and other potential donors so that they can consistently support the programs and activities of the University and contribute to its financial security and stability;
- **Communications and Branding** – provides publicity and media services to the District community so that they can be accurately informed about, form a positive image of, and be supportive of UDC and its mission, goals and programs;
- **Governmental Affairs** – provides assistance to UDC by acting as liaison between the University, the District government, and its constituents; and
- **Communications and Relations** – fosters the exchange of talents and resources of alumni, students, parents, faculty, administration, and friends to advance the mission of the University of the District of Columbia. This unit provides oversight of alumni relations, major gifts and development, communication and branding, and governmental affairs.

Executive Direction – provides leadership for central executive activities concerned with management and long range planning and management for the entire institution. This program develops and implements UDC's strategic plan to ensure successful accomplishment of its overall mission. Through the Office of the President, this program is responsible for the administration of the University. The mission of this activity is to administer policies and procedures; plan, operate, and maintain plant facilities; manage the University's financial affairs, faculty, staff, visitors, and facilities; enhance UDC's efficiency and effectiveness through information technology utilization; improve and expand services offered to University clientele; and support UDC's overall mission.

The University of the District of Columbia Community College (UDC-CC) – serves the District's residents by integrating workforce preparation, employability skill development, quality education and remediation, economic development and employer linkages, school-to-career training—providing a seamless transition from K-12 to adult education and literacy to college prep—and continuous lifelong learning. This new institution will provide new opportunities to District citizens, employers, the University, and the District of Columbia.

This program contains the following 3 activities:
- **Administration** – provides leadership development training, opportunities, and experiences to CCDC students so that they can develop leadership skills and participate in the effective and timely resolution of student complaints;
- **Academic Affairs – p**rovides affordable post secondary educational services to CCDC students to prepare them for entry into the job market and allow them to successfully achieve professional and personal goals; and
- **Certificate Programs** – provides short-term educational and training programs that enhance professional options or students.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

Program Structure Changes

The University of the District of Columbia has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table GF0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 Actual Expenditures.

Table GF0-4

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management								
(1010) Personnel	0	985	1,913	928	0.0	9.0	13.0	4.0
(1020) Contracting and Procurement	0	755	574	-181	0.0	8.0	6.0	-2.0
(1030) Property Management	41	13,903	12,132	-1,771	0.0	38.6	33.0	-5.6
(1040) Information Technology	19	2,645	4,356	1,711	0.0	17.0	16.0	-1.0
(1050) Financial Services	0	1,897	7,986	6,089	0.0	0.0	0.0	0.0
(1055) Risk Management	-1	2,116	2,547	431	0.0	33.0	29.0	-4.0
(1060) Legal Services	0	730	1,270	540	0.0	5.0	4.0	-1.0
(1090) Performance Management	0	433	100	-333	0.0	3.0	0.0	-3.0
Subtotal (1000) Agency Management	**59**	**23,464**	**30,879**	**7,414**	**0.0**	**113.6**	**101.0**	**-12.6**
(100F) Agency Financial Operations								
(101F) Agency Fiscal Officer Operations	0	1,079	269	-810	0.0	4.0	2.0	-2.0
(110F) Budget Operations	0	1,560	1,174	-386	0.0	10.0	10.0	0.0
(120F) Accounting Operations	-1	2,128	2,112	-17	0.0	22.0	20.0	-2.0
Subtotal (100F) Agency Financial Operations	**-1**	**4,767**	**3,554**	**-1,213**	**0.0**	**36.0**	**32.0**	**-4.0**
(2000) Student Affairs								
(2020) Community Outreach and Involvement - SAF	0	80	81	1	0.0	1.0	1.0	0.0
(2030) Career Services	0	245	185	-60	0.0	3.0	2.0	-1.0
(2040) Student Services Administration	0	2,099	1,670	-429	0.0	9.0	7.0	-2.0
(2050) Records Management	0	57	65	8	0.0	1.0	1.0	0.0
(2060) Financial Aid	-1	33,832	14,760	-19,072	0.0	31.6	24.0	-7.6
(2070) Athletics Department	-1	2,228	2,773	545	0.0	27.0	22.0	-5.0
(2080) Health Services	0	443	319	-124	0.0	6.0	3.0	-3.0
(2090) Student Life and Services	-1	2,785	2,407	-378	0.0	41.4	22.5	-18.8
Subtotal (2000) Student Affairs	**-3**	**41,769**	**22,259**	**-19,510**	**0.0**	**119.9**	**82.5**	**-37.4**
(3000) University Advancement								
(3001) Alumni Relations	0	267	0	-267	0.0	3.0	0.0	-3.0
(3002) Major Gifts and Development	0	680	352	-328	0.0	6.0	3.0	-3.0
(3003) Communications and Branding	0	407	350	-57	0.0	4.5	3.0	-1.5
(3004) Governmental Affairs	0	445	308	-138	0.0	3.0	2.0	-1.0
(300B) Communications and Relations	0	853	1,010	157	0.0	8.5	3.0	-5.5
Subtotal (3000) University Advancement	**0**	**2,652**	**2,018**	**-633**	**0.0**	**25.0**	**11.0**	**-14.0**

(Continued on next page)

Table GF0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(4000) Academic Affairs								
(4001) Academic Support (Provost/VPAA)	-2	11,099	8,625	-2,474	0.0	133.6	94.4	-39.2
(4002) Nursing and Allied Health Professions	0	381	0	-381	0.0	3.0	0.0	-3.0
(4003) Learning Resources	-4	2,418	3,378	960	0.0	32.0	29.0	-3.0
(4004) Enrollment Management	-1	1,985	1,684	-301	0.0	24.0	20.0	-4.0
(4006) Applied Research and Urban Planning	0	6,191	9,311	3,120	0.0	6.0	5.7	-0.3
(4008) Community Outreach and Extension Services	-1	7,749	7,591	-159	0.0	96.7	78.8	-17.9
(4009) Continuing Education	0	5,594	4,895	-699	0.0	21.4	20.1	-1.3
(4010) Engineering	-1	3,377	3,775	398	0.0	36.4	39.0	2.6
(4020) Business and Public Administration	-2	6,770	6,343	-426	0.0	63.0	54.0	-9.0
(4030) David A. Clarke School of Law	-2	5,986	7,944	1,958	0.0	55.0	59.7	4.7
(4040) College of Arts and Sciences	-8	21,866	18,857	-3,009	0.0	198.9	191.7	-7.2
(4050) Institutional Research	0	419	199	-220	0.0	4.0	2.0	-2.0
Subtotal (4000) Academic Affairs	**-21**	**73,835**	**72,602**	**-1,233**	**0.0**	**674.0**	**594.4**	**-79.6**
(6000) Executive Direction								
(6001) Executive Management (President's Office)	12	1,303	1,198	-106	0.0	9.0	5.0	-4.0
Subtotal (6000) Executive Direction	**12**	**1,303**	**1,198**	**-106**	**0.0**	**9.0**	**5.0**	**-4.0**
(8000) Community College (CCI)								
(C100) Administration (CCI)	0	9,045	9,770	725	0.0	16.2	20.0	3.8
(C200) Academic Affairs - (CCI)	6	8,728	7,434	-1,294	0.0	51.0	54.0	3.0
(C300) Certification Programs - (CCI)	0	3,707	4,136	429	0.0	46.0	48.5	2.5
Subtotal (8000) Community College (CCI)	**6**	**21,480**	**21,340**	**-140**	**0.0**	**113.2**	**122.5**	**9.3**
No Activity Assigned	-2	0	0	0	0.0	0.0	0.0	0.0
Subtotal	**-2**	**0**	**0**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**51**	**169,270**	**153,850**	**-15,420**	**0.0**	**1,090.7**	**948.4**	**-142.3**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Notes:

1) University of the District of Columbia (UDC) does not use the District's financial system for its transactions. For FY 2012 actual expenditures, see the FY 2012 District of Columbia Comprehensive Annual Financial Report.

2) For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The University of the District of Columbia's (UDC) proposed FY 2014 gross budget is $153,849,865, which represents a 9.1 percent decrease from its FY 2013 approved gross budget of $169,270,248. The budget is comprised of $66,690,620 in Local funds, $31,527,057 in Federal Grant funds, $2,475,503 in Private Grant funds, and $53,156,684 in Special Purpose Revenue funds.

Current Services Funding Level

The Current Services Funding Level (CSFL) is a Local funds ONLY representation of the true cost of operating District agencies, before consideration of policy decisions. The CSFL reflects changes from the FY 2013 approved budget across multiple programs, and it estimates how much it would cost an agency to continue its current programs and operations into the following fiscal year. The initial adjustments in the budget proposal represent changes that should be compared to the FY 2014 CSFL budget and not necessarily changes made to the FY 2013 Local funds budget. The FY 2014 CSFL adjustments to the FY 2013 Local funds budget are described in table 5 of this agency's budget chapter. Please see the CSFL Development section within Volume 1: Executive Summary for more information regarding the methodology used and components that comprise the CSFL.

UDC's Local funds are not included in the General Fund, thus UDC is not part of the FY 2014 CSFL. The Local funds in this budget narrative chapter only reflect the change in UDC's Subsidy Account.

Agency Budget Submission

Increase: UDC's Local funds budget reflects a net increase of $6,093,948, primarily in nonpersonal services for projected Energy, Telecomm and Building Rental costs. Additionally, the Local budget reflects personal services increases of $2,354,452 and 23.0 FTEs to account for the mandated resources needed to support the University of the District of Columbia's Community College. Special Purpose Revenue funds reflects a net increase of $3,542,716 to realign the budget for projected increases in nonpersonal services, primarily in Supplies and Materials.

Decrease: In an effort to realign the budget to support projected increases in nonpersonal services, UDC implemented major staffing reductions across the board. The Local funds programs that were significantly impacted include the Academic Affairs program, which was decreased by $4,447,156 and 43.0 FTEs, the University Advancement program, which was decreased by $730,022 and 6.0 FTEs, the Agency Financial Operations program, which was decreased by $704,841 and 4.0 FTEs, the Student Affairs program, which was decreased by $601,537 and 7.0 FTEs and the Executive Direction program, which is decreased by $228,844 and 3.0 FTEs. In FY 2014, UDC's Federal Grant funds budget was reduced by $19,521,076 and 35.1 FTEs due to the administrative reclassification of the Direct Loan Program. Additionally, UDC's Private Grant budget includes a net reduction of $571,387 and 13.9 FTEs, as a result of the expiration of several awards including the Capital Health Careers, Tidewater Community College, and Wal-Mart programs. Lastly, Special Purpose Revenue funds reflects a net decrease of $606,635 and 53.3 FTEs due to reductions in personal services.

Mayor's Proposed Budget

UDC has no changes from the FY 2014 agency budget submission to the FY 2014 Mayor's proposed budget.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table GF0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table GF0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2013 Approved Budget and FTE		**64,955**	**563.0**
Increase: To support projected increase in nonpersonal services costs	Multiple Programs	6,094	0.0
Increase: To support mandated resources needed in the UDC Community College	Multiple Programs	2,354	23.0
Decrease: To implement mandated allocation of resources to the UDC Community College and realign budget to support projected increase in nonpersonal services costs	Multiple Programs	-6,712	-63.0
LOCAL FUNDS: FY 2014 Agency Budget Submission		**66,691**	**523.0**
No Changes		0	0.0
LOCAL FUNDS: FY 2014 Mayor's Proposed Budget		**66,691**	**523.0**
FEDERAL GRANT FUNDS: FY 2013 Approved Budget and FTE		**51,048**	**201.3**
Decrease: To reflect the reclassification of the Direct Loan Program	Multiple Programs	-19,521	-35.1
FEDERAL GRANT FUNDS: FY 2014 Agency Budget Submission		**31,527**	**166.2**
No Changes		0	0.0
FEDERAL GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**31,527**	**166.2**
PRIVATE GRANT FUNDS: FY 2013 Approved Budget and FTE		**3,047**	**35.8**
Decrease: To reflect reduced funding primarily due to the expiration of several grants	Multiple Programs	-571	-13.9
PRIVATE GRANT FUNDS: FY 2014 Agency Budget Submission		**2,476**	**21.9**
No Changes		0	0.0
PRIVATE GRANT FUNDS: FY 2014 Mayor's Proposed Budget		**2,476**	**21.9**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**50,221**	**290.6**
Increase: To support projected costs for Supplies and Materials	Multiple Programs	3,543	0.0
Decrease: To align budgetary needs due to the staffing reduction primarily in the Agency Management program	Multiple Programs	-607	-53.3
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**53,157**	**237.3**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**53,157**	**237.3**
Gross for GF0 - University of the District of Columbia		**153,850**	**948.4**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

District of Columbia Public Library Trust Fund

www.dclibrary.org
Telephone: 202-727-1101

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$236	$17,000	$17,000	0.0

The District of Columbia Public Library Trust Fund includes two bequests that are administered by the District of Columbia Public Library and enables the Fund's budget presentation to conform to that of the District's Comprehensive Annual Financial Report (CAFR).

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table UW0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table UW0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Special Purpose Revenue Funds	0	0	17	17	0	0.0
Total for General Fund	**0**	**0**	**17**	**17**	**0**	**0.0**
Gross Funds	**0**	**0**	**17**	**17**	**0**	**0.0**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table UW0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table UW0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
20 - Supplies and Materials	0	0	8	8	0	0.0
40 - Other Services and Charges	0	0	6	6	0	0.0
70 - Equipment and Equipment Rental	0	0	3	3	0	0.0
Subtotal Nonpersonal Services (NPS)	**0**	**0**	**17**	**17**	**0**	**0.0**
Gross Funds	**0**	**0**	**17**	**17**	**0**	**0.0**

*Percent change is based on whole dollars.

Program Description

The District of Columbia Public Library Trust Fund operates through the following program:

Library Trust Funds – for accounting purposes, agency trust funds are classified as fiduciary funds that show assets held by the District in a trustee capacity or as an agent for individuals, private organizations, and other governments. Such trust funds are custodial in nature, reporting only assets and liabilities. Since fiduciary funds cannot be used for the operations of the government, they are not included in the District's government-wide financial statements. Prior to FY 2005, the budget authority for agency trust funds was included in the operating budgets of the agencies that administered them. Since FY 2005, these trust funds have been shown as separate budget agencies so that the District's budget structure would show these trust funds in a manner consistent with their presentation in the District's CAFR.

This program contains the following 2 activities:

- **The Georgetown Peabody Trust Fund** – is comprised of a bequest of $10,000. The Peabody Library Association of Georgetown provided the funds by deed, gift of securities, cash, and other valuables in 1979, to support the Georgetown library branch and for other designated purposes; and
- **Theodore W. Noyes Trust Fund** – is comprised of a bequest of $7,000.

Program Structure Change

The District of Columbia Public Library Trust Fund has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table UW0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table UW0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(0001) DCPL Trust Funds								
(0010) Theodore Noyes Trust Funds	0	7	7	0	0.0	0.0	0.0	0.0
Subtotal (0001) DCPL Trust Funds	**0**	**7**	**7**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
(0002) DCPL Trust Funds								
(0020) Peabody Trust Funds	0	10	10	0	0.0	0.0	0.0	0.0
Subtotal (0002) DCPL Trust Funds	**0**	**10**	**10**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**0**	**17**	**17**	**0**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The District of Columbia Public Library Trust Fund has no changes from the FY 2013 approved budget to the FY 2014 proposed budget.

Unemployment Insurance Trust Fund

www.does.dc.gov
Telephone: 202-724-7000

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$344,913,448	$480,000,000	$480,000,000	0.0

The Unemployment Insurance Trust Fund, administered by the Department of Employment Services (DOES), represents the proceeds from unemployment taxes paid by private sector employers and reimbursements from the District and federal governments deposited in the Unemployment Trust Fund (the "Fund"). The Fund is used to pay benefits for private and public sector employees during periods of unemployment. Payments include transfers to other governments to reimburse unemployment benefits paid to District residents.

Trust funds are fiduciary funds that are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, and other governments. Such trust funds are custodial in nature, reporting only assets and liabilities. Because fiduciary funds cannot be used for the operations of the government, they are not included in the District's government-wide financial statements.

Prior to FY 2005, these agency trust funds were included in the operating budgets of the agencies that administered the trust funds. The District created a separate agency fund in FY 2005 so that the District's budget structure would report these trust funds pursuant to the District's accounting structure. The Unemployment Insurance Trust Fund was separated from the DOES budget for improved fiscal transparency and to enable the District's budget format to more closely follow the presentation of the Comprehensive Annual Financial Report.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table UI0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table UI0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Special Purpose Revenue Funds	409,920	344,913	480,000	480,000	0	0.0
Total for General Fund	**409,920**	**344,913**	**480,000**	**480,000**	**0**	**0.0**
Gross Funds	**409,920**	**344,913**	**480,000**	**480,000**	**0**	**0.0**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table UI0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table UI0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	409,920	344,913	480,000	480,000	0	0.0
Subtotal Nonpersonal Services (NPS)	**409,920**	**344,913**	**480,000**	**480,000**	**0**	**0.0**
Gross Funds	**409,920**	**344,913**	**480,000**	**480,000**	**0**	**0.0**

*Percent change is based on whole dollars.

Program Description

The Unemployment Insurance Trust Fund operates through the following program:

Unemployment Trust Fund – pays benefits for private and public sector employees during periods of unemployment.

Program Structure Change

The Unemployment Insurance Trust Fund has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table UI0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table UI0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(2000) Unemployment Trust Fund								
(2200) Benefits Trust Fund	344,913	480,000	480,000	0	0.0	0.0	0.0	0.0
Subtotal (2000) Unemployment Trust Fund	**344,913**	**480,000**	**480,000**	**0**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**344,913**	**480,000**	**480,000**	**0**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Unemployment Insurance Trust Fund has no changes from the FY 2013 approved budget to the FY 2014 proposed budget.

Housing Production Trust Fund

www.dhcd.dc.gov
Telephone: 202-442-7200

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$46,047,686	$84,453,280	$102,676,367	21.6

The mission of the Housing Production Trust Fund (HPTF) is to provide financial assistance to a variety of affordable housing programs and opportunities across the District of Columbia. The HPTF funds initiatives to build affordable rental housing, preserve expiring-federal assisted housing, and help provide affordable homeownership opportunities for low-income families.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table UZ0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table UZ0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Dedicated Taxes	31,649	44,198	69,453	102,676	33,223	47.8
Special Purpose Revenue Funds	0	1,850	15,000	0	-15,000	-100.0
Total for General Fund	**31,649**	**46,048**	**84,453**	**102,676**	**18,223**	**21.6**
Gross Funds	**31,649**	**46,048**	**84,453**	**102,676**	**18,223**	**21.6**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table UZ0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table UZ0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
40 - Other Services and Charges	-1	16,721	0	0	0	N/A
41 - Contractual Services - Other	13,678	29,223	84,453	102,676	18,223	21.6
50 - Subsidies and Transfers	17,972	104	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	**31,650**	**46,048**	**84,453**	**102,676**	**18,223**	**21.6**
Gross Funds	**31,649**	**46,048**	**84,453**	**102,676**	**18,223**	**21.6**

*Percent change is based on whole dollars.

Program Description

The Housing Production Trust Fund operates through the following program:

Housing Production Trust Fund – provides financial assistance to a variety of affordable housing programs and opportunities across the District.

This program contains the following 2 activities:

- **Housing Production Trust Fund (Administration)** – provides administrative services associated with the operation of the HPTF; and
- **Housing Production Trust Fund** – provides financial assistance to promote and enable affordable rental housing and residential housing in the District.

Program Structure Change

The Housing Production Trust Fund has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table UZ0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table UZ0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Housing Production Trust Fund								
(1100) Housing Production Trust Fund (Administration)	3,310	4,539	4,514	-25	0.0	0.0	0.0	0.0
(1101) Housing Production Trust Fund	42,738	79,914	98,162	18,248	0.0	0.0	0.0	0.0
Subtotal (1000) Housing Production Trust Fund	**46,048**	**84,453**	**102,676**	**18,223**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**46,048**	**84,453**	**102,676**	**18,223**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Housing Production Trust Fund's (HPTF) proposed FY 2014 gross budget is $102,676,367, which represents a 21.6 percent increase over its FY 2013 approved gross budget of $84,453,280. The budget is comprised entirely of Dedicated Taxes.

Agency Budget Submission

Decrease: The proposed budget includes decreases of $1,392,585 to align the budget with projected revenues and $32,315,280 to reflect the one-time use of fund balance in FY 2013. Additionally, the FY 2014 budget reflects a decrease of $15,000,000 in Special Purpose Revenue funds to reflect proceeds budgeted in FY 2013 from the sale of a building in the NoMa (North of Massachusetts Avenue) neighborhood that will not be received in FY 2014. The HPTF receives 15 percent of the Deed Recordation and Deed Transfer taxes, less the portion dedicated to debt service on prior-year borrowings for all HPTF projects. The proposed budget includes $35,745,415 from these revenues.

Mayor's Proposed Budget

Increase: The proposed budget includes an increase of $66,930,952 to reflect the revised amount of fund balance available in FY 2014 from the FY 2013 portion of the $100 million Affordable Housing Initiative.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table UZ0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table UZ0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
DEDICATED TAXES: FY 2013 Approved Budget and FTE		**69,453**	**0.0**
Decrease: To align the budget with projected revenues	Housing Production Trust Fund	-1,393	0.0
Decrease: To reflect the one-time use of FY 2013 fund balance	Housing Production Trust Fund	-32,315	0.0
DEDICATED TAXES: FY 2014 Agency Budget Submission		**35,745**	**0.0**
Increase: $100M Affordable Housing Initiative to reflect the revised amount of fund balance available for FY 2014	Housing Production Trust Fund	66,931	0.0
DEDICATED TAXES: FY 2014 Mayor's Proposed Budget		**102,676**	**0.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**15,000**	**0.0**
Decrease: To reflect proceeds budgeted in FY 2013 from the sale of a building in the NoMa (North of Massachusetts) neighborhood that will not be received in FY 2014	Housing Production Trust Fund	-15,000	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**0**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**0**	**0.0**
Gross for UZ0 - Housing Production Trust Fund		**102,676**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Tax Increment Financing (TIF) Program

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$26,279,161	$60,468,181	$63,930,900	5.7

Tax Increment Financing (TIF) is a program through which the District provides economic development project funds by borrowing against future tax receipts expected to be generated as a result of the construction and operation of projects partially funded by these funds.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table TX0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table TX0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Special Purpose Revenue Funds	40,403	26,279	60,468	63,931	3,463	5.7
Total for General Fund	**40,403**	**26,279**	**60,468**	**63,931**	**3,463**	**5.7**
Gross Funds	**40,403**	**26,279**	**60,468**	**63,931**	**3,463**	**5.7**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table TX0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table TX0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	30,695	16,493	13,800	53,239	39,439	285.8
80 - Debt Service	9,708	9,786	46,668	10,692	-35,976	-77.1
Subtotal Nonpersonal Services (NPS)	**40,403**	**26,279**	**60,468**	**63,931**	**3,463**	**5.7**
Gross Funds	**40,403**	**26,279**	**60,468**	**63,931**	**3,463**	**5.7**

*Percent change is based on whole dollars.

Program Description

Tax Increment Financing operates through the following program:

Tax Increment Financing – provides budget authority pursuant to the Tax Increment Financing Act of 1998, which established a TIF program and authorized the issuance of up to $300 million in debt to support economic development projects that would not be developed "but for" public financial assistance. The initiative was reauthorized by the Tax Increment Financing Reauthorization Act of 2002, which included an increase in TIF authority to a total of $500 million. In addition, the District Council approved other project-based tax-supported revenue bonds, including Tax Increment Financings, outside the scope of the TIF Act.

The program contains the following 11 projects:

- **Gallery Place** – a mixed-use project that opened in the summer of 2004 and has an estimated debt service payment of $4,310,500;
- **The Mandarin Oriental Hotel** – opened in March 2004 and has an estimated debt service payment of $4,504,100;
- **Verizon Center** – funded arena improvements to be repaid using an incremental tax of 4.25 percent on merchandise and tickets sold at the venue, with an estimated debt service payment of $3,447,400;
- **D.C. USA** – a retail development project that opened in March of 2008. The District financed a publicly owned garage, and the project has an estimated debt service payment of $1,498,000;
- **Capitol Hill Towers** – a housing, hotel, retail, and parking development project that has an estimated debt service payment of $506,000;
- **Fort Lincoln Retail** – a Costco store that opened in November 2012 and an additional shopping plaza to be constructed; estimated debt service is $1,298,100;
- **City Market at O Street** – a mixed-use development project under construction that has an estimated debt service payment of $1,877,000;
- **Special Retail and Great Streets** – smaller TIF financings issued under a special retail TIF program in the downtown area and retail or mixed-use projects located in Great Streets areas. Estimated debt service for debt issued under these programs is $2,608,900;

- **Convention Center Hotel** – a project expected to open in May of 2014. Debt service of $11,985,000 will be paid from a capitalized interest reserve and any taxes generated from the site in FY 2014 will be sent to the bond trustee for future debt service obligations;
- **Arena Stage** – a tax increment financing note in support of the 2009 construction and renovation of the Arena Stage theater complex will be repaid from available increment in the Downtown TIF area, in the amount of $12,590,000; and
- **Waterfront Park Maintenance Fund** – a fund established to deposit $449,296 of sales tax revenues and special property assessments attributable to the Waterfront Park Retail Area and to pay the Capitol Riverfront BID for costs of maintaining the "Yards" park.

Some of the projects include a provision that requires the District to make repayments from General Fund revenues if TIF revenues are less than the debt service obligations. The District has obtained language in its Appropriations Act allowing it to appropriate an additional amount from its fund balance to make any required repayment.

For certain projects, a revenue contingency of $13,857,016 is budgeted if projected revenues are higher than minimum debt service and principal payment in accordance with the bond agreements. Depending on the structure of bond documents, such additional revenues may be used to pre-pay principal on TIF financings, be reserved for future debt service payments, or may be returned to the District's General Fund. For FY 2014, the District is expected to be entitled to a refund from the Gallery Place bond trustee of $8,128,000, which is the amount by which estimated tax increment from the Gallery Place project exceeds scheduled bond debt services and which will come from this $13,857,016.

H Street, NE Retail Priority Area

Finally, the budget includes $5,000,000 of Great Streets tax increment from the H Street Retail Priority Area, which is authorized for the uses specified in the H Street, NE Retail Priority Incentive Act of 2010.

Program Structure Change

The Tax Increment Financing (TIF) Program has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table TX0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table TX0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Tax Increment Financing (TIF) Program								
(1100) Tax Increment Financing (TIF) Program	26,279	60,468	63,931	3,463	0.0	0.0	0.0	0.0
Subtotal (1000) Tax Increment Financing (TIF) Program	**26,279**	**60,468**	**63,931**	**3,463**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**26,279**	**60,468**	**63,931**	**3,463**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Change

The Tax Increment Financing (TIF) program's proposed FY 2014 gross budget is $63,930,900, which represents a 15.6 percent increase over its FY 2013 approved gross budget of $60,468,181. The budget is comprised entirely of Special Purpose Revenue funds.

Agency Budget Submission

Increase: The FY 2014 budget proposal for Special Purpose Revenue includes an increase of $39,439,200 to align the budget to scheduled debt service payments. The variance is primarily attributable to the one-time scheduled FY 2014 payment for the Arena Stage financing. After FY 2014, the Arena Stage TIF note will be fully repaid.

Decrease: The FY 2014 budget proposal for Special Purpose Revenue reflects a decrease of $35,976,461 in debt service because the budget has been aligned with scheduled debt service payments on issued debt and anticipated debt service payments on authorized debt.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table TX0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table TX0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**60,468**	**0.0**
Increase: To align the budget with scheduled debt service payments on issued debt and anticipated debt (TIF) Program service payments on authorized debt	Tax Increment Financing	39,439	0.0
Decrease: To align the budget with scheduled debt service payments on issued debt and anticipated debt (TIF) Program service payments on authorized debt	Tax Increment Financing	-35,976	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**63,931**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**63,931**	**0.0**
Gross for TX0 - Tax Increment Financing (TIF) Program		**63,931**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Ballpark Revenue Fund

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$68,743,482	$83,961,000	$86,970,000	3.6

The Ballpark Revenue Fund is a non-lapsing special fund to pay certain costs of the development, construction, and renovation of a stadium that has as its primary purpose the hosting of professional athletic events in the District. The Ballpark Omnibus Financing and Revenue Act of 2004 created the fund, effective April 8, 2005 (D.C. Law 15-320; D.C. Official Code § 10-1601.01 et seq.). The District of Columbia owns the stadium.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table BK0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table BK0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Dedicated Taxes	56,211	58,237	72,961	75,970	3,009	4.1
Special Purpose Revenue Funds	9,807	10,507	11,000	11,000	0	0.0
Total for General Fund	**66,018**	**68,743**	**83,961**	**86,970**	**3,009**	**3.6**
Gross Funds	**66,018**	**68,743**	**83,961**	**86,970**	**3,009**	**3.6**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table BK0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table BK0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
50 - Subsidies and Transfers	35,030	37,479	51,379	53,460	2,081	4.1
80 - Debt Service	30,988	31,264	32,582	33,510	928	2.8
Subtotal Nonpersonal Services (NPS)	**66,018**	**68,743**	**83,961**	**86,970**	**3,009**	**3.6**
Gross Funds	**66,018**	**68,743**	**83,961**	**86,970**	**3,009**	**3.6**

*Percent change is based on whole dollars.

Program Description

The Ballpark Revenue Fund operates through the following 2 programs:

Office of the Chief Financial Officer – collects applicable taxes related to baseball in the District, including a ballpark fee on businesses within the District with over $5,000,000 in gross receipts, a sales tax at the point of sale on tickets of admission to certain events at the ballpark, a sales tax on certain personal property and services at the ballpark, a sales tax on food and beverages, a tax on parking at the ballpark, lease payments from the Washington Nationals team to occupy the baseball stadium, and a utility tax collected from non-residential users.

Capital Project – Ballpark – provides for anticipated monetary debt service payments related to the construction and ancillary long-term costs of the construction of the District's baseball stadium.

Program Structure Change

The Ballpark Revenue Fund has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table BK0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table BK0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(4000) Office of Chief Financial Officer								
(4100) Office of Finance and Treasury	4,835	5,500	5,500	0	0.0	0.0	0.0	0.0
(4200) Office of Tax and Revenue	31,807	45,879	47,960	2,081	0.0	0.0	0.0	0.0
(4300) Office of Economic Development Finance	837	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4000) Office of Chief Financial Officer	**37,479**	**51,379**	**53,460**	**2,081**	**0.0**	**0.0**	**0.0**	**0.0**
(8000) Capital Project - Ballpark								
(8008) Baseball Debt Service	31,264	32,582	33,510	928	0.0	0.0	0.0	0.0
Subtotal (8000) Capital Project - Ballpark	**31,264**	**32,582**	**33,510**	**928**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**68,743**	**83,961**	**86,970**	**3,009**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Ballpark Revenue Fund's proposed FY 2014 gross budget is $86,970,000, which represents a 3.6 percent increase over its FY 2013 approved gross budget of $83,961,000. The budget is comprised of $75,970,000 in Dedicated Taxes and $11,000,000 in Special Purpose Revenue funds.

Agency Budget Submission

Increase: The proposed Dedicated Taxes budget reflects revised revenue estimates from applicable baseball-related taxes totaling $2,081,000. In addition, a total of $928,000 supports higher debt service payments related to the finance obligations associated with the construction of the District's baseball stadium. The Special Purpose Revenue funds budget remains unchanged from the previous year.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table BK0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table BK0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
DEDICATED TAXES: FY 2013 Approved Budget and FTE		**72,961**	**0.0**
Increase: Additional revenue from baseball-related taxes	Office of the Chief Financial Officer	2,081	0.0
Increase: Required to fund debt service payment costs	Capital Project - Ballpark	928	0.0
DEDICATED TAXES: FY 2014 Agency Budget Submission		**75,970**	**0.0**
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**11,000**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**11,000**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**11,000**	**0.0**
Gross for BK0 - Ballpark Revenue Fund		**86,970**	**0.0**

Repayment of PILOT Financing

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$12,937,550	$15,992,988	$16,341,000	2.2

Repayment of PILOT Financing is a program through which the District provides economic development project funds by borrowing against the future receipts from Payment-in-Lieu-of-Taxes (PILOT).

A PILOT payment on debt issued under the District's PILOT Act equals the amount the property owner would otherwise pay in property taxes, based on the assessed value of the property. The repayment of the borrowing against this future PILOT revenue is budgeted in this program. This borrowing is similar in concept to Tax Increment Financing, in which the District borrows against future tax receipts and uses the proceeds to spur economic development.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table TY0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table TY0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund						
Special Purpose Revenue Funds	12,134	12,938	15,993	16,341	348	2.2
Total for General Fund	**12,134**	**12,938**	**15,993**	**16,341**	**348**	**2.2**
Gross Funds	**12,134**	**12,938**	**15,993**	**16,341**	**348**	**2.2**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table TY0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2011 and FY 2012 actual expenditures.

Table TY0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2011	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
80 - Debt Service	12,134	12,938	15,993	16,341	348	2.2
Subtotal Nonpersonal Services (NPS)	**12,134**	**12,938**	**15,993**	**16,341**	**348**	**2.2**
Gross Funds	**12,134**	**12,938**	**15,993**	**16,341**	**348**	**2.2**

*Percent change is based on whole dollars.

Program Description

Repayment of PILOT Financing operates through the following program:

Repayment of PILOT Financing – provides budget authority for debt borrowed against the following PILOT projects:

- **U.S. Department of Transportation headquarters building** – PILOT bond proceeds supported the District's park and infrastructure improvements in the Anacostia Waterfront Initiative area. The debt service payment in FY 2014 is estimated to be $10,547,447;
- **Southeast Federal Center** – PILOT debt issued under this program supports public infrastructure paid for by the developer of The Yards project, a multi-stage, mixed use development near the Navy Yard. The FY 2014 debt service required on debt that has been issued under this program is $397,849, and an additional $2,278,800 is included for debt expected to be issued prior to the end of FY 2014;
- **Rhode Island Metro Plaza** – Rhode Island Metro Plaza is the redevelopment of a parking lot adjacent to the Rhode Island Avenue Metro station. The project contains new residential apartments and retail shops as well as a parking garage for the replacement Washington Metropolitan Area Transit Authority parking. The debt service payment in FY 2014 is estimated to be $612,000; and
- **Southwest Waterfront** – A mixed-use project along the Potomac in the Southwest quadrant currently in the predevelopment stage. Although PILOT debt is not expected to be issued for this project prior to the end of FY 2014, PILOT payments due on land to be transferred to the project developer are estimated to be $820,000.

In addition, the program budget contains a contingency of $1,684,904 if projected PILOT revenues are higher than minimum debt service and must be paid to the bond holder in accordance with bond agreements.

Some of the projects include a provision that requires the District to make repayments from General Fund revenues if PILOT revenues are less than the debt service obligations. The District has obtained language in its Appropriations Act allowing it to appropriate an additional amount from its fund balance to make any required repayment. District budget policy requires a one-year debt service reserve for all PILOT debt that issued with the backing of the Downtown TIF Available Increment.

Program Structure Change

Repayment of PILOT Financing has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table TY0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table TY0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Repayment of PILOT Financing								
(1100) Repayment of PILOT Financing	12,938	15,993	16,341	348	0.0	0.0	0.0	0.0
Subtotal (1000) Repayment of PILOT Financing	**12,938**	**15,993**	**16,341**	**348**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**12,938**	**15,993**	**16,341**	**348**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Repayment of PILOT Financing proposed FY 2014 gross budget is $16,341,000, which represents a 2.2 percent increase from its FY 2013 approved budget of $15,992,988. The budget is comprised entirely of Special Purpose Revenue funds.

Agency Budget Submission

Increase: The FY 2014 budget proposal for Special Purpose Revenue reflects an increase of $348,012 in debt service due to the budget alignment to scheduled debt service payments and projected PILOT collections.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table TY0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table TY0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**15,993**	**0.0**
Increase: Align to scheduled debt service payments and projected PILOT collections	Repayment of PILOT Financing	348	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**16,341**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**16,341**	**0.0**
Gross for TY0 - Repayment of PILOT Financing		**16,341**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Not-For-Profit Hospital Corporation

www.united-medicalcenter.com
Telephone: 202-574-6000

Description	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$0	$132,477,000	$110,000,000	-17.0

The mission of the Not-For-Profit Hospital Corporation (NFPHC) is to hold the land, improvements, and equipment of the hospital known as United Medical Center, to operate the hospital, and to sell or otherwise transfer all or part of the hospital and site to a qualified buyer, once identified.

NFPHC, commonly known as United Medical Center and United Medical Nursing Center, is an independent District instrumentality, created by legislation adopted by the Council of the District of Columbia. It provides inpatient, outpatient, psychiatric, and emergency care, and managing a skilled nursing facility (SNF). NFPHC is located east of the Anacostia River in the Southeastern section of Washington, D.C. Its primary service market includes residents of Wards 7 and 8 and the state of Maryland's Prince George's County. Approximately 80 percent of United Medical Center's hospital admissions were paid for by the public programs Medicare or Medicaid.

NFPHC is governed by a 14-member board of directors, 11 of whom are voting members and three of whom are non-voting members. Six members are appointed by the Mayor and three members are appointed by the Council of the District of Columbia. The Chief Financial Officer of the District, or his or her designee, and a representative of the entity maintaining the largest collective bargaining agreement with the corporation serve as ex officio voting members. The Chief Executive Officer and Chief Medical Officer of NFPHC and the President of the District of Columbia Hospital Association serve as non-voting ex officio members.

NFPHC, unlike certain other District Enterprise and Other Funds such as the Washington Convention and Sports Authority and the University of the District of Columbia, does not receive a regular subsidy from General Fund taxes. Therefore, the hospital is expected to operate using its own revenue sources.

In FY 2010, the District provided the NFPHC with $26 million from the District's Contingency Reserve Fund, primarily as a legal mechanism to comply with appropriations laws. NFPHC repaid the $20 million it used in FY 2010, and the remaining $6 million is being held as a reserve fund. In FY 2012, the District provided $7.7 million to NFPHC.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table HW0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget. It also provides FY 2012 actual expenditures.

Table HW0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund					
Special Purpose Revenue Funds	0	132,477	110,000	-22,477	-17.0
Total for General Fund	**0**	**132,477**	**110,000**	**-22,477**	**-17.0**
Gross Funds	**0**	**132,477**	**110,000**	**-22,477**	**-17.0**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table HW0-2 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget. It also provides FY 2012 actual expenditures.

Table HW0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
50 - Subsidies and Transfers	0	132,477	110,000	-22,477	-17.0
Subtotal Nonpersonal Services (NPS)	**0**	**132,477**	**110,000**	**-22,477**	**-17.0**
Gross Funds	**0**	**132,477**	**110,000**	**-22,477**	**-17.0**

*Percent change is based on whole dollars.

Program Description

The Not-For-Profit Hospital Corporation (NFPHC) operates through Special Purpose Revenue funds, generated primarily, though not exclusively, through its Hospital patient and SNF resident operations.

Hospital Services - NFPHC operates an acute care program with 234 acute care beds, which provides medical-surgical, psychiatric, and obstetric care. Other hospital services include adult emergency care and outpatient services. In October 2010, Children's National Medical Center (CNMC) opened its pediatric emergency room. While the pediatric emergency room is located within the four walls of NFPHC, with the exception of rental payments for the space and payments for some ancillary services, its revenues are retained by CNMC.

SNF Services - With a capacity of 120 beds, the SNF provides skilled nursing services to chronically ill residents, the majority of whom are elderly.

Program Structure Change

The Not-For-Profit Hospital Corporation has no program structure changes in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table HW0-3 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget. It also provides the FY 2012 actual data.

Table HW0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Not-For-Profit Hospital Corporation								
(1001) Not-For-Profit Hospital Corporation	0	132,477	110,000	-22,477	0.0	0.0	0.0	0.0
Subtotal (1000) Not-For-Profit Hospital Corporation	**0**	**132,477**	**110,000**	**-22,477**	**0.0**	**0.0**	**0.0**	**0.0**
Total Proposed Operating Budget	**0**	**132,477**	**110,000**	**-22,477**	**0.0**	**0.0**	**0.0**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Budget Changes

The Not-For-Profit Hospital Corporation's (NFPHC) proposed FY 2014 gross budget is $110,000,000, which represents a 17.0 percent decrease from its FY 2013 approved gross budget of $132,477,000. The budget is comprised entirely of Special Purpose Revenue funds.

Agency Budget Submission

Decrease: The FY 2014 budget proposal for Special Purpose Revenue funds reflects a reduction of $22,477,000 based on the revenue forecast.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table HW0-4 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table HW0-4
(dollars in thousands)

	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**132,477**	**0.0**
Decrease: Adjust budget to reflect revenue forecast	Not-For-Profit Hospital Corporation	-22,477	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**110,000**	**0.0**
No Changes		0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**110,000**	**0.0**
Gross for HW0 - Not-For-Profit Hospital Corporation		**110,000**	**0.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Health Benefit Exchange Authority

http://dchbx.com
Telephone: 202-442-5988

Description	FY 2013 Approved	FY 2014 Proposed	% Change from FY 2013
Operating Budget	$0	$26,140,499	N/A
FTEs	0.0	37.0	N/A

The Health Benefit Exchange Authority is a newly established District of Columbia agency created by D.C. Council legislation under the Health Benefit Exchange Authority Establishment Act of 2011 (DC L19-0094).

The mission of the D.C. Health Benefit Exchange Authority is to implement a health care exchange program in the District of Columbia in accordance with the Patient Protection and Affordable Care Act (PPACA), thereby ensuring access to quality and affordable health care to all District of Columbia residents.

Summary of Services

In March of 2010, the Patient Protection and Affordable Care Act of 2010 was signed into law with the central goal of ensuring that all Americans have access to quality, affordable health care. Beginning in 2014, significant health insurance reforms will be implemented including the establishment of Health Benefit Exchanges nationwide. The D.C. Health Benefit Exchange Authority is a quasi-governmental agency of the District of Columbia government charged with implementing and operating the District's Health Benefit Exchange. The Health Benefit Exchange is an online marketplace for District residents and small businesses to compare private health insurance plans; learn if they are eligible for tax credits or subsidies to purchase private insurance or qualify for public health programs such as Medicaid; and enroll in a health plan that best meets their needs. The Health Benefit Exchange will enable individuals and small employers to find affordable and easier-to-understand health insurance and assist small employers in purchasing qualified health plans for their employees. Enrollment in the District's Health Benefit Exchange will begin October 2013, with coverage starting January 1, 2014.

The agency's FY 2014 proposed budget is presented in the following tables:

FY 2014 Proposed Gross Funds Operating Budget, by Revenue Type

Table HI0-1 contains the proposed FY 2014 agency budget compared to the FY 2013 approved budget.

Table HI0-1
(dollars in thousands)

Appropriated Fund	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
General Fund				
Special Purpose Revenue Funds	0	26,140	26,140	N/A
Total for General Fund	**0**	**26,140**	**26,140**	**N/A**

*Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2014 Proposed Full-Time Equivalents, by Revenue Type

Table HI0-2 contains the proposed FY 2014 FTE level compared to the FY 2013 approved FTE level by revenue type.

Table HI0-2

Appropriated Fund	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change
General Fund				
Special Purpose Revenue Funds	0.0	37.0	37.0	N/A
Total for General Fund	**0.0**	**37.0**	**37.0**	**N/A**
Total Proposed FTEs	**0.0**	**37.0**	**37.0**	**N/A**

FY 2014 Proposed Operating Budget, by Comptroller Source Group

Table HI0-3 contains the proposed FY 2014 budget at the Comptroller Source Group (object class) level compared to the FY 2013 approved budget.

Table HI0-3
(dollars in thousands)

Comptroller Source Group	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Percent Change*
11 - Regular Pay - Continuing Full-Time	0	3,946	3,946	N/A
14 - Fringe Benefits - Current Personnel	0	908	908	N/A
Subtotal Personal Services (PS)	**0**	**4,853**	**4,853**	**N/A**
20 - Supplies and Materials	0	22	22	N/A
32 - Rentals - Land and Structures	0	780	780	N/A
40 - Other Services and Charges	0	131	131	N/A
41 - Contractual Services - Other	0	15,079	15,079	N/A
50 - Subsidies and Transfers	0	5,200	5,200	N/A
70 - Equipment and Equipment Rental	0	75	75	N/A
Subtotal Nonpersonal Services (NPS)	**0**	**21,287**	**21,287**	**N/A**
Gross Funds	**0**	**26,140**	**26,140**	**N/A**

*Percent change is based on whole dollars.

Program Description

The Health Benefit Exchange Authority operates through the following 7 programs:

Eligibility and Enrollment – provides a seamless, web-based eligibility process for enrollment in the qualified health plans available through the Health Benefit Exchange as well as Medicaid and other government assistance programs in the District.

Consumer Education and Assistance – informs residents about the Health Benefit Exchange, the health coverage options available through it, and the benefits of purchasing coverage through the Exchange; provides ease of access to various health plans through an on-line information and enrollment system; and assists individuals with eligibility for premium subsidies, cost-sharing reductions, as well as whether they may be eligible for Medicaid or other public benefit programs.

Plan Management – working in conjunction with local and federal regulatory bodies, establishes and oversees the process to certify, recertify and decertify qualified health plans available on the Exchange, along with assigning quality ratings to each qualified health plan and applying the ratings for certification.

SHOP Operations – provides support to the Small Business Health Options Program (SHOP) exchange. The SHOP facilitates the purchase of coverage in qualified health plans for employees of small businesses with 2-50 employees that choose to purchase coverage through the D.C. Health Benefit Exchange and conducting employer eligibility appeals.

Business Development – promotes economic development through marketing initiatives and the establishment of new business relationships that ensure District residents have access to a broad range of affordable, easily accessible and diverse health care options.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Agency Financial Management – provides comprehensive and efficient financial management services, to and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The Health Benefit Exchange Authority is a new agency in the FY 2014 proposed budget.

FY 2014 Proposed Operating Budget and FTEs, by Program and Activity

Table HI0-4 contains the proposed FY 2014 budget by program and activity compared to the FY 2013 approved budget.

Table HI0-4

(dollars in thousands)

	Dollars in Thousands			Full-Time Equivalents		
Program/Activity	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(1000) Agency Management Program						
(1010) Personnel	0	159	159	0.0	1.0	1.0
(1015) Training	0	55	55	0.0	0.0	0.0
(1020) Contracts and Procurement	0	14,295	14,295	0.0	2.0	2.0
(1030) Property Management	0	1,187	1,187	0.0	0.0	0.0
(1040) Information Technology	0	350	350	0.0	2.0	2.0
(1055) Risk Management	0	300	300	0.0	0.0	0.0
(1060) Legal Services	0	608	608	0.0	4.0	4.0
(1070) Fleet Management	0	12	12	0.0	0.0	0.0
(1080) Communications	0	441	441	0.0	3.0	3.0
(1085) Customer Service	0	174	174	0.0	3.0	3.0
(1090) Performance Management	0	1,129	1,129	0.0	6.0	6.0
Subtotal (1000) Agency Management Program	**0**	**18,711**	**18,711**	**0.0**	**21.0**	**21.0**
(100F) Agency Financial Operations						
(110F) Budget Operations	0	101	101	0.0	1.0	1.0
(120F) Accounting Operations	0	213	213	0.0	2.0	2.0
(140F) Agency Fiscal Officer	0	642	642	0.0	3.0	3.0
Subtotal (100F) Agency Financial Operations	**0**	**956**	**956**	**0.0**	**6.0**	**6.0**
(2000) Plan Management Program						
(2010) Plan Management Support Service	0	243	243	0.0	2.0	2.0
Subtotal (2000) Plan Management Program	**0**	**243**	**243**	**0.0**	**2.0**	**2.0**
(3000) Eligibility and Enrollment Program						
(3010) Eligibility and Enrollment Support Services	0	243	243	0.0	2.0	2.0
Subtotal (3000) Eligibility And Enrollment Program	**0**	**243**	**243**	**0.0**	**2.0**	**2.0**
(4000) S.H.O.P. Operations Program						
(4010) S.H.O.P. Operations Support Service	0	243	243	0.0	2.0	2.0
Subtotal (4000) S.H.O.P. Operations Program	**0**	**243**	**243**	**0.0**	**2.0**	**2.0**

(Continued on next page)

Table HI0-4 (Continued)
(dollars in thousands)

Program/Activity	Dollars in Thousands			Full-Time Equivalents		
	Approved FY 2013	Proposed FY 2014	Change from FY 2013	Approved FY 2013	Proposed FY 2014	Change from FY 2013
(5000) Consumer Education and Outreach Program						
(5010) Consumer Education and Outreach Support Service	0	5,200	5,200	0.0	0.0	0.0
Subtotal (5000) Consumer Edu and Outreach Program	**0**	**5,200**	**5,200**	**0.0**	**0.0**	**0.0**
(6000) Business Development Program						
(6010) Business Development Support Service	0	544	544	0.0	4.0	4.0
(**Subtotal (6000) Business Development Program**	**0**	**544**	**544**	**0.0**	**4.0**	**4.0**
Total Proposed Operating Budget	**0**	**26,140**	**26,140**	**0.0**	**37.0**	**37.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2014 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2013 Proposed Budget Changes

The D.C. Health Benefit Exchange Authority's (HBEA) proposed FY 2014 gross budget is $26,140,499. This budget is newly established for FY 2014. The budget is comprised entirely of Special Purpose Revenue funds. Revenues will be generated from the Department of Health Care Finance's Health Care Reform and Innovation sub-grant and from the operating assessment fees of private insurance companies.

Agency Budget Submission

Enhance: In order to ensure that District of Columbia residents have access to quality affordable health care, the HBEA has proposed the following budget: In contracts, a budget of $15,079,358 was established for policy and procedural development, outreach efforts, program implementation resource assistance, office support, and Information Technology (IT) support to ensure the agency is functional. A budget of $5,200,000 was created to support grant and provider payment services. In personal services, a budget of $4,711,957 and 37.0 FTEs was established to support staffing requirements and cover salary and Fringe Benefit estimates. Other budgets created for the agency were: $780,000 for rent to align the budget with the Department of General Services fixed cost estimate; $131,326 for postage, travel expense, office support, and conference fees; $74,900 for equipment purchases; and $21,600 for the purchase of office supplies.

Mayor's Proposed Budget

Cost of Living Adjustment: This agency received a proposed cost of living adjustment (COLA) in non-Local funds. This adjustment includes $141,359 in Special Purpose Revenue funds.

FY 2013 Approved Budget to FY 2014 Proposed Budget, by Revenue Type

Table HI0-5 itemizes the changes by revenue type between the FY 2013 approved budget and the FY 2014 proposed budget.

Table HI0-5
(dollars in thousands)

	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2013 Approved Budget and FTE		**0**	**0.0**
Enhance: Establish budget in support of contracts needed to make the agency functional	Agency Management Program	15,079	0.0
Enhance: Establish Subsidies and Transfers budget to support grant and provider payment services	Multiple Programs	5,200	0.0
Enhance: Establish personal services budget to support staffing needs and salary and Fringe Benefit costs	Multiple Programs	4,712	37.0
Enhance: Establish budget for rent that aligns with the Department of General Services fixed cost estimate	Agency Management Program	780	0.0
Enhance: Establish budget in support of cost associated with postage, local and out-of-city travel, office support and conference fees	Agency Management Program	131	0.0
Enhance: Establish budget to cover equipment purchases	Agency Management Program	75	0.0
Enhance: Established budget to cover office supplies	Multiple Programs	22	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Agency Budget Submission		**25,999**	**37.0**
Cost of Living Adjustment: FY 2014 proposed adjustment	Multiple Programs	141	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2014 Mayor's Proposed Budget		**26,140**	**37.0**
Gross for HI0 - D.C. Health Benefit Exchange Authority		**26,140**	**37.0**

(Change is calculated by whole numbers and numbers may not add up due to rounding)

THE GOVERNMENT OF THE
DISTRICT OF COLUMBIA

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