

COMPREHENSIVE ANNUAL FINANCIAL REPORT

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This section contains statistical tables that reflect social and economic data, financial trends and the fiscal capacity of the District. These tables differ from the financial statements because they usually cover more than two fiscal years and may present nonaccounting data.

Statistical Section

GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER



Exhibit S-1

GOVERNMENT-WIDE REVENUES BY SOURCE

Last Two Fiscal Years
(\$000s)

PROGRAM REVENUES				GENERAL REVENUES			
Fiscal Year	Charges For Services	Operating Grants & Contributions	Capital Grants & Contributions	Taxes	Investment Earnings	Transfers In	Miscellaneous
2002	286,044	1,890,544	161,450	3,234,484	19,283	63,000	333,943
2003	323,161	1,833,060	176,449	3,381,871	13,341	37,574	330,028

Source: Office of Financial Operations and Systems

Note: As a result of GASB 34 implementation, only two fiscal years are present.

Exhibit S-2

GOVERNMENT-WIDE EXPENSES BY FUNCTION

Last Two Fiscal Years
(\$000s)

Fiscal Year	Government Direction & Support	Economic Development & Regulation	Public Safety & Justice	Public Education System	Human Support Service	Public Works	Public Transportation	Interest on Long Term Debt	Fiscal Charges	Special Item
2002	451,863	323,804	920,599	1,153,719	2,267,597	279,506	184,883	175,241	19,746	(171,094)
2003	504,513	252,716	936,797	1,168,545	2,572,881	312,704	272,726	178,301	20,559	-

Source: Office of Financial Operations and Systems

Note: As a result of GASB 34 implementation, only two fiscal years are present.

Exhibit S-3

GENERAL FUND REVENUES BY SOURCE

Last Ten Fiscal Years
(\$000s)

Fiscal Year	Taxes	Licenses & Permits	Fines & Forfeits	Charges For		Total District Sources
				Services	Miscellaneous	
1994	2,470,053	49,098	48,107	137,361	127,628	2,832,247
1995	2,391,041	47,583	42,447	120,033	128,008	2,729,112
1996	2,517,044	49,400	40,792	108,321	116,080	2,831,637
1997	2,577,344	45,490	51,664	87,384	142,648	2,904,530
1998	2,815,900	48,123	53,177	80,128	180,604	3,177,932
1999	2,892,562	48,247	47,794	276,680	171,590	3,436,873
2000	3,127,849	44,446	54,865	174,438	214,518	3,616,116
2001	3,316,379	42,829	58,223	182,473	253,706	3,853,610
2002 *	3,229,809	52,003	88,495	106,242	190,055	3,666,604
2003	3,384,093	62,189	90,238	128,631	206,440	3,871,591

* In FY2002, the District elected to exclude 'Federal Payments' from the General Fund, and reported them in the Federal & Private Resources Fund. As a result, FY2002's balance is not comparable to prior years'.

Source: Office of Tax and Revenue
District of Columbia

Exhibit S-4

GENERAL FUND EXPENDITURES AND NET USES BY FUNCTION

Last Ten Fiscal Years
(\$000s)

Fiscal Year	Governmental Direction	Economic Development	Public Safety	Public Education	Human Services	Public Works	Receiverships	Future Employee Benefits	Joint Venture Subsidy (1)	Debt Service	Net Financing Uses	Total (Exhibit A-2)
1994	129,601	286,722	1,106,556	796,138	1,874,348	276,964	-	(73,542)	-	333,413	46,113	4,776,313
1995	131,001	258,514	1,069,910	759,973	1,442,251	253,482	-	75,688	-	344,895	59,674	4,395,388
1996	157,576	150,743	999,298	714,653	1,734,947	278,161	-	(10,733)	-	367,704	93,924	4,486,273
1997	153,777	154,754	994,554	667,384	1,602,026	259,490	-	39,773	-	395,555	23,084	4,290,397
1998	168,292	181,839	550,876	670,205	1,728,752	262,145	-	(142,224)	-	399,862	144,499	3,964,246
1999	329,788	161,824	759,526	737,781	1,283,979	264,334	397,435	102,097	131,604	390,034	100,830	4,659,232
2000	247,664	180,443	924,843	899,763	1,552,495	135,067	366,961	13,968	135,531	395,112	212,368	5,064,215
2001	275,739	187,565	938,186	1,074,437	1,618,030	136,041	510,562	(20,936)	138,073	257,902	272,096	5,387,695
2002 (2)	339,819	115,695	634,867	929,988	761,121	146,786	319,608	-	148,493	272,182	(29,410)	3,639,149
2003	307,245	135,753	656,934	921,499	1,249,091	151,191	-	-	154,531	291,972	(27,932)	3,840,284

(1) 1999 amounts were restated for Joint Venture Subsidy, Human Support Services, and Debt Service

(2) In FY2002, the District elected to exclude 'Federal Payments' and 'Operating Grants' from the General Fund, and reported them separately in the Federal & Private Resources Fund. As a result, FY2002's balance is not comparable to prior years' balances

Source: Office of Financial Operations and Systems

Exhibit S-5

GENERAL FUND TAX REVENUES BY SOURCE

Last Ten Fiscal Years
(\$000s)

Fiscal Year	Property			Sales and Use		Income and Franchise		Gross Receipts	Other Taxes	Total (Exhibit S-3)
	Real	Personal (1)	Rental (1)	General	Selective	Individual	Business			
1994	730,641	62,437	17,931	458,555	98,919	650,660	150,208	243,199	57,503	2,470,053
1995	654,284	61,305	14,754	485,651	98,456	643,676	160,679	210,912	61,324	2,391,041
1996	668,749	65,003	12,052	494,427	95,217	689,408	155,623	244,438	92,127	2,517,044
1997	617,694	60,392	9,513	514,635	99,266	753,475	188,093	238,898	95,378	2,577,344
1998	616,935	68,475	10,030	557,081	92,815	861,505	221,597	247,580	139,882	2,815,900
1999	597,566	73,928	8,056	592,718	84,305	952,156	217,595	218,905	147,333	2,892,562
2000	610,896	70,133	11,752	640,212	58,649	1,077,346	261,218	256,033	141,610	3,127,849
2001	633,172	64,144	10,107	657,397	59,922	1,098,188	302,049	300,666	190,734	3,316,379
2002	726,014	65,208	12,167	612,354	56,483	1,031,402	211,249	231,786	283,146	3,229,809
2003	822,845	67,294	11,749	631,465	63,029	1,019,687	238,484	261,348	268,192	3,384,093

- (1) The personal property and public space rental tax year is from July 1 to June 30. Taxes are due by July 31. One quarter of the taxes is recognized as revenue in the current fiscal year and three quarters are deferred and recognized as revenue in the following fiscal year.

Source: Office of Tax and Revenue
District of Columbia

Exhibit S-6

GENERAL FUND CURRENT EXPENDITURES BY OBJECT

Last Ten Fiscal Years
(\$000s)

Fiscal Year	Salaries and Wages	Total Benefits	Future Benefits	Contractual Services	Supplies	Occupancy	Miscellaneous		Total	Cumulative Fund Balance (Deficit)
							Assistance	Other		
1994	1,553,733	625,146	(73,542)	408,921	75,797	148,100	1,126,107	532,525	4,396,787	(324,106)
1995	1,450,122	425,490	75,688	380,267	55,134	137,791	1,057,085	409,242	3,990,819	(484,561)
1996	1,385,054	543,752	(10,733)	380,138	71,512	117,997	1,152,238	384,687	4,024,645	(518,249)
1997	1,332,704	471,232	39,773	431,612	57,338	130,632	1,045,642	362,825	3,871,758	(332,357)
1998	1,180,964	381,637	(142,224)	433,108	50,005	123,674	829,410	563,311	3,419,885	112,492
1999	1,296,451	142,784	102,097	620,276	61,133	145,785	959,932	661,008	3,989,466	224,210
2000	1,394,643	426,859	13,968	777,730	145,025	153,403	991,607	553,500	4,456,735	464,937
2001	1,480,848	386,725	(20,936)	625,473	59,928	159,966	1,055,310	972,310	4,719,624	562,245
2002 (1)	1,487,837	77,136	-	537,480	41,719	147,956	162,983	763,364	3,218,475	865,328
2003	1,479,175	163,560	-	579,223	33,749	158,845	1,052,232	90,557	3,557,341	897,357

Note: The 1995 Balance (Deficit) reflects a restatement made in 1997. Other 1995 and prior amounts have not been restated.

- (1) In FY2002, the District elected to exclude 'Federal Payments' and 'Operating Grants' from the General Fund, and them reported separately in the Federal & Private Resources Fund. As a result, FY2002's balance is not comparable to prior years'.

Source: Office of Financial Operations and Systems
District of Columbia

Exhibit S-7

REAL PROPERTY TAX LEVIES AND COLLECTIONS

Last Ten Fiscal Years

(\$000s)

Fiscal Year	Tax Levy	Tax Collections (1)			Percent of Collections to Levy		Delinquent Taxes		
		Current	Delinquent	Total	Current	Total	Addition (Deduction)	Out-standing	Percent to Levy
1994	\$ 721,924	657,899	49,589	707,488	91.1 %	98.0 %	(31,796)	64,025	8.9 %
1995	720,331	649,020	43,933	692,953	90.1 %	96.2 %	(39,126)	52,277	7.3 %
1996	700,171	632,181	48,905	681,086	90.3 %	97.3 %	(20,898)	50,464	7.2 %
1997	648,166	606,435	21,002	627,437	93.6 %	96.8 %	(22,923)	48,270	7.4 %
1998	638,569	590,249	30,548	620,797	92.4 %	97.2 %	(28,813)	37,229	5.8 %
1999	637,647	554,064	29,078	583,142	86.9 %	91.5 %	(18,448)	73,286	11.5 %
2000	613,385	569,190	23,587	592,777	92.8 %	96.6 %	(56,017)	37,877	6.2 %
2001	669,016	576,965	58,359	635,324	86.2 %	95.0 %	(27,132)	44,437	6.6 %
2002	740,387	649,895	57,729	707,624	87.8 %	95.6 %	(23,958)	53,242	7.2 %
2003	847,980	774,989	63,110	838,099	91.4 %	98.8 %	(22,027)	41,096	4.8 %

(1) Approximately 60 percent of real property tax collections are deposited with fiscal agents, such as commercial banks, for payments on matured bonds and interest expense.

Source: Office of Tax and Revenue
District of Columbia

Exhibit S-8

MAJOR TAX RATES

Last Ten Fiscal Years

(\$000s)

Fiscal Year	Property (1)						Personal	Sales and Use			Income and Franchise (5)		Gross Receipt
	Residential		Commercial			General		Selective		Individual	Business	Public Utility	
	Owner Occupied	Tenant Occupied	Hotels	Improved	Unimproved			Cigarette	Motor Fuel				
						(2)	(3)	(4)			(6)		
1994	\$ 0.96	1.54	1.85	2.15	5.00	3.40	0.0575	0.65	0.200	.060-.095	0.10250	0.100	
1995	0.96	1.54	1.85	2.15	5.00	3.40	0.0575	0.65	0.200	.060-.095	0.09975	0.100	
1996	0.96	1.54	1.85	2.15	5.00	3.40	0.0575	0.65	0.200	.060-.095	0.09975	0.100	
1997	0.96	1.54	1.85	2.15	5.00	3.40	0.0575	0.65	0.200	.060-.095	0.09975	0.100	
1998	0.96	1.54	1.85	2.15	5.00	3.40	0.0575	0.65	0.200	.060-.095	0.09975	0.100	
1999	0.96	1.54	1.85	2.15	5.00	3.40	0.0575	0.65	0.200	.060-.095	0.09975	0.100	
2000	0.96	1.34	1.85	2.05	2.05	3.40	0.0575	0.65	0.200	.050-.095	0.09975	0.100	
2001	0.96	1.15	1.85	1.95	1.95	3.40	0.0575	0.65	0.200	.050-.093	0.09975	0.100	
2002	0.96	0.96	1.85	1.85	1.85	3.40	0.0575	0.65	0.200	.050-.093	0.09975	0.100	
2003	0.96	0.96	1.85	1.85	5.00	3.40	0.0575	1.00	0.200	.050-.093	0.09975	0.110	

Units: (1) Per \$100 of assessed value. (2) Per \$1 of sales. (3) Per pack. (4) Per gallon. (5) Per \$1 of taxable income. (6) Per \$1 of gross receipts. First \$50,000 in value excluded from tax base.

Source: Office of the Chief Financial Officer, Office of Research and Analysis
District of Columbia

Exhibit S-9

ASSESSED VALUE, CONSTRUCTION AND BANK DEPOSITS
Last Ten Fiscal Years
(\$000s)

Fiscal Year	Assessed Value of Property (1)				Commercial Construction		Residential Construction		Bank Deposits (3)
	Commercial	Residential (2) (4)	Total Taxable	Tax Exempt	Number of Units	Value	Number of Units	Value	
1994	22,446,880	21,951,120	44,398,000	32,126,502	29	79,754	45	20,509	9,078,000
1995	21,687,105	20,480,012	42,167,117	32,154,883	5	77,467	67	24,815	8,893,414
1996	20,657,057	22,041,463	42,698,520	29,749,392	12	101,717	80	21,399	9,025,183
1997	19,373,225	22,884,675	42,257,900	30,170,470	57	1,003,761	165	91,170	8,865,299
1998	19,726,319	23,461,404	43,187,723	31,517,981	127	343,121	165	35,851	11,083,673
1999	18,734,933	23,710,565	42,445,498	30,620,782	45	362,692	40	6,746	10,903,390
2000	19,357,631	23,912,435	43,270,066	30,900,682	36	301,372	42	8,217	11,869,797
2001	21,960,148	22,268,968	44,229,116	32,086,134	38	889,830	422	100,366	11,855,000
2002	27,619,604	24,902,543	52,522,147	32,812,037	59	919,252	448	102,861	13,336,000
2003	29,684,430	28,379,237	58,063,667	35,728,289	59	418,049	499	68,931	N/A

- (1) Assessed value is 100 percent of estimated actual value.
- (2) After deduction of homestead exemptions and credits against tax.
- (3) Source - Federal Deposit Insurance Corporation Data Book - Summary of Deposits: FY94 and subsequent years include Commercial Banks and Savings Institutions.
- (4) Does not reflect the 2002 & 2003 Cap Assessment of 25% for Class 01 with Homestead Exemptions

Source: Office of Tax and Revenue

n/a Not available

Exhibit S-10

TEN HIGHEST ASSESSED VALUES FOR TAX EXEMPT PROPERTIES

October 1, 2003
(\$000s)

Property (1)	Value
George Washington University	\$ 604,882
The International Bank for Reconstruction and Development	556,539
Howard University	508,288
Georgetown University	483,525
International Finance Corporation	333,056
International Monetary Fund	238,546
American University	223,572
Washington Hospital Center	192,067
National Cathedral	184,943
WMATA	163,783

- (1) Excludes Federal, District and foreign government properties.

Source: Office of Tax and Revenue
District of Columbia

Exhibit S-11

TEN HIGHEST ASSESSED VALUES FOR COMMERCIAL PROPERTIES

October 1, 2003

(\$000s)

Squares	Lots	Building	Land	Improvements	Total
163	55	1050 Connecticut Avenue, N.W.	\$ 112,406	136,872	249,278
106	49	1835 I Street, N.W.	119,363	115,637	235,000
321	27	555 12th Street, N.W.	74,465	156,335	230,800
224	22	613 15th Street, N.W.	66,888	110,354	177,242
290	44	0501 13th Street, NW	46,712	130,118	176,830
465	96	400 7th Street, S.W.	70,720	96,666	167,386
299	833	445 12th Street, SW	14,007	152,455	166,462
248	830	1301 K Street, N.W.	39,779	124,404	164,183
538	874	300 E Street, S.W.	29,723	129,274	158,997
248	830	1301 K Street, N.W.	47,237	106,080	153,317

Source: Office of Tax and Revenue
District of Columbia

Exhibit S-12

TEN HIGHEST ASSESSED VALUES FOR RESIDENTIAL PROPERTIES

October 1, 2003

(\$000s)

Squares	Lots	Building	Land	Improvements	Total
2630	819	1940 Shepherd Street, N.W.	\$ 8,724	4,476	13,200
2140	44	2840 Woodland Drive, N.W.	3,397	5,469	8,866
2198	16	2900 Benton Place, N. W.	3,169	5,657	8,826
1285	3	1623 28th Street, N.W.	3,402	5,281	8,683
1346	822	Foxhall Road, N.W.	8,475	-	8,475
2198	14	2929 Massachusetts Ave, N.W.	2,572	5,582	8,154
2199	25	2501 30th Street, N.W.	1,951	6,049	8,000
1280	1015	3238-3240 R Street, N.W.	1,153	6,117	7,270
2140	35	2850 Woodland Drive, N.W.	2,601	3,381	5,982

Source: Office of Tax and Revenue
District of Columbia

Exhibit S-13

COMPUTATION OF LEGAL DEBT LIMITATION
((\$000s))

Description	Source	2003
Revenues:		
General Fund:		
District sources	Exhibit A-4	3,597,231
Federal payments (1)		94,043
Subtotal		<u>3,691,274</u>
Less - court fees	Exhibit A-4	-
Total revenues		<u><u>\$ 3,691,274</u></u>
Principal and interest:		
General Fund:		
Principal	Exhibit S-15	141,041
Interest	Exhibit S-15	135,593
Total principal and interest (current year)		<u><u>\$ 276,634</u></u>
Highest future year debt service cost		<u><u>\$ 319,160</u></u>
Percent of Principal and Interest to Revenues (2)		<u><u>8.6%</u></u>

(1) Federal payments excludes on behalf payments for police, fire, and teachers retirement programs.

(2) Under the District of Columbia Self-Government and Governmental Reorganization Act, no long term general obligation debt (other than refunding debt) may be issued during any fiscal year in an amount which would cause the amount of the principal and interest paid in any fiscal year on all long term debt to exceed 17 percent of the revenues of the fiscal year in which the debt is issued. The debt service percent is calculated using the highest fiscal year debt service divided by the total revenues. The debt service percent limitation was increased from 14 to 17 percent in fiscal year 1998 as a result of the National Capital Revitalization and Self-Government Improvement Act of 1997, accounting for the decrease in revenues from the repeal of the Federal payment in lieu of taxes and the loss of court revenues.

Source: Office of Tax and Revenue
District of Columbia

Exhibit S-14

PERCENT OF GENERAL OBLIGATION DEBT TO ASSESSED VALUE AND GENERAL OBLIGATION DEBT PER CAPITA
Last Ten Fiscal Years
((\$000s))

Fiscal Year	General Obligation Debt (Note 7A) (1)			Assessed Value (Exhibit S-9)	Percent of Debt To Assessed Value	Population (Exhibit S-16)	Debt Per Capita (2)
	Component Unit	General	Total				
1994	337,760	3,314,312	3,652,072	44,398,000	8.2%	565,796	6,455
1995	323,172	3,157,003	3,480,175	42,167,117	8.3%	552,466	6,299
1996	303,719	2,965,756	3,269,475	42,698,520	7.7%	539,646	6,059
1997	282,100	3,084,763	3,366,863	42,257,900	8.0%	529,895	6,354
1998	114,122	3,091,403	3,205,525	43,187,723	7.4%	523,124	6,128
1999	107,662	3,098,582	3,206,244	42,445,498	7.6%	519,100	6,177
2000	100,147	3,109,728	3,209,875	43,270,066	7.4%	572,059	5,611
2001	95,296	2,582,017	2,677,313	44,229,116	6.1%	571,822	4,682
2002	79,070	2,670,573	2,749,643	52,522,147	5.2%	570,898	4,816
2003	65,645	3,251,118	3,316,763	58,063,667	5.7%	563,384	5,887

(1) There is no revenue, special assessment or overlapping debt.

(2) These amounts are not expressed in thousands

Source: Office of Budget and Planning
District of Columbia

Exhibit S-15

PERCENT OF DEBT SERVICE TO GENERAL FUND EXPENDITURES

Last Ten Fiscal Years

(\$000s)

Fiscal Year	Debt Service (Exhibit A-2)				General Fund Expenditures (Exhibit S-4)	Percent of Debt Service to General Fund Expenditures
	Principal	Interest (1)	Fiscal Charges	Total		
1994	\$ 139,515	186,878	7,020	333,413	4,776,313	7.0%
1995	157,308	184,510	3,077	344,895	4,395,388	7.8%
1996	191,247	173,807	2,650	367,704	4,486,273	8.2%
1997	207,903	174,085	13,567	395,555	4,290,397	9.2%
1998	219,435	171,430	8,997	399,862	3,964,246	10.1%
1999	261,534	191,903	6,597	460,034	4,659,232	9.9%
2000	220,054	172,326	2,732	395,112	5,064,215	7.8%
2001	108,725	146,043	3,134	257,902	5,387,695	4.8%
2002	131,750	135,688	4,744	272,182	3,639,149 (2)	7.5%
2003	141,041	135,593	15,338	291,972	3,840,284	7.6%

(1) Excludes accreted interest on capital appreciation bonds.

(2) In FY2002, the District elected to exclude 'Federal Payment' and 'Operating Grant' from the General Fund, and reported separately in Federal & Private Resources Fund. As a result, FY2002's balance is not comparable to prior years' balances.

Source: Office of Budget and Planning

Exhibit S-16

DEMOGRAPHIC STATISTICS

Last Ten Fiscal Years

Fiscal Year	Popula- tion (1)	Per Capita Income (2)	Median Age	Schools		University		Employ- ment	Unemploy- ment Rate
				Students	Teachers	Students	Graduates		
1994	565,796	31,860	34.5	80,678	6,233	6,476	595	662,000	8.3%
1995	552,466	33,452	34.9	80,450	6,038	6,518	927	646,900	8.7%
1996	539,646	33,435	n/a	79,802	5,695	5,863	1,041	633,100	8.7%
1997	529,895	34,932	36.0	78,648	5,062	4,754	961	612,700	7.7%
1998	523,124	36,248	36.3	77,111	5,482	5,284	692	611,000	8.5%
1999	519,100	38,721	37.2	71,899	5,267	5,181	576	616,400	6.1%
2000	572,059	39,858	37.6	70,762	5,030	5,358	554	619,900	5.5%
2001	571,822	41,014	37.6	68,925	4,850	5,456	580	651,200	6.0%
2002	570,898	41,014	37.6	67,522	4,938	5,589	466	652,000	6.1%
2003	563,384	28,659	34.6	65,093	4,365	5,602	483	667,500	6.0%

(1) Source: Federal Bureau of the Census (As of July 1)

(2) Source: Federal Department of Commerce, Bureau of Economic Analysis

MISCELLANEOUS STATISTICS

Last Two Fiscal Years

Description	2003	2002
Area (square miles):		
Federal and foreign governments	23.3	22.7
District government	3.2	2.9
Streets and alleys	15.8	16.7
Taxable base	19.6	19.6
Total area	61.9	61.9
Employees (authorized, permanent, full-time):		
Governmental direction and support	2,377	2,327
Economic development and regulation	538	544
Public safety and justice	7,379	7,170
Public education system	10,818	10,817
Human support services	4,280	3,947
Public works	1,454	1,517
Total employees	26,846	26,322
Environmental:		
Number of trees	110,000	106,000
Police Protection:		
Number of stations including satellites	14	14
Number of police officers	3,711	3,666
Crime index offenses	39,797	40,213
Fire Protection:		
Number of stations	33	33
Number of fire fighters	1,388	1,294
Transportation:		
Number of street lights	66,570	66,089
Number of traffic signalized intersections	1,533	1,529
Water:		
Number of customer locations	122,502	121,686
Average daily consumption (in millions of gallons)	86	88
Miles of mains	1,300	1,300
Sewers:		
Miles of mains	1,800	1,800
Daily maximum capacity (in millions of gallons)	370	370
Economic:		
Taxable retail sales (in millions)	\$7,683	\$7,485
Unemployment claims accepted	21,527	26,166
Unemployment claims rejected	7,342	10,706
Recreation:		
Number of centers and playgrounds	75	78
Number of day camps	57	78
Number of outdoor swimming pools	32	22
Number of indoor swimming pools	6	7
Libraries:		
Number of main and branch buildings	22	22
Number of community and kiosk facilities	5	5
Number of volumes	2,609,062	2,721,119
Education:		
Number of public schools	147	147

Source: Office of Tax and Revenue/Dept. of Public works
District of Columbia

COMPREHENSIVE ANNUAL FINANCIAL REPORT

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ANTHONY A. WILLIAMS MAYOR

NATWAR M. GANDHI CHIEF FINANCIAL OFFICER

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PHOTOS BY

ERNEST GRANT CFO'S OFFICE OF COMMUNICATIONS
LATEEF MANGUM MAYOR'S OFFICE OF COMMUNICATIONS
KENNETH WYNER (CONVENTION CENTER PHOTO)

GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER



YEAR ENDED SEPTEMBER 30, 2003