



MURIEL BOWSER
MAYOR

January 23, 2026

Dear Washingtonians:

On behalf of the Government of the District of Columbia, I am proud to present the Fiscal Year 2025 Annual Comprehensive Financial Report. For the twenty-ninth consecutive year, the audit opinion is unqualified (unmodified), demonstrating the District's financial responsibility and maturity.

With \$2.2 billion of operating cash as of September 30, 2025, the District's strong reserves continue to provide robust financial flexibility, allowing us to maintain and expand the essential supports to our residents and businesses that contributed to our economic rebound. We entered 2025 with strong population and tourism numbers. This boost in tourism generated more than \$11.5 billion in visitor spending - a 13 percent increase from the prior year.

Throughout 2025, we continued to deliver big wins for DC, despite a changing federal footprint and other unforeseen challenges.

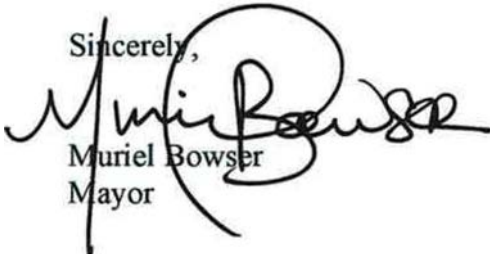
- We drove down violent crime to its lowest levels in three decades, in large part a result of opening our Real-Time Crime Center and passing new comprehensive public safety legislation.
- We opened a new state-of-the-art hospital in Ward 8. The Cedar Hill Regional Medical Center now offers comprehensive health care services to residents East of the Anacostia River. And importantly, it ensures families have critical access to both urgent trauma and maternity care in their neighborhood.
- Investments in our students and educators and have continued to generate educational success, including increased public-school enrollment, higher graduation rates, higher teacher retention rates, and the largest increase in proficiency rates since the pandemic in both English Language Arts and math, in all grades tested, for almost all student groups across both DC Public Schools and DC Public Charter Schools.
- Our Housing in Downtown (HID) program has positioned the District as a national leader in office-to-residential conversions. Through a \$41 million investment, we estimate that HID will help deliver 8,400 new housing units which not only increase the Downtown housing supply but also stabilize the commercial office market, generate construction jobs, and attract new businesses, further strengthening the District's economy.

- We are bringing home our Washington Commanders and activating 180 acres of opportunity on the banks of the Anacostia. With investments in housing, recreation and shopping, green space, and a brand-new stadium, the RFK campus will be transformed into a year-round destination to live, work and play. And with a \$2.7 billion investment from the Commanders, this becomes the single largest private investment in DC's history.

There were some pretty big challenges to overcome in 2025 as well, most notably related to the shrinking federal presence in DC. Our plan to address this challenge head-on launched new efforts and incentives to attract new businesses, create new jobs, generate new tax revenue, and quickly grow the local economy.

In 2026, we will double down on that work and continue our DC comeback through investments in our businesses, neighborhoods, and residents across all eight wards! With your support, and the strength of our city's solid financial footing, I am confident we will achieve a healthier, safer, more prosperous, and resilient Washington, DC.

Sincerely,



Muriel Bowser
Mayor