Department of Motor Vehicles

http://dmv.dc.gov

Telephone: 202-737-4404

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$41,435,355	\$42,953,448	\$39,370,431	-8.3
FTEs	230.5	252.0	238.0	-5.6

The mission of the Department of Motor Vehicles (DMV) is to provide excellent customer service and to promote public safety by ensuring the safe operation of motor vehicles.

Summary of Services

The Department of Motor Vehicles provides service to approximately 440,000 licensed drivers and identification card holders (out of a population of approximately 590,000) and 257,000 registered vehicles at three service centers. DMV conducts adjudication services and collects ticket payments for more than 2.4 million tickets each year and conducts over 214,000 annual vehicle inspections.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table KV0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KV0-1 (dollars in thousands)

	Actual	Actual	Approved	Proposed	Change from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
General Fund						
Local Funds	28,427	26,376	26,524	24,379	-2,145	-8.1
Special Purpose Revenue Funds	10,241	11,258	13,762	12,294	-1,468	-10.7
Total for General Fund	38,668	37,634	40,286	36,673	-3,613	-9.0
Federal Resources						
Federal Grant Funds	0	540	0	0	0	N/A
Total for Federal Resources	0	540	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	2,571	3,262	2,668	2,697	30	1.1
Total for Intra-District Funds	2,571	3,262	2,668	2,697	30	1.1
Gross Funds	41,239	41,435	42,953	39,370	-3,583	-8.3

^{*}Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table KV0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table KV0-2 (dollars in thousands)						
Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	224.8	173.5	201.0	191.0	-10.0	-5.0
Special Purpose Revenue Funds	71.4	57.0	51.0	47.0	-4.0	-7.8
Total for General Fund	296.3	230.5	252.0	238.0	-14.0	-5.6
Total Proposed FTEs	296.3	230.5	252.0	238.0	-14.0	-5.6

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table KV0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KV0-3 (dollars in thousands)

	Actual	Actual	Approved	Proposed	Change from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	13,223	13,094	12,668	13,004	336	2.7
12 - Regular Pay - Other	878	629	868	497	-372	-42.8
13 - Additional Gross Pay	385	81	395	0	-395	-100.0
14 - Fringe Benefits - Current Personnel	2,914	2,960	2,689	2,946	257	9.6
15 - Overtime Pay	751	422	500	100	-400	-80.0
99 - Unknown Payroll Postings	1	5	0	0	0	N/A
Subtotal Personal Services (PS)	18,152	17,191	17,119	16,547	-573	-3.3
20 - Supplies and Materials	608	275	468	358	-110	-23.5
30 - Energy, Comm. and Building Rentals	586	738	760	512	-248	-32.6
31 - Telephone, Telegraph, Telegram, Etc.	470	675	676	425	-251	-37.2
32 - Rentals - Land and Structures	591	597	438	438	0	0.0
33 - Janitorial Services	169	275	198	145	-53	-26.7
34 - Security Services	1,960	1,704	1,577	1,353	-224	-14.2
35 - Occupancy Fixed Costs	462	431	98	0	-98	-100.0
40 - Other Services and Charges	2,786	3,446	3,575	5,589	2,015	56.4
41 - Contractual Services - Other	15,080	15,948	17,450	13,650	-3,800	-21.8
70 - Equipment and Equipment Rental	375	155	594	353	-240	-40.5
Subtotal Nonpersonal Services (NPS)	23,086	24,244	25,834	22,824	-3,010	-11.7
Gross Funds	41,239	41,435	42,953	39,370	-3,583	-8.3

^{*}Percent change is based on whole dollars.

Division Description

The Department of Motor Vehicles operates through the following 7 divisions:

Adjudication Services – provides ticket processing, notices, and hearing and hearing support services to residents and non-residents, in order to render legally-sound decisions on parking, photo, and moving violations, and to ensure proper processing of violation and penalty payments for those infractions.

This division contains the following 3 activities:

- Hearings provides fair and equitable reviews of ticket and permit violations for respondents so that they can resolve outstanding issues of liability;
- Hearing Support provides intake, data review, records management, and administrative support functions to ensure accurate records and transmittal of information in support of adjudication hearings; and

■ Ticket Processing — provides processed ticket information to create and maintain DMV's database, provides scheduled notifications and information to residents and non-residents of the District of Columbia, and processes and tracks fines and penalty payments for tickets issued by traffic enforcement authorities.

Vehicle Services - provides certification and inspection services to residents, businesses, and government entities so they may legally park, drive, and sell their vehicles in the District of Columbia.

This division contains the following 4 activities:

- Inspections provides safety and emission inspection services to residents and non-residents so that they can receive a timely vehicle inspection to facilitate reduced auto emissions (all vehicles) and safer vehicles (for-hire and commercial vehicles only). Air emission inspections meet the requirements of the District's Air Quality Attainment State Implementation Plan;
- Registrations provides legal certification services to residents and non-residents by providing timely documentations of ownership and authority to operate, allowing them to legally drive, park, or sell their vehicles;
- Out of State Vehicles provides registration services for "for hire" vehicles whose owner is based outside of the District; and
- International Registration provides for administration of the District of Columbia's participation in the U.S.-based plan, which allows for the distribution of registration fees for commercial motor vehicles travelling inter-jurisdictionally through member states and provinces.

Driver Services - provides driver certification and identification services to residents to ensure they have the proper credentials to reflect identity, residence, and driving qualifications so they may legally operate their vehicles.

This division contains the following 3 activities:

■ Licensing – provides driver certification and identification services to residents to ensure they have the proper credentials to reflect identity, residence, and driving qualifications;

- Drivers' Education provides information and outreach to ensure citizens are aware of District of Columbia requirements for the operation of motor vehicles and supports programs that enhance operator skills and public safety; and
- Commercial Driver License provides eligibility testing and certification services to commercial vehicle drivers.

Service Integrity - ensures the security and integrity of all DMV transactions, employees, and products by implementing and auditing procedures to minimize fraud, abuse, corruption, and risk of financial loss related to the execution of departmental functions.

This division contains the following 2 activities:

- Risk Management provides reviews and audits procedures and controls to minimize the risk of financial loss related to the execution of departmental functions; and
- Integrity provides reviews and audits procedures and controls to minimize fraud, abuse, corruption, and the loss of the public's trust related to the execution of departmental operations.

Technology Services – provides integrated and reliable information systems for all DMV services and complies with District-wide technology standards and requirements.

This division contains the following 3 activities:

- Information Technology provides for the operation and maintenance of the automated systems specific to DMV operations support, including wait-queuing, digital photos, and hearing recordings;
- Driver and Vehicle Systems provides for the operation and maintenance of the automated systems providing support for driver and vehicles databases and service functions; and
- Ticket Information Systems provides for the operation and maintenance of the automated systems providing support for ticketing and adjudication services.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services, to and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table KV0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table KV0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management								
(1008) Communications 11	0	0	93	93	0.0	0.0	1.0	1.0
(1010) Personnel	426	233	241	9	2.7	3.0	3.0	0.0
(1015) Training	138	229	88	-142	1.9	2.0	1.0	-1.0
(1020) Contracting and Procurement	64	0	0	0	0.0	0.0	0.0	0.0
(1030) Property Management	4,419	2,393	2,912	520	0.0	0.0	0.0	0.0
(1070) Fleet Management	43	47	20	-27	0.0	0.0	0.0	0.0
(1087) Language Access Act	0	80	40	-40	0.0	0.0	0.0	0.0
(1090) Performance Management	2,066	2,231	1,608	-623	10.7	12.0	12.0	0.0
Subtotal (1000) Agency Management	7,157	5,213	5,002	-211	15.3	17.0	17.0	0.0
(100F) Agency Financial Operations								
(110F) Budget Operations	206	227	221	-6	1.9	2.0	2.0	0.0
(120F) Accounting Operations	187	224	228	3	3.0	4.0	4.0	0.0
Subtotal (100F) Agency Financial Operations	393	451	449	-2	4.9	6.0	6.0	0.0
(2000) Adjudication Services Program								
(2010) Hearings	2,018	2,181	2,161	-20	19.2	20.5	20.5	0.0
(2020) Hearing Support	1,588	1,815	1,762	-53	24.9	32.5	31.5	-1.0
(2030) Ticket Processing	10,609	10,815	10,825	10	1.0	1.0	1.0	0.0
Subtotal (2000) Adjudication Services Program	14,215	14,811	14,748	-63	45.0	54.0	53.0	-1.0

(Continued on next page)

Table KV0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands							
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(3000) Vehicle Services Program								
(3010) Inspections	4,756	8,283	5,811	-2,473	55.1	49.0	45.0	-4.0
(3020) Registrations	2,212	2,261	2,551	291	32.3	35.0	35.0	0.0
(3030) Registrations - Out of State Vehicle	284	379	379	0	0.0	0.0	0.0	0.0
(3040) International Registration Plan	0	1,292	2,388	1,096	0.0	2.0	2.0	0.0
Subtotal (3000) Vehicle Services Program	7,251	12,215	11,129	-1,085	87.4	86.0	82.0	-4.0
(4000) Driver Services Program								
(4010) Licensing	3,476	3,722	3,919	197	54.5	68.0	66.0	-2.0
(4020) Driver Support Services	214	0	0	0	3.8	-1.0	0.0	1.0
(4030) Drivers Education	0	1,877	676	-1,201	0.0	0.0	0.0	0.0
(4040) Commercial Driver's License (CDL)	0	118	128	10	0.0	0.0	0.0	0.0
Subtotal (4000) Driver Services Program	3,690	5,717	4,723	-994	58.3	67.0	66.0	-1.0
(5000) Business Services Program								
(5010) International Registration Program	3,690	0	0	0	2.0	0.0	0.0	0.0
(5020) Commercial Drivers License	17	0	0	0	0.0	0.0	0.0	0.0
(5030) Business Services	106	0	0	0	1.9	0.0	0.0	0.0
Subtotal (5000) Business Services Program	3,813	0	0	0	3.9	0.0	0.0	0.0
(6000) Customer Contact Services Program								
(1080) Communications	299	266	0	-266	2.8	2.0	0.0	-2.0
Subtotal (6000) Customer Contact Services Program	299	266	0	-266	2.8	2.0	0.0	-2.0
(7000) Service Integrity Program								
(1055) Risk Management	10	20	12	-8	0.0	0.0	0.0	0.0
(7010) Integrity	264	285	244	-40	2.8	5.0	3.0	-2.0
Subtotal (7000) Service Integrity Program	274	305	256	-48	2.8	5.0	3.0	-2.0
(8000) Technology Services Program								
(1040) Information Technology	4,060	3,563	2,717	-846	9.1	14.0	10.0	-4.0
(8010) Driver and Vehicle Systems	838	383	337	-45	1.0	1.0	1.0	0.0
(8020) Ticket Information Systems	25	30	8	-22	0.0	0.0	0.0	0.0
Subtotal (8000) Technology Services Program	4,922	3,976	3,063	-913	10.1	15.0	11.0	-4.0
(9960) Year End Close	-579	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	-579	0	0	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary By Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: In order to align DMV's intra-District budget with actual program costs for the Project Empowerment Memorandums of Understanding (MOU) with the Department of Employment Services and the Help America to Vote Act MOU with the Board of Elections and Ethics, the intra-District budget will increase by \$30,000. Another \$423,000 will be saved in DMV's Local funds to align the funding for intra-District Memorandum of Understanding (MOU) with actual service costs and cost savings in various contracts. Funding for certain expenditures will increase, including \$214,000 in Special Purpose Revenue funds compared to FY 2010 to accommodate higher costs for systems maintenance, including the inspection station database and Q-Matics. DMV will increase personal services funding in FY 2011 in Local and Special Purpose Revenue funds by \$227,000 to cover both historical expenditures and anticipated growth in fringe benefit costs.

Transfers In/Out: DMV will transfer out \$583,000 in Local dollars to the new fixed costs agency and the Office of Finance and Resources Management to support facility and telecom fixed costs. An additional \$125,000 in Local funds will be transferred to the D.C. Department of Human Resources and \$114,000 in Special Purpose Revenue dollars to the Office of Contracting and Procurement for human resources and procurement services provided to DMV.

Cost Savings: DMV will achieve savings in FY 2011 in a variety of areas funded through Local and Special Purpose Revenue dollars. Both fund sources will see a decrease of \$627,000 for expenditures such as office supplies, Information Technology (IT), and equipment supplies, printing and travel. An additional \$795,000 will be saved in overtime and night differential payments. Special Purpose Revenues will see another \$437,000 in savings due to a decrease in contract and maintenance costs in areas such as the driver licensing and temporary tag systems and inspection station equipment. DMV will also reduce its total FTEs by 14, resulting in a savings of \$1,654,000 in Local and Special Purpose Revenue funds.

Policy Initiatives: In order to achieve further savings in its budget while ensuring adequate funding for critical services, DMV will shift most of the \$1,523,000 in Local personal services savings to nonpersonal services to Locally-fund computer server operations and pay for a larger portion of DMV's participation in the ticket processing, lockbox and collections contract. DMV will also shift various IT maintenance and mainframe expenses from the Local budget to Special Purpose Revenues, totaling \$748,000, and Destiny operations funding from Special Purpose Revenues to Local funds, at a cost of \$241,000. These two latter shifts are geared towards aligning funding for these expenditures within single funding sources rather than being split across funds, which increases transparency.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table KV0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

•	DIVISION	BUDGET	FT
OCAL FUNDS: FY 2010 Approved Budget and FTE		26,524	20
Cost Decrease: Align fleet assessment with DPW estimates	Agency Management Program	-38	0.
Reduce: Decrease funding for night differential and	Agency Management Program	-252	0
retirement incentive			
Transfer Out: Transfer facility and telecom fixed costs	Agency Management Program	-583	C
to new fixed cost agency and OFRM			
Transfer Out: Transfer out human resources assessment to DCHR	Agency Management Program	-125	C
Enhance: Fund personal services costs for DMV FTEs	Driver Services Program	417	(
to perform cashier services at DMV service centers			
Shift: Shift Destiny operations cost from the Driver	Driver Services Program	241	(
Education fund to Local funds			
Shift: Shift a portion of mainframe costs to Special	Technology Services Program	-571	(
Purpose Revenue funds			
Shift: Shift various IT maintenance expenses to Special	Technology Services Program	-177	
Purpose Revenue funds			
Cost Increase: Adjust personal services budget to reflect	Multiple Programs	143	
fringe benefit growth rate			
Cost Increase: Adjust fringe benefits based on historical	Multiple Programs	54	
revised expenditures.			
Reduce: Align funding for intra-District MOUs with	Multiple Programs	-423	
actual service costs and cost savings in various small contracts			
Adjust: Hold salary steps constant	Multiple Programs	37	
Reduce: Reduce funding for equipment purchases	Multiple Programs	-215	
Reduce: Reduce funding for general office and IT supplies	Multiple Programs	-49	
Reduce: Reduce funding for travel & training, printing,	Multiple Programs	-248	
transcription services, translation services etc.			
Reduce: Reduce overtime funding	Multiple Programs	-40	
Reduce: Reduce PS costs due to vacancy savings and	Multiple Programs	-1,523	-1
FTE elimination			
Shift: Shift a portion of vacancy savings to NPS to	Multiple Programs	1,205	
locally fund a larger share of DMV's portion of the			
ticket processing and lockbox and collections contract			
and also locally fund server operations			
OCAL FUNDS: FY 2011 Proposed Budget and FTE		24,379	19
PECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		13.762	5
Cost Increase: Align fleet assessment with DPW estimates	Agency Management Program	40	
Transfer Out: Transfer procurement assessment to OCP	Agency Management Program	-114	
Cost Decrease: Align with savings in equipment maintenance	Vehicle Services Program	-114	
costs for the inspection station	veriicie Services i Togram	-20	
Reduce: Reduce funding for equipment purchases	Vehicle Services Program	-150	
Reduce: Reduce funding for night differential	Vehicle Services Program	-143	
Reduce: Reduce overtime funding Shift: Shift a partial of mainframe costs from Local	Vehicle Services Program	-360 571	
Shift: Shift a portion of mainframe costs from Local	Vehicle Services Program	J/ I	
funds to Special Purpose Revenue funds (International Registration Plan)	Driver Conjega Dra	202	
Cost Decrease: Align with savings in contract costs	Driver Services Program	-303	

ollars in thousands)	DIVISION	BUDGET	FTI
Eliminate: Eliminate funding for OFT cashier services MOU	Driver Services Program	-506	0.0
Shift: Shift Destiny operation costs from the Driver	Driver Services Program	-241	0.0
Education fund to Local funds	2		0.
Cost Decrease: Decrease in fixed cost estimates as	Multiple Programs	-293	0.0
revised by Department of Real Estate Services			-
Cost Decrease: Reflect savings in printing costs and	Multiple Programs	-105	0.0
temporary tag system maintenance			
Cost Increase: Adjust fringe benefits based on historical	Multiple Programs	30	0.
growth rate	1 3		
Cost Increase: Adjust funding for increased costs for	Multiple Programs	214	0.
inspection station database maintenance, Q-Matics	1 3		
maintenance, and maintenance of knowledge system			
Reduce: Hold salary steps constant	Multiple Programs	-9	0.
Reduce: Reduce four motor vehicle inspectors	Multiple Programs	-131	-4.1
Reduce: Reduce funding for general office and IT supplies	Multiple Programs	-115	0.
Shift: Shift various IT maintenance expenses from Local	Multiple Programs	177	0.
funds to Special Purpose Revenue funds			
PECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget at	nd FTE	12,294	47.
TRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		2,668	0.0
Cost Increase: Align budget with actual program costs	Multiple Programs	30	0.
for Project Empowerment MOU with the Department			
of Employment Services and the Help America to Vote			
Act MOU with Board of Elections and Ethics			
TRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		2,697	0.0

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

1. Agency Management

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure a skilled and diverse workforce for quality customer service.

Objective 3: Ensure the integrity, security and safety of DMV's registration, licensing and adjudication services and facilities.

Agency Management

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projected	Projected	Projected
Percentage increase in online driver/vehicle services use	22%	5%	41%	10%	10%	10%
Percentage of customers rating overall DMV service as satisfactory or better	85%	88%	85%	85%	87%	90%
Percentage increase in organ donors through DMV	25%	N/A	33%	35%	37%	39%
Percentage of OIG inquiries completed within deadline	N/A	N/A	N/A	99%	100%	100%

2. Adjudication Services

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure a skilled and diverse workforce for quality customer service.

Adjudication Services

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projected	Projected	Projected
Percentage of mail adjudication hearings completed within 150 days of request ¹	74%	82%	99%	82%	82%	84%
Percentage of adjudication customers whose wait times are 40 minutes or less ²	87%	N/A	87%	87%	87%	89%
Average adjudication customer wait time in minutes ²	25	N/A	23	30	30	30
Percentage of customers rating Adjudication Services as satisfactory or better	N/A	N/A	N/A	80%	82%	84%
Number of parking tickets adjudicated	129,529	N/A	117,656	N/A	N/A	N/A
Percentage of parking tickets adjudicated	8%	N/A	7%	N/A	N/A	N/A
Percentage of adjudicated parking tickets dismissed	43%	N/A	41%	N/A	N/A	N/A
Number of photo tickets adjudicated	16,476	N/A	20,251	N/A	N/A	N/A
Percentage of photo tickets adjudicated	4%	N/A	3%	N/A	N/A	N/A
Percentage of adjudicated photo tickets dismissed	75%	N/A	37%	N/A	N/A	N/A
Number of moving tickets adjudicated	22,301	N/A	22,693	N/A	N/A	N/A
Percentage of moving tickets adjudicated	20%	N/A	20%	N/A	N/A	N/A
Percentage of adjudicated moving tickets dismissed	36%	N/A	58%	N/A	N/A	N/A
Number of appeals filed	1,211	N/A	2,211	N/A	N/A	N/A
Percentage of appeals decided based on those filed	55%	N/A	33%	50%	53%	55%
Percentage of hearing decisions reversed on appeal	28%	N/A	33%	30%	27%	25%
Percentage of adjudication related OUC service requests addressed timely	34%	N/A	30%	80%	83%	85%

¹ For FY 2010, measure of 150 days reflects increased ticket issuance by MPD, DPW, DDOT, without increase in adjudication staff ² Wait time based on Q-matic ticket issued at information desk.

3. Vehicle Services

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure a skilled and diverse workforce for quality customer service.

Objective 3: Ensure the integrity, security and safety of DMV's registration.

Vehicle Services

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projected	Projected	Projected
Number of vehicle inspections per staff hour	3.43	3.40	4.26	4	4	4
Number of vehicle inspections	214,404	N/A	135,983	N/A	N/A	N/A
Percentage of customers rating Vehicle Services as satisfactory or better	N/A	N/A	N/A	83%	85%	87%
Percentage of mail and drop box registration renewals processed within 2 business days	N/A	N/A	N/A	98%	100%	100%
Percentage of registrations renewed online	22%	N/A	26%	35%	45%	55%
Percentage of dealer transactions processed w/in 7 business days	N/A	N/A	N/A	95%	98%	100%
Number of active vehicle registrations	278,217	N/A	268,966	N/A	N/A	N/A
Percentage of vehicle related OUC service requests addressed timely	N/A	N/A	N/A	85%	87%	89%

4. Driver Services

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure a skilled and diverse workforce for quality customer service.

Objective 3: Ensure the integrity, security and safety of DMV's licensing and identification cards.

Driver Services

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projected	Projected	Projected
Percentage of service center customers whose wait times are 40 minutes or less ¹	83%	85%	81%	83%	85%	87%
Average service center customer wait time in minutes ¹	25	20	23	30	30	30
Percentage of customers rating Driver Services as satisfactory or better	N/A	N/A	N/A	83%	85%	85%
Percentage of license renewed online	13%	N/A	24%	25%	27%	30%
Percentage of ID cards renewed online	1%	N/A	4%	5%	6%	7%
Number of active driver license	347,096	N/A	341,769	N/A	N/A	N/A
Number of active ID cards	125,065	N/A	105,541	N/A	N/A	N/A
Percentage of driver related OUC service requests addressed timely	N/A	N/A	N/A	85%	87%	89%

¹ Wait time based on Q-matic ticket issued at information desk. Wait time is expected to increase in FY 2011 and FY 2012 due to additional federal requirements in REAL ID/PASS ID legislation.

5. Technology Services

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure the integrity, security and safety of DMV's registration, licensing and adjudication services and facilities.

Technology Services

Measure	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
	Actual	Target	Actual	Projected	Projected	Projected
Percentage increase in online driver/vehicle services use	22%	5%	41%	10%	10%	10%

6. Service Integrity

Objective 1: Ensure a skilled and diverse workforce for quality customer service.

Service Integrity

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage of employees completing FDR training	N/A	N/A	N/A	85%	90%	100%

FDR: Fraudulent Document Recognition

7. Customer Contacts

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Customer Contacts

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage of correspondence addressed timely	N/A	N/A	N/A	85%	87%	89%