

Operating Expenditures

This chapter examines the District's actual Operating Expenditures and analyzes growth patterns from FY 2007 to FY 2010.

In FY 2010, the District's Local fund expenditures, excluding dedicated taxes, decreased by \$315.7 million or 5.7 percent from FY 2009. Since Fiscal Year 2007, expenditures have grown by an average of 0.7 percent annually as depicted in Figure 5-1. Table 5A-1 of the appendix displays Local funds expenditures by fiscal year for selected agencies, and each appropriation title.

Dedicated tax funds were segregated as separate funds beginning in FY 2007; they are shown by agency and appropriation title in Table 5A-2 of the Appendix. They totaled \$275.9 million in FY 2010.

The \$315.7 million Local funds decrease in FY 2010 was primarily due to a spending decrease of \$88.2 million in Repayment of Loans and Interest. Other areas of decrease were in the Human Support Services agencies, with spending decreases totaling \$89.3 million; in the Public Education System agencies, with spending decreases of \$69.8 million; and in Economic Development and Regulation agencies, with spending decreases totaling \$61.0 million.

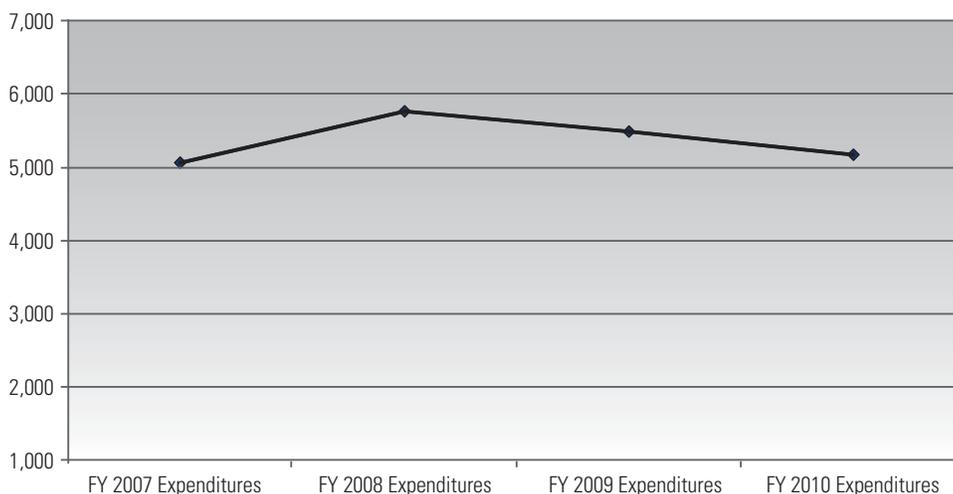
On a gross funds basis, including non-Local funds as well as Local, total expenditures increased by an aver-

Figure 5-1

Local Fund Actual Expenditures (excluding Dedicated Taxes)

Does not include Enterprise and Other Funds

(Dollars in millions)



age of 4.6 percent annually from FY 2007 to FY 2010 (Table 5A-3 in the Appendix).

This chapter examines operating expenditures for the District and reflects expenditure trends.

Specifically, the chapter:

- Examines the growth in expenditures from FY 2007 to FY 2010 by area of spending (agency and function); and
- Examines the growth by such categories as personal services, contractual services, and subsidies and transfers.

This chapter focuses primarily on the District's Local funds actual expenditures. It does not discuss Capital expenditures, which are described in the Capital Appendices volume. Furthermore, it does not include agencies whose operations are captured in other funds, such as proprietary funds and component units of the District.

Figure 5-2 shows the growth trends of Local funds expenditures by appropriation title from FY 2007 through FY 2010. Tables 5A-1, 5A-2, and 5A-3 in the

Appendix to this chapter provide additional detail on Local, Dedicated Tax, and Gross funds expenditures in the largest District agencies from FY 2007 through FY 2010, to provide a constant timeframe. The following sections describe major elements of growth during this time period, by appropriation title.

Human Support Services

The FY 2010 year-end Local expenditures of \$1,413.8 million in this appropriation title reflect a decrease of \$89.3 million or 5.9 percent from the FY 2009 expenditures of \$1,503.0 million. The expenditure change over the previous two years shows a 6.6 percent increase in FY 2008 over the prior year, and a 4.7 percent decrease in FY 2009.

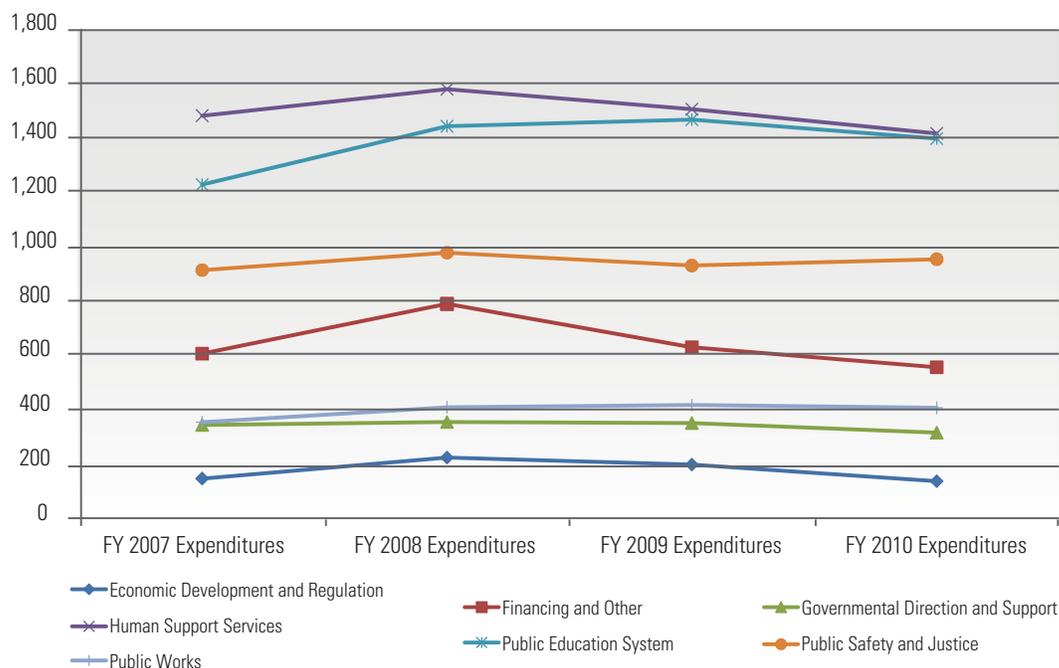
Overall the trend of decreases in expenditures in the Human Support Services Appropriation Title from FY 2009 through to FY 2010 is primarily due to reductions in the Department of Human Services (DHS); the Child and Family Services Agency (CFSA); the Department of Health (DOH), offset by the switch to Department of Healthcare Finance (DCHF); and the

Figure 5-2

Local Fund Actual Expenditures (Excluding Dedicated Taxes) by Appropriation Title, by Fiscal Year

Does Not Include Enterprise and Other Funds

(Dollars in millions)



Department of Mental Health (DMH). Federal Stimulus funding generated by the American Reinvestment and Recovery Act (ARRA) of 2009 also provided significant offsets in local expenditures in Medicaid for these agencies in FY 2009 and FY 2010.

- DHS's Local fund expenditures have decreased at an average annual rate of approximately 19.7 percent from FY 2007 to FY 2010, in part due to major reductions in FY 2008 and FY 2010. In FY 2010, Local expenditures for the Temporary Assistance for Needy Families (TANF) and homeless services were reduced by 19.0 percent and 9.8 percent respectively. DHS's gross expenditures in FY 2010 include about \$13 million of ARRA-related Federal Stimulus funding.
- Local expenditures of \$618.4 million in FY 2007 and \$660.9 million in FY 2008 for DOH reflect the agency's operational functions that included the District's Medicaid and Healthcare Alliance programs together with a variety of other public health programs. With the establishment of the DHCF in FY 2009, the Medicaid and Alliance programs were carved out of DOH and transferred to DHCF. Consequently, DOH's local expenditures show its biggest reduction of about 85.2 percent in FY 2009. In FY 2010, Local expenditures were further reduced by 25.5 percent to \$72.6 million.
- DHCF's Local expenditures are driven largely by the District's Medicaid entitlement and DC Healthcare Alliance programs. Medicaid provider payments and the Alliance provider payments account for increases in expenditures. With DHCF's implementation of the Early Option of the healthcare reform legislation in July 2010, Medicaid eligibility is expanded to include childless adults up to 200 percent of the federal poverty level. The agency also started the process of transitioning eligible members of the Alliance program in the childless adults' population to Medicaid. DHCF's gross expenditures in FY 2010 include approximately \$155.3 million of ARRA-related federal stimulus funding for Medicaid. The stimulus provided additional funding that offset the District's use of local resources.

- In FY 2010, DMH provided direct public mental health services through the DC Community Service Agency (DCCSA) and the Saint Elizabeths Hospital (SEH). The decrease in Local expenditures is primarily due to the closure of the DCCSA. Services for District residents from the CSA are now provided through a contractual network of community mental health care providers. The agency's Local expenditures of \$187.9 million in FY 2010 reflect a decrease of 10.0 percent from the prior year expenditures of \$208.8 million.

Public Education System

Local funds for the Public Education appropriation title expenditures increased 4.4 percent (annual average) from FY 2007 to FY 2010. District of Columbia Public Schools (DCPS) and the District of Columbia Public Charter Schools (DCPCS) are budgeted through the Uniform Per Student Funding Formula (UPSFF) [refer to District of Columbia Official Code §38-29]. This formula provides a foundation funding level for each student and weighting factors for such characteristics as grade levels and special education categories. It also accounts for annual inflation and for changes in enrollment. Local fund expenditures by the District of Columbia Public Schools (DCPS) are higher than for any other District agency, and DCPS also employs approximately one-fifth of all District employees. District of Columbia Public Charter Schools has been showing significant annual growth in enrollment and expenditures, and the trend continued during FY 2010 for enrollment.

Table 5-1 shows enrollment and Local fund expenditure trends for DCPS and DCPCS. Enrollment in the two systems combined decreased in FY 2008 and FY 2009 and increased in FY 2010. Per-student spending from Local funds increased from FY 2007 to FY 2008 but decreased in FY 2009 and FY 2010, partly because of ARRA funds received by both agencies.

- **District of Columbia Public Schools (DCPS) -** Expenditures in FY 2010 at DCPS decreased from FY 2009. Enrollment decreased 0.5 percent from FY 2009 to FY 2010, and the foundation level for the UPSFF remained at \$8,770 for both years, in accordance with the provisions of District of Columbia Official Code §38-2909. The enactment of the Public Education Reform Amendment Act of 2007 caused shifting of many

Table 5-1

Enrollments and Expenditures in Two Schools Systems (Local Funds Only)

	DC Public Schools		Public Charter Schools		Combined Systems		
	Enrollment	Expenditures (dollars in thousands)	Enrollment	Expenditures (dollars in thousands)	Enrollment	Expenditures (dollars in thousands)	Expenditures per enrolled student*
2007	52,191	\$813,902	19,662	\$277,159	71,853	\$1,091,061	\$15,185
2008	49,076	\$868,141	21,743	\$316,675	70,819	\$1,184,816	\$16,730
2009	44,681	\$576,049	25,363	\$385,896	70,044	\$961,945	\$13,733
2010	44,467	\$517,674	27,617	\$375,845	72,084	\$893,519	\$12,396

Note: *per enrolled student (whole dollars, not thousands)

Details may not sum to totals because of rounding.

state-level functions from the DCPS budget to the Office of the State Superintendent of Education. Also, in FY 2009, expenditures on Non-Public Tuition and Special Education Transportation were broken out of DCPS into separate agencies.

- **District of Columbia Public Charter Schools (DCPCS)** - Expenditures in FY 2010 at DCPCS from Local funds decreased 2.6 percent from FY 2009. Enrollment increased 8.9 percent from FY 2009 to FY 2010. As a result, expenditures per enrolled student decreased.
- **Office of the State Superintendent of Education (OSSE)** - As a result of the Public Education Reform Amendment Act of 2007, a number of functions from the Department of Human Services, the University of the District of Columbia and DCPS moved to OSSE, and the agency has become the state administering agency for most of the District's grant funds for public education. Accordingly, the budget showed a significant increase over prior years.
- **University of the District of Columbia (UDC)** - The District's subsidy to the University was essentially unchanged from FY 2009.

Public Education expenditures are tracked by appropriation year (AY) and fiscal year (FY). Table 5A-4 in the Appendix provides a crosswalk between the AY and FY expenditures for key school systems. The FY data is used throughout this chapter, although the AY data reflect more comparable data over time.

Public Safety and Justice

Local fund expenditures in the public safety area increased 1.4 percent (annual average) from FY 2007 to FY 2010. The two largest agencies in this appropriation title are the Metropolitan Police Department (MPD) and the Fire and Emergency Medical Services Department (FEMS), accounting for 66.2 percent of the expenditures of the appropriation title.

- **Metropolitan Police Department and Fire and Emergency Medical Services Department** - Expenditures at MPD increased from FY 2007 to FY 2010 by an average of 0.2 percent annually. Expenditures for FEMS increased 3.8 percent (annual average) from FY 2007 to FY 2010.
- **Police and Fire Retirement System** - This is the third largest agency in Public Safety in terms of the total spent. Under the 1997 Revitalization Act, the federal Government assumed the District's pre-June 1997 unfunded pension liability. In subsequent years, as salaries have increased, adjustments were legislated for pension benefits, and the sizes of the FEMS and MPD workforce have increased. The pension contribution decreased from FY 2007 to FY 2010 by an average of 1.9 percent annually as a result of market factors affecting the national economy and limited pay raises due to collective bargaining agreements still in negotiation.
- **Department of Corrections** - There was a Local fund average annual increase of 0.9 percent over the FY 2007 – FY 2010 period, attributable to both inmate healthcare costs, and a significant number of department staff with many years of service.

Financing and Other

Agencies in the Financing and Other appropriation title include various debt service functions as well as the District's reserve funds.

- **Repayment of Interest on Short-Term Borrowing** - The District issues short-term revenue anticipation notes in order to finance its seasonal cash flow needs. The total amount of revenue anticipation notes outstanding at any time during a fiscal year may not exceed 20 percent of the total anticipated revenue of the District for such fiscal year, and such notes must mature within the fiscal year in which they are issued. In FY 2010, the District issued \$500 million of revenue anticipation notes for this purpose.
- **Repayment of Loans and Interest** - The District may issue long-term debt in the form of general obligation bonds or income tax revenue bonds to finance capital projects and to refund indebtedness of the District. Such bond issuances are not permitted during any fiscal year if total debt service exceeds 12 percent of total District general fund expenditures in any year during the 6-year capital plan period. The Capital Improvements Plan includes borrowing of about \$400 million of bonds per year as well as amounts above this level for specific capital projects. Borrowing amounts in Fiscal Years 2009 and 2010 were higher than in previous years, and debt service expenditures have increased accordingly. The District had approximately \$2.781 billion of general obligation bonds and approximately \$2.570 billion of Income Tax secured bonds outstanding as of September 30, 2010.
- **Certificates of Participation (COPs)** - The District has a payment obligation with respect to approximately \$263 million of outstanding COPs with varying maturities, which were issued to finance various District facilities. The District's payment obligations on the Certificates are subject to, and dependent upon, inclusion of sufficient funds in annual District budgets and annual appropriations made by the United States Congress for such purpose.
- **Equipment Lease Operating** - The Master Equipment Lease Purchase Program provides tax-exempt financing for projects with short-term to intermediate-term useful lives. Rolling stock such as police, emergency, and public works vehicles, and information technology equipment, are acquired on a short-term lease/purchase basis. The District has financed approximately \$332 million of its capital equipment needs through the program and has approximately \$114 million in principal outstanding.
- **Repayment of Revenue Bonds** - The Council may authorize the issuance of revenue bonds, notes, or other obligations (including refunding bond, notes, or other obligations) to borrow money to finance governmental projects by creating a security interest in any District revenues. Such bonds, notes, or other obligations, if issued, are to be secured by a pledge of the revenues realized from the property, facilities, developments, and improvements financed by the issuance of such bonds, notes, or other obligations or by the mortgage of real property or the creation of security interest in available revenues, assets, or other property. In FY 2007 and FY 2010, the District issued bonds for its New Communities initiative, with such bonds secured by a portion of revenues dedicated to the Housing Production Trust Fund. There is currently \$86 million of these bonds outstanding.
- **Pay-As-You-Go Capital Fund** - Paygo capital financing is a transfer of funds from the General Fund to the Capital Improvements Fund to pay for capital project expenditures. Significant amounts of Paygo capital funding is planned for the current 6-year capital plan period.
- **Dedicated Taxes, Convention Center Trust Fund Transfer – Dedicated Tax, and PILOT Transfer – Dedicated Tax** - These agencies were first budgeted in FY 2010 to make the flow of the dedicated revenues through the General Fund more visible.

Other Appropriation Titles

Expenditures in other appropriation titles are:

- **Governmental Direction and Support** - This appropriation title funds agencies that manage overall government operations, including the Office of the Mayor, the Council of the District of Columbia, the Office of the City Administrator, the Office of the Chief Technology Officer, the Department of General Services, the Office of the Attorney General, and the Office of the Chief Financial Officer. Local fund expenditures in this appropriation title have shown an average decrease in growth at 2.8 percent annually from FY 2007 to FY 2010. The Contracts and Appeals Board experienced the largest growth in expenditures (10.5 percent), compared to Office of Contracting and Procurement, which had the sharpest decline (44.9 percent) in FY 2010.
- **Economic Development and Regulation** - This is the smallest of the appropriation titles, including Alcoholic Beverage Regulation Administration, Department of Employment Services, Department of Small and Local Business Development, Department of Housing and Community Development and the Office of Motion Pictures and Television. Local fund expenditures decreased from FY 2007 to FY 2010 at an annual rate of 2.2 percent. The Alcoholic Beverage Regulation Administration experienced the largest growth in expenditures (110.7 percent), compared to Deputy Mayor for Economic Development, which had the sharpest decline (87.9 percent) in FY 2010. The Department of Employment Services, the Department of the Consumer and Regulatory Affairs, and the Department of Housing and Community Development account for 64.5 percent of the expenditures in FY 2010.
- **Public Works** -The Public Works appropriation title is dominated, in Local fund expenditures, by two agencies: the Department of Public Works (DPW) and subsidies to the Washington Metropolitan Area Transit Authority (WMATA). DPW decreased 6.4 percent from FY 2009 to FY 2010 for Local funds.

Summary of Local Funds Expenditure Growth by Agency and Function

All of the appropriation titles except Public Safety and Justice, Public Education System, and Public Works experienced decreases in expenditures since FY 2007. Expenditures in Governmental Direction and Support, Economic Development, Public Education System, Human Support Services, Public Works, and Financing and Other decreased for FY 2010, while Public Safety and Justice increased. Overall, the District as a whole had a decrease of 5.7 percent for Local Fund expenditures in FY 2010.

Human Support Services is the largest appropriation title, comprising 27.3 percent of total general operating Local funds. Public Education remains the second largest appropriation title with a 27.0 percent share of total general operating Local funds.

Actual DCPS enrollment has decreased annually, and the enrollment in Public Charter Schools has shown a steady increase at an annual rate of 12.0 percent since FY 2007. The enrollment in Public Charter Schools accounts for 38.3 percent of total enrollment in the combined DC schools system in FY 2010. From FY 2007 to FY 2010, the combined DC schools system enrollment shows an increase of 0.1 percent annually.

Federal Payment Fund Expenditures

A federal payment is a direct payment made to the District by the Federal government. The authorization for each payment is found in Division A, Title 1, of the District's annual appropriations act. Federal payments to the District are subject to federal government Accountability Office (GAO) guidelines and government-wide rescissions. During FY 2010, the District received a total of \$151.2 million in federal payments that could be spent by the agencies. Table 5A-5 of the Appendix details the federal payments made to the District from FY 2007 through FY 2010, by agency. These funds have various availability periods and in some cases will be spent over subsequent years. Federal payments are detailed within each agency chapter.

In addition, in FY 2010 the District expensed \$15.6 million from the federal payment for Emergency Planning and Security Costs. This payment was previously reimbursable, with reimbursements approved by the federal Office of Management and Budget (OMB). In FY 2009, this became a direct federal payment. The details of the FY 2010 expenses are found in the agency

chapter for the Emergency Planning and Security Fund, which is located within the Financing and Other section of Volume 3, Agency Budget Chapters.

Federal Grants Expenditures

Unlike federal payments, which come directly from the U.S. Treasury as authorized by the annual Appropriations Act, federal grants are awarded by a federal agency.

Table 5A-6 of the Appendix shows federal grant expenditures from FY 2007 through FY 2010 by agency. Overall, their annual growth rate was 10.9 percent. The Department of Health Care Finance received the majority of the funds including funding for Medicaid.

Expenditure Growth by Object Class, FY 2007 to FY 2010

This section examines expenditures by object class -- that is, by the type of services paid for, such as personal services, supplies, or fixed costs for rent or utilities -- from FY 2007 through FY 2010. Since FY 2007, the average annual rate of growth for expenditures on nonpersonal services (NPS), such as rent and utilities, equipment, subsidies and transfers, and debt service, has risen more slowly than personal services (PS), which include regular salaries and wages, overtime, and other additional costs (Figure 5-3). The average annual growth rate from FY 2007 to FY 2010 for Locally funded personal services (PS) was 1.2 percent. Tables 5A-7 and 5A-8 in the appendix to this chapter provide details.

Personal Services

Salaries have historically grown at a slightly greater rate than inflation, but not in FY 2010. As shown in Table 5A-7 of the Appendix, from FY 2007 to FY 2010, total Local Fund PS costs including salaries, extra pay (the category including overtime), differential pay (for night or weekend work, for example), bonuses, and fringe benefits (primarily health insurance costs) increased at an average annual rate of 1.2 percent.

Table 5-2 shows overtime expenses from FY 2007 through FY 2010 by agency. The Metropolitan Police Department, Fire and Emergency Medical Services, and Department of Corrections comprise 59.0 percent of the total FY 2010 overtime expenditures.

Nonpersonal Services

As shown in Table 5A-7 of the Appendix, the average annual growth rate from FY 2007 to FY 2010 for Local Fund NPS expenditures excluding retirement is -0.4 percent. Nonpersonal Services expenditure increased 13.6 percent from FY 2007 to FY 2008, but declined in FY 2009 and FY 2010.

Table 5-2

Overtime Actual Expenditures from Local Funds and Dedicated Taxes (Excluding Enterprise and Other Funds)

(Dollars in Thousands)

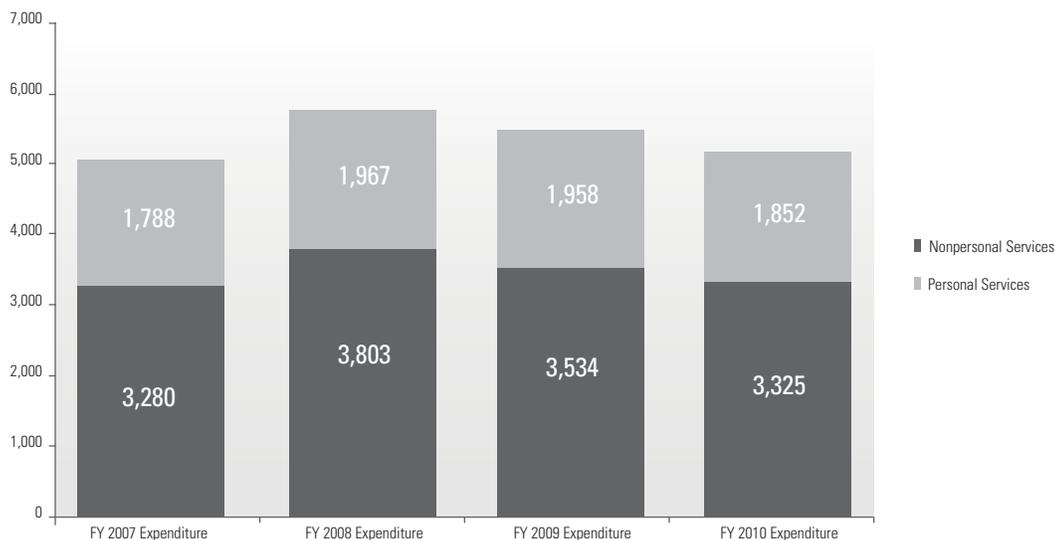
Agency Name	FY 2007	FY 2008	FY 2009	FY 2010
Child and Family Services Agency	998	2,417	1,323	421
Department of Corrections	9,381	5,667	4,856	3,675
Department of Human Services	870	903	508	255
Department of Mental Health	6,166	7,051	4,402	3,405
Department of Public Works	3,224	4,101	4,168	2,997
District of Columbia Public Schools	11,443	7,086	2,441	2,589
Fire and Emergency Medical Services Department	11,202	11,739	9,220	9,293
Metropolitan Police Department	24,702	24,665	16,571	16,550
Office of Unified Communications	1,571	1,908	1,645	1,352
Special Education Transportation			3,335	2,737
Department of Youth Rehabilitation Services	3,312	3,557	4,162	3,561
Department of Parks and Recreation	864	597	181	374
D.C. Public Library	1,129	1,035	493	290
Office of Public Education Facilities Modernization		2,502	381	1,193
Rest of District	2,354	2,055	1,169	1,333
Total Local Funds	77,214	75,283	54,856	50,024

Figure 5-3

Local Personal Services and Nonpersonal Services Actual Expenditures (Excluding Dedicated Taxes), by Fiscal Year

Does Not Include Enterprise and Other Funds

(Dollars in millions)



Appendix: Data Tables for Operating Expenditures

Table 5A-1

Local Funds Actual Expenditures by Fiscal Year for Selected Large Agencies (Excluding Dedicated Taxes and Enterprise and Other Funds)

(Dollars in thousands)

Agency Name	FY 2007	FY 2008	FY 2009	FY 2010	Average Annual Growth Rate 2007-2010
Office of the Chief Financial Officer	120,841	113,406	119,559	115,213	-1.6%
Office of Chief Technology Officer	38,140	64,054	53,872	46,089	6.5%
Office of the Attorney General	55,291	61,899	62,564	56,039	0.4%
All other agencies	129,554	115,043	115,241	98,454	-8.7%
Governmental Direction and Support	343,828	354,402	351,237	315,795	-2.8%
Department of Employment Services	46,115	86,415	68,652	50,980	3.4%
Housing Authority Subsidy	22,730	30,983	30,983	25,103	3.4%
Deputy Mayor for Economic Development	24,273	23,505	31,812	3,841	-45.9%
Department of Housing and Community Development	1,734	3,346	15,705	22,220	134.0%
All other agencies	52,266	79,943	51,287	35,307	-12.3%
Economic Development and Regulation	147,119	224,192	198,439	137,451	-2.2%
Metropolitan Police Department	434,599	471,889	453,891	437,494	0.2%
Fire and Emergency Medical Services Department	172,775	187,868	185,838	193,326	3.8%
Police Officers' and Fire Fighters' Retirement System	140,100	137,000	106,000	132,300	-1.9%
Department of Corrections	121,417	116,648	117,610	124,778	0.9%
All other agencies	43,419	62,954	65,641	64,389	14.0%
Public Safety and Justice	912,310	976,359	928,981	952,287	1.4%
District of Columbia Public Schools	813,902	868,141	576,049	517,674	-14.0%
Office of the State Superintendent of Education	14,423	102,998	111,750	106,370	94.6%
Public Charter Schools	277,159	316,675	385,896	375,845	10.7%
Office of Public Education Facilities Modernization	1,281	34,981	24,720	28,761	182.1%
Non-Public Tuition			165,911	166,568	N/A
Special Education Transportation		171	87,779	93,373	N/A
DC Public Library	42,135	44,563	44,760	39,186	-2.4%
University of the District of Columbia Subsidy	62,636	62,770	62,070	62,070	-0.3%
All other agencies	14,540	10,535	6,136	5,428	-28.0%
Public Education System	1,226,076	1,440,833	1,465,071	1,395,275	4.4%
Department of Human Services	272,198	137,874	165,358	141,095	-19.7%
Child and Family Services Agency	181,226	274,265	252,427	206,400	4.4%
Department of Mental Health	192,871	207,627	208,811	187,898	-0.9%
Department of Health	618,367	660,876	97,494	72,639	-51.0%
Department of Health Care Finance			457,011	486,326	N/A

(Continued on next page)

Table 5A-1 (continued)

**Local Funds Actual Expenditures by Fiscal Year for Selected Large Agencies
(Excluding Dedicated Taxes and Enterprise and Other Funds)**

(Dollars in thousands)

Agency	FY 2007	FY 2008	FY 2009	FY 2010	Average Annual Growth Rate 2007 - 2010
Department of Parks and Recreation	46,431	49,029	49,607	46,945	0.4%
Depart of Youth Rehabilitation Services	73,936	84,463	93,732	97,016	9.5%
Department on Disability Services		81,911	92,843	59,465	N/A
All other agencies	94,189	80,638	85,765	116,006	7.2%
Human Support Services	1,479,218	1,576,683	1,503,047	1,413,789	-1.5%
Department of Motor Vehicles	31,528	28,427	26,376	26,630	-5.5%
Department of Public Works	106,156	119,618	127,375	119,211	3.9%
Mass Transit Subsidies (WMATA)	198,484	214,905	230,499	231,668	5.3%
All other agencies	17,423	46,033	32,821	29,249	18.9%
Public Works	353,590	408,983	417,071	406,758	4.8%
Repayment of Loans and Interest	386,245	420,827	431,706	343,551	-3.8%
Certificate of Participation	30,448	30,664	32,270	32,257	1.9%
Settlements and Judgments Fund	25,029	21,015	17,325	21,470	-5.0%
District Retiree Health Contribution	4,700	110,907	81,100	90,700	168.2%
Master Equipment Lease/Purchase Program	21,893	29,896	38,378	43,863	26.1%
Pay-As-You-Go Capital Fund	118,861	139,488	1,821	499	-83.9%
All other agencies	18,624	35,441	26,054	23,134	7.5%
Financing and Other	605,800	788,237	628,656	555,474	-2.8%
Grand Total	5,067,941	5,769,689	5,492,500	5,176,830	0.7%

Table 5A-2:

**Dedicated Taxes Funds Actual Expenditures by Fiscal Year for Selected Large Agencies
Excluding Enterprise and other Funds**

(Dollars in thousands)

Agency	FY 2007	FY 2008	FY 2009	FY 2010	Average Annual Growth Rate 2007 - 2010
Office of the Deputy Mayor for Planning and Economic Dev					
Neighborhood Investment Fund		12,002	12,330	17,152	N/A
Comprehensive Housing Task Force		27,621			N/A
Housing Production Trust Fund Subsidy					
Housing Production Trust Fund	58,731	40,589	28,244	13,039	-39.4%
Economic Development and Regulation Total	58,731	80,212	40,574	30,191	-19.9%
Department of Health					
Nursing Homes Quality of Care Fund		3,932			N/A
Department of Health Care Finance					
Nursing Homes Quality of Care Fund			6,666	16,665	N/A
Healthy DC Fund				24,887	N/A
Human Support Services Total	0	3,932	6,666	41,552	N/A
Department of Transportation					
Parking Tax			11,420	13,000	N/A
Public Works Total	0	0	11,420	13,000	N/A
Baseball Transfer - Dedicated Taxes					
Ballpark Fund		46,397	50,044	32,081	N/A
Community Healthcare Financing Fund					
School Modernization Fund			93,073		N/A
Convention Center Transfer-Dedicated Taxes					
Convention Center Fund				93,054	N/A
Highway Trust Fund Transfer - Dedicated Taxes					
Parking Taxes				2,596	N/A
Highway Trust Fund				22,293	N/A
Pay-As-You-Go Capital Fund					
School Modernization Fund			12,927		N/A
Repayment of Loans and Interest					
Parking Taxes			3,580	4,800	N/A
Repayment of Revenue Bonds					
Housing Production Trust Fund			2,144	2,149	N/A
TIF and PILOT Transfer - Dedicated Taxes					
Tax Increment Financing				34,140	N/A
Financing and Other Total	0	46,397	161,768	191,113	N/A
Total General Operating Dedicated Taxes Funds	58,731	130,541	220,428	275,856	67.5%

Table 5A-3

Gross Funds Actual Expenditures by Fiscal Year for Selected Large Agencies

(Excluding Enterprise and Other Funds and Intra-District Funds)

(Dollars in thousands)

Agency Name	FY 2007	FY 2008	FY 2009	FY 2010	Average Annual Growth Rate 2007-2010
Office of the Chief Financial Officer	134,116	131,724	135,253	131,326	
Department of General Services	26,045	21,469	33,122	29,685	
Office of Chief Technology Officer	38,140	64,060	55,975	50,114	
Office of the Attorney General for DC	71,346	82,707	83,221	78,552	
All other agencies	220,433	106,013	97,353	89,055	
Governmental Direction and Support Total	490,080	405,974	404,924	378,732	-8.2%
Department of Employment Services	100,262	141,287	124,814	116,728	
Housing Production Trust Fund Subsidy	105,411	70,589	28,244	13,039	
Department of Housing and Community Development	95,945	89,427	56,072	85,312	
All other agencies	200,855	237,884	213,078	152,805	
Economic Development and Regulation Total	502,474	539,187	422,208	367,884	-9.9%
Metropolitan Police Department	448,227	486,394	468,641	464,179	
Fire and Emergency Medical Services Department	172,775	188,977	186,633	196,813	
Police Officers' and Fire Fighters' Retirement System	140,100	137,000	106,000	132,300	
Department of Corrections	147,162	153,184	150,844	150,767	
All other agencies	61,219	135,600	152,811	191,967	
Public Safety and Justice Total	969,482	1,101,156	1,064,929	1,136,025	5.4%
District of Columbia Public Schools	973,428	898,840	634,707	598,267	
Office of the State Superintendent of Education	85,227	267,251	323,785	428,603	
Teachers' Retirement System	14,540	5,964	(3)	3,000	
Public Charter Schools	277,159	316,675	385,896	375,845	
Office of Public Education Facilities Modernization	1,281	34,981	39,133	31,437	
Non-Public Tuition			165,911	166,568	
Special Education Transportation		171	87,779	93,373	
D.C. Public Library	43,686	45,935	46,443	40,765	
University of the District of Columbia Subsidy	62,636	62,770	62,070	62,070	
All other agencies	0	5,621	6,139	2,428	
Public Education System Total	1,457,956	1,638,207	1,751,860	1,802,357	7.3%

(Continued on next page)

Table 5A-3 (continued)

Gross Funds Actual Expenditures by Fiscal Year for Selected Large Agencies

(Excluding Enterprise and Other Funds and Intra-District Funds)

(Dollars in thousands)

Agency Name	FY 2007	FY 2008	FY 2009	FY 2010	Average Annual Growth Rate 2007-2010
Department of Human Services	450,143	287,069	318,219	319,649	
Child and Family Services Agency	214,078	313,462	306,497	266,825	
Department of Mental Health	200,617	209,971	220,416	202,383	
Department of Health	1,801,549	1,848,562	213,912	226,962	
Department of Health Care Finance			1,749,809	1,987,747	
Department of Parks and Recreation	48,643	54,134	52,489	48,651	
Department of Youth Rehabilitation Services	73,936	84,463	93,755	100,396	
Medicaid Reserve	26,927				
Department on Disability Services		107,944	124,763	92,693	
All other agencies	74,306	87,934	93,024	123,830	
Human Support Services Total	2,890,199	2,993,539	3,172,884	3,369,136	5.2%
Department of Public Works	113,659	129,293	133,220	124,738	
Department of Transportation	60,095	141,016	110,921	116,180	
Mass Transit Subsidies (WMATA)	198,484	214,905	230,499	243,668	
District Department of the Environment	40,904	55,395	72,067	78,506	
All other agencies	44,483	45,820	47,061	44,382	
Public Works Total	457,624	586,428	593,769	607,474	9.9%
Repayment of Loans and Interest	386,245	420,827	438,383	351,816	
Baseball Dedicated Tax Transfer		46,397	50,044	32,081	
Certificate of Participation	30,448	30,664	32,270	32,257	
Settlements and Judgments Fund	25,029	21,015	17,325	21,470	
District Retiree Health Contribution	4,700	110,907	81,100	90,700	
Pay-As-You-Go Capital Fund	118,861	140,737	20,002	14,933	
Master Equipment Lease/Purchase Program	21,893	29,896	38,378	43,863	
Convention Center Transfer - Dedicated Tax				93,054	
Highway Transportation Fund - Transfers				24,889	
TIF and PILOT Transfer - Dedicated Taxes				34,140	
All other agencies	23,315	46,656	176,061	40,950	
Financing and Other Total	610,491	847,098	853,565	780,154	8.5%
Grand Total	7,378,305	8,111,589	8,264,138	8,441,761	4.6%

Table 5A-4

Local Funds Actual Expenditures by Appropriation Year and Fiscal Year (Three School Systems and University)

(Dollars in thousands)

	FY 2007	FY 2008	FY 2009	FY 2010
D.C. Public Schools				
Expenditures, current AY and FY	808,945	867,624	566,292	490,556
PLUS: AY Expenditures in prior FY	2,943	4,956	517	9,757
EQUALS: Total AY expenditures	811,889	872,581	566,809	500,313
LESS: AY Expenditures in prior FY	(2,943)	(4,956)	(517)	(9,757)
PLUS: FY expenditures from following AY	4,956	517	9,757	27,118
EQUALS: Total FY expenditures (as shown in CAFR and table 5-1 above)	813,902	868,141	576,049	517,674
D.C. Public Charter Schools				
Expenditures, current AY and FY	197,067	225,363	292,926	267,635
PLUS: AY Expenditures in prior FY	66,121	80,091	91,312	92,970
EQUALS: Total AY expenditures	263,188	305,454	384,238	360,605
LESS: AY Expenditures in prior FY	(66,121)	(80,091)	(91,312)	(92,970)
PLUS: FY expenditures from following AY	80,091	91,312	92,970	108,210
EQUALS: Total FY expenditures (as shown in CAFR and table 5-1 above)	277,159	316,675	385,896	375,845
Special Education Transportation				
Expenditures, current AY and FY	-	-	87,779	93,066
PLUS: AY Expenditures in prior FY	-	-	171	0
EQUALS: Total AY expenditures	-	-	87,950	93,066
LESS: AY Expenditures in prior FY	-	-	(171)	0
PLUS: FY expenditures from following AY	-	171	0	315
EQUALS: Total FY expenditures (as shown in CAFR and table 5-1 above)	-	171	87,779	93,381
University of the District of Columbia				
Expenditures, current AY and FY	62,636	62,770	62,070	62,070
PLUS: AY Expenditures in prior FY	-	-	-	-
EQUALS: Total AY expenditures	62,636	62,770	62,070	62,070
LESS: AY Expenditures in prior FY	-	-	-	-
PLUS: FY expenditures from following AY	-	-	-	-
EQUALS: Total FY expenditures (as shown in CAFR and table 5-1 above)	62,636	62,770	62,070	62,070

Table 5A-5

Federal Payments Awarded to the District in its Appropriations Act, by Fiscal Year

(Dollars in Thousands)

	FY 2007 Approved	FY 2008 Approved	FY 2009 Approved	FY 2010 Approved
Child and Family Services Agency	1,733			
DC National Guard		352	352	375
D.C. Public Schools	12,870	13,000	40,000	42,200
Department of Transportation	20,990			
Emergency Planning and Security Costs	8,533	3,000	38,825	15,000
Executive Office of the Mayor		5,000	3,388	
Forensic Lab (Increased FBI services)		4,000		
Criminal Justice Coordinating Council	1,287	1,300	1,774	2,000
Office of the State Superintendent of Education:				
Resident Tuition Assistance	32,868	33,000	35,100	35,100
Public Charter School Improvement/Expansion	12,870	13,000	20,000	20,000
Commission on Judicial Disabilities and Tenure				295
Judicial Nomination Commission				205
Department of Human Services				17,000
Department of Youth Rehabilitation Services				4,000
Various — Capital	7,920	14,000	28,000	15,000
Total	99,071	86,652	167,439	151,175

(Details may not sum to totals because of rounding.)

Notes:

- 1) This table shows appropriations made to the District that could be expended by District agencies. Unless specified below, the table does not show payments made to WASA or pass-through payments where the District passes the payment to the designated recipients.
- 2) The FY 2007 payment reflects a rescission made by the Federal government.
- 3) The FY 2007 federal pass-through of \$20M was processed by DDOT and thus included here, along with the \$990K payment for the Circulator.
- 4) FY 2007 Various Capital includes the consolidated forensics lab (\$4.95M) and the Anacostia Waterfront initiative (\$2.97M).
- 5) FY 2008 Various Capital includes the renovation and rehabilitation of D.C. Public Libraries (\$9M) and the consolidated forensics lab (\$5M).
- 6) FY 2009 Various Capital includes the renovation and rehabilitation of D.C. Public Libraries (\$7M) and the consolidated forensics lab (\$21M).
- 7) FY 2010 Various Capital includes the consolidated forensics lab (\$15M).
- 8) FY 2009 DCPS includes school improvement (\$20M) and a payment to jump start education reform (\$20M).
- 9) The FY 2008 payment to the Mayor included a payment to DCPS (\$2.0M), District Department of the Environment (\$1M), and \$2M to non-District entities.
- 10) The FY 2009 payment to the Mayor included a payment to the Department of Human Services (\$1.25M) and \$2.138M that was provided to non-District entities.

Table 5A-6

Federal Grant Actual Expenditures (including Medicaid), by Fiscal Year

(Excluding Federal Payments, and Enterprise and Other Funds)

(Dollars in thousands)

Agency	FY 2007	FY 2008	FY 2009	FY 2010	Annual Growth Rate 2007 -2010
Child and Family Services Agency	31,405	35,812	52,168	58,438	23.0%
Department of Employment Services	30,010	29,296	27,874	37,845	8.0%
Department of Health	1,159,041	1,171,451	103,981	140,065	-50.6%
Department of Housing and Community Development	90,364	69,988	36,744	58,729	-13.4%
Department of Human Services	174,110	146,353	150,124	171,357	-0.5%
District of Columbia Public Schools	121,381	1,376	8,106	10,788	-55.4%
Department of Health Care Finance			1,285,650	1,457,622	N/A
State Superintendent of Education (OSSE)	29,418	128,922	150,900	276,349	111.0%
Homeland Security/Emergency Management	381	42,245	64,651	91,831	522.1%
Subtotal - Selected Agencies	1,636,112	1,625,444	1,880,198	2,303,024	12.1%
All Other Agencies	150,755	90,958	118,632	133,777	-3.9%
Total General Operating Funds	1,786,867	1,716,401	1,998,830	2,436,801	10.9%

Comprehensive Annual Financial Report (CAFR) Budgetary Schedules

Federal and Private Resources expenditures reported for certain agencies differ from comparable amounts presented in the FY 2008 CAFR budgetary schedules. These differences resulted from the inadvertent reporting of some budgetary expenditures as non-budgetary in the CAFR. The budgetary expenditures classified as non-budgetary in the CAFR totaled \$28,374,821. Such classification of expenditures does not impact the presentation of the surplus/deficit or fund balance of the related fund on a basis consistent with generally accepted accounting principles.

Table 5A-7

Local Funds Actual Expenditures by Fiscal Year for Selected Object Classes (Excluding Dedicated Taxes, and Enterprise and Other Funds)

(Dollars in thousands)

Selected Object Classes	FY 2007	FY 2008	FY 2009	FY 2010	Average Annual Growth Rate 2007-2010
Regular salaries and wages (0011 & 0012)	1,434,670	1,573,610	1,570,501	1,459,364	0.6%
Extra pay & Overtime	129,771	146,564	133,348	132,051	0.6%
Fringe Benefits (0014)	223,894	246,899	254,263	260,385	5.2%
Subtotal, PS	1,788,335	1,967,073	1,958,112	1,851,801	1.2%
FD0 - PS Paid by NPS (0050) - Police and Fire Retirement System	140,100	137,000	106,000	132,300	-1.9%
GX0 - PS Paid by NPS (0050) - Teachers' Retirement System	14,540	5,964	(3)	3,000	-40.9%
BG0 - PS Paid by NPS (0050) Disability Compensation Fund	14,168	18,580	17,624	18,856	10.0%
BH0 - PS Paid by NPS (0050) DC Unemployment Compensation Fund	5,250	6,459	13,929	17,231	48.6%
RH0 - PS Paid by NPS (0050) District Retiree Health Contribution	4,700	110,907	81,100	90,700	168.2%
Subtotal, PS with Selected Subsidies and Transfers	178,758	278,910	218,651	262,087	13.6%
Fixed Cost (0030-0035)	247,284	262,825	262,552	255,322	1.1%
Subsidies and transfers (0050 less Selected Subsidies and Transfers Subtotal Above)	1,718,619	1,689,391	1,926,462	1,875,786	3.0%
Debt service (0080)	448,209	512,862	519,888	437,169	-0.8%
Contractual services (0041)	411,233	660,695	350,857	284,357	-11.6%
Other NPS (0020, 0040, 0070, 0060, 0082, 0083, 0084, 0091)	275,503	397,932	255,979	210,309	-8.6%
Subtotal, NPS excluding Retirement	3,100,848	3,523,705	3,315,738	3,062,942	-0.4%
Total Expenditures	5,067,941	5,769,689	5,492,500	5,176,830	0.7%

Table 5A-8

Dedicated Taxes Funds Actual Expenditures by Fiscal Year for Selected Object Classes

(Excluding Enterprise and Other Funds)

(Dollars in thousands)

Selected Object Classes	FY 2007	FY 2008	FY 2009	FY 2010	Average Annual Growth Rate 2007-2010
Regular salaries and wages (0011 & 0012)		219	176	334	N/A
Extra pay & Overtime		4	2	2	N/A
Fringe Benefits (0014)		31	32	70	N/A
Subtotal, PS		254	210	406	N/A
Subsidies and Transfers (0050)	58,731	128,480	214,443	258,481	63.9%
Debt service (0080)			5,724	6,949	N/A
Contractual services (0041)		1,805	51	5,384	N/A
Other NPS (0020, 0040, 0070, 0060, 0082, 0083, 0084, 0091)		1		4,636	N/A
Subtotal, NPS	58,731	130,287	220,218	275,450	67.4%
					N/A
Total Expenditures	58,731	130,541	220,428	275,856	67.5%